

Achievement Value (AV) Scorecard Albany Medical Center Hospital

	General Instructions										
Step	Description/Link	Image									
1. Enable Content	Click "Enable Content" at the top of the screen to enable macros.	SECURITY WARNING Macros have been disabled. Enable Content									
2. Review AV Scorecard Overview	The AV scorecard Overview is a summary of the report	Click to Access AV Scorecard Overview									

	Functionality	
Step	Description/Link	Image
1. Print	All tabs include a print button in the upper left hand corner. The AV Scorecard Overview tab also includes a "Print All" button which will print all relevany reports.	Print All
	The AV Scorecard Overview tab is the landing page from which detailed project reports can be viewed. From the AV Scorecard Overview" click the relevant project button to access the project tab. From the project tab click "Save and Return" to access the AV Scorecard Overview	Project Unit (Sitika on the purple files below the access stath biblishing project report) Source in Longenicational (Add ProjectS) 2 + 4 2 + 4
3. Show or Hide reviewer comments	Each project tab includes a Show/Hide Reviewer Comments button on the left hand side of the screen. Click "Show Reviewer Comments" to show comments and "Hide Reviewer Comments" to hide comments.	Hide Reviewer Comments



> Achievement Value (AV) Scorecard Albany Medical Center Hospital

 PPS Information

 Quarter
 DY1, Q4 January 1, 2016 - March 31, 2016

 PPS
 Albany Medical Center Hospital

 PPS Number
 1

	Achieve	ement Value (AV) Scorecard	Summary				
		AV I	Data			Payme	nt Data	
Project Link (click on the purple link below to access each individual project report)	AVs Available	AVs Awarded	AV Adjustment	Net AVs Awarded	Payment Available	Payment Earned	High Performance Funds	Total Payment Earned
Domain I - Organizational (All Projects)	5.00	5.00	0.00	5.00	Organizati	-	e embedded w payment	ithin each
2.a.i	19.00	19.00	0.00	19.00	\$615,733.22	\$615,733.22	\$ -	\$615,733.22
2.a.iii	20.00	19.00	0.00	19.00	\$487,270.16	\$446,664.31	\$-	\$446,664.31
2.a.v	20.00	19.00	0.00	19.00	\$465,880.34	\$427,056.98	\$-	\$427,056.98
2.b.iii	20.00	20.00	0.00	20.00	\$439,340.22	\$439,340.22	\$-	\$439,340.22
2.d.i	8.00	7.00	0.00	7.00	\$402,661.77	\$369,106.62	\$-	\$369,106.62
3.a.i	16.00	16.00	0.00	16.00	\$397,035.01	\$397,035.01	\$-	\$397,035.01
3.a.ii	16.00	16.00	0.00	16.00	\$377,191.51	\$377,191.51	\$-	\$377,191.51
3.b.i	13.00	12.00	0.00	12.00	\$308,786.87	\$283,054.63	\$-	\$283,054.63
3.d.iii	10.00	9.00	0.00	9.00	\$319,554.51	\$292,924.96	\$-	\$292,924.96

Print Summary Print All

\$240,885.74 \$

\$188,557.05

\$

Achievement Value (AV) Scorecard Albany Medical Center Hospital

-

-

\$240,885.74

\$188,557.05

- \$4,077,550

 NEW YORK STATE
 Department of Health
 Medicaid Redesign Team

 Print Summary

 Print All

 4.b.i

> AV Adjustments (Column F) Total

14.00

21.00

172.00

14.00

21.00

177.00

0.00

0.00

0.00

14.00

\$240,885.74

172.00 \$4,242,896 \$4,077,550 \$

21.00 \$188,557.05



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New York State Department of Health Delivery System Reform Incentive Payment (DSRIP) Program

Achievement Value (AV) Scorecard DY1, Q4 January 1, 2016 - March 31, 2016 Albany Medical Center Hospital - Domain 1 Organizational AVs

Da	Domain I Organizational Scoresheet											
Domain I Organizational	Review Status	AVs Available	AVs Awarded	Adjustments	Net AVs	AV						
Workforce Strategy	Complete	1.00	1.00	0.00	1.00	100%						
Section 01 - Budget	Complete	1.00	1.00	0.00	1.00	100%						
Section 02 - Governance	Complete	1.00	1.00	0.00	1.00	100%						
Section 03 - Financial Sustainability	Complete	1.00	1.00	0.00	1.00	100%						
Section 04 - Cultural Competency & Health Literacy	Complete	1.00	1.00	0.00	1.00	100%						
Section 05 - IT Systems and Processes	Complete	N/A	N/A	N/A	N/A	N/A						
Section 06 - Performance Reporting	Complete	N/A	N/A	N/A	N/A	N/A						
Section 07 - Practitioner Engagement	Complete	N/A	N/A	N/A	N/A	N/A						
Section 08 - Population Health Management	Complete	N/A	N/A	N/A	N/A	N/A						
Section 09 - Clinical Integration	Complete	N/A	N/A	N/A	N/A	N/A						
Section 10 - General Project Reporting	Complete	N/A	N/A	N/A	N/A	N/A						
Total	Complete	5.00	5.00	0.00	5.00	100%						

Net Organizational AVs Awarded: 5 out of 5

Hide Reviewer Comments

	Workforce Strategy										
Process Measure	AV Driving	Milestone	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AV Awarded				
		Workforce Strategy Budget Updates	9/30/2016	3/31/2016	In Process	Pass & Ongoing					
			1								
Workforce Strategy		Workforce Impact Analysis and Updates	9/30/2016	6/30/2016	In Process	Pass & Ongoing					
Budget Updates											





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		New Hire Employment Analysis and Updates	9/30/2016	6/30/2016	In Process	Pass & Ongoing	
		 Define target workforce state (in line with DSRIP program's goals) 	6/30/2016	3/31/2016	In Process	Pass & Ongoing	
		2. Create a workforce transition roadmap	9/30/2016	3/31/2020	In Process	Pass & Ongoing	
Additional Workforce Strategy Budget Updates (non AV- driving)	•	for achieving defined target workforce	5,50,2010	3,31,2023			
	•	3. Perform detailed gap analysis between current state assessment of workforce and projected future state	N/A	N/A	In Process	Pass & Ongoing	
		 Produce a compensation and benefit analysis, covering impacts on both 					1
		retrained and redeployed staff, as well as new hires, particularly focusing on full and partial placements	6/30/2016	3/31/2016	In Process	Pass & Ongoing	
			N/A	NI/A	In Process	Pass & Ongoing	
	•	5. Develop training strategy	N/A	N/A			
		Major Risks to Implementation & Risk Mitigation Strategies	N/A	N/A	In Process	Pass & Ongoing	



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New York State Department of Health Delivery System Reform Incentive Payment (DSRIP) Program

Achievement Value (AV) Scorecard DY1, Q4 January 1, 2016 - March 31, 2016

Albany Medical Center Hospital - Domain 1 Organizational AVs Print Major Dependencies on Organizational N/A N/A Pass & Ongoing In Process Workstreams **Roles and Responsibilities** N/A Pass & Ongoing N/A In Process (Additional Workforce N/A Strategy Key Stakeholders N/A N/A Pass & Ongoing In Process Topic Areas N/A N/A Pass & Ongoing IT Expectations In Process N/A N/A Pass & Ongoing **Progress Reporting** In Process Total 1

Section 01 - Budget Process AV **Required Due Committed Due** Milestone Milestone **Reviewer Status** AV Awarded Measure Driving Date Date Status Module 1.1 - PPS Budget Report (Baseline) Ongoing N/A Completed Pass & Complete



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	Module 1.2 - PPS Budget Report (Quarterly	Ongoing	N/A	In Process	Pass & Ongoing	
Quarterly Project						
Reports, Project	Module 1.3 - PPS Flow of Funds (Baseline)	Ongoing	N/A	Completed	Pass & Complete	1
Budget and Flow of						
Funds	Module 1.4 - PPS Flow of Funds (Quarterly)	Ongoing	N/A	In Process	Pass & Ongoing	
	Quarterly Progress Reports	N/A	N/A	In Process	Pass & Ongoing	
		Total				1

			Section 02 - G	overnance			
Process	AV	Milestone	Required Due	Committed Due	Milestone	Reviewer Status	AV Awarded
Measure	Driving		Date Date	Status			
		1. Finalize governance structure and sub-	9/30/2015	9/30/2015	Completed	Pass & Complete	
		committee structure	373072013 373072013		completed	r ass & complete	
		2. Establish a clinical governance					
Governance		structure, including clinical quality	12/31/2015	12/31/2015	Completed	Pass & Complete	
Structure		committees for each DSRIP project					



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Updates							1	
		3. Finalize bylaws and policies or Committee Guidelines where applicable	9/30/2015	9/30/2015	Completed	Pass & Complete		
Governance Process		4. Establish governance structure reporting and monitoring processes	6/30/2016	3/31/2017	Completed	Pass & Complete		
Update								
		5. Finalize community engagement plan, including communications with the public and non-provider organizations (e.g. schools, churches, homeless services,	9/30/2016	3/31/2020	Completed	Pass & Complete		
				1	1			
		6. Finalize partnership agreements or contracts with CBOs	N/A	12/31/2015	Completed	Pass & Ongoing		
Additional Governance	•	The PPS has attempted to edit its Milestone Status and its intent is to MARK this Milestone as In Progress. Due to technical issues this has not been possible. The PPS has uploaded documentation supporting and documenting their intent and inability to resolve the issue. The Status should be changed to In Progress during remediation. However, this is not an option for the PPS and therefore will need to be changed in DY2Q1.						
Milestones (non AV- driving)	•	 Finalize agency coordination plan aimed at engaging appropriate public sector agencies at state and local levels (e.g. local departments of health and 	N/A	6/30/2016	In Process	Pass & Ongoing	N/A	
		8. Finalize workforce communication and engagement plan	N/A	3/31/2016	Completed	Pass & Complete		



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New York State Department of Health Delivery System Reform Incentive Payment (DSRIP) Program

	9. Inclusion of CBOs in PPS Implementation	N/A	3/31/2017	In Process	Pass & Ongoing	
	Major Risks to Implementation & Risk Mitigation Strategies	N/A	N/A	In Process	Pass & Ongoing	
	Major Dependencies on Organizational Workstreams	N/A	N/A	In Process	Pass & Ongoing	
	Roles and Responsibilities	N/A	N/A	In Process	Pass & Ongoing	
Additional Governance						N/A
Topic Areas	Key Stakeholders	N/A	N/A	In Process	Pass & Ongoing	
	IT Expectations	N/A	N/A	In Process	Pass & Ongoing	
	Progress Reporting	N/A	N/A	In Process	Pass & Ongoing	
		Total				1



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		Sec	ction 03 - Financi	al Sustainability			
Process Measure	AV Driving	Milestone	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AV Awa
Financial Stability Update	•	1. Finalize PPS finance structure, including reporting structure	12/31/2015	12/31/2015	Completed	Pass & Complete	
	•	2. Perform network financial health current state assessment and develop financial sustainability strategy to address key issues.	3/31/2016	12/31/2015	Completed	Pass & Complete	
	•	3. Finalize Compliance Plan consistent with New York State Social Services Law 363-d	12/31/2015	12/31/2015	Completed	Pass & Complete	1
PPS Transition to Value Based Payment System	•	4. Develop detailed baseline assessment of revenue linked to value-based payment, preferred compensation modalities for different provider-types	9/30/2016	3/31/2016	In Process	Pass & Ongoing	
	•	5. Finalize a plan towards achieving 90% value-based payments across network by year 5 of the waiver at the latest	3/31/2017	12/31/2016	In Process	Pass & Ongoing	



