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**Achievement Value (AV) Scorecard  
Albany Medical Center Hospital**

| PPS Information |  |
|-----------------|--|
| Quarter         | DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Quarter) |
| PPS             | Albany Medical Center Hospital                             |
| PPS Number      | 1  |

| Achievement Value (AV) Scorecard Summary   |               |             |               |                 |  |                       |
|--|---------------|-------------|---------------|-----------------|--|-----------------------|
| Project Link (click on the purple link below to access each individual project report) | AV Data       |             |               |                 | Payment Data   |                       |
|  | AVs Available | AVs Awarded | AV Adjustment | Net AVs Awarded | DY2 Q4 Payment Available   | DY2 Q4 Payment Earned |
| <a href="#">Domain I Organizational (All Projects)</a>                                 | 5.00          | 5.00        | 0.00          | 5.00            | <i>Organizational funds are embedded within each project's payment</i> |                       |
| <a href="#">2.a.i</a>  | 20.00         | 20.00       | 0.00          | 20.00           | \$ 1,839,267   | \$ 1,839,267          |
| <a href="#">2.a.iii</a>  | 22.00         | 20.44       | 0.00          | 20.44           | \$ 1,455,533   | \$ 1,261,462          |
| <a href="#">2.a.v</a>  | 22.00         | 21.00       | 0.00          | 21.00           | \$ 1,391,639   | \$ 1,272,355          |
| <a href="#">2.b.iii</a>  | 21.00         | 21.00       | 0.00          | 21.00           | \$ 1,312,360   | \$ 1,312,360          |
| <a href="#">2.d.i</a>  | 11.00         | 11.00       | 0.00          | 11.00           | \$ 1,202,797   | \$ 1,202,797          |
| <a href="#">3.a.i</a>  | 16.00         | 11.00       | 0.00          | 11.00           | \$ 1,541,787   | \$ 1,033,505          |
| <a href="#">3.a.ii</a>   | 16.00         | 11.00       | 0.00          | 11.00           | \$ 1,464,729   | \$ 981,852            |
| <a href="#">3.b.i</a>  | 13.00         | 11.00       | 0.00          | 11.00           | \$ 1,199,097   | \$ 553,429            |



Department of Health

Medicaid Redesign Team

New York State Department of Health  
Delivery System Reform Incentive Payment (DSRIP) Program

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*Achievement Value (AV) Scorecard*  
*Albany Medical Center Hospital*

|                           |               |               |             |               |                      |                      |
|---------------------------|---------------|---------------|-------------|---------------|----------------------|----------------------|
| 3.d.iii                   | 13.00         | 11.00         | 0.00        | 11.00         | \$ 1,240,910         | \$ 859,092           |
| 4.b.i                     | 14.00         | 14.00         | 0.00        | 14.00         | \$ 719,554           | \$ 719,554           |
| 4.b.ii                    | 21.00         | 21.00         | 0.00        | 21.00         | \$ 563,242           | \$ 563,242           |
| AV Adjustments (Column F) |               |               |             |               |                      |                      |
| <b>Total</b>              | <b>189.00</b> | <b>172.44</b> | <b>0.00</b> | <b>172.44</b> | <b>\$ 13,930,914</b> | <b>\$ 11,598,915</b> |



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Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Albany Medical Center Hospital - Domain 1 Organizational AVs)

| Domain I Organizational Scoresheet                 |                 |               |             |             |             |             |
|--|-----------------|---------------|-------------|-------------|-------------|-------------|
| Domain I Organizational                            | Review Status   | AVs Available | AVs Awarded | Adjustments | Net AVs     | AV          |
| Workforce Strategy                                 | Complete        | 1.00          | 1.00        | 0.00        | 1.00        | 100%        |
| Section 01 - Budget                                | Complete        | 1.00          | 1.00        | 0.00        | 1.00        | 100%        |
| Section 02 - Governance                            | Complete        | 1.00          | 1.00        | 0.00        | 1.00        | 100%        |
| Section 03 - Financial Sustainability              | Complete        | 1.00          | 1.00        | 0.00        | 1.00        | 100%        |
| Section 04 - Cultural Competency & Health Literacy | Complete        | 1.00          | 1.00        | 0.00        | 1.00        | 100%        |
| Section 05 - IT Systems and Processes              | Complete        | N/A           | N/A         | N/A         | N/A         | N/A         |
| Section 06 - Performance Reporting                 | Complete        | N/A           | N/A         | N/A         | N/A         | N/A         |
| Section 07 - Practitioner Engagement               | Complete        | N/A           | N/A         | N/A         | N/A         | N/A         |
| Section 08 - Population Health Management          | Complete        | N/A           | N/A         | N/A         | N/A         | N/A         |
| Section 09 - Clinical Integration                  | Complete        | N/A           | N/A         | N/A         | N/A         | N/A         |
| Section 10 - General Project Reporting             | Complete        | N/A           | N/A         | N/A         | N/A         | N/A         |
| <b>Total</b>                                       | <b>Complete</b> | <b>5.00</b>   | <b>5.00</b> | <b>0.00</b> | <b>5.00</b> | <b>100%</b> |

Net Organizational AVs Awarded: 5 out of 5

Hide Reviewer Comments

| Workforce Strategy                |            |           |                   |                    |                  |                 |            |
|-----------------------------------|------------|-----------|-------------------|--------------------|------------------|-----------------|------------|
| Process Measure                   | AV Driving | Milestone | Required Due Date | Committed Due Date | Milestone Status | Reviewer Status | AV Awarded |
| Workforce Strategy Budget Updates | ●          |           |                   |                    |                  |                 |            |
|                                   |            |           |                   |                    |                  |                 |            |
|                                   | ●          |           |                   |                    |                  |                 |            |
|                                   |            |           |                   |                    |                  |                 |            |



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*Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Albany Medical Center Hospital - Domain 1 Organizational AVs*

|   |  |   |     |     |            |                 |   |
|---|--|---|-----|-----|------------|-----------------|---|
|   |  |   |     |     |            |                 |   |
| Additional Workforce Strategy Budget Updates (non AV-driving) |  | 1. Define target workforce state (in line with DSRIP program's goals)   | N/A | N/A | Completed  | Pass & Complete | 1 |
|   |  | 2. Create a workforce transition roadmap for achieving defined target workforce   | N/A | N/A | Completed  | Pass & Complete |   |
|   |  | 3. Perform detailed gap analysis between current state assessment of workforce and projected future state   | N/A | N/A | Completed  | Pass & Complete |   |
|   |  | 4. Produce a compensation and benefit analysis, covering impacts on both retrained and redeployed staff, as well as new hires, particularly focusing on full and partial placements | N/A | N/A | Completed  | Pass & Complete |   |
|   |  | 5. Develop training strategy  | N/A | N/A | Completed  | Pass & Complete |   |
|   |  | Major Risks to Implementation & Risk Mitigation Strategies  | N/A | N/A | In Process | Pass & Ongoing  |   |



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**Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Albany Medical Center Hospital - Domain 1 Organizational AVs)**

|   |              |  |     |     |            |                |     |
|---|--------------|--|-----|-----|------------|----------------|-----|
| Additional Workforce Strategy Topic Areas | ●            |  |     |     |            |                | N/A |
|   | ●            | Major Dependencies on Organizational Workstreams | N/A | N/A | In Process | Pass & Ongoing |     |
|   | ●            | Roles and Responsibilities                       | N/A | N/A | In Process | Pass & Ongoing |     |
|   | ●            | Key Stakeholders                                 | N/A | N/A | In Process | Pass & Ongoing |     |
|   | ●            | IT Expectations                                  | N/A | N/A | In Process | Pass & Ongoing |     |
|   | ●            | Progress Reporting                               | N/A | N/A | In Process | Pass & Ongoing |     |
|   | <b>Total</b> |  |     |     |            |                |     |

| Section 01 Budget |            |   |                   |                    |                  |                 |            |
|-------------------|------------|---|-------------------|--------------------|------------------|-----------------|------------|
| Process Measure   | AV Driving | Milestone                                 | Required Due Date | Committed Due Date | Milestone Status | Reviewer Status | AV Awarded |
|                   | ●          | Module 1.1 - PPS Budget Report (Baseline) | Ongoing           | N/A                | Completed        | Pass & Complete |            |



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**Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Albany Medical Center Hospital - Domain 1 Organizational AVs)**

|   |                            |  |         |            |                |                |          |  |
|---|----------------------------|--|---------|------------|----------------|----------------|----------|--|
| Quarterly Project Reports, Project Budget and Flow of Funds | ●                          | Module 1.2 - PPS Budget Report (Quarterly) | Ongoing | N/A        | In Process     | Pass & Ongoing | 1        |  |
|   |                            |  |         |            |                |                |          |  |
|   | ●                          | Module 1.3 - PPS Flow of Funds (Baseline)  | Ongoing | N/A        | Completed      | Pass & Ongoing |          |  |
|   |                            |  |         |            |                |                |          |  |
|   | ●                          | Module 1.4 - PPS Flow of Funds (Quarterly) | Ongoing | N/A        | In Process     | Pass & Ongoing |          |  |
|   |                            |  |         |            |                |                |          |  |
| ●   | Quarterly Progress Reports | N/A  | N/A     | In Process | Pass & Ongoing |                |          |  |
|   |                            |  |         |            |                |                |          |  |
| <b>Total</b>  |                            |  |         |            |                |                | <b>1</b> |  |

| Section 02 Governance |            |  |                   |                    |                  |                 |            |
|-----------------------|------------|--|-------------------|--------------------|------------------|-----------------|------------|
| Process Measure       | AV Driving | Milestone  | Required Due Date | Committed Due Date | Milestone Status | Reviewer Status | AV Awarded |
| Governance Structure  | ●          | 1. Finalize governance structure and sub-committee structure   | 9/30/2015         | 9/30/2015          | Completed        | Pass & Complete |            |
|                       |            |  |                   |                    |                  |                 |            |
|                       | ●          | 2. Establish a clinical governance structure, including clinical quality committees for each DSRIP project | 12/31/2015        | 12/31/2015         | Completed        | Pass & Complete |            |



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**Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Albany Medical Center Hospital - Domain 1 Organizational AVs)**

|   |   |  |            |            |                 |                 |     |
|---|---|--|------------|------------|-----------------|-----------------|-----|
| Updates   |   |  |            |            |                 |                 | 1   |
|   | ●   | 3. Finalize bylaws and policies or Committee Guidelines where applicable   | 9/30/2015  | 9/30/2015  | Completed       | Pass & Complete |     |
| Governance Process Update                         | ●   | 4. Establish governance structure reporting and monitoring processes   | 9/30/2016  | 12/31/2015 | Completed       | Pass & Complete |     |
|   | ●   | 5. Finalize community engagement plan, including communications with the public and non-provider organizations (e.g. schools, churches, homeless services, | N/A        | 9/30/2015  | Completed       | Pass & Complete | N/A |
| ●   | 6. Finalize partnership agreements or contracts with CBOs | N/A  | 12/31/2016 | In Process | Pass & Complete |                 |     |
| Additional Governance Milestones (non AV-driving) | ●   | 7. Finalize agency coordination plan aimed at engaging appropriate public sector agencies at state and local levels (e.g. local departments of health and  | N/A        | 6/30/2016  | In Process      | Pass & Complete |     |
|   | ●   | 8. Finalize workforce communication and engagement plan  | N/A        | 3/31/2016  | Completed       | Pass & Complete |     |



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**Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Albany Medical Center Hospital - Domain 1 Organizational AVs**

|                                   |              |  |     |           |            |                 |     |
|-----------------------------------|--------------|--|-----|-----------|------------|-----------------|-----|
|                                   | ●            | 9. Inclusion of CBOs in PPS Implementation                 | N/A | 3/31/2017 | Completed  | Pass & Complete |     |
|                                   | ●            | Major Risks to Implementation & Risk Mitigation Strategies | N/A | N/A       | In Process | Pass & Ongoing  |     |
|                                   | ●            | Major Dependencies on Organizational Workstreams           | N/A | N/A       | In Process | Pass & Ongoing  |     |
|                                   | ●            | Roles and Responsibilities                                 | N/A | N/A       | In Process | Pass & Ongoing  |     |
| Additional Governance Topic Areas | ●            | Key Stakeholders   | N/A | N/A       | In Process | Pass & Ongoing  | N/A |
|                                   | ●            | IT Expectations  | N/A | N/A       | In Process | Pass & Ongoing  |     |
|                                   | ●            | Progress Reporting   | N/A | N/A       | In Process | Pass & Ongoing  |     |
|                                   | <b>Total</b> |  |     |           |            |                 |     |





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*Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Albany Medical Center Hospital - Domain 1 Organizational AVs*

| Process Measure            | AV Driving   | Milestone   | Required Due Date | Committed Due Date | Milestone Status | Reviewer Status | AV Awarded |
|----------------------------|--|---|-------------------|--------------------|------------------|-----------------|------------|
| Financial Stability Update | ●  | 1. Finalize PPS finance structure, including reporting structure  | 12/31/2015        | 12/31/2015         | Completed        | Pass & Complete | 1          |
|                            |  |   |                   |                    |                  |                 |            |
|                            | ●  | 2. Perform network financial health current state assessment and develop financial sustainability strategy to address key issues. |                   | 12/31/2015         | Completed        | Pass & Complete |            |
|                            |  |   |                   |                    |                  |                 |            |
|                            | ●  | 3. Finalize Compliance Plan consistent with New York State Social Services Law 363-d  | 12/31/2015        | 12/31/2015         | Completed        | Pass & Complete |            |
|                            |  |   |                   |                    |                  |                 |            |
|                            | ●  | 4. Develop a Value Based Needs Assessment ("VNA")   | 3/31/2017         | 3/31/2017          | Completed        | Pass & Ongoing  |            |
|                            |  |   |                   |                    |                  |                 |            |
| ●                          | 5. Develop an implementation plan geared towards addressing the needs identified within your VNA | 6/30/2017   | 6/30/2017         | Completed          | Pass & Ongoing   |                 |            |
|                            |  |   |                   |                    |                  |                 |            |
| ●                          | 6. Develop partner engagement schedule for partners for VBP education and training               | 12/31/2017  | 12/31/2017        | In Process         | Pass & Ongoing   |                 |            |
| ●                          | Major Risks to Implementation & Risk Mitigation Strategies                                       | N/A   | N/A               | In Process         | Pass & Ongoing   |                 |            |



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**Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Albany Medical Center Hospital - Domain 1 Organizational AVs)**

|  |   |  |     |     |            |                |     |
|--|---|--|-----|-----|------------|----------------|-----|
| Additional Financial Stability Topic Areas | ● |  |     |     |            |                | N/A |
|  | ● | Major Dependencies on Organizational Workstreams | N/A | N/A | In Process | Pass & Ongoing |     |
|  | ● |  |     |     |            |                |     |
|  | ● | Roles and Responsibilities                       | N/A | N/A | In Process | Pass & Ongoing |     |
|  | ● |  |     |     |            |                |     |
|  | ● | Key Stakeholders                                 | N/A | N/A | In Process | Pass & Ongoing |     |
|  | ● |  |     |     |            |                |     |
|  | ● | IT Expectations                                  | N/A | N/A | In Process | Pass & Ongoing |     |
|  | ● |  |     |     |            |                |     |
|  | ● | Progress Reporting                               | N/A | N/A | In Process | Pass & Ongoing |     |
|  | ● |  |     |     |            |                |     |
| <b>Total</b>                               |   |  |     |     |            | <b>1</b>       |     |

| Section 04 Cultural Competency & Health Literacy |            |   |                   |                    |                  |                 |            |
|--|------------|---|-------------------|--------------------|------------------|-----------------|------------|
| Process Measure                                  | AV Driving | Milestone   | Required Due Date | Committed Due Date | Milestone Status | Reviewer Status | AV Awarded |
| Cultural   | ●          | 1. Finalize cultural competency / health literacy strategy. | 12/31/2015        | 12/31/2015         | Completed        | Pass & Complete |            |
|  |            |   |                   |                    |                  |                 |            |



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**Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Albany Medical Center Hospital - Domain 1 Organizational AVs)**

|   |                    |  |           |            |                |                 |          |
|---|--------------------|--|-----------|------------|----------------|-----------------|----------|
| Competency /Health Literacy                                 | ●                  | 2. Develop a training strategy focused on addressing the drivers of health disparities (beyond the availability of language-appropriate material). | 6/30/2016 | 6/30/2016  | Completed      | Pass & Complete | 1        |
|   |                    |  |           |            |                |                 |          |
| Additional Cultural Competency /Health Literacy Topic Areas | ●                  | Major Risks to Implementation & Risk Mitigation Strategies   | N/A       | N/A        | In Process     | Pass & Ongoing  | N/A      |
|   |                    |  |           |            |                |                 |          |
|   | ●                  | Major Dependencies on Organizational Workstreams   | N/A       | N/A        | In Process     | Pass & Ongoing  |          |
|   |                    |  |           |            |                |                 |          |
|   | ●                  | Roles and Responsibilities   | N/A       | N/A        | In Process     | Pass & Ongoing  |          |
|   |                    |  |           |            |                |                 |          |
|   | ●                  | Key Stakeholders   | N/A       | N/A        | In Process     | Pass & Ongoing  |          |
|   |                    |  |           |            |                |                 |          |
| ●   | IT Expectations    | N/A  | N/A       | In Process | Pass & Ongoing |                 |          |
|   |                    |  |           |            |                |                 |          |
| ●   | Progress Reporting | N/A  | N/A       | In Process | Pass & Ongoing |                 |          |
|   |                    |  |           |            |                |                 |          |
| <b>Total</b>  |                    |  |           |            |                |                 | <b>1</b> |



