



Workforce Strategy			
Milestone	Has the PPS outlined steps and respective dates for each to complete the milestone?	Are milestone completion dates included?	Required Completion Date
Define target workforce state (in line with DSRIP program's goals).			N/A
Create a workforce transition roadmap for achieving your defined target workforce state.			N/A
Perform detailed gap analysis between current state assessment of workforce and projected future state.			N/A
Produce a compensation and benefit analysis, covering impacts on both retrained and redeployed staff, as well as new hires, particularly focusing on full and partial placements.			N/A
Develop training strategy.			N/A
<b>Does the Implementation Plan include the following sections:</b>		<b>Yes or no?</b>	
Major Risks to Implementation & Risk Mitigation Strategies			
Major Dependencies on Other Work streams			
Roles and Responsibilities			
Key Stakeholders			
IT Expectations			
Progress Reporting			
<b>Governance</b>			
Milestone	Has the PPS outlined steps and respective dates for each to complete the milestone?	Are milestone completion dates included?	Required Completion Date
Finalize governance structure and sub-committee structure.			9/30/2015
Establish a clinical governance structure, including clinical quality committees for each DSRIP project.			12/31/2015
Finalize bylaws and policies or Committee Guidelines where applicable.			9/30/2015
Establish governance structure reporting and monitoring processes.			12/31/2015
Finalize community engagement plan, including communications with the public and non-provider organizations (e.g. school, churches, homeless services, housing providers, law enforcement).			N/A
Finalize partnership agreements or contracts with CBOs.			N/A
Finalize agency coordination plan aimed at engaging appropriate public sector agencies at state and local levels (e.g. local departments of health and mental hygiene, Social Services, Corrections, etc.).			N/A
Finalize workforce communication & engagement plan.			N/A
<b>Does the Implementation Plan include the following sections:</b>		<b>Yes or no?</b>	
Inclusion of CBOs			
Major Risks to Implementation & Risk Mitigation Strategies			
Major Dependencies on Other Work streams			
Roles and Responsibilities			
Key Stakeholders			
IT Expectations			
Progress Reporting			



Financial Sustainability			
Milestone	Has the PPS outlined steps and respective dates for each to complete the milestone?	Are milestone completion dates included?	Required Completion Date
Finalize PPS finance structure, including reporting structure.			12/31/2015
Perform network financial health current state assessment and develop financial sustainability strategy to address key issues.			3/31/2016
Finalize Compliance Plan consistent with New York State Social Services Law 363-d.			12/31/2015
Develop detailed baseline assessment of revenue linked to value-based payment, preferred compensation modalities for different provider-types and functions, and MCO strategy.			3/31/2016
Finalize a plan towards achieving 90% value-based payments across network by year 5 of the waiver at the latest.			12/31/2016
Put in place Level 1 VBP arrangement for PCMH/APC care and one other care bundle or subpopulation. <i>(This milestone not required for June 1, pending completion of VBP roadmap)</i>			TBD
Contract 50% of care-costs through Level 1 VBPs, and ≥ 30% of these costs through Level 2 VBPs or higher. <i>(This milestone not required for June 1, pending completion of VBP roadmap)</i>			TBD
≥90% of total MCO-PPS payments (in terms of total dollars) captured in at least Level 1 VBPs, and ≥ 70% of total costs captured in VBPs has to be in Level 2 VBPs or higher. <i>(This milestone not required for June 1, pending completion of VBP roadmap)</i>			TBD
<b>Does the Implementation Plan include the following sections:</b>		<b>Yes or no?</b>	
Major Risks to Implementation & Risk Mitigation Strategies			
Major Dependencies on Other Work streams			
Roles and Responsibilities			
Key Stakeholders			
IT Expectations			
Progress Reporting			
Cultural Competency and Health Literacy			
Milestone	Has the PPS outlined steps and respective dates for each to complete the milestone?	Are milestone completion dates included?	Required Completion Date
Finalize cultural competency/health literacy strategy.			12/31/2015
Develop a training strategy focused on addressing the drivers of health disparities (beyond the availability of language appropriate material).			6/30/2016
<b>Does the Implementation Plan include the following sections:</b>		<b>Yes or no?</b>	
Major Risks to Implementation & Risk Mitigation Strategies			
Major Dependencies on Other Work streams			
Roles and Responsibilities			
Key Stakeholders			
IT Expectations			
Progress Reporting			



IT Systems and Processes			
Milestone	Has the PPS outlined steps and respective dates for each to complete the milestone?	Are milestone completion dates included?	Required Completion Date
Perform current state assessment of IT capabilities across network, identifying any critical gaps, including readiness for data sharing and the implementation of interoperable IT platform(s).			N/A
Develop an IT Change Management Strategy.			N/A
Develop roadmap to achieving clinical data sharing and interoperable systems across PPS network.			N/A
Develop a specific plan for engaging attributed members in Qualifying Entities.			N/A
Develop a data security and confidentiality plan.			N/A
<b>Does the Implementation Plan include the following sections:</b>		<b>Yes or no?</b>	
Major Risks to Implementation & Risk Mitigation Strategies			
Major Dependencies on Other Work streams			
Roles and Responsibilities			
Key Stakeholders			
Progress Reporting			
Performance Reporting			
Milestone	Has the PPS outlined steps and respective dates for each to complete the milestone?	Are milestone completion dates included?	Required Completion Date
Establish reporting structure for PPS-wide performance reporting and communication.			N/A
Develop training program for organizations and individuals throughout the network, focused on clinical quality and performance reporting.			N/A
<b>Does the Implementation Plan include the following sections:</b>		<b>Yes or no?</b>	
Major Risks to Implementation & Risk Mitigation Strategies			
Major Dependencies on Other Work streams			
Roles and Responsibilities			
Key Stakeholders			
IT Expectations			
Progress Reporting			



