

# Achievement Value (AV) Scorecard Central New York Care Collaborative, Inc.

| General Instructions            |   |  |  |  |  |  |  |  |  |
|---------------------------------|---|--|--|--|--|--|--|--|--|
| Step                            | Image   |  |  |  |  |  |  |  |  |
| 1. Enable Content               | Click "Enable Content" at the top of the screen to enable macros. | SECURITY WARNING Macros have been disabled. Enable Content |  |  |  |  |  |  |  |
| 2. Review AV Scorecard Overview | The AV scorecard Overview is a summary of the report              | Click to Access AV Scorecard Overview                      |  |  |  |  |  |  |  |

|  | Functionality  |  |  |  |
|--|--|--|--|--|
| Step   | Description/Link   | Image  |  |  |
| 1. Print   | All tabs include a print button in the upper left hand corner. The AV Scorecard Overview tab also includes a "Print All" button which will print all relevany reports.   | Print All  |  |  |
| 2. Access Detailed Project Reports and return to AV Scorecard Overview | The AV Scorecard Overview tab is the landing page from which detailed project reports can be viewed. From the AV Scorecard Overview" click the relevant project button to access the project tab. From the project tab click "Save and Return" to access the AV Scorecard Overview | Project Link glids on the purple finis below to access each belowfuls project report)  Domain I- Organizational (All Projecto)  AV Adjustments (column )  2 a 1  2 a 10  3 a 10  4 a 10  5 a 1 |  |  |
| 3. Show or Hide reviewer comments                                      | Each project tab includes a Show/Hide Reviewer Comments button on the left hand side of the screen. Click "Show Reviewer Comments" to show comments and "Hide Reviewer Comments" to hide comments.   | Hide Reviewer Comments   |  |  |



Print Summary

Achievement Value (AV) Scorecard

Central New York Care Collaborative, Inc.

|            | PPS Information                           |  |  |  |  |  |
|------------|---|--|--|--|--|--|
| Quarter    | DY1, Q4 January 1, 2016 - March 31, 2016  |  |  |  |  |  |
| PPS        | Central New York Care Collaborative, Inc. |  |  |  |  |  |
| PPS Number | 8   |  |  |  |  |  |

|  | Achievement Value (AV) Scorecard Summary |             |                  |                    |                      |                   |                              |                            |  |  |  |  |
|--|--|-------------|------------------|--------------------|----------------------|-------------------|------------------------------|----------------------------|--|--|--|--|
|  |  | AV I        | Data             |                    |                      | Payme             | nt Data                      |                            |  |  |  |  |
| Project Link (click on the purple link below to access each individual project report) | AVs Available                            | AVs Awarded | AV<br>Adjustment | Net AVs<br>Awarded | Payment<br>Available | Payment<br>Earned | High<br>Performance<br>Funds | Total<br>Payment<br>Earned |  |  |  |  |
| Domain I - Organizational (All Projects)   | 5.00                                     | 5.00        | (1.00)           | 4.00               | Organizati           | <del>-</del>      | e embedded w<br>payment      | ithin each                 |  |  |  |  |
| 2.a.i  | 19.00                                    | 19.00       | (1.00)           | 18.00              | \$709,727.47         | \$638,754.72      | \$ -                         | \$638,754.72               |  |  |  |  |
| 2.a.iii  | 20.00                                    | 20.00       | (1.00)           | 19.00              | \$582,990.42         | \$534,407.88      | \$ -                         | \$534,407.88               |  |  |  |  |
| 2.b.iii  | 20.00                                    | 20.00       | (1.00)           | 19.00              | \$544,969.30         | \$499,555.20      | \$ -                         | \$499,555.20               |  |  |  |  |
| 2.b.iv   | 20.00                                    | 20.00       | (1.00)           | 19.00              | \$544,558.13         | \$499,178.29      | \$ -                         | \$499,178.29               |  |  |  |  |
| 2.d.i  | 7.00                                     | 7.00        | (1.00)           | 6.00               | \$471,220.67         | \$424,098.60      | \$ -                         | \$424,098.60               |  |  |  |  |
| 3.a.i  | 16.00                                    | 16.00       | (1.00)           | 15.00              | \$494,274.49         | \$453,084.94      | \$ -                         | \$453,084.94               |  |  |  |  |
| 3.a.ii   | 16.00                                    | 16.00       | (1.00)           | 15.00              | \$468,927.08         | \$429,849.82      | \$ -                         | \$429,849.82               |  |  |  |  |
| 3.b.i  | 13.00                                    | 13.00       | (1.00)           | 12.00              | \$363,360.48         | \$333,080.44      | \$ -                         | \$333,080.44               |  |  |  |  |
| 3.g.i  | 6.00                                     | 6.00        | (1.00)           | 5.00               | \$278,821.50         | \$250,939.35      | \$ -                         | \$250,939.35               |  |  |  |  |



Print Summary

Print All

Achievement Value (AV) Scorecard Central New York Care Collaborative, Inc.

| 4.a.iii                   | 16.00  | 16.00  | (1.00)  | 15.00  | \$253,474.10 | \$228,126.69 | \$ - | \$228,126.69 |
|---------------------------|--------|--------|---------|--------|--------------|--------------|------|--------------|
| 4.d.i                     | 32.00  | 32.00  | (1.00)  | 31.00  | \$304,168.91 | \$273,752.02 | \$ - | \$273,752.02 |
| AV Adjustments (Column F) |        |        |         |        |              |              |      |              |
| Total                     | 185.00 | 185.00 | (11.00) | 174.00 | \$5,016,493  | \$4,564,828  | \$ - | \$4,564,828  |



Save & Return

Print

Achievement Value (AV) Scorecard DY1, Q4 January 1, 2016 - March 31, 2016 Central New York Care Collaborative, Inc. - Domain 1 Organizational AVs

| Domain I Organizational Scoresheet                 |               |               |             |             |         |      |  |  |  |  |
|--|---------------|---------------|-------------|-------------|---------|------|--|--|--|--|
| Domain I Organizational                            | Review Status | AVs Available | AVs Awarded | Adjustments | Net AVs | AV   |  |  |  |  |
| Workforce Strategy                                 | Complete      | 1.00          | 1.00        | (1.00)      | 0.00    | 0%   |  |  |  |  |
| Section 01 - Budget                                | Complete      | 1.00          | 1.00        | 0.00        | 1.00    | 100% |  |  |  |  |
| Section 02 - Governance                            | Complete      | 1.00          | 1.00        | 0.00        | 1.00    | 100% |  |  |  |  |
| Section 03 - Financial Sustainability              | Complete      | 1.00          | 1.00        | 0.00        | 1.00    | 100% |  |  |  |  |
| Section 04 - Cultural Competency & Health Literacy | Complete      | 1.00          | 1.00        | 0.00        | 1.00    | 100% |  |  |  |  |
| Section 05 - IT Systems and Processes              | Complete      | N/A           | N/A         | N/A         | N/A     | N/A  |  |  |  |  |
| Section 06 - Performance Reporting                 | Complete      | N/A           | N/A         | N/A         | N/A     | N/A  |  |  |  |  |
| Section 07 - Practitioner Engagement               | Complete      | N/A           | N/A         | N/A         | N/A     | N/A  |  |  |  |  |
| Section 08 - Population Health Management          | Complete      | N/A           | N/A         | N/A         | N/A     | N/A  |  |  |  |  |
| Section 09 - Clinical Integration                  | Complete      | N/A           | N/A         | N/A         | N/A     | N/A  |  |  |  |  |
| Section 10 - General Project Reporting             | Complete      | N/A           | N/A         | N/A         | N/A     | N/A  |  |  |  |  |
| Total  | Complete      | 5.00          | 5.00        | (1.00)      | 4.00    | 100% |  |  |  |  |

Net Organizational AVs Awarded: 4 out of 5

### **Hide Reviewer Comments**

|  | Workforce Strategy |           |                      |                       |                     |                 |            |  |  |  |
|--|--------------------|-----------|----------------------|-----------------------|---------------------|-----------------|------------|--|--|--|
| Process<br>Measure                         | AV<br>Driving      | Milestone | Required Due<br>Date | Committed Due<br>Date | Milestone<br>Status | Reviewer Status | AV Awarded |  |  |  |
|  |                    |           |                      |                       |                     |                 |            |  |  |  |
| Workforce<br>Strategy<br>Budget<br>Updates |                    |           |                      |                       |                     |                 |            |  |  |  |



|   | Prin |   |     | Central Nev | v York Care Coll | aborative, Inc Domain 1 Org |
|---|------|---|-----|-------------|------------------|-----------------------------|
|   |      |   |     |             |                  |                             |
|   | •    | Define target workforce state (in line with DSRIP program's goals)  | N/A | N/A         | In Process       | Pass & Ongoing              |
|   |      | Create a workforce transition roadmap for achieving defined target workforce  | N/A | N/A         | In Process       | Pass & Ongoing              |
| Additional<br>Workforce<br>Strategy       | •    | 3. Perform detailed gap analysis between current state assessment of workforce and projected future state   | N/A | N/A         | In Process       | Pass & Ongoing              |
| Budget<br>Updates<br>(non AV-<br>driving) | •    | 4. Produce a compensation and benefit analysis, covering impacts on both retrained and redeployed staff, as well as new hires, particularly focusing on full and partial placements | N/A | N/A         | In Process       | Pass & Ongoing              |
|   |      | 5. Develop training strategy  | N/A | N/A         | In Process       | Pass & Ongoing              |
|   |      | Major Risks to Implementation & Risk Mitigation Strategies  | N/A | N/A         | In Process       | Pass & Ongoing              |



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| ,                       | PIIII |  |       |     |            |                |     |
|-------------------------|-------|--|-------|-----|------------|----------------|-----|
|                         |       |  |       |     |            |                |     |
|                         |       | Major Dependencies on Organizational Workstreams | N/A   | N/A | In Process | Pass & Ongoing |     |
|                         |       |  |       |     |            |                |     |
|                         |       | Roles and Responsibilities                       | N/A   | N/A | In Process | Pass & Ongoing |     |
| Additional<br>Workforce |       |  |       |     |            |                | N/A |
| Strategy<br>Topic Areas |       | Key Stakeholders                                 | N/A   | N/A | In Process | Pass & Ongoing | NA  |
|                         |       |  |       |     |            |                |     |
|                         |       | IT Expectations                                  | N/A   | N/A | In Process | Pass & Ongoing |     |
|                         |       |  |       |     |            |                |     |
|                         |       | Progress Reporting                               | N/A   | N/A | In Process | Pass & Ongoing |     |
|                         |       |  |       |     |            |                |     |
|                         |       |  | Total |     |            |                | 1   |

|                    | Section 01 - Budget |   |                      |                       |                     |                 |            |  |  |  |
|--------------------|---------------------|---|----------------------|-----------------------|---------------------|-----------------|------------|--|--|--|
| Process<br>Measure | AV<br>Driving       | Milestone                                 | Required Due<br>Date | Committed Due<br>Date | Milestone<br>Status | Reviewer Status | AV Awarded |  |  |  |
|                    |                     | Module 1.1 - PPS Budget Report (Baseline) | Ongoing              | N/A                   | Completed           | Pass & Complete |            |  |  |  |



|                       | Print |  |         | Central Nev | V York Care Coll | aborative, Inc.  - Domain 1 Orgo |
|-----------------------|-------|--|---------|-------------|------------------|----------------------------------|
|                       |       |  |         |             |                  |                                  |
|                       |       | Module 1.2 - PPS Budget Report (Quarterly  | Ongoing | N/A         | In Process       | Pass & Ongoing                   |
| Quarterly<br>Project  |       |  |         |             |                  |                                  |
| Reports,<br>Project   |       | Module 1.3 - PPS Flow of Funds (Baseline)  | Ongoing | N/A         | Completed        | Pass & Complete                  |
| Budget and<br>Flow of |       |  |         |             |                  |                                  |
| Funds                 |       | Module 1.4 - PPS Flow of Funds (Quarterly) | Ongoing | N/A         | In Process       | Pass & Ongoing                   |
|                       |       |  |         |             |                  |                                  |
|                       |       | Quarterly Progress Reports                 | N/A     | N/A         | In Process       | Pass & Complete                  |
|                       |       |  |         |             |                  |                                  |
|                       |       |  | Total   |             |                  |                                  |

|                    | Section 02 - Governance |   |                      |                       |                     |                 |            |  |  |
|--------------------|-------------------------|---|----------------------|-----------------------|---------------------|-----------------|------------|--|--|
| Process<br>Measure | AV<br>Driving           | Milestone   | Required Due<br>Date | Committed Due<br>Date | Milestone<br>Status | Reviewer Status | AV Awarded |  |  |
|                    |                         | 1. Finalize governance structure and subcommittee structure | 9/30/2015            | 9/30/2015             | Completed           | Pass & Complete |            |  |  |
|                    |                         |   |                      |                       |                     |                 |            |  |  |
|                    |                         | 2. Establish a clinical governance                          |                      |                       |                     |                 |            |  |  |
| Governance         |                         | structure, including clinical quality                       | 12/31/2015           | 12/31/2015            | Completed           | Pass & Complete |            |  |  |
| Structure          |                         | committees for each DSRIP project                           |                      |                       |                     |                 |            |  |  |



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| Updates                                 |   |  |            |            |            |                 |
|---|---|--|------------|------------|------------|-----------------|
|   |   | 3. Finalize bylaws and policies or Committee Guidelines where applicable   | 9/30/2015  | 9/30/2015  | Completed  | Pass & Complete |
|   |   |  |            |            |            |                 |
| Governance<br>Process                   |   | 4. Establish governance structure reporting and monitoring processes   | 12/31/2015 | 12/31/2015 | Completed  | Pass & Complete |
| Update                                  |   |  |            |            |            |                 |
|   | • | 5. Finalize community engagement plan, including communications with the public and non-provider organizations (e.g. schools, churches, homeless services, | N/A        | 3/31/2016  | In Process | Pass & Ongoing  |
|   |   |  |            |            |            |                 |
|   |   | 6. Finalize partnership agreements or contracts with CBOs  | N/A        |            | In Process | Pass & Ongoing  |
| Additional -                            |   |  |            |            |            |                 |
| Governance Milestones (non AV- driving) | • | 7. Finalize agency coordination plan aimed at engaging appropriate public sector agencies at state and local levels (e.g. local departments of health and  | N/A        | 6/30/2016  | In Process | Pass & Ongoing  |
| unving                                  |   |  |            |            |            |                 |
|   |   | 8. Finalize workforce communication and engagement plan  | N/A        | 6/30/2016  | In Process | Pass & Ongoing  |
|   |   |  |            |            |            |                 |