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	6. Put in place Level 1 VBP arrangement for PCMH/APC care and one other care bundle or subpopulation	TBD	N/A	N/A	N/A	
Additional						
PPS Transition to Value	 7. Contract 50% of care-costs through Level 1 VBPs, and ≥ 30% of these costs through Level 2 VBPs or higher 	TBD	N/A	N/A	N/A	N/A
Based Payment						
System	8. ≥90% of total MCO-PPS payments (in terms of total dollars) captured in at least Level 1 VBPs, and ≥ 70% of total costs	TBD	N/A	N/A	N/A	
	Major Risks to Implementation & Risk Mitigation Strategies	N/A	N/A	In Process	Pass & Ongoing	
	Major Dependencies on Organizational Workstreams	N/A	N/A	In Process	Pass & Ongoing	
	Roles and Responsibilities	N/A	N/A	In Process	Pass & Ongoing	
Additional Financial						N1/A
Stability Topic Areas	Key Stakeholders	N/A	N/A	In Process	Pass & Ongoing	N/A



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New York State Department of Health Delivery System Reform Incentive Payment (DSRIP) Program

Albany Medical Center Hospital - Domain 1 Organizational AVs

Achievement Value (AV) Scorecard DY1, Q4 January 1, 2016 - March 31, 2016

	•	IT Expectations	N/A	N/A	In Process	Pass & Ongoing
		Progress Reporting	N/A	N/A	In Process	Pass & Ongoing
					u a a a a a a a a a a a a a a a a a a a	
			Total			

		Section 04	- Cultural Compe	tency & Health	Literacy		
Process Measure	AV Driving	Milestone	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AV Awarded
		 Finalize cultural competency / health literacy strategy. 	12/31/2015	12/31/2015	Completed	Pass & Complete	
Cultural							
Competency /Health Literacy		2. Develop a training strategy focused on addressing the drivers of health disparities (beyond the availability of language- appropriate material).	6/30/2016	6/30/2016	In Process	Pass & Ongoing	1
		Major Risks to Implementation & Risk Mitigation Strategies	N/A	N/A	In Process	Pass & Ongoing	
		Major Dependencies on Organizational Workstreams	N/A	N/A	In Process	Pass & Ongoing	



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New York State Department of Health Delivery System Reform Incentive Payment (DSRIP) Program

Additional	Roles and Responsibilities	N/A	N/A	In Process	Pass & Ongoing	
Cultural Competency						N/A
/Health Literacy	Key Stakeholders	N/A	N/A	In Process	Pass & Ongoing	N/A
Topic Areas						
	IT Expectations	N/A	N/A	In Process	Pass & Ongoing	
	Progress Reporting	N/A	N/A	In Process	Pass & Ongoing	
		Total				1

		Sect	tion 05 - IT Syster	ns and Processes	5		
Process Measure	AV Driving	Milestone	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AV Awarded
	•	1. Perform current state assessment of IT capabilities across network, identifying any critical gaps, including readiness for data sharing and the implementation of interoperable IT platform(s).	N/A	12/31/2015	Completed	Pass & Complete	
		 Develop an IT Change Management Strategy. 	N/A	3/31/2016	Completed	Pass & Complete	



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IT Sustama	•					
IT Systems — and Processes		3. Develop roadmap to achieving clinical data sharing and interoperable systems across PPS network	N/A	6/30/2016	Completed	Pass & Complete
		4. Develop a specific plan for engaging attributed members in Qualifying Entities	N/A	6/30/2016	In Process	Pass & Ongoing
		5. Develop a data security and confidentiality plan.	N/A	3/31/2016	Completed	Pass & Ongoing
		Major Risks to Implementation & Risk Mitigation Strategies	N/A	N/A	In Process	Pass & Ongoing
		Major Dependencies on Organizational Workstreams	N/A	N/A	In Process	Pass & Ongoing
dditional –						
T Systems		Roles and Responsibilities	N/A	N/A	In Process	Pass & Ongoing
Processes						
opic Areas –		Key Stakeholders	N/A	N/A	In Process	Pass & Ongoing



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New York State Department of Health Delivery System Reform Incentive Payment (DSRIP) Program

Achievement Value (AV) Scorecard DY1, Q4 January 1, 2016 - March 31, 2016

Print			A	lbany Medical C	enter Hospital - Domain 1 Orga	inizational AVs
	Progress Reporting	N/A	N/A	In Process	Pass & Ongoing	
		Total				0

		Se	ction 06 - Perform	nance Reporting			
Process Measure	AV Driving	Milestone	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AV Awarded
		1. Establish reporting structure for PPS- wide performance reporting and communication.	N/A	3/31/2016	Completed	Pass & Complete	N/A
	orformanc						
Performanc e Reporting	•	2. Develop training program for organizations and individuals throughout the network, focused on clinical quality and performance reporting.	N/A	6/30/2016	In Process	Pass & Ongoing	N/A
		Major Risks to Implementation & Risk Mitigation Strategies	N/A	N/A	In Process	Pass & Ongoing	
		Major Dependencies on Organizational Workstreams	N/A	N/A	In Process	Pass & Ongoing	
		Roles and Responsibilities	N/A	N/A	In Process	Pass & Ongoing	



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New York State Department of Health Delivery System Reform Incentive Payment (DSRIP) Program

Additional Performanc						N/A
e Reporting Topic Areas	Key Stakeholders	N/A	N/A	In Process	Pass & Ongoing	NA
	IT Expectations	N/A	N/A	In Process	Pass & Ongoing	
		^		^		
	Progress Reporting	N/A	N/A	In Process	Pass & Ongoing	
		Total				0

		Sec	tion 07 - Practitic	oner Engagement	i i		
Process Measure	AV Driving	Milestone	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AV Awarded
		1. Develop Practitioners communication and engagement plan.	N/A	3/31/2016	Completed	Pass & Complete	
Practitioner Engagement	•	2. Develop training / education plan targeting practioners and other professional groups, designed to educate them about the DSRIP program and your PPS-specific quality improvement agenda.	N/A	12/31/2015	Completed	Pass & Complete	N/A



Albany Medical Center Hospital - Domain 1 Organizational AVs

Achievement Value (AV) Scorecard DY1, Q4 January 1, 2016 - March 31, 2016

Major Risks to Implementation & Risk N/A Pass & Ongoing N/A In Process Mitigation Strategies Major Dependencies on Organizational N/A N/A Pass & Ongoing In Process Workstreams Roles and Responsibilities N/A N/A Pass & Ongoing In Process Additional Practitioner N/A Engagement Key Stakeholders N/A N/A Pass & Ongoing In Process Topic Areas IT Expectations N/A Pass & Ongoing N/A In Process Progress Reporting N/A N/A Pass & Ongoing In Process Total 0

Section 08 - Population Health Management									
Process Measure	AV Driving	Milestone	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AV Awarded		
		 Develop population health management roadmap. 	N/A	6/30/2016	In Process	Pass & Ongoing	N/A		

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New York State Department of Health Delivery System Reform Incentive Payment (DSRIP) Program

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Population	-						11/ <i>1</i> 2
Health		2. Finalize PPS-wide bed reduction plan.	N/A	6/30/2016	In Process	Pass & Ongoing	NI / A
							N/A
		Major Risks to Implementation & Risk Mitigation Strategies	N/A	N/A	In Process	Pass & Ongoing	
-		Major Dependencies on Organizational Workstreams	N/A	N/A	In Process	Pass & Ongoing	
							N/A
	•	Roles and Responsibilities	N/A	N/A	In Process	Pass & Ongoing	
Additional Population							
Health Topic Areas		Key Stakeholders	N/A	N/A	In Process	Pass & Ongoing	
		IT Expectations	N/A	N/A	In Process	Pass & Ongoing	
-							
		Progress Reporting	N/A	N/A	In Process	Pass & Ongoing	
			Total				0



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			Section 09 - Clinic	al Integration			
Process Measure	AV Driving	Milestone	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AV Awarded
		1. Perform a clinical integration 'needs assessment'.	N/A	12/31/2015	Completed	Pass & Complete	N/A
Clinical							
Integration		2. Develop a Clinical Integration strategy.	N/A	12/31/2015	In Process	Pass & Ongoing	N/A
		Major Risks to Implementation & Risk Mitigation Strategies	N/A	N/A	In Process	Pass & Ongoing	
		Major Dependencies on Organizational Workstreams	N/A	N/A	In Process	Pass & Ongoing	
		Roles and Responsibilities	N/A	N/A	In Process	Pass & Ongoing	
Additional Clinical							N/A
Integration Topic Areas		Key Stakeholders	N/A	N/A	In Process	Pass & Ongoing	
		IT Expectations	N/A	N/A	In Process	Pass & Ongoing	

NEW YORI STAT	E Dep of H	artment ealth			Delivery Syster	New York State Depart m Reform Incentive Payment (I	
S	ave & Re Print					ard DY1, Q4 January 1, 2016 - I Tenter Hospital - Domain 1 Orga	-
	-						
		Progress Reporting	N/A	N/A	In Process	Pass & Ongoing	
			Total				0



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New York State Department of Health Delivery System Reform Incentive Payment (DSRIP) Program

AV Adjustment Scoresheet									
	AVs Per	Total	Total AVs	Total AV	s Awarded	Adiusted	Net A	Vs Awarded	
Adjustment		Projects	Available	Net	Percentage		Net	Percentage AV	
	Floject	Selected	Available	Awarded AV		Avs	Awarded	Percentage AV	
Organizational Adjustments (applied to all projects)	5.00	11.00	55.00	55.00	100%	0.00	55.00	100%	
Project Adjustments (applied to one project only)	Various	11.00	122.00	117.00	96%	0.00	117.00	96%	
Total			177.00	172.00	97%	0.00	172.00	97%	

Hid	le Reviewer Comments	Organizational	Project Adjustments				
		No AV Adju	stments				
	Please note that there are no AV adjustments for Albany Medical Center Hospital in DY1, Q1						



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New York State Department of Health Delivery System Reform Incentive Payment (DSRIP) Program

Achievement Value (AV) Scorecard DY1, Q4 January 1, 2016 - March 31, 2016 Albany Medical Center Hospital - Project 2.a.i

	Project Snapshot	Payment Snapshot	
Project Domain	System Transformation Projects (Domain 2)	Payment Available (DY1)	\$ 3,078,666.08
Project ID	2.a.i	DY1 Initial Payment	\$ 1,847,199.65
	Create an Integrated Delivery System focused on	DY1 Q2 Payment Earned	\$ 615,733.22
Project Title	Create an Integrated Delivery System focused on	DY1 Payment Not Earned to Date	\$ 0.00
Project fille	Evidence Based Medicine and Population Health	DY1 Funding Remaining	\$ 615,733.22
	Management	Funding Available for Distribution DY1Q4	\$ 615,733.22

Domain	Component	Review Status	AVs Available	Net AVs Awarded	Percentage AV	Domain Funding % (DY1)	Domain Funding % (DY1, Q4)	Payment Available (\$)	Net Payment Earned (\$)
	Domain 1 Organizational	Complete	5.00	5.00	100%			307,867	307,867
Domain 1	Project Implementation Speed	N/A	0.00	0.00	0%	80%	10%		
	Patient Engagement Speed	N/A	0.00	0.00	0%				
	Domain 1 Subtotal		5.00	5.00	100%	80%	10%	307,867	307,867
Domain 2	Domain 2 Pay for Reporting (P4R)	Complete	14.00	14.00	100%	20%	10%	307,867	307,867
Domain 2	Domain 2 Pay for Performance (P4P)	N/A	N/A	N/A	N/A	0%	0%	-	-
	Domain 2 Subtotal		14.00	14.00	100%	20%	10%	307,867	307,867
	Total	Complete	19.00	19.00	100%	100%	20%	615,733	615,733

