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Achievement Value (AV) Scorecard
Montefiore Medical Center

PPS Information

Quarter	DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Quarter)
PPS	Montefiore Medical Center
PPS Number	19

Achievement Value (AV) Scorecard Summary

Project Link (click on the purple link below to access each individual project report)	AV Data				Payment Data	
	AVs Available	AVs Awarded	AV Adjustment	Net AVs Awarded	DY2 Q4 Payment Available	DY2 Q4 Payment Earned
Domain I - Organizational (All Projects)	5.00	5.00	0.00	5.00	<i>Organizational funds are embedded within each project's payment</i>	
2.a.i	21.00	21.00	0.00	21.00	\$ 1,725,294	\$ 1,725,294
2.a.iii	22.00	20.25	0.00	20.25	\$ 1,473,054	\$ 1,252,096
2.a.iv	22.00	22.00	0.00	22.00	\$ 1,726,835	\$ 1,726,835
2.b.iii	21.00	21.00	0.00	21.00	\$ 1,249,175	\$ 1,249,175
3.a.i	16.00	11.00	0.00	11.00	\$ 1,573,993	\$ 1,055,094
3.a.ii	17.00	10.73	0.00	10.73	\$ 1,514,215	\$ 987,795
3.b.i	14.00	12.80	0.00	12.80	\$ 1,132,132	\$ 594,680
3.d.iii	15.00	13.00	0.00	13.00	\$ 1,213,115	\$ 933,166
4.b.i	14.00	14.00	0.00	14.00	\$ 740,010	\$ 740,010



Department of Health

Medicaid Redesign Team

New York State Department of Health
Delivery System Reform Incentive Payment (DSRIP) Program

*Achievement Value (AV) Scorecard
Montefiore Medical Center*

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4.b.ii	21.00	21.00	0.00	21.00	\$ 551,262	\$ 551,262
AV Adjustments (Column F)						
Total	183.00	166.78	0.00	166.78	\$ 12,899,086	\$ 10,815,408



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Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Montefiore Medical Center - Domain 1 Organizational AVs

Domain I Organizational Scoresheet						
Domain I Organizational	Review Status	AVs Available	AVs Awarded	Adjustments	Net AVs	AV
Workforce Strategy	Complete	1.00	1.00	0.00	1.00	100%
Section 01 - Budget	Complete	1.00	1.00	0.00	1.00	100%
Section 02 - Governance	Complete	1.00	1.00	0.00	1.00	100%
Section 03 - Financial Sustainability	Complete	1.00	1.00	0.00	1.00	100%
Section 04 - Cultural Competency & Health Literacy	Complete	1.00	1.00	0.00	1.00	100%
Section 05 - IT Systems and Processes	Complete	N/A	N/A	N/A	N/A	N/A
Section 06 - Performance Reporting	Complete	N/A	N/A	N/A	N/A	N/A
Section 07 - Practitioner Engagement	Complete	N/A	N/A	N/A	N/A	N/A
Section 08 - Population Health Management	Complete	N/A	N/A	N/A	N/A	N/A
Section 09 - Clinical Integration	Complete	N/A	N/A	N/A	N/A	N/A
Section 10 - General Project Reporting	Complete	N/A	N/A	N/A	N/A	N/A
Total	Complete	5.00	5.00	0.00	5.00	100%

Net Organizational AVs Awarded: 5 out of 5

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Workforce Strategy							
Process Measure	AV Driving	Milestone	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AV Awarded
Workforce Strategy Budget Updates	●						
	●	Workforce Strategy Spending (Baseline)	Ongoing	N/A	Completed	Pass & Complete	



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Additional Workforce Strategy Budget Updates (non AV-driving)		1. Define target workforce state (in line with DSRIP program's goals)	3/31/2016	N/A	Completed	Pass & Complete	1
		2. Create a workforce transition roadmap for achieving defined target workforce	6/30/2016	N/A	Completed	Pass & Complete	
		3. Perform detailed gap analysis between current state assessment of workforce and projected future state	6/30/2016	N/A	Completed	Pass & Complete	
		4. Produce a compensation and benefit analysis, covering impacts on both retrained and redeployed staff, as well as new hires, particularly focusing on full and partial placements	6/30/2016	N/A	Completed	Pass & Complete	
		5. Develop training strategy	6/30/2016	N/A	Completed	Pass & Complete	
		Major Risks to Implementation & Risk Mitigation Strategies	N/A	N/A	In Process	Pass & Ongoing	



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Additional Workforce Strategy Topic Areas	●						N/A
	●	Major Dependencies on Organizational Workstreams	N/A	N/A	In Process	Pass & Ongoing	
	●	Roles and Responsibilities	N/A	N/A	In Process	Pass & Ongoing	
	●	Key Stakeholders	N/A	N/A	In Process	Pass & Ongoing	
	●	IT Expectations	N/A	N/A	In Process	Pass & Ongoing	
	●	Progress Reporting	N/A	N/A	In Process	Pass & Ongoing	
	Total						

Section 01 - Budget							
Process Measure	AV Driving	Milestone	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AV Awarded
	●	Module 1.1 - PPS Budget Report (Baseline)	Ongoing	N/A	Completed	Pass & Complete	



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Quarterly Project Reports, Project Budget and Flow of Funds	●	Module 1.2 - PPS Budget Report (Quarterly)	Ongoing	N/A	In Process	Pass & Ongoing	1	
	●	Module 1.3 - PPS Flow of Funds (Baseline)	Ongoing	N/A	Completed	Pass & Complete		
	●	Module 1.4 - PPS Flow of Funds (Quarterly)	Ongoing	N/A	In Process	Pass & Ongoing		
	●	Quarterly Progress Reports	N/A	N/A	In Process	Pass & Ongoing		
Total							1	

Section 02 - Governance							
Process Measure	AV Driving	Milestone	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AV Awarded
Governance Structure	●	1. Finalize governance structure and sub-committee structure	9/30/2015	N/A	Completed	Pass & Complete	
	●	2. Establish a clinical governance structure, including clinical quality committees for each DSRIP project	12/31/2015	N/A	Completed	Pass & Complete	



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Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Montefiore Medical Center - Domain 1 Organizational AVs

Updates							1
	●	3. Finalize bylaws and policies or Committee Guidelines where applicable	9/30/2015	N/A	Completed	Pass & Complete	
Governance Process Update	●	4. Establish governance structure reporting and monitoring processes	12/31/2015	N/A	Completed	Pass & Complete	
	●	5. Finalize community engagement plan, including communications with the public and non-provider organizations (e.g. schools, churches, homeless services,	3/31/2016	N/A	Completed	Pass & Complete	
Additional Governance Milestones (non AV-driving)	●	6. Finalize partnership agreements or contracts with CBOs	N/A	N/A	Completed	Pass & Complete	
	●	7. Finalize agency coordination plan aimed at engaging appropriate public sector agencies at state and local levels (e.g. local departments of health and	N/A	N/A	Completed	Pass & Complete	
	●	8. Finalize workforce communication and engagement plan	6/30/2016	N/A	Completed	Pass & Complete	
							N/A



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Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Montefiore Medical Center - Domain 1 Organizational AVs

	●	9. Inclusion of CBOs in PPS Implementation	N/A	N/A	Completed	Pass & Complete		
Additional Governance Topic Areas	●	Major Risks to Implementation & Risk Mitigation Strategies	N/A	N/A	In Process	Pass & Ongoing	N/A	
	●	Major Dependencies on Organizational Workstreams	N/A	N/A	In Process	Pass & Ongoing		
	●	Roles and Responsibilities	N/A	N/A	In Process	Pass & Ongoing		
	●	Key Stakeholders	N/A	N/A	In Process	Pass & Ongoing		
	●	IT Expectations	N/A	N/A	In Process	Pass & Ongoing		
	●	Progress Reporting	N/A	N/A	In Process	Pass & Ongoing		
Total							1	



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Process Measure	AV Driving	Milestone	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AV Awarded	
Financial Stability Update	●	1. Finalize PPS finance structure, including reporting structure	12/31/2015	N/A	Completed	Pass & Complete	1	
	●	2. Perform network financial health current state assessment and develop financial sustainability strategy to address key issues.	3/31/2016	N/A	Completed	Pass & Complete		
	●	3. Finalize Compliance Plan consistent with New York State Social Services Law 363-d	12/31/2015	N/A	Completed	Pass & Complete		
	●	4. Develop a Value Based Needs Assessment "VNA"	3/31/2017	N/A	Completed	Pass & Complete		
	●	Major Risks to Implementation & Risk Mitigation Strategies	N/A	N/A	In Process	Pass & Ongoing		
	●	Major Dependencies on Organizational Workstreams	N/A	N/A	In Process	Pass & Ongoing		



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Additional Financial Stability Topic Areas	●	Roles and Responsibilities	N/A	N/A	In Process	Pass & Ongoing	N/A
	●	Key Stakeholders	N/A	N/A	In Process	Pass & Ongoing	
	●	IT Expectations	N/A	N/A	In Process	Pass & Ongoing	
	●	Progress Reporting	N/A	N/A	In Process	Pass & Ongoing	
Total							1

Section 04 - Cultural Competency & Health Literacy							
Process Measure	AV Driving	Milestone	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AV Awarded
Cultural Competency /Health Literacy	●	1. Finalize cultural competency / health literacy strategy.	12/31/2015	N/A	Completed	Pass & Complete	1
	●	2. Develop a training strategy focused on addressing the drivers of health disparities (beyond the availability of language-appropriate material).	6/30/2016	N/A	Completed	Pass & Complete	



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Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Montefiore Medical Center - Domain 1 Organizational AVs)

Additional Cultural Competency /Health Literacy Topic Areas	●	Major Risks to Implementation & Risk Mitigation Strategies	N/A	N/A	In Process	Pass & Ongoing	N/A
	●	Major Dependencies on Organizational Workstreams	N/A	N/A	In Process	Pass & Ongoing	
	●	Roles and Responsibilities	N/A	N/A	In Process	Pass & Ongoing	
	●	Key Stakeholders	N/A	N/A	In Process	Pass & Ongoing	
●	IT Expectations	N/A	N/A	In Process	Pass & Ongoing	N/A	
●	Progress Reporting	N/A	N/A	In Process	Pass & Ongoing	N/A	
Total							1

Section 05 - IT Systems and Processes							
Process Measure	AV Driving	Milestone	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AV Awarded



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Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Montefiore Medical Center - Domain 1 Organizational AVs