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| Γ                          |   | 9. Inclusion of CBOs in PPS                      | N/A   | 2/21/2020 | In Process | Pass & Ongoing   |     |  |  |  |  |
|----------------------------|---|--|-------|-----------|------------|------------------|-----|--|--|--|--|
|                            |   | Implementation                                   | N/A   | 3/31/2020 | in Process | Pass & Oligoling |     |  |  |  |  |
|                            |   |  |       |           |            |                  |     |  |  |  |  |
|                            |   | Major Risks to Implementation & Risk             | N/A   | N/A       | In Process | Pass & Ongoing   |     |  |  |  |  |
|                            |   | Mitigation Strategies                            |       |           |            |                  |     |  |  |  |  |
|                            | • | Major Dependencies on Organizational Workstreams | N/A   | N/A       | In Process | Pass & Ongoing   |     |  |  |  |  |
|                            |   | Workstreams                                      |       |           |            |                  |     |  |  |  |  |
|                            | • | Roles and Responsibilities                       | N/A   | N/A       | In Process | Pass & Ongoing   | N/A |  |  |  |  |
| Additional<br>Governance - |   |  |       |           |            |                  |     |  |  |  |  |
| Topic Areas                |   | Key Stakeholders                                 | N/A   | N/A       | In Process | Pass & Ongoing   |     |  |  |  |  |
|                            |   |  |       |           |            |                  |     |  |  |  |  |
|                            |   | IT Expectations                                  | N/A   | N/A       | In Process | Pass & Ongoing   |     |  |  |  |  |
|                            |   |  |       |           |            |                  |     |  |  |  |  |
|                            |   | Progress Reporting                               | N/A   | N/A       | In Process | Pass & Ongoing   |     |  |  |  |  |
|                            |   |  |       |           |            |                  |     |  |  |  |  |
|                            |   |  | Total |           |            |                  | 1   |  |  |  |  |



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| Process<br>Measure         | AV<br>Driving | Milestone  | Required Due<br>Date | Committed Due<br>Date | Milestone<br>Status | Reviewer Status | AV Awarded |
|----------------------------|---------------|--|----------------------|-----------------------|---------------------|-----------------|------------|
|                            |               | 1. Finalize PPS finance structure, including reporting structure   | 12/31/2015           | 12/31/2015            | Completed           | Pass & Complete |            |
|                            |               |  |                      |                       |                     |                 |            |
| Financial<br>Stability     | •             | 2. Perform network financial health current state assessment and develop financial sustainability strategy to address key issues.                | 3/31/2016            | 3/31/2016             | Completed           | Pass & Complete |            |
| Update                     |               |  |                      |                       |                     |                 |            |
|                            | •             | 3. Finalize Compliance Plan consistent with New York State Social Services Law 363-d   | 12/31/2015           | 12/31/2015            | Completed           | Pass & Complete | 1          |
|                            |               |  |                      |                       |                     |                 |            |
| PPS                        | •             | 4. Develop detailed baseline assessment of revenue linked to value-based payment, preferred compensation modalities for different provider-types | 3/31/2016            | 3/31/2016             | In Process          | Pass & Ongoing  |            |
| Transition<br>to Value     |               |  |                      |                       |                     |                 |            |
| Based<br>Payment<br>System |               | 5. Finalize a plan towards achieving 90% value-based payments across network by year 5 of the waiver at the latest                               | 12/31/2016           | 3/31/2016             | In Process          | Pass & Ongoing  |            |
|                            |               |  |                      |                       |                     |                 |            |
|                            |               | 6. Put in place Level 1 VBP arrangement for PCMH/APC care and one other care bundle or subpopulation   | TBD                  | N/A                   | N/A                 | N/A             |            |



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| Additional                    |   |     |     |            |                |   |
|-------------------------------|---|-----|-----|------------|----------------|---|
| PPS<br>Transition<br>to Value | 7. Contract 50% of care-costs through Level 1 VBPs, and ≥ 30% of these costs through Level 2 VBPs or higher               | TBD | N/A | N/A        | N/A            | ı |
| Based<br>Payment              |   |     |     |            |                |   |
| System                        | 8. ≥90% of total MCO-PPS payments (in terms of total dollars) captured in at least Level 1 VBPs, and ≥ 70% of total costs | TBD | N/A | N/A        | N/A            |   |
|                               |   |     |     |            |                |   |
|                               | Major Risks to Implementation & Risk Mitigation Strategies  | N/A | N/A | In Process | Pass & Ongoing |   |
|                               |   |     |     |            |                |   |
|                               | Major Dependencies on Organizational Workstreams  | N/A | N/A | In Process | Pass & Ongoing |   |
|                               |   |     |     |            |                |   |
|                               | Roles and Responsibilities  | N/A | N/A | In Process | Pass & Ongoing |   |
| Additional<br>Financial       |   |     |     |            |                |   |
| Stability<br>Topic Areas      | Key Stakeholders  | N/A | N/A | In Process | Pass & Ongoing | ľ |
|                               |   |     |     |            |                |   |
|                               | IT Expectations   | N/A | N/A | In Process | Pass & Ongoing |   |



| <i> </i> | Print |                    |       |     |            |                |
|----------|-------|--------------------|-------|-----|------------|----------------|
|          |       |                    |       |     |            |                |
|          |       |                    |       |     |            |                |
|          |       | Progress Reporting | N/A   | N/A | In Process | Pass & Ongoing |
|          |       |                    |       |     |            |                |
|          |       |                    |       |     |            |                |
|          |       |                    | Total |     |            |                |

|                                   |               | Section 04   | - Cultural Compe     | tency & Health        | Literacy            |                 |            |
|-----------------------------------|---------------|--|----------------------|-----------------------|---------------------|-----------------|------------|
| Process<br>Measure                | AV<br>Driving | Milestone  | Required Due<br>Date | Committed Due<br>Date | Milestone<br>Status | Reviewer Status | AV Awarded |
|                                   |               | <ol> <li>Finalize cultural competency / health literacy strategy.</li> </ol>   | 12/31/2015           | 12/31/2015            | Completed           | Pass & Complete |            |
| Cultural                          |               |  |                      |                       |                     |                 |            |
| Competency<br>/Health<br>Literacy |               | 2. Develop a training strategy focused on addressing the drivers of health disparities (beyond the availability of language-appropriate material). | 6/30/2016            | 6/30/2016             | In Process          | Pass & Ongoing  | 1          |
|                                   |               |  |                      |                       |                     |                 |            |
|                                   |               | Major Risks to Implementation & Risk<br>Mitigation Strategies  | N/A                  | N/A                   | In Process          | Pass & Ongoing  |            |
|                                   |               |  |                      |                       |                     |                 |            |
|                                   |               | Major Dependencies on Organizational Workstreams   | N/A                  | N/A                   | In Process          | Pass & Ongoing  |            |
|                                   |               |  |                      |                       |                     |                 |            |
| Additional                        |               | Roles and Responsibilities   | N/A                  | N/A                   | In Process          | Pass & Ongoing  |            |



|                        | Print |                    |       | Central Nev | v York Care Colla | aborative, Inc Domain 1 Orga | nizational AVs |
|------------------------|-------|--------------------|-------|-------------|-------------------|------------------------------|----------------|
| Cultural<br>Competency |       |                    |       |             |                   |                              | N/A            |
| /Health<br>Literacy    |       | Key Stakeholders   | N/A   | N/A         | In Process        | Pass & Ongoing               | N/A            |
| Topic Areas            |       |                    |       |             | -                 |                              |                |
|                        |       | IT Expectations    | N/A   | N/A         | In Process        | Pass & Ongoing               |                |
|                        |       |                    |       |             |                   |                              |                |
|                        |       | Progress Reporting | N/A   | N/A         | In Process        | Pass & Ongoing               |                |
|                        |       |                    |       |             |                   |                              |                |
|                        |       |                    | Total |             |                   |                              | 1              |

|                    |               | Sect   | tion 05 - IT Syster  | ns and Processes      | S                   |                 |            |
|--------------------|---------------|--|----------------------|-----------------------|---------------------|-----------------|------------|
| Process<br>Measure | AV<br>Driving | Milestone  | Required Due<br>Date | Committed Due<br>Date | Milestone<br>Status | Reviewer Status | AV Awarded |
|                    | •             | 1. Perform current state assessment of IT capabilities across network, identifying any critical gaps, including readiness for data sharing and the implementation of interoperable IT platform(s). | N/A                  | 6/30/2016             | In Process          | Pass & Ongoing  |            |
| IT Systams         | •             | Develop an IT Change Management     Strategy.  | N/A                  | 9/30/2016             | In Process          | Pass & Ongoing  |            |



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| п эузсеніз | 3. Develop roadmap to achieving clinical                   |                  |                   |                |                |      |
|------------|--|------------------|-------------------|----------------|----------------|------|
| and        | data sharing and interoperable systems                     | N/A              | 12/31/2016        | In Process     | Pass & Ongoing | N/A  |
| rocesses   | across PPS network   |                  |                   |                |                |      |
|            |  |                  |                   |                |                |      |
|            | 4. Develop a specific plan for engaging                    | N/A              | 6/30/2016         | In Process     | Pass & Ongoing |      |
|            | attributed members in Qualifying Entities                  |                  |                   |                |                |      |
|            | 5. Develop a data security and confidentiality plan.       | N/A              | 6/30/2016         | In Process     | Pass & Ongoing |      |
|            | This milestone is Pass and                                 | d Ongoing pendin | g final review of | security workb | ooks by DOH    |      |
|            | Major Risks to Implementation & Risk Mitigation Strategies | N/A              | N/A               | In Process     | Pass & Ongoing |      |
|            |  |                  |                   |                |                |      |
|            | Major Dependencies on Organizational Workstreams           | N/A              | N/A               | In Process     | Pass & Ongoing |      |
| dditional  |  |                  |                   |                |                |      |
| T Systems  | Roles and Responsibilities                                 | N/A              | N/A               | In Process     | Pass & Ongoing | N/A  |
| rocesses   |  |                  |                   |                |                | IN/A |
| opic Areas | Key Stakeholders   | N/A              | N/A               | In Process     | Pass & Ongoing |      |
|            |  |                  |                   |                |                |      |
|            | Progress Reporting   | N/A              | N/A               | In Process     | Pass & Ongoing |      |

Save & Return

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Achievement Value (AV) Scorecard DY1, Q4 January 1, 2016 - March 31, 2016 Central New York Care Collaborative, Inc. - Domain 1 Organizational AVs

Total 0

|                           |               | Sec  | ction 06 - Perforn   | nance Reporting       |                     |                 |            |  |
|---------------------------|---------------|--|----------------------|-----------------------|---------------------|-----------------|------------|--|
| Process<br>Measure        | AV<br>Driving | Milestone  | Required Due<br>Date | Committed Due<br>Date | Milestone<br>Status | Reviewer Status | AV Awarded |  |
| Performanc e<br>Reporting | •             | Establish reporting structure for PPS-wide performance reporting and communication.  | N/A                  | 6/30/2016             | In Process          | Pass & Ongoing  | N/A        |  |
|                           |               |  |                      |                       |                     |                 |            |  |
|                           | •             | 2. Develop training program for organizations and individuals throughout the network, focused on clinical quality and performance reporting. | N/A                  | 6/30/2016             | In Process          | Pass & Ongoing  | N/A        |  |
|                           |               |  |                      |                       |                     |                 |            |  |
|                           |               | Major Risks to Implementation & Risk<br>Mitigation Strategies  | N/A                  | N/A                   | In Process          | Pass & Ongoing  |            |  |
|                           |               |  |                      |                       |                     |                 |            |  |
|                           |               | Major Dependencies on Organizational Workstreams   | N/A                  | N/A                   | In Process          | Pass & Ongoing  |            |  |
|                           |               |  |                      |                       |                     |                 |            |  |
|                           |               | Roles and Responsibilities   | N/A                  | N/A                   | In Process          | Pass & Ongoing  |            |  |
| Additional<br>Performanc  |               |  |                      |                       |                     |                 | N/A        |  |



|                            | Print |                    |       | Central New | v York Care Colla | aborative, Inc Domain 1 Orga |      |
|----------------------------|-------|--------------------|-------|-------------|-------------------|------------------------------|------|
| e Reporting<br>Topic Areas |       | Key Stakeholders   | N/A   | N/A         | In Process        | Pass & Ongoing               | IV/A |
|                            |       |                    |       |             |                   |                              |      |
|                            |       | IT Expectations    | N/A   | N/A         | In Process        | Pass & Ongoing               |      |
|                            |       |                    |       |             |                   |                              |      |
|                            |       | Progress Reporting | N/A   | N/A         | In Process        | Pass & Ongoing               |      |
|                            |       |                    |       |             |                   |                              |      |
|                            |       |                    | Total |             |                   |                              | 0    |

|                            |               | Sec  | tion 07 - Practitio  | ner Engagement        |                     |                 |            |
|----------------------------|---------------|--|----------------------|-----------------------|---------------------|-----------------|------------|
| Process<br>Measure         | AV<br>Driving | Milestone  | Required Due<br>Date | Committed Due<br>Date | Milestone<br>Status | Reviewer Status | AV Awarded |
|                            |               | 1. Develop Practitioners communication and engagement plan.  | N/A                  | 6/30/2016             | In Process          | Pass & Ongoing  |            |
|                            |               |  |                      |                       |                     |                 |            |
| Practitioner<br>Engagement | •             | 2. Develop training / education plan targeting practioners and other professional groups, designed to educate them about the DSRIP program and your PPS-specific quality improvement agenda. | N/A                  | 6/30/2016             | In Process          | Pass & Ongoing  | N/A        |
|                            |               |  |                      |                       |                     |                 |            |
|                            |               | Major Risks to Implementation & Risk<br>Mitigation Strategies  | N/A                  | N/A                   | In Process          | Pass & Ongoing  |            |



Print

|                            |  |  |       |     |            |                | _    |
|----------------------------|--|--|-------|-----|------------|----------------|------|
|                            |  |  |       |     |            |                |      |
|                            |  | Major Dependencies on Organizational Workstreams | N/A   | N/A | In Process | Pass & Ongoing |      |
|                            |  |  |       |     |            |                |      |
|                            |  | Roles and Responsibilities                       | N/A   | N/A | In Process | Pass & Ongoing | N/A  |
| Additional<br>Practitioner |  |  |       |     |            |                |      |
| Engagement<br>Topic Areas  |  | Key Stakeholders                                 | N/A   | N/A | In Process | Pass & Ongoing | IN/A |
|                            |  |  |       |     |            |                |      |
|                            |  | IT Expectations                                  | N/A   | N/A | In Process | Pass & Ongoing |      |
|                            |  |  |       |     |            |                |      |
|                            |  | Progress Reporting                               | N/A   | N/A | In Process | Pass & Ongoing |      |
|                            |  |  |       |     |            |                |      |
|                            |  |  | Total |     |            |                | 0    |

| Section 08 - Population Health Management |                           |   |     |           |            |                |            |  |
|---|---------------------------|---|-----|-----------|------------|----------------|------------|--|
| Process<br>Measure                        | Milestone Reviewer Status |   |     |           |            |                | AV Awarded |  |
|   |                           | Develop population health     management roadmap. | N/A | 9/30/2015 | In Process | Pass & Ongoing | N/A        |  |
| Population                                |                           |   |     |           |            |                | IN/A       |  |



