

Achievement Value (AV) Scorecard Adirondack Health Institute, Inc.

	General Instructions	
Step	Description/Link	Image
1. Enable Content	Click "Enable Content" at the top of the screen to enable macros.	SECURITY WARNING Macros have been disabled. Enable Content
2. Review AV Scorecard Overview	The AV scorecard Overview is a summary of the report	Click to Access AV Scorecard Overview

	Functionality	
Step	Description/Link	Image
1. Print	All tabs include a print button in the upper left hand corner. The AV Scorecard Overview tab also includes a "Print All" button which will print all relevany reports.	Print All
Access Detailed Project Reports and return to AV Scorecard Overview	The AV Scorecard Overview tab is the landing page from which detailed project reports can be viewed. From the AV Scorecard Overview" click the relevant project button to access the project tab. From the project tab click "Save and Return" to access the AV Scorecard Overview	Project Link (Gifu on the purple files below to access each biofolding project report) Domain in Organizational (All Projects) AV Adjustments (Jollann F) 2 a 1 2 a 11 2 a 10 2 a 10 2 a 10 2 a 10
3. Show or Hide reviewer comments	Each project tab includes a Show/Hide Reviewer Comments button on the left hand side of the screen. Click "Show Reviewer Comments" to show comments and "Hide Reviewer Comments" to hide comments.	Hide Reviewer Comments



Achievement Value (AV) Scorecard Adirondack Health Institute, Inc.

Print Summary

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	PPS Information
Quarter	DY1, Q4 January 1, 2016 - March 31, 2016
PPS	Adirondack Health Institute, Inc.
PPS Number	23

	Achiev	ement Value (AV) Scorecard	Summary				
		AV I	Data			Payme	nt Data	
Project Link (click on the purple link below to access each individual project report)	AVs Available	AVs Awarded	AV Adjustment	Net AVs Awarded	Payment Available	Payment Earned	High Performance Funds	Total Payment Earned
Domain I - Organizational (All Projects)	5.00	5.00	0.00	5.00	Organizati	•	e embedded w payment	ithin each
2.a.i	19.00	19.00	0.00	19.00	\$811,447.01	\$811,447.01	\$ -	\$811,447.01
2.a.ii	20.00	19.00	0.00	19.00	\$546,966.89	\$501,386.32	\$ -	\$501,386.32
2.a.iv	19.00	19.00	0.00	19.00	\$765,845.88	\$765,845.88	\$ -	\$765,845.88
2.b.viii	19.00	19.00	0.00	19.00	\$614,288.18	\$614,288.18	\$ -	\$614,288.18
2.d.i	8.00	7.00	0.00	7.00	\$553,814.54	\$507,663.33	\$ -	\$507,663.33
3.a.i	15.00	15.00	0.00	15.00	\$529,801.12	\$529,801.12	\$ -	\$529,801.12
3.a.ii	15.00	15.00	0.00	15.00	\$497,360.44	\$497,360.44	\$ -	\$497,360.44
3.a.iv	15.00	15.00	0.00	15.00	\$480,445.95	\$480,445.95	\$ -	\$480,445.95
3.g.i	6.00	6.00	0.00	6.00	\$295,771.12	\$295,771.12	\$ -	\$295,771.12

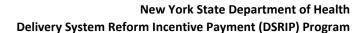


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Achievement Value (AV) Scorecard Adirondack Health Institute, Inc.

4.a.iii	16.00	16.00	0.00	16.00	\$292,125.15	\$292,125.15	\$ -	\$292,125.15
4.b.ii	21.00	21.00	0.00	21.00	\$251,309.11	\$251,309.11	\$ -	\$251,309.11
AV Adjustments (Column F)								
Total	173.00	171.00	0.00	171.00	\$5,639,175	\$5,547,444	\$ -	\$5,547,444



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Save & Return

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Achievement Value (AV) Scorecard DY1, Q4 January 1, 2016 - March 31, 2016
Adirondack Health Institute, Inc. - Domain 1 Organizational AVs

Do	omain I Organizati	onal Scoresheet				
Domain I Organizational	Review Status	AVs Available	AVs Awarded	Adjustments	Net AVs	AV
Workforce Strategy	Complete	1.00	1.00	0.00	1.00	100%
Section 01 - Budget	Complete	1.00	1.00	0.00	1.00	100%
Section 02 - Governance	Complete	1.00	1.00	0.00	1.00	100%
Section 03 - Financial Sustainability	Complete	1.00	1.00	0.00	1.00	100%
Section 04 - Cultural Competency & Health Literacy	Complete	1.00	1.00	0.00	1.00	100%
Section 05 - IT Systems and Processes	Complete	N/A	N/A	N/A	N/A	N/A
Section 06 - Performance Reporting	Complete	N/A	N/A	N/A	N/A	N/A
Section 07 - Practitioner Engagement	Complete	N/A	N/A	N/A	N/A	N/A
Section 08 - Population Health Management	Complete	N/A	N/A	N/A	N/A	N/A
Section 09 - Clinical Integration	Complete	N/A	N/A	N/A	N/A	N/A
Section 10 - General Project Reporting	Complete	N/A	N/A	N/A	N/A	N/A
Total	Complete	5.00	5.00	0.00	5.00	100%

Net Organizational AVs Awarded: 5 out of 5

Hide Reviewer Comments

			Workforce :	Strategy			
Process Measure	AV Driving	Milestone	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AV Awarded
		Workforce Strategy Budget Updates	3/30/2016	6/30/2016	In Process	Pass & Ongoing	
		Workforce Impact Analysis and Updates	6/30/2016	9/30/2016	In Process	Pass & Ongoing	
			•	:			



Pass & Ongoing



Major Risks to Implementation & Risk

Mitigation Strategies

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Achievement Value (AV) Scorecard DY1, Q4 January 1, 2016 - March 31, 2016

Adirondack Health Institute, Inc. - Domain 1 Organizational AVs

Print New Hire Employment Analysis and 6/30/2016 9/30/2016 In Process Pass & Ongoing **Updates** 1. Define target workforce state (in line N/A Pass & Ongoing N/A In Process with DSRIP program's goals) 2. Create a workforce transition roadmap Pass & Ongoing N/A N/A In Process for achieving defined target workforce 3. Perform detailed gap analysis between Additional N/A Pass & Ongoing current state assessment of workforce N/A In Process Workforce and projected future state Strategy Budget 1 **Updates** 4. Produce a compensation and benefit (non AVanalysis, covering impacts on both driving) retrained and redeployed staff, as well as N/A N/A In Process Pass & Ongoing new hires, particularly focusing on full and partial placements 5. Develop training strategy N/A N/A In Process Pass & Ongoing

N/A

N/A

In Process

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<i></i>	Prin	t				_	
		Major Dependencies on Organizational Workstreams	N/A	N/A	In Process	Pass & Ongoing	
Additional Workforce							
		Roles and Responsibilities	N/A	N/A	In Process	Pass & Ongoing	
							N/A
Strategy Topic Areas		Key Stakeholders	N/A	N/A	In Process	Pass & Ongoing	N/A
		IT Expectations	N/A	N/A	In Process	Pass & Ongoing	
		Progress Reporting	N/A	N/A	In Process	Pass & Ongoing	
			Total				1

			Section 01 -	Budget			
Process Measure	AV Driving	Milestone	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AV Awarded
		Module 1.1 - PPS Budget Report (Baseline)	Ongoing	N/A	Completed	Pass & Complete	

1

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Achievement Value (AV) Scorecard DY1, Q4 January 1, 2016 - March 31, 2016
Adirondack Health Institute, Inc. - Domain 1 Organizational AVs

Quarterly Project						
		Module 1.2 - PPS Budget Report (Quarterly	Ongoing	N/A	In Process	Pass & Ongoing
Reports, Project Budget and Flow of	•	Module 1.3 - PPS Flow of Funds (Baseline)	Ongoing	N/A	Completed	Pass & Complete
Funds	•	Module 1.4 - PPS Flow of Funds (Quarterly)	Ongoing	N/A	In Process	Pass & Ongoing
		Quarterly Progress Reports	N/A	N/A	In Process	Pass & Ongoing

			Section 02 - G	overnance			
Process Measure	AV Driving	Milestone	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AV Awarded
		Finalize governance structure and sub- committee structure	9/30/2015	9/30/2015	Completed	Pass & Complete	
Governance Structure		Establish a clinical governance structure, including clinical quality committees for each DSRIP project	12/31/2015	12/31/2015	Completed	Pass & Complete	

Total



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Updates						
	Finalize bylaws and policies or Committee Guidelines where applicable	9/30/2015	9/30/2015	Completed	Pass & Complete	
Governance Process Update	Establish governance structure reporting and monitoring processes	12/31/2015	12/31/2015	Completed	Pass & Complete	
	5. Finalize community engagement plan, including communications with the public and non-provider organizations (e.g. schools, churches, homeless services,	N/A	9/30/2015	Completed	Pass & Complete	
	6. Finalize partnership agreements or contracts with CBOs	N/A	12/31/2015	In Process	Pass & Ongoing	
Additional -						
Governance Milestones (non AV- driving)	7. Finalize agency coordination plan aimed at engaging appropriate public sector agencies at state and local levels (e.g. local departments of health and	N/A	9/30/2016	In Process	Pass & Ongoing	١
arivilig)						
	8. Finalize workforce communication and engagement plan	N/A	3/31/2016	Completed	Pass & Complete	

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	9. Inclusion of CBOs in PPS	N/A	12/31/2015	Completed	Pass & Complete	
	Implementation	IN/A	12/31/2013	Completed	r ass & complete	
	Major Risks to Implementation & Risk Mitigation Strategies	N/A	N/A	In Process	Pass & Ongoing	
	Major Dependencies on Organizational	N/A	N/A	In Process	Pass & Ongoing	
_	Workstreams					
	Roles and Responsibilities	N/A	N/A	In Process	Pass & Ongoing	
Additional Governance						N/A
Topic Areas	Key Stakeholders	N/A	N/A	In Process	Pass & Ongoing	
	IT Expectations	N/A	N/A	In Process	Pass & Ongoing	
	Progress Reporting	N/A	N/A	In Process	Pass & Ongoing	
		Total				1



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Process Measure	AV Driving	Milestone	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AV Awarded
		1. Finalize PPS finance structure, including reporting structure	12/31/2015	12/31/2015	Completed	Pass & Complete	
Financial Stability		2. Perform network financial health current state assessment and develop financial sustainability strategy to address key issues.	3/31/2016	3/31/2016	Completed	Pass & Complete	
Update							
	•	3. Finalize Compliance Plan consistent with New York State Social Services Law 363-d	12/31/2015	12/31/2015	Completed	Pass & Complete	1
PPS	•	4. Develop detailed baseline assessment of revenue linked to value-based payment, preferred compensation modalities for different provider-types	9/30/2016	3/31/2016	In Process	Pass & Ongoing	
Transition to Value							
Based Payment System		5. Finalize a plan towards achieving 90% value-based payments across network by year 5 of the waiver at the latest	12/31/2016	12/31/2016	Not Started	Pass & Ongoing	
		6. Put in place Level 1 VBP arrangement for PCMH/APC care and one other care bundle or subpopulation	TBD	N/A	N/A	N/A	