IT Systems and Processes	●	1. Perform current state assessment of IT capabilities across network, identifying any critical gaps, including readiness for data sharing and the implementation of interoperable IT platform(s).	6/30/2016	N/A	Complete	Pass & Complete	N/A	
	●	2. Develop an IT Change Management Strategy.	12/31/2016	N/A	Complete	Pass & Complete		
	●	3. Develop roadmap to achieving clinical data sharing and interoperable systems across PPS network	3/31/2017	N/A	Complete	Pass & Complete		
	●	4. Develop a specific plan for engaging attributed members in Qualifying Entities	12/31/2016	N/A	Complete	Pass & Complete		
	●	5. Develop a data security and confidentiality plan.	6/30/2016	N/A	Complete	Pass & Complete		
	●	Major Risks to Implementation & Risk Mitigation Strategies	N/A	N/A	In Process	Pass & Ongoing		
	●	Major Dependencies on Organizational Workstreams	N/A	N/A	In Process	Pass & Ongoing		



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Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Montefiore Medical Center - Domain 1 Organizational AVs)

Additional IT Systems and Processes Topic Areas	●						N/A
	●	Roles and Responsibilities	N/A	N/A	In Process	Pass & Ongoing	
	●						
	●	Key Stakeholders	N/A	N/A	In Process	Pass & Ongoing	
	●	Progress Reporting	N/A	N/A	In Process	Pass & Ongoing	
Total						0	

Section 06 - Performance Reporting							
Process Measure	AV Driving	Milestone	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AV Awarded
Performance Reporting	●	1. Establish reporting structure for PPS-wide performance reporting and communication.	9/30/2016	N/A	Completed	Pass & Complete	N/A
	●	2. Develop training program for organizations and individuals throughout the network, focused on clinical quality and performance reporting.	12/31/2016	N/A	Completed	Pass & Complete	N/A



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Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Montefiore Medical Center - Domain 1 Organizational AVs)

Additional Performance Reporting Topic Areas	●	Major Risks to Implementation & Risk Mitigation Strategies	N/A	N/A	In Process	Pass & Ongoing	N/A
	●	Major Dependencies on Organizational Workstreams	N/A	N/A	In Process	Pass & Ongoing	
	●	Roles and Responsibilities	N/A	N/A	In Process	Pass & Ongoing	
	●	Key Stakeholders	N/A	N/A	In Process	Pass & Ongoing	
●	IT Expectations	N/A	N/A	In Process	Pass & Ongoing		
●	Progress Reporting	N/A	N/A	In Process	Pass & Ongoing		
Total							0

Section 07 - Practitioner Engagement							
Process Measure	AV Driving	Milestone	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AV Awarded
	●	1. Develop Practitioners communication and engagement plan.	6/30/2016	N/A	Completed	Pass & Complete	



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Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Montefiore Medical Center - Domain 1 Organizational AVs

Practitioner Engagement	●						N/A
	●	2. Develop training / education plan targeting practioners and other professional groups, designed to educate them about the DSRIP program and your PPS-specific quality improvement agenda.	12/31/2016	N/A	Completed	Pass & Complete	
Additional Practitioner Engagement Topic Areas	●	Major Risks to Implementation & Risk Mitigation Strategies	N/A	N/A	In Process	Pass & Ongoing	N/A
	●						
	●	Major Dependencies on Organizational Workstreams	N/A	N/A	In Process	Pass & Ongoing	
	●						
	●	Roles and Responsibilities	N/A	N/A	In Process	Pass & Ongoing	
	●	Key Stakeholders	N/A	N/A	In Process	Pass & Ongoing	
	●						
●	IT Expectations	N/A	N/A	In Process	Pass & Ongoing		
●							
●	Progress Reporting	N/A	N/A	In Process	Pass & Ongoing		



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Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Montefiore Medical Center - Domain 1 Organizational AVs)

							0
Total							0

Section 08 - Population Health Management							
Process Measure	AV Driving	Milestone	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AV Awarded
Population Health	●	1. Develop population health management roadmap.	12/31/2016	N/A	Completed	Pass & Complete	N/A
	●	2. Finalize PPS-wide bed reduction plan.	N/A	N/A	In Process	Pass & Ongoing	N/A
Additional Population Health Topic Areas	●	Major Risks to Implementation & Risk Mitigation Strategies	N/A	N/A	In Process	Pass & Ongoing	N/A
	●	Major Dependencies on Organizational Workstreams	N/A	N/A	In Process	Pass & Ongoing	
	●	Roles and Responsibilities	N/A	N/A	In Process	Pass & Ongoing	
	●	Key Stakeholders	N/A	N/A	In Process	Pass & Ongoing	



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Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Montefiore Medical Center - Domain 1 Organizational AVs

●	IT Expectations	N/A	N/A	In Process	Pass & Ongoing
●	Progress Reporting	N/A	N/A	In Process	Pass & Ongoing
Total					
0					

Section 09 - Clinical Integration							
Process Measure	AV Driving	Milestone	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AV Awarded
Clinical Integration	●	1. Perform a clinical integration 'needs assessment'.	12/31/2016	N/A	Completed	Pass & Complete	N/A
							N/A
Clinical Integration	●	2. Develop a Clinical Integration strategy.	3/31/2017	N/A	Completed	Pass & Complete	N/A
							N/A
	●	Major Risks to Implementation & Risk Mitigation Strategies	N/A	N/A	In Process	Pass & Ongoing	
		Major Dependencies on Organizational Workstreams	N/A	N/A	In Process	Pass & Ongoing	
	●						
		Roles and Responsibilities	N/A	N/A	In Process	Pass & Ongoing	



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Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Montefiore Medical Center - Domain 1 Organizational AVs

Additional Clinical Integration Topic Areas	●						N/A
	●	Key Stakeholders	N/A	N/A	In Process	Pass & Ongoing	
	●						
	●	IT Expectations	N/A	N/A	In Process	Pass & Ongoing	
	●	Progress Reporting	N/A	N/A	In Process	Pass & Ongoing	
Total						0	



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Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Quarter)
Montefiore Medical Center AV Adjustments

AV Adjustment Scoresheet								
Adjustment	AVs Per Project	Total Projects Selected	Total AVs Available	Total AVs Awarded		Adjusted AVs	Net AVs Awarded	
				Net Awarded	Percentage AV		Net Awarded	Percentage AV
Organizational Adjustments (applied to all projects)	5.00	10.00	50.00	50.00	100%	0.00	50.00	100%
Project Adjustments (applied to one project only)	Various	10.00	133.00	116.78	88%	0.00	116.78	88%
Total			183.00	166.78	91%	0.00	166.78	91%

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Organizational

Project Adjustments

No AV Adjustments	
	Please note that there are no AV adjustments for Montefiore Medical Center in DY2, Q1





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Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Quarter)
Montefiore Medical Center - Project 2.a.i

Project Snapshot	
Project Domain	System Transformation Projects (Domain 2)
Project ID	2.a.i
Project Title	Create an Integrated Delivery System focused on Evidence Based Medicine and Population Health Management

Payment Snapshot	
DY2 Q4 Payment Available	\$ 1,725,294
DY2 Q4 Payment Earned	\$ 1,725,294

2.a.i Scoresheet									
Domain	Component	Review Status	AVs Available	Net AVs Awarded	Percentage AV	Domain Funding % (DY2)	Domain Funding % (DY2, Q4)	Payment Available (\$)	Net Payment Earned (\$)
Domain 1	Domain 1 Organizational	Complete	5.00	5.00	100%	60%	30%	1,035,177	1,035,176.67
	Project Implementation Speed	Complete	1.00	1.00	100%				
	Patient Engagement Speed	N/A	0.00	0.00	0%				
Domain 1 Subtotal			6.00	6.00	100%	60%	30%	1,035,177	1,035,177
Domain 2	Domain 2 Pay for Reporting (P4R)	Complete	15.00	15.00	100%	40%	20%	690,118	690,117.78
	Domain 2 Pay for Performance (P4P)	N/A	N/A	N/A	N/A	0%	0%	-	-
Domain 2 Subtotal			15.00	15.00	100%	40%	20%	690,118	690,118
Total		Complete	21.00	21.00	100%	100%	50%	1,725,294	1,725,294

Total Project 2.a.i AVs Awarded: 21 out of 21

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Domain 1 Project Milestones - Project 2.a.i						
AV Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded
●	Module 1 - Major risks to implementation and mitigation strategies	Ongoing	N/A		Pass & Ongoing	N/A
	<i>Enter Reviewer Comment</i>					



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Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Quarter)
Montefiore Medical Center - Project 2.a.i

●	Module 2 - Project Implementation Speed	Ongoing	N/A	In Process	Pass & Ongoing	1.00
<i>Enter Reviewer Comment</i>						
Total						1.00

Domain 1 Project Prescribed Milestones - Project 2.a.i						
AV Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded
●	1. All PPS providers must be included in the Integrated Delivery System. The IDS should include all medical, behavioral, post-acute, long-term care, and community-based service providers within the PPS network; additionally, the IDS structure must include payers and social service organizations, as necessary to support its strategy.			In Process	Pass & Ongoing	N/A
<i>Enter Reviewer Comment</i>						
●	2. Utilize partnering HH and ACO population health management systems and capabilities to implement the PPS' strategy towards evolving into an IDS.	3/31/2017	3/31/2017	In Process	Pass & Complete	0.33
<i>Enter Reviewer Comment</i>						
●	3. Ensure patients receive appropriate health care and community support, including medical and behavioral health, post-acute care, long term care and public health services.	3/31/2017	3/31/2017	In Process	Pass & Complete	0.33
<i>Enter Reviewer Comment</i>						
●	4. Ensure that all PPS safety net providers are actively sharing EHR systems with local health information exchange/RHIO/SHIN-NY and sharing health information among clinical partners, including directed exchange (secure messaging), alerts and patient record look up, by the end of Demonstration Year (DY) 3.			In Process	Pass & Ongoing	N/A



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Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Quarter)
Montefiore Medical Center - Project 2.a.i

	<i>Enter Reviewer Comment</i>					
●	5. Ensure that EHR systems used by participating safety net providers meet Meaningful Use and PCMH Level 3 standards and/or APCM by the end of Demonstration Year 3.			In Process	Pass & Ongoing	N/A
	<i>Enter Reviewer Comment</i>					
●	6. Perform population health management by actively using EHRs and other IT platforms, including use of targeted patient registries, for all participating safety net providers.			In Process	Pass & Ongoing	N/A
	<i>Enter Reviewer Comment</i>					
●	7. Achieve 2014 Level 3 PCMH primary care certification and/or meet state-determined criteria for Advanced Primary Care Models for all participating PCPs, expand access to primary care providers, and meet EHR Meaningful Use standards by the end of DY 3.			In Process	Pass & Ongoing	N/A
	<i>Enter Reviewer Comment</i>					
●	8. Contract with Medicaid Managed Care Organizations and other payers, as appropriate, as an integrated system and establish value-based payment arrangements.			In Process	Pass & Ongoing	N/A
	<i>Enter Reviewer Comment</i>					
●	9. Establish monthly meetings with Medicaid MCOs to discuss utilization trends, performance issues, and payment reform.	3/31/2017	3/31/2017	In Process	Pass & Complete	0.33
	<i>Enter Reviewer Comment</i>					
●	10. Re-enforce the transition towards value-based payment reform by aligning provider compensation to patient outcomes.			In Process	Pass & Ongoing	N/A
	<i>Enter Reviewer Comment</i>					