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**Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Albany Medical Center Hospital - Domain 1 Organizational AVs)**

| Section 05 IT Systems and Processes |            |  |                   |                    |                  |                 |            |
|-------------------------------------|------------|--|-------------------|--------------------|------------------|-----------------|------------|
| Process Measure                     | AV Driving | Milestone  | Required Due Date | Committed Due Date | Milestone Status | Reviewer Status | AV Awarded |
| IT Systems and Processes            | ●          | 1. Perform current state assessment of IT capabilities across network, identifying any critical gaps, including readiness for data sharing and the implementation of interoperable IT platform(s). | 9/30/2016         | 12/31/2015         | Completed        | Pass & Complete | N/A        |
|                                     | ●          | 2. Develop an IT Change Management Strategy.   | 9/30/2016         | 3/31/2016          | Completed        | Pass & Complete |            |
|                                     | ●          | 3. Develop roadmap to achieving clinical data sharing and interoperable systems across PPS network   | N/A               | 3/31/2016          | Completed        | Pass & Complete |            |
|                                     | ●          | 4. Develop a specific plan for engaging attributed members in Qualifying Entities  | N/A               | 6/30/2016          | Completed        | Pass & Complete |            |
|                                     | ●          | 5. Develop a data security and confidentiality plan.   | N/A               | 3/31/2016          | Completed        | Pass & Complete |            |
|                                     | ●          | Major Risks to Implementation & Risk Mitigation Strategies   | N/A               | N/A                | In Process       | Pass & Ongoing  |            |



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**Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Albany Medical Center Hospital - Domain 1 Organizational AVs)**

|   |   |  |     |     |            |                |          |
|---|---|--|-----|-----|------------|----------------|----------|
| Additional IT Systems and Processes Topic Areas | ● |  |     |     |            |                | N/A      |
|   | ● | Major Dependencies on Organizational Workstreams | N/A | N/A | In Process | Pass & Ongoing |          |
|   | ● |  |     |     |            |                |          |
|   | ● | Roles and Responsibilities                       | N/A | N/A | In Process | Pass & Ongoing |          |
|   | ● |  |     |     |            |                |          |
|   | ● | Key Stakeholders                                 | N/A | N/A | In Process | Pass & Ongoing |          |
|   | ● | Progress Reporting                               | N/A | N/A | In Process | Pass & Ongoing |          |
| <b>Total</b>                                    |   |  |     |     |            |                | <b>0</b> |

| Section 06 Performance Reporting |            |  |                   |                    |                  |                 |            |
|----------------------------------|------------|--|-------------------|--------------------|------------------|-----------------|------------|
| Process Measure                  | AV Driving | Milestone  | Required Due Date | Committed Due Date | Milestone Status | Reviewer Status | AV Awarded |
| Performance                      | ●          | 1. Establish reporting structure for PPS-wide performance reporting and communication. | 6/30/2016         | 3/31/2016          | Completed        | Pass & Complete | N/A        |
|                                  |            |  |                   |                    |                  |                 |            |



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**Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Albany Medical Center Hospital - Domain 1 Organizational AVs)**

|  |                    |  |           |            |                |                 |          |
|--|--------------------|--|-----------|------------|----------------|-----------------|----------|
| Performance Reporting                        | ●                  | 2. Develop training program for organizations and individuals throughout the network, focused on clinical quality and performance reporting. | 6/30/2016 | 6/30/2016  | Completed      | Pass & Complete | N/A      |
|  |                    |  |           |            |                |                 |          |
| Additional Performance Reporting Topic Areas | ●                  | Major Risks to Implementation & Risk Mitigation Strategies   | N/A       | N/A        | In Process     | Pass & Ongoing  | N/A      |
|  |                    |  |           |            |                |                 |          |
|  | ●                  | Major Dependencies on Organizational Workstreams   | N/A       | N/A        | In Process     | Pass & Ongoing  |          |
|  |                    |  |           |            |                |                 |          |
|  | ●                  | Roles and Responsibilities   | N/A       | N/A        | In Process     | Pass & Ongoing  |          |
|  |                    |  |           |            |                |                 |          |
|  | ●                  | Key Stakeholders   | N/A       | N/A        | In Process     | Pass & Ongoing  |          |
|  |                    |  |           |            |                |                 |          |
| ●  | IT Expectations    | N/A  | N/A       | In Process | Pass & Ongoing |                 |          |
|  |                    |  |           |            |                |                 |          |
| ●  | Progress Reporting | N/A  | N/A       | In Process | Pass & Ongoing |                 |          |
|  |                    |  |           |            |                |                 |          |
| <b>Total</b>                                 |                    |  |           |            |                |                 | <b>0</b> |



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Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Albany Medical Center Hospital - Domain 1 Organizational AVs)

| Section 07 Practitioner Engagement             |            |  |                   |                    |                  |                 |            |
|--|------------|--|-------------------|--------------------|------------------|-----------------|------------|
| Process Measure                                | AV Driving | Milestone  | Required Due Date | Committed Due Date | Milestone Status | Reviewer Status | AV Awarded |
| Practitioner Engagement                        | ●          | 1. Develop Practitioners communication and engagement plan.  | 9/30/2015         | 3/31/2016          | Completed        | Pass & Complete | N/A        |
|  | ●          | 2. Develop training / education plan targeting practioners and other professional groups, designed to educate them about the DSRIP program and your PPS-specific quality improvement agenda. | N/A               | 12/31/2015         | Completed        | Pass & Complete |            |
| Additional Practitioner Engagement Topic Areas | ●          | Major Risks to Implementation & Risk Mitigation Strategies   | N/A               | N/A                | In Process       | Pass & Ongoing  | N/A        |
|  | ●          | Major Dependencies on Organizational Workstreams   | N/A               | N/A                | In Process       | Pass & Ongoing  |            |
|  | ●          | Roles and Responsibilities   | N/A               | N/A                | In Process       | Pass & Ongoing  |            |
|  | ●          | Key Stakeholders   | N/A               | N/A                | In Process       | Pass & Ongoing  |            |



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**Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Albany Medical Center Hospital - Domain 1 Organizational AVs)**

|              |                    |     |     |            |                |
|--------------|--------------------|-----|-----|------------|----------------|
| ●            | IT Expectations    | N/A | N/A | In Process | Pass & Ongoing |
|              |                    |     |     |            |                |
| ●            | Progress Reporting | N/A | N/A | In Process | Pass & Ongoing |
|              |                    |     |     |            |                |
| <b>Total</b> |                    |     |     |            |                |
| <b>0</b>     |                    |     |     |            |                |

| Section 08 Population Health Management |            |  |                   |                    |                  |                 |            |
|---|------------|--|-------------------|--------------------|------------------|-----------------|------------|
| Process Measure                         | AV Driving | Milestone  | Required Due Date | Committed Due Date | Milestone Status | Reviewer Status | AV Awarded |
| Population Health                       | ●          | 1. Develop population health management roadmap.           | N/A               | 6/30/2016          | Complete         | Pass & Complete | N/A        |
|   |            |  |                   |                    |                  |                 | N/A        |
| Population Health                       | ●          | 2. Finalize PPS-wide bed reduction plan.                   | N/A               | 3/31/2017          | Complete         | Pass & Complete | N/A        |
|   |            |  |                   |                    |                  |                 | N/A        |
|   | ●          | Major Risks to Implementation & Risk Mitigation Strategies | N/A               | N/A                | In Process       | Pass & Ongoing  |            |
|   |            |  |                   |                    |                  |                 |            |
|   |            | Major Dependencies on Organizational Workstreams           | N/A               | N/A                | In Process       | Pass & Ongoing  |            |
|   | ●          | Roles and Responsibilities                                 | N/A               | N/A                | In Process       | Pass & Ongoing  |            |
|   |            |  |                   |                    |                  |                 |            |





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**Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Albany Medical Center Hospital - Domain 1 Organizational AVs)**

|  |   |                    |     |     |            |                |     |
|--|---|--------------------|-----|-----|------------|----------------|-----|
| Additional Population Health Topic Areas | ● |                    |     |     |            |                | N/A |
|  | ● | Key Stakeholders   | N/A | N/A | In Process | Pass & Ongoing |     |
|  | ● |                    |     |     |            |                |     |
|  | ● | IT Expectations    | N/A | N/A | In Process | Pass & Ongoing |     |
|  | ● | Progress Reporting | N/A | N/A | In Process | Pass & Ongoing |     |
| <b>Total</b>                             |   |                    |     |     |            | <b>0</b>       |     |

| Section 09 Clinical Integration |            |  |                   |                    |                  |                 |            |
|---------------------------------|------------|--|-------------------|--------------------|------------------|-----------------|------------|
| Process Measure                 | AV Driving | Milestone  | Required Due Date | Committed Due Date | Milestone Status | Reviewer Status | AV Awarded |
| Clinical Integration            | ●          | 1. Perform a clinical integration 'needs assessment'.      | 6/30/216          | 12/31/2016         | Completed        | Pass & Complete | N/A        |
|                                 | ●          | 2. Develop a Clinical Integration strategy.                | 3/31/2016         | 6/30/2016          | Completed        | Pass & Complete | N/A        |
|                                 | ●          | Major Risks to Implementation & Risk Mitigation Strategies | N/A               | N/A                | In Process       | Pass & Ongoing  |            |



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**Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Albany Medical Center Hospital - Domain 1 Organizational AVs**

|   |   |  |     |     |            |                |          |
|---|---|--|-----|-----|------------|----------------|----------|
| Additional Clinical Integration Topic Areas | ● | Major Dependencies on Organizational Workstreams | N/A | N/A | In Process | Pass & Ongoing | N/A      |
|   |   |  |     |     |            |                |          |
|   | ● | Roles and Responsibilities                       | N/A | N/A | In Process | Pass & Ongoing |          |
|   |   |  |     |     |            |                |          |
|   | ● | Key Stakeholders                                 | N/A | N/A | In Process | Pass & Ongoing |          |
|   |   |  |     |     |            |                |          |
|   | ● | IT Expectations                                  | N/A | N/A | In Process | Pass & Ongoing |          |
|   |   |  |     |     |            |                |          |
|   | ● | Progress Reporting                               | N/A | N/A | In Process | Pass & Ongoing |          |
|   |   |  |     |     |            |                |          |
| <b>Total</b>                                |   |  |     |     |            |                | <b>0</b> |



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Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Quarter)  
Albany Medical Center Hospital AV Adjustments

| AV Adjustment Scoresheet                             |                 |                         |                     |                   |               |              |                 |               |
|--|-----------------|-------------------------|---------------------|-------------------|---------------|--------------|-----------------|---------------|
| Adjustment   | AVs Per Project | Total Projects Selected | Total AVs Available | Total AVs Awarded |               | Adjusted AVs | Net AVs Awarded |               |
|  |                 |                         |                     | Net Awarded       | Percentage AV |              | Net Awarded     | Percentage AV |
| Organizational Adjustments (applied to all projects) | 5.00            | 11.00                   | 55.00               | 55.00             | 100%          | 0.00         | 55.00           | 100%          |
| Project Adjustments (applied to one project only)    | Various         | 11.00                   | 134.00              | 117.44            | 88%           | 0.00         | 117.44          | 88%           |
| <b>Total</b>   |                 |                         | <b>189.00</b>       | <b>172.44</b>     | <b>91%</b>    | <b>0.00</b>  | <b>172.44</b>   | <b>91%</b>    |

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Organizational

Project Adjustments

| No AV Adjustments |  |
|-------------------|--|
|                   | Please note that there are no AV adjustments for Albany Medical Center Hospital in DY2, Q1 |





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Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Quarter)  
Albany Medical Center Hospital - Project 2.a.i

| Project Snapshot |  |
|------------------|--|
| Project Domain   | System Transformation Projects (Domain 2)  |
| Project ID       | 2.a.i  |
| Project Title    | Create an Integrated Delivery System focused on Evidence Based Medicine and Population Health Management |

| Payment Snapshot         |              |
|--------------------------|--------------|
| DY2 Q4 Payment Available | \$ 1,839,267 |
| DY2 Q4 Payment Earned    | \$ 1,839,267 |

| 2.a.i Scoresheet  |                                    |                 |               |                 |               |                        |                            |                        |                         |
|-------------------|------------------------------------|-----------------|---------------|-----------------|---------------|------------------------|----------------------------|------------------------|-------------------------|
| Domain            | Component                          | Review Status   | AVs Available | Net AVs Awarded | Percentage AV | Domain Funding % (DY2) | Domain Funding % (DY2, Q4) | Payment Available (\$) | Net Payment Earned (\$) |
| Domain 1          | Domain 1 Organizational            | Complete        | 5.00          | 5.00            | 100%          | 60%                    | 30%                        | 1,103,560              | 1,103,560               |
|                   | Project Implementation Speed       | Complete        | 0.00          | 0.00            | 0%            |                        |                            |                        |                         |
|                   | Patient Engagement Speed           | N/A             | 0.00          | 0.00            | 0%            |                        |                            |                        |                         |
| Domain 1 Subtotal |                                    |                 | 5.00          | 5.00            | 100%          | 60%                    | 30%                        | 1,103,560              | 1,103,560               |
| Domain 2          | Domain 2 Pay for Reporting (P4R)   | Complete        | 15.00         | 15.00           | 100%          | 40%                    | 20%                        | 735,707                | 735,707                 |
|                   | Domain 2 Pay for Performance (P4P) | N/A             | N/A           | N/A             | N/A           | 0%                     | 0%                         | -                      | -                       |
| Domain 2 Subtotal |                                    |                 | 15.00         | 15.00           | 100%          | 40%                    | 20%                        | 735,707                | 735,707                 |
| <b>Total</b>      |                                    | <b>Complete</b> | <b>20.00</b>  | <b>20.00</b>    | <b>100%</b>   | <b>100%</b>            | <b>50%</b>                 | <b>1,839,267</b>       | <b>1,839,267</b>        |

Total Project 2.a.i AVs Awarded: 20 out of 20

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| Domain 1 Project Milestones Project 2.a.i |  |                   |                    |                  |                 |             |
|---|--|-------------------|--------------------|------------------|-----------------|-------------|
| AV Driving                                | Project Requirement and Metric/Deliverable                         | Required Due Date | Committed Due Date | Milestone Status | Reviewer Status | AVs Awarded |
| ●   | Module 1 - Major risks to implementation and mitigation strategies | Ongoing           | N/A                | In Process       | Pass & Ongoing  | N/A         |
|   | Enter Reviewer Comment   |                   |                    |                  |                 |             |



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**Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Quarter)**  
**Albany Medical Center Hospital - Project 2.a.i**

|              |   |           |           |           |                |             |
|--------------|---|-----------|-----------|-----------|----------------|-------------|
| ●            | Module 2 - Project Implementation Speed | 9/30/2016 | 9/30/2016 | Completed | Pass & Ongoing | N/A         |
|              | <i>Enter Reviewer Comment</i>           |           |           |           |                |             |
| <b>Total</b> |   |           |           |           |                | <b>0.00</b> |

| Domain 1 Project Prescribed Milestones Project 2.a.i |  |                   |                    |                  |                 |             |
|--|--|-------------------|--------------------|------------------|-----------------|-------------|
| AV Driving   | Project Requirement and Metric/Deliverable   | Required Due Date | Committed Due Date | Milestone Status | Reviewer Status | AVs Awarded |
| ●  | 1. All PPS providers must be included in the Integrated Delivery System. The IDS should include all medical, behavioral, post-acute, long-term care, and community-based service providers within the PPS network; additionally, the IDS structure must include payers and social service organizations, as necessary to support its strategy. | 9/30/2016         | 9/30/2016          | Completed        | N/A             | N/A         |
| <i>Enter Reviewer Comment</i>                        |  |                   |                    |                  |                 |             |
| ●  | 2. Utilize partnering HH and ACO population health management systems and capabilities to implement the PPS' strategy towards evolving into an IDS.  | 9/30/2016         | 9/30/2016          | Completed        | N/A             | N/A         |
| <i>Enter Reviewer Comment</i>                        |  |                   |                    |                  |                 |             |
| ●  | 3. Ensure patients receive appropriate health care and community support, including medical and behavioral health, post-acute care, long term care and public health services.   | 9/30/2016         | 9/30/2016          | Completed        | N/A             | N/A         |
| <i>Enter Reviewer Comment</i>                        |  |                   |                    |                  |                 |             |
| ●  | 4. Ensure that all PPS safety net providers are actively sharing EHR systems with local health information exchange/RHIO/SHIN-NY and sharing health information among clinical partners, including directed exchange (secure messaging), alerts and patient record look up, by the end of Demonstration Year (DY) 3.                           | 9/30/2016         | 9/30/2016          | Completed        | N/A             | N/A         |



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**Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Quarter)**  
**Albany Medical Center Hospital - Project 2.a.i**

|   |   |           |           |           |     |     |
|---|---|-----------|-----------|-----------|-----|-----|
|   | <i>Enter Reviewer Comment</i>   |           |           |           |     |     |
| ● | 5. Ensure that EHR systems used by participating safety net providers meet Meaningful Use and PCMH Level 3 standards and/or APCM by the end of Demonstration Year 3.  | 9/30/2016 | 9/30/2016 | Completed | N/A | N/A |
|   | <i>Enter Reviewer Comment</i>   |           |           |           |     |     |
| ● | 6. Perform population health management by actively using EHRs and other IT platforms, including use of targeted patient registries, for all participating safety net providers.  | 9/30/2016 | 9/30/2016 | Completed | N/A | N/A |
|   | <i>Enter Reviewer Comment</i>   |           |           |           |     |     |
| ● | 7. Achieve 2014 Level 3 PCMH primary care certification and/or meet state-determined criteria for Advanced Primary Care Models for all participating PCPs, expand access to primary care providers, and meet EHR Meaningful Use standards by the end of DY 3. | 9/30/2016 | 9/30/2016 | Completed | N/A | N/A |
|   | <i>Enter Reviewer Comment</i>   |           |           |           |     |     |
| ● | 8. Contract with Medicaid Managed Care Organizations and other payers, as appropriate, as an integrated system and establish value-based payment arrangements.  | 9/30/2016 | 9/30/2016 | Completed | N/A | N/A |
|   | <i>Enter Reviewer Comment</i>   |           |           |           |     |     |
| ● | 9. Establish monthly meetings with Medicaid MCOs to discuss utilization trends, performance issues, and payment reform.   | 9/30/2016 | 9/30/2016 | Completed | N/A | N/A |
|   | <i>Enter Reviewer Comment</i>   |           |           |           |     |     |
| ● | 10. Re-enforce the transition towards value-based payment reform by aligning provider compensation to patient outcomes.   | 9/30/2016 | 9/30/2016 | Completed | N/A | N/A |
|   | <i>Enter Reviewer Comment</i>   |           |           |           |     |     |