Total Project 2.a.i AVs Awarded: 19 out of 19

Hide Reviewer Comments

	Domain 1 Project Milestones - Project 2.a.i						
A	V Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded
		Module 1 - Major risks to implementation and mitigation strategies	Ongoing	N/A	In Process	Pass & Ongoing	N/A



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Total						0.00
	Domain 1 Project Prescribed	Milestones -	Project 2.a.i			
AV Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded
•	1. All PPS providers must be included in the Integrated Delivery System. The IDS should include all medical, behavioral, post-acute, long-term care, and community-based service providers within the PPS network; additionally, the IDS structure must include payers and social service organizations, as necessary to support its strategy.	9/30/2016	9/30/2016	In Process	Pass & Ongoing	N/A
•	2. Utilize partnering HH and ACO population health management systems and capabilities to implement the PPS' strategy towards evolving into an IDS.	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A
•	3. Ensure patients receive appropriate health care and community support, including medical and behavioral health, post-acute care, long term care and public health services.	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A



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	4. Ensure that all PPS safety net providers are actively sharing EHR systems with local health information exchange/RHIO/SHIN-NY and sharing health information among clinical partners, including directed exchange (secure messaging), alerts and patient record look up, by the end of Demonstration Year (DY) 3.	3/31/2018	3/31/2018	In Process	Pass & Ongoing	N/A
•	5. Ensure that EHR systems used by participating safety net providers meet Meaningful Use and PCMH Level 3 standards and/or APCM by the end of Demonstration Year 3.	3/31/2018	3/31/2018	In Process	Pass & Ongoing	N/A
	6. Perform population health management by actively using EHRs and other IT platforms, including use of targeted patient registries, for all participating safety net providers.	9/30/2016	9/30/2016	In Process	Pass & Ongoing	N/A
	7. Achieve 2014 Level 3 PCMH primary care certification and/or meet state-determined criteria for Advanced Primary Care Models for all participating PCPs, expand access to primary care providers, and meet EHR Meaningful Use standards by the end of DY 3.	3/31/2018	3/31/2018	In Process	Pass & Ongoing	N/A
	8. Contract with Medicaid Managed Care Organizations and other payers, as appropriate, as an integrated system and establish value-based payment arrangements.	9/30/2016	9/30/2016	In Process	Pass & Ongoing	N/A
	9. Establish monthly meetings with Medicaid MCOs to discuss utilization trends, performance issues, and payment reform.	03/31/2017	03/31/2017	In Process	Pass & Ongoing	N/A



Save & Return Achievement Value (AV) Scorecard DY1, Q4 January 1, 2016 - March 31, 2016 Print Albany Medical Center Hospital - Project 2.a.i					
10. Re-enforce the transition towards value-based payment reform by aligning provider compensation to patient outcomes.	9/30/2016	9/30/2016	In Process	Pass & Ongoing	N/A
11. Engage patients in the integrated delivery system through outreach and navigation activities, leveraging community health workers, peers, and culturally competent community-based organizations, as	9/30/2016	9/30/2016	In Process	Pass & Ongoing	N/A
Total					0.00

	Domain 2 Pay for Performance and Pay for Reporting - Project 2.a.i (all Milestones are P4R	in DY1)	
AV Driving	Measure	Reviewer Status	AVs Awarded
	Adult Access to Preventive or Ambulatory Care - 20 to 44 years	Pass & Ongoing	0.3333333
	Adult Access to Preventive or Ambulatory Care - 45 to 64 years	Pass & Ongoing	0.3333333
	Adult Access to Preventive or Ambulatory Care - 65 and older	Pass & Ongoing	0.3333333
	CAHPS Measures - Care Coordination with provider up-to-date about care received from other providers	Pass & Ongoing	1
	Children's Access to Primary Care- 12 to 24 months	Pass & Ongoing	0.25



New York State Department of Health Delivery System Reform Incentive Payment (DSRIP) Program

Save & Return	Achievement Value (AV) Scorecard DY1, Q4 January 1, 2016 - March 31,				
Print	Albo	any Medical Center Hospital -	Project 2.a.i		
Children's Access to Primary Car	e- 25 months to 6 years	Pass & Ongoing	0.25		
Children's Access to Primary Car	e- 7 to 11 years	Pass & Ongoing	0.25		
Children's Access to Primary Car	e- 12 to 19 years	Pass & Ongoing	0.25		
Getting Timely Appointments, C	are and information (Q6, 8, 10, and 12)	Pass & Ongoing	0.5		
Helpful, Courteous, and Respect	ful Office Staff (Q24 and 25)	Pass & Ongoing	0.5		
H-CAHPS – Care Transition Metr	ics	Pass & Ongoing	1		
Medicaid Spending on ER and In	patient Services ±	Pass & Ongoing	1		
 Medicaid spending on Primary C	Care and community based behavioral health care	Pass & Ongoing	1		



Save & Return Achievement Value (AV) Scorecard I)Y1, Q4 January 1, 2016 - Ma ny Medical Center Hospital -	
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PDI 90– Composite of all measures +/-	Pass & Ongoing	1
Percent of eligible providers with participating agreements with RHIOs, meeting Meaningful Use criteria and able to participate in bidirectional exchange	Pass & Ongoing	1
Percent of PCP meeting PCMH (NCQA) or Advance Primary Care (SHIP) standards	Pass & Ongoing	1
Percent of total Medicaid provider reimbursement received through sub-capitation or other forms of non-FFS reimbursement	Pass & Ongoing	N/A
Potentially Avoidable Emergency Room Visits	Pass & Ongoing	1
Potentially Avoidable Readmissions	Pass & Ongoing	1
PQI 90 – Composite of all measures +/-	Pass & Ongoing	1
Primary Care - Length of Relationship - Q3	Pass & Ongoing	0.5

NI YS		New York State Departmo m Incentive Payment (DSI	
	Save & Return Achievement Value (AV) Scorecard DY1 Print Albany	l, Q4 January 1, 2016 - Ma Medical Center Hospital -	-
	Primary Care - Usual Source of Care - Q2	Pass & Ongoing	0.5
	Total		14.00



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Achievement Value (AV) Scorecard DY1, Q4 January 1, 2016 - March 31, 2016 Albany Medical Center Hospital - Project 2.a.iii

Project Snapshot			Payment Snapshot					
Project Domain	System Transformation Projects (Domain 2)		Payment Available (DY1)	\$	2,436,350.78			
Project ID	2.a.iii		DY1 Initial Payment	\$	1,461,810.47			
	Health Home At-Risk Intervention Program:		DY1 Q2 Payment Earned	\$	446,664.31			
			DY1 Payment Not Earned to Date	\$	40,605.85			
Project Title	Proactive management of higher risk patients not		DY1 Funding Remaining	\$	487,270.16			
	currently eligible for Health Homes through access to high quality primary care and support services		Funding Available for Distribution DY1Q4	\$	487,270.16			

			2.a.iii Score	esheet					
Domain	Component	Review Status	AVs Available	Net AVs Awarded	Percentage AV	Domain Funding % (DY1)	Domain Funding % (DY1, Q4)	Payment Available (\$)	Net Payment Earned (\$)
	Domain 1 Organizational	Complete	5.00	5.00	100%		0% 10%	243,635	203,029
Domain 1	Project Implementation Speed	N/A	0.00	0.00	0%	80%			
	Patient Engagement Speed	Complete	1.00	0.00	0%				
	Domain 1 Subtotal		6.00	5.00	83%	80%	10%	243,635	203,029
Domain 2	Domain 2 Pay for Reporting (P4R)	Complete	14.00	14.00	100%	20%	10%	243,635	243,635
Domain 2	Domain 2 Pay for Performance (P4P	N/A	N/A	N/A	N/A	0%	0%	-	-
	Domain 2 Subtotal			14.00	100%	20%	10%	243,635	243,635
	Total Complete			19.00	95%	100%	20%	487,270	446,664

Total Project 2.a.iii AVs Awarded: 19 out of 20

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Domain 1 Project Milestones - Project 2.a.iii						
AV Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded





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	Module 1 - Major risks to implementation and mitigation strategies	Ongoing	N/A	In Process	Pass & Ongoing	N/A			
	Module 3 - Patient Engagement Speed	Ongoing	N/A	In Process	Fail	0			
	The PPS failed to meet at least 80% of its actively engaged commitments for DY1Q4.								
Total									

	Domain 1 Project Prescribed I	Vilestones - F	Project 2.a.iii			
AV Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded
	1. Develop a Health Home At-Risk Intervention Program, utilizing participating HHs as well as PCMH/APC PCPs in care coordination within the program.	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A
	2. Ensure all primary care providers participating in the project meet NCQA (2011) accredited Patient Centered Medical Home, Level 3 standards and will achieve NCQA 2014 Level 3 PCMH and/or Advanced Primary Care accreditation by Demonstration Year (DY) 3.	3/31/2018	3/31/2018	In Process	Pass & Ongoing	N/A



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Print			Albany N	Aedical Center Hospital - P	roject 2.a.iii
3. Ensure that all participating safety net providers are actively sharing EHR systems with local health information exchange/RHIO/SHIN-NY and sharing health information among clinical partners, including direct exchange (secure messaging), alerts and patient record look up.	3/31/2018	3/31/2018	In Process	Pass & Ongoing	N/A
 4. Ensure that EHR systems used by participating safety net providers meet Meaningful Use and PCMH Level 3 standards and/or APCM.	3/31/2018	3/31/2018	In Process	Pass & Ongoing	N/A
5. Perform population health management by actively using EHRs and other IT platforms, including use of targeted patient registries, for all participating safety net providers.	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A
6. Develop a comprehensive care management plan for each patient to engage him/her in care and to reduce patient risk factors.	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A
7. Establish partnerships between primary care providers and the local Health Home for care management services. This plan should clearly delineate roles and responsibilities for both parties.	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A
8. Establish partnerships between the primary care providers, in concert with the Health Home, with network resources for needed services.Where necessary, the provider will work with local government units (such as SPOAs and public health departments).	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A



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	9. Implement evidence-based practice guidelines to address risk factor reduction as well as to ensure appropriate management of chronic diseases. Develop educational materials consistent with cultural and linguistic needs of the population.	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A
	Tatal					0.00
Total						

	Domain 2 Pay for Performance and Pay for Reporting - Project 2.a.iii (all Milestones are P4R in DY1)							
AV Driving	Measure	Reviewer Status	AVs Awarded					
	Adult Access to Preventive or Ambulatory Care - 20 to 44 years	Pass & Ongoing	0.3333333					
	Adult Access to Preventive or Ambulatory Care - 45 to 64 years	Pass & Ongoing	0.3333333					
	Adult Access to Preventive or Ambulatory Care - 65 and older	Pass & Ongoing	0.3333333					
	CAHPS Measures - Care Coordination with provider up-to-date about care received from other providers	Pass & Ongoing	1					
	Children's Access to Primary Care- 12 to 19 years	Pass & Ongoing	0.25					