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| Health                | 2. Finalize PPS-wide bed reduction plan.                   | N/A   | 3/31/2017 | Not Started | Pass & Ongoing | N/A |  |  |  |  |
|-----------------------|--|-------|-----------|-------------|----------------|-----|--|--|--|--|
|                       |  |       |           |             |                | N/A |  |  |  |  |
|                       | Major Risks to Implementation & Risk Mitigation Strategies | N/A   | N/A       | In Process  | Pass & Ongoing |     |  |  |  |  |
|                       |  |       |           |             |                |     |  |  |  |  |
|                       | Major Dependencies on Organizational Workstreams           | N/A   | N/A       | In Process  | Pass & Ongoing |     |  |  |  |  |
|                       |  |       |           |             |                |     |  |  |  |  |
|                       | Roles and Responsibilities                                 | N/A   | N/A       | In Process  | Pass & Ongoing |     |  |  |  |  |
| Additional Population |  |       |           |             |                | N/A |  |  |  |  |
| Health Topic<br>Areas | Key Stakeholders   | N/A   | N/A       | In Process  | Pass & Ongoing | N/A |  |  |  |  |
|                       |  |       |           |             |                |     |  |  |  |  |
|                       | IT Expectations  | N/A   | N/A       | In Process  | Pass & Ongoing |     |  |  |  |  |
|                       |  |       |           |             |                |     |  |  |  |  |
|                       | Progress Reporting   | N/A   | N/A       | In Process  | Pass & Ongoing |     |  |  |  |  |
|                       |  |       |           |             |                |     |  |  |  |  |
|                       |  | Total |           |             |                | 0   |  |  |  |  |



#### Print

| Process<br>Measure         | AV<br>Driving | Milestone  | Required Due<br>Date | Committed Due<br>Date | Milestone<br>Status | Reviewer Status | AV Awarded |  |  |  |  |
|----------------------------|---------------|--|----------------------|-----------------------|---------------------|-----------------|------------|--|--|--|--|
|                            |               | 1. Perform a clinical integration 'needs assessment'.      | N/A                  | 3/31/2016             | In Process          | Pass & Ongoing  | N/A        |  |  |  |  |
| Clinical                   |               |  |                      |                       |                     |                 | 14/7       |  |  |  |  |
| Integration                |               | 2. Develop a Clinical Integration strategy.                | N/A                  | 9/30/2016             | In Process          | Pass & Ongoing  | N/A        |  |  |  |  |
|                            |               |  |                      |                       |                     |                 | 14/7       |  |  |  |  |
|                            |               | Major Risks to Implementation & Risk Mitigation Strategies | N/A                  | N/A                   | In Process          | Pass & Ongoing  |            |  |  |  |  |
|                            |               |  |                      |                       |                     |                 |            |  |  |  |  |
|                            | •             | Major Dependencies on Organizational Workstreams           | N/A                  | N/A                   | In Process          | Pass & Ongoing  |            |  |  |  |  |
|                            |               |  |                      |                       |                     |                 |            |  |  |  |  |
|                            |               | Roles and Responsibilities                                 | N/A                  | N/A                   | In Process          | Pass & Ongoing  |            |  |  |  |  |
| Additional<br>Clinical     |               |  |                      |                       |                     |                 | N/A        |  |  |  |  |
| Integration<br>Topic Areas |               | Key Stakeholders   | N/A                  | N/A                   | In Process          | Pass & Ongoing  | 1975       |  |  |  |  |
|                            |               |  |                      |                       |                     |                 |            |  |  |  |  |
|                            |               | IT Expectations  | N/A                  | N/A                   | In Process          | Pass & Ongoing  |            |  |  |  |  |
|                            |               |  |                      |                       |                     |                 |            |  |  |  |  |



| Save & Return |       |                  | Achievement Value (AV) Scorecard DY1, Q4 January 1, 2016 - Mar<br>Central New York Care Collaborative, Inc Domain 1 Organiz |       |             |                  |                              |  |
|---------------|-------|------------------|---|-------|-------------|------------------|------------------------------|--|
|               | Print |                  |   |       | Central Nev | v York Care Coll | iborative, Inc Domain 1 Orgo |  |
|               |       | Progress Reporti | ng  | N/A   | N/A         | In Process       | Pass & Ongoing               |  |
|               |       |                  |   |       |             |                  |                              |  |
|               |       |                  |   | Total |             |                  |                              |  |



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Achievement Value (AV) Scorecard DY1, Q4 January 1, 2016 - March 31, 2016

Central New York Care Collaborative, Inc. AV Adjustmen

|  | AV      | Adjustment | Scoresheet |                |         |          |         |                |  |
|--|---------|------------|------------|----------------|---------|----------|---------|----------------|--|
|  | AVs Per | Total      | Total AVs  | Total AV       | Awarded | Adjusted | Net A   | NVs Awarded    |  |
| Adjustment   | Project | Projects   | Available  | Net Percentage |         | Aujusteu | Net     | Percentage AV  |  |
|  | Project | Selected   | Available  | Awarded        | AV      | AVS      | Awarded | reiteillage AV |  |
| Organizational Adjustments (applied to all projects) | 5.00    | 11.00      | 55.00      | 55.00          | 100%    | (1.00)   | 44.00   | 80%            |  |
| Project Adjustments (applied to one project only)    | Various | 11.00      | 130.00     | 130.00         | 100%    | 0.00     | 130.00  | 100%           |  |
| Total  |         |            | 185.00     | 185.00         | 100%    | (1.00)   | 174.00  | 94%            |  |

Hide Reviewer Comments

Organizational

Project Adjustments

|               | Organizational AV Adjustments  |                      |  |  |  |  |  |  |  |  |
|---------------|--|----------------------|--|--|--|--|--|--|--|--|
| AV<br>Driving | Organizational Component   | AV Adjustment Amount |  |  |  |  |  |  |  |  |
|               | Workforce Strategy   | (1.00)               |  |  |  |  |  |  |  |  |
|               | According to the guidance presented at the All PPS meeting on December 11,2015, in order to earn the Workforce AV, "PPS mu<br>Spend Target." The IA has determined that your DY1 actual spending failed to meet 80% of your budgeted D | •                    |  |  |  |  |  |  |  |  |
|               | Please Select  | Please Select        |  |  |  |  |  |  |  |  |
|               |  |                      |  |  |  |  |  |  |  |  |
|               | Please Select  | Please Select        |  |  |  |  |  |  |  |  |
|               |  |                      |  |  |  |  |  |  |  |  |
|               | Please Select  | Please Select        |  |  |  |  |  |  |  |  |
|               |  |                      |  |  |  |  |  |  |  |  |



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| Please Select | Please Select |
|---------------|---------------|
|               |               |
| Total         | (1.00)        |



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Achievement Value (AV) Scorecard DY1, Q4 January 1, 2016 - March 31, 2016

Central New York Care Collaborative, Inc. - Project 2.a.i

|                       | Project Snapshot   |
|-----------------------|--|
| <b>Project Domain</b> | System Transformation Projects (Domain 2)  |
| Project ID            | 2.a.i  |
| Project Title         | Create an Integrated Delivery System focused on<br>Evidence Based Medicine and Population Health<br>Management |

| Payment Snapshot                         |                    |
|--|--------------------|
| Payment Available (DY1)                  | \$<br>3,548,637.33 |
| DY1 Initial Payment                      | \$<br>2,129,182.40 |
| DY1 Q2 Payment Earned                    | \$<br>709,727.47   |
| DY1 Payment Not Earned to Date           | \$<br>-            |
| DY1 Funding Remaining                    | \$<br>709,727.47   |
| Funding Available for Distribution DY1Q4 | \$<br>709,727.47   |

|                   |                                    | 2.a.i Score   | 2.a.i Scoresheet |                    |                  |                              |                                  |                              |                               |
|-------------------|------------------------------------|---------------|------------------|--------------------|------------------|------------------------------|----------------------------------|------------------------------|-------------------------------|
| Domain            | Component                          | Review Status | AVs<br>Available | Net AVs<br>Awarded | Percentage<br>AV | Domain<br>Funding %<br>(DY1) | Domain<br>Funding %<br>(DY1, Q4) | Payment<br>Available<br>(\$) | Net<br>Payment<br>Earned (\$) |
|                   | Domain 1 Organizational            | Complete      | 5.00             | 4.00               | 80%              |                              | 80% 10%                          | 354,864                      | 283,891                       |
| Domain 1          | Project Implementation Speed       | N/A           | 0.00             | 0.00               | 0%               | 80%                          |                                  |                              |                               |
|                   | Patient Engagement Speed           | N/A           | 0.00             | 0.00               | 0%               |                              |                                  |                              |                               |
|                   | Domain 1 Subtotal                  |               |                  | 4.00               | 80%              | 80%                          | 10%                              | 354,864                      | 283,891                       |
| Domain 2          | Domain 2 Pay for Reporting (P4R)   | Complete      | 14.00            | 14.00              | 100%             | 20%                          | 10%                              | 354,864                      | 354,864                       |
| Domain 2          | Domain 2 Pay for Performance (P4P) | N/A           | N/A              | N/A                | N/A              | 0%                           | 0%                               | -                            | -                             |
| Domain 2 Subtotal |                                    |               | 14.00            | 14.00              | 100%             | 20%                          | 10%                              | 354,864                      | 354,864                       |
|                   | Complete                           | 19.00         | 18.00            | 95%                | 100%             | 20%                          | 709,727                          | 638,755                      |                               |

Total Project 2.a.i AVs Awarded: 18 out of 19

#### **Hide Reviewer Comments**

|   | Domain 1 Project Miles   |                      |                       |                     |                 |             |
|---|--|----------------------|-----------------------|---------------------|-----------------|-------------|
| AV Driving Project Requirement and Metric/Deliverable |  | Required<br>Due Date | Committed<br>Due Date | Milestone<br>Status | Reviewer Status | AVs Awarded |
|   | Module 1 - Major risks to implementation and mitigation strategies | Ongoing              | N/A                   | In Process          | Pass & Ongoing  | N/A         |



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|            | Module 2 - Project Implementation Speed  | Ongoing              | N/A                   | In Process          | Pass & Ongoing  | N/A         |
|------------|--|----------------------|-----------------------|---------------------|-----------------|-------------|
|            |  |                      |                       |                     |                 |             |
| Total      |  |                      |                       |                     |                 | 0.00        |
|            |  |                      |                       |                     |                 |             |
|            | Domain 1 Project Prescribed  | Milestones -         | Project 2.a.i         |                     |                 |             |
| AV Driving | Project Requirement and Metric/Deliverable   | Required<br>Due Date | Committed<br>Due Date | Milestone<br>Status | Reviewer Status | AVs Awarded |
| •          | 1. All PPS providers must be included in the Integrated Delivery System. The IDS should include all medical, behavioral, post-acute, long-term care, and community-based service providers within the PPS network; additionally, the IDS structure must include payers and social service organizations, as necessary to support its strategy. | 3/31/2019            | 3/31/2019             | In Process          | Pass & Ongoing  | N/A         |
|            |  |                      |                       |                     |                 |             |
|            | 2. Utilize partnering HH and ACO population health management systems and capabilities to implement the PPS' strategy towards evolving into an IDS.  | 3/31/2017            | 3/31/2017             | In Process          | Pass & Ongoing  | N/A         |
|            |  |                      |                       |                     |                 |             |
|            | 3. Ensure patients receive appropriate health care and community support, including medical and behavioral health, post-acute care, long term care and public health services.   | 3/31/2017            | 3/31/2017             | In Process          | Pass & Ongoing  | N/A         |
|            |  |                      | •                     | -                   |                 |             |



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| • | 4. Ensure that all PPS safety net providers are actively sharing EHR systems with local health information exchange/RHIO/SHIN-NY and sharing health information among clinical partners, including directed exchange (secure messaging), alerts and patient record look up, by the end of Demonstration Year (DY) 3. | 3/31/2018 | 3/31/2018 | In Process  | Pass & Ongoing | N/A |
|---|--|-----------|-----------|-------------|----------------|-----|
|   | 5. Ensure that EHR systems used by participating safety net providers meet Meaningful Use and PCMH Level 3 standards and/or APCM by the end of Demonstration Year 3.   | 3/31/2018 | 3/31/2018 | In Process  | Pass & Ongoing | N/A |
|   | Cha of Demonstration real 3.   |           |           |             |                |     |
|   | 6. Perform population health management by actively using EHRs and other IT platforms, including use of targeted patient registries, for all participating safety net providers.   | 3/31/2019 | 3/31/2019 | In Process  | Pass & Ongoing | N/A |
|   |  |           |           |             |                |     |
| • | 7. Achieve 2014 Level 3 PCMH primary care certification and/or meet state-determined criteria for Advanced Primary Care Models for all participating PCPs, expand access to primary care providers, and meet EHR Meaningful Use standards by the end of DY 3.  | 3/31/2018 | 3/31/2018 | In Process  | Pass & Ongoing | N/A |
|   |  |           |           |             |                |     |
|   | 8. Contract with Medicaid Managed Care Organizations and other payers, as appropriate, as an integrated system and establish valuebased payment arrangements.  | 3/31/2019 | 3/31/2017 | Not Started | Pass & Ongoing | N/A |
|   |  |           |           |             |                |     |
|   | 9. Establish monthly meetings with Medicaid MCOs to discuss utilization trends, performance issues, and payment reform.  | 3/31/2017 | 3/31/2017 | In Process  | Pass & Ongoing | N/A |
|   |  |           |           |             |                |     |



| Print   |           | Cent      | rai new York | Care Collaborative, Inc | Project 2.a.i |
|---|-----------|-----------|--------------|-------------------------|---------------|
| 10. Re-enforce the transition towards value-based payment reform by aligning provider compensation to patient outcomes.                       | 3/31/2019 | 3/31/2019 | In Process   | Pass & Ongoing          | N/A           |
|   |           |           |              |                         |               |
| 11. Engage patients in the integrated delivery system through outreach and navigation activities, leveraging community health workers, peers, | 3/31/2019 | 3/31/2019 | Not Started  | Pass & Ongoing          | N/A           |
| and culturally competent community-based organizations, as  |           |           |              |                         |               |
| Total   |           |           |              |                         | 0.00          |

|            | Domain 2 Pay for Performance and Pay for Reporting - Project 2.a.i (all Milestones are P4R in DY1)   |                 |             |  |  |  |  |  |
|------------|--|-----------------|-------------|--|--|--|--|--|
| AV Driving | Measure  | Reviewer Status | AVs Awarded |  |  |  |  |  |
|            | Adult Access to Preventive or Ambulatory Care - 20 to 44 years                                       | Pass & Ongoing  | 0.3333333   |  |  |  |  |  |
|            |  |                 |             |  |  |  |  |  |
|            | Adult Access to Preventive or Ambulatory Care - 45 to 64 years                                       | Pass & Ongoing  | 0.3333333   |  |  |  |  |  |
|            |  |                 |             |  |  |  |  |  |
|            | Adult Access to Preventive or Ambulatory Care - 65 and older   | Pass & Ongoing  | 0.3333333   |  |  |  |  |  |
|            |  |                 |             |  |  |  |  |  |
|            | CAHPS Measures - Care Coordination with provider up-to-date about care received from other providers | Pass & Ongoing  | 1           |  |  |  |  |  |
|            |  |                 |             |  |  |  |  |  |
|            | Children's Access to Primary Care- 12 to 24 months   | Pass & Ongoing  | 0.25        |  |  |  |  |  |



