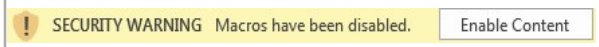
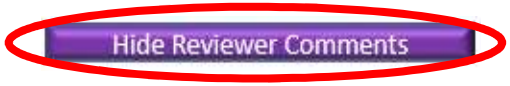
New York State Department of Health
Delivery System Reform Incentive Payment (DSRIP) Program

Achievement Value (AV) Scorecard
Westchester Medical Center

General Instructions		
Step	**Description/Link**	**Image**
1. Enable Content	Click "Enable Content" at the top of the screen to enable macros.	
2. Review AV Scorecard Overview	The AV scorecard Overview is a summary of the report	Click to Access AV Scorecard Overview

Functionality		
Step	**Description/Link**	**Image**
1. Print	All tabs include a print button in the upper left hand corner. The AV Scorecard Overview tab also includes a "Print All" button which will print all relevany reports.	
2. Access Detailed Project Reports and return to AV Scorecard Overview	The AV Scorecard Overview tab is the landing page from which detailed project reports can be viewed. From the AV Scorecard Overview" click the relevant project button to access the project tab. From the project tab click "Save and Return" to access the AV Scorecard Overview	
3. Show or Hide reviewer comments	Each project tab includes a Show/Hide Reviewer Comments button on the left hand side of the screen. Click "Show Reviewer Comments" to show comments and "Hide Reviewer Comments" to hide comments.	

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Print Summary

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Achievement Value (AV) Scorecard
Westchester Medical Center

PPS Information	
Quarter	DY4, Q4 January 1, 2019 - March 31, 2019 (Payment Quarter)
PPS	Westchester Medical Center
PPS Number	21

Achievement Value (AV) Scorecard Summary

Project Link (click on the purple link below to access each individual project report)	AV Data				Payment Data	
	AVs Available	AVs Awarded	AV Adjustment	Net AVs Awarded	DY4, Q4 Payment Available	DY4, Q4 Payment Earned
Domain I Organizational (All Projects)	5.00	5.00	0.00	5.00	*Organizational funds are embedded within each project's payment*	
2.a.i	20.00	16.00	0.00	16.00	$ 3,966,973	$ 2,824,485
2.a.iii	21.00	17.00	0.00	17.00	$ 3,258,585	$ 2,320,112
2.a.iv	22.00	18.00	0.00	18.00	$ 3,825,295	$ 2,723,610
2.b.iv	21.00	17.00	0.00	17.00	$ 3,046,068	$ 2,168,801
2.d.i	14.00	9.25	0.00	9.25	$ 3,526,498	$ 1,028,562
3.a.i	25.00	21.50	0.00	21.50	$ 2,731,147	$ 1,987,668
3.a.ii	25.00	21.50	0.00	21.50	$ 2,621,036	$ 1,907,531
3.c.i	18.00	17.33	0.00	17.33	$ 3,612,779	$ 3,282,198
3.d.iii	14.00	11.00	0.00	11.00	$ 2,196,003	$ 1,354,202

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4.b.i	22.00	22.00	0.00	22.00	$ 1,629,292	$ 1,629,292
4.b.ii	22.00	22.00	0.00	22.00	$ 1,204,260	$ 1,204,260
AV Adjustments (Column F)						
Total	**224.00**	**192.58**	**0.00**	**192.58**	**$ 31,617,935**	**$ 22,430,721**

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Achievement Value (AV) Scorecard DY4, Q4 January 1, 2019 - March 31, 2019 (Payment
Westchester Medical Center - Domain 1 Organizational AVs

Domain I Organizational Scoresheet						
Domain I Organizational	**Review Status**	**AVs Available**	**AVs Awarded**	**Adjustments**	**Net AVs**	**AV**
Workforce Strategy	Complete	1.00	1.00	0.00	1.00	100%
Section 01 - Budget	Complete	1.00	1.00	0.00	1.00	100%
Section 02 - Governance	Complete	1.00	1.00	0.00	1.00	100%
Section 03 - Financial Sustainability	Complete	1.00	1.00	0.00	1.00	100%
Section 04 - Cultural Competency & Health Literacy	Complete	1.00	1.00	0.00	1.00	100%
Section 05 - IT Systems and Processes	Complete	N/A	N/A	N/A	N/A	N/A
Section 06 - Performance Reporting	Complete	N/A	N/A	N/A	N/A	N/A
Section 07 - Practitioner Engagement	Complete	N/A	N/A	N/A	N/A	N/A
Section 08 - Population Health Management	Complete	N/A	N/A	N/A	N/A	N/A
Section 09 - Clinical Integration	Complete	N/A	N/A	N/A	N/A	N/A
Section 10 - General Project Reporting	Complete	N/A	N/A	N/A	N/A	N/A

Workforce Strategy						
Workforce Strategy Budget Updates	●					
	●	Workforce Strategy Spending (Baseline)	Ongoing	N/A	Completed	

Additional Workforce Strategy Budget Updates (non AV-driving)		1. Define target workforce state (in line with DSRIP program's goals)	N/A	N/A	In Process	Pass & Ongoing	1
		2. Create a workforce transition roadmap for achieving defined target workforce	12/31/2016	N/A	Completed	Pass & Complete	
		3. Perform detailed gap analysis between current state assessment of workforce and projected future state	3/31/2017	N/A	Completed	Pass & Complete	
		4. Produce a compensation and benefit analysis, covering impacts on both retrained and redeployed staff, as well as new hires, particularly focusing on full and partial placements	6/30/2016	N/A	Completed	Pass & Complete	
		5. Develop training strategy	3/31/2017	N/A	Completed	Pass & Complete	
		Major Risks to Implementation & Risk Mitigation Strategies	N/A	N/A	In Process	Pass & Ongoing	

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Additional Workforce Strategy Topic Areas							N/A
		Major Dependencies on Organizational Workstreams	N/A	N/A	In Process		
		Roles and Responsibilities	N/A	N/A	In Process		
		Key Stakeholders	N/A	N/A	In Process		
		IT Expectations	N/A	N/A	In Process		
		Progress Reporting	N/A	N/A	In Process		

Section 01 - Budget

		Module 1.1 - PPS Budget Report (Baseline)	Ongoing	N/A	Completed	

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Quarterly Project Reports, Project Budget and Flow of		Module 1.2 - PPS Budget Report (Quarterly	Ongoing	N/A	In Process		
		Module 1.3 - PPS Flow of Funds (Baseline)	Ongoing	N/A	Completed		1
		Quarterly Progress Reports	N/A	N/A	In Process		

Section 02 - Governance

Governance Structure		1. Finalize governance structure and sub-committee structure	9/30/2016	N/A	Completed		
		2. Establish a clinical governance structure, including clinical quality committees for each DSRIP project	12/31/2015	N/A	Completed		

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Updates							1
	●	3. Finalize bylaws and policies or Committee Guidelines where applicable	9/30/2015	N/A	Completed	Pass & Complete	
Governance Process Update	●	4. Establish governance structure reporting and monitoring processes	12/31/2015	N/A	Completed	Pass & Complete	
Additional Governance Milestones (non AV-driving)	●	5. Finalize community engagement plan, including communications with the public and non-provider organizations (e.g. schools, churches, homeless services,	6/30/2016	N/A	Completed	Pass & Complete	N/A
	●	6. Finalize partnership agreements or contracts with CBOs	3/31/2016	N/A	Completed	Pass & Complete	
	●	7. Finalize agency coordination plan aimed at engaging appropriate public sector agencies at state and local levels (e.g. local departments of health and	12/31/2016	N/A	Completed	Pass & Complete	
	●	8. Finalize workforce communication and engagement plan	3/31/2017	N/A	Completed	Pass & Complete	

		9. Inclusion of CBOs in PPS Implementation	3/31/2016	N/A	Completed		
Additional Governance Topic Areas		Major Risks to Implementation & Risk Mitigation Strategies	N/A	N/A	In Process		N/A
		Major Dependencies on Organizational Workstreams	N/A	N/A	In Process		
		Roles and Responsibilities	N/A	N/A	In Process		
		Key Stakeholders	N/A	N/A	In Process		
		IT Expectations	N/A	N/A	In Process		
		Progress Reporting	N/A	N/A	In Process		

Section 03 - Financial Sustainability

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Process Measure	AV Driving	Milestone	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AV Awarded
Financial Stability Update		1. Finalize PPS finance structure, including reporting structure	12/31/2015	N/A	Completed	Pass & Complete	
		2. Perform network financial health current state assessment and develop financial sustainability strategy to address key issues.	3/31/2016	N/A	Completed	Pass & Complete	
		3. Finalize Compliance Plan consistent with New York State Social Services Law 363-d	12/31/2015	N/A	Completed	Pass & Complete	
		4. Develop a Value Based Needs Assessment "VNA"	3/31/2017	N/A	Completed	Pass & Complete	
		Major Risks to Implementation & Risk Mitigation Strategies	N/A	N/A	In Process	Pass & Ongoing	
		Major Dependencies on Organizational Workstreams	N/A	N/A	In Process	Pass & Ongoing	