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Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Quarter)

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Montefiore Medical Center - Project 2.a.i

●	11. Engage patients in the integrated delivery system through outreach and navigation activities, leveraging community health workers, peers, and culturally competent community-based organizations, as			In Process	Pass & Ongoing	N/A
	<i>Enter Reviewer Comment</i>					
Total						1.00

Domain 2 Pay for Performance and Pay for Reporting - Project 2.a.i (all Milestones are P4R in DY2)			
AV Driving	Measure	Reviewer Status	AVs Awarded
●	Adult Access to Preventive or Ambulatory Care - 20 to 44 years	Pass & Ongoing	0.3333333
	<i>Enter Reviewer Comment</i>		
●	Adult Access to Preventive or Ambulatory Care - 45 to 64 years	Pass & Ongoing	0.3333333
	<i>Enter Reviewer Comment</i>		
●	Adult Access to Preventive or Ambulatory Care - 65 and older	Pass & Ongoing	0.3333333
	<i>Enter Reviewer Comment</i>		
●	CAHPS Measures - Care Coordination with provider up-to-date about care received from other providers	Pass & Ongoing	1
	<i>Enter Reviewer Comment</i>		
●	Children's Access to Primary Care- 12 to 24 months	Pass & Ongoing	0.25
	<i>Enter Reviewer Comment</i>		



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Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Quarter)
Montefiore Medical Center - Project 2.a.i

●	Children's Access to Primary Care- 25 months to 6 years	Pass & Ongoing	0.25
	<i>Enter Reviewer Comment</i>		
●	Children's Access to Primary Care- 7 to 11 years	Pass & Ongoing	0.25
	<i>Enter Reviewer Comment</i>		
●	Children's Access to Primary Care- 12 to 19 years	Pass & Ongoing	0.25
	<i>Enter Reviewer Comment</i>		
●	Getting Timely Appointments, Care and information (Q6, 8, 10, and 12)	Pass & Ongoing	0.5
	<i>Enter Reviewer Comment</i>		
●	Helpful, Courteous, and Respectful Office Staff (Q24 and 25)	Pass & Ongoing	0.5
	<i>Enter Reviewer Comment</i>		
●	H-CAHPS – Care Transition Metrics	Pass & Ongoing	1
	<i>Enter Reviewer Comment</i>		
●	Medicaid Spending on ER and Inpatient Services ±	Pass & Ongoing	1
	<i>Enter Reviewer Comment</i>		
●	Medicaid spending on Primary Care and community based behavioral health care	Pass & Ongoing	1
	<i>Enter Reviewer Comment</i>		



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Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Quarter)
Montefiore Medical Center - Project 2.a.i

	<i>Enter Reviewer Comment</i>		
●	PDI 90– Composite of all measures +/-	Pass & Ongoing	1
	<i>Enter Reviewer Comment</i>		
●	Percent of eligible providers with participating agreements with RHIOs, meeting Meaningful Use criteria and able to participate in bidirectional exchange	Pass & Ongoing	1
	<i>Enter Reviewer Comment</i>		
●	Percent of PCP meeting PCMH (NCQA) or Advance Primary Care (SHIP) standards	Pass & Ongoing	1
	<i>Enter Reviewer Comment</i>		
●	Percent of total Medicaid provider reimbursement received through sub-capitation or other forms of non-FFS reimbursement	Pass & Ongoing	1
	<i>Enter Reviewer Comment</i>		
●	Potentially Avoidable Emergency Room Visits	Pass & Ongoing	1
	<i>Enter Reviewer Comment</i>		
●	Potentially Avoidable Readmissions	Pass & Ongoing	1
	<i>Enter Reviewer Comment</i>		
●	PQI 90 – Composite of all measures +/-	Pass & Ongoing	1
	<i>Enter Reviewer Comment</i>		



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*Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Quarter)
Montefiore Medical Center - Project 2.a.i*

●	Primary Care - Length of Relationship - Q3	Pass & Ongoing	0.5
	<i>Enter Reviewer Comment</i>		
●	Primary Care - Usual Source of Care - Q2	Pass & Ongoing	0.5
	<i>Enter Reviewer Comment</i>		
Total			15.00



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*Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Quarter)
Montefiore Medical Center - Project 2.a.iii*

Project Snapshot	
Project Domain	System Transformation Projects (Domain 2)
Project ID	2.a.iii
Project Title	Health Home At-Risk Intervention Program: Proactive management of higher risk patients not currently eligible for Health Homes through access

Payment Snapshot	
DY2 Q4 Payment Available	\$ 1,473,054
DY2 Q4 Payment Earned	\$ 1,252,096

2.a.iii Scoresheet									
Domain	Component	Review Status	AVs Available	Net AVs Awarded	Percentage AV	Domain Funding % (DY2)	Domain Funding % (DY2, Q4)	Payment Available (\$)	Net Payment Earned (\$)
Domain 1	Domain 1 Organizational	Complete	5.00	5.00	100%	60%	30%	883,833	662,875
	Project Implementation Speed	Complete	1.00	0.25	25%				
	Patient Engagement Speed	Complete	1.00	0.00	0%				
Domain 1 Subtotal			7.00	5.25	75%	60%	30%	883,833	662,875
Domain 2	Domain 2 Pay for Reporting (P4R)	Complete	15.00	15.00	100%	40%	20%	589,222	589,222
	Domain 2 Pay for Performance (P4P)	N/A	N/A	N/A	N/A	0%	0%	-	-
Domain 2 Subtotal			15.00	15.00	100%	40%	20%	589,222	589,222
Total		Complete	22.00	20.25	92%	100%	50%	1,473,054	1,252,096

Total Project 2.a.iii AVs Awarded: 20.25 out of 22

Hide Reviewer Comments

Domain 1 Project Milestones - Project 2.a.iii						
AV Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded
	Module 1 - Major risks to implementation and mitigation strategies	Ongoing	N/A	Completed	Pass & Ongoing	N/A



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**Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Quarter)
Montefiore Medical Center - Project 2.a.iii**

	<i>Enter Reviewer Comment</i>					
●	Module 2 - Project Implementation Speed	Ongoing	N/A	Completed	Pass & Ongoing	0.25
	<i>Enter Reviewer Comment</i>					
●	Module 3 - Patient Engagement Speed	Ongoing	N/A	Completed	Fail	0
	<i>Enter Reviewer Comment</i>					
Total						0.25

Domain 1 Project Prescribed Milestones - Project 2.a.iii						
AV Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded
●	1. Develop a Health Home At-Risk Intervention Program, utilizing participating HHS as well as PCMH/APC PCPs in care coordination within the program.	3/31/2017	3/31/2017	Completed	Pass & Complete	0.25
	<i>Enter Reviewer Comment</i>					
●	2. Ensure all primary care providers participating in the project meet NCQA (2011) accredited Patient Centered Medical Home, Level 3 standards and will achieve NCQA 2014 Level 3 PCMH and/or Advanced Primary Care accreditation by Demonstration Year (DY) 3.			In Process	Pass & Ongoing	N/A
	<i>Enter Reviewer Comment</i>					
●	3. Ensure that all participating safety net providers are actively sharing EHR systems with local health information exchange/RHIO/SHIN-NY and sharing health information among clinical partners, including direct exchange (secure messaging), alerts and patient record look up.			In Process	Pass & Ongoing	N/A



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**Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Quarter)
Montefiore Medical Center - Project 2.a.iii**

	<i>Enter Reviewer Comment</i>					
●	4. Ensure that EHR systems used by participating safety net providers meet Meaningful Use and PCMH Level 3 standards and/or APCM.			In Process	Pass & Ongoing	N/A
	<i>Enter Reviewer Comment</i>					
●	5. Perform population health management by actively using EHRs and other IT platforms, including use of targeted patient registries, for all participating safety net providers.			In Process	Pass & Ongoing	N/A
	<i>Enter Reviewer Comment</i>					
●	6. Develop a comprehensive care management plan for each patient to engage him/her in care and to reduce patient risk factors.			In Process	Pass & Ongoing	N/A
	<i>Enter Reviewer Comment</i>					
●	7. Establish partnerships between primary care providers and the local Health Home for care management services. This plan should clearly delineate roles and responsibilities for both parties.	3/31/2017	3/31/2017	Completed	Fail	0.00
	<i>Enter Reviewer Comment</i>					
●	8. Establish partnerships between the primary care providers, in concert with the Health Home, with network resources for needed services. Where necessary, the provider will work with local government units (such as SPOAs and public health departments).	3/31/2017	3/31/2017	Completed	Fail	0.00
	<i>Enter Reviewer Comment</i>					
●	9. Implement evidence-based practice guidelines to address risk factor reduction as well as to ensure appropriate management of chronic diseases. Develop educational materials consistent with cultural and linguistic needs of the population.	3/31/2017	3/31/2017	Completed	Fail	0.00



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**Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Quarter)
Montefiore Medical Center - Project 2.a.iii**

<i>Enter Reviewer Comment</i>	
Total	0.25

Domain 2 Pay for Performance and Pay for Reporting - Project 2.a.iii (all Milestones are P4R in DY2)			
AV Driving	Measure	Reviewer Status	AVs Awarded
●	Adult Access to Preventive or Ambulatory Care - 20 to 44 years	Pass & Ongoing	0.3333333
<i>Enter Reviewer Comment</i>			
●	Adult Access to Preventive or Ambulatory Care - 45 to 64 years	Pass & Ongoing	0.3333333
<i>Enter Reviewer Comment</i>			
●	Adult Access to Preventive or Ambulatory Care - 65 and older	Pass & Ongoing	0.3333333
<i>Enter Reviewer Comment</i>			
●	CAHPS Measures - Care Coordination with provider up-to-date about care received from other providers	Pass & Ongoing	1
<i>Enter Reviewer Comment</i>			
●	Children's Access to Primary Care- 12 to 19 years	Pass & Ongoing	0.25
<i>Enter Reviewer Comment</i>			
●	Children's Access to Primary Care- 12 to 24 months	Pass & Ongoing	0.25



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Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Quarter)
Montefiore Medical Center - Project 2.a.iii