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Additional					
PPS Fransition to Value	7. Contract 50% of care-costs through Level 1 VBPs, and ≥ 30% of these costs through Level 2 VBPs or higher	TBD	N/A	N/A	N/A
Based Payment					
System	8. ≥90% of total MCO-PPS payments (in terms of total dollars) captured in at least Level 1 VBPs, and ≥ 70% of total costs	TBD	N/A	N/A	N/A
	Major Risks to Implementation & Risk Mitigation Strategies	N/A	N/A	In Process	Pass & Ongoing
	Major Dependencies on Organizational Workstreams	N/A	N/A	In Process	Pass & Ongoing
	Roles and Responsibilities	N/A	N/A	In Process	Pass & Ongoing
Additional Financial					
Stability Fopic Areas	Key Stakeholders	N/A	N/A	In Process	Pass & Ongoing
-					
	IT Expectations	N/A	N/A	In Process	Pass & Ongoing

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	_
N/A In Process Pass & Ongoing	

	Section 04 - Cultural Competency & Health Literacy								
Process Measure	AV Driving	Milestone	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AV Awarded		
		Finalize cultural competency / health literacy strategy.	12/31/2015	12/31/2015	Completed	Pass & Complete			
Cultural									
Competency /Health Literacy		2. Develop a training strategy focused on addressing the drivers of health disparities (beyond the availability of language-appropriate material).	6/30/2016	6/30/2016	Not Started	Pass & Ongoing	1		
		Major Risks to Implementation & Risk Mitigation Strategies	N/A	N/A	In Process	Pass & Ongoing			
		Major Dependencies on Organizational Workstreams	N/A	N/A	In Process	Pass & Ongoing			
Additional		Roles and Responsibilities	N/A	N/A	In Process	Pass & Ongoing			



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Cultural Competency							N/A
/Health Literacy		Key Stakeholders	N/A	N/A	In Process	Pass & Ongoing	N/A
Topic Areas							
		IT Expectations	N/A	N/A	In Process	Pass & Ongoing	
		Progress Reporting	N/A	N/A	In Process	Pass & Ongoing	
			Total				1

	Section 05 - IT Systems and Processes								
Process Measure	AV Driving	Milestone	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AV Awarded		
		1. Perform current state assessment of IT capabilities across network, identifying any critical gaps, including readiness for data sharing and the implementation of interoperable IT platform(s).	6/30/2016	3/31/2016	In Process	Pass & Ongoing			
IT Systems		Develop an IT Change Management Strategy.	6/30/2016	3/31/2016	In Process	Pass & Ongoing			

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ii əyətemə	3. Develop roadmap to achieving clinical					
and	data sharing and interoperable systems	N/A	6/30/2016	In Process	Pass & Ongoing	N/A
Processes	across PPS network					
	4. Develop a specific plan for engaging	N/A	6/30/2016	In Process	Pass & Ongoing	
	attributed members in Qualifying Entities	,	3,55,252			
	5. Develop a data security and	N/A	6/30/2016	In Process	Pass & Ongoing	
	confidentiality plan.		3, 33, 33		0 0	
	Major Risks to Implementation & Risk	N/A	N/A	In Process	Pass & Ongoing	
	Mitigation Strategies					
	Major Dependencies on Organizational	N/A	N/A	In Process	Pass & Ongoing	
	Workstreams	,	,		0 0	
dditional						
T Systems	Roles and Responsibilities	N/A	N/A	In Process	Pass & Ongoing	
ind	·	<u>, </u>				N/A
rocesses						
opic Areas	Key Stakeholders	N/A	N/A	In Process	Pass & Ongoing	
	Progress Reporting	N/A	N/A	In Process	Pass & Ongoing	



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Achievement Value (AV) Scorecard DY1, Q4 January 1, 2016 - March 31, 2016
Adirondack Health Institute, Inc. - Domain 1 Organizational AVs

Total 0

		Sec	ction 06 - Perforn	nance Reporting			
Process Measure	AV Driving	Milestone	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AV Awarded
Dufaman	•	Establish reporting structure for PPS-wide performance reporting and communication.	6/30/2016	3/31/2016	In Process	Pass & Ongoing	N/A
Performanc e Reporting	•	2. Develop training program for organizations and individuals throughout the network, focused on clinical quality and performance reporting.	6/30/2016	3/31/2016	In Process	Pass & Ongoing	N/A
		Major Risks to Implementation & Risk Mitigation Strategies	N/A	N/A	In Process	Pass & Ongoing	
		Major Dependencies on Organizational Workstreams	N/A	N/A	In Process	Pass & Ongoing	
		Roles and Responsibilities	N/A	N/A	In Process	Pass & Ongoing	
Additional Performanc							N/A



	Print			Ad	irondack Health	Institute, Inc Domain 1 Orga	
e Reporting Topic Areas		Key Stakeholders	N/A	N/A	In Process	Pass & Ongoing	IN/A
		IT Expectations	N/A	N/A	In Process	Pass & Ongoing	
		Progress Reporting	N/A	N/A	In Process	Pass & Ongoing	
			Total				0

		Sec	tion 07 - Practitio	ner Engagement	:		
Process Measure	AV Driving	Milestone	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AV Awarded
•		1. Develop Practitioners communication and engagement plan.	6/30/2016	3/31/2016	In Process	Pass & Ongoing	
Practitioner Engagement	•	2. Develop training / education plan targeting practioners and other professional groups, designed to educate them about the DSRIP program and your PPS-specific quality improvement agenda.	N/A	6/30/2016	In Process	Pass & Ongoing	N/A
		Major Risks to Implementation & Risk Mitigation Strategies	N/A	N/A	In Process	Pass & Ongoing	

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		Major Dependencies on Organizational Workstreams	N/A	N/A	In Process	Pass & Ongoing	
							N/A
	•	Roles and Responsibilities	N/A	N/A	In Process	Pass & Ongoing	
Additional Practitioner							
Engagement Fopic Areas		Key Stakeholders	N/A	N/A	In Process	Pass & Ongoing	
		IT Expectations	N/A	N/A	In Process	Pass & Ongoing	
		Progress Reporting	N/A	N/A	In Process	Pass & Ongoing	
			Total				0

	Section 08 - Population Health Management								
Process Measure	Milestone			Committed Due Date	Milestone Status	Reviewer Status	AV Awarded		
		Develop population health management roadmap.	N/A	6/30/2016	In Process	Pass & Ongoing	NI/A		
Population							N/A		

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Health		2. Finalize PPS-wide bed reduction plan.	N/A	3/31/2017	In Process	Pass & Ongoing	N/A				
							NA				
		Major Risks to Implementation & Risk Mitigation Strategies	N/A	N/A	In Process	Pass & Ongoing					
		Major Dependencies on Organizational Workstreams	N/A	N/A	In Process	Pass & Ongoing					
		Roles and Responsibilities	N/A	N/A	In Process	Pass & Ongoing	N/A				
Additional Population											
Health Topic Areas		Key Stakeholders	N/A	N/A	In Process	Pass & Ongoing					
		IT Expectations	N/A	N/A	In Process	Pass & Ongoing					
		Progress Reporting	N/A	N/A	In Process	Pass & Ongoing					
			Total				0				



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Process Measure	AV Driving	Milestone	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AV Awarded				
		1. Perform a clinical integration 'needs assessment'.	9/30/2016	3/31/2016	In Process	Pass & Ongoing	N/A				
Clinical							1.4,7.				
Integration		2. Develop a Clinical Integration strategy.	12/31/2016	3/31/2016	In Process	Pass & Ongoing	N/A				
							1.47.				
		Major Risks to Implementation & Risk Mitigation Strategies	N/A	N/A	In Process	Pass & Ongoing					
		Major Dependencies on Organizational Workstreams	N/A	N/A	In Process	Pass & Ongoing					
		Roles and Responsibilities	N/A	N/A	In Process	Pass & Ongoing					
Additional Clinical							N/A				
Integration Topic Areas		Key Stakeholders	N/A	N/A	In Process	Pass & Ongoing	N/A				
		IT Expectations	N/A	N/A	In Process	Pass & Ongoing					



Save & Return		Achievement Value (AV) Scorecard DY1, Q4 January 1, 2016 - Mo Adirondack Health Institute, Inc Domain 1 Organi					
Prin	t		Aa	ігопааск неаітп	institute, inc Domain 1 Orgo		
	Progress Reporting	N/A	N/A	In Process	Pass & Ongoing		
		Total					



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Achievement Value (AV) Scorecard DY1, Q4 January 1, 2016 - March 31, 2016
Adirondack Health Institute, Inc. AV Adjustments

	AV Adjustment Scoresheet									
	AVs Per	Total	Total AVs	Total AVs	Awarded	Adjusted	Net A	Vs Awarded		
Adjustment	Project	Projects	rojects Available	Net	Percentage	Aujusteu AVs	Net	Percentage AV		
		Selected		Awarded	AV	Avs	Awarded			
Organizational Adjustments (applied to all projects)	5.00	11.00	55.00	55.00	100%	0.00	55.00	100%		
Project Adjustments (applied to one project only)	Various	11.00	118.00	116.00	98%	0.00	116.00	98%		
Total			173.00	171.00	99%	0.00	171.00	99%		

Hide Reviewer Comments

Organizational

Project Adjustments

No AV Adjustments

Please note that there are no AV adjustments for Adirondack Health Institute, Inc. in DY1, Q4



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Achievement Value (AV) Scorecard DY1, Q4 January 1, 2016 - March 31, 2016 Adirondack Health Institute, Inc. - Project 2.a.i

	Project Snapshot						
Project Domain	System Transformation Projects (Domain 2)						
Project ID	2.a.i						
Project Title	Create an Integrated Delivery System focused on Evidence Based Medicine and Population Health Management						

Payment Snapshot							
Payment Available (DY1)	\$	4,057,235.07					
DY1 Initial Payment	\$	2,434,341.04					
DY1 Q2 Payment Earned	\$	811,447.01					
DY1 Payment Not Earned to Date	\$	0.00					
DY1 Funding Remaining	\$	811,447.01					
Funding Available for Distribution DY1Q4	\$	811,447.01					