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Additional Financial Stability Topic Areas		Roles and Responsibilities	N/A	N/A	In Process	Pass & Ongoing	N/A
		Key Stakeholders	N/A	N/A	In Process	Pass & Ongoing	
		IT Expectations	N/A	N/A	In Process	Pass & Ongoing	
		Progress Reporting	N/A	N/A	In Process	Pass & Ongoing	
Total							**1**

Section 04 - Cultural Competency & Health Literacy							
Process Measure	**AV Driving**	**Milestone**	**Required Due Date**	**Committed Due Date**	**Milestone Status**	**Reviewer Status**	**AV Awarded**
Cultural Competency /Health Literacy		1. Finalize cultural competency / health literacy strategy.	12/31/2015	N/A	Completed	Pass & Complete	1
		2. Develop a training strategy focused on addressing the drivers of health disparities (beyond the availability of language-appropriate material).	6/30/2016	N/A	Completed	Pass & Complete	

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Additional Cultural Competency /Health Literacy Topic Areas		Major Risks to Implementation & Risk Mitigation Strategies	N/A	N/A	In Process		N/A
		Major Dependencies on Organizational Workstreams	N/A	N/A	In Process		
		Roles and Responsibilities	N/A	N/A	In Process		
		Key Stakeholders	N/A	N/A	In Process		
		IT Expectations	N/A	N/A	In Process		
		Progress Reporting	N/A	N/A	In Process		

Section 05 - IT Systems and Processes

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IT Systems and Processes		1. Perform current state assessment of IT capabilities across network, identifying any critical gaps, including readiness for data sharing and the implementation of interoperable IT platform(s).	12/31/2016	N/A	Complete	Pass & Complete	N/A
		2. Develop an IT Change Management Strategy.	12/31/2016	N/A	Complete	Pass & Complete	
		3. Develop roadmap to achieving clinical data sharing and interoperable systems across PPS network	12/31/2016	N/A	Complete	Pass & Complete	
		4. Develop a specific plan for engaging attributed members in Qualifying Entities	12/31/2016	N/A	Complete	Pass & Complete	
		5. Develop a data security and confidentiality plan.	6/30/2016	N/A	Complete	Pass & Complete	
		Major Risks to Implementation & Risk Mitigation Strategies	N/A	N/A	In Process	Pass & Ongoing	
		Major Dependencies on Organizational Workstreams	N/A	N/A	In Process	Pass & Ongoing	

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Additional IT Systems and Processes Topic Areas							N/A
	●	Roles and Responsibilities	N/A	N/A	In Process	Pass & Ongoing	
	●	Key Stakeholders	N/A	N/A	In Process	Pass & Ongoing	
	●	Progress Reporting	N/A	N/A	In Process	Pass & Ongoing	
Total							**0**

Section 06 - Performance Reporting							
Process Measure	**AV Driving**	**Milestone**	**Required Due Date**	**Committed Due Date**	**Milestone Status**	**Reviewer Status**	**AV Awarded**
Performance Reporting	●	1. Establish reporting structure for PPS-wide performance reporting and communication.	9/30/2016	N/A	Completed	Pass & Complete	N/A
	●	2. Develop training program for organizations and individuals throughout the network, focused on clinical quality and performance reporting.	6/30/2016	N/A	Completed	Pass & Complete	N/A

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Additional Performance Reporting Topic Areas		Major Risks to Implementation & Risk Mitigation Strategies	N/A	N/A	In Process		
		Major Dependencies on Organizational Workstreams	N/A	N/A	In Process		
		Roles and Responsibilities	N/A	N/A	In Process		
		Key Stakeholders	N/A	N/A	In Process		N/A
		IT Expectations	N/A	N/A	In Process		
		Progress Reporting	N/A	N/A	In Process		

Section 07 - Practitioner Engagement

		1. Develop Practitioners communication and engagement plan.	3/31/2016	N/A	Completed		

Practitioner Engagement							
		2. Develop training / education plan targeting practioners and other professional groups, designed to educate them about the DSRIP program and your PPS-specific quality improvement agenda.	6/30/2016	N/A	Completed	Pass & Complete	N/A
Additional Practitioner Engagement Topic Areas		Major Risks to Implementation & Risk Mitigation Strategies	N/A	N/A	In Process	Pass & Ongoing	
		Major Dependencies on Organizational Workstreams	N/A	N/A	In Process	Pass & Ongoing	
		Roles and Responsibilities	N/A	N/A	In Process	Pass & Ongoing	
		Key Stakeholders	N/A	N/A	In Process	Pass & Ongoing	N/A
		IT Expectations	N/A	N/A	In Process	Pass & Ongoing	
		Progress Reporting	N/A	N/A	In Process	Pass & Ongoing	

Section 08 - Population Health Management

Population Health		1. Develop population health management roadmap.	N/A	N/A	In Process		N/A
		2. Finalize PPS-wide bed reduction plan.	N/A	N/A	In Process		N/A
Additional Population Health Topic Areas		Major Risks to Implementation & Risk Mitigation Strategies	N/A	N/A	In Process		N/A
		Major Dependencies on Organizational Workstreams	N/A	N/A	In Process		
		Roles and Responsibilities	N/A	N/A	In Process		
		Key Stakeholders	N/A	N/A	In Process		

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		IT Expectations	N/A	N/A	In Process	Pass & Ongoing	
		Progress Reporting	N/A	N/A	In Process	Pass & Ongoing	
Total							**0**

Section 09 - Clinical Integration							
Process Measure	**AV Driving**	**Milestone**	**Required Due Date**	**Committed Due Date**	**Milestone Status**	**Reviewer Status**	**AV Awarded**
Clinical Integration		1. Perform a clinical integration 'needs assessment'.	12/31/2016	N/A	Completed	Pass & Complete	N/A
		2. Develop a Clinical Integration strategy.	12/31/2016	N/A	Completed	Pass & Complete	N/A
		Major Risks to Implementation & Risk Mitigation Strategies	N/A	N/A	In Process	Pass & Ongoing	
		Major Dependencies on Organizational Workstreams	N/A	N/A	In Process	Pass & Ongoing	
		Roles and Responsibilities	N/A	N/A	In Process	Pass & Ongoing	

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Additional Clinical Integration Topic Areas							
		Key Stakeholders	N/A	N/A	In Process	Pass & Ongoing	N/A
		IT Expectations	N/A	N/A	In Process	Pass & Ongoing	
		Progress Reporting	N/A	N/A	In Process	Pass & Ongoing	
Total							**0**

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Achievement Value (AV) Scorecard DY4, Q4 January 1, 2019 - March 31, 2019 (Payment Quarter)
Westchester Medical Center AV Adjustments

AV Adjustment Scoresheet								
Adjustment	AVs Per Project	Total Projects Selected	Total AVs Available	Total AVs Awarded		Adjusted AVs	Net AVs Awarded	
				Net Awarded	Percentage AV		Net Awarded	Percentage AV
Organizational Adjustments (applied to all projects)	5.00	11.00	55.00	55.00	100%	0.00	55.00	100%
Project Adjustments (applied to one project only)	Various	11.00	169.00	137.58	81%	0.00	137.58	81%
Total			**224.00**	**192.58**	**86%**	**0.00**	**192.58**	**86%**

Hide Reviewer Comments

☐ Organizational ☐ Project Adjustments

No AV Adjustments	
●	*Please note that there are no AV adjustments for Westchester Medical Center in DY2, Q1*

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Westchester Medical Center - Project 2.a.i

Project Snapshot	

Payment Snapshot		
DY4, Q4 Payment Available	$	3,966,973
DY4, Q4 Payment Earned	$	2,824,485

2.a.i Scoresheet

Domain	Component	Review Status	AVs Available	Net AVs Awarded	Percentage AV	Domain Funding % (DY4)	Domain Funding % (DY4, Q4)	Payment Available ($)	Net Payment Earned ($)
Domain 1	Domain 1 Organizational	Complete	5.00	5.00	100%	20%	20%	793,395	793,395
	Project Implementation Speed	N/A	0.00	0.00	0%				
	Patient Engagement Speed	N/A	0.00	0.00	0%				
Domain 1 Subtotal			**5.00**	**5.00**	**100%**	**20%**	**20%**	**793,395**	**793,395**
Domain 2	Domain 2 Pay for Reporting (P4R)	Complete	5.00	5.00	100%	8%	8%	317,358	317,358
	Domain 2 Pay for Performance (P4P)	Complete	10.00	6.00	60%	72%	72%	2,856,220	1,713,732
Domain 2 Subtotal			**15.00**	**11.00**	**73%**	**80%**	**80%**	**3,173,578**	**2,031,090**
Total		**Complete**	**20.00**	**16.00**	**80%**	**100%**	**100%**	**3,966,973**	**2,824,485**