●	<i>Enter Reviewer Comment</i>		
●	Children's Access to Primary Care- 25 months to 6 years	Pass & Ongoing	0.25
	<i>Enter Reviewer Comment</i>		
●	Children's Access to Primary Care- 7 to 11 years	Pass & Ongoing	0.25
	<i>Enter Reviewer Comment</i>		
●	Getting Timely Appointments, Care and information (Q6, 8, 10, and 12)	Pass & Ongoing	1
	<i>Enter Reviewer Comment</i>		
●	H-CAHPS – Care Transition Metrics	Pass & Ongoing	1
	<i>Enter Reviewer Comment</i>		
●	Medicaid Spending on ER and Inpatient Services ±	Pass & Ongoing	1
	<i>Enter Reviewer Comment</i>		
●	Medicaid spending on Primary Care and community based behavioral health care	Pass & Ongoing	1
	<i>Enter Reviewer Comment</i>		
●	PDI 90– Composite of all measures +/-	Pass & Ongoing	1
	<i>Enter Reviewer Comment</i>		
●	Percent of eligible providers with participating agreements with RHIOs, meeting Meaningful Use criteria and able to participate in bidirectional exchange	Pass & Ongoing	1



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Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Quarter)
Montefiore Medical Center - Project 2.a.iii

	<i>Enter Reviewer Comment</i>		
●	Percent of PCP meeting PCMH (NCQA) or Advance Primary Care (SHIP) standards	Pass & Ongoing	1
	<i>Enter Reviewer Comment</i>		
●	Percent of total Medicaid provider reimbursement received through sub-capitation or other forms of non-FFS reimbursement	Pass & Ongoing	1
	<i>Enter Reviewer Comment</i>		
●	Potentially Avoidable Emergency Room Visits	Pass & Ongoing	1
	<i>Enter Reviewer Comment</i>		
●	Potentially Avoidable Readmissions	Pass & Ongoing	1
	<i>Enter Reviewer Comment</i>		
●	PQI 90 – Composite of all measures +/-	Pass & Ongoing	1
	<i>Enter Reviewer Comment</i>		
●	Primary Care - Length of Relationship - Q3	Pass & Ongoing	0.5
	<i>Enter Reviewer Comment</i>		
●	Primary Care - Usual Source of Care - Q2	Pass & Ongoing	0.5
	<i>Enter Reviewer Comment</i>		
Total			15.00



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Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Quarter)
Montefiore Medical Center - Project 2.a.iv

Project Snapshot	
Project Domain	System Transformation Projects (Domain 2)
Project ID	2.a.iv
Project Title	Create a medical village using existing hospital infrastructure

Payment Snapshot	
DY2 Q4 Payment Available	\$ 1,726,835
DY2 Q4 Payment Earned	\$ 1,726,835

2.a.iv Scoresheet									
Domain	Component	Review Status	AVs Available	Net AVs Awarded	Percentage AV	Domain Funding % (DY2)	Domain Funding % (DY2, Q4)	Payment Available (\$)	Net Payment Earned (\$)
Domain 1	Domain 1 Organizational	Complete	5.00	5.00	100%	60%	30%	1,036,101	1,036,101
	Project Implementation Speed	Complete	1.00	1.00	100%				
	Patient Engagement Speed	Complete	1.00	1.00	100%				
Domain 1 Subtotal			7.00	7.00	100%	60%	30%	1,036,101	1,036,101
Domain 2	Domain 2 Pay for Reporting (P4R)	Complete	15.00	15.00	100%	40%	20%	690,734	690,734
	Domain 2 Pay for Performance (P4P)	N/A	N/A	N/A	N/A	0%	0%	-	-
Domain 2 Subtotal			15.00	15.00	100%	40%	20%	690,734	690,734
Total		Complete	22.00	22.00	100%	100%	50%	1,726,835	1,726,835

Total Project 2.a.iv AVs Awarded: 22 out of 22

Hide Reviewer Comments

Domain 1 Project Milestones - Project 2.a.iv						
AV Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded
	Module 1 - Major risks to implementation and mitigation strategies	Ongoing	N/A	In Process	Pass & Ongoing	N/A



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**Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Quarter)
Montefiore Medical Center - Project 2.a.iv**

	<i>Enter Reviewer Comment</i>					
●	Module 2 - Project Implementation Speed	Ongoing	N/A	In Process	Pass & Ongoing	1.00
	<i>Enter Reviewer Comment</i>					
●	Module 3 - Patient Engagement Speed	Ongoing	N/A	In Process	Pass & Ongoing	1
	<i>Enter Reviewer Comment</i>					
Total						2.00

Domain 1 Project Prescribed Milestones - Project 2.a.iv						
AV Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded
●	1. Convert outdated or unneeded hospital capacity into an outpatient services center, stand-alone emergency department/urgent care center or other healthcare-related purpose.			In Process	Pass & Ongoing	N/A
	<i>Enter Reviewer Comment</i>					
●	2. Provide a detailed timeline documenting the specifics of bed reduction and rationale. Specified bed reduction proposed in the project must include active or "staffed" beds.	3/31/2017	3/31/2017	Completed	Pass & Complete	0.33
	<i>Enter Reviewer Comment</i>					
●	3. Ensure that all participating PCPs meet NCQA 2014 Level 3 PCMH accreditation and/or meet state-determined criteria for Advanced Primary Care Models by the end of DSRIP Year 3.			In Process	Pass & Ongoing	N/A
	<i>Enter Reviewer Comment</i>					



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**Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Quarter)
Montefiore Medical Center - Project 2.a.iv**

●	4. Ensure that all safety net providers participating in Medical Villages are actively sharing EHR systems with local health information exchange/RHIO/SHIN-NY and sharing health information among clinical partners, including direct exchange (secure messaging), alerts and patient record look up.			In Process	Pass & Ongoing	N/A
<i>Enter Reviewer Comment</i>						
●	5. Use EHRs and other technical platforms to track all patients engaged in the project.	3/31/2017	3/31/2017	Completed	Pass & Complete	0.33
<i>Enter Reviewer Comment</i>						
●	6. Ensure that EHR systems used in Medical Villages meet Meaningful Use Stage 2			In Process	Pass & Ongoing	N/A
<i>Enter Reviewer Comment</i>						
●	7. Ensure that services which migrate to a different setting or location (clinic, hospitals, etc.) are supported by the comprehensive community needs assessment.	3/31/2017	3/31/2017	Completed	Pass & Complete	0.33
<i>Enter Reviewer Comment</i>						
Total						1.00

Domain 2 Pay for Performance and Pay for Reporting - Project 2.a.iv (all Milestones are P4R in DY2)			
AV Driving	Measure	Reviewer Status	AVs Awarded
●	Adult Access to Preventive or Ambulatory Care - 20 to 44 years	Pass & Ongoing	0.3333333
<i>Enter Reviewer Comment</i>			
●	Adult Access to Preventive or Ambulatory Care - 45 to 64 years	Pass & Ongoing	0.3333333



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**Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Quarter)
Montefiore Medical Center - Project 2.a.iv**

●	<i>Enter Reviewer Comment</i>		
●	Adult Access to Preventive or Ambulatory Care - 65 and older	Pass & Ongoing	0.3333333
	<i>Enter Reviewer Comment</i>		
●	CAHPS Measures - Care Coordination with provider up-to-date about care received from other providers	Pass & Ongoing	1
	<i>Enter Reviewer Comment</i>		
●	Children's Access to Primary Care- 12 to 19 years	Pass & Ongoing	0.25
	<i>Enter Reviewer Comment</i>		
●	Children's Access to Primary Care- 12 to 24 months	Pass & Ongoing	0.25
	<i>Enter Reviewer Comment</i>		
●	Children's Access to Primary Care- 25 months to 6 years	Pass & Ongoing	0.25
	<i>Enter Reviewer Comment</i>		
●	Children's Access to Primary Care- 7 to 11 years	Pass & Ongoing	0.25
	<i>Enter Reviewer Comment</i>		
●	Getting Timely Appointments, Care and information (Q6, 8, 10, and 12)	Pass & Ongoing	1
	<i>Enter Reviewer Comment</i>		



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**Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Quarter)
Montefiore Medical Center - Project 2.a.iv**

●	H-CAHPS – Care Transition Metrics	Pass & Ongoing	1
<i>Enter Reviewer Comment</i>			
●	Medicaid Spending on ER and Inpatient Services ±	Pass & Ongoing	1
<i>Enter Reviewer Comment</i>			
●	Medicaid spending on Primary Care and community based behavioral health care	Pass & Ongoing	1
<i>Enter Reviewer Comment</i>			
●	PDI 90– Composite of all measures +/-	Pass & Ongoing	1
<i>Enter Reviewer Comment</i>			
●	Percent of eligible providers with participating agreements with RHIOs, meeting Meaningful Use criteria and able to participate in bidirectional exchange	Pass & Ongoing	1
<i>Enter Reviewer Comment</i>			
●	Percent of PCP meeting PCMH (NCQA) or Advance Primary Care (SHIP) standards	Pass & Ongoing	1
<i>Enter Reviewer Comment</i>			
●	Percent of total Medicaid provider reimbursement received through sub-capitation or other forms of non-FFS reimbursement	Pass & Ongoing	1
<i>Enter Reviewer Comment</i>			
●	Potentially Avoidable Emergency Room Visits	Pass & Ongoing	1



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Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Quarter)
Montefiore Medical Center - Project 2.a.iv

	<i>Enter Reviewer Comment</i>		
●	Potentially Avoidable Readmissions	Pass & Ongoing	1
	<i>Enter Reviewer Comment</i>		
●	PQI 90 – Composite of all measures +/-	Pass & Ongoing	1
	<i>Enter Reviewer Comment</i>		
●	Primary Care - Length of Relationship - Q3	Pass & Ongoing	0.5
	<i>Enter Reviewer Comment</i>		
●	Primary Care - Usual Source of Care - Q2	Pass & Ongoing	0.5
	<i>Enter Reviewer Comment</i>		
Total			15.00



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*Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Quarter)
Montefiore Medical Center - Project 2.b.iii*

Project Snapshot	
Project Domain	System Transformation Projects
Project ID	2.b.iii
Project Title	ED care triage for at-risk populations

Payment Snapshot	
DY2 Q4 Payment Available	\$ 1,249,175
DY2 Q4 Payment Earned	\$ 1,249,175