			2.a.i Scoresheet						
Domain	Component	Review Status	AVs Available	Net AVs Awarded	Percentage AV	Domain Funding % (DY1)	Domain Funding % (DY1, Q4)	Payment Available (\$)	Net Payment Earned (\$)
	Domain 1 Organizational	Complete	5.00	5.00	100%	80%		405,724	405,724
Domain 1	Project Implementation Speed	N/A	0.00	0.00	0%		10%		
	Patient Engagement Speed	N/A	0.00	0.00	0%				
	Domain 1 Subtotal		5.00	5.00	100%	80%	10%	405,724	405,724
Domain 2	Domain 2 Pay for Reporting (P4R)	Complete	14.00	14.00	100%	20%	10%	405,724	405,724
Domain 2	Domain 2 Pay for Performance (P4P)	N/A	N/A	N/A	N/A	0%	0%	-	-
	Domain 2 Subtotal			14.00	100%	20%	10%	405,724	405,724
	Total		19.00	19.00	100%	100%	20%	811,447	811,447

Total Project 2.a.i AVs Awarded: 19 out of 19

Hide Reviewer Comments

Domain 1 Project Milestones - Project 2.a.i						
AV Driving Project Requirement and Metric/Deliverable			Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded
	Module 1 - Major risks to implementation and mitigation strategies	Ongoing	N/A	In Process	Pass & Ongoing	N/A



Save & Return

	Print					
Total						0.00
	Domain 1 Project Prescribed	Milestones - I	Project 2.a.i			
AV Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded
•	1. All PPS providers must be included in the Integrated Delivery System. The IDS should include all medical, behavioral, post-acute, long-term care, and community-based service providers within the PPS network; additionally, the IDS structure must include payers and social service organizations, as necessary to support its strategy.	6/30/2016	3/31/2016	In Process	Pass & Ongoing	N/A
•	2. Utilize partnering HH and ACO population health management systems and capabilities to implement the PPS' strategy towards evolving into an IDS.	6/30/2016	3/31/2016	In Process	Pass & Ongoing	N/A
•	3. Ensure patients receive appropriate health care and community support, including medical and behavioral health, post-acute care, long term care and public health services.	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A



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•	4. Ensure that all PPS safety net providers are actively sharing EHR systems with local health information exchange/RHIO/SHIN-NY and sharing health information among clinical partners, including directed exchange (secure messaging), alerts and patient record look up, by the end of Demonstration Year (DY) 3.	3/31/2018	3/31/2018	In Process	Pass & Ongoing	N/A
	Ensure that EHR systems used by participating safety net providers	I				
	meet Meaningful Use and PCMH Level 3 standards and/or APCM by the end of Demonstration Year 3.	3/31/2018	3/31/2018	In Process	Pass & Ongoing	N/A
	6. Perform population health management by actively using EHRs and other IT platforms, including use of targeted patient registries, for all participating safety net providers.	3/31/2018	3/31/2018	In Process	Pass & Ongoing	N/A
	7. Achieve 2014 Level 3 PCMH primary care certification and/or meet state-determined criteria for Advanced Primary Care Models for all participating PCPs, expand access to primary care providers, and meet EHR Meaningful Use standards by the end of DY 3.	3/31/2018	3/31/2018	In Process	Pass & Ongoing	N/A
	8. Contract with Medicaid Managed Care Organizations and other payers, as appropriate, as an integrated system and establish value-based payment arrangements.	9/30/2018	9/30/2018	In Process	Pass & Ongoing	N/A
	9. Establish monthly meetings with Medicaid MCOs to discuss utilization trends, performance issues, and payment reform.	12/31/2016	12/31/2016	In Process	Pass & Ongoing	N/A



Print			Aaironad	ack Health Institute, Inc	Project 2.a.i
10. Re-enforce the transition towards value-based payment reform by aligning provider compensation to patient outcomes.	9/30/2018	9/30/2018	Not Started	Pass & Ongoing	N/A
11. Engage patients in the integrated delivery system through outreach and navigation activities, leveraging community health workers, peers,	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A
and culturally competent community-based organizations, as					
					0.00
Total Total					

	Domain 2 Pay for Performance and Pay for Reporting - Project 2.a.i (all Milestones are P4R in DY1)						
AV Driving	Measure	Reviewer Status	AVs Awarded				
	Adult Access to Preventive or Ambulatory Care - 20 to 44 years	Pass & Ongoing	0.3333333				
	Adult Access to Preventive or Ambulatory Care - 45 to 64 years	Pass & Ongoing	0.3333333				
	Adult Access to Preventive or Ambulatory Care - 65 and older	Pass & Ongoing	0.3333333				
	CAHPS Measures - Care Coordination with provider up-to-date about care received from other providers	Pass & Ongoing	1				
	Children's Access to Primary Care- 12 to 24 months	Pass & Ongoing	0.25				



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Children's Access to Primary Care- 25 months to 6 years	Pass & Ongoing	0.25
Children's Access to Primary Care- 7 to 11 years	Pass & Ongoing	0.25
Children's Access to Primary Care- 12 to 19 years	Pass & Ongoing	0.25
Getting Timely Appointments, Care and information (Q6, 8, 10, and 12)	Pass & Ongoing	0.5
Helpful, Courteous, and Respectful Office Staff (Q24 and 25)	Pass & Ongoing	0.5
H-CAHPS – Care Transition Metrics	Pass & Ongoing	1
Medicaid Spending on ER and Inpatient Services ±	Pass & Ongoing	1
Medicaid spending on Primary Care and community based behavioral health care	Pass & Ongoing	1



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PDI 90– Composite of all measures +/-	Pass & Ongoing	1
Percent of eligible providers with participating agreements with RHIOs, meeting Meaningful Use criteria and able to participate in bidirectional exchange	Pass & Ongoing	1
Percent of PCP meeting PCMH (NCQA) or Advance Primary Care (SHIP) standards	Pass & Ongoing	1
Percent of total Medicaid provider reimbursement received through sub-capitation or other forms of non-FFS reimbursement	Pass & Ongoing	N/A
Potentially Avoidable Emergency Room Visits	Pass & Ongoing	1
Potentially Avoidable Readmissions	Pass & Ongoing	1
PQI 90 – Composite of all measures +/-	Pass & Ongoing	1
Primary Care - Length of Relationship - Q3	Pass & Ongoing	0.5



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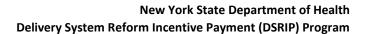
Achievement Value (AV) Scorecard DY1, Q4 January 1, 2016 - March 31, 2016

Adirondack Health Institute, Inc. - Project 2.a.i

Primary Care - Usual Source of Care - Q2

Pass & Ongoing 0.5

Total



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Achievement Value (AV) Scorecard DY1, Q4 January 1, 2016 - March 31, 2016 Adirondack Health Institute, Inc. - Project 2.a.ii

Project Snapshot					
Project Domain	System Transformation Projects (Domain 2)				
Project ID	2.a.ii				
Project Title	Increase Certification of Primary Care Practitioners with PCMH Certification and/or Advanced Primary Care Models (as developed under the New York State Health Innovation Plan (SHIP))				

Payment Snapshot					
Payment Available (DY1)	\$	2,734,834.45			
DY1 Initial Payment	\$	1,640,900.67			
DY1 Q2 Payment Earned	\$	546,966.89			
DY1 Payment Not Earned to Date	\$	(0.00)			
DY1 Funding Remaining	\$	546,966.89			
Funding Available for Distribution DY1Q4	\$	546,966.89			

	2.a.ii Scoresheet																
Domain	Component	Review Status	AVs Available	Net AVs Awarded	Percentage AV	Domain Funding % (DY1)	Domain Funding % (DY1, Q4)	Payment Available (\$)	Net Payment Earned (\$)								
	Domain 1 Organizational	Complete	5.00	5.00	100%	80%											
Domain 1	Project Implementation Speed	N/A	0.00	0.00	0%		10%	273,483	227,903								
	Patient Engagement Speed	Complete	1.00	0.00	0%												
	Domain 1 Subtotal			5.00	83%	80%	10%	273,483	227,903								
Domain 2	Domain 2 Pay for Reporting (P4R)	Complete	14.00	14.00	100%	20%	10%	273,483	273,483								
Domain 2	Domain 2 Pay for Performance (P4P	N/A	N/A	N/A	N/A	0%	0%	-	-								
	Domain 2 Subtotal		14.00	14.00	100%	20%	10%	273,483	273,483								
	Total	Complete	20.00	19.00	95%	100%	20%	546,967	501,386								

Total Project 2.a.ii AVs Awarded: 19 out of 20

Hide Reviewer Comments

Domain 1 Project Milestones - Project 2.a.ii							
AV Debring	Project Requirement and Metric/Deliverable	Required	Committed	Milestone	Reviewer Status	AVs Awarded	
AV Dri ving	Project Requirement and Methic/ Deliverable	Due Date	Due Date	Status	Reviewei Status	Avs Awarueu	



Print			Aaironaa	ck Health Institute, Inc. - I	Project 2.a.ii
Module 1 - Major risks to implementation and mitigation strategies	Ongoing	N/A	In Process	Pass & Ongoing	N/A
Module 3 - Patient Engagement Speed	Ongoing	N/A	In Process	Fail	0
"The PPS failed to meet at least 80% of its Actively Engaged commitments for DY1 Q4"					
Total					

	Domain 1 Project Prescribed Milestones - Project 2.a.ii							
AV Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded		
	1. Ensure that all participating PCPs in the PPS meet NCQA 2014 Level 3 PCMH accreditation and/or meet state-determined criteria for Advanced Primary Care Models by the end of DSRIP Year 3.	3/31/2018	3/31/2018	In Process	Pass & Ongoing	N/A		
	2. Identify a physician champion with knowledge of PCMH/APCM implementation for each primary care practice included in the project.	6/30/2016	6/30/2016	In Process	Pass & Ongoing	N/A		
	3. Identify care coordinators at each primary care site who are responsible for care connectivity, internally, as well as connectivity to care managers at other primary care practices.	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A		



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•	4. Ensure all PPS safety net providers are actively sharing EHR systems with local health information exchange/RHIO/SHIN-NY and sharing health information among clinical partners, including direct exchange (secure messaging), alerts and patient record look up by the end of Demonstration Year (DY) 3.	3/31/2018	3/31/2018	In Process	Pass & Ongoing	N/A
	5. Ensure that EHR systems used by participating safety net providers meet Meaningful Use and PCMH Level 3 standards and/or APCM by the end of Demonstration Year 3.	3/31/2018	3/31/2018	In Process	Pass & Ongoing	N/A
	6. Perform population health management by actively using EHRs and other IT platforms, including use of targeted patient registries, for all	3/31/2018	3/31/2018	In Process	Pass & Ongoing	N/A
	participating safety net providers.					
	7. Ensure that all staff are trained on PCMH or Advanced Primary Care models, including evidence-based preventive and chronic disease management.	12/31/2017	12/31/2017	In Process	Pass & Ongoing	N/A
•	8. Implement preventive care screening protocols including behavioral health screenings (PHQ-2 or 9 for those screening positive, SBIRT) for all patients to identify unmet needs. A process is developed for assuring referral to appropriate care in a timely manner.	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A
	9. Implement open access scheduling in all primary care practices.	12/31/2017	12/31/2017	Not Started	Pass & Ongoing	N/A



