

## Print Summary

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Achievement Value (AV) Scorecard Adirondack Health Institute, Inc.

	PPS Information						
Quarter	DY1, Q2 July 1, 2015 - September 30, 2015						
PPS	Adirondack Health Institute, Inc.						
PPS Number	23						

	Achieve	ement Value (	AV) Scorecard	Summary				
		AV I	Data			Payme	nt Data	
Project Link (click on the purple link below to access each individual project report)	AVs Available	AVs Awarded	AV Adjustment	Net AVs Awarded	Payment Available	Payment Earned	High Performance Funds	Total Payment Earned
Domain I - Organizational (All Projects)	5.00	5.00	0.00	5.00	Organizational funds are embedded within each project's payment			
2.a.i	20.00	20.00	0.00	20.00	\$811,447.01	\$811,447.01	\$ -	\$811,447.01
2.a.ii	20.00	20.00	0.00	20.00	\$546,966.89	\$546,966.89	\$ -	\$546,966.89
2.a.iv	20.00	20.00	0.00	20.00	\$765,845.88	\$765,845.88	\$ -	\$765,845.88
2.b.viii	20.00	20.00	0.00	20.00	\$614,288.18	\$614,288.18	\$-	\$614,288.18
2.d.i	9.00	9.00	0.00	9.00	\$553,814.54	\$553,814.54	\$-	\$553,814.54
3.a.i	15.00	15.00	0.00	15.00	\$529,801.12	\$529,801.12	\$-	\$529,801.12
3.a.ii	15.00	15.00	0.00	15.00	\$497,360.44	\$497,360.44	\$-	\$497,360.44
3.a.iv	15.00	15.00	0.00	15.00	\$480,445.95	\$480,445.95	\$-	\$480,445.95
3.g.i	10.00	10.00	0.00	10.00	\$295,771.12	\$295,771.12	\$-	\$295,771.12
4.a.iii	16.00	16.00	0.00	16.00	\$292,125.15	\$292,125.15	\$-	\$292,125.15
4.b.ii	21.00	21.00	0.00	21.00	\$251,309.11	\$251,309.11	\$-	\$251,309.11

NEW YORK STATE of Health Medicaid Redesign Team	New York State Department of Delivery System Reform Incentive Payment (DSRIP) P					
Print Summary Print All					evement Value (AV) Scored lirondack Health Institute,	
AV Adjustments (Column F)						
Total	181.00	181.00	0.00	664.00 \$5,639,175 \$5,639,	175 \$ - \$5,639,	,175



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Achievement Value (AV) Scorecard DY1, Q2 July 1, 2015 - September 30, 2015 Adirondack Health Institute, Inc. - Domain 1 Organizational AVs

Do	Domain I Organizational Scoresheet										
Domain I Organizational	<b>Review Status</b>	AVs Available	AVs Awarded	Adjustments	Net AVs	AV					
Workforce Strategy	Complete	1.00	1.00	0.00	1.00	100%					
Section 01 - Budget	Complete	1.00	1.00	0.00	1.00	100%					
Section 02 - Governance	Complete	1.00	1.00	0.00	1.00	100%					
Section 03 - Financial Sustainability	Complete	1.00	1.00	0.00	1.00	100%					
Section 04 - Cultural Competency & Health Literacy	Complete	1.00	1.00	0.00	1.00	100%					
Section 05 - IT Systems and Processes	Complete	N/A	N/A	N/A	N/A	N/A					
Section 06 - Performance Reporting	Complete	N/A	N/A	N/A	N/A	N/A					
Section 07 - Practitioner Engagement	Complete	N/A	N/A	N/A	N/A	N/A					
Section 08 - Population Health Management	Complete	N/A	N/A	N/A	N/A	N/A					
Section 09 - Clinical Integration	Complete	N/A	N/A	N/A	N/A	N/A					
Section 10 - General Project Reporting	Complete	N/A	N/A	N/A	N/A	N/A					
Total	Complete	5.00	5.00	0.00	5.00	100%					

Net Organizational AVs Awarded: 5 out of 5

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	Workforce Strategy								
Process Measure	AV Driving	Milestone	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AV Awarde		
				· · · · · ·					
Workforce Strategy									
Budget Jpdates			<u>.</u>						
	•								
			1						
		<ol> <li>Define target workforce state (in line with DSRIP program's goals)</li> </ol>	N/A Page	3 N/A	In Process	Pass & Ongoing			



#### Save & Return Achievement Value (AV) Scorecard DY1, Q2 July 1, 2015 - September 30, 2015 Adirondack Health Institute, Inc. - Domain 1 Organizational AVs Print 2. Create a workforce transition roadmap N/A N/A In Process Pass & Ongoing for achieving defined target workforce 3. Perform detailed gap analysis between current state assessment of workforce N/A N/A Pass & Ongoing In Process Additional and projected future state Workforce Strategy 1 Budget 4. Produce a compensation and benefit Updates analysis, covering impacts on both retrained and redeployed staff, as well as N/A N/A Pass & Ongoing In Process new hires, particularly focusing on full and partial placements 5. Develop training strategy N/A N/A Pass & Ongoing In Process $\bigcirc$ Major Risks to Implementation & Risk N/A N/A Pass & Ongoing In Process Mitigation Strategies Major Dependencies on Organizational N/A N/A In Process Pass & Ongoing Workstreams **Roles and Responsibilities** Pass & Ongoing N/A N/A In Process Additional Workforce N/A Strategy N/A Pass & Ongoing Key Stakeholders N/A In Process Topic Areas Page 4



IT Expectations	N/A	N/A	In Process	Pass & Ongoing
	-			
Progress Reporting	N/A	N/A	In Process	Pass & Ongoing
	Total			

			Section 01 -	Budget			
Process Measure	AV Driving	Milestone	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AV Awarded
		Module 1.1 - PPS Budget Report (Baseline)	Ongoing	N/A	Completed	Pass & Complete	
		Module 1.2 - PPS Budget Report (Quarterly	Ongoing	N/A	In Process	Pass & Ongoing	
Quarterly Project						-	
Reports, Project		Module 1.3 - PPS Flow of Funds (Baseline)	Ongoing	N/A	Completed	Pass & Complete	1
Budget and Flow of							
Funds		Module 1.4 - PPS Flow of Funds (Quarterly)	Ongoing	N/A	In Process	Pass & Ongoing	
		Quarterly Progress Reports	N/A	N/A	In Process	Pass & Ongoing	
			Page	5			



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		Total				1
		Section 02 -C				
AV Driving	Milestone	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AV Awarded
	1. Finalize governance structure and sub- committee structure	9/30/2015	9/30/2015	Completed	Pass & Complete	
	2. Establish a clinical governance structure, including clinical quality committees for each DSRIP project	12/31/2015	12/31/2015	In Process	Pass & Ongoing	
						1
	<ol> <li>Finalize bylaws and policies or</li> <li>Committee Guidelines where applicable</li> </ol>	9/30/2015	9/30/2015	Completed	Pass & Complete	
	4. Establish governance structure reporting and monitoring processes	12/31/2015	12/31/2015	In Process	Pass & Ongoing	
•	5. Finalize community engagement plan, including communications with the public and non-provider organizations (e.g. schools, churches, homeless services,	N/A	9/30/2015	Completed	Pass & Complete	
	6. Finalize partnership agreements or contracts with CBOs	N/A	12/31/2015	In Process	Pass & Ongoing	
	7. Finalize agency coordination plan aimed at engaging appropriate public sector agencies at state and local levels	N/A	9/30/2016	In Process	Pass & Ongoing	N/A
		Driving       Milestone         1. Finalize governance structure and sub- committee structure       Image: Structure and sub- committee structure         2. Establish a clinical governance structure, including clinical quality committees for each DSRIP project         3. Finalize bylaws and policies or Committee Guidelines where applicable         4. Establish governance structure reporting and monitoring processes         5. Finalize community engagement plan, including communications with the public and non-provider organizations (e.g. schools, churches, homeless services, schools, churches, homeless services,         6. Finalize partnership agreements or contracts with CBOs         7. Finalize agency coordination plan aimed at engaging appropriate public sector agencies at state and local levels	Av Driving         Nilestone         Required Due Date           1. Finalize governance structure and sub- committee structure         9/30/2015           2. Establish a clinical governance structure, including clinical quality committees for each DSRIP project         12/31/2015           3. Finalize bylaws and policies or Committee Guidelines where applicable         9/30/2015           4. Establish governance structure reporting and monitoring processes         12/31/2015           5. Finalize community engagement plan, including communications with the public and non-provider organizations (e.g. schools, churches, homeless services,         N/A           6. Finalize partnership agreements or contracts with CBOs         N/A           7. Finalize agency coordination plan aimed at engaging appropriate public sector agencies at state and local levels (or a largel deagenter set of howling and local levels)         N/A	Av DrivingNilestoneRequired Due DateCommitted Due Date1. Finalize governance structure and sub- committee structure9/30/20159/30/20152. Establish a clinical governance structure, including clinical quality committees for each DSRIP project12/31/201512/31/20153. Finalize bylaws and policies or committee Guidelines where applicable9/30/20159/30/20154. Establish governance structure reporting and monitoring processes12/31/201512/31/20155. Finalize community engagement plan, including communications with the public and non-provider organizations (e.g. schools, churches, homeless services,N/A9/30/20156. Finalize partnership agreements or contracts with CBOsN/A12/31/201512/31/20157. Finalize agency coordination plan aimed at engaging appropriate public sector agencies at state and local levelsN/A9/30/2016	AV Driving         Milestone         Required Due Date         Committed Due Date         Milestone Status           •         1. Finalize governance structure and sub- committee structure         9/30/2015         9/30/2015         Completed           •         2. Establish a clinical governance structure, including clinical quality committees for each DSRIP project         12/31/2015         12/31/2015         In Process           •         3. Finalize bylaws and policies or Committee Guidelines where applicable         9/30/2015         9/30/2015         Completed           •         4. Establish governance structure reporting and monitoring processes         12/31/2015         12/31/2015         In Process           •         5. Finalize community engagement plan, including communications with the public and non-provider organizations (e.g. schools, churches, homeless services,         N/A         9/30/2015         Completed           •         6. Finalize partnership agreements or contracts with CBOS         N/A         12/31/2015         In Process           •         7. Finalize agency coordination plan aimed at engaging appropriate public sector agencies at state and local levels (sector agencies at state and	AV DrivingMilestoneSection 02 - Gommitted Due DateMilestoneReviewer Status1. Finalize governance structure and sub- committee structure9/30/20159/30/2015CompletedPass & Complete2. Establish a clinical governance structure, including clinical quality committees for each DSRIP project12/31/201512/31/2015In ProcessPass & Ongoing3. Finalize bylaws and policies or Committee Guidelines where applicable9/30/20159/30/2015CompletedPass & Complete4. Establish governance structure reporting and monitoring processes12/31/201512/31/2015In ProcessPass & Complete5. Finalize community engagement plan, including communications with the public and non-provider organizations (e.g. schools, churches, homeless services,N/A9/30/2015CompletedPass & Complete6. Finalize gency coordination plan aimed at engaging appropriate public sector agencies at state and local levelsN/A9/30/2016In ProcessPass & Ongoing6. finalize agency coordination plan aimed at engaging appropriate public sector agencies at state and local levelsN/A9/30/2016In ProcessPass & Ongoing



Save & Return Achievement Value (AV) Scorecard DY1, Q2 July 1, 2015 - September 30, 2015 Adirondack Health Institute, Inc. - Domain 1 Organizational AVs Print unving 8. Finalize workforce communication and N/A 3/31/2016 In Process Pass & Ongoing engagement plan 9. Inclusion of CBOs in PPS N/A 12/31/2015 In Process Pass & Ongoing Implementation Major Risks to Implementation & Risk N/A N/A In Process Pass & Ongoing Mitigation Strategies Major Dependencies on Organizational N/A N/A In Process Pass & Ongoing Workstreams N/A Roles and Responsibilities N/A Pass & Ongoing In Process Additional Governance N/A N/A Topic Areas Key Stakeholders N/A Pass & Ongoing In Process IT Expectations N/A N/A In Process Pass & Ongoing N/A N/A Pass & Ongoing Progress Reporting In Process Total 1