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Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Quarter)

Print

Albany Medical Center Hospital - Project 2.a.i

|              |  |           |           |           |     |             |
|--------------|--|-----------|-----------|-----------|-----|-------------|
| ●            | 11. Engage patients in the integrated delivery system through outreach and navigation activities, leveraging community health workers, peers, and culturally competent community-based organizations, as | 9/30/2016 | 9/30/2016 | Completed | N/A | N/A         |
|              | <i>Enter Reviewer Comment</i>  |           |           |           |     |             |
| <b>Total</b> |  |           |           |           |     | <b>0.00</b> |

| Domain 2 Pay for Performance and Pay for Reporting Project (all Milestones are P4R in DY2) |  |                 |             |
|--|--|-----------------|-------------|
| AV Driving   | Measure  | Reviewer Status | AVs Awarded |
| ●  | Adult Access to Preventive or Ambulatory Care - 20 to 44 years                                       | Pass & Ongoing  | 0.3333333   |
|  | <i>Enter Reviewer Comment</i>  |                 |             |
| ●  | Adult Access to Preventive or Ambulatory Care - 45 to 64 years                                       | Pass & Ongoing  | 0.3333333   |
|  | <i>Enter Reviewer Comment</i>  |                 |             |
| ●  | Adult Access to Preventive or Ambulatory Care - 65 and older   | Pass & Ongoing  | 0.3333333   |
|  | <i>Enter Reviewer Comment</i>  |                 |             |
| ●  | CAHPS Measures - Care Coordination with provider up-to-date about care received from other providers | Pass & Ongoing  | 1           |
|  | <i>Enter Reviewer Comment</i>  |                 |             |
| ●  | Children's Access to Primary Care- 12 to 19 years  | Pass & Ongoing  | 0.25        |
|  | <i>Enter Reviewer Comment</i>  |                 |             |



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Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Quarter)  
Albany Medical Center Hospital - Project 2.a.i

|   |  |                |      |
|---|--|----------------|------|
| ● | Children's Access to Primary Care- 12 to 24 months                           | Pass & Ongoing | 0.25 |
|   | <i>Enter Reviewer Comment</i>  |                |      |
| ● | Children's Access to Primary Care- 25 months to 6 years                      | Pass & Ongoing | 0.25 |
|   | <i>Enter Reviewer Comment</i>  |                |      |
| ● | Children's Access to Primary Care- 7 to 11 years                             | Pass & Ongoing | 0.25 |
|   | <i>Enter Reviewer Comment</i>  |                |      |
| ● | Getting Timely Appointments, Care and information (Q6, 8, 10, and 12)        | Pass & Ongoing | 0.5  |
|   | <i>Enter Reviewer Comment</i>  |                |      |
| ● | Helpful, Courteous, and Respectful Office Staff (Q24 and 25)                 | Pass & Ongoing | 0.5  |
|   | <i>Enter Reviewer Comment</i>  |                |      |
| ● | H-CAHPS – Care Transition Metrics  | Pass & Ongoing | 1    |
|   | <i>Enter Reviewer Comment</i>  |                |      |
| ● | Medicaid Spending on ER and Inpatient Services ±                             | Pass & Ongoing | 1    |
|   | <i>Enter Reviewer Comment</i>  |                |      |
| ● | Medicaid spending on Primary Care and community based behavioral health care | Pass & Ongoing | 1    |
|   | <i>Enter Reviewer Comment</i>  |                |      |





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**Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Quarter)**  
**Albany Medical Center Hospital - Project 2.a.i**

|   |   |                |   |
|---|---|----------------|---|
|   | <i>Enter Reviewer Comment</i>   |                |   |
| ● | PDI 90– Composite of all measures +/-   | Pass & Ongoing | 1 |
|   | <i>Enter Reviewer Comment</i>   |                |   |
| ● | Percent of eligible providers with participating agreements with RHIOs, meeting Meaningful Use criteria and able to participate in bidirectional exchange | Pass & Ongoing | 1 |
|   | <i>Enter Reviewer Comment</i>   |                |   |
| ● | Percent of PCP meeting PCMH (NCQA) or Advance Primary Care (SHIP) standards   | Pass & Ongoing | 1 |
|   | <i>Enter Reviewer Comment</i>   |                |   |
| ● | Percent of total Medicaid provider reimbursement received through sub-capitation or other forms of non-FFS reimbursement                                  | Pass & Ongoing | 1 |
|   | <i>Enter Reviewer Comment</i>   |                |   |
| ● | Potentially Avoidable Emergency Room Visits   | Pass & Ongoing | 1 |
|   | <i>Enter Reviewer Comment</i>   |                |   |
| ● | Potentially Avoidable Readmissions  | Pass & Ongoing | 1 |
|   | <i>Enter Reviewer Comment</i>   |                |   |
| ● | PQI 90 – Composite of all measures +/-  | Pass & Ongoing | 1 |
|   | <i>Enter Reviewer Comment</i>   |                |   |



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*Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Quarter)  
Albany Medical Center Hospital - Project 2.a.i*

|              |  |                |              |
|--------------|--|----------------|--------------|
| ●            | Primary Care - Length of Relationship - Q3 | Pass & Ongoing | 0.5          |
|              | <i>Enter Reviewer Comment</i>              |                |              |
| ●            | Primary Care - Usual Source of Care - Q2   | Pass & Ongoing | 0.5          |
|              | <i>Enter Reviewer Comment</i>              |                |              |
| <b>Total</b> |  |                | <b>15.00</b> |



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*Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Quarter)  
Albany Medical Center Hospital - Project 2.a.iii*

| Project Snapshot      |   |
|-----------------------|---|
| <b>Project Domain</b> | System Transformation Projects (Domain 2)   |
| <b>Project ID</b>     | 2.a.iii   |
| <b>Project Title</b>  | Health Home At-Risk Intervention Program: Proactive management of higher risk patients not currently eligible for Health Homes through access |

| Payment Snapshot                |              |
|---------------------------------|--------------|
| <b>DY2 Q4 Payment Available</b> | \$ 1,455,533 |
| <b>DY2 Q4 Payment Earned</b>    | \$ 1,261,462 |

| 2.a.iii Scoresheet       |                                    |                 |               |                 |               |                        |                            |                        |                         |
|--------------------------|------------------------------------|-----------------|---------------|-----------------|---------------|------------------------|----------------------------|------------------------|-------------------------|
| Domain                   | Component                          | Review Status   | AVs Available | Net AVs Awarded | Percentage AV | Domain Funding % (DY2) | Domain Funding % (DY2, Q4) | Payment Available (\$) | Net Payment Earned (\$) |
| Domain 1                 | Domain 1 Organizational            | Complete        | 5.00          | 5.00            | 100%          | 60%                    | 30%                        | 873,320                | 679,249                 |
|                          | Project Implementation Speed       | Complete        | 1.00          | 0.44            | 44%           |                        |                            |                        |                         |
|                          | Patient Engagement Speed           | Complete        | 1.00          | 0.00            | 0%            |                        |                            |                        |                         |
| <b>Domain 1 Subtotal</b> |                                    |                 | <b>7.00</b>   | <b>5.44</b>     | <b>78%</b>    | <b>60%</b>             | <b>30%</b>                 | <b>873,320</b>         | <b>679,249</b>          |
| Domain 2                 | Domain 2 Pay for Reporting (P4R)   | Complete        | 15.00         | 15.00           | 100%          | 40%                    | 20%                        | 582,213                | 582,213                 |
|                          | Domain 2 Pay for Performance (P4P) | N/A             | N/A           | N/A             | N/A           | 0%                     | 0%                         | -                      | -                       |
| <b>Domain 2 Subtotal</b> |                                    |                 | <b>15.00</b>  | <b>15.00</b>    | <b>100%</b>   | <b>40%</b>             | <b>20%</b>                 | <b>582,213</b>         | <b>582,213</b>          |
| <b>Total</b>             |                                    | <b>Complete</b> | <b>22.00</b>  | <b>20.44</b>    | <b>93%</b>    | <b>100%</b>            | <b>50%</b>                 | <b>1,455,533</b>       | <b>1,261,462</b>        |

Total Project 2.a.iii AVs Awarded: 20.44 out of 22

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| Domain 1 Project Milestones Project 2.a.iii |  |                   |                    |                  |                 |             |
|---|--|-------------------|--------------------|------------------|-----------------|-------------|
| AV Driving                                  | Project Requirement and Metric/Deliverable                         | Required Due Date | Committed Due Date | Milestone Status | Reviewer Status | AVs Awarded |
|   | Module 1 - Major risks to implementation and mitigation strategies | Ongoing           | N/A                | In Process       | Pass & Ongoing  | N/A         |



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**Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Quarter)**  
**Albany Medical Center Hospital - Project 2.a.iii**

|              |   |         |     |            |                |             |
|--------------|---|---------|-----|------------|----------------|-------------|
|              | <i>Enter Reviewer Comment</i>           |         |     |            |                |             |
| ●            | Module 2 - Project Implementation Speed | Ongoing | N/A | In Process | Pass & Ongoing | 0.44        |
|              | <i>Enter Reviewer Comment</i>           |         |     |            |                |             |
| ●            | Module 3 - Patient Engagement Speed     | Ongoing | N/A | In Process | Fail           | 0.00        |
|              | <i>Enter Reviewer Comment</i>           |         |     |            |                |             |
| <b>Total</b> |   |         |     |            |                | <b>0.44</b> |

| Domain 1 Project Prescribed Milestones Project 2.a.iii |   |                   |                    |                  |                 |             |
|--|---|-------------------|--------------------|------------------|-----------------|-------------|
| AV Driving   | Project Requirement and Metric/Deliverable  | Required Due Date | Committed Due Date | Milestone Status | Reviewer Status | AVs Awarded |
| ●  | 1. Develop a Health Home At-Risk Intervention Program, utilizing participating HHS as well as PCMH/APC PCPs in care coordination within the program.  | 3/31/2017         | 3/31/2017          | Completed        | Pass & Complete | 0.11        |
|  | <i>Enter Reviewer Comment</i>   |                   |                    |                  |                 |             |
| ●  | 2. Ensure all primary care providers participating in the project meet NCQA (2011) accredited Patient Centered Medical Home, Level 3 standards and will achieve NCQA 2014 Level 3 PCMH and/or Advanced Primary Care accreditation by Demonstration Year (DY) 3.                     | 3/31/2017         | 3/31/2017          | Completed        | Fail            | 0.00        |
|  | <i>Enter Reviewer Comment</i>   |                   |                    |                  |                 |             |
| ●  | 3. Ensure that all participating safety net providers are actively sharing EHR systems with local health information exchange/RHIO/SHIN-NY and sharing health information among clinical partners, including direct exchange (secure messaging), alerts and patient record look up. | 3/31/2017         | 3/31/2017          | Completed        | Fail            | 0.00        |



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**Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Quarter)**  
**Albany Medical Center Hospital - Project 2.a.iii**

|   |   |           |           |           |                 |      |
|---|---|-----------|-----------|-----------|-----------------|------|
|   | <i>Enter Reviewer Comment</i>   |           |           |           |                 |      |
| ● | 4. Ensure that EHR systems used by participating safety net providers meet Meaningful Use and PCMH Level 3 standards and/or APCM.   | 3/31/2017 | 3/31/2017 | Completed | Fail            | 0.00 |
|   | <i>Enter Reviewer Comment</i>   |           |           |           |                 |      |
| ● | 5. Perform population health management by actively using EHRs and other IT platforms, including use of targeted patient registries, for all participating safety net providers.  | 3/31/2017 | 3/31/2017 | Completed | Pass & Complete | 0.11 |
|   | <i>Enter Reviewer Comment</i>   |           |           |           |                 |      |
| ● | 6. Develop a comprehensive care management plan for each patient to engage him/her in care and to reduce patient risk factors.  | 3/31/2017 | 3/31/2017 | Completed | Pass & Complete | 0.11 |
|   | <i>Enter Reviewer Comment</i>   |           |           |           |                 |      |
| ● | 7. Establish partnerships between primary care providers and the local Health Home for care management services. This plan should clearly delineate roles and responsibilities for both parties.  | 3/31/2017 | 3/31/2017 | Completed | Fail            | 0.00 |
|   | <i>Enter Reviewer Comment</i>   |           |           |           |                 |      |
| ● | 8. Establish partnerships between the primary care providers, in concert with the Health Home, with network resources for needed services. Where necessary, the provider will work with local government units (such as SPOAs and public health departments). | 3/31/2017 | 3/31/2017 | Completed | Fail            | 0.00 |
|   | <i>Enter Reviewer Comment</i>   |           |           |           |                 |      |
| ● | 9. Implement evidence-based practice guidelines to address risk factor reduction as well as to ensure appropriate management of chronic diseases. Develop educational materials consistent with cultural and linguistic needs of the population.              | 3/31/2017 | 3/31/2017 | Completed | Pass & Complete | 0.11 |



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**Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Quarter)**  
**Albany Medical Center Hospital - Project 2.a.iii**

|                               |             |
|-------------------------------|-------------|
| <i>Enter Reviewer Comment</i> |             |
| <b>Total</b>                  | <b>0.44</b> |

| Domain 2 Pay for Performance and Pay for Reporting Project 2.a.iii (all Milestones are P4R in DY2) |  |                 |             |
|--|--|-----------------|-------------|
| AV Driving   | Measure  | Reviewer Status | AVs Awarded |
| ●  | Adult Access to Preventive or Ambulatory Care - 20 to 44 years                                       | Pass & Ongoing  | 0.3333333   |
| <i>Enter Reviewer Comment</i>  |  |                 |             |
| ●  | Adult Access to Preventive or Ambulatory Care - 45 to 64 years                                       | Pass & Ongoing  | 0.3333333   |
| <i>Enter Reviewer Comment</i>  |  |                 |             |
| ●  | Adult Access to Preventive or Ambulatory Care - 65 and older   | Pass & Ongoing  | 0.3333333   |
| <i>Enter Reviewer Comment</i>  |  |                 |             |
| ●  | CAHPS Measures - Care Coordination with provider up-to-date about care received from other providers | Pass & Ongoing  | 1           |
| <i>Enter Reviewer Comment</i>  |  |                 |             |
| ●  | Children's Access to Primary Care- 12 to 19 years  | Pass & Ongoing  | 0.25        |
| <i>Enter Reviewer Comment</i>  |  |                 |             |
| ●  | Children's Access to Primary Care- 12 to 24 months   | Pass & Ongoing  | 0.25        |



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**Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Quarter)**  
**Albany Medical Center Hospital - Project 2.a.iii**

|   |  |                |      |
|---|--|----------------|------|
|   | <i>Enter Reviewer Comment</i>  |                |      |
| ● | Children's Access to Primary Care- 25 months to 6 years                      | Pass & Ongoing | 0.25 |
|   | <i>Enter Reviewer Comment</i>  |                |      |
| ● | Children's Access to Primary Care- 7 to 11 years                             | Pass & Ongoing | 0.25 |
|   | <i>Enter Reviewer Comment</i>  |                |      |
| ● | Getting Timely Appointments, Care and information (Q6, 8, 10, and 12)        | Pass & Ongoing | 0.5  |
|   | <i>Enter Reviewer Comment</i>  |                |      |
| ● | Helpful, Courteous, and Respectful Office Staff (Q24 and 25)                 | Pass & Ongoing | 0.5  |
|   | <i>Enter Reviewer Comment</i>  |                |      |
| ● | H-CAHPS – Care Transition Metrics  | Pass & Ongoing | 1    |
|   | <i>Enter Reviewer Comment</i>  |                |      |
| ● | Medicaid Spending on ER and Inpatient Services ±                             | Pass & Ongoing | 1    |
|   | <i>Enter Reviewer Comment</i>  |                |      |
| ● | Medicaid spending on Primary Care and community based behavioral health care | Pass & Ongoing | 1    |
|   | <i>Enter Reviewer Comment</i>  |                |      |
| ● | PDI 90– Composite of all measures +/-  | Pass & Ongoing | 1    |



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**Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Quarter)**  
**Albany Medical Center Hospital - Project 2.a.iii**

|   |   |                |     |
|---|---|----------------|-----|
| ● | <i>Enter Reviewer Comment</i>   |                |     |
| ● | Percent of eligible providers with participating agreements with RHIOs, meeting Meaningful Use criteria and able to participate in bidirectional exchange | Pass & Ongoing | 1   |
|   | <i>Enter Reviewer Comment</i>   |                |     |
| ● | Percent of PCP meeting PCMH (NCQA) or Advance Primary Care (SHIP) standards   | Pass & Ongoing | 1   |
|   | <i>Enter Reviewer Comment</i>   |                |     |
| ● | Percent of total Medicaid provider reimbursement received through sub-capitation or other forms of non-FFS reimbursement                                  | Pass & Ongoing | 1   |
|   | <i>Enter Reviewer Comment</i>   |                |     |
| ● | Potentially Avoidable Emergency Room Visits   | Pass & Ongoing | 1   |
|   | <i>Enter Reviewer Comment</i>   |                |     |
| ● | Potentially Avoidable Readmissions  | Pass & Ongoing | 1   |
|   | <i>Enter Reviewer Comment</i>   |                |     |
| ● | PQI 90 – Composite of all measures +/-  | Pass & Ongoing | 1   |
|   | <i>Enter Reviewer Comment</i>   |                |     |
| ● | Primary Care - Length of Relationship - Q3  | Pass & Ongoing | 0.5 |
|   | <i>Enter Reviewer Comment</i>   |                |     |