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Achievement Value (AV) Scorecard DY1, Q4 January 1, 2016 - March 31, 2016 Adirondack Health Institute, Inc. - Project 2.a.ii

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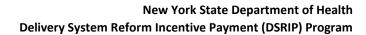
Total	0.00

	Domain 2 Pay for Performance and Pay for Reporting - Project 2.a.ii (all Milestones are P4R in DY1)						
AV Driving	Measure	Reviewer Status	AVs Awarded				
	Adult Access to Preventive or Ambulatory Care - 20 to 44 years	Pass & Ongoing	0.3333333				
	Adult Access to Preventive or Ambulatory Care - 45 to 64 years	Pass & Ongoing	0.3333333				
	Adult Access to Preventive or Ambulatory Care - 65 and older	Pass & Ongoing	0.3333333				
	CAHPS Measures - Care Coordination with provider up-to-date about care received from other providers	Pass & Ongoing	1				
	Children's Access to Primary Care- 12 to 19 years	Pass & Ongoing	0.25				
	Children's Access to Primary Care- 12 to 24 months	Pass & Ongoing	0.25				



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Print	ack Health Institute, Inc	Project 2.a.ii
Children's Access to Primary Care- 25 months to 6 years	Pass & Ongoing	0.25
Children's Access to Primary Care- 7 to 11 years	Pass & Ongoing	0.25
Getting Timely Appointments, Care and information (Q6, 8, 10, and 12)	Pass & Ongoing	0.5
Helpful, Courteous, and Respectful Office Staff (Q24 and 25)	Pass & Ongoing	0.5
H-CAHPS – Care Transition Metrics	Pass & Ongoing	1
Medicaid Spending on ER and Inpatient Services ±	Pass & Ongoing	1
Medicaid spending on Primary Care and community based behavioral health care	Pass & Ongoing	1
PDI 90– Composite of all measures +/-	Pass & Ongoing	1





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Percent of eligible providers with participating agreements with RHIOs, meeting Meaningful Use criteria and able to participate in bidirectional exchange	Pass & Ongoing	1
Percent of PCP meeting PCMH (NCQA) or Advance Primary Care (SHIP) standards	Pass & Ongoing	1
Percent of total Medicaid provider reimbursement received through sub-capitation or other forms of non-FFS reimbursement	Pass & Ongoing	N/A
Potentially Avoidable Emergency Room Visits	Pass & Ongoing	1
Potentially Avoidable Readmissions	Pass & Ongoing	1
PQI 90 – Composite of all measures +/-	Pass & Ongoing	1
Primary Care - Length of Relationship - Q3	Pass & Ongoing	0.5



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Achievement Value (AV) Scorecard DY1, Q4 January 1, 2016 - March 31, 2016 Adirondack Health Institute, Inc. - Project 2.a.ii

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•	Primary Care - Usual Source of Care - Q2	Pass & Ongoing	0.5
	Total		14.00



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Achievement Value (AV) Scorecard DY1, Q4 January 1, 2016 - March 31, 2016

Adirondack Health Institute, Inc. - Project 2.a.iv

Project Snapshot							
Project Domain	System Transformation Projects (Domain 2)						
Project ID 2.a.iv							
Project Title	Create a medical village using existing hospital infrastructure						

Payment Snapshot					
Payment Available (DY1)	\$	3,829,229.41			
DY1 Initial Payment	\$	2,297,537.65			
DY1 Q2 Payment Earned	\$	765,845.88			
DY1 Payment Not Earned to Date	\$	(0.00)			
DY1 Funding Remaining	\$	765,845.88			
Funding Available for Distribution DY1Q4	\$	765,845.88			

			2.a.iv Score	esheet									
Domain	Component	Review Status	AVs Available	Net AVs Awarded	Percentage AV	Domain Funding % (DY1)	Domain Funding % (DY1, Q4)	Payment Available (\$)	Net Payment Earned (\$)				
	Domain 1 Organizational	Complete	5.00	5.00	100%	80%							
Domain 1	Project Implementation Speed	N/A	0.00	0.00	0%		10%	382,923	382,923				
	Patient Engagement Speed	Complete	0.00	0.00	0%								
Domain 1 Subtotal		5.00	5.00	100%	80%	10%	382,923	382,923					
Domain 2	Domain 2 Pay for Reporting (P4R)	Complete	14.00	14.00	100%	20%	10%	382,923	382,923				
Domain 2	Domain 2 Pay for Performance (P4P	N/A	N/A	N/A	N/A	0%	0%	-	-				
	Domain 2 Subtotal		14.00	14.00	100%	20%	10%	382,923	382,923				
	Total	Complete	19.00	19.00	100%	100%	20%	765,846	765,846				

Total Project 2.a.iv AVs Awarded: 19 out of 19

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	Domain 1 Project Milestones - Project 2.a.iv						
AV Driving		Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded
		Module 1 - Major risks to implementation and mitigation strategies	Ongoing	N/A	In Process	Pass & Ongoing	N/A



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Module 3 - Patient Engagement Speed	Ongoing	N/A	Not Started	Pass & Ongoing	N/A
Total					0.00

Domain 1 Project Prescribed Milestones - Project 2.a.iv						
AV Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded
	1. Convert outdated or unneeded hospital capacity into an outpatient services center, stand-alone emergency department/urgent care center or other healthcare-related purpose.	9/30/2016	9/30/2016	In Process	Pass & Ongoing	N/A
	Provide a detailed timeline documenting the specifics of bed reduction and rationale. Specified bed reduction proposed in the	12/31/2016	12/31/2016	Not Started	Pass & Ongoing	N/A
	project must include active or "staffed" beds.					
	3. Ensure that all participating PCPs meet NCQA 2014 Level 3 PCMH accreditation and/or meet state-determined criteria for Advanced	3/31/2018	3/31/2018	In Process	Pass & Ongoing	N/A
	Primary Care Models by the end of DSRIP Year 3.					



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•	4. Ensure that all safety net providers participating in Medical Villages are actively sharing EHR systems with local health information exchange/RHIO/SHIN-NY and sharing health information among clinical partners, including direct exchange (secure messaging), alerts and patient record look up.	3/31/2018	3/31/2018	In Process	Pass & Ongoing	N/A
	5. Use EHRs and other technical platforms to track all patients engaged in the project.	12/31/2016	12/31/2016	In Process	Pass & Ongoing	N/A
	6. Ensure that EHR systems used in Medical Villages meet Meaningful	3/31/2018	3/31/2018	In Process	Pass & Ongoing	N/A
	Use Stage 2	37037333	3,33,333			
	7. Ensure that services which migrate to a different setting or location (clinic, hospitals, etc.) are supported by the comprehensive community needs assessment.	6/30/2016	6/30/2016	In Process	Pass & Ongoing	N/A
	Total					0.00

	Domain 2 Pay for Performance and Pay for Reporting - Project 2.a.iv (all Milestones are P4R in DY1)								
AV Driving	Measure	Reviewer Status	AVs Awarded						
	Adult Access to Preventive or Ambulatory Care - 20 to 44 years	Pass & Ongoing	0.3333333						
	Adult Access to Preventive or Ambulatory Care - 45 to 64 years	Pass & Ongoing	0.3333333						



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Adult Access to Preventive or Ambulatory Care - 65 and older	Pass & Ongoing	0.3333333
CAHPS Measures - Care Coordination with provider up-to-date about care received from other providers	Pass & Ongoing	1
		_
Children's Access to Primary Care- 12 to 19 years	Pass & Ongoing	0.25
Children's Access to Primary Care- 12 to 24 months	Pass & Ongoing	0.25
Children's Access to Primary Care- 25 months to 6 years	Pass & Ongoing	0.25
Children's Access to Primary Care- 7 to 11 years	Pass & Ongoing	0.25
Getting Timely Appointments, Care and information (Q6, 8, 10, and 12)	Pass & Ongoing	0.5



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Helpful, Courteous, and Respectful Office Staff (Q24 and 25)	Pass & Ongoing	0.5
H-CAHPS – Care Transition Metrics	Pass & Ongoing	1
Medicaid Spending on ER and Inpatient Services ±	Pass & Ongoing	1
Medicaid spending on Primary Care and community based behavioral health care	Pass & Ongoing	1
PDI 90– Composite of all measures +/-	Pass & Ongoing	1
Percent of eligible providers with participating agreements with RHIOs, meeting Meaningful Use criteria and able to participate in bidirectional exchange	Pass & Ongoing	1
Percent of PCP meeting PCMH (NCQA) or Advance Primary Care (SHIP) standards	Pass & Ongoing	1
Percent of total Medicaid provider reimbursement received through sub-capitation or other forms of non-FFS reimbursement	Pass & Ongoing	N/A



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Potentially Avoidable Emergency Room Visits	Pass & Ongoing	1
Potentially Avoidable Readmissions	Pass & Ongoing	1
PQI 90 – Composite of all measures +/-	Pass & Ongoing	1
Primary Care - Length of Relationship - Q3	Pass & Ongoing	0.5
Primary Care - Usual Source of Care - Q2	Pass & Ongoing	0.5
Total		14.00



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Achievement Value (AV) Scorecard DY1, Q4 January 1, 2016 - March 31, 2016 Adirondack Health Institute, Inc. - Project 2.b.viii

Project Snapshot						
Project Domain	Project Domain System Transformation Projects (Domain 2)					
Project ID	2.b.viii					
Project Title	Hospital-Home Care Collaboration Solutions					

Payment Snapshot					
Payment Available (DY1)	\$	3,071,440.92			
DY1 Initial Payment	\$	1,842,864.55			
DY1 Q2 Payment Earned	\$	614,288.18			
DY1 Payment Not Earned to Date	\$	(0.00)			
DY1 Funding Remaining	\$	614,288.18			
Funding Available for Distribution DY1Q4	\$	614,288.18			

2.b.viii Scoresheet																			
Domain	Component	Review Status	AVs Available	Net AVs Awarded	Percentage AV	Domain Funding % (DY1)	Domain Funding % (DY1, Q4)	Payment Available (\$)	Net Payment Earned (\$)										
	Domain 1 Organizational	Complete	5.00	5.00	100%	80%													
Domain 1	Project Implementation Speed	N/A	0.00	0.00	0%		10%	307,144	307,144										
	Patient Engagement Speed	Complete	0.00	0.00	0%														
	Domain 1 Subtotal		5.00	5.00	100%	80%	10%	307,144	307,144										
Domain 2	Domain 2 Pay for Reporting (P4R)	Complete	14.00	14.00	100%	20%	10%	307,144	307,144										
Domain 2	Domain 2 Pay for Performance (P4P	N/A	N/A	N/A	N/A	0%	0%	-	-										
	Domain 2 Subtotal		14.00	14.00	100%	20%	10%	307,144	307,144										
	Total	Complete	19.00	19.00	100%	100%	20%	614,288	614,288										