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| Children's Access to Primary Care- 25 months to 6 years                      | Pass & Ongoing | 0.25 |
|--|----------------|------|
|  |                |      |
| Children's Access to Primary Care- 7 to 11 years                             | Pass & Ongoing | 0.25 |
|  |                |      |
| Children's Access to Primary Care- 12 to 19 years                            | Pass & Ongoing | 0.25 |
|  |                |      |
| Getting Timely Appointments, Care and information (Q6, 8, 10, and 12)        | Pass & Ongoing | 0.5  |
|  |                |      |
| Helpful, Courteous, and Respectful Office Staff (Q24 and 25)                 | Pass & Ongoing | 0.5  |
|  |                |      |
| H-CAHPS – Care Transition Metrics  | Pass & Ongoing | 1    |
|  |                |      |
| Medicaid Spending on ER and Inpatient Services ±                             | Pass & Ongoing | 1    |
|  |                |      |
| Medicaid spending on Primary Care and community based behavioral health care | Pass & Ongoing | 1    |



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| PDI 90– Composite of all measures +/-   | Pass & Ongoing | 1   |
|---|----------------|-----|
|   |                |     |
| Percent of eligible providers with participating agreements with RHIOs, meeting Meaningful Use criteria and able to participate in bidirectional exchange | Pass & Ongoing | 1   |
|   |                |     |
| Percent of PCP meeting PCMH (NCQA) or Advance Primary Care (SHIP) standards   | Pass & Ongoing | 1   |
|   |                |     |
| Percent of total Medicaid provider reimbursement received through sub-capitation or other forms of non-FFS reimbursement                                  | Pass & Ongoing | N/A |
|   |                |     |
| Potentially Avoidable Emergency Room Visits   | Pass & Ongoing | 1   |
|   |                |     |
| Potentially Avoidable Readmissions  | Pass & Ongoing | 1   |
|   |                |     |
| PQI 90 – Composite of all measures +/-  | Pass & Ongoing | 1   |
|   |                |     |
| Primary Care - Length of Relationship - Q3  | Pass & Ongoing | 0.5 |



14.00

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Achievement Value (AV) Scorecard DY1, Q4 January 1, 2016 - March 31, 2016

Central New York Care Collaborative, Inc. - Project 2.a.i

Primary Care - Usual Source of Care - Q2

Pass & Ongoing 0.5

Total



**Delivery System Reform Incentive Payment (DSRIP) Program** 

Achievement Value (AV) Scorecard DY1, Q4 January 1, 2016 - March 31, 2016 Central New York Care Collaborative, Inc. - Project 2.a.iii

## Department Medicaid Redesign Team of Health

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| Project Snapshot      |   |  |  |  |  |  |  |
|-----------------------|---|--|--|--|--|--|--|
| <b>Project Domain</b> | System Transformation Projects (Domain 2)   |  |  |  |  |  |  |
| Project ID            | 2.a.iii   |  |  |  |  |  |  |
| Project Title         | Health Home At-Risk Intervention Program: Proactive management of higher risk patients not currently eligible for Health Homes through access to high quality primary care and support services |  |  |  |  |  |  |

| Payment Snapshot                         |    |              |  |  |  |
|--|----|--------------|--|--|--|
| Payment Available (DY1)                  | \$ | 2,914,952.09 |  |  |  |
| DY1 Initial Payment                      | \$ | 1,748,971.26 |  |  |  |
| DY1 Q2 Payment Earned                    | \$ | 582,990.42   |  |  |  |
| DY1 Payment Not Earned to Date           | \$ | (0.00)       |  |  |  |
| DY1 Funding Remaining                    | \$ | 582,990.42   |  |  |  |
| Funding Available for Distribution DY1Q4 | \$ | 582,990.42   |  |  |  |

|                   | 2.a.iii Scoresheet                |               |                  |                    |                  |                              |                                  |                              |                               |  |  |  |  |
|-------------------|-----------------------------------|---------------|------------------|--------------------|------------------|------------------------------|----------------------------------|------------------------------|-------------------------------|--|--|--|--|
| Domain            | Component                         | Review Status | AVs<br>Available | Net AVs<br>Awarded | Percentage<br>AV | Domain<br>Funding %<br>(DY1) | Domain<br>Funding %<br>(DY1, Q4) | Payment<br>Available<br>(\$) | Net<br>Payment<br>Earned (\$) |  |  |  |  |
|                   | Domain 1 Organizational           | Complete      | 5.00             | 4.00               | 80%              | 80%                          |                                  |                              |                               |  |  |  |  |
| Domain 1          | Project Implementation Speed      | N/A           | 0.00             | 0.00               | 0%               |                              | 80% 10%                          | 291,495                      | 242,913                       |  |  |  |  |
|                   | Patient Engagement Speed          | Complete      | 1.00             | 1.00               | 100%             |                              |                                  |                              |                               |  |  |  |  |
|                   | Domain 1 Subtotal                 |               | 6.00             | 5.00               | 83%              | 80%                          | 10%                              | 291,495                      | 242,913                       |  |  |  |  |
| Domain 2          | Domain 2 Pay for Reporting (P4R)  | Complete      | 14.00            | 14.00              | 100%             | 20%                          | 10%                              | 291,495                      | 291,495                       |  |  |  |  |
| Domain 2          | Domain 2 Pay for Performance (P4P | N/A           | N/A              | N/A                | N/A              | 0%                           | 0%                               | -                            | -                             |  |  |  |  |
| Domain 2 Subtotal |                                   |               | 14.00            | 14.00              | 100%             | 20%                          | 10%                              | 291,495                      | 291,495                       |  |  |  |  |
|                   | Total                             | Complete      | 20.00            | 19.00              | 95%              | 100%                         | 20%                              | 582,990                      | 534,408                       |  |  |  |  |

Total Project 2.a.iii AVs Awarded: 19 out of 20

### **Hide Reviewer Comments**

| Domain 1 Project Milestones - Project 2.a.iii |  |                      |                       |                     |                 |             |  |
|---|--|----------------------|-----------------------|---------------------|-----------------|-------------|--|
| AV <b>Dri</b> ving                            | Project Requirement and Metric/Deliverable | Required<br>Due Date | Committed<br>Due Date | Milestone<br>Status | Reviewer Status | AVs Awarded |  |



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Achievement Value (AV) Scorecard DY1, Q4 January 1, 2016 - March 31, 2016

Central New York Care Collaborative, Inc. - Project 2.a.iii

|  | Module 1 - Major risks to implementation and mitigation strategies | Ongoing | N/A | Please<br>Select | Pass & Ongoing | N/A |
|--|--|---------|-----|------------------|----------------|-----|
|  |  |         |     |                  |                |     |
|  | Module 2 - Project Implementation Speed                            | Ongoing | N/A | Please<br>Select | Pass & Ongoing | N/A |
|  |  |         |     |                  |                |     |
|  | Module 3 - Patient Engagement Speed                                | Ongoing | N/A | In Process       | Pass & Ongoing | 1   |

**Total** 

Domain 1 Project Prescribed Milestones - Project 2.a.iii Required Committed Milestone **AV Driving** Project Requirement and Metric/Deliverable **Reviewer Status** AVs Awarded **Due Date Due Date** Status 1. Develop a Health Home At-Risk Intervention Program, utilizing participating HHs as well as PCMH/APC PCPs in care coordination within 3/31/2017 3/31/2017 In Process Pass & Ongoing N/A the program. 2. Ensure all primary care providers participating in the project meet NCQA (2011) accredited Patient Centered Medical Home, Level 3 3/31/2018 3/31/2018 In Process Pass & Ongoing N/A standards and will achieve NCQA 2014 Level 3 PCMH and/or Advanced Primary Care accreditation by Demonstration Year (DY) 3.



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| • | 3. Ensure that all participating safety net providers are actively sharing EHR systems with local health information exchange/RHIO/SHIN-NY and sharing health information among clinical partners, including direct exchange (secure messaging), alerts and patient record look up. | 3/31/2017 | 3/31/2018 | In Process | Pass & Ongoing | N/A |
|---|---|-----------|-----------|------------|----------------|-----|
|   |   |           |           |            |                |     |
|   | 4. Ensure that EHR systems used by participating safety net providers meet Meaningful Use and PCMH Level 3 standards and/or APCM.   | 3/31/2017 | 3/31/2018 | In Process | Pass & Ongoing | N/A |
|   |   |           |           |            |                |     |
|   | 5. Perform population health management by actively using EHRs and other IT platforms, including use of targeted patient registries, for all participating safety net providers.  | 3/31/2017 | 3/31/2018 | In Process | Pass & Ongoing | N/A |
|   |   |           |           |            |                |     |
|   | 6. Develop a comprehensive care management plan for each patient to engage him/her in care and to reduce patient risk factors.  | 3/31/2017 | 3/31/2018 | In Process | Pass & Ongoing | N/A |
|   |   |           |           |            |                |     |
|   | 7. Establish partnerships between primary care providers and the local Health Home for care management services. This plan should clearly delineate roles and responsibilities for both parties.  | 3/31/2017 | 3/31/2017 | In Process | Pass & Ongoing | N/A |
|   |   |           |           |            |                |     |
| • | 8. Establish partnerships between the primary care providers, in concert with the Health Home, with network resources for needed services. Where necessary, the provider will work with local government units (such as SPOAs and public health departments).                       | 3/31/2017 | 3/31/2017 | In Process | Pass & Ongoing | N/A |
|   |   |           |           |            |                |     |



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Achievement Value (AV) Scorecard DY1, Q4 January 1, 2016 - March 31, 2016

Central New York Care Collaborative, Inc. - Project 2.a.iii

| • | 9. Implement evidence-based practice guidelines to address risk factor reduction as well as to ensure appropriate management of chronic diseases. Develop educational materials consistent with cultural and linguistic needs of the population. | 3/31/2017 | 3/31/2017 | In Process | Pass & Ongoing | N/A |
|---|--|-----------|-----------|------------|----------------|-----|
|   |  |           |           |            |                |     |

Total

| Domain 2 Pay for Performance and Pay for Reporting - Project 2.a.iii (all Milestones are P4R in DY1) |  |                 |             |  |  |
|--|--|-----------------|-------------|--|--|
| AV Driving   | Measure  | Reviewer Status | AVs Awarded |  |  |
|  | Adult Access to Preventive or Ambulatory Care - 20 to 44 years                                       | Pass & Ongoing  | 0.3333333   |  |  |
|  |  |                 |             |  |  |
|  | Adult Access to Preventive or Ambulatory Care - 45 to 64 years                                       | Pass & Ongoing  | 0.3333333   |  |  |
|  |  |                 |             |  |  |
|  | Adult Access to Preventive or Ambulatory Care - 65 and older   | Pass & Ongoing  | 0.3333333   |  |  |
|  |  |                 |             |  |  |
|  | CAHPS Measures - Care Coordination with provider up-to-date about care received from other providers | Pass & Ongoing  | 1           |  |  |
|  |  |                 |             |  |  |
|  | Children's Access to Primary Care- 12 to 19 years  | Pass & Ongoing  | 0.25        |  |  |
|  |  |                 |             |  |  |



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| Children's Access to Primary Care- 12 to 24 months                           | Pass & Ongoing | 0.25 |
|--|----------------|------|
|  |                |      |
| Children's Access to Primary Care- 25 months to 6 years                      | Pass & Ongoing | 0.25 |
|  |                |      |
| Children's Access to Primary Care- 7 to 11 years                             | Pass & Ongoing | 0.25 |
|  |                |      |
| Getting Timely Appointments, Care and information (Q6, 8, 10, and 12)        | Pass & Ongoing | 0.5  |
|  |                |      |
| Helpful, Courteous, and Respectful Office Staff (Q24 and 25)                 | Pass & Ongoing | 0.5  |
|  |                |      |
| H-CAHPS – Care Transition Metrics  | Pass & Ongoing | 1    |
|  |                |      |
| Medicaid Spending on ER and Inpatient Services ±                             | Pass & Ongoing | 1    |
|  |                |      |
| Medicaid spending on Primary Care and community based behavioral health care | Pass & Ongoing | 1    |
|  |                |      |



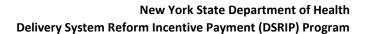
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| PDI 90– Composite of all measures +/-   | Pass & Ongoing | 1   |
|---|----------------|-----|
|   |                |     |
| Percent of eligible providers with participating agreements with RHIOs, meeting Meaningful Use criteria and able to participate in bidirectional exchange | Pass & Ongoing | 1   |
|   |                |     |
| Percent of PCP meeting PCMH (NCQA) or Advance Primary Care (SHIP) standards   | Pass & Ongoing | 1   |
|   |                |     |
| Percent of total Medicaid provider reimbursement received through sub-capitation or other forms of non-FFS reimbursement                                  | Pass & Ongoing | N/A |
|   |                |     |
| Potentially Avoidable Emergency Room Visits   | Pass & Ongoing | 1   |
|   |                |     |
| Potentially Avoidable Readmissions  | Pass & Ongoing | 1   |
|   |                |     |
| PQI 90 – Composite of all measures +/-  | Pass & Ongoing | 1   |
|   |                |     |
| Primary Care - Length of Relationship - Q3  | Pass & Ongoing | 0.5 |



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|       | Print Print Central New York Care Collaborative, Inc Proj |                |       |  |
|-------|---|----------------|-------|--|
|       |   |                |       |  |
|       | Primary Care - Usual Source of Care - Q2                  | Pass & Ongoing | 0.5   |  |
|       |   |                |       |  |
| Total |   |                | 14.00 |  |



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Achievement Value (AV) Scorecard DY1, Q4 January 1, 2016 - March 31, 2016