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*Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Quarter)  
Albany Medical Center Hospital - Project 2.a.iii*

|                               |  |                |              |
|-------------------------------|--|----------------|--------------|
| ●                             | Primary Care - Usual Source of Care - Q2 | Pass & Ongoing | 0.5          |
| <i>Enter Reviewer Comment</i> |  |                |              |
| <b>Total</b>                  |  |                | <b>15.00</b> |



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*Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Quarter)  
Albany Medical Center Hospital - Project 2.a.v*

| Project Snapshot      |   |
|-----------------------|---|
| <b>Project Domain</b> | System Transformation Projects (Domain 2)   |
| <b>Project ID</b>     | 2.a.v   |
| <b>Project Title</b>  | Create a medical village/alternative housing using existing nursing home infrastructure |

| Payment Snapshot                |              |
|---------------------------------|--------------|
| <b>DY2 Q4 Payment Available</b> | \$ 1,391,639 |
| <b>DY2 Q4 Payment Earned</b>    | \$ 1,272,355 |

| 2.a.v Scoresheet         |                                    |                 |               |                 |               |                        |                            |                        |                         |
|--------------------------|------------------------------------|-----------------|---------------|-----------------|---------------|------------------------|----------------------------|------------------------|-------------------------|
| Domain                   | Component                          | Review Status   | AVs Available | Net AVs Awarded | Percentage AV | Domain Funding % (DY2) | Domain Funding % (DY2, Q4) | Payment Available (\$) | Net Payment Earned (\$) |
| Domain 1                 | Domain 1 Organizational            | Complete        | 5.00          | 5.00            | 100%          | 60%                    | 30%                        | 834,983                | 715,700                 |
|                          | Project Implementation Speed       | Complete        | 1.00          | 1.00            | 100%          |                        |                            |                        |                         |
|                          | Patient Engagement Speed           | Complete        | 1.00          | 0.00            | 0%            |                        |                            |                        |                         |
| <b>Domain 1 Subtotal</b> |                                    |                 | <b>7.00</b>   | <b>6.00</b>     | <b>86%</b>    | <b>60%</b>             | <b>30%</b>                 | <b>834,983</b>         | <b>715,700</b>          |
| Domain 2                 | Domain 2 Pay for Reporting (P4R)   | Complete        | 15.00         | 15.00           | 100%          | 40%                    | 20%                        | 556,655                | 556,655                 |
|                          | Domain 2 Pay for Performance (P4P) | N/A             | N/A           | N/A             | N/A           | 0%                     | 0%                         | -                      | -                       |
| <b>Domain 2 Subtotal</b> |                                    |                 | <b>15.00</b>  | <b>15.00</b>    | <b>100%</b>   | <b>40%</b>             | <b>20%</b>                 | <b>556,655</b>         | <b>556,655</b>          |
| <b>Total</b>             |                                    | <b>Complete</b> | <b>22.00</b>  | <b>21.00</b>    | <b>95%</b>    | <b>100%</b>            | <b>50%</b>                 | <b>1,391,639</b>       | <b>1,272,355</b>        |

Total Project 2.a.v AVs Awarded: 21 out of 22

Hide Reviewer Comments

| Domain 1 Project Milestones Project 2.a.v |  |                   |                    |                  |                 |             |
|---|--|-------------------|--------------------|------------------|-----------------|-------------|
| AV Driving                                | Project Requirement and Metric/Deliverable                         | Required Due Date | Committed Due Date | Milestone Status | Reviewer Status | AVs Awarded |
|   | Module 1 - Major risks to implementation and mitigation strategies | Ongoing           | N/A                | In Process       | Pass & Ongoing  | N/A         |



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**Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Quarter)**  
**Albany Medical Center Hospital - Project 2.a.v**

|              |   |         |     |            |                |             |
|--------------|---|---------|-----|------------|----------------|-------------|
|              | <i>Enter Reviewer Comment</i>           |         |     |            |                |             |
| ●            | Module 2 - Project Implementation Speed | Ongoing | N/A | In Process | Pass & Ongoing | 1.00        |
|              | <i>Enter Reviewer Comment</i>           |         |     |            |                |             |
| ●            | Module 3 - Patient Engagement Speed     | Ongoing | N/A | In Process | Fail           | 0           |
|              | <i>Enter Reviewer Comment</i>           |         |     |            |                |             |
| <b>Total</b> |   |         |     |            |                | <b>1.00</b> |

| Domain 1 Project Prescribed Milestones Project 2.a.v |  |                   |                    |                  |                 |             |
|--|--|-------------------|--------------------|------------------|-----------------|-------------|
| AV Driving   | Project Requirement and Metric/Deliverable   | Required Due Date | Committed Due Date | Milestone Status | Reviewer Status | AVs Awarded |
| ●  | 1. Transform outdated (underperforming) nursing home capacity into a stand-alone emergency department/urgent care center or other healthcare-related purpose.  |                   |                    | In Process       | Pass & Ongoing  | N/A         |
|  | <i>Enter Reviewer Comment</i>  |                   |                    |                  |                 |             |
| ●  | 2. Provide a clear statement of how the infrastructure transformation program will promote better service and outcomes (service volume, occupancy statistics, etc.) for the community based upon the community needs assessment including, evaluation of specific planning needs for any Naturally Occurring Retirement Community (NORC) occurring within the PPS. | 3/31/2017         | 3/31/2017          | Completed        | Pass & Complete | 0.20        |
|  | <i>Enter Reviewer Comment</i>  |                   |                    |                  |                 |             |
| ●  | 3. Provide a clear description of how this re-configured facility will fit into a broader integrated delivery system that is committed to high quality care and willing/able to participate in payment reform.   | 3/31/2017         | 3/31/2017          | Completed        | Pass & Complete | 0.20        |



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**Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Quarter)**  
**Albany Medical Center Hospital - Project 2.a.v**

|              |   |           |           |            |                 |             |
|--------------|---|-----------|-----------|------------|-----------------|-------------|
|              | <i>Enter Reviewer Comment</i>   |           |           |            |                 |             |
| ●            | 4. Provide clear documentation that demonstrates housing plans are consistent with the Olmstead Decision and any other federal  | 3/31/2017 | 3/31/2017 | Completed  | Pass & Complete | 0.20        |
|              | <i>Enter Reviewer Comment</i>   |           |           |            |                 |             |
| ●            | 5. Identify specific community-based services that will be developed in lieu of these beds based upon the community need.   | 3/31/2017 | 3/31/2017 | Completed  | Pass & Complete | 0.20        |
|              | <i>Enter Reviewer Comment</i>   |           |           |            |                 |             |
| ●            | 6. Use EHRs and other technical platforms to track all patients engaged in the project.   | 3/31/2017 | 3/31/2017 | Completed  | Pass & Complete | 0.20        |
|              | <i>Enter Reviewer Comment</i>   |           |           |            |                 |             |
| ●            | 7. Ensure that all participating PCPs meet NCQA 2014 Level 3 PCMH accreditation and/or meet state-determined criteria for Advanced Primary Care Models by the end of DSRIP Year 3.  | 3/31/2018 | 3/31/2018 | In Process | Pass & Ongoing  | N/A         |
|              | <i>Enter Reviewer Comment</i>   |           |           |            |                 |             |
| ●            | 8. Ensure that all safety net providers participating in medical villages are actively sharing EHR systems with local health information exchange/RHIO/SHIN-NY and sharing health information among clinical partners, including direct exchange (secure messaging), alerts and patient record look up. |           |           | In Process | Pass & Ongoing  | N/A         |
|              | <i>Enter Reviewer Comment</i>   |           |           |            |                 |             |
| ●            | 9. Ensure that EHR systems used in Medical Villages meet Meaningful Use Stage 2   |           |           | In Process | Pass & Ongoing  | N/A         |
|              | <i>Enter Reviewer Comment</i>   |           |           |            |                 |             |
| <b>Total</b> |   |           |           |            |                 | <b>1.00</b> |



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**Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Quarter)**  
**Albany Medical Center Hospital - Project 2.a.v**

| Domain 2 Pay for Performance and Pay for Reporting Project 2.a.v (all Milestones are P4R in DY2) |  |                 |             |
|--|--|-----------------|-------------|
| AV Driving   | Measure  | Reviewer Status | AVs Awarded |
| ●  | Adult Access to Preventive or Ambulatory Care - 20 to 44 years                                       | Pass & Ongoing  | 0.3333333   |
|  | <i>Enter Reviewer Comment</i>  |                 |             |
| ●  | Adult Access to Preventive or Ambulatory Care - 45 to 64 years                                       | Pass & Ongoing  | 0.3333333   |
|  | <i>Enter Reviewer Comment</i>  |                 |             |
| ●  | Adult Access to Preventive or Ambulatory Care - 65 and older   | Pass & Ongoing  | 0.3333333   |
|  | <i>Enter Reviewer Comment</i>  |                 |             |
| ●  | CAHPS Measures - Care Coordination with provider up-to-date about care received from other providers | Pass & Ongoing  | 1           |
|  | <i>Enter Reviewer Comment</i>  |                 |             |
| ●  | Children's Access to Primary Care- 12 to 19 years  | Pass & Ongoing  | 0.25        |
|  | <i>Enter Reviewer Comment</i>  |                 |             |
| ●  | Children's Access to Primary Care- 12 to 24 months   | Pass & Ongoing  | 0.25        |
|  | <i>Enter Reviewer Comment</i>  |                 |             |
| ●  | Children's Access to Primary Care- 25 months to 6 years  | Pass & Ongoing  | 0.25        |
|  | <i>Enter Reviewer Comment</i>  |                 |             |



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**Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Quarter)**  
**Albany Medical Center Hospital - Project 2.a.v**

|   |  |                |      |
|---|--|----------------|------|
|   | <i>Enter Reviewer Comment</i>  |                |      |
| ● | Children's Access to Primary Care- 7 to 11 years                             | Pass & Ongoing | 0.25 |
|   | <i>Enter Reviewer Comment</i>  |                |      |
| ● | Getting Timely Appointments, Care and information (Q6, 8, 10, and 12)        | Pass & Ongoing | 0.5  |
|   | <i>Enter Reviewer Comment</i>  |                |      |
| ● | Helpful, Courteous, and Respectful Office Staff (Q24 and 25)                 | Pass & Ongoing | 0.5  |
|   | <i>Enter Reviewer Comment</i>  |                |      |
| ● | H-CAHPS – Care Transition Metrics  | Pass & Ongoing | 1    |
|   | <i>Enter Reviewer Comment</i>  |                |      |
| ● | Medicaid Spending on ER and Inpatient Services ±                             | Pass & Ongoing | 1    |
|   | <i>Enter Reviewer Comment</i>  |                |      |
| ● | Medicaid spending on Primary Care and community based behavioral health care | Pass & Ongoing | 1    |
|   | <i>Enter Reviewer Comment</i>  |                |      |
| ● | PDI 90– Composite of all measures +/-  | Pass & Ongoing | 1    |
|   | <i>Enter Reviewer Comment</i>  |                |      |



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**Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Quarter)**  
**Albany Medical Center Hospital - Project 2.a.v**

|                               |   |                |     |
|-------------------------------|---|----------------|-----|
| ●                             | Percent of eligible providers with participating agreements with RHIOs, meeting Meaningful Use criteria and able to participate in bidirectional exchange | Pass & Ongoing | 1   |
| <i>Enter Reviewer Comment</i> |   |                |     |
| ●                             | Percent of PCP meeting PCMH (NCQA) or Advance Primary Care (SHIP) standards   | Pass & Ongoing | 1   |
| <i>Enter Reviewer Comment</i> |   |                |     |
| ●                             | Percent of total Medicaid provider reimbursement received through sub-capitation or other forms of non-FFS reimbursement                                  | Pass & Ongoing | 1   |
| <i>Enter Reviewer Comment</i> |   |                |     |
| ●                             | Potentially Avoidable Emergency Room Visits   | Pass & Ongoing | 1   |
| <i>Enter Reviewer Comment</i> |   |                |     |
| ●                             | Potentially Avoidable Readmissions  | Pass & Ongoing | 1   |
| <i>Enter Reviewer Comment</i> |   |                |     |
| ●                             | PQI 90 – Composite of all measures +/-  | Pass & Ongoing | 1   |
| <i>Enter Reviewer Comment</i> |   |                |     |
| ●                             | Primary Care - Length of Relationship - Q3  | Pass & Ongoing | 0.5 |
| <i>Enter Reviewer Comment</i> |   |                |     |
| ●                             | Primary Care - Usual Source of Care - Q2  | Pass & Ongoing | 0.5 |



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*Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Quarter)  
Albany Medical Center Hospital - Project 2.a.v*

|              |                        |
|--------------|------------------------|
| ■            | Enter Reviewer Comment |
| <b>Total</b> | <b>15.00</b>           |





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*Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Quarter)  
Albany Medical Center Hospital - Project 2.b.iii*

| Project Snapshot |  |
|------------------|--|
| Project Domain   | System Transformation Projects         |
| Project ID       | 2.b.iii                                |
| Project Title    | ED care triage for at-risk populations |

| Payment Snapshot         |              |
|--------------------------|--------------|
| DY2 Q4 Payment Available | \$ 1,312,360 |
| DY2 Q4 Payment Earned    | \$ 1,312,360 |

| 2.b.iii Scoresheet       |                                    |                 |               |                 |               |                        |                            |                        |                         |
|--------------------------|------------------------------------|-----------------|---------------|-----------------|---------------|------------------------|----------------------------|------------------------|-------------------------|
| Domain                   | Component                          | Review Status   | AVs Available | Net AVs Awarded | Percentage AV | Domain Funding % (DY2) | Domain Funding % (DY2, Q4) | Payment Available (\$) | Net Payment Earned (\$) |
| Domain 1                 | Domain 1 Organizational            | Complete        | 5.00          | 5.00            | 100%          | 60%                    | 30%                        | 787,416                | 787,416                 |
|                          | Project Implementation Speed       | Complete        | 0.00          | 0.00            | 0%            |                        |                            |                        |                         |
|                          | Patient Engagement Speed           | Complete        | 1.00          | 1.00            | 100%          |                        |                            |                        |                         |
| <b>Domain 1 Subtotal</b> |                                    |                 | <b>6.00</b>   | <b>6.00</b>     | <b>100%</b>   | <b>60%</b>             | <b>30%</b>                 | <b>787,416</b>         | <b>787,416</b>          |
| Domain 2                 | Domain 2 Pay for Reporting (P4R)   | Complete        | 15.00         | 15.00           | 100%          | 40%                    | 20%                        | 524,944                | 524,944                 |
|                          | Domain 2 Pay for Performance (P4P) | N/A             | N/A           | N/A             | N/A           | 0%                     | 0%                         | -                      | -                       |
| <b>Domain 2 Subtotal</b> |                                    |                 | <b>15.00</b>  | <b>15.00</b>    | <b>100%</b>   | <b>40%</b>             | <b>20%</b>                 | <b>524,944</b>         | <b>524,944</b>          |
| <b>Total</b>             |                                    | <b>Complete</b> | <b>21.00</b>  | <b>21.00</b>    | <b>100%</b>   | <b>100%</b>            | <b>50%</b>                 | <b>1,312,360</b>       | <b>1,312,360</b>        |

Total Project 2.b.iii AVs Awarded: 21 out of 21

Hide Reviewer Comments

| Domain 1 Project Milestones Project 2.b.iii |  |                   |                    |                  |                 |             |
|---|--|-------------------|--------------------|------------------|-----------------|-------------|
| AV Driving                                  | Project Requirement and Metric/Deliverable                         | Required Due Date | Committed Due Date | Milestone Status | Reviewer Status | AVs Awarded |
|   | Module 1 - Major risks to implementation and mitigation strategies | Ongoing           | N/A                | In Process       | Pass & Ongoing  | N/A         |



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**Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Quarter)**  
**Albany Medical Center Hospital - Project 2.b.iii**

|              |   |           |           |            |                |             |
|--------------|---|-----------|-----------|------------|----------------|-------------|
|              | <i>Enter Reviewer Comment</i>           |           |           |            |                |             |
| ●            | Module 2 - Project Implementation Speed | 9/30/2016 | 9/30/2016 | Completed  | Pass & Ongoing | N/A         |
|              | <i>Enter Reviewer Comment</i>           |           |           |            |                |             |
| ●            | Module 3 - Patient Engagement Speed     | Ongoing   | N/A       | In Process | Pass & Ongoing | 1           |
|              | <i>Enter Reviewer Comment</i>           |           |           |            |                |             |
| <b>Total</b> |   |           |           |            |                | <b>1.00</b> |

| Domain 1 Project Prescribed Milestones Project 2.b.iii |  |                   |                    |                  |                 |             |
|--|--|-------------------|--------------------|------------------|-----------------|-------------|
| AV Driving   | Project Requirement and Metric/Deliverable   | Required Due Date | Committed Due Date | Milestone Status | Reviewer Status | AVs Awarded |
| ●  | 1. Establish ED care triage program for at-risk populations  | 9/30/2016         | 9/30/2016          | Completed        | N/A             | N/A         |
|  | <i>Enter Reviewer Comment</i>  |                   |                    |                  |                 |             |
| ●  | 2. Participating EDs will establish partnerships to community primary care providers with an emphasis on those that are PCMHs and have open access scheduling.<br>a. Achieve NCQA 2014 Level 3 Medical Home standards or NYS Advanced Primary Care Model standards by the end of DSRIP Year 3.<br>b. Develop process and procedures to establish connectivity between the emergency department and community primary care providers. | 9/30/2016         | 9/30/2016          | Completed        | N/A             | N/A         |
|  | <i>Enter Reviewer Comment</i>  |                   |                    |                  |                 |             |