Total Project 2.b.viii AVs Awarded: 19 out of 19

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Domain 1 Project Milestones - Project 2.b.viii								
AV Driving	Driving Project Requirement and Metric/Deliverable		d Committed Milestone e Due Date Status		Reviewer Status	AVs Awarded		
	Module 1 - Major risks to implementation and mitigation strategies	Ongoing	N/A	In Process	Pass & Ongoing	N/A		



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Module 3 - Patient Engagement Speed	Ongoing	N/A	Not Started	Pass & Ongoing	N/A
Total					0.00

	Domain 1 Project Prescribed Milestones - Project 2.b.viii						
AV Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded	
•	1. Assemble Rapid Response Teams (hospital/home care) to facilitate patient discharge to home and assure needed home care services are in place, including, if appropriate, hospice.	9/30/2016	9/30/2016	Not Started	Pass & Ongoing	N/A	
	2. Ensure home care staff have knowledge and skills to identify and respond to patient risks for readmission, as well as to support evidence-	9/30/2016	9/30/2016	Not Started	Pass & Ongoing	N/A	
•	based medicine and chronic care management.	373372323	3,33,232			.,,,.	
	3. Develop care pathways and other clinical tools for monitoring chronically ill patients, with the goal of early identification of potential instability and intervention to avoid hospital transfer.	9/30/2016	9/30/2016	Not Started	Pass & Ongoing	N/A	





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)	4. Educate all staff on care pathways and INTERACT-like principles.	9/30/2016	9/30/2016	In Process	Pass & Ongoing	N/
,						
	5. Develop Advance Care Planning tools to assist residents and families in expressing and documenting their wishes for near end of life and end	c /20 /2016	c /20/2016	Not Chambod	Pass & Ongoing	NI /
	of life care.	6/30/2016	6/30/2016	Not Started	Pass & Oligoling	N,
	6. Create coaching program to facilitate and support implementation.	3/31/2017	3/31/2017	Not Started	Pass & Ongoing	N,
)						
	7. Educate patient and family/caretakers, to facilitate participation in planning of care.	6/30/2016	6/30/2016	Not Started	Pass & Ongoing	N,
)	profitting of care.					
	8. Integrate primary care, penavioral nealth, pharmacy, and other					
)	services into the model in order to enhance coordination of care and medication management	6/30/2016	6/30/2016	Not Started	Pass & Ongoing	N,
	9. Utilize telehealth/telemedicine to enhance hospital-home care collaborations.	3/31/2017	3/31/2017	Not Started	Pass & Ongoing	N,



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	10. Utilize interoperable EHR to enhance communication and avoid medication errors and/or duplicative services.	3/31/2017	3/31/2017	Not Started	Pass & Ongoing	N/A
	11. Measure outcomes (including quality assessment/root cause analysis of transfer) in order to identify additional interventions.	3/31/2017	3/31/2017	Not Started	Pass & Ongoing	N/A
	12. Use EHRs and other technical platforms to track all patients engaged in the project.	6/30/2016	6/30/2016	In Process	Pass & Ongoing	N/A
Total						

	Domain 2 Pay for Performance and Pay for Reporting - Project 2.b.viii (all Milestones are P4R in DY1)							
AV Driving	Measure	Reviewer Status	AVs Awarded					
	Adult Access to Preventive or Ambulatory Care - 20 to 44 years	Pass & Ongoing	0.3333333					
	Adult Access to Preventive or Ambulatory Care - 45 to 64 years	Pass & Ongoing	0.3333333					
	Adult Access to Preventive or Ambulatory Care - 65 and older	Pass & Ongoing	0.3333333					



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CAHPS Measures - Care Coordination with provider up-to-date about care received from other providers	Pass & Ongoing	1
Children's Access to Primary Care- 12 to 19 years	Pass & Ongoing	0.25
Children's Access to Primary Care- 12 to 24 months	Pass & Ongoing	0.25
Children's Access to Primary Care- 25 months to 6 years	Pass & Ongoing	0.25
Children's Access to Primary Care- 7 to 11 years	Pass & Ongoing	0.25
Getting Timely Appointments, Care and information (Q6, 8, 10, and 12)	Pass & Ongoing	0.5
Helpful, Courteous, and Respectful Office Staff (Q24 and 25)	Pass & Ongoing	0.5
H-CAHPS – Care Transition Metrics	Pass & Ongoing	1



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Medicaid Spending on ER and Inpatient Services ±	Pass & Ongoing	1
Medicaid spending on Primary Care and community based behavioral health care	Pass & Ongoing	1
PDI 90– Composite of all measures +/-	Pass & Ongoing	1
Percent of eligible providers with participating agreements with RHIOs, meeting Meaningful Use criteria and able to participate in bidirectional exchange	Pass & Ongoing	1
Percent of PCP meeting PCMH (NCQA) or Advance Primary Care (SHIP) standards	Pass & Ongoing	1
Percent of total Medicaid provider reimbursement received through sub-capitation or other forms of non-FFS reimbursement	Pass & Ongoing	N/A
Potentially Avoidable Emergency Room Visits	Pass & Ongoing	1



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Achievement Value (AV) Scorecard DY1, Q4 January 1, 2016 - March 31, 2016 Adirondack Health Institute, Inc. - Project 2.b.viii

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Total					
	Primary Care - Usual Source of Care - Q2	Pass & Ongoing	0.5		
	Primary Care - Length of Relationship - Q3	Pass & Ongoing	0.5		
•	PQI 30 – Composite of all measures +/-	rass & Oligoling	1		
	PQI 90 – Composite of all measures +/-	Pass & Ongoing	1		
	Potentially Avoidable Readmissions	Pass & Ongoing	1		



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Achievement Value (AV) Scorecard DY1, Q4 January 1, 2016 - March 31, 2016 Adirondack Health Institute, Inc. - Project 2.d.i

Project Snapshot						
Project Domain	System Transformation Projects (Domain 2)					
Project ID	2.d.i					
Project Title	Implementation of Patient Activation Activities to Engage, Educate and Integrate the uninsured and low/non-utilizing Medicaid populations into Community Based Care					

Payment Snapshot						
Payment Available (DY1)	\$	2,769,072.70				
DY1 Initial Payment	\$	1,661,443.62				
DY1 Q2 Payment Earned	\$	553,814.54				
DY1 Payment Not Earned to Date	\$	0.00				
DY1 Funding Remaining	\$	553,814.54				
Funding Available for Distribution DY1Q4	\$	553,814.54				

	2.d.i Scoresheet									
Domain	Component	Review Status	AVs Available	Net AVs Awarded	Percentage AV	Domain Funding % (DY1)	Domain Funding % (DY1, Q4)	Payment Available (\$)	Net Payment Earned (\$)	
	Domain 1 Organizational	Complete	5.00	5.00	100%					
Domain 1	Project Implementation Speed	N/A	0.00	0.00	0%	80%	10%	276,907	230,756	
	Patient Engagement Speed	Complete	1.00	0.00	0%					
	Domain 1 Subtotal		6.00	5.00	83%	80%	10%	276,907	230,756	
Domain 2	Domain 2 Pay for Reporting (P4R)	Complete	2.00	2.00	100%	20%	10%	276,907	276,907	
Domain 2	Domain 2 Pay for Performance (P4P	N/A	N/A	N/A	N/A	0%	0%	-	-	
Domain 2 Subtotal			2.00	2.00	100%	20%	10%	276,907	276,907	
	Total	Complete	8.00	7.00	88%	100%	20%	553,815	507,663	

Total Project 2.d.i AVs Awarded: 7 out of 8

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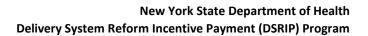
Domain 1 Project Milestones - Project 2.d.i								
AV Driving	/ Driving Project Requirement and Metric/Deliverable		Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded		
	Module 1 - Major risks to implementation and mitigation strategies	Ongoing	N/A	In Process	Pass & Ongoing	N/A		



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_						
	Module 3 - Patient Engagement Speed	Ongoing	N/A	In Process	Fail	0
	The PPS failed to meet at least 80% of its Actively Engaged commitments for DY1 Q4					
	Total					

	Domain 1 Project Prescribed Milestones - Project 2.d.i							
AV Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded		
	1. Contract or partner with community-based organizations (CBOs) to engage target populations using PAM® and other patient activation techniques. The PPS must provide oversight and ensure that engagement is sufficient and appropriate.	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A		
	2. Establish a PPS-wide training team, comprised of members with training in PAM® and expertise in patient activation and engagement.	9/30/2015	9/30/2015	Completed	Pass & Ongoing	N/A		
	3. Identify UI, NU, and LU "hot spot" areas (e.g., emergency rooms). Contract or partner with CBOs to perform outreach within the identified "hot spot" areas.	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A		





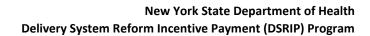
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	4. Survey the targeted population about healthcare needs in the PPS' region.	3/31/2017	3/31/2017	Not Started	Pass & Ongoing	N/A
	5. Train providers located within "hot spots" on patient activation techniques, such as shared decision-making, measurements of health literacy, and cultural competency.	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A
	6. Obtain list of PCPs assigned to NU and LU enrollees from MCOs. Along with the member's MCO and assigned PCP, reconnect beneficiaries to his/her designated PCP (see outcome measurements in	3/31/2017	3/31/2017	Not Started	Pass & Ongoing	N/A
•	7. Baseline each beneficiary cohort (per method developed by state) to appropriately identify cohorts using PAM® during the first year of the project and again, at set intervals. Baselines, as well as intervals towards improvement, must be set for each cohort at the beginning of each performance period.	3/31/2017	3/31/2017	Not Started	Pass & Ongoing	N/A
	8. Include beneficiaries in development team to promote preventive care.	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A
	9. Measure PAM® components	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A
	10. Increase the volume of non-emergent (primary, behavioral, dental) care provided to UI, NU, and LU persons.	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A