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		Sec	ction 03 - Financi	al Sustainability			
Process Measure	AV Driving	Milestone	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AV Awarded
		1. Finalize PPS finance structure, including reporting structure	12/31/2015	12/31/2015	In Process	Pass & Ongoing	
Financial Stability		2. Perform network financial health current state assessment and develop financial sustainability strategy to address key issues.	3/31/2016	3/31/2016	In Process	Pass & Ongoing	
Update							
		<ol> <li>Finalize Compliance Plan consistent with New York State Social Services Law</li> <li>363-d</li> </ol>	12/31/2015	12/31/2015	In Process	Pass & Ongoing	1
							1
PPS Transition		<ol> <li>Develop detailed baseline assessment</li> <li>of revenue linked to value-based</li> <li>payment, preferred compensation</li> <li>modalities for different provider-types</li> </ol>	3/31/2016	3/31/2016	In Process	Pass & Ongoing	
to Value							
Based Payment System		5. Finalize a plan towards achieving 90% value-based payments across network by year 5 of the waiver at the latest	12/31/2016	12/31/2016	In Process	Pass & Ongoing	
		6. Put in place Level 1 VBP arrangement for PCMH/APC care and one other care bundle or subpopulation	TBD	N/A	N/A	N/A	
Additional							



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		Total				1
	Progress Reporting	N/A	N/A	In Process	Pass & Ongoing	
	IT Expectations	N/A	N/A	In Process	Pass & Ongoing	
Stability Topic Areas	Key Stakeholders	N/A	N/A	In Process	Pass & Ongoing	N/A
Additional Financial						NI / A
	Roles and Responsibilities	N/A	N/A	In Process	Pass & Ongoing	
	Major Dependencies on Organizational Workstreams	N/A	N/A	In Process	Pass & Ongoing	
	Major Risks to Implementation & Risk Mitigation Strategies	N/A	N/A	In Process	Pass & Ongoing	
	terms of total dollars) captured in at least Level 1 VBPs, and ≥ 70% of total costs	IBD	N/A	N/A	N/A	
System	8. ≥90% of total MCO-PPS payments (in terms of total dollars) captured in at least	TBD	N/A	N/A	N/A	
Based Payment						
Transition to Value	Level 1 VBPs, and ≥ 30% of these costs through Level 2 VBPs or higher	TBD	N/A	N/A	N/A	N/A
PPS Transition	7. Contract 50% of care-costs through					

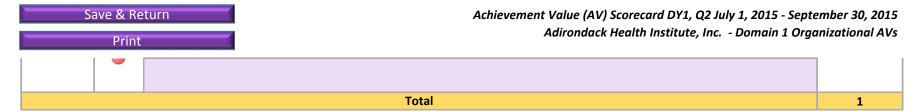


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		Section 04	- Cultural Compe	tency & Health I	Literacy		
Process Measure	AV Driving	Milestone	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AV Awarded
		<ol> <li>Finalize cultural competency / health literacy strategy.</li> </ol>	12/31/2015	12/31/2015	In Process	Pass & Ongoing	
Cultural							
Competency /Health Literacy		<ol> <li>Develop a training strategy focused on addressing the drivers of health disparities (beyond the availability of language- appropriate material).</li> </ol>	6/30/2016	6/30/2016	In Process	Pass & Ongoing	1
		Major Risks to Implementation & Risk Mitigation Strategies	N/A	N/A	In Process	Pass & Ongoing	
		Major Dependencies on Organizational Workstreams	N/A	N/A	In Process	Pass & Ongoing	
Additional		Roles and Responsibilities	N/A	N/A	In Process	Pass & Ongoing	
Cultural Competency							N/A
/Health Literacy		Key Stakeholders	N/A	N/A	In Process	Pass & Ongoing	N/A
Topic Areas							
		IT Expectations	N/A	N/A	In Process	Pass & Ongoing	
		Progress Reporting	N/A	N/A	In Process	Pass & Ongoing	





		Sect	tion 05 - IT Syster	ms and Processes	;			
Process Measure	AV Driving	Milestone	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AV Awarded	
		1. Perform current state assessment of IT capabilities across network, identifying any critical gaps, including readiness for data sharing and the implementation of interoperable IT platform(s).	N/A	3/31/2016	In Process	Pass & Ongoing		
		2. Develop an IT Change Management	N/A	3/31/2016	In Process	Pass & Ongoing		
		Strategy.	N/A	3/31/2010				
IT Systems and Processes	•	3. Develop roadmap to achieving clinical data sharing and interoperable systems across PPS network	N/A	12/31/2015	In Process	Pass & Ongoing	N/A	
		4. Develop a specific plan for engaging						
		attributed members in Qualifying Entities	N/A	6/30/2016	In Process	Pass & Ongoing		
		5. Develop a data security and confidentiality plan.	N/A	3/31/2016	In Process	Pass & Ongoing		
		This milestone is Pass and Ongoing pending final review of security workbooks by DOH						
		Major Risks to Implementation & Risk Mitigation Strategies	N/A	N/A	In Process	Pass & Ongoing		



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	Major Dependencies on Organizational Workstreams	N/A	N/A	In Process	Pass & Ongoing	
Additional						
IT Systems	Roles and Responsibilities	N/A	N/A	In Process	Pass & Ongoing	<b>NI ( A</b>
and Processes						N/A
Topic Areas	Key Stakeholders	N/A	N/A	In Process	Pass & Ongoing	
	Progress Reporting	N/A	N/A	In Process	Pass & Ongoing	
		Total				0

		Sec	tion 06 - Perforn	nance Reporting			
Process Measure	AV Driving	Milestone	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AV Awarded
Performanc e Reporting		<ol> <li>Establish reporting structure for PPS- wide performance reporting and communication.</li> </ol>	N/A	3/31/2016	In Process	Pass & Ongoing	N/A
		2. Develop training program for organizations and individuals throughout the network, focused on clinical quality and performance reporting.	N/A	3/31/2016	In Process	Pass & Ongoing	N/A
		Major Risks to Implementation & Risk Mitigation Strategies	N/A	N/A	In Process	Pass & Ongoing	
			Page	12			



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	Major Dependencies on Organizational Workstreams	N/A	N/A	In Process	Pass & Ongoing	
Additional Performanc e Reporting Topic Areas	Roles and Responsibilities	N/A	N/A	In Process	Pass & Ongoing	
						NI / A
	Key Stakeholders	N/A	N/A	In Process	Pass & Ongoing	N/A
	IT Expectations	N/A	N/A	In Process	Pass & Ongoing	
	Progress Reporting	N/A	N/A	In Process	Pass & Ongoing	
		Total				0

		Sec	tion 07 - Practitio	ner Engagement	t		
Process Measure	AV Driving	Milestone	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AV Awarded
		1. Develop Practitioners communication and engagement plan.	N/A	3/31/2016	In Process	Pass & Ongoing	
Practitioner Engagement		2. Develop training / education plan targeting practioners and other professional groups, designed to educate them about the DSRIP program and your PPS-specific quality improvement agenda.	N/A	3/31/2016	Not Started	Pass & Ongoing	N/A
			Page	13			



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		Major Risks to Implementation & Risk Mitigation Strategies	N/A	N/A	In Process	Pass & Ongoing				
		Major Dependencies on Organizational Workstreams	N/A	N/A	In Process	Pass & Ongoing				
		Roles and Responsibilities	N/A	N/A	In Process	Pass & Ongoing				
Additional Practitioner										
Engagement Topic Areas		Key Stakeholders	N/A	N/A	In Process	Pass & Ongoing	N/A			
		IT Expectations	N/A	N/A	In Process	Pass & Ongoing				
		Progress Reporting	N/A	N/A	In Process	Pass & Ongoing				
	Ŭ									
			Total				0			

	Section 08 - Population Health Management										
Process Measure	AV Driving	Milestone	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AV Awarded				
		<ol> <li>Develop population health management roadmap.</li> </ol>	N/A	6/30/2016	In Process	Pass & Ongoing	N/A				
Population											
Health		2. Finalize PPS-wide bed reduction plan.	N/A	3/31/2017	In Process	Pass & Ongoing	N/A				



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	Print			Ad	irondack Health	Institute, Inc Domain 1 Orga	
							11/74
		Major Risks to Implementation & Risk Mitigation Strategies	N/A	N/A	In Process	Pass & Ongoing	
		Major Dependencies on Organizational Workstreams	N/A	N/A	In Process	Pass & Ongoing	
		Roles and Responsibilities	N/A	N/A	In Process	Pass & Ongoing	
Additional Population			1	1			N/A
Health Topic Areas		Key Stakeholders	N/A	N/A	In Process	Pass & Ongoing	
		IT Expectations	N/A	N/A	In Process	Pass & Ongoing	
-							
		Progress Reporting	N/A	N/A	In Process	Pass & Ongoing	
			Total				0

	Section 09 - Clinical Integration											
Process Measure	AV Driving	Milestone	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AV Awarded					
		1. Perform a clinical integration 'needs assessment'.	N/A	12/31/2015	In Process	Pass & Ongoing	N/A					
Clinical				^			N/A					



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Integration	2. Develop a Clinical Integration strategy.	N/A	3/31/2016	In Process	Pass & Ongoing	N1/A
						N/A
	Major Risks to Implementation & Risk Mitigation Strategies	N/A	N/A	In Process	Pass & Ongoing	
			•			
	Major Dependencies on Organizational Workstreams	N/A	N/A	In Process	Pass & Ongoing	
	Roles and Responsibilities	N/A	N/A	In Process	Pass & Ongoing	
Additional Clinical						N/A
Integration Topic Areas	Key Stakeholders	N/A	N/A	In Process	Pass & Ongoing	177
	IT Expectations	N/A	N/A	In Process	Pass & Ongoing	
	Progress Reporting	N/A	N/A	In Process	Pass & Ongoing	
		Total				0



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#### Achievement Value (AV) Scorecard DY1, Q2 July 1, 2015 - September 30, 2015 Adirondack Health Institute, Inc. - Project 2.a.i

	Project Snapshot	Payment Snapshot	
<b>Project Domain</b>	System Transformation Projects (Domain 2)	Payment Available (DY1)	\$ 4,057,235.07
Project ID	2.a.i	DY1 Payment Earned to Date	\$ 2,434,341.04
	Create an Integrated Delivery System focused on	DY1 Payment Not Earned to Date	\$ -
Project Title	Evidence Based Medicine and Population Health	DY1 Funding Remaining	\$ 1,622,894.03
	Management	Funding Available for Distribution DY1Q2	\$ 811,447.01

			2.a.i Scoresheet						
Domain	Component	Review Status	AVs Available	Net AVs Awarded	Percentage AV	Domain Funding % (DY1)	Domain Funding % (DY1, Q2)	Payment Available (\$)	Net Payment Earned (\$)
	Domain 1 Organizational	Complete	5.00	5.00	100%				
Domain 1	Project Implementation Speed	N/A	0.00	0.00	0%	80%	10%	405,724	405,724
	Patient Engagement Speed	N/A	0.00	0.00	0%				
	Domain 1 Subtotal		5.00	5.00	100%	80%	10%	405,724	405,724
Domain 2	Domain 2 Pay for Reporting (P4R)	Complete	15.00	15.00	100%	20%	10%	405,724	405,724
Domain 2	Domain 2 Pay for Performance (P4P)	N/A	N/A	N/A	N/A	0%	0%	-	-
	Domain 2 Subtotal	15.00	15.00	100%	20%	10%	405,724	405,724	
	Total	Complete	20.00	20.00	100%	100%	20%	811,447	811,447