Central New York Care Collaborative, Inc. - Project 2.b.iii

|                       | Project Snapshot                       |  |  |
|-----------------------|--|--|--|
| <b>Project Domain</b> | System Transformation Projects         |  |  |
| Project ID            | 2.b.iii                                |  |  |
| Project Title         | ED care triage for at-risk populations |  |  |

| Payment Snapshot                         |    |              |  |  |
|--|----|--------------|--|--|
| Payment Available (DY1)                  | \$ | 2,724,846.52 |  |  |
| DY1 Initial Payment                      | \$ | 1,634,907.91 |  |  |
| DY1 Q2 Payment Earned                    | \$ | 544,969.30   |  |  |
| DY1 Payment Not Earned to Date           | \$ | 0.00         |  |  |
| DY1 Funding Remaining                    | \$ | 544,969.30   |  |  |
| Funding Available for Distribution DY1Q4 | \$ | 544,969.30   |  |  |

|                   | 2.b.iii Scoresheet                |               |                  |                    |                  |                              |                                  |                              |                               |
|-------------------|-----------------------------------|---------------|------------------|--------------------|------------------|------------------------------|----------------------------------|------------------------------|-------------------------------|
| Domain            | Component                         | Review Status | AVs<br>Available | Net AVs<br>Awarded | Percentage<br>AV | Domain<br>Funding %<br>(DY1) | Domain<br>Funding %<br>(DY1, Q4) | Payment<br>Available<br>(\$) | Net<br>Payment<br>Earned (\$) |
|                   | Domain 1 Organizational           | Complete      | 5.00             | 4.00               | 80%              | 80%                          |                                  | 272,485                      |                               |
| Domain 1          | Project Implementation Speed      | N/A           | 0.00             | 0.00               | 0%               |                              | 10%                              |                              | 227,071                       |
|                   | Patient Engagement Speed          | Complete      | 1.00             | 1.00               | 100%             |                              |                                  |                              |                               |
|                   | Domain 1 Subtotal                 |               | 6.00             | 5.00               | 83%              | 80%                          | 10%                              | 272,485                      | 227,071                       |
| Domain 2          | Domain 2 Pay for Reporting (P4R)  | Complete      | 14.00            | 14.00              | 100%             | 20%                          | 10%                              | 272,485                      | 272,485                       |
| Domain 2          | Domain 2 Pay for Performance (P4P | N/A           | N/A              | N/A                | N/A              | 0%                           | 0%                               | -                            | -                             |
| Domain 2 Subtotal |                                   |               | 14.00            | 14.00              | 100%             | 20%                          | 10%                              | 272,485                      | 272,485                       |
|                   | Total                             | Complete      | 20.00            | 19.00              | 95%              | 100%                         | 20%                              | 544,969                      | 499,555                       |

Total Project 2.b.iii AVs Awarded: 19 out of 20

#### **Hide Reviewer Comments**

| Domain 1 Project Milestones - Project 2.b.iii |  |                      |                       |                     |                 |             |
|---|--|----------------------|-----------------------|---------------------|-----------------|-------------|
| AV Driving                                    | Project Requirement and Metric/Deliverable                         | Required<br>Due Date | Committed<br>Due Date | Milestone<br>Status | Reviewer Status | AVs Awarded |
|   | Module 1 - Major risks to implementation and mitigation strategies | Ongoing              | N/A                   | In Process          | Pass & Ongoing  | N/A         |



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| Print                               |         | Centi | al New York ( | Care Collaborative, Inc F | Project 2.b.iii |
|-------------------------------------|---------|-------|---------------|---------------------------|-----------------|
|                                     |         |       |               |                           |                 |
|                                     |         |       |               |                           |                 |
|                                     |         |       |               |                           |                 |
| Module 3 - Patient Engagement Speed | Ongoing | N/A   | In Process    | Pass & Ongoing            | 1               |
|                                     |         |       |               |                           |                 |
| Total                               |         |       |               |                           | 1.00            |

|            | Domain 1 Project Prescribed Milestones - Project 2.b.iii   |                      |                       |                     |                 |             |
|------------|--|----------------------|-----------------------|---------------------|-----------------|-------------|
| AV Driving | Project Requirement and Metric/Deliverable   | Required<br>Due Date | Committed<br>Due Date | Milestone<br>Status | Reviewer Status | AVs Awarded |
|            | 1. Establish ED care triage program for at-risk populations  | 3/31/2017            | 3/31/2017             | In Process          | Pass & Ongoing  | N/A         |
|            |  | I                    |                       |                     |                 |             |
|            | 2. Participating EDs will establish partnerships to community primary care providers with an emphasis on those that are PCMHs and have |                      |                       |                     |                 |             |
|            | open access scheduling. a. Achieve NCQA 2014 Level 3 Medical Home standards or NYS   | 3/31/2018            | 3/31/2018             | In Process          | Pass & Ongoing  | N/A         |
|            | Advanced Primary Care Model standards by the end of DSRIP Year 3. b. Develop process and procedures to establish connectivity between  |                      |                       |                     |                 |             |
|            | the emergency department and community primary care providers.   |                      |                       |                     |                 |             |
|            |  |                      |                       |                     |                 |             |



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|       | Print  |           | Centr            | al New York ( | Care Collaborative, Inc P | roject 2.b.iii |
|-------|--|-----------|------------------|---------------|---------------------------|----------------|
| •     | 3. For patients presenting with minor illnesses who do not have a primary care provider:  a. Patient navigators will assist the presenting patient to receive an immediate appointment with a primary care provider, after required medical screening examination, to validate a non-emergency need.  b. Patient navigator will assist the patient with identifying and accessing needed community support resources.  c. Patient navigator will assist the member in receiving a timely appointment with that provider's office (for patients with a primary care | 3/31/2017 | 3/31/2017        | Not Started   | Pass & Ongoing            | N/A            |
|       |  |           |                  |               |                           |                |
| •     | 4. Established protocols allowing ED and first responders - under supervision of the ED practitioners - to transport patients with non-acute disorders to alternate care sites including the PCMH to receive more appropriate level of care. (This requirement is optional.)   | 3/31/2017 | Please<br>Select | On Hold       | Pass & Ongoing            | N/A            |
|       |  |           |                  |               |                           |                |
|       | 5. Use EHRs and other technical platforms to track all patients engaged in the project.  | 3/31/2017 | 3/31/2017        | In Process    | Pass & Ongoing            | N/A            |
|       |  |           |                  |               |                           |                |
| Total |  |           |                  |               | 0.00                      |                |

|            | Domain 2 Pay for Performance and Pay for Reporting - Project 2.b.iii (all Milestones are P4R in DY1) |                 |             |  |  |  |
|------------|--|-----------------|-------------|--|--|--|
| AV Driving | Measure  | Reviewer Status | AVs Awarded |  |  |  |
|            | Adult Access to Preventive or Ambulatory Care - 20 to 44 years                                       | Pass & Ongoing  | 0.3333333   |  |  |  |
|            |  |                 |             |  |  |  |



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| Adult Access to Preventive or Ambulatory Care - 45 to 64 years                                       | Pass & Ongoing | 0.3333333 |
|--|----------------|-----------|
|  |                |           |
| Adult Access to Preventive or Ambulatory Care - 65 and older   | Pass & Ongoing | 0.3333333 |
|  |                |           |
| CAHPS Measures - Care Coordination with provider up-to-date about care received from other providers | Pass & Ongoing | 1         |
|  |                |           |
| Children's Access to Primary Care- 12 to 19 years  | Pass & Ongoing | 0.25      |
|  |                |           |
| Children's Access to Primary Care- 12 to 24 months   | Pass & Ongoing | 0.25      |
|  |                |           |
| Children's Access to Primary Care- 25 months to 6 years  | Pass & Ongoing | 0.25      |
|  |                |           |
| Children's Access to Primary Care- 7 to 11 years   | Pass & Ongoing | 0.25      |
|  |                |           |
| Getting Timely Appointments, Care and information (Q6, 8, 10, and 12)                                | Pass & Ongoing | 0.5       |



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| Helpful, Courteous, and Respectful Office Staff (Q24 and 25)  | Pass & Ongoing | 0.5 |
|---|----------------|-----|
|   |                |     |
| H-CAHPS – Care Transition Metrics   | Pass & Ongoing | 1   |
|   |                |     |
| Medicaid Spending on ER and Inpatient Services ±  | Pass & Ongoing | 1   |
|   |                |     |
| Medicaid spending on Primary Care and community based behavioral health care  | Pass & Ongoing | 1   |
|   |                |     |
| PDI 90– Composite of all measures +/-   | Pass & Ongoing | 1   |
|   |                |     |
| Percent of eligible providers with participating agreements with RHIOs, meeting Meaningful Use criteria and able to participate in bidirectional exchange | Pass & Ongoing | 1   |
|   |                |     |
| Percent of PCP meeting PCMH (NCQA) or Advance Primary Care (SHIP) standards   | Pass & Ongoing | 1   |
|   |                |     |

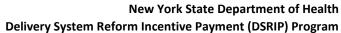


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Achievement Value (AV) Scorecard DY1, Q4 January 1, 2016 - March 31, 2016 Central New York Care Collaborative, Inc. - Project 2.b.iii

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| Percent of total Medicaid provider reimbursement received through sub-capitation or other forms of non-FFS reimbursement | Pass & Ongoing | N/A |  |  |  |  |
|--|----------------|-----|--|--|--|--|
|  |                |     |  |  |  |  |
| Potentially Avoidable Emergency Room Visits  | Pass & Ongoing | 1   |  |  |  |  |
|  |                |     |  |  |  |  |
| Potentially Avoidable Readmissions   | Pass & Ongoing | 1   |  |  |  |  |
|  |                |     |  |  |  |  |
| PQI 90 – Composite of all measures +/-   | Pass & Ongoing | 1   |  |  |  |  |
|  |                |     |  |  |  |  |
| Primary Care - Length of Relationship - Q3   | Pass & Ongoing | 0.5 |  |  |  |  |
|  |                |     |  |  |  |  |
| Primary Care - Usual Source of Care - Q2   | Pass & Ongoing | 0.5 |  |  |  |  |
|  |                |     |  |  |  |  |
| Total 14.00  |                |     |  |  |  |  |



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Achievement Value (AV) Scorecard DY1, Q4 January 1, 2016 - March 31, 2016 Central New York Care Collaborative, Inc. - Project 2.b.iv

| Project Snapshot      |  |  |  |
|-----------------------|--|--|--|
| <b>Project Domain</b> | System Transformation Projects (Domain 2)  |  |  |
| Project ID            | 2.b.iv   |  |  |
| Project Title         | Care transitions intervention patients with a care transition plan developed prior to discharge. |  |  |

Department Medicaid Redesign Team

| Payment Snapshot                         |    |              |  |  |
|--|----|--------------|--|--|
| Payment Available (DY1)                  | \$ | 2,722,790.65 |  |  |
| DY1 Initial Payment                      | \$ | 1,633,674.39 |  |  |
| DY1 Q2 Payment Earned                    | \$ | 544,558.13   |  |  |
| DY1 Payment Not Earned to Date           | \$ | 0.00         |  |  |
| DY1 Funding Remaining                    | \$ | 544,558.13   |  |  |
| Funding Available for Distribution DY1Q4 | \$ | 544,558.13   |  |  |

|          | 2.b.iv Scoresheet                 |               |                  |                    |                  |                              |                                  |                              |                               |         |         |  |  |
|----------|-----------------------------------|---------------|------------------|--------------------|------------------|------------------------------|----------------------------------|------------------------------|-------------------------------|---------|---------|--|--|
| Domain   | Component                         | Review Status | AVs<br>Available | Net AVs<br>Awarded | Percentage<br>AV | Domain<br>Funding %<br>(DY1) | Domain<br>Funding %<br>(DY1, Q4) | Payment<br>Available<br>(\$) | Net<br>Payment<br>Earned (\$) |         |         |  |  |
|          | Domain 1 Organizational           | Complete      | 5.00             | 4.00               | 80%              | 80%                          | 80%                              | 80%                          |                               |         |         |  |  |
| Domain 1 | Project Implementation Speed      | N/A           | 0.00             | 0.00               | 0%               |                              |                                  |                              | 10%                           | 272,279 | 226,899 |  |  |
|          | Patient Engagement Speed          | Complete      | 1.00             | 1.00               | 100%             |                              |                                  |                              |                               |         |         |  |  |
|          | Domain 1 Subtotal                 |               | 6.00             | 5.00               | 83%              | 80%                          | 10%                              | 272,279                      | 226,899                       |         |         |  |  |
| Domain 2 | Domain 2 Pay for Reporting (P4R)  | Complete      | 14.00            | 14.00              | 100%             | 20%                          | 10%                              | 272,279                      | 272,279                       |         |         |  |  |
| Domain 2 | Domain 2 Pay for Performance (P4P | N/A           | N/A              | N/A                | N/A              | 0%                           | 0%                               | -                            | -                             |         |         |  |  |
|          | Domain 2 Subtotal                 |               |                  | 14.00              | 100%             | 20%                          | 10%                              | 272,279                      | 272,279                       |         |         |  |  |
|          | Total Complete                    |               |                  | 19.00              | 95%              | 100%                         | 20%                              | 544,558                      | 499,178                       |         |         |  |  |

Total Project 2.b.iv AVs Awarded: 19 out of 20

#### **Hide Reviewer Comments**

| Domain 1 Project Milestones - Project 2.b.iv |  |                      |                       |                     |                 |             |
|--|--|----------------------|-----------------------|---------------------|-----------------|-------------|
| AV Driving                                   | Project Requirement and Metric/Deliverable                         | Required<br>Due Date | Committed<br>Due Date | Milestone<br>Status | Reviewer Status | AVs Awarded |
|  | Module 1 - Major risks to implementation and mitigation strategies | Ongoing              | N/A                   | In Process          | Pass & Ongoing  | N/A         |



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| Print                               |         | Centr | ai New York ( | Care Collaborative, Inc F | roject 2.b.iv |
|-------------------------------------|---------|-------|---------------|---------------------------|---------------|
|                                     |         |       |               |                           |               |
|                                     |         |       |               |                           |               |
|                                     |         |       |               |                           |               |
| Module 3 - Patient Engagement Speed | Ongoing | N/A   | In Process    | Pass & Ongoing            | 1             |
|                                     |         |       |               |                           |               |
| Total                               |         |       |               |                           | 1.00          |

|            | Domain 1 Project Prescribed Milestones - Project 2.b.iv   |                      |                       |                     |                 |             |
|------------|---|----------------------|-----------------------|---------------------|-----------------|-------------|
| AV Driving | Project Requirement and Metric/Deliverable  | Required<br>Due Date | Committed<br>Due Date | Milestone<br>Status | Reviewer Status | AVs Awarded |
|            | <ol> <li>Develop standardized protocols for a Care Transitions Intervention<br/>Model with all participating hospitals, partnering with a home care<br/>service or other appropriate community agency.</li> </ol> | 3/31/2017            | 3/31/2017             | In Process          | Pass & Ongoing  | N/A         |
|            | 2. Engage with the Medicaid Managed Care Organizations and Health Homes to develop transition of care protocols that will ensure appropriate post-discharge protocols are followed.                               | 3/31/2017            | 3/31/2018             | In Process          | Pass & Ongoing  | N/A         |
|            |   |                      |                       |                     |                 |             |
|            | 3. Ensure required social services participate in the project.  | 3/31/2017            | 3/31/2018             | In Process          | Pass & Ongoing  | N/A         |
|            |   |                      |                       |                     |                 |             |