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•	11. Contract or partner with CBOs to develop a group of community navigators who are trained in connectivity to healthcare coverage, community healthcare resources (including for primary and preventive services) and patient education.	3/31/2017	3/31/2017	Not Started	Pass & Ongoing	N/A
	12. Develop a process for Medicaid recipients and project participants to report complaints and receive customer service.	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A
	13. Train community navigators in patient activation and education, including how to appropriately assist project beneficiaries using the PAM®.	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A
•	14. Ensure direct hand-offs to navigators who are prominently placed at "hot spots," partnered CBOs, emergency departments, or community events, so as to facilitate education regarding health insurance coverage, age-appropriate primary and preventive healthcare services	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A
	15. Inform and educate navigators about insurance options and healthcare resources available to UI, NU, and LU populations.	3/31/2017	3/31/2017	Not Started	Pass & Ongoing	N/A
	16. Ensure appropriate and timely access for navigators when attempting to establish primary and preventive services for a	3/31/2017	3/31/2017	Not Started	Pass & Ongoing	N/A





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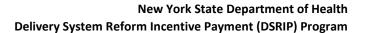
	17. Perform population health management by actively using EHRs and other IT platforms, including use of targeted patient registries, to track all patients engaged in the project.	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A
Total					0.00	

Domain 2 Pay for Performance and Pay for Reporting - Project 2.d.i (all Milestones are P4R in DY1)							
AV Driving	Measure	Reviewer Status	AVs Awarded				
	C&G CAHPS by PPS for uninsured- Getting timely appointments, care, and information	Pass & Ongoing	N/A				
	C&G CAHPS by PPS for uninsured- Patients' rating of the provider (or doctor)	Pass & Ongoing	N/A				
	C&G CAHPS by PPS for uninsured- How well providers (or doctors) communicate with patients	Pass & Ongoing	N/A				
	C&G CAHPS by PPS for uninsured- Helpful, courteous, and respectful office staff	Pass & Ongoing	N/A				
	ED use by uninsured	Pass & Ongoing	1				



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	PAM Level	Pass & Ongoing	N/A
	Use of primary and preventive care services Percent of attributed Medicaid members with no claims history for primary care and preventive services in measurement year compared to same in baseline year	Pass & Ongoing	1
	Total		2.00



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Achievement Value (AV) Scorecard DY1, Q4 January 1, 2016 - March 31, 2016 Adirondack Health Institute, Inc. - Project 3.a.i

Project Snapshot						
Project Domain Clinical Improvement Projects (Domain 3)						
Project ID	3.a.i					
Project Title	Integration of primary care and behavioral health services					

Payment Snapshot						
Payment Available (DY1)	\$	2,649,005.62				
DY1 Initial Payment	\$	1,589,403.37				
DY1 Q2 Payment Earned	\$	529,801.12				
DY1 Payment Not Earned to Date	\$	(0.00)				
DY1 Funding Remaining	\$	529,801.12				
Funding Available for Distribution DY1Q4	\$	529,801.12				

3.a.i Scoresheet									
Domain	Component	Review Status	AVs Available	Net AVs Awarded	Percentage AV	Domain Funding % (DY1)	Domain Funding % (DY1, Q4)	Payment Available (\$)	Net Payment Earned (\$)
	Domain 1 Organizational	Complete	5.00	5.00	100%			264,901	264,901
Domain 1	Project Implementation Speed	N/A	0.00	0.00	0%	80%	10%		
	Patient Engagement Speed	Complete	0.00	0.00	0%				
	Domain 1 Subtotal		5.00	5.00	100%	80%	10%	264,901	264,901
Domain 3	Domain 3 Pay for Reporting (P4R)	Complete	10.00	10.00	100%	20%	10%	264,901	264,901
Domain 5	Domain 3 Pay for Performance	N/A	N/A	N/A	N/A	0%	0%	-	-
	Domain 3 Subtotal			10.00	100%	20%	10%	264,901	264,901
Total Complete			15.00	15.00	100%	100%	20%	529,801	529,801

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Total Project 3.a.i AVs Awarded: 15 out of 15

	Domain 1 Project Milestones - Project 3.a.i								
AV Driving	V Driving Project Requirement and Metric/Deliverable		Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded			
	Module 1 - Major risks to implementation and mitigation strategies	Ongoing	N/A	In Process	Pass & Ongoing	N/A			



Save & Return Achievement Value (AV) Scorecard DY1, Q4 January 1, 2016 - March 3							
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	Module 3 - Patient Engager	nent Speed	Ongoing	N/A	Not Started	Pass & Ongoing	N/A
		Total					0

	Domain 1 Project Prescribed Milestones - Project 3.a.i Models 1, 2 and 3									
	✓ 3.a.i Model 1 ✓ 3.a.i Model 2 ✓ 3.a.i Model 3									
Model	AV Driving	Project Requirement and Metric/Deliverable	Reviewer Status	AVs Awarded						
	•	Co-locate behavioral health services at primary care practice sites. All participating primary care practices must meet 2014 NCQA level 3 PCMH or Advance Primary Care Model standards by DY 3.	3/31/2018	3/31/2018	Not Started	Pass & Ongoing	N/A			
		Develop collaborative evidence-based standards of care including medication management and care engagement process.	12/31/2016	3/31/2017	Not Started	Pass & Ongoing	N/A			
3.a.i Model 1										

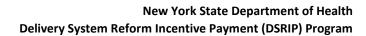


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	•	3. Conduct preventive care screenings, including behavioral health screenings (PHQ-2 or 9 for those screening positive, SBIRT) implemented for all patients to identify unmet needs.	6/30/2017	9/30/2018	In Process	Pass & Ongoing	N/A
		4. Use EHRs or other technical platforms to track all patients engaged in this project.	12/31/2016	3/31/2017	In Process	Pass & Ongoing	N/A
		5. Co-locate primary care services at behavioral health sites.	3/31/2018	3/31/2018	Not Started	Pass & Ongoing	N/A
		6. Develop collaborative evidence-based standards of care including medication management and care engagement process.	12/31/2016	3/31/2017	Not Started	Pass & Ongoing	N/A
3.a.i Model 2		7. Conduct preventive care screenings, including behavioral health screenings (PHQ-2 or 9 for those screening positive, SBIRT) implemented for all patients to identify unmet needs.	6/30/2017	9/30/2018	Not Started	Pass & Ongoing	N/A
		8. Use EHRs or other technical platforms to track all patients engaged in this project.	12/31/2016	3/31/2017	In Process	Pass & Ongoing	N/A
		9. Implement IMPACT Model at Primary Care Sites.	3/31/2020	3/31/2020	On Hold	Pass & Ongoing	N/A

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	•	10. Utilize IMPACT Model collaborative care standards, including developing coordinated evidence-based care standards and policies and procedures for care engagement.	3/31/2020	3/31/2020	On Hold	Pass & Ongoing	N/A
		11. Employ a trained Depression Care Manager meeting requirements of the IMPACT model.	3/31/2020	3/31/2020	On Hold	Pass & Ongoing	N/A
3.a.i Model 3	•	12. Designate a Psychiatrist meeting requirements of the IMPACT Model.	3/31/2020	3/31/2020	On Hold	Pass & Ongoing	N/A
		13. Measure outcomes as required in the IMPACT Model.	3/31/2020	3/31/2020	On Hold	Pass & Ongoing	N/A
		14. Provide "stepped care" as required by the IMPACT Model.	3/31/2020	3/31/2020	On Hold	Pass & Ongoing	N/A
		15. Use EHRs or other technical platforms to track all patients engaged in this project.	3/31/2020	3/31/2020	On Hold	Pass & Ongoing	N/A
		Total					0





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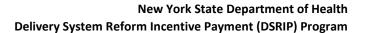
AV Driving	Meas ure	Reviewer Status	AVs Awarded
	Adherence to Antipsychotic Medications for People with Schizophrenia	Pass & Ongoing	1
	Antidepressant Medication Management - Effective Acute Phase Treatment	Pass & Ongoing	0.5
	Antidepressant Medication Management - Effective Continuation Phase Treatment	Pass & Ongoing	0.5
	Cardiovascular Monitoring for People with Cardiovascular Disease and Schizophrenia	Pass & Ongoing	1
	Diabetes Monitoring for People with Diabetes and Schizophrenia	Pass & Ongoing	1
	Diabetes Screening for People with Schizophrenia or Bipolar Disease who are Using Antipsychotic Medication	Pass & Ongoing	1
	Follow-up after hospitalization for Mental Illness - within 30 days	Pass & Ongoing	0.5



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Screening for Clinical Depression and follow-up	Pass & Ongoing	1
Potentially Preventable Emergency Department Visits (for persons with BH diagnosis) ±	Pass & Ongoing	1
Initiation of Alcohol and Other Drug Dependence Treatment (1 visit within 14 days)	Pass & Ongoing	0.5
 Engagement of Alcohol and Other Drug Dependence Treatment (initiation and 2 visits within 44 days)	Pass & Ongoing	0.5
Follow-up care for Children Prescribed ADHD Medications - Initiation Phase	Pass & Ongoing	0.5
Follow-up care for Children Prescribed ADHD Medications - Continuation Phase	Pass & Ongoing	0.5
Follow-up after hospitalization for Mental Illness - within 7 days	Pass & Ongoing	0.5



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Achievement Value (AV) Scorecard DY1, Q4 January 1, 2016 - March 31, 2016 Adirondack Health Institute, Inc. - Project 3.a.ii

Project Snapshot								
Project Domain	Clinical Improvement Projects (Domain 3)							
Project ID	3.a.ii							
Project Title	Behavioral health community crisis stabilization services							

Payment Snapshot							
Payment Available (DY1)	\$	2,486,802.20					
DY1 Initial Payment	\$	1,492,081.32					
DY1 Q2 Payment Earned	\$	497,360.44					
DY1 Payment Not Earned to Date	\$	0.00					
DY1 Funding Remaining	\$	497,360.44					
Funding Available for Distribution DY1Q4	\$	497,360.44					

			3.a.ii Score	sheet										
Domain	Component	Review Status	AVs Available	Net AVs Awarded	Percentage AV	Domain Funding % (DY1)	Domain Funding % (DY1, Q4)	Payment Available (\$)	Net Payment Earned (\$)					
	Domain 1 Organizational	Complete	5.00	5.00	100%	80% 10%								
Domain 1	Project Implementation Speed	N/A	0.00	0.00	0%		10%	248,680	248,680					
	Patient Engagement Speed	Complete	0.00	0.00	0%									
	Domain 1 Subtotal		5.00	5.00	100%	80%	10%	248,680	248,680					
Domain 3	Domain 3 Pay for Reporting (P4R)	Complete	10.00	10.00	100%	20%	10%	248,680	248,680					
Domain 5	Domain 3 Pay for Performance (P4P	N/A	N/A	N/A	N/A	0%	0%	-	-					
	Domain 2 Subtotal			10.00	100%	20%	10%	248,680	248,680					
	Total	Complete	15.00	15.00	100%	100%	20%	497,360	497,360					