Total Project 2.a.i AVs Awarded: 20 out of 20

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	Domain 1 Project Miles	tones - Proje	ct 2.a.i			
AV Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded
	Module 1 - Major risks to implementation and mitigation strategies	Ongoing	N/A	In Process	Pass & Ongoing	N/A
	Module 2 - Project Implementation Speed	Ongoing	N/A	Please Select	Pass & Ongoing	N/A
Total						0.00
	Page 1	7				



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Project Requirement and Metric/Deliverable oviders must be included in the Integrated Delivery System. and include all medical, behavioral, post-acute, long-term mmunity-based service providers within the PPS network; the IDS structure must include payers and social service s, as necessary to support its strategy. rtnering HH and ACO population health management capabilities to implement the PPS' strategy towards o an IDS. atients receive appropriate health care and community	Required           Due Date           3/31/2018           3/31/2017	Committed           Due Date           3/31/2018           3/31/2017	Milestone Status In Process In Process	Reviewer Status Pass & Ongoing Pass & Ongoing	AVs Awarded N/A
Ild include all medical, behavioral, post-acute, long-term mmunity-based service providers within the PPS network; the IDS structure must include payers and social service s, as necessary to support its strategy. rtnering HH and ACO population health management capabilities to implement the PPS' strategy towards o an IDS. atients receive appropriate health care and community					
capabilities to implement the PPS' strategy towards o an IDS.	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A
					IN/A
uding medical and behavioral health, post-acute care, long ad public health services.	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A
at all PPS safety net providers are actively sharing EHR n local health information exchange/RHIO/SHIN-NY and th information among clinical partners, including directed ecure messaging), alerts and patient record look up, by the postration Year (DY) 3.	3/31/2018	3/31/2018	In Process	Pass & Ongoing	N/A
at EHR systems used by participating safety net providers ngful Use and PCMH Level 3 standards and/or APCM by the onstration Year 3.	3/31/2018	3/31/2018	In Process	Pass & Ongoing	N/A
population health management by actively using EHRs and	3/31/2018	3/31/2018	In Process	Pass & Ongoing	N/A
n or	gful Use and PCMH Level 3 standards and/or APCM by the Instration Year 3.	gful Use and PCMH Level 3 standards and/or APCM by the Instration Year 3.3/31/2018opulation health management by actively using EHRs and orms, including use of targeted patient registries, for all3/31/2018	aful Use and PCMH Level 3 standards and/or APCM by the 3/31/2018 3/31/2018 3/31/2018 3/31/2018 and population health management by actively using EHRs and porms, including use of targeted patient registries, for all 3/31/2018 3/31/2018	aful Use and PCMH Level 3 standards and/or APCM by the 3/31/2018 3/31/2018 In Process astration Year 3. Joint Control of the standards and/or APCM by the 3/31/2018 In Process operation health management by actively using EHRs and prms, including use of targeted patient registries, for all 3/31/2018 3/31/2018 In Process	gful Use and PCMH Level 3 standards and/or APCM by the 3/31/2018 3/31/2018 In Process Pass & Ongoing Pass & Ongoing Opulation health management by actively using EHRs and prms, including use of targeted patient registries, for all 3/31/2018 3/31/2018 In Process Pass & Ongoing



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	7. Achieve 2014 Level 3 PCMH primary care certification and/or meet state-determined criteria for Advanced Primary Care Models for all participating PCPs, expand access to primary care providers, and meet EHR Meaningful Use standards by the end of DY 3.	3/31/2018	3/31/2018	In Process	Pass & Ongoing	N/A
	8. Contract with Medicaid Managed Care Organizations and other payers, as appropriate, as an integrated system and establish value-based payment arrangements.	3/31/2018	9/30/2018	In Process	Pass & Ongoing	N/A
	9. Establish monthly meetings with Medicaid MCOs to discuss utilization trends, performance issues, and payment reform.	3/31/2017	12/31/2016	In Process	Pass & Ongoing	N/A
	10. Re-enforce the transition towards value-based payment reform by aligning provider compensation to patient outcomes.	3/31/2018	9/30/2018	Not Started	Pass & Ongoing	N/A
	11. Engage patients in the integrated delivery system through outreach and navigation activities, leveraging community health workers, peers,	3/31/2018	3/31/2017	In Process	Pass & Ongoing	N/A
	and culturally competent community-based organizations, as	<u> </u>				
Total						

	Domain 2 Pay for Performance and Pay for Reporting - Project 2.a.i (all Milestones are P4R in DY1)							
AV Driving	Measure	Reviewer Status	AVs Awarded					
	Adult Access to Preventive or Ambulatory Care - 20 to 44 years	Pass & Ongoing	0.3333333					
	Adult Access to Preventive or Ambulatory Care - 45 to 64 years	Pass & Ongoing	0.3333333					
	Page 19							



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Adult Access to Preventive or Ambulatory Care - 65 and older	Pass & Ongoing	0.3333333
CAHPS Measures - Care Coordination with provider up-to-date about care received from other providers	Pass & Ongoing	1
Children's Access to Primary Care- 12 to 24 months	Pass & Ongoing	0.25
Children's Access to Primary Care- 25 months to 6 years	Pass & Ongoing	0.25
Children's Access to Primary Care- 7 to 11 years	Pass & Ongoing	0.25
Children's Access to Primary Care- 12 to 19 years	Pass & Ongoing	0.25
Getting Timely Appointments, Care and information (Q6, 8, 10, and 12)	Pass & Ongoing	0.5
Helpful, Courteous, and Respectful Office Staff (Q24 and 25)	Pass & Ongoing	0.5
H-CAHPS – Care Transition Metrics	Pass & Ongoing	1
Medicaid Spending on ER and Inpatient Services ± Page 20	Pass & Ongoing	1



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Medicaid spending on Primary Care and community based behavioral health care	Pass & Ongoing	1				
PDI 90– Composite of all measures +/-	Pass & Ongoing	1				
Percent of eligible providers with participating agreements with RHIOs, meeting Meaningful Use criteria and able to participate in bidirectional exchange	Pass & Ongoing	1				
Percent of PCP meeting PCMH (NCQA) or Advance Primary Care (SHIP) standards	Pass & Ongoing	1				
Percent of total Medicaid provider reimbursement received through sub-capitation or other forms of non-FFS reimbursement	Pass & Ongoing	1				
Potentially Avoidable Emergency Room Visits	Pass & Ongoing	1				
Potentially Avoidable Readmissions	Pass & Ongoing	1				
PQI 90 – Composite of all measures +/-	Pass & Ongoing	1				
Primary Care - Length of Relationship - Q3	Pass & Ongoing	0.5				
Page 21						

WORK ORK TATE         Department of Health         Medicaid Redesign Team           Delivery System Ref	New York State Departmo orm Incentive Payment (DSI	
Save & Return     Achievement Value (AV) Scorecard Di       Print     Adiron	'1, Q2 July 1, 2015 - Septem lack Health Institute, Inc	
Primary Care - Usual Source of Care - Q2	Pass & Ongoing	0.5
Total		15.00



Save & Return Print Achievement Value (AV) Scorecard DY1, Q2 July 1, 2015 - September 30, 2015 Adirondack Health Institute, Inc. - Project 2.a.ii

Project Snapshot			Payment Snapshot				
<b>Project Domain</b>	System Transformation Projects (Domain 2)		Payment Available (DY1)	\$	2,734,834.45		
Project ID	2.a.ii		DY1 Payment Earned to Date	\$	1,640,900.67		
	Increase Certification of Primary Care Practitioners		DY1 Payment Not Earned to Date	\$	-		
Droiget Title	with PCMH Certification and/or Advanced Primary		DY1 Funding Remaining	\$	1,093,933.78		
Project Title	Care Models (as developed under the New York		Funding Available for Distribution DY1Q2				
	State Health Innovation Plan (SHIP))				546,966.89		

	2.a.ii Scoresheet																			
Domain	Component	Review Status	AVs Available	Net AVs Awarded	Percentage AV	Domain Funding % (DY1)	Domain Funding % (DY1, Q2)	Payment Available (\$)	Net Payment Earned (\$)											
	Domain 1 Organizational	Complete	5.00	5.00	100%	80%	80% 10%													
Domain 1	Project Implementation Speed	N/A	0.00	0.00	0%			10%	273,483	273,483										
	Patient Engagement Speed	Complete	0.00	0.00	0%															
	Domain 1 Subtotal		5.00	5.00	100%	80%	10%	273,483	273,483											
Domain 2	Domain 2 Pay for Reporting (P4R)	Complete	15.00	15.00	100%	20%	10%	273,483	273,483											
Domain 2	Domain 2 Pay for Performance (P4P	N/A	N/A	N/A	N/A	0%	0%	-	-											
	Domain 2 Subtotal			15.00	100%	20%	10%	273,483	273,483											
	Total Complete			20.00	100%	100%	20%	546,967	546,967											

Total Project 2.a.ii AVs Awarded: 20 out of 20

# Hide Reviewer Comments

	Domain 1 Project Milestones - Project 2.a.ii								
AV Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded			
	Module 1 - Major risks to implementation and mitigation strategies	Ongoing	N/A	In Process	Pass & Ongoing	N/A			
	Module 2 - Project Implementation Speed	Ongoing	N/A	Please Select	Pass & Ongoing	N/A			
			· · · · · · · · · · · · · · · · · · ·			-			



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Module 3 - Patient Engagement

	Module 3 - Patient Engagement Speed	Ongoing	N/A	Not Started	Pass & Ongoing	N/A
Total						

	Domain 1 Project Prescribed	Milestones - I	Project 2.a.ii			
AV Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded
	1. Ensure that all participating PCPs in the PPS meet NCQA 2014 Level 3 PCMH accreditation and/or meet state-determined criteria for Advanced Primary Care Models by the end of DSRIP Year 3.	3/31/2018	3/31/2018	In Process	Pass & Ongoing	N/A
	2. Identify a physician champion with knowledge of PCMH/APCM implementation for each primary care practice included in the project.	3/31/2017	6/30/2016	In Process	Pass & Ongoing	N/A
•	3. Identify care coordinators at each primary care site who are responsible for care connectivity, internally, as well as connectivity to care managers at other primary care practices.	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A
•	4. Ensure all PPS safety net providers are actively sharing EHR systems with local health information exchange/RHIO/SHIN-NY and sharing health information among clinical partners, including direct exchange (secure messaging), alerts and patient record look up by the end of Demonstration Year (DY) 3.	3/31/2018	3/31/2018	In Process	Pass & Ongoing	N/A
•	5. Ensure that EHR systems used by participating safety net providers meet Meaningful Use and PCMH Level 3 standards and/or APCM by the end of Demonstration Year 3.	3/31/2018	12/31/2017	In Process	Pass & Ongoing	N/A



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	6. Perform population health management by actively using EHRs and other IT platforms, including use of targeted patient registries, for all participating safety net providers.	3/31/2018	3/31/2018	In Process	Pass & Ongoing	N/A
	7. Ensure that all staff are trained on PCMH or Advanced Primary Care models, including evidence-based preventive and chronic disease management.	3/31/2018	12/31/2017	In Process	Pass & Ongoing	N/A
	8. Implement preventive care screening protocols including behavioral					
	health screenings (PHQ-2 or 9 for those screening positive, SBIRT) for all patients to identify unmet needs. A process is developed for assuring referral to appropriate care in a timely manner.	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A
	9. Implement open access scheduling in all primary care practices.	3/31/2018	12/31/2017	Not Started	Pass & Ongoing	N/A
Total						