2.b.iii Scoresheet									
Domain	Component	Review Status	AVs Available	Net AVs Awarded	Percentage AV	Domain Funding % (DY2)	Domain Funding % (DY2, Q4)	Payment Available (\$)	Net Payment Earned (\$)
Domain 1	Domain 1 Organizational	Complete	5.00	5.00	100%	60%	30%	749,505	749,505
	Project Implementation Speed	Complete	1.00	1.00	100%				
	Patient Engagement Speed	Complete	1.00	1.00	100%				
Domain 1 Subtotal			7.00	7.00	100%	60%	30%	749,505	749,505
Domain 2	Domain 2 Pay for Reporting (P4R)	Complete	14.00	14.00	100%	40%	20%	499,670	499,670
	Domain 2 Pay for Performance (P4P)	N/A	N/A	N/A	N/A	0%	0%	-	-
Domain 2 Subtotal			14.00	14.00	100%	40%	20%	499,670	499,670
Total		Complete	21.00	21.00	100%	100%	50%	1,249,175	1,249,175

Total Project 2.b.iii AVs Awarded: 21 out of 21

Hide Reviewer Comments

Domain 1 Project Milestones - Project 2.b.iii						
AV Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded
	Module 1 - Major risks to implementation and mitigation strategies	Ongoing	N/A	In Process	Pass & Ongoing	N/A



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**Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Quarter)
Montefiore Medical Center - Project 2.b.iii**

	<i>Enter Reviewer Comment</i>					
●	Module 2 - Project Implementation Speed	Ongoing	N/A	In Process	Pass & Ongoing	1.00
	<i>Enter Reviewer Comment</i>					
●	Module 3 - Patient Engagement Speed	Ongoing	N/A	In Process	Pass & Ongoing	1
	<i>Enter Reviewer Comment</i>					
Total						2.00

Domain 1 Project Prescribed Milestones - Project 2.b.iii						
AV Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded
●	1. Establish ED care triage program for at-risk populations			In Process	Pass & Ongoing	N/A
	<i>Enter Reviewer Comment</i>					
●	2. Participating EDs will establish partnerships to community primary care providers with an emphasis on those that are PCMHs and have open access scheduling. a. Achieve NCQA 2014 Level 3 Medical Home standards or NYS Advanced Primary Care Model standards by the end of DSRIP Year 3. b. Develop process and procedures to establish connectivity between the emergency department and community primary care providers.			In Process	Pass & Ongoing	N/A
	<i>Enter Reviewer Comment</i>					



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**Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Quarter)
Montefiore Medical Center - Project 2.b.iii**

●	3. For patients presenting with minor illnesses who do not have a primary care provider: a. Patient navigators will assist the presenting patient to receive an immediate appointment with a primary care provider, after required medical screening examination, to validate a non-emergency need. b. Patient navigator will assist the patient with identifying and accessing needed community support resources. c. Patient navigator will assist the member in receiving a timely appointment with that provider's office (for patients with a primary care			In Process	Pass & Ongoing	N/A
	<i>Enter Reviewer Comment</i>					
●	4. Established protocols allowing ED and first responders - under supervision of the ED practitioners - to transport patients with non-acute disorders to alternate care sites including the PCMH to receive more appropriate level of care. (This requirement is optional.)	3/31/2017	3/31/2017	Completed	Pass (with Exception) & Complete	0.50
	<i>Enter Reviewer Comment</i>					
●	5. Use EHRs and other technical platforms to track all patients engaged in the project.	3/31/2017	3/31/2017	Completed	Pass & Complete	0.50
	<i>Enter Reviewer Comment</i>					
Total						1.00

Domain 2 Pay for Performance and Pay for Reporting - Project 2.b.iii (all Milestones are P4R in DY2)			
AV Driving	Measure	Reviewer Status	AVs Awarded
●	Adult Access to Preventive or Ambulatory Care - 20 to 44 years	Pass & Ongoing	0.3333333
<i>Enter Reviewer Comment</i>			



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Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Quarter)
Montefiore Medical Center - Project 2.b.iii

●	Adult Access to Preventive or Ambulatory Care - 45 to 64 years	Pass & Ongoing	0.3333333
<i>Enter Reviewer Comment</i>			
●	Adult Access to Preventive or Ambulatory Care - 65 and older	Pass & Ongoing	0.3333333
<i>Enter Reviewer Comment</i>			
●	CAHPS Measures - Care Coordination with provider up-to-date about care received from other providers	Pass & Ongoing	1
<i>Enter Reviewer Comment</i>			
●	Children's Access to Primary Care- 12 to 19 years	Pass & Ongoing	0.25
<i>Enter Reviewer Comment</i>			
●	Children's Access to Primary Care- 12 to 24 months	Pass & Ongoing	0.25
<i>Enter Reviewer Comment</i>			
●	Children's Access to Primary Care- 25 months to 6 years	Pass & Ongoing	0.25
<i>Enter Reviewer Comment</i>			
●	Children's Access to Primary Care- 7 to 11 years	Pass & Ongoing	0.25
<i>Enter Reviewer Comment</i>			
●	Getting Timely Appointments, Care and information (Q6, 8, 10, and 12)	Pass & Ongoing	1



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**Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Quarter)
Montefiore Medical Center - Project 2.b.iii**

	<i>Enter Reviewer Comment</i>		
●	Medicaid Spending on ER and Inpatient Services ±	Pass & Ongoing	1
	<i>Enter Reviewer Comment</i>		
●	Medicaid spending on Primary Care and community based behavioral health care	Pass & Ongoing	1
	<i>Enter Reviewer Comment</i>		
●	PDI 90- Composite of all measures +/-	Pass & Ongoing	1
	<i>Enter Reviewer Comment</i>		
●	Percent of eligible providers with participating agreements with RHIOs, meeting Meaningful Use criteria and able to participate in bidirectional exchange	Pass & Ongoing	1
	<i>Enter Reviewer Comment</i>		
●	Percent of PCP meeting PCMH (NCQA) or Advance Primary Care (SHIP) standards	Pass & Ongoing	1
	<i>Enter Reviewer Comment</i>		
●	Percent of total Medicaid provider reimbursement received through sub-capitation or other forms of non-FFS reimbursement	Pass & Ongoing	1
	<i>Enter Reviewer Comment</i>		
●	Potentially Avoidable Emergency Room Visits	Pass & Ongoing	1
	<i>Enter Reviewer Comment</i>		



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Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Quarter)
Montefiore Medical Center - Project 2.b.iii

●	Potentially Avoidable Readmissions	Pass & Ongoing	1
	<i>Enter Reviewer Comment</i>		
●	PQI 90 – Composite of all measures +/-	Pass & Ongoing	1
	<i>Enter Reviewer Comment</i>		
●	Primary Care - Length of Relationship - Q3	Pass & Ongoing	0.5
	<i>Enter Reviewer Comment</i>		
●	Primary Care - Usual Source of Care - Q2	Pass & Ongoing	0.5
	<i>Enter Reviewer Comment</i>		
Total			14.00



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Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Quarter)
Montefiore Medical Center - Project 3.a.i

Project Snapshot	
Project Domain	Clinical Improvement Projects (Domain 3)
Project ID	3.a.i
Project Title	Integration of primary care and behavioral health services

Payment Snapshot	
DY2 Q4 Payment Available	\$ 1,573,993
DY2 Q4 Payment Earned	\$ 1,055,094

3.a.i Scoresheet									
Domain	Component	Review Status	AVs Available	Net AVs Awarded	Percentage AV	Domain Funding % (DY2)	Domain Funding % (DY2, Q4)	Payment Available (\$)	Net Payment Earned (\$)
Domain 1	Domain 1 Organizational	Complete	5.00	5.00	100%	60%	30%	726,458	726,458
	Project Implementation Speed	Complete	1.00	1.00	100%				
	Patient Engagement Speed	Complete	1.00	1.00	100%				
Domain 1 Subtotal			7.00	7.00	100%	60%	30%	726,458	726,458
Domain 3	Domain 3 Pay for Reporting (P4R)	Complete	2.00	2.00	100%	9.9%	4.9%	121,076	121,076
	Domain 3 Pay for Performance		7.00	2.00	29%	30.1%	30.1%	726,458	207,559
Domain 3 Subtotal			9.00	4.00	44%	40%	35%	847,535	328,636
Total		Complete	16.00	11.00	69%	100%	65%	1,573,993	1,055,094

Total Project 3.a.i AVs Awarded: 11 out of 16

Hide Reviewer Comments

Domain 1 Project Milestones - Project 3.a.i						
AV Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded
	Module 1 - Major risks to implementation and mitigation strategies	Ongoing	N/A	In Process	Pass & Ongoing	N/A



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Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Quarter)
Montefiore Medical Center - Project 3.a.i

	<i>Enter Reviewer Comment</i>					
●	Module 2 - Project Implementation Speed	Ongoing	N/A	In Process	Pass & Ongoing	1.00
	<i>Enter Reviewer Comment</i>					
●	Module 3 - Patient Engagement Speed	Ongoing	N/A	In Process	Pass & Ongoing	1
	<i>Enter Reviewer Comment</i>					
Total						1

Domain 1 Project Prescribed Milestones - Project 3.a.i Models 1, 2 and 3							
<input checked="" type="checkbox"/> 3.a.i Model 1 <input checked="" type="checkbox"/> 3.a.i Model 2 <input checked="" type="checkbox"/> 3.a.i Model 3							
Model	AV Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded
3.a.i Model 1	●	1. Co-locate behavioral health services at primary care practice sites. All participating primary care practices must meet 2014 NCQA level 3 PCMH or Advance Primary Care Model standards by DY 3.			In Process	Pass & Ongoing	N/A
		<i>Enter Reviewer Comment</i>					
	●	2. Develop collaborative evidence-based standards of care including medication management and care engagement process.	3/31/2017	3/31/2017	Completed	Pass & Complete	0.125
	<i>Enter Reviewer Comment</i>						



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Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Quarter)
Montefiore Medical Center - Project 3.a.i

	●	3. Conduct preventive care screenings, including behavioral health screenings (PHQ-2 or 9 for those screening positive, SBIRT) implemented for all patients to identify unmet needs.			In Process	Pass & Ongoing	N/A
		<i>Enter Reviewer Comment</i>					
	●	4. Use EHRs or other technical platforms to track all patients engaged in this project.	3/31/2017	3/31/2017	Completed	Pass & Complete	0.125
		<i>Enter Reviewer Comment</i>					
3.a.i Model 2	●	5. Co-locate primary care services at behavioral health sites.			In Process	Pass & Ongoing	N/A
		<i>Enter Reviewer Comment</i>					
	●	6. Develop collaborative evidence-based standards of care including medication management and care engagement process.	3/31/2017	3/31/2017	Completed	Pass & Complete	0.125
		<i>Enter Reviewer Comment</i>					
	●	7. Conduct preventive care screenings, including behavioral health screenings (PHQ-2 or 9 for those screening positive, SBIRT) implemented for all patients to identify unmet needs.			In Process	Pass & Ongoing	N/A
		<i>Enter Reviewer Comment</i>					
●	8. Use EHRs or other technical platforms to track all patients engaged in this project.	3/31/2017	3/31/2017	Completed	Pass & Complete	0.125	
	<i>Enter Reviewer Comment</i>						
	●	9. Implement IMPACT Model at Primary Care Sites.			In Process	Pass & Ongoing	N/A