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**Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Quarter)**  
**Albany Medical Center Hospital - Project 2.b.iii**

|              |  |           |           |           |     |             |
|--------------|--|-----------|-----------|-----------|-----|-------------|
| ●            | 3. For patients presenting with minor illnesses who do not have a primary care provider:<br>a. Patient navigators will assist the presenting patient to receive an immediate appointment with a primary care provider, after required medical screening examination, to validate a non-emergency need.<br>b. Patient navigator will assist the patient with identifying and accessing needed community support resources.<br>c. Patient navigator will assist the member in receiving a timely appointment with that provider's office (for patients with a primary care | 9/30/2016 | 9/30/2016 | Completed | N/A | N/A         |
|              | <i>Enter Reviewer Comment</i>  |           |           |           |     |             |
| ●            | 4. Established protocols allowing ED and first responders - under supervision of the ED practitioners - to transport patients with non-acute disorders to alternate care sites including the PCMH to receive more appropriate level of care. (This requirement is optional.)   | 9/30/2016 | 9/30/2016 | Completed | N/A | N/A         |
|              | <i>Enter Reviewer Comment</i>  |           |           |           |     |             |
| ●            | 5. Use EHRs and other technical platforms to track all patients engaged in the project.  | 9/30/2016 | 9/30/2016 | Completed | N/A | N/A         |
|              | <i>Enter Reviewer Comment</i>  |           |           |           |     |             |
| <b>Total</b> |  |           |           |           |     | <b>0.00</b> |

| Domain 2 Pay for Performance and Pay for Reporting Project 2.b.iii (all Milestones are P4R in DY1) |  |                 |             |
|--|--|-----------------|-------------|
| AV Driving   | Measure  | Reviewer Status | AVs Awarded |
| ●  | Adult Access to Preventive or Ambulatory Care - 20 to 44 years | Pass & Ongoing  | 0.3333333   |
| <i>Enter Reviewer Comment</i>  |  |                 |             |



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**Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Quarter)**  
**Albany Medical Center Hospital - Project 2.b.iii**

|                               |  |                |           |
|-------------------------------|--|----------------|-----------|
| ●                             | Adult Access to Preventive or Ambulatory Care - 45 to 64 years                                       | Pass & Ongoing | 0.3333333 |
| <i>Enter Reviewer Comment</i> |  |                |           |
| ●                             | Adult Access to Preventive or Ambulatory Care - 65 and older   | Pass & Ongoing | 0.3333333 |
| <i>Enter Reviewer Comment</i> |  |                |           |
| ●                             | CAHPS Measures - Care Coordination with provider up-to-date about care received from other providers | Pass & Ongoing | 1         |
| <i>Enter Reviewer Comment</i> |  |                |           |
| ●                             | Children's Access to Primary Care- 12 to 19 years  | Pass & Ongoing | 0.25      |
| <i>Enter Reviewer Comment</i> |  |                |           |
| ●                             | Children's Access to Primary Care- 12 to 24 months   | Pass & Ongoing | 0.25      |
| <i>Enter Reviewer Comment</i> |  |                |           |
| ●                             | Children's Access to Primary Care- 25 months to 6 years  | Pass & Ongoing | 0.25      |
| <i>Enter Reviewer Comment</i> |  |                |           |
| ●                             | Children's Access to Primary Care- 7 to 11 years   | Pass & Ongoing | 0.25      |
| <i>Enter Reviewer Comment</i> |  |                |           |
| ●                             | Getting Timely Appointments, Care and information (Q6, 8, 10, and 12)                                | Pass & Ongoing | 0.5       |



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**Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Quarter)**  
**Albany Medical Center Hospital - Project 2.b.iii**

|   |   |                |     |
|---|---|----------------|-----|
| ● | <i>Enter Reviewer Comment</i>   |                |     |
| ● | Helpful, Courteous, and Respectful Office Staff (Q24 and 25)  | Pass & Ongoing | 0.5 |
|   | <i>Enter Reviewer Comment</i>   |                |     |
| ● | H-CAHPS – Care Transition Metrics   | Pass & Ongoing | 1   |
|   | <i>Enter Reviewer Comment</i>   |                |     |
| ● | Medicaid Spending on ER and Inpatient Services ±  | Pass & Ongoing | 1   |
|   | <i>Enter Reviewer Comment</i>   |                |     |
| ● | Medicaid spending on Primary Care and community based behavioral health care  | Pass & Ongoing | 1   |
|   | <i>Enter Reviewer Comment</i>   |                |     |
| ● | PDI 90– Composite of all measures +/-   | Pass & Ongoing | 1   |
|   | <i>Enter Reviewer Comment</i>   |                |     |
| ● | Percent of eligible providers with participating agreements with RHIOs, meeting Meaningful Use criteria and able to participate in bidirectional exchange | Pass & Ongoing | 1   |
|   | <i>Enter Reviewer Comment</i>   |                |     |
| ● | Percent of PCP meeting PCMH (NCQA) or Advance Primary Care (SHIP) standards   | Pass & Ongoing | 1   |
|   | <i>Enter Reviewer Comment</i>   |                |     |



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**Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Quarter)**  
**Albany Medical Center Hospital - Project 2.b.iii**

|                               |  |                |              |
|-------------------------------|--|----------------|--------------|
| ●                             | Percent of total Medicaid provider reimbursement received through sub-capitation or other forms of non-FFS reimbursement | Pass & Ongoing | 1            |
| <i>Enter Reviewer Comment</i> |  |                |              |
| ●                             | Potentially Avoidable Emergency Room Visits  | Pass & Ongoing | 1            |
| <i>Enter Reviewer Comment</i> |  |                |              |
| ●                             | Potentially Avoidable Readmissions   | Pass & Ongoing | 1            |
| <i>Enter Reviewer Comment</i> |  |                |              |
| ●                             | PQI 90 – Composite of all measures +/-   | Pass & Ongoing | 1            |
| <i>Enter Reviewer Comment</i> |  |                |              |
| ●                             | Primary Care - Length of Relationship - Q3   | Pass & Ongoing | 0.5          |
| <i>Enter Reviewer Comment</i> |  |                |              |
| ●                             | Primary Care - Usual Source of Care - Q2   | Pass & Ongoing | 0.5          |
| <i>Enter Reviewer Comment</i> |  |                |              |
| <b>Total</b>                  |  |                | <b>15.00</b> |



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Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Quarter)  
Albany Medical Center Hospital - Project 2.d.i

| Project Snapshot |  |
|------------------|--|
| Project Domain   | System Transformation Projects (Domain 2)  |
| Project ID       | 2.d.i  |
| Project Title    | Implementation of Patient Activation Activities to Engage, Educate and Integrate the uninsured and low/non-utilizing Medicaid populations into |

| Payment Snapshot         |              |
|--------------------------|--------------|
| DY2 Q4 Payment Available | \$ 1,202,797 |
| DY2 Q4 Payment Earned    | \$ 1,202,797 |

| 2.d.i Scoresheet         |                                    |                 |               |                 |               |                        |                            |                        |                         |
|--------------------------|------------------------------------|-----------------|---------------|-----------------|---------------|------------------------|----------------------------|------------------------|-------------------------|
| Domain                   | Component                          | Review Status   | AVs Available | Net AVs Awarded | Percentage AV | Domain Funding % (DY2) | Domain Funding % (DY2, Q4) | Payment Available (\$) | Net Payment Earned (\$) |
| Domain 1                 | Domain 1 Organizational            | Complete        | 5.00          | 5.00            | 100%          | 60%                    | 30%                        | 721,678                | 721,678                 |
|                          | Project Implementation Speed       | Complete        | 1.00          | 1.00            | 100%          |                        |                            |                        |                         |
|                          | Patient Engagement Speed           | Complete        | 1.00          | 1.00            | 100%          |                        |                            |                        |                         |
| <b>Domain 1 Subtotal</b> |                                    |                 | <b>7.00</b>   | <b>7.00</b>     | <b>100%</b>   | <b>60%</b>             | <b>30%</b>                 | <b>721,678</b>         | <b>721,678</b>          |
| Domain 2                 | Domain 2 Pay for Reporting (P4R)   | Complete        | 4.00          | 4.00            | 100%          | 40%                    | 20%                        | 481,119                | 481,119                 |
|                          | Domain 2 Pay for Performance (P4P) | N/A             | N/A           | N/A             | N/A           | 0%                     | 0%                         | -                      | -                       |
| <b>Domain 2 Subtotal</b> |                                    |                 | <b>4.00</b>   | <b>4.00</b>     | <b>100%</b>   | <b>40%</b>             | <b>20%</b>                 | <b>481,119</b>         | <b>481,119</b>          |
| <b>Total</b>             |                                    | <b>Complete</b> | <b>11.00</b>  | <b>11.00</b>    | <b>100%</b>   | <b>100%</b>            | <b>50%</b>                 | <b>1,202,797</b>       | <b>1,202,797</b>        |

Total Project 2.d.i AVs Awarded: 11 out of 11

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| Domain 1 Project Milestones Project 2.d.i |  |                   |                    |                  |                 |             |
|---|--|-------------------|--------------------|------------------|-----------------|-------------|
| AV Driving                                | Project Requirement and Metric/Deliverable                         | Required Due Date | Committed Due Date | Milestone Status | Reviewer Status | AVs Awarded |
|   | Module 1 - Major risks to implementation and mitigation strategies | Ongoing           | N/A                | In Process       | Pass & Ongoing  | N/A         |



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**Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Quarter)**  
**Albany Medical Center Hospital - Project 2.d.i**

|              |   |         |     |            |                |             |
|--------------|---|---------|-----|------------|----------------|-------------|
|              | <i>Enter Reviewer Comment</i>           |         |     |            |                |             |
| ●            | Module 2 - Project Implementation Speed | Ongoing | N/A | In Process | Pass & Ongoing | 1.00        |
|              | <i>Enter Reviewer Comment</i>           |         |     |            |                |             |
| ●            | Module 3 - Patient Engagement Speed     | Ongoing | N/A | In Process | Pass & Ongoing | 1           |
|              | <i>Enter Reviewer Comment</i>           |         |     |            |                |             |
| <b>Total</b> |   |         |     |            |                | <b>2.00</b> |

| Domain 1 Project Prescribed Milestones Project 2.d.i |  |                   |                    |                  |                 |             |
|--|--|-------------------|--------------------|------------------|-----------------|-------------|
| AV Driving   | Project Requirement and Metric/Deliverable   | Required Due Date | Committed Due Date | Milestone Status | Reviewer Status | AVs Awarded |
| ●  | 1. Contract or partner with community-based organizations (CBOs) to engage target populations using PAM® and other patient activation techniques. The PPS must provide oversight and ensure that engagement is sufficient and appropriate. |                   |                    | In Process       | Pass & Ongoing  |             |
|  | <i>Enter Reviewer Comment</i>  |                   |                    |                  |                 |             |
| ●  | 2. Establish a PPS-wide training team, comprised of members with training in PAM® and expertise in patient activation and engagement.  | 3/31/2017         | 3/31/2017          | Completed        | Pass & Complete | 0.13        |
|  | <i>Enter Reviewer Comment</i>  |                   |                    |                  |                 |             |
| ●  | 3. Identify UI, NU, and LU “hot spot” areas (e.g., emergency rooms). Contract or partner with CBOs to perform outreach within the identified “hot spot” areas.   | 3/31/2017         | 3/31/2017          | Completed        | Pass & Complete | 0.13        |
|  | <i>Enter Reviewer Comment</i>  |                   |                    |                  |                 |             |





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Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Quarter) Albany Medical Center Hospital - Project 2.d.i

|                               |  |           |           |            |                 |      |
|-------------------------------|--|-----------|-----------|------------|-----------------|------|
| ●                             | 4. Survey the targeted population about healthcare needs in the PPS' region.   | 3/31/2017 | 3/31/2017 | Completed  | Pass & Complete | 0.13 |
| <i>Enter Reviewer Comment</i> |  |           |           |            |                 |      |
| ●                             | 5. Train providers located within "hot spots" on patient activation techniques, such as shared decision-making, measurements of health literacy, and cultural competency.  |           |           | In Process | Pass & Ongoing  |      |
| <i>Enter Reviewer Comment</i> |  |           |           |            |                 |      |
| ●                             | 6. Obtain list of PCPs assigned to NU and LU enrollees from MCOs. Along with the member's MCO and assigned PCP, reconnect beneficiaries to his/her designated PCP (see outcome measurements in #10).   | 3/31/2017 | 3/31/2017 | Completed  | Pass & Complete | 0.13 |
| <i>Enter Reviewer Comment</i> |  |           |           |            |                 |      |
| ●                             | 7. Baseline each beneficiary cohort (per method developed by state) to appropriately identify cohorts using PAM® during the first year of the project and again, at set intervals. Baselines, as well as intervals towards improvement, must be set for each cohort at the beginning of each performance period. |           |           | In Process | Pass & Ongoing  |      |
| <i>Enter Reviewer Comment</i> |  |           |           |            |                 |      |
| ●                             | 8. Include beneficiaries in development team to promote preventive care.   | 3/31/2017 | 3/31/2017 | Completed  | Pass & Complete | 0.13 |
| <i>Enter Reviewer Comment</i> |  |           |           |            |                 |      |
| ●                             | 9. Measure PAM® components   |           |           | In Process | Pass & Ongoing  |      |
| <i>Enter Reviewer Comment</i> |  |           |           |            |                 |      |
| ●                             | 10. Increase the volume of non-emergent (primary, behavioral, dental) care provided to UI, NU, and LU persons.   |           |           | In Process | Pass & Ongoing  |      |



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**Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Quarter)**  
**Albany Medical Center Hospital - Project 2.d.i**

|   |  |           |           |            |                                  |      |
|---|--|-----------|-----------|------------|----------------------------------|------|
|   | <i>Enter Reviewer Comment</i>  |           |           |            |                                  |      |
| ● | 11. Contract or partner with CBOs to develop a group of community navigators who are trained in connectivity to healthcare coverage, community healthcare resources (including for primary and preventive services) and patient education.   |           |           | In Process | Pass & Ongoing                   |      |
|   | <i>Enter Reviewer Comment</i>  |           |           |            |                                  |      |
| ● | 12. Develop a process for Medicaid recipients and project participants to report complaints and receive customer service.  | 3/31/2017 | 3/31/2017 | Completed  | Pass & Complete                  | 0.13 |
|   | <i>Enter Reviewer Comment</i>  |           |           |            |                                  |      |
| ● | 13. Train community navigators in patient activation and education, including how to appropriately assist project beneficiaries using the PAM®.  | 3/31/2017 | 3/31/2017 | Completed  | Pass (with Exception) & Complete | 0.13 |
|   | <i>Enter Reviewer Comment</i>  |           |           |            |                                  |      |
| ● | 14. Ensure direct hand-offs to navigators who are prominently placed at “hot spots,” partnered CBOs, emergency departments, or community events, so as to facilitate education regarding health insurance coverage, age-appropriate primary and preventive healthcare services and |           |           | In Process | Pass & Ongoing                   |      |
|   | <i>Enter Reviewer Comment</i>  |           |           |            |                                  |      |
| ● | 15. Inform and educate navigators about insurance options and healthcare resources available to UI, NU, and LU populations.  |           |           | In Process | Pass & Ongoing                   |      |
|   | <i>Enter Reviewer Comment</i>  |           |           |            |                                  |      |
| ● | 16. Ensure appropriate and timely access for navigators when attempting to establish primary and preventive services for a community member.   |           |           | In Process | Pass & Ongoing                   |      |
|   | <i>Enter Reviewer Comment</i>  |           |           |            |                                  |      |



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**Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Quarter)**  
**Albany Medical Center Hospital - Project 2.d.i**

|                               |   |           |           |           |                 |             |
|-------------------------------|---|-----------|-----------|-----------|-----------------|-------------|
| ●                             | 17. Perform population health management by actively using EHRs and other IT platforms, including use of targeted patient registries, to track all patients engaged in the project. | 3/31/2017 | 3/31/2017 | Completed | Pass & Complete | 0.13        |
| <i>Enter Reviewer Comment</i> |   |           |           |           |                 |             |
| <b>Total</b>                  |   |           |           |           |                 | <b>1.00</b> |

| Domain 2 Pay for Performance and Pay for Reporting Project 2.d.i (all Milestones are P4R in DY2) |   |                 |             |
|--|---|-----------------|-------------|
| AV Driving   | Measure   | Reviewer Status | AVs Awarded |
| ●  | C&G CAHPS by PPS for uninsured- Getting timely appointments, care, and information        | Pass & Ongoing  | 0.25        |
| <i>Enter Reviewer Comment</i>  |   |                 |             |
| ●  | C&G CAHPS by PPS for uninsured- Patients' rating of the provider (or doctor)              | Pass & Ongoing  | 0.25        |
| <i>Enter Reviewer Comment</i>  |   |                 |             |
| ●  | C&G CAHPS by PPS for uninsured- How well providers (or doctors) communicate with patients | Pass & Ongoing  | 0.25        |
| <i>Enter Reviewer Comment</i>  |   |                 |             |
| ●  | C&G CAHPS by PPS for uninsured- Helpful, courteous, and respectful office staff           | Pass & Ongoing  | 0.25        |
| <i>Enter Reviewer Comment</i>  |   |                 |             |
| ●  | ED use by uninsured   | Pass & Ongoing  | 1           |
| <i>Enter Reviewer Comment</i>  |   |                 |             |



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*Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Quarter)  
Albany Medical Center Hospital - Project 2.d.i*

|                               |  |                |             |
|-------------------------------|--|----------------|-------------|
| ●                             | PAM Level  | Pass & Ongoing | 1           |
| <i>Enter Reviewer Comment</i> |  |                |             |
| ●                             | Use of primary and preventive care services-- Percent of attributed Medicaid members with no claims history for primary care and preventive services in measurement year compared to same in baseline year | Pass & Ongoing | 1           |
| <i>Enter Reviewer Comment</i> |  |                |             |
| <b>Total</b>                  |  |                | <b>4.00</b> |