	Domain 2 Pay for Performance and Pay for Reporting - Project 2.a.ii (all Milestones are P4R in DY1)								
AV Driving	Measure	<b>Reviewer Status</b>	AVs Awarded						
	Adult Access to Preventive or Ambulatory Care - 20 to 44 years	Pass & Ongoing	0.3333333						
	Adult Access to Preventive or Ambulatory Care - 45 to 64 years	Pass & Ongoing	0.3333333						
	Adult Access to Preventive or Ambulatory Care - 65 and older	Pass & Ongoing	0.3333333						
	Page 25								



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CAHPS Measures - Care Coordination with provider up-to-date about care received from other providers	Pass & Ongoing	1
Children's Access to Primary Care- 12 to 19 years	Pass & Ongoing	0.25
Children's Access to Primary Care- 12 to 24 months	Pass & Ongoing	0.25
Children's Access to Primary Care- 25 months to 6 years	Pass & Ongoing	0.25
Children's Access to Primary Care- 7 to 11 years	Pass & Ongoing	0.25
Getting Timely Appointments, Care and information (Q6, 8, 10, and 12)	Pass & Ongoing	0.5
Helpful, Courteous, and Respectful Office Staff (Q24 and 25)	Pass & Ongoing	0.5
H-CAHPS – Care Transition Metrics	Pass & Ongoing	1
Medicaid Spending on ER and Inpatient Services ±	Pass & Ongoing	1



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Medicaid spending on Primary Care and community based behavioral health care	Pass & Ongoing	1
PDI 90– Composite of all measures +/-	Pass & Ongoing	1
	·	
Percent of eligible providers with participating agreements with RHIOs, meeting Meaningful Use criteria and able to participate in bidirectional exchange	Pass & Ongoing	1
	1	
Percent of PCP meeting PCMH (NCQA) or Advance Primary Care (SHIP) standards	Pass & Ongoing	1
	1	
Percent of total Medicaid provider reimbursement received through sub-capitation or other forms of non-FFS reimbursement	Pass & Ongoing	1
	1	
Potentially Avoidable Emergency Room Visits	Pass & Ongoing	1
	·	
Potentially Avoidable Readmissions	Pass & Ongoing	1
	·	
PQI 90 – Composite of all measures +/-	Pass & Ongoing	1
Primary Care - Length of Relationship - Q3	Pass & Ongoing	0.5
 Dana 27		

New York State Department of HealthMedicaid Redesign TeamNew York State Department or Delivery System Reform Incentive Payment (DSRIP) F					
Save & Return Print	Achievement Value (AV) Scorecard DY1 Adironda	, Q2 July 1, 2015 - Septem ck Health Institute, Inc			
Primary Care - Usual Source of Care - Q2		Pass & Ongoing	0.5		
Tota	l		15.00		



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#### Achievement Value (AV) Scorecard DY1, Q2 July 1, 2015 - September 30, 2015 Adirondack Health Institute, Inc. - Project 2.a.iv

	Project Snapshot		Payment Snapshot	
<b>Project Domain</b>	System Transformation Projects (Domain 2)		Payment Available (DY1)	\$ 3,829,229.41
Project ID	2.a.iv	1	DY1 Payment Earned to Date	\$ 2,297,537.65
	Create a medical village using existing hospital	1	DY1 Payment Not Earned to Date	\$ -
Project Title	infrastructure		DY1 Funding Remaining	\$ 1,531,691.77
			Funding Available for Distribution DY1Q2	\$ 765,845.88

	2.a.iv Scoresheet												
Domain	Component	Review Status	AVs Available	Net AVs Awarded	Percentage AV	Domain Funding % (DY1)	Domain Funding % (DY1, Q2)	Payment Available (\$)	Net Payment Earned (\$)				
	Domain 1 Organizational	Complete	5.00	5.00	100%	80%							
Domain 1	Project Implementation Speed	N/A	0.00	0.00	0%		10%	382,923	382,923				
	Patient Engagement Speed	Complete	0.00	0.00	0%								
	Domain 1 Subtotal		5.00	5.00	100%	80%	10%	382,923	382,923				
Domain 2	Domain 2 Pay for Reporting (P4R)	Complete	15.00	15.00	100%	20%	10%	382,923	382,923				
Domain 2	Domain 2 Pay for Performance (P4P)	N/A	N/A	N/A	N/A	0%	0%	-	-				
	Domain 2 Subtotal			15.00	100%	20%	10%	382,923	382,923				
	Total Complete			20.00	100%	100%	20%	765,846	765,846				

Total Project 2.a.iv AVs Awarded: 20 out of 20

## Hide Reviewer Comments

	Domain 1 Project Milestones - Project 2.a.iv								
AV Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded			
	Module 1 - Major risks to implementation and mitigation strategies	Ongoing	N/A	In Process	Pass & Ongoing	N/A			
	Module 2 - Project Implementation Speed	Ongoing	N/A	Please Select	Pass & Ongoing	N/A			



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	Module 3 - Patient Engagement Speed	Ongoing	N/A	Not Started	Pass & Ongoing	N/A
				^		
	Total					0.00

	Domain 1 Project Prescribed I	Vilestones - F	Project 2.a.iv			
AV Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded
	1. Convert outdated or unneeded hospital capacity into an outpatient services center, stand-alone emergency department/urgent care center or other healthcare-related purpose.	9/30/2018	9/30/2016	In Process	Pass & Ongoing	N/A
	2. Provide a detailed timeline documenting the specifics of bed reduction and rationale. Specified bed reduction proposed in the project must include active or "staffed" beds.	3/31/2017	12/31/2016	Not Started	Pass & Ongoing	N/A
	3. Ensure that all participating PCPs meet NCQA 2014 Level 3 PCMH accreditation and/or meet state-determined criteria for Advanced Primary Care Models by the end of DSRIP Year 3.	3/31/2018	3/31/2018	In Process	Pass & Ongoing	N/A
	4. Ensure that all safety net providers participating in Medical Villages are actively sharing EHR systems with local health information exchange/RHIO/SHIN-NY and sharing health information among clinical partners, including direct exchange (secure messaging), alerts and patient record look up.	9/30/2018	3/31/2018	In Process	Pass & Ongoing	N/A
	5. Use EHRs and other technical platforms to track all patients engaged in the project.	3/31/2018	12/31/2016	In Process	Pass & Ongoing	N/A
	6. Ensure that EHR systems used in Medical Villages meet Meaningful Use Stage 2 Page 3	9/30/2018	3/31/2018	In Process	Pass & Ongoing	N/A



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7. Ensure that services which migrate to a different setting or location (clinic, hospitals, etc.) are supported by the comprehensive community needs assessment.	3/31/2018	6/30/2016	In Process	Pass & Ongoing	N/A
Total					0.00

	Domain 2 Pay for Performance and Pay for Reporting - Project 2.a.iv (all Milestones are P4R in DY1)								
AV Driving	Measure	Reviewer Status	AVs Awarded						
	Adult Access to Preventive or Ambulatory Care - 20 to 44 years	Pass & Ongoing	0.3333333						
	Adult Access to Preventive or Ambulatory Care - 45 to 64 years	Pass & Ongoing	0.3333333						
	Adult Access to Preventive or Ambulatory Care - 65 and older	Pass & Ongoing	0.3333333						
	CAHPS Measures - Care Coordination with provider up-to-date about care received from other providers	Pass & Ongoing	1						
	Children's Access to Primary Care- 12 to 19 years	Pass & Ongoing	0.25						
	Children's Access to Primary Care- 12 to 24 months	Pass & Ongoing	0.25						



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 Children's Access to Primary Care- 25 months to 6 years	Pass & Ongoing	0.25
Children's Access to Primary Care- 7 to 11 years	Pass & Ongoing	0.25
Getting Timely Appointments, Care and information (Q6, 8, 10, and 12)	Pass & Ongoing	0.5
Helpful, Courteous, and Respectful Office Staff (Q24 and 25)	Pass & Ongoing	0.5
H-CAHPS – Care Transition Metrics	Pass & Ongoing	1
Medicaid Spending on ER and Inpatient Services ±	Pass & Ongoing	1
Medicaid spending on Primary Care and community based behavioral health care	Pass & Ongoing	1
PDI 90– Composite of all measures +/-	Pass & Ongoing	1
 Percent of eligible providers with participating agreements with RHIOs, meeting Meaningful Use criteria and		
able to participate in bidirectional exchange	Pass & Ongoing	1



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Total		15.00
 Primary Care - Usual Source of Care - Q2	Pass & Ongoing	0.5
Primary Care - Length of Relationship - Q3	Pass & Ongoing	0.5
PQI 90 – Composite of all measures +/-	Pass & Ongoing	1
Potentially Avoidable Readmissions	Pass & Ongoing	1
Potentially Avoidable Emergency Room Visits	Pass & Ongoing	1
Percent of total Medicaid provider reimbursement received through sub-capitation or other forms of non-FFS reimbursement	Pass & Ongoing	1
Percent of PCP meeting PCMH (NCQA) or Advance Primary Care (SHIP) standards	Pass & Ongoing	1



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#### Achievement Value (AV) Scorecard DY1, Q2 July 1, 2015 - September 30, 2015 Adirondack Health Institute, Inc. - Project 2.b.viii

Project Snapshot			Payment Snapshot	
<b>Project Domain</b>	System Transformation Projects (Domain 2)	1	Payment Available (DY1)	\$ 3,071,440.92
Project ID	2.b.viii	1	DY1 Payment Earned to Date	\$ 1,842,864.55
	Hospital-Home Care Collaboration Solutions	1	DY1 Payment Not Earned to Date	\$ -
Project Title			DY1 Funding Remaining	\$ 1,228,576.37
		Funding Available for Distribution DY1Q2	\$ 614,288.18	

2.b.viii Scoresheet									
Domain	Component	Review Status	AVs Available	Net AVs Awarded	Percentage AV	Domain Funding % (DY1)	Domain Funding % (DY1, Q2)	Payment Available (\$)	Net Payment Earned (\$)
	Domain 1 Organizational	Complete	5.00	5.00	100%	80%		307,144	
Domain 1	Project Implementation Speed	N/A	0.00	0.00	0%		10%		307,144
	Patient Engagement Speed	Complete	0.00	0.00	0%				
	Domain 1 Subtotal		5.00	5.00	100%	80%	10%	307,144	307,144
Domain 2	Domain 2 Pay for Reporting (P4R)	Complete	15.00	15.00	100%	20%	10%	307,144	307,144
Domain 2	Domain 2 Pay for Performance (P4P	N/A	N/A	N/A	N/A	0%	0%	-	-
	Domain 2 Subtotal			15.00	100%	20%	10%	307,144	307,144
Total Complete		20.00	20.00	100%	100%	20%	614,288	614,288	

Total Project 2.b.viii AVs Awarded: 20 out of 20

## Hide Reviewer Comments

	Domain 1 Project Milestones - Project 2.b.viii								
AV Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded			
	Module 1 - Major risks to implementation and mitigation strategies	Ongoing	N/A	In Process	Pass & Ongoing	N/A			
	Module 2 - Project Implementation Speed	Ongoing	N/A	Please Select	Pass & Ongoing	N/A			



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Module 3 - Patient Engagem

	Module 3 - Patient Engagement Speed	Ongoing	N/A	Not Started	Pass & Ongoing	N/A
Total						0.00