Total Project 2.a.i AVs Awarded: 16 out of 20

Hide Reviewer Comments

Domain 1 Project Milestones Project 2.a.i

AV Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded
●	Module 1 - Major risks to implementation and mitigation strategies	Ongoing	N/A		Pass & Ongoing	N/A
	Enter Reviewer Comment					

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●	Module 2 - Project Implementation Speed	Ongoing	N/A	In Process	Pass & Ongoing	0.00
	Enter Reviewer Comment					
Total						**0.00**

Domain 1 Project Prescribed Milestones Project 2.a.i

AV Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded
●	1. All PPS providers must be included in the Integrated Delivery System. The IDS should include all medical, behavioral, post-acute, long-term care, and community-based service providers within the PPS network; additionally, the IDS structure must include payers and social service organizations, as necessary to support its strategy.	3/31/2018	3/31/2018	Completed	Pass & Complete	N/A
	Enter Reviewer Comment					
●	2. Utilize partnering HH and ACO population health management systems and capabilities to implement the PPS' strategy towards evolving into an IDS.	3/31/2017	3/31/2017	Completed	Pass & Complete	N/A
	Enter Reviewer Comment					
●	3. Ensure patients receive appropriate health care and community support, including medical and behavioral health, post-acute care, long term care and public health services.	3/31/2017	3/31/2017	Completed	Pass & Complete	N/A
	Enter Reviewer Comment					
●	4. Ensure that all PPS safety net providers are actively sharing EHR systems with local health information exchange/RHIO/SHIN-NY and sharing health information among clinical partners, including directed exchange (secure messaging), alerts and patient record look up, by the end of Demonstration Year (DY) 3.	3/31/2018	3/31/2018	Completed	Pass & Complete	

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Westchester Medical Center - Project 2.a.i

	Enter Reviewer Comment					
●	5. Ensure that EHR systems used by participating safety net providers meet Meaningful Use and PCMH Level 3 standards and/or APCM by the end of Demonstration Year 3.	3/31/2018	3/31/2018	Completed	Pass & Complete	N/A
	Enter Reviewer Comment					
●	6. Perform population health management by actively using EHRs and other IT platforms, including use of targeted patient registries, for all participating safety net providers.	3/31/2018	3/31/2018	Completed	Pass & Complete	N/A
	Enter Reviewer Comment					
●	7. Achieve 2014 Level 3 PCMH primary care certification and/or meet state-determined criteria for Advanced Primary Care Models for all participating PCPs, expand access to primary care providers, and meet EHR Meaningful Use standards by the end of DY 3.	3/31/2018	3/31/2018	Completed	Fail	N/A
	Enter Reviewer Comment					
●	8. Contract with Medicaid Managed Care Organizations and other payers, as appropriate, as an integrated system and establish value-based payment arrangements.			In Process	Pass & Ongoing	N/A
	Enter Reviewer Comment					
●	9. Establish monthly meetings with Medicaid MCOs to discuss utilization trends, performance issues, and payment reform.	3/31/2017	3/31/2017	Completed	Pass & Complete	N/A
	Enter Reviewer Comment					
●	10. Re-enforce the transition towards value-based payment reform by aligning provider compensation to patient outcomes.	3/31/2018	3/31/2018	Completed	Fail	N/A
	Enter Reviewer Comment					

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Westchester Medical Center - Project 2.a.i

	11. Engage patients in the integrated delivery system through outreach and navigation activities, leveraging community health workers, peers, and culturally competent community-based organizations, as	3/31/2018	3/31/2018	Completed	Pass & Complete	N/A

Domain 2 Pay for Reporting			
AV Driving	**Measure**	**Reviewer Status**	**AVs Awarded**
	Medicaid Spending on ER and Inpatient Services ±		1
			1
	Enter Reviewer Comment		
	Percent of eligible providers with participating agreements with RHIOs, meeting Meaningful Use criteria and able to participate in bidirectional exchange		1
			1
			1

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Domain 2 Pay for Performance		
Adult Access to Preventive or Ambulatory Care - 20 to 44 years		0
		0
		0
		1
		0
		0
		0
		0
		1
		1
		0
		1
		1
		0

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Achievement Value (AV) Scorecard DY4, Q4 January 1, 2019 - March 31, 2019 (Payment Quarter)
Westchester Medical Center - Project 2.a.i

	Primary Care - Length of Relationship - Q3		0.5
	Enter Reviewer Comment		
		Pass & Ongoing	0.5
	Enter Reviewer Comment		
	Total		**6.00**

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Achievement Value (AV) Scorecard DY4, Q4 January 1, 2019 - March 31, 2019 (Payment Quarter)
Westchester Medical Center - Project 2.a.iii

Project Snapshot	
Project Domain	System Transformation Projects (Domain 2)
Project ID	2.a.iii
Project Title	Health Home At-Risk Intervention Program: Proactive management of higher risk patients not currently eligible for Health Homes through access

Payment Snapshot		
DY4, Q4 Payment Available	$	3,258,585
DY4, Q4 Payment Earned	$	2,320,112

2.a.iii Scoresheet

Domain	Component	Review Status	AVs Available	Net AVs Awarded	Percentage AV	Domain Funding % (DY4)	Domain Funding % (DY4, Q4)	Payment Available ($)	Net Payment Earned ($)
Domain 1	Domain 1 Organizational	Complete	5.00	5.00	100%	20%	20%	651,717	651,717
	Project Implementation Speed	N/A	0.00	0.00	0%				
	Patient Engagement Speed	Complete	1.00	1.00	100%				
Domain 1 Subtotal			**6.00**	**6.00**	**100%**	**20%**	**20%**	**651,717**	**651,717**
Domain 2	Domain 2 Pay for Reporting (P4R)	Complete	5.00	5.00	100%	8%	8%	260,687	260,687
	Domain 2 Pay for Performance (P4P)	Complete	10.00	6.00	60%	72%	72%	2,346,181	1,407,709
Domain 2 Subtotal			**15.00**	**11.00**	**73%**	**80%**	**80%**	**2,606,868**	**1,668,395**
Total		**Complete**	**21.00**	**17.00**	**81%**	**100%**	**100%**	**3,258,585**	**2,320,112**

Total Project 2.a.iii AVs Awarded: 17 out of 21

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Domain 1 Project Milestones Project 2.a.iii

AV Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded
	Module 1 - Major risks to implementation and mitigation strategies	Ongoing	N/A	Completed	Pass & Ongoing	N/A

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Achievement Value (AV) Scorecard DY4, Q4 January 1, 2019 - March 31, 2019 (Payment Quarter)
Westchester Medical Center - Project 2.a.iii

	Enter Reviewer Comment		
		Pass & Ongoing	0.00
	Enter Reviewer Comment		
		Pass & Ongoing	1
	Enter Reviewer Comment		
Total			**1.00**

Domain 1 Project Prescribed Milestones - Project 2.a.iii						
AV Driving	**Project Requirement and Metric/Deliverable**	**Required Due Date**	**Committed Due Date**	**Milestone Status**	**Reviewer Status**	**AVs Awarded**
	1. Develop a Health Home At-Risk Intervention Program, utilizing participating HHs as well as PCMH/APC PCPs in care coordination within the program.	3/31/2017	3/31/2017	Completed	Pass & Complete	N/A
	Enter Reviewer Comment					
	2. Ensure all primary care providers participating in the project meet NCQA (2011) accredited Patient Centered Medical Home, Level 3 standards and will achieve NCQA 2014 Level 3 PCMH and/or Advanced Primary Care accreditation by Demonstration Year (DY) 3.	3/31/2018	3/31/2018	Completed	Fail	N/A
	Enter Reviewer Comment					
	3. Ensure that all participating safety net providers are actively sharing EHR systems with local health information exchange/RHIO/SHIN-NY and sharing health information among clinical partners, including direct exchange (secure messaging), alerts and patient record look up.	3/31/2018	3/31/2018	Completed	Pass & Complete	

	Enter Reviewer Comment					
●	4. Ensure that EHR systems used by participating safety net providers meet Meaningful Use and PCMH Level 3 standards and/or APCM.	3/31/2018	3/31/2018	Completed	Fail	N/A
	Enter Reviewer Comment					
●	5. Perform population health management by actively using EHRs and other IT platforms, including use of targeted patient registries, for all participating safety net providers.	3/31/2018	3/31/2018	Completed	Pass & Complete	N/A
	Enter Reviewer Comment					
●	6. Develop a comprehensive care management plan for each patient to engage him/her in care and to reduce patient risk factors.	3/31/2018	3/31/2018	Completed	Pass & Complete	N/A
	Enter Reviewer Comment					
●	7. Establish partnerships between primary care providers and the local Health Home for care management services. This plan should clearly delineate roles and responsibilities for both parties.	3/31/2017	3/31/2017	Completed	Pass & Complete	N/A
	Enter Reviewer Comment					
●	8. Establish partnerships between the primary care providers, in concert with the Health Home, with network resources for needed services. Where necessary, the provider will work with local government units (such as SPOAs and public health departments).	3/31/2017	3/31/2017	Completed	Pass & Complete	N/A
	Enter Reviewer Comment					
●	9. Implement evidence-based practice guidelines to address risk factor reduction as well as to ensure appropriate management of chronic diseases. Develop educational materials consistent with cultural and linguistic needs of the population.	3/31/2017	3/31/2017	Completed	Pass & Complete	N/A