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**Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Quarter)**  
**Albany Medical Center Hospital - Project 3.a.i**

| Project Snapshot      |  |
|-----------------------|--|
| <b>Project Domain</b> | Clinical Improvement Projects (Domain 3)                   |
| <b>Project ID</b>     | 3.a.i  |
| <b>Project Title</b>  | Integration of primary care and behavioral health services |

| Payment Snapshot                |              |
|---------------------------------|--------------|
| <b>DY2 Q4 Payment Available</b> | \$ 1,541,787 |
| <b>DY2 Q4 Payment Earned</b>    | \$ 1,033,505 |

| 3.a.i Scoresheet         |                                  |                 |               |                 |               |                        |                            |                        |                         |
|--------------------------|----------------------------------|-----------------|---------------|-----------------|---------------|------------------------|----------------------------|------------------------|-------------------------|
| Domain                   | Component                        | Review Status   | AVs Available | Net AVs Awarded | Percentage AV | Domain Funding % (DY2) | Domain Funding % (DY2, Q4) | Payment Available (\$) | Net Payment Earned (\$) |
| Domain 1                 | Domain 1 Organizational          | Complete        | 5.00          | 5.00            | 100%          | 60%                    | 30%                        | 711,594                | 609,938                 |
|                          | Project Implementation Speed     | Complete        | 1.00          | 1.00            | 100%          |                        |                            |                        |                         |
|                          | Patient Engagement Speed         | Complete        | 1.00          | 0.00            | 0%            |                        |                            |                        |                         |
| <b>Domain 1 Subtotal</b> |                                  |                 | <b>7.00</b>   | <b>6.00</b>     | <b>86%</b>    | <b>60%</b>             | <b>30%</b>                 | <b>711,594</b>         | <b>609,938</b>          |
| Domain 3                 | Domain 3 Pay for Reporting (P4R) | Complete        | 2.00          | 2.00            | 100%          | 9.9%                   | 4.9%                       | 118,599                | 118,598.97              |
|                          | Domain 3 Pay for Performance     |                 | 7.00          | 3.00            | 43%           | 30.1%                  | 30.1%                      | 711,594                | 304,968.78              |
| <b>Domain 3 Subtotal</b> |                                  |                 | <b>9.00</b>   | <b>5.00</b>     | <b>56%</b>    | <b>40%</b>             | <b>35%</b>                 | <b>830,193</b>         | <b>423,568</b>          |
| <b>Total</b>             |                                  | <b>Complete</b> | <b>16.00</b>  | <b>11.00</b>    | <b>69%</b>    | <b>100%</b>            | <b>65%</b>                 | <b>1,541,787</b>       | <b>1,033,505</b>        |

Total Project 3.a.i AVs Awarded: 11 out of 16

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| Domain 1 Project Milestones Project 3.a.i |  |                   |                    |                  |                 |             |
|---|--|-------------------|--------------------|------------------|-----------------|-------------|
| AV Driving                                | Project Requirement and Metric/Deliverable                         | Required Due Date | Committed Due Date | Milestone Status | Reviewer Status | AVs Awarded |
|   | Module 1 - Major risks to implementation and mitigation strategies | Ongoing           | N/A                | In Process       | Pass & Ongoing  | N/A         |



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**Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Quarter)**  
**Albany Medical Center Hospital - Project 3.a.i**

|              |   |         |     |            |                |          |
|--------------|---|---------|-----|------------|----------------|----------|
|              | <i>Enter Reviewer Comment</i>           |         |     |            |                |          |
| ●            | Module 2 - Project Implementation Speed | Ongoing | N/A | In Process | Pass & Ongoing | 1.00     |
|              | <i>Enter Reviewer Comment</i>           |         |     |            |                |          |
| ●            | Module 3 - Patient Engagement Speed     | Ongoing | N/A | In Process | Fail           | 0        |
|              | <i>Enter Reviewer Comment</i>           |         |     |            |                |          |
| <b>Total</b> |   |         |     |            |                | <b>1</b> |

| Domain 1 Project Prescribed Milestones Project 3.a.i Models 1, 2 and 3  |                               |  |                   |                    |                  |                 |             |
|---|-------------------------------|--|-------------------|--------------------|------------------|-----------------|-------------|
| <input checked="" type="checkbox"/> 3.a.i Model 1 <input checked="" type="checkbox"/> 3.a.i Model 2 <input checked="" type="checkbox"/> 3.a.i Model 3 |                               |  |                   |                    |                  |                 |             |
| Model   | AV Driving                    | Project Requirement and Metric/Deliverable   | Required Due Date | Committed Due Date | Milestone Status | Reviewer Status | AVs Awarded |
| 3.a.i Model 1   | ●                             | 1. Co-locate behavioral health services at primary care practice sites. All participating primary care practices must meet 2014 NCQA level 3 PCMH or Advance Primary Care Model standards by DY 3. |                   |                    | In Process       | Pass & Ongoing  |             |
|   |                               | <i>Enter Reviewer Comment</i>  |                   |                    |                  |                 |             |
|   | ●                             | 2. Develop collaborative evidence-based standards of care including medication management and care engagement process.   | 3/31/2017         | 3/31/2017          | Completed        | Pass & Complete | 0.125       |
|   | <i>Enter Reviewer Comment</i> |  |                   |                    |                  |                 |             |



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**Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Quarter)**  
**Albany Medical Center Hospital - Project 3.a.i**

|               |   |  |           |           |            |                 |       |
|---------------|---|--|-----------|-----------|------------|-----------------|-------|
|               | ● | 3. Conduct preventive care screenings, including behavioral health screenings (PHQ-2 or 9 for those screening positive, SBIRT) implemented for all patients to identify unmet needs. |           |           | In Process | Pass & Ongoing  |       |
|               |   | <i>Enter Reviewer Comment</i>  |           |           |            |                 |       |
|               | ● | 4. Use EHRs or other technical platforms to track all patients engaged in this project.  | 3/31/2017 | 3/31/2017 | Completed  | Pass & Complete | 0.125 |
|               |   | <i>Enter Reviewer Comment</i>  |           |           |            |                 |       |
| 3.a.i Model 2 | ● | 5. Co-locate primary care services at behavioral health sites.   |           |           | In Process | Pass & Ongoing  |       |
|               |   | <i>Enter Reviewer Comment</i>  |           |           |            |                 |       |
|               | ● | 6. Develop collaborative evidence-based standards of care including medication management and care engagement process.   | 3/31/2017 | 3/31/2017 | Completed  | Pass & Complete | 0.125 |
|               |   | <i>Enter Reviewer Comment</i>  |           |           |            |                 |       |
|               | ● | 7. Conduct preventive care screenings, including behavioral health screenings (PHQ-2 or 9 for those screening positive, SBIRT) implemented for all patients to identify unmet needs. |           |           | In Process | Pass & Ongoing  |       |
|               |   | <i>Enter Reviewer Comment</i>  |           |           |            |                 |       |
|               | ● | 8. Use EHRs or other technical platforms to track all patients engaged in this project.  | 3/31/2017 | 3/31/2017 | Completed  | Pass & Complete | 0.125 |
|               |   | <i>Enter Reviewer Comment</i>  |           |           |            |                 |       |
|               | ● | 9. Implement IMPACT Model at Primary Care Sites.   |           |           | In Process | Pass & Ongoing  |       |
|               |   | <i>Enter Reviewer Comment</i>  |           |           |            |                 |       |



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**Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Quarter)**  
**Albany Medical Center Hospital - Project 3.a.i**

|               |  |  |           |           |                 |                 |          |  |
|---------------|--|--|-----------|-----------|-----------------|-----------------|----------|--|
| 3.a.i Model 3 | ●  | 0.125  |           |           |                 |                 |          |  |
|               | ●  | 10. Utilize IMPACT Model collaborative care standards, including developing coordinated evidence-based care standards and policies and procedures for care engagement. | 3/31/2017 | 3/31/2017 | Completed       | Pass & Complete | 0.125    |  |
|               |  | Enter Reviewer Comment   |           |           |                 |                 |          |  |
|               | ●  | 11. Employ a trained Depression Care Manager meeting requirements of the IMPACT model.   | 3/31/2017 | 3/31/2017 | Completed       | Pass & Complete | 0.125    |  |
|               |  | Enter Reviewer Comment   |           |           |                 |                 |          |  |
|               | ●  | 12. Designate a Psychiatrist meeting requirements of the IMPACT Model.   | 3/31/2017 | 3/31/2017 | Completed       | Pass & Complete | 0.125    |  |
|               |  | Enter Reviewer Comment   |           |           |                 |                 |          |  |
|               | ●  | 13. Measure outcomes as required in the IMPACT Model.  |           |           | In Process      | Pass & Ongoing  |          |  |
|               |  | Enter Reviewer Comment   |           |           |                 |                 |          |  |
|               | ●  | 14. Provide "stepped care" as required by the IMPACT Model.  |           |           | In Process      | Pass & Ongoing  |          |  |
|               | Enter Reviewer Comment   |  |           |           |                 |                 |          |  |
| ●             | 15. Use EHRs or other technical platforms to track all patients engaged in this project. | 3/31/2017  | 3/31/2017 | Completed | Pass & Complete | 0.125           |          |  |
|               | 0.93   |  |           |           |                 |                 |          |  |
| <b>Total</b>  |  |  |           |           |                 |                 | <b>1</b> |  |





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*Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Quarter)  
Albany Medical Center Hospital - Project 3.a.i*

| AV Driving | Measure  | Reviewer Status | AVs Awarded |
|------------|--|-----------------|-------------|
| ●          | Adherence to Antipsychotic Medications for People with Schizophrenia                                       | Pass & Ongoing  | 1           |
|            | P4P Measure DY2Q4  |                 |             |
| ●          | Antidepressant Medication Management - Effective Acute Phase Treatment                                     | Fail            | 0           |
|            | P4P Measure DY2Q4  |                 |             |
| ●          | Antidepressant Medication Management - Effective Continuation Phase Treatment                              | Fail            | 0           |
|            | P4P Measure DY2Q4  |                 |             |
| ●          | Cardiovascular Monitoring for People with Cardiovascular Disease and Schizophrenia                         | N/A             | N/A         |
|            | P4P Measure DY2Q4  |                 |             |
| ●          | Diabetes Monitoring for People with Diabetes and Schizophrenia   | Pass & Ongoing  | 1           |
|            | P4P Measure DY2Q4  |                 |             |
| ●          | Diabetes Screening for People with Schizophrenia or Bipolar Disease who are Using Antipsychotic Medication | Pass & Ongoing  | 1           |
|            | P4P Measure DY2Q4  |                 |             |
| ●          | Follow-up after hospitalization for Mental Illness - within 30 days  | Fail            | 0           |
|            | P4P Measure DY2Q4  |                 |             |



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*Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Quarter)  
Albany Medical Center Hospital - Project 3.a.i*

|              |  |                |             |
|--------------|--|----------------|-------------|
| ●            | Follow-up after hospitalization for Mental Illness - within 7 days                                 | Fail           | 0           |
|              | P4P Measure DY2Q4  |                |             |
| ●            | Follow-up care for Children Prescribed ADHD Medications - Continuation Phase                       | Pass & Ongoing | 0.5         |
|              | P4R Measure DY2Q4  |                |             |
| ●            | Follow-up care for Children Prescribed ADHD Medications - Initiation Phase                         | Pass & Ongoing | 0.5         |
|              | P4R Measure DY2Q4  |                |             |
| ●            | Engagement of Alcohol and Other Drug Dependence Treatment (initiation and 2 visits within 44 days) | Fail           | 0           |
|              | P4P Measure DY2Q4  |                |             |
| ●            | Initiation of Alcohol and Other Drug Dependence Treatment (1 visit within 14 days)                 | Fail           | 0           |
|              | P4P Measure DY2Q4  |                |             |
| ●            | Potentially Preventable Emergency Department Visits (for persons with BH diagnosis) ±              | Fail           | 0           |
|              | P4P Measure DY2Q4  |                |             |
| ●            | Screening for Clinical Depression and follow-up  | Pass & Ongoing | 1           |
|              | P4R Measure DY2Q4  |                |             |
| <b>Total</b> |  |                | <b>5.00</b> |



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**Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Quarter)**  
**Albany Medical Center Hospital - Project 3.a.ii**

| Project Snapshot      |   |
|-----------------------|---|
| <b>Project Domain</b> | Clinical Improvement Projects (Domain 3)                  |
| <b>Project ID</b>     | 3.a.ii  |
| <b>Project Title</b>  | Behavioral health community crisis stabilization services |

| Payment Snapshot                |              |
|---------------------------------|--------------|
| <b>DY2 Q4 Payment Available</b> | \$ 1,464,729 |
| <b>DY2 Q4 Payment Earned</b>    | \$ 981,852   |

| 3.a.ii Scoresheet        |                                    |                 |               |                 |               |                        |                            |                        |                         |
|--------------------------|------------------------------------|-----------------|---------------|-----------------|---------------|------------------------|----------------------------|------------------------|-------------------------|
| Domain                   | Component                          | Review Status   | AVs Available | Net AVs Awarded | Percentage AV | Domain Funding % (DY2) | Domain Funding % (DY2, Q4) | Payment Available (\$) | Net Payment Earned (\$) |
| Domain 1                 | Domain 1 Organizational            | Complete        | 5.00          | 5.00            | 100%          | 60%                    | 30%                        | 676,029                | 579,453                 |
|                          | Project Implementation Speed       | Complete        | 1.00          | 1.00            | 100%          |                        |                            |                        |                         |
|                          | Patient Engagement Speed           | Complete        | 1.00          | 0.00            | 0%            |                        |                            |                        |                         |
| <b>Domain 1 Subtotal</b> |                                    |                 | <b>7.00</b>   | <b>6.00</b>     | <b>86%</b>    | <b>60%</b>             | <b>30%</b>                 | <b>676,029</b>         | <b>579,453</b>          |
| Domain 3                 | Domain 3 Pay for Reporting (P4R)   | Complete        | 2.00          | 2.00            | 100%          | 9.9%                   | 4.9%                       | 112,671                | 112,671                 |
|                          | Domain 3 Pay for Performance (P4P) |                 | 7.00          | 3.00            | 43%           | 30.1%                  | 30.1%                      | 676,029                | 289,727                 |
| <b>Domain 2 Subtotal</b> |                                    |                 | <b>9.00</b>   | <b>5.00</b>     | <b>56%</b>    | <b>40%</b>             | <b>35%</b>                 | <b>788,700</b>         | <b>402,398</b>          |
| <b>Total</b>             |                                    | <b>Complete</b> | <b>16.00</b>  | <b>11.00</b>    | <b>69%</b>    | <b>100%</b>            | <b>65%</b>                 | <b>1,464,729</b>       | <b>981,852</b>          |

Total Project 3.a.ii AVs Awarded: 11 out of 16

Hide Reviewer Comments

| Domain 1 Project Milestones Project 3.a.ii |  |                   |                    |                  |                 |             |
|--|--|-------------------|--------------------|------------------|-----------------|-------------|
| AV Driving                                 | Project Requirement and Metric/Deliverable                         | Required Due Date | Committed Due Date | Milestone Status | Reviewer Status | AVs Awarded |
|  | Module 1 - Major risks to implementation and mitigation strategies | Ongoing           | N/A                | In Process       | Pass & Ongoing  | N/A         |



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**Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Quarter)**  
**Albany Medical Center Hospital - Project 3.a.ii**

|              |   |         |     |            |                |             |
|--------------|---|---------|-----|------------|----------------|-------------|
|              | <i>Enter Reviewer Comment</i>           |         |     |            |                |             |
| ●            | Module 2 - Project Implementation Speed | Ongoing | N/A | In Process | Pass & Ongoing | 1.00        |
|              | <i>Enter Reviewer Comment</i>           |         |     |            |                |             |
| ●            | Module 3 - Patient Engagement Speed     | Ongoing | N/A | In Process | Fail           | 0           |
|              | <i>Enter Reviewer Comment</i>           |         |     |            |                |             |
| <b>Total</b> |   |         |     |            |                | <b>1.00</b> |

| Domain 1 Project Prescribed Milestones Project 3.a.ii |  |                   |                    |                  |                 |             |
|---|--|-------------------|--------------------|------------------|-----------------|-------------|
| AV Driving  | Project Requirement and Metric/Deliverable   | Required Due Date | Committed Due Date | Milestone Status | Reviewer Status | AVs Awarded |
| ●   | 1. Implement a crisis intervention program that, at a minimum, includes outreach, mobile crisis, and intensive crisis services.  |                   |                    | In Process       | Pass & Ongoing  | NA          |
|   | <i>Enter Reviewer Comment</i>  |                   |                    |                  |                 |             |
| ●   | 2. Establish clear linkages with Health Homes, ER and hospital services to develop and implement protocols for diversion of patients from emergency room and inpatient services. |                   |                    | In Process       | Pass & Ongoing  | NA          |
|   | <i>Enter Reviewer Comment</i>  |                   |                    |                  |                 |             |
| ●   | 3. Establish agreements with the Medicaid Managed Care organizations serving the affected population to provide coverage for the service array under this project.               |                   |                    | In Process       | Pass & Ongoing  | NA          |
|   | <i>Enter Reviewer Comment</i>  |                   |                    |                  |                 |             |
| ●   | 4. Develop written treatment protocols with consensus from participating providers and facilities.   | 3/31/2017         | 3/31/2017          | Completed        | Pass & Complete | 0.25        |



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**Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Quarter)**  
**Albany Medical Center Hospital - Project 3.a.ii**

|   |  |           |           |            |                 |      |
|---|--|-----------|-----------|------------|-----------------|------|
|   | <i>Enter Reviewer Comment</i>  |           |           |            |                 |      |
| ● | 5. Include at least one hospital with specialty psychiatric services and crisis-oriented psychiatric services; expansion of access to specialty psychiatric and crisis-oriented services.  | 3/31/2017 | 3/31/2017 | Completed  | Pass & Complete | 0.25 |
|   | <i>Enter Reviewer Comment</i>  |           |           |            |                 |      |
| ● | 6. Expand access to observation unit within hospital outpatient or at an off campus crisis residence for stabilization monitoring services (up to 48 hours).   |           |           | In Process | Pass & Ongoing  | NA   |
|   | <i>Enter Reviewer Comment</i>  |           |           |            |                 |      |
| ● | 7. Deploy mobile crisis team(s) to provide crisis stabilization services using evidence-based protocols developed by medical staff.  |           |           | In Process | Pass & Ongoing  | NA   |
|   | <i>Enter Reviewer Comment</i>  |           |           |            |                 |      |
| ● | 8. Ensure that all PPS safety net providers have actively connected EHR systems with local health information exchange/RHIO/SHIN-NY and share health information among clinical partners, including direct exchange (secure messaging), alerts and patient record look up by the end of Demonstration Year (DY) 3. |           |           | In Process | Pass & Ongoing  | NA   |
|   | <i>Enter Reviewer Comment</i>  |           |           |            |                 |      |
| ● | 9. Establish central triage service with agreements among participating psychiatrists, mental health, behavioral health, and substance abuse providers.  |           |           | In Process | Pass & Ongoing  | NA   |
|   | <i>Enter Reviewer Comment</i>  |           |           |            |                 |      |
| ● | 10. Ensure quality committee is established for oversight and surveillance of compliance with protocols and quality of care.   | 3/31/2017 | 3/31/2017 | Completed  | Pass & Complete | 0.25 |