# NEW YORK STATE Of Health Medicaid Redesign Team

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| 4. Transition of care protocols will include early notification of planned discharges and the ability of the transition care manager to visit the patient in the hospital to develop the transition of care services. | 3/31/2017 | 3/31/2017 | In Process | Pass & Ongoing | N/A  |
|---|-----------|-----------|------------|----------------|------|
|   |           |           |            |                |      |
| 5. Protocols will include care record transitions with timely updates provided to the members' providers, particularly primary care provider.   | 3/31/2017 | 3/31/2017 | In Process | Pass & Ongoing | N/A  |
|   |           |           |            |                |      |
| 6. Ensure that a 30-day transition of care period is established.   | 3/31/2017 | 3/31/2017 | In Process | Pass & Ongoing | N/A  |
|   |           |           |            |                |      |
| 7. Use EHRs and other technical platforms to track all patients engaged in the project.   | 3/31/2017 | 3/31/2017 | In Process | Pass & Ongoing | N/A  |
|   |           |           |            |                |      |
| Total   |           |           |            |                | 0.00 |

|            | Domain 2 Pay for Performance and Pay for Reporting - Project 2.b.iv (all Milestones are P4R in DY1) |                 |             |  |  |  |
|------------|---|-----------------|-------------|--|--|--|
| AV Driving | Measure   | Reviewer Status | AVs Awarded |  |  |  |
|            | Adult Access to Preventive or Ambulatory Care - 20 to 44 years                                      | Pass & Ongoing  | 0.3333333   |  |  |  |
|            |   |                 |             |  |  |  |
|            | Adult Access to Preventive or Ambulatory Care - 45 to 64 years                                      | Pass & Ongoing  | 0.3333333   |  |  |  |
|            |   |                 |             |  |  |  |



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| Adult Access to Preventive or Ambulatory Care - 65 and older   | Pass & Ongoing | 0.3333333 |
|--|----------------|-----------|
|  |                |           |
| CAHPS Measures - Care Coordination with provider up-to-date about care received from other providers | Pass & Ongoing | 1         |
|  |                |           |
| Children's Access to Primary Care- 12 to 19 years  | Pass & Ongoing | 0.25      |
|  |                |           |
| Children's Access to Primary Care- 12 to 24 months   | Pass & Ongoing | 0.25      |
|  |                |           |
| Children's Access to Primary Care- 25 months to 6 years  | Pass & Ongoing | 0.25      |
|  |                |           |
| Children's Access to Primary Care- 7 to 11 years   | Pass & Ongoing | 0.25      |
|  |                |           |
| Getting Timely Appointments, Care and information (Q6, 8, 10, and 12)                                | Pass & Ongoing | 0.5       |
|  |                |           |
| Helpful, Courteous, and Respectful Office Staff (Q24 and 25)   | Pass & Ongoing | 0.5       |



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| - |   |                |     |
|---|---|----------------|-----|
|   |   |                |     |
|   | H-CAHPS – Care Transition Metrics   | Pass & Ongoing | 1   |
|   |   |                |     |
|   | Medicaid Spending on ER and Inpatient Services ±  | Pass & Ongoing | 1   |
|   |   |                |     |
|   | Medicaid spending on Primary Care and community based behavioral health care  | Pass & Ongoing | 1   |
|   |   |                |     |
|   | PDI 90– Composite of all measures +/-   | Pass & Ongoing | 1   |
|   |   |                |     |
|   | Percent of eligible providers with participating agreements with RHIOs, meeting Meaningful Use criteria and able to participate in bidirectional exchange | Pass & Ongoing | 1   |
|   |   |                |     |
|   | Percent of PCP meeting PCMH (NCQA) or Advance Primary Care (SHIP) standards   | Pass & Ongoing | 1   |
|   |   |                |     |
|   | Percent of total Medicaid provider reimbursement received through sub-capitation or other forms of non-FFS reimbursement                                  | Pass & Ongoing | N/A |
|   |   |                |     |



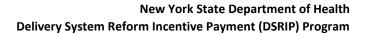
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Achievement Value (AV) Scorecard DY1, Q4 January 1, 2016 - March 31, 2016

Central New York Care Collaborative, Inc. - Project 2.b.iv

#### Print

| <br>Total                                   |                | 14.00 |
|---|----------------|-------|
| Primary Care - Usual Source of Care - Q2    | Pass & Ongoing | 0.5   |
| Primary Care - Length of Relationship - Q3  | Pass & Ongoing | 0.5   |
| PQI 90 – Composite of all measures +/-      | Pass & Ongoing | 1     |
| Potentially Avoidable Readmissions          | Pass & Ongoing | 1     |
|   |                |       |
| Potentially Avoidable Emergency Room Visits | Pass & Ongoing | 1     |



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Achievement Value (AV) Scorecard DY1, Q4 January 1, 2016 - March 31, 2016

Central New York Care Collaborative, Inc. - Project 2.d.i

| Project Snapshot      |   |  |  |  |
|-----------------------|---|--|--|--|
| <b>Project Domain</b> | System Transformation Projects (Domain 2)   |  |  |  |
| Project ID            | 2.d.i   |  |  |  |
| Project Title         | Implementation of Patient Activation Activities to Engage, Educate and Integrate the uninsured and low/non-utilizing Medicaid populations into Community Based Care |  |  |  |

| Payment Snapshot                         |    |              |  |  |  |
|--|----|--------------|--|--|--|
| Payment Available (DY1)                  | \$ | 2,356,103.33 |  |  |  |
| DY1 Initial Payment                      | \$ | 1,413,662.00 |  |  |  |
| DY1 Q2 Payment Earned                    | \$ | 471,220.67   |  |  |  |
| DY1 Payment Not Earned to Date           | \$ | -            |  |  |  |
| DY1 Funding Remaining                    | \$ | 471,220.67   |  |  |  |
| Funding Available for Distribution DY1Q4 | \$ | 471,220.67   |  |  |  |

|          | 2.d.i Scoresheet                  |               |                  |                    |                  |                              |                                  |                              |                               |
|----------|-----------------------------------|---------------|------------------|--------------------|------------------|------------------------------|----------------------------------|------------------------------|-------------------------------|
| Domain   | Component                         | Review Status | AVs<br>Available | Net AVs<br>Awarded | Percentage<br>AV | Domain<br>Funding %<br>(DY1) | Domain<br>Funding %<br>(DY1, Q4) | Payment<br>Available<br>(\$) | Net<br>Payment<br>Earned (\$) |
|          | Domain 1 Organizational           | Complete      | 5.00             | 4.00               | 80%              |                              |                                  |                              |                               |
| Domain 1 | Project Implementation Speed      | N/A           | 0.00             | 0.00               | 0%               | 80%                          | 10%                              | 235,610                      | 188,488                       |
|          | Patient Engagement Speed          | Complete      | 0.00             | 0.00               | 0%               |                              |                                  |                              |                               |
|          | Domain 1 Subtotal                 |               | 5.00             | 4.00               | 80%              | 80%                          | 10%                              | 235,610                      | 188,488                       |
| Domain 2 | Domain 2 Pay for Reporting (P4R)  | Complete      | 2.00             | 2.00               | 100%             | 20%                          | 10%                              | 235,610                      | 235,610                       |
| Domain 2 | Domain 2 Pay for Performance (P4P | N/A           | N/A              | N/A                | N/A              | 0%                           | 0%                               | -                            | -                             |
|          | Domain 2 Subtotal                 |               | 2.00             | 2.00               | 100%             | 20%                          | 10%                              | 235,610                      | 235,610                       |
|          | Total                             | Complete      | 7.00             | 6.00               | 86%              | 100%                         | 20%                              | 471,221                      | 424,099                       |

Total Project 2.d.i AVs Awarded: 6 out of 7

#### **Hide Reviewer Comments**

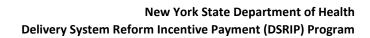
| I |            | Domain 1 Project Milestones - Project 2.d.i                        |                      |                       |                     |                 |             |  |  |  |
|---|------------|--|----------------------|-----------------------|---------------------|-----------------|-------------|--|--|--|
|   | AV Driving | Project Requirement and Metric/Deliverable                         | Required<br>Due Date | Committed<br>Due Date | Milestone<br>Status | Reviewer Status | AVs Awarded |  |  |  |
|   |            | Module 1 - Major risks to implementation and mitigation strategies | Ongoing              | N/A                   | In Process          | Pass & Ongoing  | N/A         |  |  |  |



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| Print                               |         | Cen | tral New York | Care Collaborative, Inc | Project 2.d.i |
|-------------------------------------|---------|-----|---------------|-------------------------|---------------|
|                                     |         |     |               |                         |               |
|                                     |         |     |               |                         |               |
|                                     |         |     |               |                         |               |
| Module 3 - Patient Engagement Speed | Ongoing | N/A | Not Started   | Pass & Ongoing          | N/A           |
|                                     |         |     |               |                         |               |
| Total                               |         |     |               |                         | 0.00          |

|            | Domain 1 Project Prescribed Milestones - Project 2.d.i   |                      |                       |                     |                 |             |  |
|------------|--|----------------------|-----------------------|---------------------|-----------------|-------------|--|
| AV Driving | Project Requirement and Metric/Deliverable   | Required<br>Due Date | Committed<br>Due Date | Milestone<br>Status | Reviewer Status | AVs Awarded |  |
|            | 1. Contract or partner with community-based organizations (CBOs) to engage target populations using PAM® and other patient activation techniques. The PPS must provide oversight and ensure that engagement is sufficient and appropriate. | 3/31/2018            | 3/31/2018             | In Process          | Pass & Ongoing  | N/A         |  |
|            | 2. Establish a PPS-wide training team, comprised of members with training in PAM® and expertise in patient activation and engagement.  | 3/31/2017            | 3/31/2017             | In Process          | Pass & Ongoing  | N/A         |  |
|            |  |                      |                       |                     |                 |             |  |
|            | 3. Identify UI, NU, and LU "hot spot" areas (e.g., emergency rooms). Contract or partner with CBOs to perform outreach within the identified "hot spot" areas.   | 3/31/2017            | 3/31/2017             | In Process          | Pass & Ongoing  | N/A         |  |
|            |  |                      |                       |                     |                 |             |  |

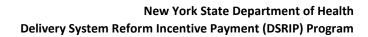


# NEW YORK STATE of Health Medicaid Redesign Team

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| 4. Survey the targeted population about healthcare needs in the PPS' region.  | 3/31/2017                               | 3/31/2017 | Not Started  | Pass & Ongoing             | N/A    |
|---|---|-----------|--------------|----------------------------|--------|
|   |   |           |              |                            |        |
| 5. Train providers located within "hot spots" on patient activation techniques, such as shared decision-making, measurements of health        | 3/31/2018                               | 3/31/2018 | In Process   | Pass & Ongoing             | N/A    |
| literacy, and cultural competency.  | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | 0,00,000  |              |                            | ,      |
|   |   |           |              |                            |        |
| 6. Obtain list of PCPs assigned to NU and LU enrollees from MCOs.   | 2/24/2047                               | 2/24/2040 | Not Chartail | Dans <sup>Q</sup> On Tains | N1 / A |
| Along with the member's MCO and assigned PCP, reconnect beneficiaries to his/her designated PCP (see outcome measurements in                  | 3/31/2017                               | 3/31/2018 | Not Started  | Pass & Ongoing             | N/A    |
|   |   |           |              |                            |        |
| 7. Baseline each beneficiary cohort (per method developed by state) to appropriately identify cohorts using PAM® during the first year of the |   |           |              |                            |        |
| project and again, at set intervals. Baselines, as well as intervals  | 3/31/2018                               | 3/31/2018 | Not Started  | Pass & Ongoing             | N/A    |
| towards improvement, must be set for each cohort at the beginning of each performance period.   |   |           |              |                            |        |
|   |   |           |              |                            |        |
| 8. Include beneficiaries in development team to promote preventive  | 3/31/2017                               | 3/31/2018 | Not Started  | Pass & Ongoing             | N/A    |
| care.   |   |           |              |                            |        |
| 9. Measure PAM® components  | 3/31/2018                               | 3/31/2018 | Not Started  | Pass & Ongoing             | N/A    |
| ·   | ,                                       |           |              |                            |        |
| 10. Increase the volume of non-emergent (primary, behavioral, dental)   | 2/24/2042                               | 2/24/2042 | Not Chart    | Dane 9 Omanin -            | N1 / A |
| care provided to UI, NU, and LU persons.  | 3/31/2018                               | 3/31/2018 | Not Started  | Pass & Ongoing             | N/A    |





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| • | 11. Contract or partner with CBOs to develop a group of community navigators who are trained in connectivity to healthcare coverage, community healthcare resources (including for primary and preventive services) and patient education.                                     | 3/31/2018 | 3/31/2018 | In Process  | Pass & Ongoing | N/A |
|---|--|-----------|-----------|-------------|----------------|-----|
|   | 12. Develop a process for Medicaid recipients and project participants   | 3/31/2017 | 3/31/2017 | Not Started | Pass & Ongoing | N/A |
|   | to report complaints and receive customer service.   |           |           |             |                |     |
|   | 13. Train community navigators in patient activation and education, including how to appropriately assist project beneficiaries using the PAM®.  | 3/31/2017 | 3/31/2017 | In Process  | Pass & Ongoing | N/A |
|   |  |           |           |             |                |     |
| • | 14. Ensure direct hand-offs to navigators who are prominently placed at "hot spots," partnered CBOs, emergency departments, or community events, so as to facilitate education regarding health insurance coverage, age-appropriate primary and preventive healthcare services | 3/31/2018 | 3/31/2018 | Not Started | Pass & Ongoing | N/A |
|   |  |           |           |             |                |     |
|   | 15. Inform and educate navigators about insurance options and healthcare resources available to UI, NU, and LU populations.  | 3/31/2018 | 3/31/2018 | Not Started | Pass & Ongoing | N/A |
|   |  |           |           |             |                |     |
|   | 16. Ensure appropriate and timely access for navigators when attempting to establish primary and preventive services for a   | 3/31/2018 | 3/31/2018 | Not Started | Pass & Ongoing | N/A |
|   |  |           |           |             |                |     |



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Achievement Value (AV) Scorecard DY1, Q4 January 1, 2016 - March 31, 2016 Central New York Care Collaborative, Inc. - Project 2.d.i

|       | PIIIIL                 |  |           |   |
|-------|------------------------|--|-----------|---|
|       |                        |  |           | _ |
| 17. F | erform population hea  | alth management by actively using EHRs and   |           |   |
| a+h a | IT platforms including | auso of targeted patient registries to track | 2/24/2017 | 1 |

3/31/2017 In Process Pass & Ongoing N/A other IT platforms, including use of targeted patient registries, to track 3/31/2017 all patients engaged in the project.