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Achievement Value (AV) Scorecard DY4, Q4 January 1, 2019 - March 31, 2019 (Payment Quarter)
Westchester Medical Center - Project 2.a.iii

Domain 2 Pay for Reporting			
AV Driving	**Measure**	**Reviewer Status**	**AVs Awarded**
●	Medicaid Spending on ER and Inpatient Services ±		1
			1
●	*Enter Reviewer Comment*		
●	Percent of eligible providers with participating agreements with RHIOs, meeting Meaningful Use criteria and able to participate in bidirectional exchange		1
			1
●			
			1
●			

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Achievement Value (AV) Scorecard DY4, Q4 January 1, 2019 - March 31, 2019 (Payment Quarter)
Westchester Medical Center - Project 2.a.iii

Domain 2 Pay for Performance

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Achievement Value (AV) Scorecard DY4, Q4 January 1, 2019 - March 31, 2019 (Payment Quarter)
Westchester Medical Center - Project 2.a.iv

Project Snapshot	
Project Domain	System Transformation Projects (Domain 2)
Project ID	2.a.iv
Project Title	Create a medical village using existing hospital infrastructure

Payment Snapshot		
DY4, Q4 Payment Available	$	3,825,295
DY4, Q4 Payment Earned	$	2,723,610

2.a.iv Scoresheet

Domain	Component	Review Status	AVs Available	Net AVs Awarded	Percentage AV	Domain Funding % (DY4)	Domain Funding % (DY4, Q4)	Payment Available ($)	Net Payment Earned ($)
Domain 1	Domain 1 Organizational	Complete	5.00	5.00	100%	20%	20%	765,059	765,059
	Project Implementation Speed	Complete	1.00	1.00	100%				
	Patient Engagement Speed	Complete	1.00	1.00	100%				
Domain 1 Subtotal			**7.00**	**7.00**	**100%**	**20%**	**20%**	**765,059**	**765,059**
Domain 2	Domain 2 Pay for Reporting (P4R)	Complete	5.00	5.00	100%	8%	8%	306,024	306,024
	Domain 2 Pay for Performance (P4P)	Complete	10.00	6.00	60%	72%	72%	2,754,213	1,652,528
Domain 2 Subtotal			**15.00**	**11.00**	**73%**	**80%**	**80%**	**3,060,236**	**1,958,551**
Total		**Complete**	**22.00**	**18.00**	**82%**	**100%**	**100%**	**3,825,295**	**2,723,610**

Total Project 2.a.iv AVs Awarded: 18 out of 22

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Domain 1 Project Milestones Project 2.a.iv

AV Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded
	Module 1 - Major risks to implementation and mitigation strategies	Ongoing	N/A	In Process	Pass & Ongoing	N/A

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Achievement Value (AV) Scorecard DY4, Q4 January 1, 2019 - March 31, 2019 (Payment Quarter)
Westchester Medical Center - Project 2.a.iv

	Enter Reviewer Comment		
		Pass & Ongoing	1.00
	Enter Reviewer Comment		
		Pass & Ongoing	1
	Enter Reviewer Comment		
Total			**2.00**

Domain 1 Project Prescribed Milestones - Project 2.a.iv						
AV Driving	**Project Requirement and Metric/Deliverable**	**Required Due Date**	**Committed Due Date**	**Milestone Status**	**Reviewer Status**	**AVs Awarded**
	1. Convert outdated or unneeded hospital capacity into an outpatient services center, stand-alone emergency department/urgent care center or other healthcare-related purpose.	3/31/2019	3/31/2019	Completed	Pass & Complete	1.00
	Enter Reviewer Comment					
	2. Provide a detailed timeline documenting the specifics of bed reduction and rationale. Specified bed reduction proposed in the project must include active or "staffed" beds.	3/31/2017	3/31/2017	Completed	Pass & Complete	N/A
	Enter Reviewer Comment					
	3. Ensure that all participating PCPs meet NCQA 2014 Level 3 PCMH accreditation and/or meet state-determined criteria for Advanced Primary Care Models by the end of DSRIP Year 3.	3/31/2018	3/31/2018	Completed	Pass & Complete	N/A
	Enter Reviewer Comment					

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Achievement Value (AV) Scorecard DY4, Q4 January 1, 2019 - March 31, 2019 (Payment Quarter)
Westchester Medical Center - Project 2.a.iv

	4. Ensure that all safety net providers participating in Medical Villages are actively sharing EHR systems with local health information exchange/RHIO/SHIN-NY and sharing health information among clinical partners, including direct exchange (secure messaging), alerts and patient record look up.	3/31/2018	3/31/2018	Completed		N/A
						N/A
	Enter Reviewer Comment					
	6. Ensure that EHR systems used in Medical Villages meet Meaningful Use Stage 2	3/31/2018	3/31/2018	Completed	Pass & Complete	N/A
	Enter Reviewer Comment					
	7. Ensure that services which migrate to a different setting or location (clinic, hospitals, etc.) are supported by the comprehensive community needs assessment.	3/31/2017	3/31/2017	Completed	Pass & Complete	N/A

Domain 2 Pay for Reporting Project 2.a.iv			
AV Driving	**Measure**	**Reviewer Status**	**AVs Awarded**
	Medicaid Spending on ER and Inpatient Services ±		1

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Achievement Value (AV) Scorecard DY4, Q4 January 1, 2019 - March 31, 2019 (Payment Quarter)
Westchester Medical Center - Project 2.a.iv

	Enter Reviewer Comment		
	Percent of eligible providers with participating agreements with RHIOs, meeting Meaningful Use criteria and able to participate in bidirectional exchange		1
			1
			1

Domain 2 Pay for Performance Project 2.a.iv

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Achievement Value (AV) Scorecard DY4, Q4 January 1, 2019 - March 31, 2019 (Payment Quarter)
Westchester Medical Center - Project 2.b.iv

Project Snapshot	
Project Domain	System Transformation Projects (Domain 2)
Project ID	2.b.iv
Project Title	Care transitions intervention patients with a care transition plan developed prior to discharge.

Payment Snapshot

2.b.iv Scoresheet

Domain	Component	Review Status	AVs Available	Net AVs Awarded	Percentage AV	Domain Funding % (DY4)	Domain Funding % (DY4, Q4)	Payment Available ($)	Net Payment Earned ($)
Domain 1	Domain 1 Organizational	Complete	5.00	5.00	100%	20%	20%	609,214	609,214
	Project Implementation Speed	N/A	0.00	0.00	0%				
	Patient Engagement Speed	Complete	1.00	1.00	100%				
Domain 1 Subtotal			**6.00**	**6.00**	**100%**	**20%**	**20%**	**609,214**	**609,214**
Domain 2	Domain 2 Pay for Reporting (P4R)	Complete	5.00	5.00	100%	8%	8%	243,685	243,685
	Domain 2 Pay for Performance (P4P)	Complete	10.00	6.00	60%	72%	72%	2,193,169	1,315,902

Domain 1 Project Milestones Project 2.b.iv

AV Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded
	Module 1 - Major risks to implementation and mitigation strategies	Ongoing	N/A	In Process	Pass & Ongoing	N/A

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Achievement Value (AV) Scorecard DY4, Q4 January 1, 2019 - March 31, 2019 (Payment Quarter)
Westchester Medical Center - Project 2.b.iv

	Enter Reviewer Comment		
		Pass & Complete	0.00
	Enter Reviewer Comment		
		Pass & Ongoing	1
	Enter Reviewer Comment		
Total			**1.00**

Domain 1 Project Prescribed Milestones - Project 2.b.iv						
AV Driving	**Project Requirement and Metric/Deliverable**	**Required Due Date**	**Committed Due Date**	**Milestone Status**	**Reviewer Status**	**AVs Awarded**
	1. Develop standardized protocols for a Care Transitions Intervention Model with all participating hospitals, partnering with a home care service or other appropriate community agency.	3/31/2017	3/31/2017	Completed	Pass & Complete	N/A
	Enter Reviewer Comment					
	2. Engage with the Medicaid Managed Care Organizations and Health Homes to develop transition of care protocols that will ensure appropriate post-discharge protocols are followed.	3/31/2018	3/31/2018	Completed	Pass & Complete	N/A
	Enter Reviewer Comment					
					Pass & Complete	N/A
	Enter Reviewer Comment					

	4. Transition of care protocols will include early notification of planned discharges and the ability of the transition care manager to visit the patient in the hospital to develop the transition of care services.	3/31/2017	3/31/2017	Completed	Pass & Complete	N/A
	Enter Reviewer Comment					
	5. Protocols will include care record transitions with timely updates provided to the members' providers, particularly primary care provider.	3/31/2017	3/31/2017	Completed	Pass & Complete	N/A
						N/A
						N/A