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Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Quarter)
Montefiore Medical Center - Project 3.a.i

3.a.i Model 3	●	<i>Enter Reviewer Comment</i>						
	●	10. Utilize IMPACT Model collaborative care standards, including developing coordinated evidence-based care standards and policies and procedures for care engagement.	3/31/2017	3/31/2017	Completed	Pass & Complete	0.125	
		<i>Enter Reviewer Comment</i>						
	●	11. Employ a trained Depression Care Manager meeting requirements of the IMPACT model.	3/31/2017	3/31/2017	Completed	Pass & Complete	0.125	
		<i>Enter Reviewer Comment</i>						
	●	12. Designate a Psychiatrist meeting requirements of the IMPACT Model.	3/31/2017	3/31/2017	Completed	Pass & Complete	0.125	
		<i>Enter Reviewer Comment</i>						
	●	13. Measure outcomes as required in the IMPACT Model.			In Process	Pass & Ongoing	N/A	
		<i>Enter Reviewer Comment</i>						
	●	14. Provide "stepped care" as required by the IMPACT Model.			In Process	Pass & Ongoing	N/A	
		<i>Enter Reviewer Comment</i>						
	●	15. Use EHRs or other technical platforms to track all patients engaged in this project.	3/31/2017	3/31/2017	Completed	Pass & Complete	0.125	
		<i>Enter Reviewer Comment</i>						
	Total							1



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*Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Quarter)
Montefiore Medical Center - Project 3.a.i*

AV Driving	Measure	Reviewer Status	AVs Awarded
●	Adherence to Antipsychotic Medications for People with Schizophrenia	Fail	0
	P4P Measure DY2Q4		
●	Antidepressant Medication Management - Effective Acute Phase Treatment	Fail	0
	P4P Measure DY2Q4		
●	Antidepressant Medication Management - Effective Continuation Phase Treatment	Fail	0
	P4P Measure DY2Q4		
●	Cardiovascular Monitoring for People with Cardiovascular Disease and Schizophrenia	Pass & Ongoing	1
	P4P Measure DY2Q4		
●	Diabetes Monitoring for People with Diabetes and Schizophrenia	Fail	0
	P4P Measure DY2Q4		
●	Diabetes Screening for People with Schizophrenia or Bipolar Disease who are Using Antipsychotic Medication	Fail	0
	P4P Measure DY2Q4		
●	Follow-up after hospitalization for Mental Illness - within 30 days	Fail	0
	P4P Measure DY2Q4		



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*Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Quarter)
Montefiore Medical Center - Project 3.a.i*

●	Follow-up after hospitalization for Mental Illness - within 7 days	Fail	0
	P4P Measure DY2Q4		
●	Follow-up care for Children Prescribed ADHD Medications - Continuation Phase	Pass & Ongoing	0.5
	P4R Measure DY2Q4		
●	Follow-up care for Children Prescribed ADHD Medications - Initiation Phase	Pass & Ongoing	0.5
	P4R Measure DY2Q4		
●	Engagement of Alcohol and Other Drug Dependence Treatment (initiation and 2 visits within 44 days)	Fail	0
	P4P Measure DY2Q4		
●	Initiation of Alcohol and Other Drug Dependence Treatment (1 visit within 14 days)	N/A	N/A
	P4P Measure DY2Q4		
●	Potentially Preventable Emergency Department Visits (for persons with BH diagnosis) ±	Pass & Ongoing	1
	P4P Measure DY2Q4		
●	Screening for Clinical Depression and follow-up	Pass & Ongoing	1
	P4R Measure DY2Q4		
Total			4.00



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Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Quarter)
Montefiore Medical Center - Project 3.a.ii

Project Snapshot	
Project Domain	Clinical Improvement Projects (Domain 3)
Project ID	3.a.ii
Project Title	Behavioral health community crisis stabilization services

Payment Snapshot	
DY2 Q4 Payment Available	\$ 1,351,434
DY2 Q4 Payment Earned	\$ 987,795

3.a.ii Scoresheet									
Domain	Component	Review Status	AVs Available	Net AVs Awarded	Percentage AV	Domain Funding % (DY2)	Domain Funding % (DY2, Q4)	Payment Available (\$)	Net Payment Earned (\$)
Domain 1	Domain 1 Organizational	Complete	5.00	5.00	100%	60%	30%	698,869	671,640
	Project Implementation Speed	Complete	1.00	0.73	73%				
	Patient Engagement Speed	Complete	1.00	1.00	100%				
Domain 1 Subtotal			7.00	6.73	96%	60%	30%	698,869	671,640
Domain 3	Domain 3 Pay for Reporting (P4R)	Complete	2.00	2.00	100%	9.9%	20%	116,478	116,478
	Domain 3 Pay for Performance (P4P)		7.00	2.00	29%	30.1%	0%	698,869	199,677
Domain 3 Subtotal			9.00	4.00	44%	40%	20%	815,347	316,155
Total		Complete	16.00	10.73	67%	100%	50%	1,514,215	987,795

Total Project 3.a.ii AVs Awarded: 10.73 out of 16

Hide Reviewer Comments

Domain 1 Project Milestones - Project 3.a.ii						
AV Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded
	Module 1 - Major risks to implementation and mitigation strategies	Ongoing	N/A	In Process	Pass & Ongoing	N/A



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Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Quarter)
Montefiore Medical Center - Project 3.a.ii

	<i>Enter Reviewer Comment</i>					
●	Module 2 - Project Implementation Speed	3/31/2017	3/31/2017	Completed	Pass & Complete	0.73
	<i>Enter Reviewer Comment</i>					
●	Module 3 - Patient Engagement Speed	Ongoing	N/A	In Process	Pass & Ongoing	1
	<i>Enter Reviewer Comment</i>					
Total						1.73

Domain 1 Project Prescribed Milestones - Project 3.a.ii						
AV Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded
●	1. Implement a crisis intervention program that, at a minimum, includes outreach, mobile crisis, and intensive crisis services.	3/31/2017	3/31/2017	In Process	Pass & Complete	0.09
	<i>Enter Reviewer Comment</i>					
●	2. Establish clear linkages with Health Homes, ER and hospital services to develop and implement protocols for diversion of patients from emergency room and inpatient services.	3/31/2017	3/31/2017	In Process	Pass & Complete	0.09
	<i>Enter Reviewer Comment</i>					
●	3. Establish agreements with the Medicaid Managed Care organizations serving the affected population to provide coverage for the service array under this project.	3/31/2017	3/31/2017	In Process	Pass & Complete	0.09
	<i>Enter Reviewer Comment</i>					
●	4. Develop written treatment protocols with consensus from participating providers and facilities.	3/31/2017	3/31/2017	In Process	Pass & Complete	0.09



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Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Quarter)
Montefiore Medical Center - Project 3.a.ii

	<i>Enter Reviewer Comment</i>					
●	5. Include at least one hospital with specialty psychiatric services and crisis-oriented psychiatric services; expansion of access to specialty psychiatric and crisis-oriented services.	3/31/2017	3/31/2017	In Process	Fail	0.00
	<i>Enter Reviewer Comment</i>					
●	6. Expand access to observation unit within hospital outpatient or at an off campus crisis residence for stabilization monitoring services (up to 48 hours).	3/31/2017	3/31/2017	In Process	Fail	0.00
	<i>Enter Reviewer Comment</i>					
●	7. Deploy mobile crisis team(s) to provide crisis stabilization services using evidence-based protocols developed by medical staff.	3/31/2017	3/31/2017	In Process	Pass & Complete	0.09
	<i>Enter Reviewer Comment</i>					
●	8. Ensure that all PPS safety net providers have actively connected EHR systems with local health information exchange/RHIO/SHIN-NY and share health information among clinical partners, including direct exchange (secure messaging), alerts and patient record look up by the end of Demonstration Year (DY) 3.	3/31/2017	3/31/2017	In Process	Fail	0.00
	<i>Enter Reviewer Comment</i>					
●	9. Establish central triage service with agreements among participating psychiatrists, mental health, behavioral health, and substance abuse providers.	3/31/2017	3/31/2017	In Process	Pass & Complete	0.09
	<i>Enter Reviewer Comment</i>					
●	10. Ensure quality committee is established for oversight and surveillance of compliance with protocols and quality of care.	3/31/2017	3/31/2017	In Process	Pass & Complete	0.09



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Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Quarter)
Montefiore Medical Center - Project 3.a.ii

●	<i>Enter Reviewer Comment</i>					
●	11. Use EHRs or other technical platforms to track all patients engaged in this project.	3/31/2017	3/31/2017	In Process	Pass & Complete	0.09
	<i>Enter Reviewer Comment</i>					
Total						0.73

Domain 3 Pay for Performance and Pay for Reporting			
AV Driving	Measure	Reviewer Status	AVs Awarded
●	Adherence to Antipsychotic Medications for People with Schizophrenia	Fail	0
	P4P Measure DY2Q4		
●	Antidepressant Medication Management - Effective Acute Phase Treatment	Fail	0
	P4P Measure DY2Q4		
●	Antidepressant Medication Management - Effective Continuation Phase Treatment	Fail	0
	P4P Measure DY2Q4		
●	Cardiovascular Monitoring for People with Cardiovascular Disease and Schizophrenia	Pass & Ongoing	1
	P4P Measure DY2Q4		
●	Diabetes Monitoring for People with Diabetes and Schizophrenia	Fail	0
	P4P Measure DY2Q4		



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*Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Quarter)
Montefiore Medical Center - Project 3.a.ii*

●	Diabetes Screening for People with Schizophrenia or Bipolar Disease who are Using Antipsychotic Medication	Fail	0
	P4P Measure DY2Q4		
●	Follow-up after hospitalization for Mental Illness - within 30 days	Fail	0
	P4P Measure DY2Q4		
●	Follow-up after hospitalization for Mental Illness - within 7 days	Fail	0
	P4P Measure DY2Q4		
●	Follow-up care for Children Prescribed ADHD Medications - Continuation Phase	Pass & Ongoing	0.5
	P4R Measure DY2Q4		
●	Follow-up care for Children Prescribed ADHD Medications - Initiation Phase	Pass & Ongoing	0.5
	P4R Measure DY2Q4		
●	Potentially Preventable Emergency Department Visits (for persons with BH diagnosis) ±	Pass & Ongoing	1
	P4P Measure DY2Q4		
●	Screening for Clinical Depression and follow-up	Pass & Ongoing	1
	P4R Measure DY2Q4		
Total			4.00