Total Project 3.a.ii AVs Awarded: 15 out of 15

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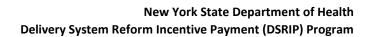
	Domain 1 Project Milestones - Project 3.a.ii								
AV Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded			
	Module 1 - Major risks to implementation and mitigation strategies	Ongoing	N/A	In Process	Pass & Ongoing	N/A			



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Module 3 - Patient Engagement Speed	Ongoing	N/A	Not Started	Pass & Ongoing	N/A
Total					0.00

	Domain 1 Project Prescribed I	Milestones - I	Project 3.a.ii			
AV Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded
	1. Implement a crisis intervention program that, at a minimum, includes outreach, mobile crisis, and intensive crisis services.	3/31/2017	6/30/2016	In Process	Pass & Ongoing	NA
	2. Establish clear linkages with Health Homes, ER and hospital services to develop and implement protocols for diversion of patients from emergency room and inpatient services.	6/30/2016	6/30/2016	In Process	Pass & Ongoing	N/A
	3. Establish agreements with the Medicaid Managed Care organizations serving the affected population to provide coverage for the service array under this project.		3/31/2017	In Process	Pass & Ongoing	NA
	4. Develop written treatment protocols with consensus from participating providers and facilities.	3/31/2017	3/31/2017	Not Started	Pass & Ongoing	NA





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	5. Include at least one hospital with specialty psychiatric services and crisis-oriented psychiatric services; expansion of access to specialty psychiatric and crisis-oriented services.	3/31/2017	3/31/2017	In Process	Pass & Ongoing	NA
	6. Expand access to observation unit within hospital outpatient or at an off campus crisis residence for stabilization monitoring services (up to 48 hours).	9/30/2016	9/30/2016	In Process	Pass & Ongoing	NA
•	7. Deploy mobile crisis team(s) to provide crisis stabilization services using evidence-based protocols developed by medical staff.	3/31/2017	6/30/2016	In Process	Pass & Ongoing	NA
•	8. Ensure that all PPS safety net providers have actively connected EHR systems with local health information exchange/RHIO/SHIN-NY and share health information among clinical partners, including direct exchange (secure messaging), alerts and patient record look up by the end of Demonstration Year (DY) 3.	3/31/2017	3/31/2017	In Process	Pass & Ongoing	NA
	9. Establish central triage service with agreements among participating psychiatrists, mental health, behavioral health, and substance abuse providers.	3/31/2017	6/30/2016	In Process	Pass & Ongoing	NA
	10. Ensure quality committee is established for oversight and surveillance of compliance with protocols and quality of care.	3/31/2017	3/31/2017	Not Started	Pass & Ongoing	NA
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11. Use EHRs or other technical platforms to track all patients engaged in this project.	3/31/2017	3/31/2017	Not Started	Pass & Ongoing	NA	
Total					0.00	

	Domain 3 Pay for Performance and Pay for Reporting - Project 3.a.ii (all Milestones are P4R in DY1)						
AV Driving	Measure	Reviewer Status	AVs Awarded				
	Adherence to Antipsychotic Medications for People with Schizophrenia	Pass & Ongoing	1				
	Antidepressant Medication Management - Effective Acute Phase Treatment	Pass & Ongoing	0.5				
	Antidepressant Medication Management - Effective Continuation Phase Treatment	Pass & Ongoing	0.5				
	Cardiovascular Monitoring for People with Cardiovascular Disease and Schizophrenia	Pass & Ongoing	1				
	Diabetes Monitoring for People with Diabetes and Schizophrenia	Pass & Ongoing	1				



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Achievement Value (AV) Scorecard DY1, Q4 January 1, 2016 - March 31, 2016 Adirondack Health Institute, Inc. - Project 3.a.ii

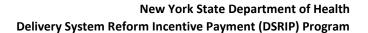
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	Diabetes Screening for People with Schizophrenia or Bipolar Disease who are Using Antipsychotic Medication	Pass & Ongoing	1
	Follow-up after hospitalization for Mental Illness - within 30 days	Pass & Ongoing	0.5
	Follow-up after hospitalization for Mental Illness - within 7 days	Pass & Ongoing	0.5
	Follow-up care for Children Prescribed ADHD Medications - Continuation Phase	Pass & Ongoing	0.5
	Follow-up care for Children Prescribed ADHD Medications - Initiation Phase	Pass & Ongoing	0.5
	Engagement of Alcohol and Other Drug Dependence Treatment (initiation and 2 visits within 44 days)	Pass & Ongoing	0.5
	Initiation of Alcohol and Other Drug Dependence Treatment (1 visit within 14 days)	Pass & Ongoing	0.5
	Potentially Preventable Emergency Department Visits (for persons with BH diagnosis) ±	Pass & Ongoing	1
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Screening for Clinical Depression and follow-up	Pass & Ongoing	1				
Total		10.00				



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Achievement Value (AV) Scorecard DY1, Q4 January 1, 2016 - March 31, 2016 Adirondack Health Institute, Inc. - Project 3.a.iv

	Project Snapshot						
Project Domain	Clinical Improvement Projects (Domain 3)						
Project ID	3.a.iv						
Project Title	Development of Withdrawal Management (e.g., ambulatory detoxification, ancillary withdrawal services) capabilities and appropriate enhanced abstinence services within community-based addiction treatment programs						

Payment Snapshot	Payment Snapshot					
Payment Available (DY1)	\$	2,402,229.73				
DY1 Initial Payment	\$	1,441,337.84				
DY1 Q2 Payment Earned	\$	480,445.95				
DY1 Payment Not Earned to Date	\$	-				
DY1 Funding Remaining	\$	480,445.95				
Funding Available for Distribution DY1Q4	\$	480,445.95				

	3.a.iv Scoresheet										
Domain	Component	Review Status	AVs Available	Net AVs Awarded	Percentage AV	Domain Funding % (DY1)	Domain Funding % (DY1, Q4)	Payment Available (\$)	Net Payment Earned (\$)		
	Domain 1 Organizational	Complete	5.00	5.00	100%	80%					
Domain 1	Project Implementation Speed	N/A	0.00	0.00	0%		0% 10%	240,223	240,223		
	Patient Engagement Speed	Complete	0.00	0.00	0%						
	Domain 1 Subtotal		5.00	5.00	100%	80%	10%	240,223	240,223		
Domain 3	Domain 3 Pay for Reporting (P4R)	Complete	10.00	10.00	100%	20%	10%	240,223	240,223		
Domain 5	Domain 3 Pay for Performance (P4P	N/A	N/A	N/A	N/A	0%	0%	-	-		
	Domain 2 Subtotal		10.00	10.00	100%	20%	10%	240,223	240,223		
	Total	Complete	15.00	15.00	100%	100%	20%	480,446	480,446		

Total Project 3.a.iv AVs Awarded: 15 out of 15

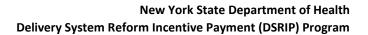
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Domain 1 Project Milestones - Project 3.a.iv							
AV Dri ving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded	

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Module 1 - Major risks to implementation and mitigation strategies	Ongoing	N/A	In Process	Pass & Ongoing	N/A
Module 3 - Patient Engagement Speed	Ongoing	N/A	Not Started	Pass & Ongoing	N/A
Total					0.00

	Domain 1 Project Prescribed Milestones - Project 3.a.iv					
AV Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded
	Develop community-based addiction treatment programs that include outpatient SUD sites with PCP integrated teams, and stabilization services including social services.	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A
•	Establish referral relationships between community treatment programs and inpatient detoxification services with development of referral protocols.	3/31/2017	3/31/2016	In Process	Pass & Ongoing	N/A
•	3. Include a project medical director, board certified in addiction medicine, with training and privileges for use of buprenorphine and buprenorphine/naltrexone as well as familiarity with other withdrawal management agents.	3/31/2017	3/31/2017	Not Started	Pass & Ongoing	N/A





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•	4. Identify and link to providers approved for outpatient medication management of opioid addiction who agree to provide continued maintenance therapy and collaborate with the treatment program and care manager. These may include practices with collocated behavioral health services, opioid treatment programs or outpatient SUD clinics.	12/31/2016	3/31/2016	In Process	Pass & Ongoing	N/A
	5. Develop community-based withdrawal management (ambulatory detoxification) protocols based upon evidence based best practices and	3/31/2017	3/31/2017	Not Started	Pass & Ongoing	N/A
	6. Develop care management services within the SUD treatment program.	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A
	7. Form agreements with the Medicaid Managed Care organizations serving the affected population to provide coverage for the service array under this project.	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A
	8. Use EHRs or other technical platforms to track all patients engaged in this project.	3/31/2017	3/31/2017	Not Started	Pass & Ongoing	N/A
	Total					0.00

Domain 3 Pay for Performance and Pay for Reporting - Project 3.a.iv (all Milestones are P4R in DY1)							
AV Dri ving	Measure	Reviewer Status	AVs Awarded				



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Achievement Value (AV) Scorecard DY1, Q4 January 1, 2016 - March 31, 2016 Adirondack Health Institute, Inc. - Project 3.a.iv

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Adherence to Antipsychotic Medications for People with Schizophrenia	Pass & Ongoing	1
Antidepressant Medication Management - Effective Acute Phase Treatment	Pass & Ongoing	0.5
Antidepressant Medication Management - Effective Continuation Phase Treatment	Pass & Ongoing	0.5
Cardiovascular Monitoring for People with Cardiovascular Disease and Schizophrenia	Pass & Ongoing	1
Diabetes Monitoring for People with Diabetes and Schizophrenia	Pass & Ongoing	1
Diabetes Screening for People with Schizophrenia or Bipolar Disease who are Using Antipsychotic Medication	Pass & Ongoing	1
Follow-up after hospitalization for Mental Illness - within 30 days	Pass & Ongoing	0.5
Follow-up after hospitalization for Mental Illness - within 7 days	Pass & Ongoing	0.5



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Print Adirondack Health Institute, Inc Project				
Follow-up care for Children Prescribed ADHD Medications - Continuation Phase	Pass & Ongoing	0.5		
Follow-up care for Children Prescribed ADHD Medications - Initiation Phase	Pass & Ongoing	0.5		
Engagement of Alcohol and Other Drug Dependence Treatment (initiation and 2 visits within 44 days)	Pass & Ongoing	0.5		
Initiation of Alcohol and Other Drug Dependence Treatment (1 visit within 14 days)	Pass & Ongoing	0.5		
Potentially Preventable Emergency Department Visits (for persons with BH diagnosis) ±	Pass & Ongoing	1		
Screening for Clinical Depression and follow-up	Pass & Ongoing	1		
Total		10.00		



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Achievement Value (AV) Scorecard DY1, Q4 January 1, 2016 - March 31, 2016 Adirondack Health Institute, Inc. - Project 3.g.i

	Project Snapshot
Project Domain	Clinical Improvement Projects (Domain 3)
Project ID	3.g.i
Project Title	Integration of palliative care into the PCMH model