Domain 2 Pay for Reporting Project 2.b.iv			
AV Driving	**Measure**	**Reviewer Status**	**AVs Awarded**
	Medicaid Spending on ER and Inpatient Services ±		1
	Enter Reviewer Comment		
			1

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Achievement Value (AV) Scorecard DY4, Q4 January 1, 2019 - March 31, 2019 (Payment Quarter)
Westchester Medical Center - Project 2.b.iv

	Percent of eligible providers with participating agreements with RHIOs, meeting Meaningful Use criteria and able to participate in bidirectional exchange		1
			1
			1

Domain 2 Pay for Performance Project 2.b.iv

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Achievement Value (AV) Scorecard DY4, Q4 January 1, 2019 - March 31, 2019 (Payment Quarter)
Westchester Medical Center - Project 2.d.i

Project Snapshot	
Project Domain	System Transformation Projects (Domain 2)
Project ID	2.d.i
Project Title	Implementation of Patient Activation Activities to Engage, Educate and Integrate the uninsured and low/non-utilizing Medicaid populations into

Payment Snapshot		
DY4, Q4 Payment Available	$	3,526,498
DY4, Q4 Payment Earned	$	1,028,562

2.d.i Scoresheet

Domain	Component	Review Status	AVs Available	Net AVs Awarded	Percentage AV	Domain Funding % (DY4)	Domain Funding % (DY4, Q4)	Payment Available ($)	Net Payment Earned ($)
Domain 1	Domain 1 Organizational	Complete	5.00	5.00	100%	20%	20%	705,300	587,750
	Project Implementation Speed	N/A	0.00	0.00	0%				
	Patient Engagement Speed	Complete	1.00	0.00	0%				
Domain 1 Subtotal			**6.00**	**5.00**	**83%**	**20%**	**20%**	**705,300**	**587,750**
Domain 2	Domain 2 Pay for Reporting (P4R)	Complete	4.00	4.00	100%	8%	8%	282,120	282,120
	Domain 2 Pay for Performance (P4P)	Complete	4.00	0.25	6%	72%	72%	2,539,078	158,692
Domain 2 Subtotal			**8.00**	**4.25**	**53%**	**80%**	**80%**	**2,821,198**	**440,812**
Total		**Complete**	**14.00**	**9.25**	**66%**	**100%**	**100%**	**3,526,498**	**1,028,562**

Total Project 2.d.i AVs Awarded: 9.25 out of 14

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Domain 1 Project Milestones Project 2.d.i

AV Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded
	Module 1 - Major risks to implementation and mitigation strategies	Ongoing	N/A	In Process	Pass & Ongoing	N/A

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Achievement Value (AV) Scorecard DY4, Q4 January 1, 2019 - March 31, 2019 (Payment Quarter)
Westchester Medical Center - Project 2.d.i

	Enter Reviewer Comment		
		Pass & Complete	0.00
		Fail	0
	Enter Reviewer Comment		
Total			**0.00**

Domain 1 Project Prescribed Milestones - Project 2.d.i						
AV Driving	**Project Requirement and Metric/Deliverable**	**Required Due Date**	**Committed Due Date**	**Milestone Status**	**Reviewer Status**	**AVs Awarded**
	1. Contract or partner with community-based organizations (CBOs) to engage target populations using PAM® and other patient activation techniques. The PPS must provide oversight and ensure that engagement is sufficient and appropriate.	3/31/2017	3/31/2017	Completed	Pass & Complete	N/A
	Enter Reviewer Comment					
	2. Establish a PPS-wide training team, comprised of members with training in PAM® and expertise in patient activation and engagement.	3/31/2017	3/31/2017	Completed	Pass & Complete	N/A
	Enter Reviewer Comment					
	3. Identify UI, NU, and LU "hot spot" areas (e.g., emergency rooms). Contract or partner with CBOs to perform outreach within the identified "hot spot" areas.	3/31/2017	3/31/2017	Completed	Pass & Complete	N/A
	Enter Reviewer Comment					

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Achievement Value (AV) Scorecard DY4, Q4 January 1, 2019 - March 31, 2019 (Payment Quarter)
Westchester Medical Center - Project 2.d.i

	4. Survey the targeted population about healthcare needs in the PPS' region.	3/31/2017	3/31/2017	Completed	Pass & Complete	N/A
	Enter Reviewer Comment					
	5. Train providers located within "hot spots" on patient activation techniques, such as shared decision-making, measurements of health literacy, and cultural competency.	3/31/2017	3/31/2017	Completed	Pass & Complete	N/A
	Enter Reviewer Comment					
	6. Obtain list of PCPs assigned to NU and LU enrollees from MCOs. Along with the member's MCO and assigned PCP, reconnect beneficiaries to his/her designated PCP (see outcome measurements in #10).	3/31/2017	3/31/2017	Completed	Pass & Complete	N/A
	Enter Reviewer Comment					
	7. Baseline each beneficiary cohort (per method developed by state) to appropriately identify cohorts using PAM® during the first year of the project and again, at set intervals. Baselines, as well as intervals towards improvement, must be set for each cohort at the beginning of each performance period.	3/31/2017	3/31/2017	Completed	Pass & Complete	N/A
	Enter Reviewer Comment					
					Pass & Complete	N/A
	Enter Reviewer Comment					
	9. Measure PAM® components	3/31/2017	3/31/2017	Completed	Pass & Complete	N/A
	Enter Reviewer Comment					
	10. Increase the volume of non-emergent (primary, behavioral, dental) care provided to UI, NU, and LU persons.	3/31/2017	3/31/2017	Completed	Pass & Complete	

	Enter Reviewer Comment					
	11. Contract or partner with CBOs to develop a group of community navigators who are trained in connectivity to healthcare coverage, community healthcare resources (including for primary and preventive services) and patient education.	3/31/2017	3/31/2017	Completed	Pass & Complete	N/A
	Enter Reviewer Comment					
	12. Develop a process for Medicaid recipients and project participants to report complaints and receive customer service.	3/31/2017	3/31/2017	Completed	Pass & Complete	N/A
	Enter Reviewer Comment					
	13. Train community navigators in patient activation and education, including how to appropriately assist project beneficiaries using the PAM®.	3/31/2017	3/31/2017	Completed	Pass & Complete	N/A
	Enter Reviewer Comment					
	14. Ensure direct hand-offs to navigators who are prominently placed at "hot spots," partnered CBOs, emergency departments, or community events, so as to facilitate education regarding health insurance coverage, age-appropriate primary and preventive healthcare services and	3/31/2017	3/31/2017	Completed	Pass & Complete	N/A
	Enter Reviewer Comment					
	15. Inform and educate navigators about insurance options and healthcare resources available to UI, NU, and LU populations.	3/31/2017	3/31/2017	Completed	Pass & Complete	N/A
	Enter Reviewer Comment					
	16. Ensure appropriate and timely access for navigators when attempting to establish primary and preventive services for a community member.	3/31/2017	3/31/2017	Completed	Pass & Complete	N/A
	Enter Reviewer Comment					

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Achievement Value (AV) Scorecard DY4, Q4 January 1, 2019 - March 31, 2019 (Payment Quarter)
Westchester Medical Center - Project 2.d.i

	17. Perform population health management by actively using EHRs and other IT platforms, including use of targeted patient registries, to track all patients engaged in the project.	3/31/2017	3/31/2017	Completed		N/A

Domain 2 Pay for Reporting Project 2.d.i		
	C&G CAHPS by PPS for uninsured- Getting timely appointments, care, and information	0.25
		0.25
		0.25
		0.25
		1

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Westchester Medical Center - Project 2.d.i

	PAM Level	Pass & Ongoing	1
	Enter Reviewer Comment		
	Use of primary and preventive care services-- Percent of attributed Medicaid members with no claims history for primary care and preventive services in measurement year compared to same in baseline year	Pass & Ongoing	1
	Enter Reviewer Comment		
Total			**4.00**

Domain 2 Pay for Performance Project 2.d.i			
AV Driving	**Measure**	**Reviewer Status**	**AVs Awarded**
		Fail	
	Enter Reviewer Comment		
		Fail	
	Enter Reviewer Comment		
		Pass & Ongoing	
	Enter Reviewer Comment		
		Fail	
	Enter Reviewer Comment		
		Fail	
	Enter Reviewer Comment		
		Fail	
	Enter Reviewer Comment		
		Fail	
	Enter Reviewer Comment		
Total			**0.25**

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Achievement Value (AV) Scorecard DY4, Q4 January 1, 2019 - March 31, 2019 (Payment Quarter)
Westchester Medical Center - Project 3.a.i

Project Snapshot	
Project Domain	Clinical Improvement Projects (Domain 3)
Project ID	3.a.i
Project Title	Integration of primary care and behavioral health services