	Domain 1 Project Prescribed Milestones - Project 2.b.viii								
AV Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded			
	1. Assemble Rapid Response Teams (hospital/home care) to facilitate patient discharge to home and assure needed home care services are in place, including, if appropriate, hospice.	3/31/2018	9/30/2016	Not Started	Pass & Ongoing	N/A			
	2. Ensure home care staff have knowledge and skills to identify and respond to patient risks for readmission, as well as to support evidence-based medicine and chronic care management.	3/31/2017	9/30/2016	Not Started	Pass & Ongoing	N/A			
		-							
	3. Develop care pathways and other clinical tools for monitoring chronically ill patients, with the goal of early identification of potential instability and intervention to avoid hospital transfer.	3/31/2017	9/30/2016	Not Started	Pass & Ongoing	N/A			
		-							
	4. Educate all staff on care pathways and INTERACT-like principles.	3/31/2017	9/30/2016	Not Started	Pass & Ongoing	N/A			
	5. Develop Advance Care Planning tools to assist residents and families in expressing and documenting their wishes for near end of life and end of life care	3/31/2017	6/30/2016	Not Started	Pass & Ongoing	N/A			
	<ol> <li>Create coaching program to facilitate and support implementation.</li> <li>Page 3</li> </ol>	3/31/2017	3/31/2017	Not Started	Pass & Ongoing	N/A			



	Save & Return Achievement Value (AV) Scorecard DY1, Q2 July 1, 2015 - September 30, 20					
	Print			Adırondack	Health Institute, Inc Pr	oject 2.b.vili
-						
	<ol><li>Educate patient and family/caretakers, to facilitate participation in planning of care.</li></ol>	י 3/31/2017	6/30/2016	Not Started	Pass & Ongoing	N/A
	8. Integrate primary care, benavioral health, pharmacy, and other					
	services into the model in order to enhance coordination of care and medication management	3/31/2018	6/30/2016	Not Started	Pass & Ongoing	N/A
	<ol><li>Utilize telehealth/telemedicine to enhance hospital-home care collaborations.</li></ol>	3/31/2018	3/31/2017	Not Started	Pass & Ongoing	N/A
	10. Utilize interoperable EHR to enhance communication and avoid medication errors and/or duplicative services.	3/31/2018	3/31/2017	Not Started	Pass & Ongoing	N/A
	11. Measure outcomes (including quality assessment/root cause analysis of transfer) in order to identify additional interventions.	3/31/2018	3/31/2017	Not Started	Pass & Ongoing	N/A
	12. Use EHRs and other technical platforms to track all patients engaged in the project.	3/31/2017	6/30/2016	Not Started	Pass & Ongoing	N/A
	Total					0.00

	Domain 2 Pay for Performance and Pay for Reporting - Project 2.b.viii (all Milestones are P4R in DY1)							
Α١	/ Driving	Measure	Reviewer Status	AVs Awarded				
		Adult Access to Preventive or Ambulatory Care - 20 to 44 years	Pass & Ongoing	0.3333333				



# New York State Department of Health Delivery System Reform Incentive Payment (DSRIP) Program

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Enter Reviewer Comment		
Adult Access to Preventive or Ambulatory Care - 45 to 64 years	Pass & Ongoing	0.3333333
Enter Reviewer Comment		
Adult Access to Preventive or Ambulatory Care - 65 and older	Pass & Ongoing	0.3333333
Enter Reviewer Comment		
CAHPS Measures - Care Coordination with provider up-to-date about care received from other providers	Pass & Ongoing	1
Enter Reviewer Comment		
Children's Access to Primary Care- 12 to 19 years	Pass & Ongoing	0.25
Enter Reviewer Comment		
Children's Access to Primary Care- 12 to 24 months	Pass & Ongoing	0.25
Enter Reviewer Comment		
Children's Access to Primary Care- 25 months to 6 years	Pass & Ongoing	0.25
Enter Reviewer Comment		
Children's Access to Primary Care- 7 to 11 years	Pass & Ongoing	0.25
Enter Reviewer Comment		
Getting Timely Appointments, Care and information (Q6, 8, 10, and 12)	Pass & Ongoing	0.5
Enter Reviewer Comment		
Helpful, Courteous, and Respectful Office Staff (Q24 and 25)	Pass & Ongoing	0.5



Save & Return Achievement Value (AV) Scorecard DY1 Adirondacl	, Q2 July 1, 2015 - Septeml k Health Institute, Inc Pr	
Print		-
Enter Reviewer Comment		
H-CAHPS – Care Transition Metrics	Pass & Ongoing	1
Enter Reviewer Comment		
Medicaid Spending on ER and Inpatient Services ±	Pass & Ongoing	1
Enter Reviewer Comment		
Medicaid spending on Primary Care and community based behavioral health care	Pass & Ongoing	1
Enter Reviewer Comment		
PDI 90– Composite of all measures +/-	Pass & Ongoing	1
Enter Reviewer Comment		
Percent of eligible providers with participating agreements with RHIOs, meeting Meaningful Use criteria and able to participate in bidirectional exchange	Pass & Ongoing	1
Enter Reviewer Comment		
Percent of PCP meeting PCMH (NCQA) or Advance Primary Care (SHIP) standards	Pass & Ongoing	1
Enter Reviewer Comment	·	
Percent of total Medicaid provider reimbursement received through sub-capitation or other forms of non-FFS reimbursement	Pass & Ongoing	1
Enter Reviewer Comment		
Potentially Avoidable Emergency Room Visits	Pass & Ongoing	1
Enter Reviewer Comment		
Potentially Avoidable Readmissions	Pass & Ongoing	1



Save & Return       Achievement Value (AV) Scorecard DY1, Q2 July 1, 2015 - September 30, 20         Print       Adirondack Health Institute, Inc Project 2.b.						
Enter Reviewer Comment						
PQI 90 – Composite of all measures +/-	Pass & Ongoing	1				
Enter Reviewer Comment						
Primary Care - Length of Relationship - Q3	Pass & Ongoing	0.5				
Enter Reviewer Comment						
Primary Care - Usual Source of Care - Q2	Pass & Ongoing	0.5				
Enter Reviewer Comment						
Total		15.00				



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### Achievement Value (AV) Scorecard DY1, Q2 July 1, 2015 - September 30, 2015 Adirondack Health Institute, Inc. - Project 2.d.i

Project Snapshot		Payment Snapshot				
<b>Project Domain</b>	System Transformation Projects (Domain 2)	Payment Available (DY1)	\$	2,769,072.70		
Project ID	2.d.i	DY1 Payment Earned to Date	\$	1,661,443.62		
	Implementation of Patient Activation Activities to	DY1 Payment Not Earned to Date	\$	-		
Project Title	Engage, Educate and Integrate the uninsured and	DY1 Funding Remaining	\$	1,107,629.08		
Project Title	low/non-utilizing Medicaid populations into Community Based Care	Funding Available for Distribution DY1Q2	\$	553,814.54		

Domain	Component	Review Status	AVs Available	Net AVs Awarded	Percentage AV	Domain Funding % (DY1)	Domain Funding % (DY1, Q2)	Payment Available (\$)	Net Payment Earned (\$)							
	Domain 1 Organizational	Complete	5.00	5.00	100%	80%	80% 10%									
Domain 1	Project Implementation Speed	N/A	0.00	0.00	0%			10%	276,907	276,907						
	Patient Engagement Speed	Complete	0.00	0.00	0%											
	Domain 1 Subtotal		5.00	5.00	100%	80%	10%	276,907	276,907							
Domain 2	Domain 2 Pay for Reporting (P4R)	Complete	4.00	4.00	100%	20%	10%	276,907	276,907							
Domain 2	Domain 2 Pay for Performance (P4P	N/A	N/A	N/A	N/A	0%	0%	-	-							
	Domain 2 Subtotal			4.00	100%	20%	10%	276,907	276,907							
Total Complete			9.00	9.00	100%	100%	20%	553,815	553,815							

Total Project 2.d.i AVs Awarded: 9 out of 9

	Domain 1 Project Milestones - Project 2.d.i							
AV Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded		
	Module 1 - Major risks to implementation and mitigation strategies	Ongoing	N/A	In Process	Pass & Ongoing	N/A		
	Module 2 - Project Implementation Speed	Ongoing	N/A	Please Select	Pass & Ongoing	N/A		



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Module 3 - Patient Engagement Speed	Ongoing	N/A	Not Started	Pass & Ongoing	N/A
Total					0.00

	Domain 1 Project Prescribed	Milestones -	Project 2.d.i			
AV Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	<b>Reviewer Status</b>	AVs Awarded
	<ol> <li>Contract or partner with community-based organizations (CBOs) to engage target populations using PAM<sup>®</sup> and other patient activation techniques. The PPS must provide oversight and ensure that engagement is sufficient and appropriate.</li> </ol>	3/31/2017	3/31/2016	In Process	Pass & Ongoing	N/A
	<ol> <li>Establish a PPS-wide training team, comprised of members with training in PAM<sup>®</sup> and expertise in patient activation and engagement.</li> </ol>	3/31/2017	6/30/2015	Completed	Pass & Complete	N/A
	3. Identify UI, NU, and LU "hot spot" areas (e.g., emergency rooms). Contract or partner with CBOs to perform outreach within the identified "hot spot" areas.	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A
			-			
	4. Survey the targeted population about healthcare needs in the PPS' region.	3/31/2017	3/31/2017	Not Started	Pass & Ongoing	N/A
			•			•
	5. Train providers located within "hot spots" on patient activation techniques, such as shared decision-making, measurements of health literacy, and cultural competency.	3/31/2017	3/31/2017	Not Started	Pass & Ongoing	N/A
	6. Obtain list of PCPs assigned to NU and LU enrollees from MCOs. Along with the member's MCO and assigned PCP, reconnect beneficiaries to his/her designated PCP (see outcome measurements in Page 4	3/31/2017	3/31/2017	Not Started	Pass & Ongoing	N/A



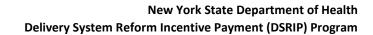
Save & Return Print	Achievement	Value (AV) S		, Q2 July 1, 2015 - Septem ack Health Institute, Inc	-
7. Baseline each beneficiary cohort (per method developed by state) to appropriately identify cohorts using PAM <sup>®</sup> during the first year of the project and again, at set intervals. Baselines, as well as intervals towards improvement, must be set for each cohort at the beginning of each performance period.	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A
 8. Include beneficiaries in development team to promote preventive	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A
care.	5,51,2017	3/31/2017	in rocess		14/2
9. Measure PAM <sup>®</sup> components	3/31/2017	3/31/2017	Not Started	Pass & Ongoing	N/A
10. Increase the volume of non-emergent (primary, behavioral, dental) care provided to UI, NU, and LU persons.	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A
11. Contract or partner with CBOs to develop a group of community navigators who are trained in connectivity to healthcare coverage, community healthcare resources (including for primary and preventive services) and patient education.	3/31/2017	3/31/2017	Not Started	Pass & Ongoing	N/A
12. Develop a process for Medicaid recipients and project participants to report complaints and receive customer service.	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A
13. Train community navigators in patient activation and education, including how to appropriately assist project beneficiaries using the PAM <sup>®</sup> .	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A



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	14. Ensure direct hand-offs to navigators who are prominently placed at "hot spots," partnered CBOs, emergency departments, or community events, so as to facilitate education regarding health insurance coverage, age-appropriate primary and preventive healthcare services	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A
	15. Inform and educate navigators about insurance options and healthcare resources available to UI, NU, and LU populations.	3/31/2017	3/31/2017	Not Started	Pass & Ongoing	N/A
	16. Ensure appropriate and timely access for navigators when attempting to establish primary and preventive services for a	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A
	17. Perform population health management by actively using EHRs and					
	other IT platforms, including use of targeted patient registries, to track all patients engaged in the project.	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A
Total						

	Domain 2 Pay for Performance and Pay for Reporting - Project 2.d.i (all Milestones are P4R in DY1)						
AV Driving	Measure	<b>Reviewer Status</b>	AVs Awarded				
	C&G CAHPS by PPS for uninsured- Getting timely appointments, care, and information	Pass & Ongoing	0.25				
	C&G CAHPS by PPS for uninsured- Patients' rating of the provider (or doctor)	Pass & Ongoing	0.25				
	C&G CAHPS by PPS for uninsured- How well providers (or doctors) communicate with patients	Pass & Ongoing	0.25				