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Children's Access to Primary Care- 12 to 24 months	Pass & Ongoing	0.25
Children's Access to Primary Care- 25 months to 6 years	Pass & Ongoing	0.25
Children's Access to Primary Care- 7 to 11 years	Pass & Ongoing	0.25
Getting Timely Appointments, Care and information (Q6, 8, 10, and 12)	Pass & Ongoing	0.5
Helpful, Courteous, and Respectful Office Staff (Q24 and 25)	Pass & Ongoing	0.5
H-CAHPS – Care Transition Metrics	Pass & Ongoing	1
Medicaid Spending on ER and Inpatient Services ±	Pass & Ongoing	1
Medicaid spending on Primary Care and community based behavioral health care	Pass & Ongoing	1
	Children's Access to Primary Care- 25 months to 6 years Children's Access to Primary Care- 7 to 11 years Getting Timely Appointments, Care and information (Q6, 8, 10, and 12) Helpful, Courteous, and Respectful Office Staff (Q24 and 25) H-CAHPS – Care Transition Metrics Medicaid Spending on ER and Inpatient Services ±	Image: Constraint of the second of the se



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PDI 90– Composite of all measures +/-	Pass & Ongoing	1
Percent of eligible providers with participating agreements with RHIOs, meeting Meaningful Use criteria and able to participate in bidirectional exchange	Pass & Ongoing	1
Percent of PCP meeting PCMH (NCQA) or Advance Primary Care (SHIP) standards	Pass & Ongoing	1
Percent of total Medicaid provider reimbursement received through sub-capitation or other forms of non-FFS reimbursement	Pass & Ongoing	N/A
Potentially Avoidable Emergency Room Visits	Pass & Ongoing	1
Potentially Avoidable Readmissions	Pass & Ongoing	1
PQI 90 – Composite of all measures +/-	Pass & Ongoing	1
Primary Care - Length of Relationship - Q3	Pass & Ongoing	0.5

NY ST	EW DRK IATE of Health Medicaid Redesign Team Delivery Sy	New York State Departmo stem Reform Incentive Payment (DSI	
	Save & Return Achievement Value (AV) Sco	orecard DY1, Q4 January 1, 2016 - Ma Albany Medical Center Hospital - F	
	Primary Care - Usual Source of Care - Q2	Pass & Ongoing	0.5
	Total		14.00



Save & Return Print Achievement Value (AV) Scorecard DY1, Q4 January 1, 2016 - March 31, 2016 Albany Medical Center Hospital - Project 2.a.v

Project Snapshot			Payment Snapshot					
Project Domain	System Transformation Projects (Domain 2)		Payment Available (DY1)	\$	2,329,401.69			
Project ID	2.a.v		DY1 Initial Payment	\$	1,397,641.01			
			DY1 Q2 Payment Earned	\$	465,880.34			
Project Title	Create a medical village/alternative housing using		DY1 Payment Not Earned to Date		0.00			
Project fille	existing nursing home infrastructure		DY1 Funding Remaining	\$	465,880.34			
			Funding Available for Distribution DY1Q4	\$	465,880.34			

2.a.v Scoresheet																						
Domain	Component	Review Status	AVs Available	Net AVs Awarded	Percentage AV	Domain Funding % (DY1)	Domain Funding % (DY1, Q4)	Payment Available (\$)	Net Payment Earned (\$)													
	Domain 1 Organizational	Complete	5.00	5.00	100%	80%	10%	232,940														
Domain 1	Project Implementation Speed	N/A	0.00	0.00	0%				194,117													
	Patient Engagement Speed	Complete	1.00	0.00	0%																	
Domain 1 Subtotal			6.00	5.00	83%	80%	10%	232,940	194,117													
Domain 2	Domain 2 Pay for Reporting (P4R)	Complete	14.00	14.00	100%	20%	10%	232,940	232,940													
Domain 2	Domain 2 Pay for Performance (P4P	N/A	N/A	N/A	N/A	0%	% 0%	-	-													
	Domain 2 Subtotal			14.00	100%	20%	10%	232,940	232,940													
Total Complete		20.00	19.00	95%	100%	20%	465,880	427,057														

Total Project 2.a.v AVs Awarded: 19 out of 20

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Domain 1 Project Milestones - Project 2.a.v								
	AV Driving Project Requirement and Metric/Deliverable		Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded	
		Module 1 - Major risks to implementation and mitigation strategies	Ongoing	N/A	In Process	Pass & Ongoing	N/A	



	Save & Return Print	Achievemen	t Value (AV) S		l, Q4 January 1, 2016 - Ma Medical Center Hospital - I	
Module 3 - Patient Engagement Speed Ongoing N/A In Process The PPS failed to meet at least 80% of its actively engaged commitments for DY1	Fail	0				
	The PPS failed to meet at least 80% of	fits actively er	igaged comm	itments for D		
	Total					0.00

	Domain 1 Project Prescribed	Milestones - I	Project 2.a.v			
AV Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded
	1. Transform outdated (underperforming) nursing home capacity into a stand-alone emergency department/urgent care center or other healthcare-related purpose.	03/31/2018	03/31/2018	In Process	Pass & Ongoing	N/A
•	2. Provide a clear statement of how the infrastructure transformation program will promote better service and outcomes (service volume, occupancy statistics, etc.) for the community based upon the community needs assessment including, evaluation of specific planning needs for any Naturally Occurring Retirement Community (NORC) occurring within the PPS.	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A
	3. Provide a clear description of how this re-configured facility will fit into a broader integrated delivery system that is committed to high quality care and willing/able to participate in payment reform.	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A



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	4. Provide clear documentation that demonstrates housing plans are consistent with the Olmstead Decision and any other federal	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A
	5. Identify specific community-based services that will be developed in lieu of these beds based upon the community need.	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A
	6. Use EHRs and other technical platforms to track all patients engaged in the project.	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A
	7. Ensure that all participating PCPs meet NCQA 2014 Level 3 PCMH accreditation and/or meet state-determined criteria for Advanced	3/31/2018	3/31/2018	In Process	Pass & Ongoing	N/A
	Primary Care Models by the end of DSRIP Year 3.					
	8. Ensure that all safety net providers participating in medical villages					
	are actively sharing EHR systems with local health information					
•	exchange/RHIO/SHIN-NY and sharing health information among clinical partners, including direct exchange (secure messaging), alerts and	3/31/2018	3/31/2018	In Process	Pass & Ongoing	N/A
	patient record look up.					
	9. Ensure that EHR systems used in Medical Villages meet Meaningful Use Stage 2	3/31/2018	3/31/2018	In Process	Pass & Ongoing	N/A
	Total					0.00



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	Domain 2 Pay for Performance and Pay for Reporting - Project 2.a.v (all Milestones are P4R	in DY1)	
AV Driving	Measure	Reviewer Status	AVs Awarded
	Adult Access to Preventive or Ambulatory Care - 20 to 44 years	Pass & Ongoing	0.3333333
	Adult Access to Preventive or Ambulatory Care - 45 to 64 years	Pass & Ongoing	0.3333333
	Adult Access to Preventive or Ambulatory Care - 65 and older	Pass & Ongoing	0.3333333
	CAHPS Measures - Care Coordination with provider up-to-date about care received from other providers	Pass & Ongoing	1
	Children's Access to Primary Care- 12 to 19 years	Pass & Ongoing	0.25
	Children's Access to Primary Care- 12 to 24 months	Pass & Ongoing	0.25
	Children's Access to Primary Care- 25 months to 6 years	Pass & Ongoing	0.25



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Children's Access to Primary Care- 7 to 11 years	Pass & Ongoing	0.25
Getting Timely Appointments, Care and information (Q6, 8, 10, and 12)	Pass & Ongoing	0.5
Helpful, Courteous, and Respectful Office Staff (Q24 and 25)	Pass & Ongoing	0.5
H-CAHPS – Care Transition Metrics	Pass & Ongoing	1
Medicaid Spending on ER and Inpatient Services ±	Pass & Ongoing	1
Medicaid spending on Primary Care and community based behavioral health care	Pass & Ongoing	1
PDI 90– Composite of all measures +/-	Pass & Ongoing	1
Percent of eligible providers with participating agreements with RHIOs, meeting Meaningful Use criteria and able to participate in hidirectional exchange	Pass & Ongoing	1
	Getting Timely Appointments, Care and information (Q6, 8, 10, and 12) Getting Timely Appointments, Care and information (Q6, 8, 10, and 12) Helpful, Courteous, and Respectful Office Staff (Q24 and 25) H-CAHPS – Care Transition Metrics Medicaid Spending on ER and Inpatient Services ± Medicaid spending on Primary Care and community based behavioral health care PDI 90– Composite of all measures +/-	Getting Timely Appointments, Care and information (Q6, 8, 10, and 12) Pass & Ongoing Getting Timely Appointments, Care and information (Q6, 8, 10, and 12) Pass & Ongoing Helpful, Courteous, and Respectful Office Staff (Q24 and 25) Pass & Ongoing H-CAHPS - Care Transition Metrics Pass & Ongoing Medicaid Spending on ER and Inpatient Services ± Pass & Ongoing Medicaid spending on Primary Care and community based behavioral health care Pass & Ongoing PDI 90- Composite of all measures +/- Pass & Ongoing Percent of eligible providers with participating agreements with RHIOs, meeting Meaningful Use criteria and Pass & Ongoing



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Percent of PCP meeting PCMH (NCQA) or Advance Primary Care (SHIP) standards	Pass & Ongoing	1
Percent of total Medicaid provider reimbursement received through sub-capitation or other forms of non-FFS reimbursement	Pass & Ongoing	N/A
Potentially Avoidable Emergency Room Visits	Pass & Ongoing	1
Potentially Avoidable Readmissions	Pass & Ongoing	1
PQI 90 – Composite of all measures +/-	Pass & Ongoing	1
Primary Care - Length of Relationship - Q3	Pass & Ongoing	0.5
Primary Care - Usual Source of Care - Q2	Pass & Ongoing	0.5
Total		14.00



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Achievement Value (AV) Scorecard DY1, Q4 January 1, 2016 - March 31, 2016 Albany Medical Center Hospital - Project 2.b.iii

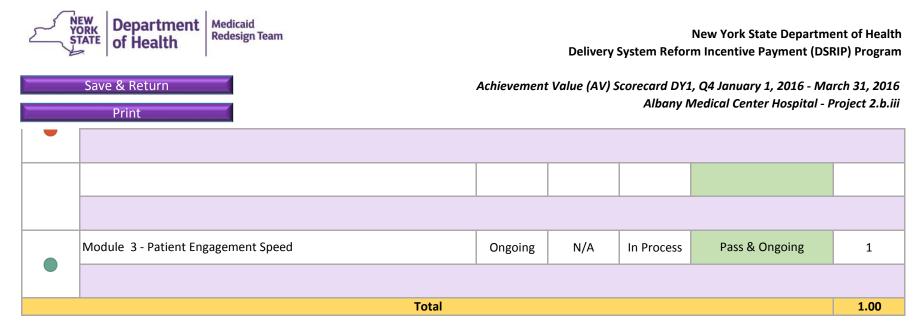
	Project Snapshot		Payment Snapshot	
Project Domain	System Transformation Projects	F	Payment Available (DY1)	\$ 2,196,701.08
Project ID	2.b.iii	1 [DY1 Initial Payment	\$ 1,318,020.65
		1 [DY1 Q2 Payment Earned	\$ 439,340.22
Project Title	ED care triage for at-risk populations		DY1 Payment Not Earned to Date	\$ 0.00
Project fille			DY1 Funding Remaining	\$ 439,340.22
			Funding Available for Distribution DY1Q4	\$ 439,340.22