Payment Snapshot		
DY4, Q4 Payment Available	$	2,731,147
DY4, Q4 Payment Earned	$	1,987,668

3.a.i Scoresheet

Domain	Component	Review Status	AVs Available	Net AVs Awarded	Percentage AV	Domain Funding % (DY4)	Domain Funding % (DY4, Q4)	Payment Available ($)	Net Payment Earned ($)
Domain 1	Domain 1 Organizational	Complete	5.00	5.00	100%	20%	20%	546,229	546,229
	Project Implementation Speed	N/A	0.00	0.00	0%				
	Patient Engagement Speed	Complete	1.00	1.00	100%				
Domain 1 Subtotal			**6.00**	**6.00**	**100%**	**20%**	**20%**	**546,229**	**546,229**
Domain 3	Domain 3 Pay for Reporting (P4R)	Complete	10.00	10.00	100%	10%	10%	273,115	273,115
	Domain 3 Pay for Performance		9.00	5.50	61%	70%	70%	1,911,803	1,168,324
Domain 3 Subtotal			**19.00**	**15.50**	**82%**	**80%**	**80%**	**2,184,918**	**1,441,439**
Total		**Complete**	**25.00**	**21.50**	**86%**	**100%**	**100%**	**2,731,147**	**1,987,668**

Total Project 3.a.i AVs Awarded: 21.5 out of 25

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Domain 1 Project Milestones Project 3.a.i

AV Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded
	Module 1 - Major risks to implementation and mitigation strategies	Ongoing	N/A	In Process	Pass & Ongoing	N/A

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Achievement Value (AV) Scorecard DY4, Q4 January 1, 2019 - March 31, 2019 (Payment Quarter)
Westchester Medical Center - Project 3.a.i

	0.00
	1

Domain 1 Project Prescribed Milestones - Project 3.a.i Models 1, 2 and 3

☑ 3.a.i Model 1 ☐ 3.a.i Model 2 ☐ 3.a.i Model 3

Model	AV Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded
3.a.i Model 1		1. Co-locate behavioral health services at primary care practice sites. All participating primary care practices must meet 2014 NCQA level 3 PCMH or Advance Primary Care Model standards by DY 3.	3/31/2018	3/31/2018	Completed		N/A
		Enter Reviewer Comment					
		2. Develop collaborative evidence-based standards of care including medication management and care engagement process.	3/31/2017	3/31/2017	Completed		N/A

		3. Conduct preventive care screenings, including behavioral health screenings (PHQ-2 or 9 for those screening positive, SBIRT) implemented for all patients to identify unmet needs.	3/31/2018	3/31/2018	Completed		N/A
							N/A

Domain 3 Pay for Reporting		
	Adherence to Antipsychotic Medications for People with Schizophrenia	1
		0.5
		0.5
		1

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Achievement Value (AV) Scorecard DY4, Q4 January 1, 2019 - March 31, 2019 (Payment Quarter)
Westchester Medical Center - Project 3.a.i

	Diabetes Monitoring for People with Diabetes and Schizophrenia	Pass & Ongoing	1
		Pass & Ongoing	1
		Pass & Ongoing	0.5
		Pass & Ongoing	0.5
		Pass & Ongoing	0.5
		Pass & Ongoing	0.5
		Pass & Ongoing	0.5
		Pass & Ongoing	

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Delivery System Reform Incentive Payment (DSRIP) Program

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Achievement Value (AV) Scorecard DY4, Q4 January 1, 2019 - March 31, 2019 (Payment Quarter)
Westchester Medical Center - Project 3.a.i

	1
	1

Domain 3 Pay for Performance	
Adherence to Antipsychotic Medications for People with Schizophrenia	0
	0.5
	0
	0
	1
	0.5
	0.5

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Achievement Value (AV) Scorecard DY4, Q4 January 1, 2019 - March 31, 2019 (Payment Quarter)
Westchester Medical Center - Project 3.a.i

	Follow-up care for Children Prescribed ADHD Medications - Continuation Phase	Pass & Ongoing	0.5
		Pass & Ongoing	0.5
		Pass & Ongoing	0.5
		Pass & Ongoing	0.5
		Fail	0
		Pass & Ongoing	1
Total			**5.50**

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Delivery System Reform Incentive Payment (DSRIP) Program

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Achievement Value (AV) Scorecard DY4, Q4 January 1, 2019 - March 31, 2019 (Payment Quarter)
Westchester Medical Center - Project 3.a.ii

Project Snapshot	
Project Domain	Clinical Improvement Projects (Domain 3)
Project ID	3.a.ii
Project Title	Behavioral health community crisis stabilization services

Payment Snapshot		
DY4, Q4 Payment Available	$	2,621,036
DY4, Q4 Payment Earned	$	1,907,531

3.a.ii Scoresheet

Domain	Component	Review Status	AVs Available	Net AVs Awarded	Percentage AV	Domain Funding % (DY4)	Domain Funding % (DY4, Q4)	Payment Available ($)	Net Payment Earned ($)
Domain 1	Domain 1 Organizational	Complete	5.00	5.00	100%	20%	20%	524,207	524,207
	Project Implementation Speed	N/A	0.00	0.00	0%				
	Patient Engagement Speed	Complete	1.00	1.00	100%				
Domain 1 Subtotal			**6.00**	**6.00**	**100%**	**20%**	**20%**	**524,207**	**524,207**
Domain 3	Domain 3 Pay for Reporting (P4R)	Complete	10.00	10.00	100%	10%	10%	262,104	262,104
	Domain 3 Pay for Performance (P4P)		9.00	5.50	61%	70%	70%	1,834,725	1,121,221
Domain 2 Subtotal			**19.00**	**15.50**	**82%**	**80%**	**80%**	**2,096,829**	**1,383,324**
Total		**Complete**	**25.00**	**21.50**	**86%**	**100%**	**100%**	**2,621,036**	**1,907,531**

Total Project 3.a.ii AVs Awarded: 21.5 out of 25

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Domain 1 Project Milestones Project 3.a.ii

AV Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded
	Module 1 - Major risks to implementation and mitigation strategies	Ongoing	N/A	In Process	Pass & Ongoing	N/A

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Achievement Value (AV) Scorecard DY4, Q4 January 1, 2019 - March 31, 2019 (Payment Quarter)
Westchester Medical Center - Project 3.a.ii

	Enter Reviewer Comment		
		Pass & Ongoing	0.00
	Enter Reviewer Comment		
		Pass & Ongoing	1
	Enter Reviewer Comment		
Total			**1.00**

Domain 1 Project Prescribed Milestones - Project 3.a.ii

AV Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded
	1. Implement a crisis intervention program that, at a minimum, includes outreach, mobile crisis, and intensive crisis services.	3/31/2018	3/31/2018	Completed	Pass & Complete	N/A
	Enter Reviewer Comment					
	2. Establish clear linkages with Health Homes, ER and hospital services to develop and implement protocols for diversion of patients from emergency room and inpatient services.	3/31/2018	3/31/2018	Completed	Pass & Complete	N/A
	Enter Reviewer Comment					
	3. Establish agreements with the Medicaid Managed Care organizations serving the affected population to provide coverage for the service array under this project.	3/31/2018	3/31/2018	Completed	Pass & Complete	N/A
	Enter Reviewer Comment					
					Pass & Complete	

	Enter Reviewer Comment					
	5. Include at least one hospital with specialty psychiatric services and crisis-oriented psychiatric services; expansion of access to specialty psychiatric and crisis-oriented services.	3/31/2017	3/31/2017	Completed	Pass & Complete	N/A
	Enter Reviewer Comment					
	6. Expand access to observation unit within hospital outpatient or at an off campus crisis residence for stabilization monitoring services (up to 48 hours).	3/31/2018	3/31/2018	Completed	Pass & Complete	N/A
	Enter Reviewer Comment					
	7. Deploy mobile crisis team(s) to provide crisis stabilization services using evidence-based protocols developed by medical staff.	3/31/2018	3/31/2018	Completed	Pass & Complete	N/A
	Enter Reviewer Comment					
	8. Ensure that all PPS safety net providers have actively connected EHR systems with local health information exchange/RHIO/SHIN-NY and share health information among clinical partners, including direct exchange (secure messaging), alerts and patient record look up by the end of Demonstration Year (DY) 3.	3/31/2018	3/31/2018	Completed	Pass & Complete	N/A
	Enter Reviewer Comment					
	9. Establish central triage service with agreements among participating psychiatrists, mental health, behavioral health, and substance abuse providers.	3/31/2018	3/31/2018	Completed	Pass & Complete	N/A
	Enter Reviewer Comment					
	10. Ensure quality committee is established for oversight and surveillance of compliance with protocols and quality of care.	3/31/2017	3/31/2017	Completed	Pass & Complete	N/A

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Achievement Value (AV) Scorecard DY4, Q4 January 1, 2019 - March 31, 2019 (Payment Quarter)
Westchester Medical Center - Project 3.a.ii