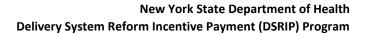
> Total 0.00

|            | Domain 2 Pay for Performance and Pay for Reporting - Project 2.d.i (all Milestones are P4R in DY1) |                 |             |  |  |  |  |  |
|------------|--|-----------------|-------------|--|--|--|--|--|
| AV Driving | Measure  | Reviewer Status | AVs Awarded |  |  |  |  |  |
|            | C&G CAHPS by PPS for uninsured- Getting timely appointments, care, and information                 | Pass & Ongoing  | N/A         |  |  |  |  |  |
|            | C&G CAHPS by PPS for uninsured- Patients' rating of the provider (or doctor)                       | Pass & Ongoing  | N/A         |  |  |  |  |  |
| •          | C&G CAHPS by PPS for uninsured- How well providers (or doctors) communicate with patients          | Pass & Ongoing  | N/A         |  |  |  |  |  |
|            | C&G CAHPS by PPS for uninsured- Helpful, courteous, and respectful office staff                    | Pass & Ongoing  | N/A         |  |  |  |  |  |
|            | ED use by uninsured  | Pass & Ongoing  | 1           |  |  |  |  |  |
|            |  |                 |             |  |  |  |  |  |



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| <u> </u> | Print  |                |      |
|----------|--|----------------|------|
|          | PAM Level  | Pass & Ongoing | N/A  |
|          |  |                |      |
|          | Use of primary and preventive care services Percent of attributed Medicaid members with no claims history for primary care and preventive services in measurement year compared to same in baseline year | Pass & Ongoing | 1    |
|          |  |                |      |
|          | Total  |                | 2.00 |



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Achievement Value (AV) Scorecard DY1, Q4 January 1, 2016 - March 31, 2016 Central New York Care Collaborative, Inc. - Project 3.a.i

| Project Snapshot  |  |  |  |  |  |  |  |
|---|--|--|--|--|--|--|--|
| Project Domain   Clinical Improvement Projects (Domain 3) |  |  |  |  |  |  |  |
| Project ID  | 3.a.i  |  |  |  |  |  |  |
| Project Title   | Integration of primary care and behavioral health services |  |  |  |  |  |  |

| Payment Snapshot                         |    |              |  |  |  |
|--|----|--------------|--|--|--|
| Payment Available (DY1)                  | \$ | 2,471,372.43 |  |  |  |
| DY1 Initial Payment                      | \$ | 1,482,823.46 |  |  |  |
| DY1 Q2 Payment Earned                    | \$ | 494,274.49   |  |  |  |
| DY1 Payment Not Earned to Date           | \$ | (0.00)       |  |  |  |
| DY1 Funding Remaining                    | \$ | 494,274.49   |  |  |  |
| Funding Available for Distribution DY1Q4 | \$ | 494,274.49   |  |  |  |

|          | 3.a.i Scoresheet                 |               |                  |                    |                  |                              |                                  |                              |                               |
|----------|----------------------------------|---------------|------------------|--------------------|------------------|------------------------------|----------------------------------|------------------------------|-------------------------------|
| Domain   | Component                        | Review Status | AVs<br>Available | Net AVs<br>Awarded | Percentage<br>AV | Domain<br>Funding %<br>(DY1) | Domain<br>Funding %<br>(DY1, Q4) | Payment<br>Available<br>(\$) | Net<br>Payment<br>Earned (\$) |
|          | Domain 1 Organizational          | Complete      | 5.00             | 4.00               | 80%              |                              |                                  |                              |                               |
| Domain 1 | Project Implementation Speed     | N/A           | 0.00             | 0.00               | 0%               | 80%                          | 10%                              | 247,137                      | 205,948                       |
|          | Patient Engagement Speed         | Complete      | 1.00             | 1.00               | 100%             |                              |                                  |                              |                               |
|          | Domain 1 Subtotal                |               | 6.00             | 5.00               | 83%              | 80%                          | 10%                              | 247,137                      | 205,948                       |
| Domain 3 | Domain 3 Pay for Reporting (P4R) | Complete      | 10.00            | 10.00              | 100%             | 20%                          | 10%                              | 247,137                      | 247,137                       |
| Domain 5 | Domain 3 Pay for Performance     | N/A           | N/A              | N/A                | N/A              | 0%                           | 0%                               | -                            | -                             |
|          | Domain 3 Subtotal                |               |                  | 10.00              | 100%             | 20%                          | 10%                              | 247,137                      | 247,137                       |
|          | Total                            | Complete      | 16.00            | 15.00              | 94%              | 100%                         | 20%                              | 494,274                      | 453,085                       |

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Total Project 3.a.i AVs Awarded: 15 out of 16

|            | Domain 1 Project Milestones - Project 3.a.i                        |                      |                       |                     |                 |             |  |  |  |  |
|------------|--|----------------------|-----------------------|---------------------|-----------------|-------------|--|--|--|--|
| AV Driving | Project Requirement and Metric/Deliverable                         | Required<br>Due Date | Committed<br>Due Date | Milestone<br>Status | Reviewer Status | AVs Awarded |  |  |  |  |
|            | Module 1 - Major risks to implementation and mitigation strategies | Ongoing              | N/A                   | In Process          | Pass & Ongoing  | N/A         |  |  |  |  |



| Save & Return             |            |       | Achievement |      |               | , Q4 January 1, 2016 - Ma |              |
|---------------------------|------------|-------|-------------|------|---------------|---------------------------|--------------|
| Print                     |            |       |             | Cent | tral New York | Care Collaborative, Inc   | Project 3.a. |
|                           |            |       |             |      |               |                           |              |
|                           |            |       |             |      |               |                           |              |
|                           |            |       |             |      |               |                           |              |
| Module 3 - Patient Engage | ment Speed |       | Ongoing     | N/A  | In Process    | Pass & Ongoing            | 1            |
|                           |            |       |             |      |               |                           |              |
|                           |            | Total |             |      |               |                           | 1            |

|               | Domain 1 Project Prescribed Milestones - Project 3.a.i Models 1, 2 and 3 |   |           |                       |                     |                 |             |  |  |  |  |
|---------------|--|---|-----------|-----------------------|---------------------|-----------------|-------------|--|--|--|--|
|               | 3.a.i Model 1 3.a.i Model 2 3.a.i Model 3                                |   |           |                       |                     |                 |             |  |  |  |  |
| Model         | AV Project Requirement and Metric/Deliverable                            |   |           | Committed<br>Due Date | Milestone<br>Status | Reviewer Status | AVs Awarded |  |  |  |  |
|               | •  | Co-locate behavioral health services at primary care practice sites. All participating primary care practices must meet 2014 NCQA level 3 PCMH or Advance Primary Care Model standards by DY 3. | 3/31/2018 | 3/31/2018             | In Process          | Pass & Ongoing  | N/A         |  |  |  |  |
|               |  |   |           |                       |                     |                 |             |  |  |  |  |
|               |  | 2. Develop collaborative evidence-based standards of care including medication management and care engagement process.  | 3/31/2017 | 3/31/2017             | In Process          | Pass & Ongoing  | N/A         |  |  |  |  |
| 3.a.i Model 1 |  |   |           |                       |                     |                 |             |  |  |  |  |



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Achievement Value (AV) Scorecard DY1, Q4 January 1, 2016 - March 31, 2016 Central New York Care Collaborative, Inc. - Project 3.a.i

Print 3. Conduct preventive care screenings, including behavioral health screenings (PHQ-2 or 9 for those screening positive, Pass & Ongoing 3/31/2018 3/31/2018 In Process N/A SBIRT) implemented for all patients to identify unmet needs. 4. Use EHRs or other technical platforms to track all patients 3/31/2017 Pass & Ongoing 3/31/2017 In Process N/A engaged in this project. Pass & Ongoing 5. Co-locate primary care services at behavioral health sites. 3/31/2018 3/31/2018 In Process N/A 6. Develop collaborative evidence-based standards of care including medication management and care engagement 3/31/2017 3/31/2017 Pass & Ongoing N/A In Process process. 3.a.i Model 2 7. Conduct preventive care screenings, including behavioral health screenings (PHQ-2 or 9 for those screening positive, 3/31/2018 3/31/2018 In Process Pass & Ongoing N/A SBIRT) implemented for all patients to identify unmet needs. 8. Use EHRs or other technical platforms to track all patients 3/31/2017 Pass & Ongoing 3/31/2017 In Process N/A engaged in this project. 9. Implement IMPACT Model at Primary Care Sites. Pass & Ongoing 3/31/2018 3/31/2020 On Hold N/A

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|               | Print |  |           |           |         |                |     |
|---------------|-------|--|-----------|-----------|---------|----------------|-----|
|               |       |  |           |           |         |                |     |
|               | •     | 10. Utilize IMPACT Model collaborative care standards, including developing coordinated evidence-based care standards and policies and procedures for care engagement. | 3/31/2017 | 3/31/2017 | On Hold | Pass & Ongoing | N/A |
|               |       |  |           |           |         |                |     |
|               |       | 11. Employ a trained Depression Care Manager meeting requirements of the IMPACT model.   | 3/31/2017 | 3/31/2017 | On Hold | Pass & Ongoing | N/A |
|               |       |  |           |           |         |                |     |
| 3.a.i Model 3 |       | 12. Designate a Psychiatrist meeting requirements of the IMPACT Model.   | 3/31/2017 | 3/31/2017 | On Hold | Pass & Ongoing | N/A |
|               |       |  |           |           |         |                |     |
|               | •     | 13. Measure outcomes as required in the IMPACT Model.  | 3/31/2018 | 3/31/2020 | On Hold | Pass & Ongoing | N/A |
|               |       |  |           |           |         |                |     |
|               |       | 14. Provide "stepped care" as required by the IMPACT Model.  | 3/31/2018 | 3/31/2020 | On Hold | Pass & Ongoing | N/A |
|               |       |  |           |           |         |                |     |
|               |       | 15. Use EHRs or other technical platforms to track all patients engaged in this project.   | 3/31/2017 | 42825     | On Hold | Pass & Ongoing | N/A |
|               |       |  |           |           |         |                |     |
|               |       | Total  |           |           |         |                | 0   |



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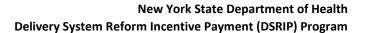
| AV Driving | Meas<br>ure  | Reviewer Status | AVs Awarded |
|------------|--|-----------------|-------------|
|            | Adherence to Antipsychotic Medications for People with Schizophrenia                                       | Pass & Ongoing  | 1           |
|            |  |                 |             |
|            | Antidepressant Medication Management - Effective Acute Phase Treatment                                     | Pass & Ongoing  | 0.5         |
|            |  |                 |             |
|            | Antidepressant Medication Management - Effective Continuation Phase Treatment                              | Pass & Ongoing  | 0.5         |
|            |  |                 |             |
|            | Cardiovascular Monitoring for People with Cardiovascular Disease and Schizophrenia                         | Pass & Ongoing  | 1           |
|            |  |                 |             |
|            | Diabetes Monitoring for People with Diabetes and Schizophrenia   | Pass & Ongoing  | 1           |
|            |  |                 |             |
|            | Diabetes Screening for People with Schizophrenia or Bipolar Disease who are Using Antipsychotic Medication | Pass & Ongoing  | 1           |
|            |  |                 |             |
|            | Follow-up after hospitalization for Mental Illness - within 30 days  | Pass & Ongoing  | 0.5         |
|            |  |                 |             |



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| Total  |                | 10  |
|--|----------------|-----|
|  |                |     |
| Screening for Clinical Depression and follow-up  | Pass & Ongoing | 1   |
| Potentially Preventable Emergency Department Visits (for persons with BH diagnosis) ±              | Pass & Ongoing | 1   |
|  |                | 0.5 |
| Initiation of Alcohol and Other Drug Dependence Treatment (1 visit within 14 days)                 | Pass & Ongoing | 0.5 |
| Engagement of Alcohol and Other Drug Dependence Treatment (initiation and 2 visits within 44 days) | Pass & Ongoing | 0.5 |
|  |                |     |
| Follow-up care for Children Prescribed ADHD Medications - Initiation Phase                         | Pass & Ongoing | 0.5 |
|  |                |     |
| <br>Follow-up care for Children Prescribed ADHD Medications - Continuation Phase                   | Pass & Ongoing | 0.5 |
|  |                |     |
| Follow-up after hospitalization for Mental Illness - within 7 days                                 | Pass & Ongoing | 0.5 |



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Achievement Value (AV) Scorecard DY1, Q4 January 1, 2016 - March 31, 2016 Central New York Care Collaborative, Inc. - Project 3.a.ii

| Project Snapshot  |   |  |  |  |  |  |  |  |
|---|---|--|--|--|--|--|--|--|
| Project Domain   Clinical Improvement Projects (Domain 3) |   |  |  |  |  |  |  |  |
| Project ID 3.a.ii   |   |  |  |  |  |  |  |  |
| Project Title   | Behavioral health community crisis stabilization services |  |  |  |  |  |  |  |

| Payment Snapshot                         |    |              |  |  |  |  |  |
|--|----|--------------|--|--|--|--|--|
| Payment Available (DY1)                  | \$ | 2,344,635.38 |  |  |  |  |  |
| DY1 Initial Payment                      | \$ | 1,406,781.23 |  |  |  |  |  |
| DY1 Q2 Payment Earned                    | \$ | 468,927.08   |  |  |  |  |  |
| DY1 Payment Not Earned to Date           | \$ | 0.00         |  |  |  |  |  |
| DY1 Funding Remaining                    | \$ | 468,927.08   |  |  |  |  |  |
| Funding Available for Distribution DY1Q4 | \$ | 468,927.08   |  |  |  |  |  |

|          |                                   | 3.a.ii Score  | sheet            |                    |                  |                              |                                  |                              |                               |
|----------|-----------------------------------|---------------|------------------|--------------------|------------------|------------------------------|----------------------------------|------------------------------|-------------------------------|
| Domain   | Component                         | Review Status | AVs<br>Available | Net AVs<br>Awarded | Percentage<br>AV | Domain<br>Funding %<br>(DY1) | Domain<br>Funding %<br>(DY1, Q4) | Payment<br>Available<br>(\$) | Net<br>Payment<br>Earned (\$) |
|          | Domain 1 Organizational           | Complete      | 5.00             | 4.00               | 80%              |                              |                                  |                              |                               |
| Domain 1 | Project Implementation Speed      | N/A           | 0.00             | 0.00               | 0%               | 80%                          | 10%                              | 234,464                      | 195,386                       |
|          | Patient Engagement Speed          | Complete      | 1.00             | 1.00               | 100%             |                              |                                  |                              |                               |
|          | Domain 1 Subtotal                 |               | 6.00             | 5.00               | 83%              | 80%                          | 10%                              | 234,464                      | 195,386                       |
| Domain 3 | Domain 3 Pay for Reporting (P4R)  | Complete      | 10.00            | 10.00              | 100%             | 20%                          | 10%                              | 234,464                      | 234,464                       |
| Domain 5 | Domain 3 Pay for Performance (P4P | N/A           | N/A              | N/A                | N/A              | 0%                           | 0%                               | -                            | -                             |
|          | Domain 2 Subtotal                 |               | 10.00            | 10.00              | 100%             | 20%                          | 10%                              | 234,464                      | 234,464                       |
|          | Total Complete                    |               |                  | 15.00              | 94%              | 100%                         | 20%                              | 468,927                      | 429,850                       |