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**Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Quarter)**  
**Albany Medical Center Hospital - Project 3.a.ii**

|              |  |           |           |           |                 |             |
|--------------|--|-----------|-----------|-----------|-----------------|-------------|
| ●            | <i>Enter Reviewer Comment</i>  |           |           |           |                 |             |
| ●            | 11. Use EHRs or other technical platforms to track all patients engaged in this project. | 3/31/2017 | 3/31/2017 | Completed | Pass & Complete | 0.25        |
|              | <i>Enter Reviewer Comment</i>  |           |           |           |                 |             |
| <b>Total</b> |  |           |           |           |                 | <b>1.00</b> |

| Domain 3 Pay for Performance and Pay for Reporting |  |                 |             |
|--|--|-----------------|-------------|
| AV Driving   | Measure  | Reviewer Status | AVs Awarded |
| ●  | Adherence to Antipsychotic Medications for People with Schizophrenia               | Pass & Ongoing  | 1           |
|  | P4P Measure DY2Q4  |                 |             |
| ●  | Antidepressant Medication Management - Effective Acute Phase Treatment             | Fail            | 0           |
|  | P4P Measure DY2Q4  |                 |             |
| ●  | Antidepressant Medication Management - Effective Continuation Phase Treatment      | Fail            | 0           |
|  | P4P Measure DY2Q4  |                 |             |
| ●  | Cardiovascular Monitoring for People with Cardiovascular Disease and Schizophrenia | N/A             | N/A         |
|  | P4P Measure DY2Q4  |                 |             |
| ●  | Diabetes Monitoring for People with Diabetes and Schizophrenia                     | Pass & Ongoing  | 1           |
|  | P4P Measure DY2Q4  |                 |             |



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*Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Quarter)  
Albany Medical Center Hospital - Project 3.a.ii*

|   |  |                |     |
|---|--|----------------|-----|
| ● | Diabetes Screening for People with Schizophrenia or Bipolar Disease who are Using Antipsychotic Medication | Pass & Ongoing | 1   |
|   | P4P Measure DY2Q4  |                |     |
| ● | Follow-up after hospitalization for Mental Illness - within 30 days  | Fail           | 0   |
|   | P4P Measure DY2Q4  |                |     |
| ● | Follow-up after hospitalization for Mental Illness - within 7 days   | Fail           | 0   |
|   | P4P Measure DY2Q4  |                |     |
| ● | Follow-up care for Children Prescribed ADHD Medications - Continuation Phase                               | Pass & Ongoing | 0.5 |
|   | P4R Measure DY2Q4  |                |     |
| ● | Follow-up care for Children Prescribed ADHD Medications - Initiation Phase                                 | Pass & Ongoing | 0.5 |
|   | P4R Measure DY2Q4  |                |     |
| ● | Engagement of Alcohol and Other Drug Dependence Treatment (initiation and 2 visits within 44 days)         | Fail           | 0   |
|   | P4P Measure DY2Q4  |                |     |
| ● | Initiation of Alcohol and Other Drug Dependence Treatment (1 visit within 14 days)                         | Fail           | 0   |
|   | P4P Measure DY2Q4  |                |     |
| ● | Potentially Preventable Emergency Department Visits (for persons with BH diagnosis) ±                      | Fail           | 0   |



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*Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Quarter)  
Albany Medical Center Hospital - Project 3.a.ii*

|  |   |                |
|--|---|----------------|
|  | P4P Measure DY2Q4                               |                |
|  | Screening for Clinical Depression and follow-up | Pass & Ongoing |
|  | P4R Measure DY2Q4                               |                |
|  | <b>Total</b>                                    | <b>5.00</b>    |





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**Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Quarter)**  
**Albany Medical Center Hospital - Project 3.b.i**

| Project Snapshot      |  |
|-----------------------|--|
| <b>Project Domain</b> | Clinical Improvement Projects (Domain 3)   |
| <b>Project ID</b>     | 3.b.i  |
| <b>Project Title</b>  | Evidence-based strategies for disease management in high risk/affected populations. (adult only) |

| Payment Snapshot                |              |
|---------------------------------|--------------|
| <b>DY2 Q4 Payment Available</b> | \$ 1,199,097 |
| <b>DY2 Q4 Payment Earned</b>    | \$ 553,429   |

| 3.b.i Scoresheet         |                                    |                 |               |                 |               |                        |                            |                        |                         |
|--------------------------|------------------------------------|-----------------|---------------|-----------------|---------------|------------------------|----------------------------|------------------------|-------------------------|
| Domain                   | Component                          | Review Status   | AVs Available | Net AVs Awarded | Percentage AV | Domain Funding % (DY2) | Domain Funding % (DY2, Q4) | Payment Available (\$) | Net Payment Earned (\$) |
| Domain 1                 | Domain 1 Organizational            | Complete        | 5.00          | 5.00            | 100%          | 60%                    | 30%                        | 553,429                | 461,191                 |
|                          | Project Implementation Speed       | Complete        | 0.00          | 0.00            | 0%            |                        |                            |                        |                         |
|                          | Patient Engagement Speed           | Complete        | 1.00          | 0.00            | 0%            |                        |                            |                        |                         |
| <b>Domain 1 Subtotal</b> |                                    |                 | <b>6.00</b>   | <b>5.00</b>     | <b>83%</b>    | <b>60%</b>             | <b>30%</b>                 | <b>553,429</b>         | <b>461,191</b>          |
| Domain 3                 | Domain 3 Pay for Reporting (P4R)   | Complete        | 6.00          | 6.00            | 100%          | 9.9%                   | 4.9%                       | 92,238                 | 92,238                  |
|                          | Domain 3 Pay for Performance (P4P) |                 | 1.00          | 0.00            | 0%            | 30.1%                  | 30.1%                      | 553,429                | -                       |
| <b>Domain 2 Subtotal</b> |                                    |                 | <b>7.00</b>   | <b>6.00</b>     | <b>86%</b>    | <b>40%</b>             | <b>35%</b>                 | <b>645,668</b>         | <b>92,238</b>           |
| <b>Total</b>             |                                    | <b>Complete</b> | <b>13.00</b>  | <b>11.00</b>    | <b>85%</b>    | <b>100%</b>            | <b>65%</b>                 | <b>1,199,097</b>       | <b>553,429</b>          |

Total Project 3.b.i AVs Awarded: 11 out of 13

Hide Reviewer Comments

| Domain 1 Project Milestones Project 3.b.i |  |                   |                    |                  |                 |             |
|---|--|-------------------|--------------------|------------------|-----------------|-------------|
| AV Driving                                | Project Requirement and Metric/Deliverable                         | Required Due Date | Committed Due Date | Milestone Status | Reviewer Status | AVs Awarded |
|   | Module 1 - Major risks to implementation and mitigation strategies | Ongoing           | N/A                | In Process       | Pass & Ongoing  | N/A         |



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**Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Quarter)**  
**Albany Medical Center Hospital - Project 3.b.i**

|              |   |           |           |            |                |             |
|--------------|---|-----------|-----------|------------|----------------|-------------|
|              | <i>Enter Reviewer Comment</i>           |           |           |            |                |             |
| ●            | Module 2 - Project Implementation Speed | 9/30/2016 | 9/30/2016 | Completed  | Pass & Ongoing | N/A         |
|              | <i>Enter Reviewer Comment</i>           |           |           |            |                |             |
| ●            | Module 3 - Patient Engagement Speed     | Ongoing   | N/A       | In Process | Fail           | 0           |
|              | <i>Enter Reviewer Comment</i>           |           |           |            |                |             |
| <b>Total</b> |   |           |           |            |                | <b>0.00</b> |

| Domain 1 Project Prescribed Milestones Project 3.b.i |  |                   |                    |                  |                 |             |
|--|--|-------------------|--------------------|------------------|-----------------|-------------|
| AV Driving   | Project Requirement and Metric/Deliverable   | Required Due Date | Committed Due Date | Milestone Status | Reviewer Status | AVs Awarded |
| ●  | 1. Implement program to improve management of cardiovascular disease using evidence-based strategies in the ambulatory and community care setting.   | 9/30/2016         | 9/30/2016          | Completed        | N/A             | N/A         |
|  | <i>Enter Reviewer Comment</i>  |                   |                    |                  |                 |             |
| ●  | 2. Ensure that all PPS safety net providers are actively connected to EHR systems with local health information exchange/RHIO/SHIN-NY and share health information among clinical partners, including direct exchange (secure messaging), alerts and patient record look up, by the end of DY 3. | 9/30/2016         | 9/30/2016          | Completed        | N/A             | N/A         |
|  | <i>Enter Reviewer Comment</i>  |                   |                    |                  |                 |             |
| ●  | 3. Ensure that EHR systems used by participating safety net providers meet Meaningful Use and PCMH Level 3 standards and/or APCM by the end of Demonstration Year 3.   | 9/30/2016         | 9/30/2016          | Completed        | N/A             | N/A         |
|  | <i>Enter Reviewer Comment</i>  |                   |                    |                  |                 |             |



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Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Quarter) Albany Medical Center Hospital - Project 3.b.i

|   |  |           |           |           |     |     |
|---|--|-----------|-----------|-----------|-----|-----|
| ● | 4. Use EHRs or other technical platforms to track all patients engaged in this project.  | 9/30/2016 | 9/30/2016 | Completed | N/A | N/A |
|   | <i>Enter Reviewer Comment</i>  |           |           |           |     |     |
| ● | 5. Use the EHR to prompt providers to complete the 5 A's of tobacco control (Ask, Assess, Advise, Assist, and Arrange).  | 9/30/2016 | 9/30/2016 | Completed | N/A | N/A |
|   | <i>Enter Reviewer Comment</i>  |           |           |           |     |     |
| ● | 6. Adopt and follow standardized treatment protocols for hypertension and elevated cholesterol.  | 9/30/2016 | 9/30/2016 | Completed | N/A | N/A |
|   | <i>Enter Reviewer Comment</i>  |           |           |           |     |     |
| ● | 7. Develop care coordination teams including use of nursing staff, pharmacists, dieticians and community health workers to address lifestyle changes, medication adherence, health literacy issues, and patient self-efficacy and confidence in self-management. | 9/30/2016 | 9/30/2016 | Completed | N/A | N/A |
|   | <i>Enter Reviewer Comment</i>  |           |           |           |     |     |
| ● | 8. Provide opportunities for follow-up blood pressure checks without a copayment or advanced appointment.  | 9/30/2016 | 9/30/2016 | Completed | N/A | N/A |
|   | <i>Enter Reviewer Comment</i>  |           |           |           |     |     |
| ● | 9. Ensure that all staff involved in measuring and recording blood pressure are using correct measurement techniques and equipment.  | 9/30/2016 | 9/30/2016 | Completed | N/A | N/A |
|   | <i>Enter Reviewer Comment</i>  |           |           |           |     |     |
| ● | 10. Identify patients who have repeated elevated blood pressure readings in the medical record but do not have a diagnosis of hypertension and schedule them for a hypertension visit.   | 9/30/2016 | 9/30/2016 | Completed | N/A | N/A |
|   | <i>Enter Reviewer Comment</i>  |           |           |           |     |     |



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Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Quarter) Albany Medical Center Hospital - Project 3.b.i

|                               |  |           |           |           |     |     |
|-------------------------------|--|-----------|-----------|-----------|-----|-----|
| ●                             | 11. 'Prescribe once-daily regimens or fixed-dose combination pills when appropriate.   | 9/30/2016 | 9/30/2016 | Completed | N/A | N/A |
| <i>Enter Reviewer Comment</i> |  |           |           |           |     |     |
| ●                             | 12. Document patient driven self-management goals in the medical record and review with patients at each visit.                              | 9/30/2016 | 9/30/2016 | Completed | N/A | N/A |
| <i>Enter Reviewer Comment</i> |  |           |           |           |     |     |
| ●                             | 13. Follow up with referrals to community based programs to document participation and behavioral and health status changes.                 | 9/30/2016 | 9/30/2016 | Completed | N/A | N/A |
| <i>Enter Reviewer Comment</i> |  |           |           |           |     |     |
| ●                             | 14. Develop and implement protocols for home blood pressure monitoring with follow up support.   | 9/30/2016 | 9/30/2016 | Completed | N/A | N/A |
| <i>Enter Reviewer Comment</i> |  |           |           |           |     |     |
| ●                             | 15. Generate lists of patients with hypertension who have not had a recent visit and schedule a follow up visit.                             | 9/30/2016 | 9/30/2016 | Completed | N/A | N/A |
| <i>Enter Reviewer Comment</i> |  |           |           |           |     |     |
| ●                             | 16. Facilitate referrals to NYS Smoker's Quitline.   | 9/30/2016 | 9/30/2016 | Completed | N/A | N/A |
| <i>Enter Reviewer Comment</i> |  |           |           |           |     |     |
| ●                             | 17. Perform additional actions including "hot spotting" strategies in high risk neighborhoods, linkages to Health Homes for the highest risk | 9/30/2016 | 9/30/2016 | Completed | N/A | N/A |
| <i>Enter Reviewer Comment</i> |  |           |           |           |     |     |
| ●                             | 18. Adopt strategies from the Million Hearts Campaign.   | 9/30/2016 | 9/30/2016 | Completed | N/A | N/A |



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**Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Quarter)**  
**Albany Medical Center Hospital - Project 3.b.i**

|              |   |           |           |           |     |             |
|--------------|---|-----------|-----------|-----------|-----|-------------|
| ●            | <i>Enter Reviewer Comment</i>   |           |           |           |     |             |
| ●            | 19. Form agreements with the Medicaid Managed Care organizations serving the affected population to coordinate services under this project. | 9/30/2016 | 9/30/2016 | Completed | N/A | N/A         |
|              | <i>Enter Reviewer Comment</i>   |           |           |           |     |             |
| ●            | 20. Engage a majority (at least 80%) of primary care providers in this project.   | 9/30/2016 | 9/30/2016 | Completed | N/A | N/A         |
|              | <i>Enter Reviewer Comment</i>   |           |           |           |     |             |
| <b>Total</b> |   |           |           |           |     | <b>0.00</b> |

| Domain 3 Pay for Performance and Pay for Reporting |   |                 |             |
|--|---|-----------------|-------------|
| AV Driving   | Measure   | Reviewer Status | AVs Awarded |
| ●  | Aspirin Use                                     | Pass & Ongoing  | 0.5         |
|  | <i>P4R Measure in DY2Q4</i>                     |                 |             |
| ●  | Discussion of Risks and Benefits of Aspirin Use | Pass & Ongoing  | 0.5         |
|  | <i>P4R Measure in DY2Q4</i>                     |                 |             |
| ●  | Controlling High Blood Pressure                 | Pass & Ongoing  | 1           |
|  | <i>P4R Measure in DY2Q4</i>                     |                 |             |
| ●  | Flu Shots for Adults Ages 18 – 64               | Pass & Ongoing  | 1           |
|  | <i>P4R Measure in DY2Q4</i>                     |                 |             |



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*Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Quarter)  
Albany Medical Center Hospital - Project 3.b.i*

|              |  |                |             |
|--------------|--|----------------|-------------|
| ●            | Health Literacy (QHL13, 14, and 16)  | Pass & Ongoing | 1           |
|              | P4R Measure in DY2Q4   |                |             |
| ●            | Medical Assistance with Smoking and Tobacco Use Cessation - Advised to Quit                | Pass & Ongoing | 0.3333333   |
|              | P4R Measure in DY2Q4   |                |             |
| ●            | Medical Assistance with Smoking and Tobacco Use Cessation - Discussed Cessation Medication | Pass & Ongoing | 0.3333333   |
|              | P4R Measure in DY2Q4   |                |             |
| ●            | Medical Assistance with Smoking and Tobacco Use Cessation - Discussed Cessation Strategies | Pass & Ongoing | 0.3333333   |
|              | P4R Measure in DY2Q4   |                |             |
| ●            | Prevention Quality Indicator # 8 (Heart Failure) ±   | Pass & Ongoing | 1           |
|              | P4R Measure in DY2Q4   |                |             |
| ●            | Prevention Quality Indicator # 7 (HTN) ±   | Fail           | 0           |
|              | P4P Measure in DY2Q4   |                |             |
| <b>Total</b> |  |                | <b>6.00</b> |