	N/A

Domain 3 Pay for Reporting

Follow-up care for Children Prescribed ADHD Medications - Continuation Phase	0.5
	0.5
	1

Domain 3 Pay for Reporting

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Delivery System Reform Incentive Payment (DSRIP) Program

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Achievement Value (AV) Scorecard DY4, Q4 January 1, 2019 - March 31, 2019 (Payment Quarter)
Westchester Medical Center - Project 3.a.ii

	Adherence to Antipsychotic Medications for People with Schizophrenia	Pass & Ongoing	1
		Pass & Ongoing	0.5
		Pass & Ongoing	0.5
		Pass & Ongoing	1
		Pass & Ongoing	1
		Pass & Ongoing	1
		Pass & Ongoing	0.5
		Pass & Ongoing	

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Achievement Value (AV) Scorecard DY4, Q4 January 1, 2019 - March 31, 2019 (Payment Quarter)
Westchester Medical Center - Project 3.a.ii

	0.5
	0.5
	0.5
	0.5
	1
	1

Domain 3 Pay for Performance	
Adherence to Antipsychotic Medications for People with Schizophrenia	0
	0.5
	0
	0

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Delivery System Reform Incentive Payment (DSRIP) Program

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Achievement Value (AV) Scorecard DY4, Q4 January 1, 2019 - March 31, 2019 (Payment Quarter)
Westchester Medical Center - Project 3.a.ii

	Diabetes Screening for People with Schizophrenia or Bipolar Disease who are Using Antipsychotic Medication	Pass & Ongoing	1
		Pass & Ongoing	0.5
		Pass & Ongoing	0.5
		Pass & Ongoing	0.5
		Pass & Ongoing	0.5
		Pass & Ongoing	0.5
		Pass & Ongoing	0.5
		Fail	0
		Pass & Ongoing	1
Total			**5.50**

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Delivery System Reform Incentive Payment (DSRIP) Program

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Achievement Value (AV) Scorecard DY4, Q4 January 1, 2019 - March 31, 2019 (Payment Quarter)
Westchester Medical Center - Project 3.c.i

Project Snapshot	
Project Domain	Clinical Improvement Projects (Domain 3)
Project ID	3.c.i
Project Title	Evidence-based strategies for disease management in high risk/affected populations. (adult only)

Payment Snapshot		
DY4, Q4 Payment Available	$	3,612,779
DY4, Q4 Payment Earned	$	3,282,198

3.c.i Scoresheet

Domain	Component	Review Status	AVs Available	Net AVs Awarded	Percentage AV	Domain Funding % (DY4)	Domain Funding % (DY4, Q4)	Payment Available ($)	Net Payment Earned ($)
Domain 1	Domain 1 Organizational	Complete	5.00	5.00	100%	20%	12%	425,033	425,033
	Project Implementation Speed	N/A	0.00	0.00	0%				
	Patient Engagement Speed	Complete	1.00	1.00	100%				
Domain 1 Subtotal			**6.00**	**6.00**	**100%**	**20%**	**12%**	**425,033**	**425,033**
Domain 3	Domain 3 Pay for Reporting (P4R)	Complete	6.00	6.00	100%	10%	6%	212,516	212,516
	Domain 3 Pay for Performance (P4P)		6.00	5.33	89%	70%	82%	2,975,230	2,644,649
Domain 2 Subtotal			**12.00**	**11.33**	**94%**	**80%**	**88%**	**3,187,746**	**2,857,165**
Total		**Complete**	**18.00**	**17.33**	**96%**	**100%**	**100%**	**3,612,779**	**3,282,198**

Total Project 3.c.i AVs Awarded: 17.33 out of 18

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Domain 1 Project Milestones Project 3.c.i

AV Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded
	Module 1 - Major risks to implementation and mitigation strategies	Ongoing	N/A	In Process	Pass & Ongoing	N/A

	Enter Reviewer Comment					
	Module 2 - Project Implementation Speed	Ongoing	N/A	In Process	Pass & Ongoing	0.00
	Enter Reviewer Comment					
	Module 3 - Patient Engagement Speed	Ongoing	N/A	In Process	Pass & Ongoing	1
	Enter Reviewer Comment					
Total						**1.00**

Domain 1 Project Prescribed Milestones - Project 3.c.i					
AV Driving	**Project Requirement and Metric/Deliverable**	**Committed Due Date**	**Milestone Status**	**Reviewer Status**	**AVs Awarded**
	1. Implement evidence-based best practices for disease management, specific to diabetes, in community and ambulatory care settings.	3/31/2017	Completed	Pass & Complete	N/A
	Enter Reviewer Comment				
	2. Engage at least 80% of primary care providers within the PPS in the implementation of disease management evidence-based best practices.	3/31/2017	Completed	Pass & Complete	N/A
	Enter Reviewer Comment				
	3. Develop care coordination teams (including diabetes educators, nursing staff, behavioral health providers, pharmacy, community health workers, and Health Home care managers) to improve health literacy, patient self-efficacy, and patient self-management.	3/31/2017	Completed	Pass & Complete	N/A
	Enter Reviewer Comment				
	4. Develop "hot spotting" strategies, in concert with Health Homes, to implement programs such as the Stanford Model for chronic diseases in high risk neighborhoods.	3/31/2017	Completed	Pass & Complete	N/A

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Achievement Value (AV) Scorecard DY4, Q4 January 1, 2019 - March 31, 2019 (Payment Quarter)
Westchester Medical Center - Project 3.c.i

	Enter Reviewer Comment				
					N/A
	Enter Reviewer Comment				
	6. Use EHRs or other technical platforms to track all patients engaged in this project.	3/31/2017	Completed	Pass & Complete	N/A
	Enter Reviewer Comment				
	7. Meet Meaningful Use and PCMH Level 3 standards and/or APCM by the end of Demonstration Year 3 for EHR systems used by participating safety net providers.	3/31/2017	Completed		N/A

Domain 3 Pay for Reporting			
AV Driving	**Measure**	**Reviewer Status**	**AVs Awarded**
	Comprehensive Diabetes Care: Hemoglobin A1c (HbA1c) Poor Control (>9.0%) ±		1
	Comprehensive Diabetes screening – All Three Tests (HbA1c, dilated eye exam, nephropathy monitor)		1
			1

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Achievement Value (AV) Scorecard DY4, Q4 January 1, 2019 - March 31, 2019 (Payment Quarter)
Westchester Medical Center - Project 3.c.i

	Health Literacy - Instructions Easy to Understand	Pass & Ongoing	0.3333333
		Pass & Ongoing	0.3333333
		Pass & Ongoing	
		Pass & Ongoing	
		Pass & Ongoing	
		Pass & Ongoing	
		Pass & Ongoing	
		Pass & Ongoing	1
Total			**6.00**

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Delivery System Reform Incentive Payment (DSRIP) Program

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Achievement Value (AV) Scorecard DY4, Q4 January 1, 2019 - March 31, 2019 (Payment Quarter)
Westchester Medical Center - Project 3.d.iii

Project Snapshot	
Project Domain	Clinical Improvement Projects (Domain 3)
Project ID	3.d.iii
Project Title	Implementation of evidence-based medicine guidelines for asthma management

Payment Snapshot		
DY4, Q4 Payment Available	$	2,196,003
DY4, Q4 Payment Earned	$	1,354,202

3.d.iii Scoresheet

Domain	Component	Review Status	AVs Available	Net AVs Awarded	Percentage AV	Domain Funding % (DY4)	Domain Funding % (DY4, Q4)	Payment Available ($)	Net Payment Earned ($)
Domain 1	Domain 1 Organizational	Complete	5.00	5.00	100%	20%	20%	439,201	366,000
	Project Implementation Speed	N/A	0.00	0.00	0%				
	Patient Engagement Speed	Complete	1.00	0.00	0%				
Domain 1 Subtotal			**6.00**	**5.00**	**83%**	**20%**	**20%**	**439,201**	**366,000**
Domain 3	Domain 3 Pay for Reporting (P4R)	Complete	4.00	4.00	100%	10%	10%	219,600	219,600
	Domain 3 Pay for Performance (P4P)		4.00	2.00	50%	70%	70%	1,537,202	768,601
Domain 2 Subtotal			**8.00**	**6.00**	**75%**	**80%**	**80%**	**1,756,802**	**988,201**
Total		**Complete**	**14.00**	**11.00**	**79%**	**100%**	**100%**	**2,196,003**	**1,354,202**

Total Project 3.d.iii AVs Awarded: 11 out of 14

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Domain 1 Project Milestones Project 3.d.iii

AV Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded
	Module 1 - Major risks to implementation and mitigation strategies	Ongoing	N/A	In Process	Pass & Ongoing	N/A

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Achievement Value (AV) Scorecard DY4, Q4 January 1, 2019 - March 31, 2019 (Payment Quarter)
Westchester Medical Center - Project 3.d.iii