	2.b.iii Scoresheet																	
Domain	Component	Review Status	AVs Available	Net AVs Awarded	Percentage AV	Domain Funding % (DY1)	Domain Funding % (DY1, Q4)	Payment Available (\$)	Net Payment Earned (\$)									
	Domain 1 Organizational	Complete	5.00	5.00	100%	80%	80%											
Domain 1	Project Implementation Speed	N/A	0.00	0.00	0%			80% 10%	219,670	219,670								
	Patient Engagement Speed	Complete	1.00	1.00	100%													
	Domain 1 Subtotal			6.00	100%	80%	10%	219,670	219,670									
Domain 2	Domain 2 Pay for Reporting (P4R)	Complete	14.00	14.00	100%	20%	10%	219,670	219,670									
Domain 2	Domain 2 Pay for Performance (P4P	N/A	N/A	N/A	N/A	0%	0%	-	-									
	Domain 2 Subtotal		14.00	14.00	100%	20%	10%	219,670	219,670									
	Total	Complete	20.00	20.00	100%	100%	20%	439,340	439,340									

Total Project 2.b.iii AVs Awarded: 20 out of 20

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Domain 1 Project Milestones - Project 2.b.iii							
V Driving Project Requirement and Metric/Deliverable		Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded	
	Module 1 - Major risks to implementation and mitigation strategies	Ongoing	N/A	In Process	Pass & Ongoing	N/A	



	Domain 1 Project Prescribed	Milestones - F	Project 2.b.iii			
AV Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded
	1. Establish ED care triage program for at-risk populations	9/30/2016	9/30/2016	In Process	Pass & Ongoing	N/A
•	 Participating EDs will establish partnerships to community primary care providers with an emphasis on those that are PCMHs and have open access scheduling. a. Achieve NCQA 2014 Level 3 Medical Home standards or NYS Advanced Primary Care Model standards by the end of DSRIP Year 3. b. Develop process and procedures to establish connectivity between the emergency department and community primary care providers. 	3/31/2018	3/31/2018	In Process	Pass & Ongoing	N/A



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	5. Use EHRs and other technical platforms to track all patients engaged in the project.	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A
	4. Established protocols allowing ED and first responders - under supervision of the ED practitioners - to transport patients with non- acute disorders to alternate care sites including the PCMH to receive more appropriate level of care. (This requirement is optional.)	03/31/2020	03/31/2020	On Hold	Pass & Ongoing	N/A
•	 3. For patients presenting with minor illnesses who do not have a primary care provider: a. Patient navigators will assist the presenting patient to receive an immediate appointment with a primary care provider, after required medical screening examination, to validate a non-emergency need. b. Patient navigator will assist the patient with identifying and accessing needed community support resources. c. Patient navigator will assist the member in receiving a timely appointment with that provider's office (for patients with a primary care 	9/30/2016	9/30/2016	In Process	Pass & Ongoing	N/A

	Domain 2 Pay for Performance and Pay for Reporting - Project 2.b.iii (all Milestones are P4R in DY1)								
AV Driving	Measure	Reviewer Status	AVs Awarded						
	Adult Access to Preventive or Ambulatory Care - 20 to 44 years	Pass & Ongoing	0.3333333						



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Adult Access to Preventive or Ambulatory Care - 45 to 64 years	Pass & Ongoing	0.3333333
Adult Access to Preventive or Ambulatory Care - 65 and older	Pass & Ongoing	0.3333333
CAHPS Measures - Care Coordination with provider up-to-date about care received from other providers	Pass & Ongoing	1
Children's Access to Primary Care- 12 to 19 years	Pass & Ongoing	0.25
Children's Access to Primary Care- 12 to 24 months	Pass & Ongoing	0.25
Children's Access to Primary Care- 25 months to 6 years	Pass & Ongoing	0.25
Children's Access to Primary Care- 7 to 11 years	Pass & Ongoing	0.25
Getting Timely Appointments, Care and information (Q6, 8, 10, and 12)	Pass & Ongoing	0.5



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Helpful, Courteous, and Respectful Office Staff (Q24 and 25)	Pass & Ongoing	0.5
H-CAHPS – Care Transition Metrics	Pass & Ongoing	1
Medicaid Spending on ER and Inpatient Services ±	Pass & Ongoing	1
Medicaid spending on Primary Care and community based behavioral health care	Pass & Ongoing	1
PDI 90– Composite of all measures +/-	Pass & Ongoing	1
Percent of eligible providers with participating agreements with RHIOs, meeting Meaningful Use criteria and able to participate in bidirectional exchange	Pass & Ongoing	1
Percent of PCP meeting PCMH (NCQA) or Advance Primary Care (SHIP) standards	Pass & Ongoing	1



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Percent of total Medicaid provider reimbursement received through sub-capitation or other forms of non-FFS reimbursement	Pass & Ongoing	NA
Potentially Avoidable Emergency Room Visits	Pass & Ongoing	1
Potentially Avoidable Readmissions	Pass & Ongoing	1
PQI 90 – Composite of all measures +/-	Pass & Ongoing	1
Primary Care - Length of Relationship - Q3	Pass & Ongoing	0.5
Primary Care - Usual Source of Care - Q2	Pass & Ongoing	0.5
Total		14.00



Save & Return Print Achievement Value (AV) Scorecard DY1, Q4 January 1, 2016 - March 31, 2016 Albany Medical Center Hospital - Project 2.d.i

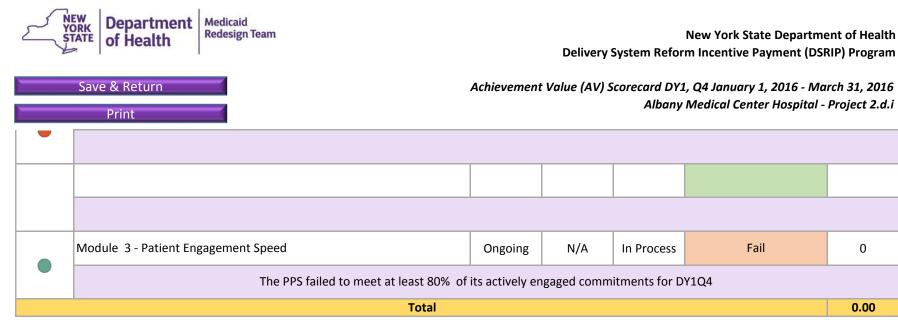
	Project Snapshot	Payment Snapshot	
Project Domain	System Transformation Projects (Domain 2)	Payment Available (DY1)	\$ 2,013,308.8
Project ID	2.d.i	DY1 Initial Payment	\$ 1,207,985.30
	Implementation of Patient Activation Activities to	DY1 Q2 Payment Earned	\$ 369,106.62
		DY1 Payment Not Earned to Date	\$ 33,555.15
Project Title	Engage, Educate and Integrate the uninsured and low/non-utilizing Medicaid populations into	DY1 Funding Remaining	\$ 402,661.77
	Community Based Care	Funding Available for Distribution DY1Q4	\$ 402,661.77

			2.d.i Score	sheet							
Domain	Component	Review Status	AVs Available	Net AVs Awarded	Percentage AV	Domain Funding % (DY1)	Domain Funding % (DY1, Q4)	Payment Available (\$)	Net Payment Earned (\$)		
	Domain 1 Organizational	Complete	5.00	5.00	100%	80%					
Domain 1	Project Implementation Speed	N/A	0.00	0.00	0%		10%	201,331	167,776		
	Patient Engagement Speed	Complete	1.00	0.00	0%						
	Domain 1 Subtotal		6.00	5.00	83%	80%	10%	201,331	167,776		
Domain 2	Domain 2 Pay for Reporting (P4R)	Complete	2.00	2.00	100%	20%	10%	201,331	201,331		
Domain 2	Domain 2 Pay for Performance (P4P	N/A	N/A	N/A	N/A	0%	0%	-	-		
	Domain 2 Subtotal		2.00	2.00	100%	20%	10%	201,331	201,331		
	Total	Complete	8.00	7.00	88%	100%	20%	402,662	369,107		

Total Project 2.d.i AVs Awarded: 7 out of 8

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Domain 1 Project Milestones - Project 2.d.i							
AV Driving Project Requirement and Metric/Deliverable		t and Metric/Deliverable Required Committe Due Date Due Date		Milestone Status	Reviewer Status	AVs Awarded	
	Module 1 - Major risks to implementation and mitigation strategies	Ongoing	N/A	In Process	Pass & Ongoing	N/A	



	Domain 1 Project Prescribed	Milestones - I	Project 2.d.i			
AV Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded
	1. Contract or partner with community-based organizations (CBOs) to engage target populations using PAM [®] and other patient activation techniques. The PPS must provide oversight and ensure that engagement is sufficient and appropriate.	3/31/2018	3/31/2018	In Process	Pass & Ongoing	N/A
	 Establish a PPS-wide training team, comprised of members with training in PAM[®] and expertise in patient activation and engagement. 	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A
		<u> </u>				
	3. Identify UI, NU, and LU "hot spot" areas (e.g., emergency rooms). Contract or partner with CBOs to perform outreach within the identified "hot spot" areas.	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A





4. Survey the targeted population about healthcare needs in the PPS' region.	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A
5. Train providers located within "hot spots" on patient activation		0 /04 /004 0			
techniques, such as shared decision-making, measurements of health literacy, and cultural competency.	3/31/2018	3/31/2018	In Process	Pass & Ongoing	N/A
	1				
6. Obtain list of PCPs assigned to NU and LU enrollees from MCOs.					
Along with the member's MCO and assigned PCP, reconnect beneficiaries to his/her designated PCP (see outcome measurements in	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A
 7. Baseline each beneficiary cohort (per method developed by state) to					
appropriately identify cohorts using PAM® during the first year of the					
project and again, at set intervals. Baselines, as well as intervals towards improvement, must be set for each cohort at the beginning of	3/31/2018	3/31/2018	In Process	Pass & Ongoing	N/A
each performance period.					
8. Include beneficiaries in development team to promote preventive	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A
care.					
9. Measure PAM [®] components	3/31/2018	3/31/2018	In Process	Pass & Ongoing	N/A
10. Increase the volume of non-emergent (primary, behavioral, dental)	3/31/2018	3/31/2018	In Process	Pass & Ongoing	N/A
care provided to UI, NU, and LU persons.		, . ,		5 0	,



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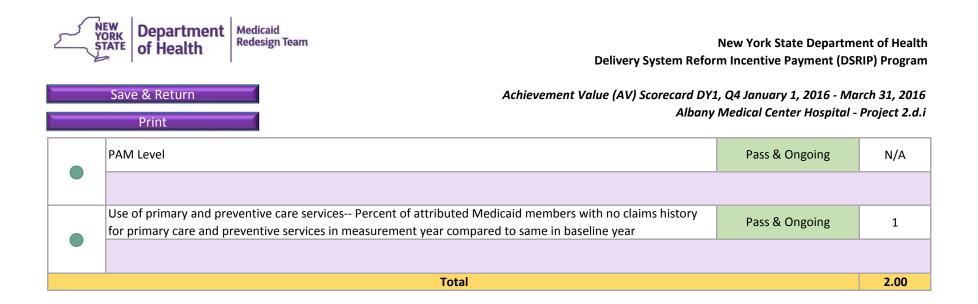
11. Contract or partner with CBOs to develop a group of community navigators who are trained in connectivity to healthcare coverage, community healthcare resources (including for primary and preventive services) and patient education.	3/31/2018	3/31/2018	In Process	Pass & Ongoing	N/A
12. Develop a process for Medicaid recipients and project participants to report complaints and receive customer service.	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A
13. Train community navigators in patient activation and education, including how to appropriately assist project beneficiaries using the PAM [®] .	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A
14. Ensure direct hand-offs to navigators who are prominently placed at "hot spots," partnered CBOs, emergency departments, or community events, so as to facilitate education regarding health insurance coverage, age-appropriate primary and preventive healthcare services	3/31/2018	3/31/2018	In Process	Pass & Ongoing	N/A
15. Inform and educate navigators about insurance options and healthcare resources available to UI, NU, and LU populations.	3/31/2018	3/31/2018	In Process	Pass & Ongoing	N/A
16. Ensure appropriate and timely access for navigators when attempting to establish primary and preventive services for a	3/31/2018	3/31/2018	In Process	Pass & Ongoing	N/A