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*Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Quarter)  
Albany Medical Center Hospital - Project 3.d.iii*

| Project Snapshot      |  |
|-----------------------|--|
| <b>Project Domain</b> | Clinical Improvement Projects (Domain 3)                                   |
| <b>Project ID</b>     | 3.d.iii  |
| <b>Project Title</b>  | Implementation of evidence-based medicine guidelines for asthma management |

| Payment Snapshot                |              |
|---------------------------------|--------------|
| <b>DY2 Q4 Payment Available</b> | \$ 1,240,910 |
| <b>DY2 Q4 Payment Earned</b>    | \$ 859,092   |

| 3.d.iii Scoresheet       |                                    |                 |               |                 |               |                        |                            |                        |                         |
|--------------------------|------------------------------------|-----------------|---------------|-----------------|---------------|------------------------|----------------------------|------------------------|-------------------------|
| Domain                   | Component                          | Review Status   | AVs Available | Net AVs Awarded | Percentage AV | Domain Funding % (DY2) | Domain Funding % (DY2, Q4) | Payment Available (\$) | Net Payment Earned (\$) |
| Domain 1                 | Domain 1 Organizational            | Complete        | 5.00          | 5.00            | 100%          | 60%                    | 0%                         | 572,728                | 477,273                 |
|                          | Project Implementation Speed       | Complete        | 0.00          | 0.00            | 0%            |                        |                            |                        |                         |
|                          | Patient Engagement Speed           | Complete        | 1.00          | 0.00            | 0%            |                        |                            |                        |                         |
| <b>Domain 1 Subtotal</b> |                                    |                 | <b>6.00</b>   | <b>5.00</b>     | <b>83%</b>    | <b>60%</b>             | <b>0%</b>                  | <b>572,728</b>         | <b>477,273</b>          |
| Domain 3                 | Domain 3 Pay for Reporting (P4R)   | Complete        | 4.00          | 4.00            | 100%          | 9.9%                   | 0%                         | 95,455                 | 95,455                  |
|                          | Domain 3 Pay for Performance (P4P) |                 | 4.00          | 2.00            | 50%           | 30.1%                  | 0%                         | 572,728                | 286,364                 |
| <b>Domain 2 Subtotal</b> |                                    |                 | <b>8.00</b>   | <b>6.00</b>     | <b>75%</b>    | <b>40%</b>             | <b>0%</b>                  | <b>668,183</b>         | <b>381,819</b>          |
| <b>Total</b>             |                                    | <b>Complete</b> | <b>14.00</b>  | <b>11.00</b>    | <b>79%</b>    | <b>100%</b>            | <b>0%</b>                  | <b>1,240,910</b>       | <b>859,092</b>          |

Total Project 3.d.iii AVs Awarded: 11 out of 14

Hide Reviewer Comments

| Domain 1 Project Milestones Project 3.d.iii |  |                   |                    |                  |                 |             |
|---|--|-------------------|--------------------|------------------|-----------------|-------------|
| AV Driving                                  | Project Requirement and Metric/Deliverable                         | Required Due Date | Committed Due Date | Milestone Status | Reviewer Status | AVs Awarded |
|   | Module 1 - Major risks to implementation and mitigation strategies | Ongoing           | N/A                | In Process       | Pass & Ongoing  | N/A         |



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**Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Quarter)**  
**Albany Medical Center Hospital - Project 3.d.iii**

|              |   |           |           |            |                |             |
|--------------|---|-----------|-----------|------------|----------------|-------------|
|              | <i>Enter Reviewer Comment</i>           |           |           |            |                |             |
| ●            | Module 2 - Project Implementation Speed | 9/30/2016 | 9/30/2016 | Completed  | Pass & Ongoing | N/A         |
|              | <i>Enter Reviewer Comment</i>           |           |           |            |                |             |
| ●            | Module 3 - Patient Engagement Speed     | Ongoing   | N/A       | In Process | Fail           | 0           |
|              | <i>Enter Reviewer Comment</i>           |           |           |            |                |             |
| <b>Total</b> |   |           |           |            |                | <b>0.00</b> |

| Domain 1 Project Prescribed Milestones Project 3.d.iii |   |                   |                    |                  |                 |             |
|--|---|-------------------|--------------------|------------------|-----------------|-------------|
| AV Driving   | Project Requirement and Metric/Deliverable  | Required Due Date | Committed Due Date | Milestone Status | Reviewer Status | AVs Awarded |
| ●  | 1. Implement evidence-based asthma management guidelines between primary care practitioners, specialists, and community-based asthma programs (e.g., NYS Regional Asthma Coalitions) to ensure a regional population based approach to asthma management. | 9/30/2016         | 9/30/2016          | Completed        | N/A             | N/A         |
|  | <i>Enter Reviewer Comment</i>   |                   |                    |                  |                 |             |
| ●  | 2. Establish agreements to adhere to national guidelines for asthma management and protocols for access to asthma specialists, including EHR-HIE connectivity and telemedicine.   | 9/30/2016         | 9/30/2016          | Completed        | N/A             | N/A         |
|  | <i>Enter Reviewer Comment</i>   |                   |                    |                  |                 |             |
| ●  | 3. Deliver educational activities addressing asthma management to participating primary care providers.   | 9/30/2016         | 9/30/2016          | Completed        | N/A             | N/A         |
|  | <i>Enter Reviewer Comment</i>   |                   |                    |                  |                 |             |





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**Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Quarter)**  
**Albany Medical Center Hospital - Project 3.d.iii**

|                               |   |           |           |           |     |             |
|-------------------------------|---|-----------|-----------|-----------|-----|-------------|
| ●                             | 4. Ensure coordination with the Medicaid Managed Care organizations and Health Homes serving the affected population. | 9/30/2016 | 9/30/2016 | Completed | N/A | N/A         |
| <i>Enter Reviewer Comment</i> |   |           |           |           |     |             |
| ●                             | 5. Use EHRs or other technical platforms to track all patients engaged in this project.                               | 9/30/2016 | 9/30/2016 | Completed | N/A | N/A         |
| <i>Enter Reviewer Comment</i> |   |           |           |           |     |             |
| <b>Total</b>                  |   |           |           |           |     | <b>0.00</b> |

| Domain 3 Pay for Performance and Pay for Reporting |   |                 |             |
|--|---|-----------------|-------------|
| AV Driving   | Measure   | Reviewer Status | AVs Awarded |
| ●  | Asthma Medication Ratio (5 – 64 Years)  | Pass & Ongoing  | 1           |
| <i>P4P Measure DY2Q4</i>                           |   |                 |             |
| ●  | Medication Management for People with Asthma (5 - 64 years) - 50% of Treatment days covered | Fail            | 0           |
| <i>P4P Measure DY2Q4</i>                           |   |                 |             |
| ●  | Medication Management for People with Asthma (5 - 64 years) - 75% of Treatment days covered | Fail            | 0           |
| <i>P4P Measure DY2Q4</i>                           |   |                 |             |
| ●  | Pediatric Quality Indicator # 14 Pediatric Asthma ±   | Pass & Ongoing  | 1           |
| <i>P4P Measure DY2Q4</i>                           |   |                 |             |
| ●  | Prevention Quality Indicator # 15 Younger Adult Asthma ±                                    | Fail            | 0           |



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*Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Quarter)  
Albany Medical Center Hospital - Project 3.d.iii*

|   |  |                |   |
|---|--|----------------|---|
| ● | P4P Measure DY2Q4                      |                |   |
| ● | Asthma Medication Ratio (5 – 64 Years) | Pass & Ongoing | 1 |
|   | P4R Measure DY2Q4                      |                |   |



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Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Quarter)  
Albany Medical Center Hospital - Project 4.b.i

| Project Snapshot |   |
|------------------|---|
| Project Domain   | Domain 4: Population-wide Projects: New York's  |
| Project ID       | 4.b.i   |
| Project Title    | Promote Tobacco Use Cessation, especially among low SES populations and those with poor mental health |

| Payment Snapshot         |            |
|--------------------------|------------|
| DY2 Q4 Payment Available | \$ 719,554 |
| DY2 Q4 Payment Earned    | \$ 719,554 |

| 4.b.i Scoresheet         |                                    |                 |               |                 |               |                        |                            |                        |                         |
|--------------------------|------------------------------------|-----------------|---------------|-----------------|---------------|------------------------|----------------------------|------------------------|-------------------------|
| Domain                   | Component                          | Review Status   | AVs Available | Net AVs Awarded | Percentage AV | Domain Funding % (DY2) | Domain Funding % (DY2, Q4) | Payment Available (\$) | Net Payment Earned (\$) |
| Domain 1                 | Domain 1 Organizational            | Complete        | 5.00          | 5.00            | 100%          | 60%                    | 30%                        | 431,732                | 431,732                 |
|                          | Project Implementation Speed       | N/A             | 0.00          | 0.00            | 0%            |                        |                            |                        |                         |
|                          | Patient Engagement Speed           | N/A             | 0.00          | 0.00            | 0%            |                        |                            |                        |                         |
| <b>Domain 1 Subtotal</b> |                                    |                 | <b>5.00</b>   | <b>5.00</b>     | <b>100%</b>   | <b>60%</b>             | <b>30%</b>                 | <b>431,732</b>         | <b>431,732</b>          |
| Domain 4                 | Domain 4 Pay for Reporting (P4R)   | Complete        | 9.00          | 9.00            | 100%          | 40%                    | 20%                        | 287,821                | 287,821                 |
|                          | Domain 4 Pay for Performance (P4P) | N/A             | N/A           | N/A             | N/A           | 0%                     | 0%                         | -                      | -                       |
| <b>Domain 4 Subtotal</b> |                                    |                 | <b>9.00</b>   | <b>9.00</b>     | <b>100%</b>   | <b>40%</b>             | <b>20%</b>                 | <b>287,821</b>         | <b>287,821</b>          |
| <b>Total</b>             |                                    | <b>Complete</b> | <b>14.00</b>  | <b>14.00</b>    | <b>100%</b>   | <b>100%</b>            | <b>50%</b>                 | <b>719,554</b>         | <b>719,554</b>          |

Total Project 4.b.i AVs Awarded: 14 out of 14

Hide Reviewer Comments

| Domain 4 Pay for Performance and Pay for Reporting |  |                 |             |
|--|--|-----------------|-------------|
| AV Driving   | Measure  | Reviewer Status | AVs Awarded |
|  | Age-adjusted preventable hospitalizations rate per 10,000 - Aged 18+ years – Ratio of Hispanics to White non-Hispanics | Pass & Ongoing  | 1           |



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**Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Quarter)**  
**Albany Medical Center Hospital - Project 4.b.i**

|   |   |                |   |
|---|---|----------------|---|
| ● | <i>Enter Reviewer Comment</i>   |                |   |
| ● | Percentage of adults with health insurance - Aged 18- 64 years  | Pass & Ongoing | 1 |
|   | <i>Enter Reviewer Comment</i>   |                |   |
| ● | Percentage of cigarette smoking among adults  | Pass & Ongoing | 1 |
|   | <i>Enter Reviewer Comment</i>   |                |   |
| ● | Percentage of premature death (before age 65 years)   | Pass & Ongoing | 1 |
|   | <i>Enter Reviewer Comment</i>   |                |   |
| ● | Percentage of premature death (before age 65 years) – Ratio of Black non-Hispanics to White non-Hispanics | Pass & Ongoing | 1 |
|   | <i>Enter Reviewer Comment</i>   |                |   |
| ● | Percentage of premature death (before age 65 years) – Ratio of Hispanics to White non-Hispanics           | Pass & Ongoing | 1 |
|   | <i>Enter Reviewer Comment</i>   |                |   |
| ● | Age-adjusted percentage of adults who have a regular health care provider - Aged 18+ years                | Pass & Ongoing | 1 |
|   | <i>Enter Reviewer Comment</i>   |                |   |
| ● | Age-adjusted preventable hospitalizations rate per 10,000 - Aged 18+ years                                | Pass & Ongoing | 1 |
|   | <i>Enter Reviewer Comment</i>   |                |   |



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*Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Quarter)  
Albany Medical Center Hospital - Project 4.b.i*

|                               |  |                |             |
|-------------------------------|--|----------------|-------------|
| ●                             | Age-adjusted preventable hospitalizations rate per 10,000 - Aged 18+ years – Ratio of Black non-Hispanics to White non-Hispanics | Pass & Ongoing | 1           |
| <i>Enter Reviewer Comment</i> |  |                |             |
| <b>Total</b>                  |  |                | <b>9.00</b> |



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*Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Quarter)  
Albany Medical Center Hospital - Project 4.b.ii*

| Project Snapshot      |  |
|-----------------------|--|
| <b>Project Domain</b> | Domain 4: Population-wide Projects: New York's   |
| <b>Project ID</b>     | 4.b.ii   |
| <b>Project Title</b>  | Increase Access to High Quality Chronic Disease Preventive Care and Management in Both Clinical and Community Settings |

| Payment Snapshot                |            |
|---------------------------------|------------|
| <b>DY2 Q4 Payment Available</b> | \$ 563,242 |
| <b>DY2 Q4 Payment Earned</b>    | \$ 563,242 |

| 4.b.ii Scoresheet        |                                    |                 |               |                 |               |                        |                            |                        |                         |
|--------------------------|------------------------------------|-----------------|---------------|-----------------|---------------|------------------------|----------------------------|------------------------|-------------------------|
| Domain                   | Component                          | Review Status   | AVs Available | Net AVs Awarded | Percentage AV | Domain Funding % (DY2) | Domain Funding % (DY2, Q4) | Payment Available (\$) | Net Payment Earned (\$) |
| Domain 1                 | Domain 1 Organizational            | Complete        | 5.00          | 5.00            | 100%          | 60%                    | 30%                        | 337,945                | 337,945                 |
|                          | Project Implementation Speed       | N/A             | 0.00          | 0.00            | 0%            |                        |                            |                        |                         |
|                          | Patient Engagement Speed           | N/A             | 0.00          | 0.00            | 0%            |                        |                            |                        |                         |
| <b>Domain 1 Subtotal</b> |                                    |                 | <b>5.00</b>   | <b>5.00</b>     | <b>100%</b>   | <b>60%</b>             | <b>30%</b>                 | <b>337,945</b>         | <b>337,945</b>          |
| Domain 4                 | Domain 4 Pay for Reporting (P4R)   | Complete        | 16.00         | 16.00           | 100%          | 40%                    | 20%                        | 225,297                | 225,297                 |
|                          | Domain 4 Pay for Performance (P4P) | N/A             | N/A           | N/A             | N/A           | 0%                     | 0%                         | -                      | -                       |
| <b>Domain 4 Subtotal</b> |                                    |                 | <b>16.00</b>  | <b>16.00</b>    | <b>100%</b>   | <b>40%</b>             | <b>20%</b>                 | <b>225,297</b>         | <b>225,297</b>          |
| <b>Total</b>             |                                    | <b>Complete</b> | <b>21.00</b>  | <b>21.00</b>    | <b>100%</b>   | <b>100%</b>            | <b>50%</b>                 | <b>563,242</b>         | <b>563,242</b>          |

Total Project 4.b.ii AVs Awarded: 21 out of 21

Hide Reviewer Comments

| Domain 4 Pay for Performance and Pay for Reporting |  |                 |             |
|--|--|-----------------|-------------|
| AV Driving   | Measure  | Reviewer Status | AVs Awarded |
|  | Age-adjusted preventable hospitalizations rate per 10,000 - Aged 18+ years – Ratio of Hispanics to White non-Hispanics | Pass & Ongoing  | 1           |



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**Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Quarter)**  
**Albany Medical Center Hospital - Project 4.b.ii**

|   |   |                |   |
|---|---|----------------|---|
|   | <i>Enter Reviewer Comment</i>   |                |   |
| ● | Asthma emergency department visit rate per 10,000   | Pass & Ongoing | 1 |
|   | <i>Enter Reviewer Comment</i>   |                |   |
| ● | Asthma emergency department visit rate per 10,000 - Aged 0-4 years  | Pass & Ongoing | 1 |
|   | <i>Enter Reviewer Comment</i>   |                |   |
| ● | Percentage of adults who are obese  | Pass & Ongoing | 1 |
|   | <i>Enter Reviewer Comment</i>   |                |   |
| ● | Percentage of adults who receive a colorectal cancer screening based on the most recent guidelines - Aged 50-75 years | Pass & Ongoing | 1 |
|   | <i>Enter Reviewer Comment</i>   |                |   |
| ● | Percentage of adults with health insurance - Aged 18- 64 years  | Pass & Ongoing | 1 |
|   | <i>Enter Reviewer Comment</i>   |                |   |
| ● | Percentage of children and adolescents who are obese  | Pass & Ongoing | 1 |
|   | <i>Enter Reviewer Comment</i>   |                |   |
| ● | Percentage of premature death (before age 65 years)   | Pass & Ongoing | 1 |
|   | <i>Enter Reviewer Comment</i>   |                |   |



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Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Quarter) Albany Medical Center Hospital - Project 4.b.ii

|                               |  |                |   |
|-------------------------------|--|----------------|---|
| ●                             | Percentage of premature death (before age 65 years) – Ratio of Black non-Hispanics to White non-Hispanics                        | Pass & Ongoing | 1 |
| <i>Enter Reviewer Comment</i> |  |                |   |
| ●                             | Percentage of premature death (before age 65 years) – Ratio of Hispanics to White non-Hispanics                                  | Pass & Ongoing | 1 |
| <i>Enter Reviewer Comment</i> |  |                |   |
| ●                             | Age-adjusted heart attack hospitalization rate per 10,000  | Pass & Ongoing | 1 |
| <i>Enter Reviewer Comment</i> |  |                |   |
| ●                             | Rate of hospitalizations for short-term complications of diabetes per 10,000 – Aged 18+ years                                    | Pass & Ongoing | 1 |
| <i>Enter Reviewer Comment</i> |  |                |   |
| ●                             | Rate of hospitalizations for short-term complications of diabetes per 10,000 - Aged 6- 17 years                                  | Pass & Ongoing | 1 |
| <i>Enter Reviewer Comment</i> |  |                |   |
| ●                             | Age-adjusted percentage of adults who have a regular health care provider - Aged 18+ years                                       | Pass & Ongoing | 1 |
| <i>Enter Reviewer Comment</i> |  |                |   |
| ●                             | Age-adjusted preventable hospitalizations rate per 10,000 - Aged 18+ years   | Pass & Ongoing | 1 |
| <i>Enter Reviewer Comment</i> |  |                |   |
| ●                             | Age-adjusted preventable hospitalizations rate per 10,000 - Aged 18+ years – Ratio of Black non-Hispanics to White non-Hispanics | Pass & Ongoing | 1 |





Department  
of Health

Medicaid  
Redesign Team

New York State Department of Health  
Delivery System Reform Incentive Payment (DSRIP) Program

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*Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Quarter)  
Albany Medical Center Hospital - Project 4.b.ii*

|              |                        |
|--------------|------------------------|
| ■            | Enter Reviewer Comment |
| <b>Total</b> | <b>16.00</b>           |