Payment Snapshot				
Payment Available (DY1)	\$	1,478,855.61		
DY1 Initial Payment	\$	887,313.37		
DY1 Q2 Payment Earned	\$	295,771.12		
DY1 Payment Not Earned to Date	\$	(0.00)		
DY1 Funding Remaining	\$	295,771.12		
Funding Available for Distribution DY1Q4	\$	295,771.12		

	3.g.i Scoresheet								
Domain	Component	Review Status	AVs Available	Net AVs Awarded	Percentage AV	Domain Funding % (DY1)	Domain Funding % (DY1, Q4)	Payment Available (\$)	Net Payment Earned (\$)
	Domain 1 Organizational	Complete	5.00	5.00	100%				
Domain 1	Project Implementation Speed	N/A	0.00	0.00	0%	80%	10%	147,886	147,886
	Patient Engagement Speed	Complete	0.00	0.00	0%				
	Domain 1 Subtotal		5.00	5.00	100%	80%	10%	147,886	147,886
Domain 3	Domain 3 Pay for Reporting (P4R)	Complete	1.00	1.00	100%	20%	10%	147,886	147,886
Domain 5	Domain 3 Pay for Performance (P4P	N/A	N/A	N/A	N/A	0%	0%	-	-
	Domain 2 Subtotal			1.00	100%	20%	10%	147,886	147,886
	Total	Complete	6.00	6.00	100%	100%	20%	295,771	295,771

Total Project 3.g.i AVs Awarded: 6 out of 6

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I	Domain 1 Project Milestones - Project 3.g.i						
	AV Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded
		Module 1 - Major risks to implementation and mitigation strategies	Ongoing	N/A	In Process	Pass & Ongoing	N/A



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Module 3 - Patient Engagement Speed	Ongoing	N/A	Not Started	Pass & Ongoing	N/A
					_
Total					0.00

	Domain 1 Project Prescribed	Milestones -	Project 3.g.i			
AV Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded
	1. Integrate Palliative Care into appropriate participating PCPs that have, or will have, achieved NCQA PCMH and/or APCM certification.	3/31/2016	3/31/2016	Completed	Pass & Ongoing	N/A
	2. Develop partnerships with community and provider resources including Hospice to bring the palliative care supports and services into	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A
	3. Develop and adopt clinical guidelines agreed to by all partners including services and eligibility.	6/30/2016	6/30/2016	Not Started	Pass & Ongoing	N/A
	4. Engage staff in trainings to increase role-appropriate competence in palliative care skills and protocols developed by the PPS.	3/31/2017	3/31/2017	Not Started	Pass & Ongoing	N/A



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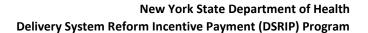
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Achievement Value (AV) Scorecard DY1, Q4 January 1, 2016 - March 31, 2016 Adirondack Health Institute, Inc. - Project 3.g.i

5. Engage with Medicaid Managed Care to address coverage of services.	9/30/2017	9/30/2017	Not Started	Pass & Ongoing	N/A
6. Use EHRs or other IT platforms to track all patients engaged in this project.	9/30/2016	9/30/2016	Not Started	Pass & Ongoing	N/A

Total

	Domain 3 Pay for Performance and Pay for Reporting - Project 3.g.i (all Milestones are P4R in DY1)					
AV Driving	Measure	Reviewer Status	AVs Awarded			
	Proxy Palliative Care Measure	Pass & Ongoing	1			
	Total		1.00			



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Achievement Value (AV) Scorecard DY1, Q4 January 1, 2016 - March 31, 2016 Adirondack Health Institute, Inc. - Project 4.a.iii

	Project Snapshot				
Project Domain	Domain 4: Population-wide Projects: New York's				
Project ID	4.a.iii				
Project Title	Strengthen Mental Health and Substance Abuse Infrastructure Across Systems				

Payment Snapshot				
Payment Available (DY1)	\$	1,460,625.74		
DY1 Initial Payment	\$	876,375.44		
DY1 Q2 Payment Earned	\$	292,125.15		
DY1 Payment Not Earned to Date	\$	(0.00)		
DY1 Funding Remaining	\$	292,125.15		
Funding Available for Distribution DY1Q4	\$	292,125.15		

			4.a.iii Score	esheet					
Domain	Component	Review Status	AVs Available	Net AVs Awarded	Percentage AV	Domain Funding % (DY1)	Domain Funding % (DY1, Q4)	Payment Available (\$)	Net Payment Earned (\$)
	Domain 1 Organizational	Complete	5.00	5.00	100%	80%	10%	146,063	146,063
Domain 1	Project Implementation Speed	N/A	0.00	0.00	0%				
	Patient Engagement Speed	N/A	0.00	0.00	0%				
	Domain 1 Subtotal		5.00	5.00	100%	80%	10%	146,063	146,063
Domain 4	Domain 4 Pay for Reporting (P4R)	Complete	11.00	11.00	100%	20%	10%	146,063	146,063
Domain 4	Domain 4 Pay for Performance (P4P	N/A	N/A	N/A	N/A	0%	0%	-	-
	Domain 4 Subtotal			11.00	100%	20%	10%	146,063	146,063
	Total	Complete	16.00	16.00	100%	100%	20%	292,125	292,125

Total Project 4.a.iii AVs Awarded: 16 out of 16

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Domain 4 Pay for Performance and Pay for Reporting - Project 4.a.iii (all Milestones are P4R in DY1)					
AV Driving	Measure	Reviewer Status	AVs Awarded		
	Age-adjusted preventable hospitalizations rate per 10,000 - Aged 18+ years – Ratio of Hispanics to White non-Hispanics	Pass & Ongoing	1		



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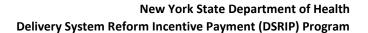
Age-adjusted suicide death rate per 100,000	Pass & Ongoing	1
Percentage of adults with health insurance - Aged 18- 64 years	Pass & Ongoing	1
Percentage of premature death (before age 65 years)	Pass & Ongoing	1
Percentage of premature death (before age 65 years) – Ratio of Black non-Hispanics to White non-Hispanics	Pass & Ongoing	1
Percentage of premature death (before age 65 years) – Ratio of Hispanics to White non-Hispanics	Pass & Ongoing	1
Age-adjusted percentage of adult binge drinking during the past month	Pass & Ongoing	1
Age-adjusted percentage of adults who have a regular health care provider - Aged 18+ years	Pass & Ongoing	1



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Age-adjusted percentage of adults with poor mental health for 14 or more days in the last month	Pass & Ongoing	1
Age-adjusted preventable hospitalizations rate per 10,000 - Aged 18+ years	Pass & Ongoing	1
Age-adjusted preventable hospitalizations rate per 10,000 - Aged 18+ years – Ratio of Black non-Hispanics to White non-Hispanics	Pass & Ongoing	1
Total		11.00



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Achievement Value (AV) Scorecard DY1, Q4 January 1, 2016 - March 31, 2016 Adirondack Health Institute, Inc. - Project 4.b.ii

Project Snapshot							
Project Domain Domain 4: Population-wide Projects: New York							
Project ID	4.b.ii						
Project Title	Increase Access to High Quality Chronic Disease Preventive Care and Management in Both Clinical and Community Settings						

Payment Snapshot						
Payment Available (DY1)	\$	1,256,545.56				
DY1 Initial Payment	\$	753,927.34				
DY1 Q2 Payment Earned	\$	251,309.11				
DY1 Payment Not Earned to Date	\$	0.00				
DY1 Funding Remaining	\$	251,309.11				
Funding Available for Distribution DY1Q4	\$	251,309.11				

		4.b.ii Score	sheet						
Domain	Component	Review Status	AVs Available	Net AVs Awarded	Percentage AV	Domain Funding % (DY1)	Domain Funding % (DY1, Q4)	Payment Available (\$)	Net Payment Earned (\$)
	Domain 1 Organizational	Complete	5.00	5.00	100%	80%	10%	125,655	125,655
Domain 1	Project Implementation Speed	N/A	0.00	0.00	0%				
	Patient Engagement Speed	N/A	0.00	0.00	0%				
	Domain 1 Subtotal		5.00	5.00	100%	80%	10%	125,655	125,655
Domain 4	Domain 4 Pay for Reporting (P4R)	Complete	16.00	16.00	100%	20%	10%	125,655	125,655
Domain 4	Domain 4 Pay for Performance (P4P	N/A	N/A	N/A	N/A	0%	0%	-	-
	Domain 4 Subtotal		16.00	16.00	100%	20%	10%	125,655	125,655
	Total	Complete	21.00	21.00	100%	100%	20%	251,309	251,309

Total Project 4.b.ii AVs Awarded: 21 out of 21

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Domain 4 Pay for Performance and Pay for Reporting - Project 4.b.ii (all Milestones are P4R in DY1)					
AV Driving	Measure	Reviewer Status	AVs Awarded		
	Age-adjusted preventable hospitalizations rate per 10,000 - Aged 18+ years – Ratio of Hispanics to White non- Hispanics	Pass & Ongoing	1		



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Asthma emergency department visit rate per 10,000	Pass & Ongoing	1
Asthma emergency department visit rate per 10,000 - Aged 0-4 years	Pass & Ongoing	1
Percentage of adults who are obese	Pass & Ongoing	1
Percentage of adults who receive a colorectal cancer screening based on the most recent guidelines - Aged 50-75 years	Pass & Ongoing	1
Percentage of adults with health insurance - Aged 18- 64 years	Pass & Ongoing	1
Percentage of children and adolescents who are obese	Pass & Ongoing	1
Percentage of premature death (before age 65 years)	Pass & Ongoing	1



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Percentage of premature death (before age 65 years) – Ratio of Black non-Hispanics to White non-Hispanics	Pass & Ongoing	1
Percentage of premature death (before age 65 years) – Ratio of Hispanics to White non-Hispanics	Pass & Ongoing	1
Age-adjusted heart attack hospitalization rate per 10,000	Pass & Ongoing	1
Rate of hospitalizations for short-term complications of diabetes per 10,000 – Aged 18+ years	Pass & Ongoing	1
Rate of hospitalizations for short-term complications of diabetes per 10,000 - Aged 6- 17 years	Pass & Ongoing	1
Age-adjusted percentage of adults who have a regular health care provider - Aged 18+ years	Pass & Ongoing	1
Age-adjusted preventable hospitalizations rate per 10,000 - Aged 18+ years	Pass & Ongoing	1
Age-adjusted preventable hospitalizations rate per 10,000 - Aged 18+ years – Ratio of Black non-Hispanics to White non-Hispanics	Pass & Ongoing	1



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Achievement Value (AV) Scorecard DY1, Q4 January 1, 2016 - March 31, 2016 Adirondack Health Institute, Inc. - Project 4.b.ii

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Total 16.00