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17. Perform population health management by actively using EHRs and other IT platforms, including use of targeted patient registries, to track all patients engaged in the project.	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A
Total					0.00

	Domain 2 Pay for Performance and Pay for Reporting - Project 2.d.i (all Milestones are P4R	in DY1)	
AV Driving	Measure	Reviewer Status	AVs Awarded
	C&G CAHPS by PPS for uninsured- Getting timely appointments, care, and information	Pass & Ongoing	N/A
	C&G CAHPS by PPS for uninsured- Patients' rating of the provider (or doctor)	Pass & Ongoing	N/A
	C&G CAHPS by PPS for uninsured- How well providers (or doctors) communicate with patients	Pass & Ongoing	N/A
	C&G CAHPS by PPS for uninsured- Helpful, courteous, and respectful office staff	Pass & Ongoing	N/A
	ED use by uninsured	Pass & Ongoing	1





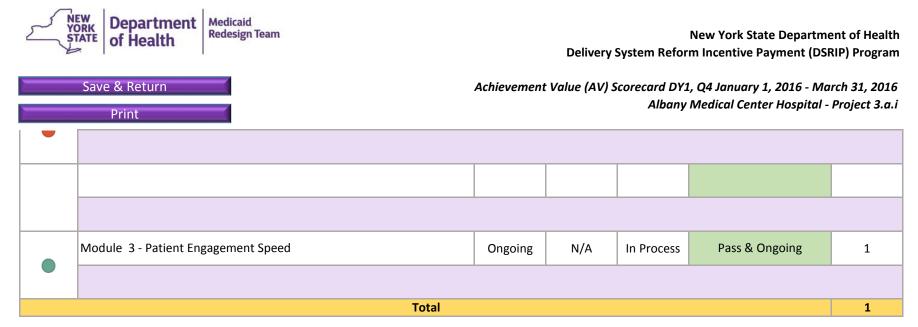
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Achievement Value (AV) Scorecard DY1, Q4 January 1, 2016 - March 31, 2016 Albany Medical Center Hospital - Project 3.a.i

	Project Snapshot	Payment Snapshot	
Project Domain	Clinical Improvement Projects (Domain 3)	Payment Available (DY1)	\$ 1,985,175.07
Project ID	3.a.i	DY1 Initial Payment	\$ 1,191,105.04
		DY1 Q2 Payment Earned	\$ 397,035.01
Project Title	Integration of primary care and behavioral health	DY1 Payment Not Earned to Date	0.00
Project fille	services	DY1 Funding Remaining	\$ 397,035.01
		Funding Available for Distribution DY1Q4	\$ 397,035.01

	3.a.i Scoresheet									
Domain Component		Review Status	AVs Available	Net AVs Awarded	Percentage AV	Domain Funding % (DY1)	Domain Funding % (DY1, Q4)	Payment Available (\$)	Net Payment Earned (\$)	
	Domain 1 Organizational	Complete	5.00	5.00	100%	80%	80% 10%			
Domain 1	Project Implementation Speed	N/A	0.00	0.00	0%			198,518	198,518	
	Patient Engagement Speed	Complete	1.00	1.00	100%					
	Domain 1 Subtotal		6.00	6.00	100%	80%	10%	198,518	198,518	
Domain 3	Domain 3 Pay for Reporting (P4R)	Complete	10.00	10.00	100%	20%	10%	198,518	198,518	
Domain 5	Domain 3 Pay for Performance	N/A	N/A	N/A	N/A	0%	0%	-	-	
	Domain 3 Subtotal		10.00	10.00	100%	20%	10%	198,518	198,518	
	Total Complete			16.00	100%	100%	20%	397,035	397,035	
Hide Revie	Hide Reviewer Comments Total Pr				16 out of 16					

	Domain 1 Project Milestones - Project 3.a.i						
A	V Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded
		Module 1 - Major risks to implementation and mitigation strategies	Ongoing	N/A	In Process	Pass & Ongoing	N/A



	Domain 1 Project Prescribed Milestones - Project 3.a.i Models 1, 2 and 3							
	✓ 3.a.i Model 1 ✓ 3.a.i Model 2 ✓ 3.a.i Model 3							
Model	AV Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded	
	•	1. Co-locate behavioral health services at primary care practice sites. All participating primary care practices must meet 2014 NCQA level 3 PCMH or Advance Primary Care Model standards by DY 3.	9/30/2017	9/30/2017	In Process	Pass & Ongoing	N/A	
		2. Develop collaborative evidence-based standards of care including medication management and care engagement process.	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A	
3.a.i Model 1				• 				



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	•	3. Conduct preventive care screenings, including behavioral health screenings (PHQ-2 or 9 for those screening positive, SBIRT) implemented for all patients to identify unmet needs.	9/30/2017	9/30/2017	In Process	Pass & Ongoing	N/A
		4. Use EHRs or other technical platforms to track all patients engaged in this project.	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A
		5. Co-locate primary care services at behavioral health sites.	9/30/2017	9/30/2017	In Process	Pass & Ongoing	N/A
		 Develop collaborative evidence-based standards of care including medication management and care engagement process. 	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A
3.a.i Model 2	•	7. Conduct preventive care screenings, including behavioral health screenings (PHQ-2 or 9 for those screening positive, SBIRT) implemented for all patients to identify unmet needs.	9/30/2017	9/30/2017	In Process	Pass & Ongoing	N/A
			-	·			
		8. Use EHRs or other technical platforms to track all patients engaged in this project.	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A
		9. Implement IMPACT Model at Primary Care Sites.	3/31/2020	3/31/2020	On Hold	Pass & Ongoing	N/A



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New York State Department of Health Delivery System Reform Incentive Payment (DSRIP) Program

Albany Medical Center Hospital - Project 3.a.i

Achievement Value (AV) Scorecard DY1, Q4 January 1, 2016 - March 31, 2016

Print 10. Utilize IMPACT Model collaborative care standards, including developing coordinated evidence-based care 3/31/2020 3/31/2020 On Hold Pass & Ongoing N/A standards and policies and procedures for care engagement. 11. Employ a trained Depression Care Manager meeting 3/31/2020 3/31/2020 Pass & Ongoing N/A On Hold requirements of the IMPACT model. 12. Designate a Psychiatrist meeting requirements of the 3.a.i Model 3 3/31/2020 3/31/2020 On Hold Pass & Ongoing N/A IMPACT Model. Pass & Ongoing 13. Measure outcomes as required in the IMPACT Model. 3/31/2020 3/31/2020 On Hold N/A 14. Provide "stepped care" as required by the IMPACT Model. 3/31/2020 Pass & Ongoing 3/31/2020 On Hold N/A 15. Use EHRs or other technical platforms to track all patients Pass & Ongoing 3/31/2020 3/31/2020 On Hold N/A engaged in this project. Total 0

Domain 3 Pay for Performance and Pay for Reporting - Project 3.a.i (all Milestones are P4R in DY1)



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AV Driving	Measure	Reviewer Status	AVs Awarded
	Adherence to Antipsychotic Medications for People with Schizophrenia	Pass & Ongoing	1
	Antidepressant Medication Management - Effective Acute Phase Treatment	Pass & Ongoing	0.5
	Antidepressant Medication Management - Effective Continuation Phase Treatment	Pass & Ongoing	0.5
	Cardiovascular Monitoring for People with Cardiovascular Disease and Schizophrenia	Pass & Ongoing	1
	Diabetes Monitoring for People with Diabetes and Schizophrenia	Pass & Ongoing	1
	Diabetes Screening for People with Schizophrenia or Bipolar Disease who are Using Antipsychotic Medication	Pass & Ongoing	1
	Follow-up after hospitalization for Mental Illness - within 30 days	Pass & Ongoing	0.5



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Total		10
		-
Screening for Clinical Depression and follow-up	Pass & Ongoing	1
Potentially Preventable Emergency Department Visits (for persons with BH diagnosis) \pm	Pass & Ongoing	1
		0.5
Initiation of Alcohol and Other Drug Dependence Treatment (1 visit within 14 days)	Pass & Ongoing	0.5
Engagement of Alcohol and Other Drug Dependence Treatment (initiation and 2 visits within 44 days)	Pass & Ongoing	0.5
Follow-up care for Children Prescribed ADHD Medications - Initiation Phase	Pass & Ongoing	0.5
Follow-up care for Children Prescribed ADHD Medications - Continuation Phase	Pass & Ongoing	0.5
Follow-up after hospitalization for Mental Illness - within 7 days	Pass & Ongoing	0.5



Save & Return Print Achievement Value (AV) Scorecard DY1, Q4 January 1, 2016 - March 31, 2016 Albany Medical Center Hospital - Project 3.a.ii

Project Snapshot			Payment Snapshot	
Project Domain	Clinical Improvement Projects (Domain 3)		Payment Available (DY1)	\$ 1,885,957.54
Project ID	3.a.ii	1	DY1 Initial Payment	\$ 1,131,574.52
		1	DY1 Q2 Payment Earned	\$ 345,758.88
Project Title	Behavioral health community crisis stabilization		DY1 Payment Not Earned to Date	\$ 31,432.63
Project fille	services		DY1 Funding Remaining	\$ 377,191.51
			Funding Available for Distribution DY1Q4	\$ 377,191.51

			3.a.ii Score	sheet					
Domain	Component	Review Status	AVs Available	Net AVs Awarded	Percentage AV	Domain Funding % (DY1)	Domain Funding % (DY1, Q4)	Payment Available (\$)	Net Payment Earned (\$)
	Domain 1 Organizational	Complete	5.00	5.00	100%			188,596	
Domain 1	Project Implementation Speed	N/A	0.00	0.00	0%	80%	10%		188,596
	Patient Engagement Speed	Complete	1.00	1.00	100%				
	Domain 1 Subtotal		6.00	6.00	100%	80%	10%	188,596	188,596
Domain 3	Domain 3 Pay for Reporting (P4R)	Complete	10.00	10.00	100%	20%	10%	188,596	188,596
Domain 5	Domain 3 Pay for Performance (P4P	N/A	N/A	N/A	N/A	0%	0%	-	-
	Domain 2 Subtotal			10.00	100%	20%	10%	188,596	188,596
	Total	Complete	16.00	16.00	100%	100%	20%	377,192	377,192

Total Project 3.a.ii AVs Awarded: 16 out of 16

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	Domain 1 Project Milestones - Project 3.a.ii						
4	V Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded
		Module 1 - Major risks to implementation and mitigation strategies	Ongoing	N/A	In Process	Pass & Ongoing	N/A



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Module 3 - Patient Engagement Speed	Ongoing	N/A	In Process	Pass & Ongoing	1		
Total					1.00		