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Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Quarter)
Montefiore Medical Center - Project 3.b.i

Project Snapshot	
Project Domain	Clinical Improvement Projects (Domain 3)
Project ID	3.b.i
Project Title	Evidence-based strategies for disease management in high risk/affected populations. (adult only)

Payment Snapshot	
DY2 Q4 Payment Available	\$ 1,132,132
DY2 Q4 Payment Earned	\$ 594,680

3.b.i Scoresheet									
Domain	Component	Review Status	AVs Available	Net AVs Awarded	Percentage AV	Domain Funding % (DY2)	Domain Funding % (DY2, Q4)	Payment Available (\$)	Net Payment Earned (\$)
Domain 1	Domain 1 Organizational	Complete	5.00	5.00	100%	60%	30%	522,522	507,593
	Project Implementation Speed	Complete	1.00	0.80	80%				
	Patient Engagement Speed	Complete	1.00	1.00	100%				
Domain 1 Subtotal			7.00	6.80	97%	60%	30%	522,522	507,593
Domain 3	Domain 3 Pay for Reporting (P4R)	Complete	6.00	6.00	100%	9.9%	4.9%	87,087	87,087
	Domain 3 Pay for Performance (P4P)		1.00	0.00	0%	30.1%	30.1%	522,522	-
Domain 3 Subtotal			7.00	6.00	86%	40%	35%	609,610	87,087
Total		Complete	14.00	12.80	91%	100%	65%	1,132,132	594,680

Total Project 3.b.i AVs Awarded: 12.8 out of 14

Hide Reviewer Comments

Domain 1 Project Milestones - Project 3.b.i						
AV Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded
	Module 1 - Major risks to implementation and mitigation strategies	Ongoing	N/A	In Process	Pass & Ongoing	N/A



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Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Quarter)
Montefiore Medical Center - Project 3.b.i

	<i>Enter Reviewer Comment</i>					
●	Module 2 - Project Implementation Speed	Ongoing	N/A	In Process	Pass & Ongoing	0.80
	<i>Enter Reviewer Comment</i>					
●	Module 3 - Patient Engagement Speed	Ongoing	N/A	In Process	Pass & Ongoing	1
	<i>Enter Reviewer Comment</i>					
Total						1.80

Domain 1 Project Prescribed Milestones - Project 3.b.i						
AV Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded
●	1. Implement program to improve management of cardiovascular disease using evidence-based strategies in the ambulatory and community care setting.			In Process	Pass & Ongoing	N/A
	<i>Enter Reviewer Comment</i>					
●	2. Ensure that all PPS safety net providers are actively connected to EHR systems with local health information exchange/RHIO/SHIN-NY and share health information among clinical partners, including direct exchange (secure messaging), alerts and patient record look up, by the end of DY 3.			In Process	Pass & Ongoing	N/A
	<i>Enter Reviewer Comment</i>					
●	3. Ensure that EHR systems used by participating safety net providers meet Meaningful Use and PCMH Level 3 standards and/or APCM by the end of Demonstration Year 3.			In Process	Pass & Ongoing	N/A
	<i>Enter Reviewer Comment</i>					



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Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Quarter)
Montefiore Medical Center - Project 3.b.i

●	4. Use EHRs or other technical platforms to track all patients engaged in this project.	3/31/2017	3/31/2017	Completed	Pass & Complete	0.10
<i>Enter Reviewer Comment</i>						
●	5. Use the EHR to prompt providers to complete the 5 A's of tobacco control (Ask, Assess, Advise, Assist, and Arrange).			In Process	Pass & Ongoing	N/A
<i>Enter Reviewer Comment</i>						
●	6. Adopt and follow standardized treatment protocols for hypertension and elevated cholesterol.	3/31/2017	3/31/2017	Completed	Pass & Complete	0.10
<i>Enter Reviewer Comment</i>						
●	7. Develop care coordination teams including use of nursing staff, pharmacists, dieticians and community health workers to address lifestyle changes, medication adherence, health literacy issues, and patient self-efficacy and confidence in self-management.	3/31/2017	3/31/2017	Completed	Pass & Complete	0.10
<i>Enter Reviewer Comment</i>						
●	8. Provide opportunities for follow-up blood pressure checks without a copayment or advanced appointment.			In Process	Pass & Ongoing	N/A
<i>Enter Reviewer Comment</i>						
●	9. Ensure that all staff involved in measuring and recording blood pressure are using correct measurement techniques and equipment.	3/31/2017	3/31/2017	Completed	Pass & Complete	0.10
<i>Enter Reviewer Comment</i>						
●	10. Identify patients who have repeated elevated blood pressure readings in the medical record but do not have a diagnosis of hypertension and schedule them for a hypertension visit.			In Process	Pass & Ongoing	N/A
<i>Enter Reviewer Comment</i>						



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Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Quarter)
Montefiore Medical Center - Project 3.b.i

●	11. 'Prescribe once-daily regimens or fixed-dose combination pills when appropriate.	3/31/2017	3/31/2017	Completed	Pass & Complete	0.10
<i>Enter Reviewer Comment</i>						
●	12. Document patient driven self-management goals in the medical record and review with patients at each visit.			In Process	Pass & Ongoing	N/A
<i>Enter Reviewer Comment</i>						
●	13. Follow up with referrals to community based programs to document participation and behavioral and health status changes.			In Process	Pass & Ongoing	N/A
<i>Enter Reviewer Comment</i>						
●	14. Develop and implement protocols for home blood pressure monitoring with follow up support.	3/31/2017	3/31/2017	Completed	Pass & Complete	0.10
<i>Enter Reviewer Comment</i>						
●	15. Generate lists of patients with hypertension who have not had a recent visit and schedule a follow up visit.	3/31/2017	3/31/2017	Completed	Pass & Complete	0.10
<i>Enter Reviewer Comment</i>						
●	16. Facilitate referrals to NYS Smoker's Quitline.	3/31/2017	3/31/2017	Completed	Pass & Complete	0.10
<i>Enter Reviewer Comment</i>						
●	17. Perform additional actions including "hot spotting" strategies in high risk neighborhoods, linkages to Health Homes for the highest risk			In Process	Pass & Ongoing	N/A
<i>Enter Reviewer Comment</i>						
●	18. Adopt strategies from the Million Hearts Campaign.	3/31/2017	3/31/2017	Completed	Fail	0.00



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Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Quarter)
Montefiore Medical Center - Project 3.b.i

	<i>Enter Reviewer Comment</i>					
●	19. Form agreements with the Medicaid Managed Care organizations serving the affected population to coordinate services under this project.			In Process	Pass & Ongoing	N/A
	<i>Enter Reviewer Comment</i>					
●	20. Engage a majority (at least 80%) of primary care providers in this project.	3/31/2017	3/31/2017	Completed	Fail	0.00
	<i>Enter Reviewer Comment</i>					
Total						0.80

Domain 3 Pay for Performance and Pay for Reporting			
AV Driving	Measure	Reviewer Status	AVs Awarded
●	Aspirin Use	Pass & Ongoing	0.5
	<i>P4R Measure in DY2Q4</i>		
●	Discussion of Risks and Benefits of Aspirin Use	Pass & Ongoing	0.5
	<i>P4R Measure in DY2Q4</i>		
●	Controlling High Blood Pressure	Pass & Ongoing	1
	<i>P4R Measure in DY2Q4</i>		
●	Flu Shots for Adults Ages 18 – 64	Pass & Ongoing	1
	<i>P4R Measure in DY2Q4</i>		



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*Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Quarter)
Montefiore Medical Center - Project 3.b.i*

●	Health Literacy (QHL13, 14, and 16)	Pass & Ongoing	1
	P4R Measure in DY2Q4		
●	Medical Assistance with Smoking and Tobacco Use Cessation - Advised to Quit	Pass & Ongoing	0.3333333
	P4R Measure in DY2Q4		
●	Medical Assistance with Smoking and Tobacco Use Cessation - Discussed Cessation Medication	Pass & Ongoing	0.3333333
	P4R Measure in DY2Q4		
●	Medical Assistance with Smoking and Tobacco Use Cessation - Discussed Cessation Strategies	Pass & Ongoing	0.3333333
	P4R Measure in DY2Q4		
●	Prevention Quality Indicator # 8 (Heart Failure) ±	Pass & Ongoing	1
	P4R Measure in DY2Q4		
●	Prevention Quality Indicator # 7 (HTN) ±	Fail	0
	P4R Measure in DY2Q4		
Total			6.00



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*Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Quarter)
Montefiore Medical Center - Project 3.d.iii*

Project Snapshot	
Project Domain	Clinical Improvement Projects (Domain 3)
Project ID	3.d.iii
Project Title	Implementation of evidence-based medicine guidelines for asthma management

Payment Snapshot	
DY2 Q4 Payment Available	\$ 1,213,115
DY2 Q4 Payment Earned	\$ 933,166

3.d.iii Scoresheet									
Domain	Component	Review Status	AVs Available	Net AVs Awarded	Percentage AV	Domain Funding % (DY2)	Domain Funding % (DY2, Q4)	Payment Available (\$)	Net Payment Earned (\$)
Domain 1	Domain 1 Organizational	Complete	5.00	5.00	100%	60%	30%	559,899	559,899
	Project Implementation Speed	Complete	1.00	1.00	100%				
	Patient Engagement Speed	Complete	1.00	1.00	100%				
Domain 1 Subtotal			7.00	7.00	100%	60%	30%	559,899	559,899
Domain 3	Domain 3 Pay for Reporting (P4R)	Complete	4.00	4.00	100%	9.9%	4.9%	93,317	93,317
	Domain 3 Pay for Performance (P4P)		4.00	2.00	50%	30.1%	30.1%	559,899	279,950
Domain 3 Subtotal			8.00	6.00	75%	40%	35%	653,216	373,266
Total		Complete	15.00	13.00	87%	100%	65%	1,213,115	933,166

Total Project 3.d.iii AVs Awarded: 13 out of 15

Hide Reviewer Comments

Domain 1 Project Milestones - Project 3.d.iii						
AV Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded
	Module 1 - Major risks to implementation and mitigation strategies	Ongoing	N/A	In Process	Pass & Ongoing	N/A



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**Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Quarter)
Montefiore Medical Center - Project 3.d.iii**

	<i>Enter Reviewer Comment</i>					
●	Module 2 - Project Implementation Speed	3/31/2017	3/31/2017	Completed	Pass & Complete	1.00
	<i>Enter Reviewer Comment</i>					
●	Module 3 - Patient Engagement Speed	Ongoing	N/A	In Process	Pass & Ongoing	1
	<i>Enter Reviewer Comment</i>					
Total						2.00