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C&G CAHPS by PPS for uninsured- Helpful, courteous, and respectful office staff Pass & Ongoing								
ED use by uninsured	Pass & Ongoing	1						
PAM Level	Pass & Ongoing	1						
Use of primary and preventive care services Percent of attributed Medicaid members with no claims history for primary care and preventive services in measurement year compared to same in baseline year	Pass & Ongoing	1						
Total		4.00						



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	Project Snapshot		Payment Snapshot	
<b>Project Domain</b>	Clinical Improvement Projects (Domain 3)		Payment Available (DY1)	\$ 2,649,005.62
Project ID	3.a.i		DY1 Payment Earned to Date	\$ 1,589,403.37
	Integration of primary care and behavioral health	1	DY1 Payment Not Earned to Date	\$ -
Project Title			DY1 Funding Remaining	\$ 1,059,602.25
	services		Funding Available for Distribution DY1Q2	\$ 529,801.12

			3.a.i Score	sheet					
Domain	Component	Review Status	AVs Available	Net AVs Awarded	Percentage AV	Domain Funding % (DY1)	Domain Funding % (DY1, Q2)	Payment Available (\$)	Net Payment Earned (\$)
	Domain 1 Organizational	Complete	5.00	5.00	1/1/1900		10%	264,901	264,901
Domain 1	Project Implementation Speed	N/A	0.00	0.00	1/0/1900				
	Patient Engagement Speed	Complete	0.00	0.00	1/0/1900				
	Domain 1 Subtotal		5.00	5.00	1/1/1900	80%	10%	264,901	264,901
Domain 3	Domain 3 Pay for Reporting (P4R)	Complete	10.00	10.00	1/1/1900	20%	10%	264,901	264,901
Domain 5	Domain 3 Pay for Performance	N/A	N/A	N/A	N/A	0%	0%	-	-
	Domain 3 Subtotal			10.00	1/1/1900	20%	10%	264,901	264,901
	Total	Complete	15.00	15.00	1/1/1900	100%	20%	529,801	529,801

Total Project 3.a.i AVs Awarded: 15 out of 15

	Domain 1 Project Milestones - Project 3.a.i										
AV Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded					
	Module 1 - Major risks to implementation and mitigation strategies	Ongoing	N/A	In Process	Pass & Ongoing	N/A					
	Module 2 - Project Implementation Speed	Ongoing	N/A	Please Select	Pass & Ongoing	N/A					
						-					



Pass & Ongoing

N/A

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Module 3 - Patient Engagement Speed

Achievement Value (AV) Scorecard DY1, Q2 July 1, 2015 - September 30, 2015 Adirondack Health Institute, Inc. - Project 3.a.i

Not Started

			- 0- 0	,		0 0	,			
		Total					0			
		Domain 1 Project Prescribed Mileston	es - Proiect 3.	a.i Models 1.	2 and 3					
	✓ 3.a.i Model 1 ✓ 3.a.i Model 2 ✓ 3.a.i Model 3									
Model	AV Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded			
		1. Co-locate behavioral health services at primary care practice sites. All participating primary care practices must meet 2014 NCQA level 3 PCMH or Advance Primary Care Model standards by DY 3.	3/31/2018	9/30/2016	In Process	Pass & Ongoing	N/A			
		<ol> <li>Develop collaborative evidence-based standards of care including medication management and care engagement process.</li> </ol>	3/31/2017	3/31/2017	Not Started	Pass & Ongoing	N/A			
3.a.i Model 1			-	-	-					
		3. Conduct preventive care screenings, including behavioral health screenings (PHQ-2 or 9 for those screening positive, SBIRT) implemented for all patients to identify unmet needs.	9/30/2018	9/30/2018	Not Started	Pass & Ongoing	N/A			
		4. Use EHRs or other technical platforms to track all patients engaged in this project.	3/31/2017	3/31/2017	Not Started	Pass & Ongoing	N/A			
		5. Co-locate primary care services at behavioral health sites.	9/30/2018	3/31/2018	In Process	Pass & Ongoing	N/A			

Ongoing

N/A



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	riiii						
		6. Develop collaborative evidence-based standards of care including medication management and care engagement process.	3/31/2017	3/31/2017	Not Started	Pass & Ongoing	N/A
3.a.i Model 2	•	7. Conduct preventive care screenings, including behavioral health screenings (PHQ-2 or 9 for those screening positive, SBIRT) implemented for all patients to identify unmet needs.	9/30/2018	9/30/2018	Not Started	Pass & Ongoing	N/A
		8. Use EHRs or other technical platforms to track all patients engaged in this project.	3/31/2017	3/31/2017	Not Started	Pass & Ongoing	N/A
		9. Implement IMPACT Model at Primary Care Sites.	9/30/2018	3/31/2020	On Hold	Pass & Ongoing	N/A
		10. Utilize IMPACT Model collaborative care standards, including developing coordinated evidence-based care standards and policies and procedures for care engagement.	3/31/2017	3/31/2020	On Hold	Pass & Ongoing	N/A
		11. Employ a trained Depression Care Manager meeting					
		requirements of the IMPACT model.	3/31/2017	3/31/2020	On Hold	Pass & Ongoing	N/A
3.a.i Model 3		12. Designate a Psychiatrist meeting requirements of the IMPACT Model.	3/31/2017	3/31/2020	On Hold	Pass & Ongoing	N/A
		13. Measure outcomes as required in the IMPACT Model.	9/30/2018	3/31/2020	On Hold	Pass & Ongoing	N/A
		Page 4	7				



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		14. Provide "stepped care" as required by the IMPACT Model.	9/30/2018	3/31/2020	On Hold	Pass & Ongoing	N/A
		15. Use EHRs or other technical platforms to track all patients engaged in this project.	3/31/2017	3/31/2020	On Hold	Pass & Ongoing	N/A
Total							

	Domain 3 Pay for Performance and Pay for Reporting - Project 3.a.i (all Milestones are P4R	in DY1)	
AV Driving	Meas ure	Reviewer Status	AVs Awarded
	Adherence to Antipsychotic Medications for People with Schizophrenia	Pass & Ongoing	1
	Antidepressant Medication Management - Effective Acute Phase Treatment	Pass & Ongoing	0.5
	Antidepressant Medication Management - Effective Continuation Phase Treatment	Pass & Ongoing	0.5
	Cardiovascular Monitoring for People with Cardiovascular Disease and Schizophrenia	Pass & Ongoing	1
	Diabetes Monitoring for People with Diabetes and Schizophrenia	Pass & Ongoing	1
	Diabetes Screening for People with Schizophrenia or Bipolar Disease who are Using Antipsychotic Medication	Pass & Ongoing	1
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Follow-up after hospitalization for Mental Illness - within 30 days	Pass & Ongoing	0.5
Follow-up after hospitalization for Mental Illness - within 7 days	Pass & Ongoing	0.5
Follow-up care for Children Prescribed ADHD Medications - Continuation Phase	Pass & Ongoing	0.5
Follow-up care for Children Prescribed ADHD Medications - Initiation Phase	Pass & Ongoing	0.5
Engagement of Alcohol and Other Drug Dependence Treatment (initiation and 2 visits within 44 days)	Pass & Ongoing	0.5
Initiation of Alcohol and Other Drug Dependence Treatment (1 visit within 14 days)	Pass & Ongoing	0.5
Potentially Preventable Emergency Department Visits (for persons with BH diagnosis) $\pm$	Pass & Ongoing	1
Screening for Clinical Depression and follow-up	Pass & Ongoing	1
Total		10



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Project Snapshot			Payment Snapshot	
<b>Project Domain</b>	Clinical Improvement Projects (Domain 3)	1	Payment Available (DY1)	\$ 2,486,802.20
Project ID	3.a.ii	1	DY1 Payment Earned to Date	\$ 1,492,081.32
	Behavioral health community crisis stabilization	1	DY1 Payment Not Earned to Date	\$ -
Project Title			DY1 Funding Remaining	\$ 994,720.88
	services		Funding Available for Distribution DY1Q2	\$ 497,360.44

	3.a.ii Scoresheet										
Domain	Component	Review Status	AVs Available	Net AVs Awarded	Percentage AV	Domain Funding % (DY1)	Domain Funding % (DY1, Q2)	Payment Available (\$)	Net Payment Earned (\$)		
	Domain 1 Organizational	Complete	5.00	5.00	100%		10%	248,680	248,680		
Domain 1	Project Implementation Speed	N/A	0.00	0.00	0%	80%					
	Patient Engagement Speed	Complete	0.00	0.00	0%						
	Domain 1 Subtotal		5.00	5.00	100%	80%	10%	248,680	248,680		
Domain 3	Domain 3 Pay for Reporting (P4R)	Complete	10.00	10.00	100%	20%	10%	248,680	248,680		
Domain 5	Domain 3 Pay for Performance (P4P	N/A	N/A	N/A	N/A	0%	0%	-	-		
	Domain 2 Subtotal			10.00	100%	20%	10%	248,680	248,680		
	Total	Complete	15.00	15.00	100%	100%	20%	497,360	497,360		

Total Project 3.a.ii AVs Awarded: 15 out of 15

	Domain 1 Project Milestones - Project 3.a.ii									
AV Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded				
	Module 1 - Major risks to implementation and mitigation strategies	Ongoing	N/A	In Process	Pass & Ongoing	N/A				
	Module 2 - Project Implementation Speed	Ongoing	N/A	Please Select	Pass & Ongoing	N/A				
						-				



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Module 3 - Patient Engagement

	Module 3 - Patient Engagement Speed	Ongoing	N/A	Not Started	Pass & Ongoing	N/A	
		Total					0.00