	Domain 1 Project Prescribed I	Vilestones - I	Project 3.a.ii			
AV Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded
	1. Implement a crisis intervention program that, at a minimum, includes outreach, mobile crisis, and intensive crisis services.	9/30/2017	9/30/2017	In Process	Pass & Ongoing	NA
	2. Establish clear linkages with Health Homes, ER and hospital services to develop and implement protocols for diversion of patients from emergency room and inpatient services.	9/30/2017	9/30/2017	In Process	Pass & Ongoing	N/A
	3. Establish agreements with the Medicaid Managed Care organizations serving the affected population to provide coverage for the service array under this project.	9/30/2017	9/30/2017	In Process	Pass & Ongoing	NA
	4. Develop written treatment protocols with consensus from participating providers and facilities.	3/31/2017	3/31/2017	In Process	Pass & Ongoing	NA



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5. Include at least one hospital with specialty psychiatric services and crisis-oriented psychiatric services; expansion of access to specialty psychiatric and crisis-oriented services.	3/31/2017	3/31/2017	In Process	Pass & Ongoing	NA
6. Expand access to observation unit within hospital outpatient or at an off campus crisis residence for stabilization monitoring services (up to 48 hours).	9/30/2017	9/30/2017	In Process	Pass & Ongoing	NA
				·	
7. Deploy mobile crisis team(s) to provide crisis stabilization services using evidence-based protocols developed by medical staff.	9/30/2017	9/30/2017	In Process	Pass & Ongoing	NA
8. Ensure that all PPS safety net providers have actively connected EHR systems with local health information exchange/RHIO/SHIN-NY and share health information among clinical partners, including direct exchange (secure messaging), alerts and patient record look up by the end of Demonstration Year (DY) 3.	3/31/2018	3/31/2018	In Process	Pass & Ongoing	NA
9. Establish central triage service with agreements among participating psychiatrists, mental health, behavioral health, and substance abuse providers.	9/30/2017	9/30/2017	In Process	Pass & Ongoing	NA
10. Ensure quality committee is established for oversight and surveillance of compliance with protocols and quality of care.	3/31/2017	3/31/2017	In Process	Pass & Ongoing	NA



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	11. Use EHRs or other technical platforms to track all patients engaged in this project.	3/31/2017	3/31/2017	In Process	Pass & Ongoing	NA
Total						0.00

	Domain 3 Pay for Performance and Pay for Reporting - Project 3.a.ii (all Milestones are P4R	in DY1)	
AV Driving	Measure	Reviewer Status	AVs Awarded
	Adherence to Antipsychotic Medications for People with Schizophrenia	Pass & Ongoing	1
	Antidepressant Medication Management - Effective Acute Phase Treatment	Pass & Ongoing	0.5
	Antidepressant Medication Management - Effective Continuation Phase Treatment	Pass & Ongoing	0.5
	Cardiovascular Monitoring for People with Cardiovascular Disease and Schizophrenia	Pass & Ongoing	1
	Diabetes Monitoring for People with Diabetes and Schizophrenia	Pass & Ongoing	1



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Diabetes Screening for People with Schizophrenia or Bipolar Disease who are Using Antipsychotic Medication	Pass & Ongoing	1
Follow-up after hospitalization for Mental Illness - within 30 days	Pass & Ongoing	0.5
Follow-up after hospitalization for Mental Illness - within 7 days	Pass & Ongoing	0.5
Follow-up care for Children Prescribed ADHD Medications - Continuation Phase	Pass & Ongoing	0.5
Follow-up care for Children Prescribed ADHD Medications - Initiation Phase	Pass & Ongoing	0.5
Engagement of Alcohol and Other Drug Dependence Treatment (initiation and 2 visits within 44 days)	Pass & Ongoing	0.5
Initiation of Alcohol and Other Drug Dependence Treatment (1 visit within 14 days)	Pass & Ongoing	0.5
Potentially Preventable Emergency Department Visits (for persons with BH diagnosis) \pm	Pass & Ongoing	1

NI YC	EW DRK TATE Department Medicaid of Health Redesign Team	Delivery System Refo	New York State Departmo rm Incentive Payment (DSI	
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•				
	Screening for Clinical Depression and follow-up		Pass & Ongoing	1
	Tota			10.00



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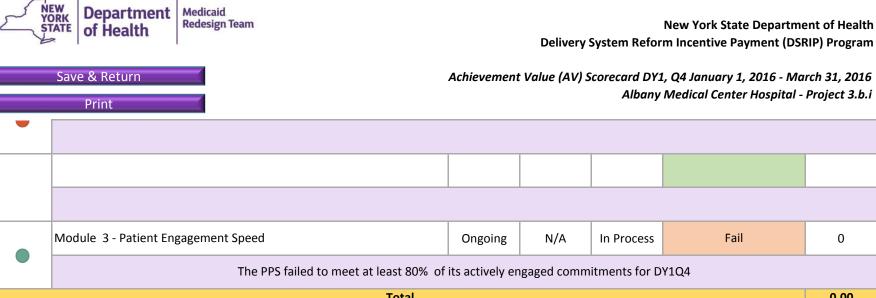
Project Snapshot		Payment Snapshot	
Project Domain	Clinical Improvement Projects (Domain 3)	Payment Available (DY1)	\$ 1,543,934.35
Project ID	3.b.i	DY1 Initial Payment	\$ 926,360.61
	Fuidence based strategies for disease	DY1 Q2 Payment Earned	\$ 283,054.63
Project Title	Evidence-based strategies for disease management in high risk/affected populations.	DY1 Payment Not Earned to Date	\$ 25,732.24
Project fille		DY1 Funding Remaining	\$ 308,786.87
	(adult only)	Funding Available for Distribution DY1Q4	\$ 308,786.87

Domain	Component	Review Status	AVs Available	Net AVs Awarded	Percentage AV	Domain Funding % (DY1)	Domain Funding % (DY1, Q4)	Payment Available (\$)	Net Payment Earned (\$)				
	Domain 1 Organizational	Complete	5.00	5.00	100%	80%							
Domain 1	Project Implementation Speed	N/A	0.00	0.00	0%		10%	154,393	128,661				
	Patient Engagement Speed	Complete	1.00	0.00	0%								
	Domain 1 Subtotal		6.00	5.00	83%	80%	10%	154,393	128,661				
Domain 3	Domain 3 Pay for Reporting (P4R)	Complete	7.00	7.00	100%	20%	10%	154,393	154,393				
Domain 5	Domain 3 Pay for Performance (P4P	N/A	N/A	N/A	N/A	0%	0%	-	-				
Domain 2 Subtotal		7.00	7.00	100%	20%	10%	154,393	154,393					
	Total	Complete	13.00	12.00	92%	100%	20%	308,787	283,055				

Total Project 3.b.i AVs Awarded: 12 out of 13

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Domain 1 Project Milestones - Project 3.b.i						
AV Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded
	Module 1 - Major risks to implementation and mitigation strategies	Ongoing	N/A	In Process	Pass & Ongoing	N/A



Total

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0.00

	Domain 1 Project Prescribed	Milestones -	Project 3.b.i			
AV Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded
	 Implement program to improve management of cardiovascular disease using evidence-based strategies in the ambulatory and community care setting. 	9/30/2017	9/30/2017	In Process	Pass & Ongoing	N/A
	2. Ensure that all PPS safety net providers are actively connected to EHR systems with local health information exchange/RHIO/SHIN-NY and share health information among clinical partners, including direct exchange (secure messaging), alerts and patient record look up, by the	3/31/2018	3/31/2018	In Process	Pass & Ongoing	N/A
	3. Ensure that EHR systems used by participating safety net providers meet Meaningful Use and PCMH Level 3 standards and/or APCM by the end of Demonstration Year 3.	3/31/2018	3/31/2018	In Process	Pass & Ongoing	N/A
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4. Use EHRs or other technical platforms to track all patients engaged in this project.	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A
5. Use the EHR to prompt providers to complete the 5 A's of tobacco control (Ask, Assess, Advise, Assist, and Arrange).	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A
6. Adopt and follow standardized treatment protocols for hypertension and elevated cholesterol.	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A
7. Develop care coordination teams including use of nursing staff, pharmacists, dieticians and community health workers to address lifestyle changes, medication adherence, health literacy issues, and patient self-efficacy and confidence in self-management.	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A
8. Provide opportunities for follow-up blood pressure checks without a copayment or advanced appointment.	9/30/2016	9/30/2016	In Process	Pass & Ongoing	N/A
9. Ensure that all staff involved in measuring and recording blood pressure are using correct measurement techniques and equipment.	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A
10. Identify patients who have repeated elevated blood pressure readings in the medical record but do not have a diagnosis of hypertension and schedule them for a hypertension visit.	9/30/2017	9/30/2017	In Process	Pass & Ongoing	N/A



N/A

N/A

N/A

N/A

N/A

N/A

Save & Return Achievement Value (AV) Scorecard DY1, Q4 January 1, 2016 - March 31, 2016 Albany Medical Center Hospital - Project 3.b.i Print 11. 'Prescribe once-daily regimens or fixed-dose combination pills when 3/31/2017 3/31/2017 Pass & Ongoing In Process appropriate. 12. Document patient driven self-management goals in the medical 9/30/2016 9/30/2016 Pass & Ongoing In Process record and review with patients at each visit. 13. Follow up with referrals to community based programs to 9/30/2016 9/30/2016 In Process Pass & Ongoing document participation and behavioral and health status changes. 14. Develop and implement protocols for home blood pressure 3/31/2017 3/31/2017 Pass & Ongoing In Process monitoring with follow up support. 15. Generate lists of patients with hypertension who have not had a 3/31/2017 In Process Pass & Ongoing 3/31/2017 recent visit and schedule a follow up visit. 16. Facilitate referrals to NYS Smoker's Quitline. 3/31/2017 3/31/2017 Pass & Ongoing In Process 17. Perform additional actions including "hot spotting" strategies in 9/30/2016 9/30/2016 In Process high risk neighborhoods, linkages to Health Homes for the highest risk

Pass & Ongoing N/A 18. Adopt strategies from the Million Hearts Campaign. 3/31/2017 Pass & Ongoing 3/31/2017 In Process N/A



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Total					0.00
20. Engage a majority (at least 80%) of primary care providers in this project.	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A
19. Form agreements with the Medicaid Managed Care organizations serving the affected population to coordinate services under this	9/30/2016	9/30/2016	In Process	Pass & Ongoing	N/A

	Domain 3 Pay for Performance and Pay for Reporting - Project 3.b.i (all Milestones are P4R in DY1)					
AV Driving	Measure	Reviewer Status	AVs Awarded			
	Aspirin Use	Pass & Ongoing	0.5			
	Discussion of Risks and Benefits of Aspirin Use	Pass & Ongoing	0.5			
	Controlling High Blood Pressure	Pass & Ongoing	1			
	Flu Shots for Adults Ages 18 – 64	Pass & Ongoing	1			



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Health Literacy (QHL13, 14, and 16)	
Madical Assistance with Speaking and Takages Lies Constition Ad	vised to Quit

corecard DY1, Q4 January 1, 2016 - March 31, 2016 Albany Medical Center Hospital - Project 3.b.i