Practitioner Engagement			
Milestone	Has the PPS outlined steps and respective dates for each to complete the milestone?	Are milestone completion dates included?	Required Completion Date
Develop practitioner communication and engagement plan.			N/A
Develop training / education plan targeting practitioners and other professional groups, designed to educate them about the DSRIP program and your PPS-specific quality improvement agenda.			N/A
Does the Implementation Plan include the following sections:		Yes or no?	
Major Risks to Implementation & Risk Mitigation Strategies			
Major Dependencies on Other Work streams			
Roles and Responsibilities			
Key Stakeholders			
IT Expectations			
Progress Reporting			
Population Health Management			
Milestone	Has the PPS outlined steps and respective dates for each to complete the milestone?	Are milestone completion dates included?	Required Completion Date
Develop population health management roadmap.			N/A
Finalize PPS-wide bed reduction plan.			N/A
Does the Implementation Plan include the following sections:		Yes or no?	
Major Risks to Implementation & Risk Mitigation Strategies			
Major Dependencies on Other Work streams			
Roles and Responsibilities			
Key Stakeholders			
IT Expectations			
Progress Reporting			



Clinical Integration			
Milestone	Has the PPS outlined steps and respective dates for each to complete the milestone?	Are milestone completion dates included?	Required Completion Date
Perform a clinical integration needs assessment.			N/A
Develop a clinical integration strategy.			N/A
Does the Implementation Plan include the following sections:		Yes or no?	
Major Risks to Implementation & Risk Mitigation Strategies			
Major Dependencies on Other Work streams			
Roles and Responsibilities			
Key Stakeholders			
IT Expectations			
Progress Reporting			
Budget			
Does the Implementation Plan include the following sections:		Yes or no?	
Completed DSRIP Budget Table			
Explanation for any variation in the DSRIP Budget Table from the approach articulated in the DSRIP Project Plan Application (if applicable)			
Roles and Responsibilities			
Flow of Funds			
Milestone	Has the PPS outlined steps and respective dates for each to complete the milestone?	Are milestone completion dates included?	
Complete funds flow budget and distribution plan and communicate with network			
Does the Implementation Plan include the following sections:		Yes or no?	
Completed Funds Flow Table			
Explanation for any variation in the DSRIP Funds Flow Table from the approach articulated for the distribution of DSRIP funds in the DSRIP Project Plan Application (if applicable)			



Project 2.a.i (As applicable)		
Milestone	Has the PPS outlined steps and respective dates for each to complete the milestone?	Are milestone completion dates included?
All PPS providers must be included in the Integrated Delivery System. The IDS should include all medical, behavioral, post-acute, long-term care, and community-based service providers within the PPS network; additionally, the IDS structure must include payers and social service organizations, as necessary, to support its strategy.		
Utilize partnering HH and ACO population health management systems and capabilities to implement the strategy towards evolving into an IDS.		
Ensure patients receive appropriate health care and community support, including medical and behavioral health, post-acute care, long term care and public health services.		
Ensure that all PPS safety net providers are actively sharing EHR systems with local health information exchange/RHIO/SHIN-NY and sharing health information among clinical partners, including direct exchange (secure messaging), alerts and patient record look up, by the end of Demonstration Year (DY) 3.		
Ensure that EHR systems used by participating safety net providers must meet Meaningful Use and PCMH Level 3 standards by the end of Demonstration Year (DY) 3.		
Perform population health management by actively using EHRs and other IT platforms, including use of targeted patient registries, for all participating safety net providers.		
Achieve 2014 Level 3 PCMH primary care certification for all participating PCPs, expand access to primary care providers, and meet EHR Meaningful Use standards by the end of Demonstration Year (DY) 3.		
Contract with Medicaid Managed Care Organizations and other payers, as appropriate, as an integrated system and establish value-based payment arrangements.		
Establish monthly meetings with Medicaid MCOs to discuss utilization trends, performance issues, and payment reform.		
Re-enforce the transition towards value-based payment reform by aligning provider compensation to patient outcomes.		
Engage patients in the integrated delivery system through outreach and navigation activities, leveraging community health workers, peers, and culturally competent community-based organizations, as appropriate.		
<b>Does the Implementation Plan include the following sections:</b>		<b>Yes or no?</b>
Major Risks to Implementation & Risk Mitigation Strategies		



<b>General Project Implementation Section</b> <i>(Applies to approach for implementing all projects selected)</i>	
<b>Does the Implementation Plan include the following sections:</b>	<b>Yes or no?</b>
Overall approach to implementation for all projects selected	
Major Dependencies on other work streams and coordination of projects	
Overview of key stakeholders and how influenced by your DSRIP projects	
Roles and Responsibilities	
IT Requirements	
Performance Monitoring	
Community Engagement	
<b>Patient Engagement Speed</b> <i>(For all applicable Domain 2 and Domain 3 projects-- excluding Project 2.a.i and all Domain 4)</i>	
Does the patient engagement speed match the PPS application for all projects?	