	Domain 1 Project Prescribed	Milestones - I	Project 3.a.ii			
AV Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded
	1. Implement a crisis intervention program that, at a minimum, includes outreach, mobile crisis, and intensive crisis services.	3/31/2018	6/30/2016	In Process	Pass & Ongoing	NA
	2. Establish clear linkages with Health Homes, ER and hospital services to develop and implement protocols for diversion of patients from emergency room and inpatient services.	3/31/2018	6/30/2016	In Process	Pass & Ongoing	N/A
	3. Establish agreements with the Medicaid Managed Care organizations serving the affected population to provide coverage for the service array under this project.	3/31/2018	3/31/2017	In Process	Pass & Ongoing	NA
	4. Develop written treatment protocols with consensus from participating providers and facilities.	3/31/2017	3/31/2017	Not Started	Pass & Ongoing	NA
	5. Include at least one hospital with specialty psychiatric services and crisis-oriented psychiatric services; expansion of access to specialty psychiatric and crisis-oriented services.	3/31/2017	3/31/2017	In Process	Pass & Ongoing	NA
	6. Expand access to observation unit within hospital outpatient or at an off campus crisis residence for stabilization monitoring services (up to 48 hours).	3/31/2018	9/30/2016	In Process	Pass & Ongoing	NA
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11. Use EHRs or other technical platforms to track all patients engaged in this project.	3/31/2017	3/31/2017	Not Started	Pass & Ongoing	NA
surveillance of compliance with protocols and quality of care.					
10. Ensure quality committee is established for oversight and	3/31/2017	3/31/2017	Not Started	Pass & Ongoing	NA
providers.					
psychiatrists, mental health, behavioral health, and substance abuse	3/31/2018	6/30/2016	In Process	Pass & Ongoing	NA
exchange (secure messaging), alerts and patient record look up by the end of Demonstration Year (DY) 3.					
share health information among clinical partners, including direct	3/31/2018	3/31/2017	In Process	Pass & Ongoing	NA
8. Ensure that all PPS safety net providers have actively connected EHR					
vide crisis stabilization services using evidence-based protocols developed by medical staff.	3/31/2018	6/30/2016	In Process	Pass & Ongoing	NA
	<ul> <li>8. Ensure that all PPS safety net providers have actively connected EHR systems with local health information exchange/RHIO/SHIN-NY and share health information among clinical partners, including direct exchange (secure messaging), alerts and patient record look up by the end of Demonstration Year (DY) 3.</li> <li>9. Establish central triage service with agreements among participating psychiatrists, mental health, behavioral health, and substance abuse providers.</li> <li>10. Ensure quality committee is established for oversight and surveillance of compliance with protocols and quality of care.</li> <li>11. Use EHRs or other technical platforms to track all patients engaged</li> </ul>	using evidence-based protocols developed by medical staff.3/31/20188. Ensure that all PPS safety net providers have actively connected EHR systems with local health information exchange/RHIO/SHIN-NY and share health information among clinical partners, including direct exchange (secure messaging), alerts and patient record look up by the end of Demonstration Year (DY) 3.3/31/20189. Establish central triage service with agreements among participating psychiatrists, mental health, behavioral health, and substance abuse providers.3/31/201810. Ensure quality committee is established for oversight and surveillance of compliance with protocols and quality of care.3/31/201711. Use EHRs or other technical platforms to track all patients engaged 3/31/20173/31/2017	using evidence-based protocols developed by medical staff.3/31/20186/30/20168. Ensure that all PPS safety net providers have actively connected EHR systems with local health information exchange/RHIO/SHIN-NY and share health information among clinical partners, including direct exchange (secure messaging), alerts and patient record look up by the end of Demonstration Year (DY) 3.3/31/20183/31/20189. Establish central triage service with agreements among participating psychiatrists, mental health, behavioral health, and substance abuse providers.3/31/20186/30/201610. Ensure quality committee is established for oversight and surveillance of compliance with protocols and quality of care.3/31/20173/31/201711. Use EHRs or other technical platforms to track all patients engaged 14. Use EHRs or other technical platforms to track all patients engaged 3/31/20173/31/2017	using evidence-based protocols developed by medical staff.       3/31/2018       6/30/2016       In Process         8. Ensure that all PPS safety net providers have actively connected EHR systems with local health information exchange/RHIO/SHIN-NY and share health information among clinical partners, including direct exchange (secure messaging), alerts and patient record look up by the end of Demonstration Year (DY) 3.       3/31/2018       3/31/2017       In Process         9. Establish central triage service with agreements among participating psychiatrists, mental health, behavioral health, and substance abuse providers.       3/31/2018       6/30/2016       In Process         10. Ensure quality committee is established for oversight and surveillance of compliance with protocols and quality of care.       3/31/2017       3/31/2017       Not Started         11. Use EHRs or other technical platforms to track all patients engaged       3/31/2017       3/31/2017       Not Started	using evidence-based protocols developed by medical staff.       3/31/2018       6/30/2016       In Process       Pass & Ongoing         8. Ensure that all PPS safety net providers have actively connected EHR systems with local health information exchange/RHIO/SHIN-NY and share health information among clinical partners, including direct exchange (secure messaging), alerts and patient record look up by the end of Demonstration Year (DY) 3.       3/31/2018       3/31/2017       In Process       Pass & Ongoing         9. Establish central triage service with agreements among participating psychiatrists, mental health, behavioral health, and substance abuse providers.       3/31/2018       6/30/2016       In Process       Pass & Ongoing         10. Ensure quality committee is established for oversight and surveillance of compliance with protocols and quality of care.       3/31/2017       3/31/2017       Not Started       Pass & Ongoing         11. Use EHRs or other technical platforms to track all patients engaged       3/31/2017       3/31/2017       Not Started       Pass & Ongoing

	Domain 3 Pay for Performance and Pay for Reporting - Project 3.a.ii (all Milestones are P4R in DY1)							
AV Driving	Measure	Reviewer Status	AVs Awarded					
	Adherence to Antipsychotic Medications for People with Schizophrenia	Pass & Ongoing	1					
	Antidepressant Medication Management - Effective Acute Phase Treatment	Pass & Ongoing	0.5					
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Antidepressant Medication Management - Effective Continuation Phase Treatment	Pass & Ongoing	0.5
Cardiovascular Monitoring for People with Cardiovascular Disease and Schizophrenia	Pass & Ongoing	1
Diabetes Monitoring for People with Diabetes and Schizophrenia	Pass & Ongoing	1
Diabetes Screening for People with Schizophrenia or Bipolar Disease who are Using Antipsychotic Medication	Pass & Ongoing	1
Follow-up after hospitalization for Mental Illness - within 30 days	Pass & Ongoing	0.5
Follow-up after hospitalization for Mental Illness - within 7 days	Pass & Ongoing	0.5
Follow-up care for Children Prescribed ADHD Medications - Continuation Phase	Pass & Ongoing	0.5
Follow-up care for Children Prescribed ADHD Medications - Initiation Phase	Pass & Ongoing	0.5
Engagement of Alcohol and Other Drug Dependence Treatment (initiation and 2 visits within 44 days)	Pass & Ongoing	0.5



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# New York State Department of Health Delivery System Reform Incentive Payment (DSRIP) Program

Initiation of Alcohol and Other Drug Dependence Treatment (1 visit within 14 days)	Pass & Ongoing	0.5
Potentially Preventable Emergency Department Visits (for persons with BH diagnosis) $\pm$	Pass & Ongoing	1
Screening for Clinical Depression and follow-up	Pass & Ongoing	1
Total		10.00



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# Achievement Value (AV) Scorecard DY1, Q2 July 1, 2015 - September 30, 2015 Adirondack Health Institute, Inc. - Project 3.a.iv

	Project Snapshot	Payment Snapshot	
<b>Project Domain</b>	Clinical Improvement Projects (Domain 3)	Payment Available (DY1)	\$ 2,402,229.73
Project ID	3.a.iv	DY1 Payment Earned to Date	\$ 1,441,337.84
	Development of Withdrawal Management (e.g.,	DY1 Payment Not Earned to Date	\$ -
	ambulatory detoxification, ancillary withdrawal	DY1 Funding Remaining	\$ 960,891.89
	services) capabilities and appropriate enhanced abstinence services within community-based addiction treatment programs	Funding Available for Distribution DY1Q2	\$ 480,445.95

			3.a.iv Score	esheet										
Domain	Component	Review Status	AVs Available	Net AVs Awarded	Percentage AV	Domain Funding % (DY1)	Domain Funding % (DY1, Q2)	Payment Available (\$)	Net Payment Earned (\$)					
	Domain 1 Organizational	Complete	5.00	5.00	100%	80%								
Domain 1	Project Implementation Speed	N/A	0.00	0.00	0%		10%	240,223	240,223					
	Patient Engagement Speed	Complete	0.00	0.00	0%									
	Domain 1 Subtotal		5.00	5.00	100%	80%	10%	240,223	240,223					
Domain 3	Domain 3 Pay for Reporting (P4R)	Complete	10.00	10.00	100%	20%	10%	240,223	240,223					
Domain 5	Domain 3 Pay for Performance (P4P	N/A	N/A	N/A	N/A	0%	0%	-	-					
	Domain 2 Subtotal			10.00	100%	20%	10%	240,223	240,223					
	Total	Complete	15.00	15.00	100%	100%	20%	480,446	480,446					

Total Project 3.a.iv AVs Awarded: 15 out of 15

	Domain 1 Project Milestones - Project 3.a.iv										
AV Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded					
	Module 1 - Major risks to implementation and mitigation strategies	Ongoing	N/A	In Process	Pass & Ongoing	N/A					
	Module 2 - Project Implementation Speed	Ongoing	N/A	Please Select	Pass & Ongoing	N/A					



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Print			Adırondac	k Health Institute, Inc F	roject 3.a.iv
Module 3 - Patient Engagement Speed	Ongoing	N/A	Not Started	Pass & Ongoing	N/A
Total					0.00

	Domain 1 Project Prescribed I	Milestones - F	Project 3.a.iv			
AV Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded
	1. Develop community-based addiction treatment programs that include outpatient SUD sites with PCP integrated teams, and stabilization services including social services.	9/30/2018	3/31/2017	Not Started	Pass & Ongoing	N/A
	2. Establish referral relationships between community treatment programs and inpatient detoxification services with development of referral protocols.	9/30/2018	3/31/2016	In Process	Pass & Ongoing	N/A
	3. Include a project medical director, board certified in addiction medicine, with training and privileges for use of buprenorphine and buprenorphine/naltrexone as well as familiarity with other withdrawal management agents.	3/31/2017	3/31/2017	Not Started	Pass & Ongoing	N/A
	4. Identify and link to providers approved for outpatient medication management of opioid addiction who agree to provide continued maintenance therapy and collaborate with the treatment program and care manager. These may include practices with collocated behavioral health services, opioid treatment programs or outpatient SUD clinics.	9/30/2018	12/31/2015	In Process	Pass & Ongoing	N/A
	5. Develop community-based withdrawal management (ambulatory detoxification) protocols based upon evidence based best practices and Page s	3/31/2017	3/31/2017	Not Started	Pass & Ongoing	N/A



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<ol><li>Develop care management services within the SUD treatment program.</li></ol>	9/30/2018	3/31/2016	Not Started	Pass & Ongoing	N/A	
7. Form agreements with the Medicaid Managed Care organizations serving the affected population to provide coverage for the service array	9/30/2018	3/31/2017	In Process	Pass & Ongoing	N/A	
under this project.	0,00,2020	0,01,1011				
8. Use EHRs or other technical platforms to track all patients engaged in this project.	3/31/2017	3/31/2017	Not Started	Pass & Ongoing	N/A	
Enter Reviewer Comment						
Total					0.00	

	Domain 3 Pay for Performance and Pay for Reporting - Project 3.a.iv (all Milestones are P4R in DY1)							
AV Driving	Measure	<b>Reviewer Status</b>	AVs Awarded					
	Adherence to Antipsychotic Medications for People with Schizophrenia	Pass & Ongoing	1					
	Antidepressant Medication Management - Effective Acute Phase Treatment	Pass & Ongoing	0.5					
	Antidepressant Medication Management - Effective Continuation Phase Treatment	Pass & Ongoing	0.5					
	Cardiovascular Monitoring for People with Cardiovascular Disease and Schizophrenia	Pass & Ongoing	1					



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Diabetes Monitoring for People with Diabetes and Schizophrenia	Pass & Ongoing	1
Diabetes Screening for People with Schizophrenia or Bipolar Disease who are Using Antipsychotic Medication	Pass & Ongoing	1
Follow-up after hospitalization for Mental Illness - within 30 days	Pass & Ongoing	0.5
Follow-up after hospitalization for Mental Illness - within 7 days	Pass & Ongoing	0.5
Follow-up care for Children Prescribed ADHD Medications - Continuation Phase	Pass & Ongoing	0.5
Follow-up care for Children Prescribed ADHD Medications - Initiation Phase	Pass & Ongoing	0.5
Engagement of Alcohol and Other Drug Dependence Treatment (initiation and 2 visits within 44 days)	Pass & Ongoing	0.5
Initiation of Alcohol and Other Drug Dependence Treatment (1 visit within 14 days)	Pass & Ongoing	0.5
Potentially Preventable Emergency Department Visits (for persons with BH diagnosis) $\pm$	Pass & Ongoing	1

YOR	<sup>L</sup> of Health	New York State Departmo m Incentive Payment (DSI	
S	Achievement Value (AV) Scorecard DY1 Achievement Value (AV) Scorecard DY1 Adironda	l, Q2 July 1, 2015 - Septem ck Health Institute, Inc F	
S	reening for Clinical Depression and follow-up	Pass & Ongoing	1
	Total		10.00



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	Project Snapshot		Payment Snapshot	
<b>Project Domain</b>	Clinical Improvement Projects (Domain 3)		Payment Available (DY1)	\$ 1,478,855.61
Project ID	3.g.i		DY1 Payment Earned to Date	\$ 887,313.37
			DY1 Payment Not Earned to Date	\$ -
Project Title	Integration of palliative care into the PCMH model		DY1 Funding Remaining	\$ 591,542.25
			Funding Available for Distribution DY1Q2	\$ 295,771.12