Total		7.00
Prevention Quality Indicator # 7 (HTN) ± Pass &		
Prevention Quality Indicator # 13 (Angina without procedure) ±	Pass & Ongoing	1
 Drevention Quality Indicator # 12 (Apping without procedure)	Docs & Ongoing	
Medical Assistance with Smoking and Tobacco Use Cessation - Discussed Cessation Strategies	Pass & Ongoing	0.3333333
Medical Assistance with Smoking and Tobacco Use Cessation - Discussed Cessation Medication	Pass & Ongoing	0.3333333
Medical Assistance with Smoking and Tobacco Use Cessation - Advised to Quit	Pass & Ongoing	0.3333333
Health Literacy (QHL13, 14, and 16)	Pass & Ongoing	1



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	Project Snapshot		Payment Snapshot	
Project Domain	Clinical Improvement Projects (Domain 3)	1	Payment Available (DY1)	\$ 1,597,772.53
Project ID	3.d.iii	1	DY1 Initial Payment	\$ 958,663.52
		1	DY1 Q2 Payment Earned	\$ 292,924.96
Droject Title	Implementation of evidence-based medicine		DY1 Payment Not Earned to Date	\$ 26,629.54
Project Title	guidelines for asthma management		DY1 Funding Remaining	\$ 319,554.51
			Funding Available for Distribution DY1Q4	\$ 319,554.51

			3.d.iii Score	esheet						
Domain	Component	Review Status	AVs Available	Net AVs Awarded	Percentage AV	Domain Funding % (DY1)	Domain Funding % (DY1, Q4)	Payment Available (\$)	Net Payment Earned (\$)	
	Domain 1 Organizational	Complete	5.00	5.00	100%	80%				
Domain 1	Project Implementation Speed	N/A	0.00	0.00	0%		10%	159,777	133,148	
	Patient Engagement Speed	Complete	1.00	0.00	0%					
	Domain 1 Subtotal		6.00	5.00	83%	80%	10%	159,777	133,148	
Domain 3	Domain 3 Pay for Reporting (P4R)	Complete	4.00	4.00	100%	20%	10%	159,777	159,777	
Domain 5	Domain 3 Pay for Performance (P4P	N/A	N/A	N/A	N/A	0%	0%	-	-	
	Domain 2 Subtotal		4.00	4.00	100%	20%	10%	159,777	159,777	
Total Complete		10.00	9.00	90%	100%	20%	319,555	292,925		

Total Project 3.d.iii AVs Awarded: 9 out of 10

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Domain 1 Project Milestones - Project 3.d.iii							
	AV Driving Project Requirement and Metric/Deliverable		Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded
		Module 1 - Major risks to implementation and mitigation strategies		N/A	In Process	Pass & Ongoing	N/A



Module 3 - Patient Engagement Speed	Ongoing	N/A	In Process	Fail	0	
The PPS failed to meet at least 80% of	its actively er	ngaged comm	itments for D	Y1Q4		
Total 0.00						

	Domain 1 Project Prescribed N	Vilestones - P	Project 3.d.iii			
AV Driving	Project Requirement and Metric/Deliverable	Required Due Date	Committed Due Date	Milestone Status	Reviewer Status	AVs Awarded
	1. Implement evidence-based asthma management guidelines between primary care practitioners, specialists, and community-based asthma programs (e.g., NYS Regional Asthma Coalitions) to ensure a regional population based approach to asthma management.	9/30/2016	9/30/2016	In Process	Pass & Ongoing	N/A
	2. Establish agreements to adhere to national guidelines for asthma management and protocols for access to asthma specialists, including EHR-HIE connectivity and telemedicine.	9/30/2016	9/30/2016	In Process	Pass & Ongoing	N/A
	3. Deliver educational activities addressing asthma management to participating primary care providers.	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A



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	4. Ensure coordination with the Medicaid Managed Care organizations and Health Homes serving the affected population.	9/30/2016	9/30/2016	In Process	Pass & Ongoing	N/A	
	5. Use EHRs or other technical platforms to track all patients engaged in this project.	3/31/2017	3/31/2017	In Process	Pass & Ongoing	N/A	
	Total					0.00	

	Domain 3 Pay for Performance and Pay for Reporting - Project 3.d.iii (all Milestones are P4	R in DY1)	
AV Driving	Measure	Reviewer Status	AVs Awarded
	Asthma Medication Ratio (5 – 64 Years)	Pass & Ongoing	1
	Medication Management for People with Asthma (5 - 64 years) - 50% of Treatment days covered	Pass & Ongoing	0.5
	Medication Management for People with Asthma (5 - 64 years) - 75% of Treatment days covered	Pass & Ongoing	0.5
	Pediatric Quality Indicator #14 Pediatric Asthma ±	Pass & Ongoing	1
	Prevention Quality Indicator # 15 Younger Adult Asthma ±	Pass & Ongoing	1

NEW YORH STAT	C Department of Health	Medicaid Redesign Team	New York State Department Delivery System Reform Incentive Payment (DSRIP	
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		Total		4.00



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Achievement Value (AV) Scorecard DY1, Q4 January 1, 2016 - March 31, 2016 Albany Medical Center Hospital - Project 4.b.i

Project Snapshot			Payment Snapshot	
Project Domain	Domain 4: Population-wide Projects: New York's		Payment Available (DY1)	\$ 1,204,428.69
Project ID	4.b.i		DY1 Initial Payment	\$ 722,657.22
	Promote Tobacco Use Cessation, especially among		DY1 Q2 Payment Earned	\$ 240,885.74
Project Title	ow SES populations and those with poor mental		DY1 Payment Not Earned to Date	0.00
Project fille			DY1 Funding Remaining	\$ 240,885.74
	health		Funding Available for Distribution DY1Q4	\$ 240,885.74

			4.b.i Score	sheet						
Domain	Component	Review Status	AVs Available	Net AVs Awarded	Percentage AV	Domain Funding % (DY1)	Domain Funding % (DY1, Q4)	Payment Available (\$)	Net Payment Earned (\$)	
	Domain 1 Organizational	Complete	5.00	5.00	100%	80%				
Domain 1	Project Implementation Speed	N/A	0.00	0.00	0%		10%	120,443	120,443	
	Patient Engagement Speed	N/A	0.00	0.00	0%					
	Domain 1 Subtotal		5.00	5.00	100%	80%	10%	120,443	120,443	
Domain 4	Domain 4 Pay for Reporting (P4R)	Complete	9.00	9.00	100%	20%	10%	120,443	120,443	
Domain 4	Domain 4 Pay for Performance (P4P	N/A	N/A	N/A	N/A	0%	0%	-	-	
	Domain 4 Subtotal		9.00	9.00	100%	20%	10%	120,443	120,443	
Total Complete			14.00	14.00	100%	100%	20%	240,886	240,886	

Total Project 4.b.i AVs Awarded: 14 out of 14

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	Domain 4 Pay for Performance and Pay for Reporting - Project 4.b.i (all Milestones are P4R in DY1)							
AV Driving	Measure	Reviewer Status	AVs Awarded					
	Age-adjusted preventable hospitalizations rate per 10,000 - Aged 18+ years – Ratio of Hispanics to White non- Hispanics	Pass & Ongoing	1					



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Percentage of adults with health insurance - Aged 18- 64 years	Pass & Ongoing	1
Percentage of cigarette smoking among adults	Pass & Ongoing	1
Percentage of premature death (before age 65 years)	Pass & Ongoing	1
Percentage of premature death (before age 65 years) – Ratio of Black non-Hispanics to White non-Hispanics	Pass & Ongoing	1
Percentage of premature death (before age 65 years) – Ratio of Hispanics to White non-Hispanics	Pass & Ongoing	1
Age-adjusted percentage of adults who have a regular health care provider - Aged 18+ years	Pass & Ongoing	1
Age-adjusted preventable hospitalizations rate per 10,000 - Aged 18+ years	Pass & Ongoing	1

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	Age-adjusted preventable hospitalizations rate per 10,000 - Aged 18+ years – Ratio of Black non-Hispanics to White non-Hispanics	Pass & Ongoing	1
	Total		9.00



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Achievement Value (AV) Scorecard DY1, Q4 January 1, 2016 - March 31, 2016 Albany Medical Center Hospital - Project 4.b.ii

	Project Snapshot	1	Payment Snapshot	
Project Domain	Domain 4: Population-wide Projects: New York's		Payment Available (DY1)	\$ 942,785.23
Project ID	4.b.ii		DY1 Initial Payment	\$ 565,671.14
	Increase Access to High Quality Chronic Disease Preventive Care and Management in Both Clinical		DY1 Q2 Payment Earned	\$ 188,557.05
Droject Title			DY1 Payment Not Earned to Date	0.00
Project Title			DY1 Funding Remaining	\$ 188,557.05
	and Community Settings		Funding Available for Distribution DY1Q4	\$ 188,557.05

	4.b.ii Scoresheet									
Domain Component		Review Status	AVs Available	Net AVs Awarded	Percentage AV	Domain Funding % (DY1)	Domain Funding % (DY1, Q4)	Payment Available (\$)	Net Payment Earned (\$)	
	Domain 1 Organizational	Complete	5.00	5.00	100%	80%				
Domain 1	Project Implementation Speed	N/A	0.00	0.00	0%		% 10%	94,279	94,279	
	Patient Engagement Speed	N/A	0.00	0.00	0%					
	Domain 1 Subtotal			5.00	100%	80%	10%	94,279	94,279	
Domain 4	Domain 4 Pay for Reporting (P4R)	Complete	16.00	16.00	100%	20%	10%	94,279	94,279	
Domain 4	Domain 4 Pay for Performance (P4P N/A		N/A	N/A	N/A	0%	0%	-	-	
	Domain 4 Subtotal			16.00	100%	20%	10%	94,279	94,279	
Total Complete			21.00	21.00	100%	100%	20%	188,557	188,557	

Total Project 4.b.ii AVs Awarded: 21 out of 21

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Domain 4 Pay for Performance and Pay for Reporting - Project 4.b.ii (all Milestones are P4R in DY1)							
AV Driving	Measure	Reviewer Status	AVs Awarded				
	Age-adjusted preventable hospitalizations rate per 10,000 - Aged 18+ years – Ratio of Hispanics to White non- Hispanics	Pass & Ongoing	1				



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Asthma emergency department visit rate per 10,000	Pass & Ongoing	1
Asthma emergency department visit rate per 10,000 - Aged 0-4 years	Pass & Ongoing	1
Percentage of adults who are obese	Pass & Ongoing	1
Percentage of adults who receive a colorectal cancer screening based on the most recent guidelines - Aged 50- 75 years	Pass & Ongoing	1
Percentage of adults with health insurance - Aged 18- 64 years	Pass & Ongoing	1
Percentage of children and adolescents who are obese	Pass & Ongoing	1
Percentage of premature death (before age 65 years)	Pass & Ongoing	1



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Percentage of premature death (before age 65 years) – Ratio of Black non-Hispanics to White non-Hispanics	Pass & Ongoing	1
Percentage of premature death (before age 65 years) – Ratio of Hispanics to White non-Hispanics	Pass & Ongoing	1
Age-adjusted heart attack hospitalization rate per 10,000	Pass & Ongoing	1
Rate of hospitalizations for short-term complications of diabetes per 10,000 – Aged 18+ years	Pass & Ongoing	1
Rate of hospitalizations for short-term complications of diabetes per 10,000 - Aged 6- 17 years	Pass & Ongoing	1
Age-adjusted percentage of adults who have a regular health care provider - Aged 18+ years	Pass & Ongoing	1
Age-adjusted preventable hospitalizations rate per 10,000 - Aged 18+ years	Pass & Ongoing	1
Age-adjusted preventable hospitalizations rate per 10,000 - Aged 18+ years – Ratio of Black non-Hispanics to White non-Hispanics	Pass & Ongoing	1

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