	Enter Reviewer Comment		
		Pass & Complete	0.00
	Enter Reviewer Comment		
		Fail	0
	Enter Reviewer Comment		
Total			**0.00**

Domain 1 Project Prescribed Milestones - Project 3.d.iii

AV Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded
	1. Implement evidence-based asthma management guidelines between primary care practitioners, specialists, and community-based asthma programs (e.g., NYS Regional Asthma Coalitions) to ensure a regional population based approach to asthma management.	3/31/2017	3/31/2017	Completed	Pass & Complete	N/A
	Enter Reviewer Comment					
	2. Establish agreements to adhere to national guidelines for asthma management and protocols for access to asthma specialists, including EHR-HIE connectivity and telemedicine.	3/31/2017	3/31/2017	Completed	Pass & Complete	N/A
	Enter Reviewer Comment					
					Pass & Complete	N/A
	Enter Reviewer Comment					

	4. Ensure coordination with the Medicaid Managed Care organizations and Health Homes serving the affected population.	3/31/2017	3/31/2017	Completed		N/A
						N/A

Domain 3 Pay for Reporting		
Asthma Medication Ratio (5 – 64 Years)		1
		0.5
		0.5
		1
		1

Domain 3 Pay for Performance		
Asthma Medication Ratio (5 – 64 Years)		0

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Achievement Value (AV) Scorecard DY4, Q4 January 1, 2019 - March 31, 2019 (Payment Quarter)
Westchester Medical Center - Project 3.d.iii

P4P Measure DY3Q4		
	Pass & Ongoing	0.5
P4P Measure DY3Q4		
	Pass & Ongoing	1
	Fail	0
Total		**2.00**

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Delivery System Reform Incentive Payment (DSRIP) Program

Achievement Value (AV) Scorecard DY4, Q4 January 1, 2019 - March 31, 2019 (Payment Quarter)
Westchester Medical Center - Project 4.b.i

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Project Snapshot	
Project Domain	Domain 4: Population-wide Projects: New York's
Project ID	4.b.i
Project Title	Promote Tobacco Use Cessation, especially among low SES populations and those with poor mental health

Payment Snapshot		
DY4, Q4 Payment Available	$	1,629,292
DY4, Q4 Payment Earned	$	1,629,292

4.b.i Scoresheet

Domain	Component	Review Status	AVs Available	Net AVs Awarded	Percentage AV	Domain Funding % (DY4)	Domain Funding % (DY4, Q4)	Payment Available ($)	Net Payment Earned ($)
Domain 1	Domain 1 Organizational	Complete	5.00	5.00	100%	20%	20%	325,858	325,858
	Project Implementation Speed	N/A	0.00	0.00	0%				
	Patient Engagement Speed	N/A	0.00	0.00	0%				
Domain 1 Subtotal			**5.00**	**5.00**	**100%**	**20%**	**20%**	**325,858**	**325,858**
Domain 4	Domain 4 Pay for Reporting (P4R)	Complete	17.00	17.00	100%	80%	80%	1,303,434	1,303,434
	Domain 4 Pay for Performance (P4P)	N/A	N/A	N/A	N/A	0%	0%	-	-
Domain 4 Subtotal			**17.00**	**17.00**	**100%**	**80%**	**80%**	**1,303,434**	**1,303,434**
Total		**Complete**	**22.00**	**22.00**	**100%**	**100%**	**100%**	**1,629,292**	**1,629,292**

Total Project 4.b.i AVs Awarded: 22 out of 22

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Domain 4 Pay for Performance and Pay for Reporting - Project 4.b.i (all Milestones are P4R in DY2)			
AV Driving	**Measure**	**Reviewer Status**	**AVs Awarded**
	Percentage of premature death (before age 65 years)	Pass & Ongoing	1

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Achievement Value (AV) Scorecard DY4, Q4 January 1, 2019 - March 31, 2019 (Payment Quarter)
Westchester Medical Center - Project 4.b.i

	Enter Reviewer Comment		
		Pass & Ongoing	1
	Enter Reviewer Comment		
		Pass & Ongoing	1
	Enter Reviewer Comment		
		Pass & Ongoing	1
	Enter Reviewer Comment		
		Pass & Ongoing	1
	Enter Reviewer Comment		
		Pass & Ongoing	1
	Enter Reviewer Comment		
		Pass & Ongoing	1
	Enter Reviewer Comment		
		Pass & Ongoing	1
	Enter Reviewer Comment		

Save & Return

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	Pass & Ongoing	1
Enter Reviewer Comment		
	Pass & Ongoing	1
Enter Reviewer Comment		
	Pass & Ongoing	1
Enter Reviewer Comment		
	Pass & Ongoing	1
Enter Reviewer Comment		
	Pass & Ongoing	1
Enter Reviewer Comment		
	Pass & Ongoing	1
Enter Reviewer Comment		
	Pass & Ongoing	1
Enter Reviewer Comment		
	Pass & Ongoing	

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Achievement Value (AV) Scorecard DY4, Q4 January 1, 2019 - March 31, 2019 (Payment Quarter)
Westchester Medical Center - Project 4.b.i

Enter Reviewer Comment		
	Pass & Ongoing	1
Enter Reviewer Comment		
Total		**17.00**

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Delivery System Reform Incentive Payment (DSRIP) Program

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Achievement Value (AV) Scorecard DY4, Q4 January 1, 2019 - March 31, 2019 (Payment Quarter)
Westchester Medical Center - Project 4.b.ii

Project Snapshot	
Project Domain	Domain 4: Population-wide Projects: New York's
Project ID	4.b.ii
Project Title	Increase Access to High Quality Chronic Disease Preventive Care and Management in Both Clinical and Community Settings

Payment Snapshot		
DY4, Q4 Payment Available	$	1,204,260
DY4, Q4 Payment Earned	$	1,204,260

4.b.ii Scoresheet

Domain	Component	Review Status	AVs Available	Net AVs Awarded	Percentage AV	Domain Funding % (DY4)	Domain Funding % (DY4, Q4)	Payment Available ($)	Net Payment Earned ($)
Domain 1	Domain 1 Organizational	Complete	5.00	5.00	100%	20%	20%	240,852	240,852
	Project Implementation Speed	N/A	0.00	0.00	0%				
	Patient Engagement Speed	N/A	0.00	0.00	0%				
Domain 1 Subtotal			**5.00**	**5.00**	**100%**	**20%**	**20%**	**240,852**	**240,852**
Domain 4	Domain 4 Pay for Reporting (P4R)	Complete	17.00	17.00	100%	80%	80%	963,408	963,408
	Domain 4 Pay for Performance (P4P)	N/A	N/A	N/A	N/A	0%	0%	-	-
Domain 4 Subtotal			**17.00**	**17.00**	**100%**	**80%**	**80%**	**963,408**	**963,408**
Total		**Complete**	**22.00**	**22.00**	**100%**	**100%**	**100%**	**1,204,260**	**1,204,260**

Total Project 4.b.ii AVs Awarded: 22 out of 22

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Domain 4 Pay for Performance and Pay for Reporting			
AV Driving	**Measure**	**Reviewer Status**	**AVs Awarded**
	Percentage of premature death (before age 65 years)	Pass & Ongoing	1

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Delivery System Reform Incentive Payment (DSRIP) Program

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Achievement Value (AV) Scorecard DY4, Q4 January 1, 2019 - March 31, 2019 (Payment Quarter)
Westchester Medical Center - Project 4.b.ii

	Enter Reviewer Comment		
		Pass & Ongoing	1
	Enter Reviewer Comment		
		Pass & Ongoing	1
	Enter Reviewer Comment		
		Pass & Ongoing	1
	Enter Reviewer Comment		
		Pass & Ongoing	1
	Enter Reviewer Comment		
		Pass & Ongoing	1
	Enter Reviewer Comment		
		Pass & Ongoing	1
	Enter Reviewer Comment		
		Pass & Ongoing	1
	Enter Reviewer Comment		

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Delivery System Reform Incentive Payment (DSRIP) Program

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Achievement Value (AV) Scorecard DY4, Q4 January 1, 2019 - March 31, 2019 (Payment Quarter)
Westchester Medical Center - Project 4.b.ii

	Percentage of adults who are obese	Pass & Ongoing	1
	Enter Reviewer Comment		
		Pass & Ongoing	1
	Enter Reviewer Comment		
		Pass & Ongoing	1
	Enter Reviewer Comment		
		Pass & Ongoing	1
	Enter Reviewer Comment		
		Pass & Ongoing	1
	Enter Reviewer Comment		
		Pass & Ongoing	1
	Enter Reviewer Comment		
		Pass & Ongoing	1
	Enter Reviewer Comment		
		Pass & Ongoing	

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Achievement Value (AV) Scorecard DY4, Q4 January 1, 2019 - March 31, 2019 (Payment Quarter)
Westchester Medical Center - Project 4.b.ii

	Enter Reviewer Comment		
		Pass & Ongoing	1
	Enter Reviewer Comment		
	Total		**17.00**