	3.g.i Scoresheet														
Domain	Component	Review Status	AVs Available	Net AVs Awarded	Percentage AV	Domain Funding % (DY1)	Domain Funding % (DY1, Q2)	Payment Available (\$)	Net Payment Earned (\$)						
	Domain 1 Organizational	Complete	5.00	5.00	100%	80%									
Domain 1	Project Implementation Speed	N/A	0.00	0.00	0%		10%	147,886	147,886						
	Patient Engagement Speed	Complete	0.00	0.00	0%										
	Domain 1 Subtotal		5.00	5.00	100%	80%	10%	147,886	147,886						
Domain 3	Domain 3 Pay for Reporting (P4R)	Complete	5.00	5.00	100%	20%	10%	147,886	147,886						
Domain 5	Domain 3 Pay for Performance (P4P	N/A	N/A	N/A	N/A	0%	0%	-	-						
	Domain 2 Subtotal			5.00	100%	20%	10%	147,886	147,886						
Total Complete			10.00	10.00	100%	100%	20%	295,771	295,771						

Total Project 3.g.i AVs Awarded: 10 out of 10

	Domain 1 Project Milestones - Project 3.g.i									
AV Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded				
	Module 1 - Major risks to implementation and mitigation strategies	Ongoing	N/A	In Process	Pass & Ongoing	N/A				
	Module 2 - Project Implementation Speed	Ongoing	N/A	Please Select	Pass & Ongoing	N/A				
		-				-				



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Module 3 - Patient Engageme

	Module 3 - Patient Engagement Speed	Ongoing	N/A	Not Started	Pass & Ongoing	N/A				
	Total					0.00				
	Domain 1 Project Prescribed Milestones - Project 3.g.i									
AV Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded				
	1. Integrate Palliative Care into appropriate participating PCPs that have, or will have, achieved NCQA PCMH and/or APCM certification.	9/30/2018	3/31/2016	In Process	Pass & Ongoing	N/A				
	2. Develop partnerships with community and provider resources including Hospice to bring the palliative care supports and services into	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A				

<ol><li>Develop and adopt clinical guidelines agreed to by all partners including services and eligibility.</li></ol>	3/31/2017	6/30/2016	Not Started	Pass & Ongoing	N/A
4. Engage staff in trainings to increase role-appropriate competence in palliative care skills and protocols developed by the PPS.	3/31/2017	3/31/2017	Not Started	Pass & Ongoing	N/A
5. Engage with Medicaid Managed Care to address coverage of services.	9/30/2018	9/30/2017	Not Started	Pass & Ongoing	N/A

s. Engage with medicala managed care to address coverage of scivices.	5/50/2010	5/50/2017	Not Started	i das de origonig	N/A		
6. Use EHRs or other IT platforms to track all patients engaged in this project.	3/31/2017	9/30/2016	Not Started	Pass & Ongoing	N/A		
Total							



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	Print	ek freutin institute, inc.	- 1 0ject 3.g.i		
AV Driving	Measure	Reviewer Status	AVs Awarded		
	Advanced Directives – Talked about Appointing for Health Decisions	Pass & Ongoing	1		
	Depressive feelings - percentage of members who experienced some depression feeling $\pm$	Pass & Ongoing	1		
	Percentage of members who had severe or more intense daily pain $\pm$	Pass & Ongoing	1		
	Percentage of members who remained stable or demonstrated improvement in pain	Pass & Ongoing	1		
	Percentage of members whose pain was not controlled ±	Pass & Ongoing	1		
	Enter Reviewer Comment				
	Total		5.00		



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# Achievement Value (AV) Scorecard DY1, Q2 July 1, 2015 - September 30, 2015 Adirondack Health Institute, Inc. - Project 4.a.iii

Project Snapshot			Payment Snapshot	
<b>Project Domain</b>	Domain 4: Population-wide Projects: New York's		Payment Available (DY1)	\$ 1,460,625.74
Project ID	4.a.iii		DY1 Payment Earned to Date	\$ 876,375.44
	Strongthon Montal Health and Substance Abuse		DY1 Payment Not Earned to Date	\$ -
Project Title	Strengthen Mental Health and Substance Abuse		DY1 Funding Remaining	\$ 584,250.29
	Infrastructure Across Systems	Funding Available for Distribution DY1Q2	\$ 292,125.15	

			4.a.iii Score	esheet						
Domain	Component	Review Status	AVs Available	Net AVs Awarded	Percentage AV	Domain Funding % (DY1)	Domain Funding % (DY1, Q2)	Payment Available (\$)	Net Payment Earned (\$)	
	Domain 1 Organizational	Complete	5.00	5.00	100%	80%				
Domain 1	Project Implementation Speed	N/A	0.00	0.00	0%		10%	146,063	146,063	
	Patient Engagement Speed	N/A	0.00	0.00	0%					
	Domain 1 Subtotal		5.00	5.00	100%	80%	10%	146,063	146,063	
Domain 4	Domain 4 Pay for Reporting (P4R)	Complete	11.00	11.00	100%	20%	10%	146,063	146,063	
Domain 4	Domain 4 Pay for Performance (P4P	N/A	N/A	N/A	N/A	0%	0%	-	-	
	Domain 4 Subtotal			11.00	100%	20%	10%	146,063	146,063	
	Total Complete			16.00	100%	100%	20%	292,125	292,125	

Total Project 4.a.iii AVs Awarded: 16 out of 16

	Domain 4 Pay for Performance and Pay for Reporting - Project 4.a.iii (all Milestones are P4R in DY1)						
AV Driving	Measure	<b>Reviewer Status</b>	AVs Awarded				
	Age-adjusted preventable hospitalizations rate per 10,000 - Aged 18+ years – Ratio of Hispanics to White non- Hispanics	Pass & Ongoing	1				
	Enter Reviewer Comment						
	Age-adjusted suicide death rate per 100,000	Pass & Ongoing	1				
	Enter Reviewer Comment						



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	Percentage of adults with health insurance - Aged 18- 64 years	Pass & Ongoing	1		
	Enter Reviewer Comment				
	Percentage of premature death (before age 65 years)	Pass & Ongoing	1		
	Enter Reviewer Comment				
	Percentage of premature death (before age 65 years) – Ratio of Black non-Hispanics to White non-Hispanics	Pass & Ongoing	1		
	Enter Reviewer Comment				
	Percentage of premature death (before age 65 years) – Ratio of Hispanics to White non-Hispanics	Pass & Ongoing	1		
	Enter Reviewer Comment				
	Age-adjusted percentage of adult binge drinking during the past month	Pass & Ongoing	1		
	Enter Reviewer Comment				
	Age-adjusted percentage of adults who have a regular health care provider - Aged 18+ years	Pass & Ongoing	1		
	Enter Reviewer Comment				
	Age-adjusted percentage of adults with poor mental health for 14 or more days in the last month	Pass & Ongoing	1		
	Enter Reviewer Comment				
	Age-adjusted preventable hospitalizations rate per 10,000 - Aged 18+ years	Pass & Ongoing	1		
	Enter Reviewer Comment				
	Age-adjusted preventable hospitalizations rate per 10,000 - Aged 18+ years – Ratio of Black non-Hispanics to White non-Hispanics	Pass & Ongoing	1		
Enter Reviewer Comment					
	Total <sup>P</sup> age 64		11.00		



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Achievement Value (AV) Scorecard DY1, Q2 July 1, 2015 - September 30, 2015 Adirondack Health Institute, Inc. - Project 4.b.ii

Project Snapshot		1	Payment Snapshot	
<b>Project Domain</b>	Domain 4: Population-wide Projects: New York's		Payment Available (DY1)	\$ 1,256,545.56
Project ID	4.b.ii		DY1 Payment Earned to Date	\$ 753,927.34
	Increase Access to High Quality Chronic Disease		DY1 Payment Not Earned to Date	\$ -
Project Title	Preventive Care and Management in Both Clinical		DY1 Funding Remaining	\$ 502,618.22
	and Community Settings		Funding Available for Distribution DY1Q2	\$ 251,309.11

		4.b.ii Score	esheet							
Domain	Component	Review Status	AVs Available	Net AVs Awarded	Percentage AV	Domain Funding % (DY1)	Domain Funding % (DY1, Q2)	Payment Available (\$)	Net Payment Earned (\$)	
	Domain 1 Organizational	Complete	5.00	5.00	100%	80%				
Domain 1	Project Implementation Speed	N/A	0.00	0.00	0%		10%	125,655	125,655	
	Patient Engagement Speed	N/A	0.00	0.00	0%					
	Domain 1 Subtotal		5.00	5.00	100%	80%	10%	125,655	125,655	
Domain 4	Domain 4 Pay for Reporting (P4R)	Complete	16.00	16.00	100%	20%	10%	125,655	125,655	
Domain 4	Domain 4 Pay for Performance (P4P)	N/A	N/A	N/A	N/A	0%	0%	-	-	
	Domain 4 Subtotal				100%	20%	10%	125,655	125,655	
	Total	Complete	21.00	21.00	100%	100%	20%	251,309	251,309	

Total Project 4.b.ii AVs Awarded: 21 out of 21

	Domain 4 Pay for Performance and Pay for Reporting - Project 4.b.ii (all Milestones are P4R in DY1)					
AV Driving	Measure	<b>Reviewer Status</b>	AVs Awarded			
	Age-adjusted preventable hospitalizations rate per 10,000 - Aged 18+ years – Ratio of Hispanics to White non- Hispanics	Pass & Ongoing	1			
	Enter Reviewer Comment					
	Asthma emergency department visit rate per 10,000	Pass & Ongoing	1			
	Enter Reviewer Comment					



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 Asthma emergency department visit rate per 10,000 - Aged 0-4 years	Pass & Ongoing	1
Enter Reviewer Comment		
Percentage of adults who are obese	Pass & Ongoing	1
Enter Reviewer Comment		
Percentage of adults who receive a colorectal cancer screening based on the most recent guidelines - Aged 50- 75 years	Pass & Ongoing	1
Enter Reviewer Comment		
Percentage of adults with health insurance - Aged 18- 64 years	Pass & Ongoing	1
Enter Reviewer Comment		
Percentage of children and adolescents who are obese	Pass & Ongoing	1
Enter Reviewer Comment		
Percentage of premature death (before age 65 years)	Pass & Ongoing	1
Enter Reviewer Comment		
Percentage of premature death (before age 65 years) – Ratio of Black non-Hispanics to White non-Hispanics	Pass & Ongoing	1
Enter Reviewer Comment		
Percentage of premature death (before age 65 years) – Ratio of Hispanics to White non-Hispanics	Pass & Ongoing	1
Enter Reviewer Comment		
Age-adjusted heart attack hospitalization rate per 10,000	Pass & Ongoing	1
Enter Reviewer Comment		
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Rate of hospitalizations for short-term complications of diabetes per 10,000 – Aged 18+ years	Pass & Ongoing	1				
Enter Reviewer Comment						
Rate of hospitalizations for short-term complications of diabetes per 10,000 - Aged 6- 17 years	Pass & Ongoing	1				
Enter Reviewer Comment						
Age-adjusted percentage of adults who have a regular health care provider - Aged 18+ years	Pass & Ongoing	1				
Enter Reviewer Comment						
Age-adjusted preventable hospitalizations rate per 10,000 - Aged 18+ years	Pass & Ongoing	1				
Enter Reviewer Comment						
Age-adjusted preventable hospitalizations rate per 10,000 - Aged 18+ years – Ratio of Black non-Hispanics to White non-Hispanics	Pass & Ongoing	1				
Enter Reviewer Comment						
Total		16.00				