Domain 1 Project Prescribed Milestones - Project 3.d.iii						
AV Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded
●	1. Implement evidence-based asthma management guidelines between primary care practitioners, specialists, and community-based asthma programs (e.g., NYS Regional Asthma Coalitions) to ensure a regional population based approach to asthma management.	3/31/2017	3/31/2017	Completed	Pass & Complete	0.20
	<i>Enter Reviewer Comment</i>					
●	2. Establish agreements to adhere to national guidelines for asthma management and protocols for access to asthma specialists, including EHR-HIE connectivity and telemedicine.	3/31/2017	3/31/2017	Completed	Pass & Complete	0.20
	<i>Enter Reviewer Comment</i>					
●	3. Deliver educational activities addressing asthma management to participating primary care providers.	3/31/2017	3/31/2017	Completed	Pass & Complete	0.20
	<i>Enter Reviewer Comment</i>					



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Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Quarter)
Montefiore Medical Center - Project 3.d.iii

●	4. Ensure coordination with the Medicaid Managed Care organizations and Health Homes serving the affected population.	3/31/2017	3/31/2017	Completed	Pass & Complete	0.20
<i>Enter Reviewer Comment</i>						
●	5. Use EHRs or other technical platforms to track all patients engaged in this project.	3/31/2017	3/31/2017	Completed	Pass & Complete	0.20
<i>Enter Reviewer Comment</i>						
Total						1.00

Domain 3 Pay for Performance and Pay for Reporting			
AV Driving	Measure	Reviewer Status	AVs Awarded
●	Asthma Medication Ratio (5 – 64 Years)	Pass & Ongoing	1
<i>P4P Measure DY2Q4</i>			
●	Medication Management for People with Asthma (5 - 64 years) - 50% of Treatment days covered	Pass & Ongoing	0.5
<i>P4P Measure DY2Q4</i>			
●	Medication Management for People with Asthma (5 - 64 years) - 75% of Treatment days covered	Pass & Ongoing	0.5
<i>P4P Measure DY2Q4</i>			
●	Pediatric Quality Indicator # 14 Pediatric Asthma ±	Fail	0
<i>P4P Measure DY2Q4</i>			
●	Prevention Quality Indicator # 15 Younger Adult Asthma ±	Fail	0



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*Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Quarter)
Montefiore Medical Center - Project 3.d.iii*

●	P4P Measure DY2Q4		
●	Asthma Medication Ratio (5 – 64 Years)	Pass & Ongoing	1
	P4R Measure DY2Q4		



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Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Quarter)
Montefiore Medical Center - Project 4.b.i

Project Snapshot	
Project Domain	Domain 4: Population-wide Projects: New York's
Project ID	4.b.i
Project Title	Promote Tobacco Use Cessation, especially among low SES populations and those with poor mental health

Payment Snapshot	
DY2 Q4 Payment Available	\$ 740,010
DY2 Q4 Payment Earned	\$ 740,010

4.b.i Scoresheet									
Domain	Component	Review Status	AVs Available	Net AVs Awarded	Percentage AV	Domain Funding % (DY2)	Domain Funding % (DY2, Q4)	Payment Available (\$)	Net Payment Earned (\$)
Domain 1	Domain 1 Organizational	Complete	5.00	5.00	100%	60%	30%	444,006	444,006
	Project Implementation Speed	N/A	0.00	0.00	0%				
	Patient Engagement Speed	N/A	0.00	0.00	0%				
Domain 1 Subtotal			5.00	5.00	100%	60%	30%	444,006	444,006
Domain 4	Domain 4 Pay for Reporting (P4R)	Complete	9.00	9.00	100%	40%	20%	\$296,004	296,004
	Domain 4 Pay for Performance (P4P)	N/A	N/A	N/A	N/A	0%	0%	-	-
Domain 4 Subtotal			9.00	9.00	100%	40%	20%	296,004	296,004
Total		Complete	14.00	14.00	100%	100%	50%	740,010	740,010

Total Project 4.b.i AVs Awarded: 14 out of 14

Hide Reviewer Comments

Domain 4 Pay for Performance and Pay for Reporting - Project 4.b.i (all Milestones are P4R in DY2)			
AV Driving	Measure	Reviewer Status	AVs Awarded
	Age-adjusted preventable hospitalizations rate per 10,000 - Aged 18+ years – Ratio of Hispanics to White non-Hispanics	Pass & Ongoing	1



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Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Quarter)
Montefiore Medical Center - Project 4.b.i

●	<i>Enter Reviewer Comment</i>		
●	Percentage of adults with health insurance - Aged 18- 64 years	Pass & Ongoing	1
	<i>Enter Reviewer Comment</i>		
●	Percentage of cigarette smoking among adults	Pass & Ongoing	1
	<i>Enter Reviewer Comment</i>		
●	Percentage of premature death (before age 65 years)	Pass & Ongoing	1
	<i>Enter Reviewer Comment</i>		
●	Percentage of premature death (before age 65 years) – Ratio of Black non-Hispanics to White non-Hispanics	Pass & Ongoing	1
	<i>Enter Reviewer Comment</i>		
●	Percentage of premature death (before age 65 years) – Ratio of Hispanics to White non-Hispanics	Pass & Ongoing	1
	<i>Enter Reviewer Comment</i>		
●	Age-adjusted percentage of adults who have a regular health care provider - Aged 18+ years	Pass & Ongoing	1
	<i>Enter Reviewer Comment</i>		
●	Age-adjusted preventable hospitalizations rate per 10,000 - Aged 18+ years	Pass & Ongoing	1
	<i>Enter Reviewer Comment</i>		



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*Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Quarter)
Montefiore Medical Center - Project 4.b.i*

●	Age-adjusted preventable hospitalizations rate per 10,000 - Aged 18+ years – Ratio of Black non-Hispanics to White non-Hispanics	Pass & Ongoing	1
<i>Enter Reviewer Comment</i>			
Total			9.00



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Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Quarter)
Montefiore Medical Center - Project 4.b.ii

Project Snapshot	
Project Domain	Domain 4: Population-wide Projects: New York's
Project ID	4.b.ii
Project Title	Increase Access to High Quality Chronic Disease Preventive Care and Management in Both Clinical and Community Settings

Payment Snapshot	
DY2 Q4 Payment Available	\$ 551,262
DY2 Q4 Payment Earned	\$ 551,262

4.b.ii Scoresheet									
Domain	Component	Review Status	AVs Available	Net AVs Awarded	Percentage AV	Domain Funding % (DY2)	Domain Funding % (DY2, Q4)	Payment Available (\$)	Net Payment Earned (\$)
Domain 1	Domain 1 Organizational	Complete	5.00	5.00	100%	60%	30%	330,757	330,757
	Project Implementation Speed	N/A	0.00	0.00	0%				
	Patient Engagement Speed	N/A	0.00	0.00	0%				
Domain 1 Subtotal			5.00	5.00	100%	60%	30%	330,757	330,757
Domain 4	Domain 4 Pay for Reporting (P4R)	Complete	16.00	16.00	100%	40%	20%	220,505	220,505
	Domain 4 Pay for Performance (P4P)	N/A	N/A	N/A	N/A	0%	0%	-	-
Domain 4 Subtotal			16.00	16.00	100%	40%	20%	220,505	220,505
Total		Complete	21.00	21.00	100%	100%	50%	551,262	551,262

Total Project 4.b.ii AVs Awarded: 21 out of 21

Hide Reviewer Comments

Domain 4 Pay for Performance and Pay for Reporting			
AV Driving	Measure	Reviewer Status	AVs Awarded
	Age-adjusted preventable hospitalizations rate per 10,000 - Aged 18+ years – Ratio of Hispanics to White non-Hispanics	Pass & Ongoing	1



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**Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Quarter)
Montefiore Medical Center - Project 4.b.ii**

●	<i>Enter Reviewer Comment</i>		
●	Asthma emergency department visit rate per 10,000	Pass & Ongoing	1
	<i>Enter Reviewer Comment</i>		
●	Asthma emergency department visit rate per 10,000 - Aged 0-4 years	Pass & Ongoing	1
	<i>Enter Reviewer Comment</i>		
●	Percentage of adults who are obese	Pass & Ongoing	1
	<i>Enter Reviewer Comment</i>		
●	Percentage of adults who receive a colorectal cancer screening based on the most recent guidelines - Aged 50-75 years	Pass & Ongoing	1
	<i>Enter Reviewer Comment</i>		
●	Percentage of adults with health insurance - Aged 18- 64 years	Pass & Ongoing	1
	<i>Enter Reviewer Comment</i>		
●	Percentage of children and adolescents who are obese	Pass & Ongoing	1
	<i>Enter Reviewer Comment</i>		
●	Percentage of premature death (before age 65 years)	Pass & Ongoing	1
	<i>Enter Reviewer Comment</i>		



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**Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Quarter)
Montefiore Medical Center - Project 4.b.ii**

●	Percentage of premature death (before age 65 years) – Ratio of Black non-Hispanics to White non-Hispanics	Pass & Ongoing	1
<i>Enter Reviewer Comment</i>			
●	Percentage of premature death (before age 65 years) – Ratio of Hispanics to White non-Hispanics	Pass & Ongoing	1
<i>Enter Reviewer Comment</i>			
●	Age-adjusted heart attack hospitalization rate per 10,000	Pass & Ongoing	1
<i>Enter Reviewer Comment</i>			
●	Rate of hospitalizations for short-term complications of diabetes per 10,000 – Aged 18+ years	Pass & Ongoing	1
<i>Enter Reviewer Comment</i>			
●	Rate of hospitalizations for short-term complications of diabetes per 10,000 - Aged 6- 17 years	Pass & Ongoing	1
<i>Enter Reviewer Comment</i>			
●	Age-adjusted percentage of adults who have a regular health care provider - Aged 18+ years	Pass & Ongoing	1
<i>Enter Reviewer Comment</i>			
●	Age-adjusted preventable hospitalizations rate per 10,000 - Aged 18+ years	Pass & Ongoing	1
<i>Enter Reviewer Comment</i>			
●	Age-adjusted preventable hospitalizations rate per 10,000 - Aged 18+ years – Ratio of Black non-Hispanics to White non-Hispanics	Pass & Ongoing	1



Department
of Health

Medicaid
Redesign Team

New York State Department of Health
Delivery System Reform Incentive Payment (DSRIP) Program

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*Achievement Value (AV) Scorecard DY2, Q4 January 1, 2017 - March 31, 2017 (Payment Quarter)
Montefiore Medical Center - Project 4.b.ii*

■	<i>Enter Reviewer Comment</i>
Total	16.00