Total Project 3.a.ii AVs Awarded: 15 out of 16

#### **Hide Reviewer Comments**

|            | Domain 1 Project Milestones - Project 3.a.ii                       |                      |                       |                     |                 |             |  |  |  |  |
|------------|--|----------------------|-----------------------|---------------------|-----------------|-------------|--|--|--|--|
| AV Driving | Project Requirement and Metric/Deliverable                         | Required<br>Due Date | Committed<br>Due Date | Milestone<br>Status | Reviewer Status | AVs Awarded |  |  |  |  |
|            | Module 1 - Major risks to implementation and mitigation strategies | Ongoing              | N/A                   | In Process          | Pass & Ongoing  | N/A         |  |  |  |  |



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|                                     |         |     |            |                |      |  |  |  |
|                                     |         | ı   | ı          |                |      |  |  |  |
| Module 3 - Patient Engagement Speed | Ongoing | N/A | In Process | Pass & Ongoing | 1    |  |  |  |
|                                     |         |     |            |                |      |  |  |  |
| Total                               |         |     |            |                | 1.00 |  |  |  |

|            | Domain 1 Project Prescribed Milestones - Project 3.a.ii  |                      |                       |                     |                 |             |  |
|------------|--|----------------------|-----------------------|---------------------|-----------------|-------------|--|
| AV Driving | Project Requirement and Metric/Deliverable   | Required<br>Due Date | Committed<br>Due Date | Milestone<br>Status | Reviewer Status | AVs Awarded |  |
|            | 1. Implement a crisis intervention program that, at a minimum, includes outreach, mobile crisis, and intensive crisis services.  | 3/31/2018            | 3/31/2018             | In Process          | Pass & Ongoing  | NA          |  |
|            |  |                      |                       |                     |                 |             |  |
|            | 2. Establish clear linkages with Health Homes, ER and hospital services to develop and implement protocols for diversion of patients from emergency room and inpatient services. | 3/31/2018            | 3/31/2018             | In Process          | Pass & Ongoing  | N/A         |  |
|            |  |                      |                       |                     |                 |             |  |
|            | 3. Establish agreements with the Medicaid Managed Care organizations serving the affected population to provide coverage for the service array under this project.               |                      | 3/31/2018             | In Process          | Pass & Ongoing  | NA          |  |
|            |  |                      |                       |                     |                 |             |  |
|            | 4. Develop written treatment protocols with consensus from participating providers and facilities.   | 3/31/2017            | 3/31/2017             | In Process          | Pass & Ongoing  | NA          |  |



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| * |  |           |            |            |                |    |
|---|--|-----------|------------|------------|----------------|----|
|   |  |           |            |            |                |    |
| • | 5. Include at least one hospital with specialty psychiatric services and crisis-oriented psychiatric services; expansion of access to specialty psychiatric and crisis-oriented services.  | 3/31/2017 | 3/31/2017  | In Process | Pass & Ongoing | NA |
|   | 6. Expand access to observation unit within hospital outpatient or at an off campus crisis residence for stabilization monitoring services (up to  | 3/31/2018 | 3/31/2018  | In Process | Pass & Ongoing | NA |
|   | 48 hours).   |           |            |            |                |    |
|   | 7. Deploy mobile crisis team(s) to provide crisis stabilization services using evidence-based protocols developed by medical staff.  | 3/31/2018 | 3/31/2018  | In Process | Pass & Ongoing | NA |
|   |  |           |            |            |                |    |
| • | 8. Ensure that all PPS safety net providers have actively connected EHR systems with local health information exchange/RHIO/SHIN-NY and share health information among clinical partners, including direct exchange (secure messaging), alerts and patient record look up by the end of Demonstration Year (DY) 3. | 3/31/2018 | 3/31/2018  | In Process | Pass & Ongoing | NA |
|   |  |           |            |            |                |    |
|   | 9. Establish central triage service with agreements among participating psychiatrists, mental health, behavioral health, and substance abuse providers.  | 3/31/2018 | 3/31/2018  | In Process | Pass & Ongoing | NA |
|   |  |           |            |            |                |    |
|   | 10. Ensure quality committee is established for oversight and surveillance of compliance with protocols and quality of care.   | 3/31/2017 | 12/31/2016 | In Process | Pass & Ongoing | NA |
|   |  | 3/31/2017 | 12/31/2016 | In Process | Pass & Ongoing | N  |



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|  |           |           |            |                |      |
| 11. Use EHRs or other technical platforms to track all patients engaged in this project. | 3/31/2017 | 3/31/2017 | In Process | Pass & Ongoing | NA   |
|  |           |           |            |                |      |
| Total  |           |           |            |                | 0.00 |

| Domain 3 Pay for Performance and Pay for Reporting - Project 3.a.ii (all Milestones are P4R in DY1) |  |                 |             |  |  |  |  |
|---|--|-----------------|-------------|--|--|--|--|
| AV Driving  | Measure  | Reviewer Status | AVs Awarded |  |  |  |  |
|   | Adherence to Antipsychotic Medications for People with Schizophrenia               | Pass & Ongoing  | 1           |  |  |  |  |
|   | Antidepressant Medication Management - Effective Acute Phase Treatment             | Pass & Ongoing  | 0.5         |  |  |  |  |
|   |  |                 | 0.0         |  |  |  |  |
|   | Antidepressant Medication Management - Effective Continuation Phase Treatment      | Pass & Ongoing  | 0.5         |  |  |  |  |
|   |  |                 |             |  |  |  |  |
|   | Cardiovascular Monitoring for People with Cardiovascular Disease and Schizophrenia | Pass & Ongoing  | 1           |  |  |  |  |
|   |  |                 |             |  |  |  |  |
|   | Diabetes Monitoring for People with Diabetes and Schizophrenia                     | Pass & Ongoing  | 1           |  |  |  |  |
|   |  |                 |             |  |  |  |  |



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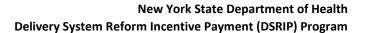
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| Diabetes Screening for People with Schizophrenia or Bipolar Disease who are Using Antipsychotic Medication | Pass & Ongoing | 1   |
|--|----------------|-----|
|  |                |     |
| Follow-up after hospitalization for Mental Illness - within 30 days  | Pass & Ongoing | 0.5 |
|  |                |     |
| Follow-up after hospitalization for Mental Illness - within 7 days   | Pass & Ongoing | 0.5 |
|  |                |     |
| Follow-up care for Children Prescribed ADHD Medications - Continuation Phase                               | Pass & Ongoing | 0.5 |
|  |                |     |
| Follow-up care for Children Prescribed ADHD Medications - Initiation Phase                                 | Pass & Ongoing | 0.5 |
|  |                |     |
| Engagement of Alcohol and Other Drug Dependence Treatment (initiation and 2 visits within 44 days)         | Pass & Ongoing | 0.5 |
|  |                |     |
| Initiation of Alcohol and Other Drug Dependence Treatment (1 visit within 14 days)                         | Pass & Ongoing | 0.5 |
|  |                |     |
| Potentially Preventable Emergency Department Visits (for persons with BH diagnosis) ±                      | Pass & Ongoing | 1   |



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| Print Central New York                          | Care Collaborative, Inc I | Project 3.a.ii |
|---|---------------------------|----------------|
|   |                           |                |
| Screening for Clinical Depression and follow-up | Pass & Ongoing            | 1              |
|   |                           |                |
| Total   |                           | 10.00          |



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Achievement Value (AV) Scorecard DY1, Q4 January 1, 2016 - March 31, 2016 Central New York Care Collaborative, Inc. - Project 3.b.i

|                       | Project Snapshot   |  |  |  |  |  |  |  |
|-----------------------|--|--|--|--|--|--|--|--|
| <b>Project Domain</b> | Clinical Improvement Projects (Domain 3)   |  |  |  |  |  |  |  |
| Project ID            | 3.b.i  |  |  |  |  |  |  |  |
| Project Title         | Evidence-based strategies for disease management in high risk/affected populations. (adult only) |  |  |  |  |  |  |  |

| Payment Snapshot                         |    |              |  |  |  |  |
|--|----|--------------|--|--|--|--|
| Payment Available (DY1)                  | \$ | 1,816,802.42 |  |  |  |  |
| DY1 Initial Payment                      | \$ | 1,090,081.45 |  |  |  |  |
| DY1 Q2 Payment Earned                    | \$ | 363,360.48   |  |  |  |  |
| DY1 Payment Not Earned to Date           | \$ | (0.00)       |  |  |  |  |
| DY1 Funding Remaining                    | \$ | 363,360.48   |  |  |  |  |
| Funding Available for Distribution DY1Q4 | \$ | 363,360.48   |  |  |  |  |

|          |                                   |               | 3.b.i Score      | sheet              |                  |                              |                                  |                              |                               |         |  |  |  |  |  |  |  |
|----------|-----------------------------------|---------------|------------------|--------------------|------------------|------------------------------|----------------------------------|------------------------------|-------------------------------|---------|--|--|--|--|--|--|--|
| Domain   | Component                         | Review Status | AVs<br>Available | Net AVs<br>Awarded | Percentage<br>AV | Domain<br>Funding %<br>(DY1) | Domain<br>Funding %<br>(DY1, Q4) | Payment<br>Available<br>(\$) | Net<br>Payment<br>Earned (\$) |         |  |  |  |  |  |  |  |
|          | Domain 1 Organizational           | Complete      | 5.00             | 4.00               | 80%              | 80%                          | 80% 10%                          |                              |                               |         |  |  |  |  |  |  |  |
| Domain 1 | Project Implementation Speed      | N/A           | 0.00             | 0.00               | 0%               |                              |                                  | 10%                          | 181,680                       | 151,400 |  |  |  |  |  |  |  |
|          | Patient Engagement Speed          | Complete      | 1.00             | 1.00               | 100%             |                              |                                  |                              |                               |         |  |  |  |  |  |  |  |
|          | Domain 1 Subtotal                 |               | 6.00             | 5.00               | 83%              | 80%                          | 10%                              | 181,680                      | 151,400                       |         |  |  |  |  |  |  |  |
| Domain 3 | Domain 3 Pay for Reporting (P4R)  | Complete      | 7.00             | 7.00               | 100%             | 20%                          | 10%                              | 181,680                      | 181,680                       |         |  |  |  |  |  |  |  |
| Domain 5 | Domain 3 Pay for Performance (P4P | N/A           | N/A              | N/A                | N/A              | 0%                           | 0%                               | -                            | -                             |         |  |  |  |  |  |  |  |
|          | Domain 2 Subtotal                 |               | 7.00             | 7.00               | 100%             | 20%                          | 10%                              | 181,680                      | 181,680                       |         |  |  |  |  |  |  |  |
|          | Total                             | Complete      | 13.00            | 12.00              | 92%              | 100%                         | 20%                              | 363,360                      | 333,080                       |         |  |  |  |  |  |  |  |

Total Project 3.b.i AVs Awarded: 12 out of 13

#### **Hide Reviewer Comments**

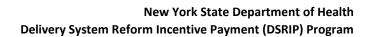
| Domain 1 Project Milestones - Project 3.b.i |  |   |     |                 |                |     |
|---|--|---|-----|-----------------|----------------|-----|
| AV Driving                                  | Project Requirement and Metric/Deliverable                         | Required Committed Milestone Due Date Due Date Status |     | Reviewer Status | AVs Awarded    |     |
|   | Module 1 - Major risks to implementation and mitigation strategies | Ongoing   | N/A | In Process      | Pass & Ongoing | N/A |



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| Print                               |         | Cen | tral New York | Care Collaborative, Inc | Project 3.b.i |
|-------------------------------------|---------|-----|---------------|-------------------------|---------------|
|                                     |         |     |               |                         |               |
|                                     |         |     |               |                         |               |
|                                     |         |     |               |                         |               |
| Module 3 - Patient Engagement Speed | Ongoing | N/A | In Process    | Pass & Ongoing          | 1             |
|                                     |         |     |               |                         |               |
| Total                               |         |     |               |                         | 1.00          |

| Domain 1 Project Prescribed Milestones - Project 3.b.i |   |                      |                       |                     |                 |             |
|--|---|----------------------|-----------------------|---------------------|-----------------|-------------|
| AV Driving   | Project Requirement and Metric/Deliverable  | Required<br>Due Date | Committed<br>Due Date | Milestone<br>Status | Reviewer Status | AVs Awarded |
|  | Implement program to improve management of cardiovascular disease using evidence-based strategies in the ambulatory and community care setting.   | 3/31/2017            | 3/31/2017             | In Process          | Pass & Ongoing  | N/A         |
|  |   |                      |                       |                     |                 |             |
|  | 2. Ensure that all PPS safety net providers are actively connected to EHR systems with local health information exchange/RHIO/SHIN-NY and share health information among clinical partners, including direct exchange (secure messaging), alerts and patient record look up, by the | 3/31/2018            | 3/31/2018             | In Process          | Pass & Ongoing  | N/A         |
|  |   |                      |                       |                     |                 |             |
|  | 3. Ensure that EHR systems used by participating safety net providers meet Meaningful Use and PCMH Level 3 standards and/or APCM by the end of Demonstration Year 3.  | 3/31/2018            | 3/31/2018             | In Process          | Pass & Ongoing  | N/A         |
|  |   |                      |                       |                     |                 |             |



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| 4. Use EHRs or other technical platforms to track all patients engaged in this project.   | 3/31/2017 | 3/31/2017   | In Process  | Pass & Ongoing | N/A |  |  |
|---|-----------|-------------|-------------|----------------|-----|--|--|
|   |           |             |             |                |     |  |  |
| 5. Use the EHR to prompt providers to complete the 5 A's of tobacco control (Ask, Assess, Advise, Assist, and Arrange).   | 3/31/2017 | 3/31/2017   | In Process  | Pass & Ongoing | N/A |  |  |
|   |           |             |             |                |     |  |  |
| 6. Adopt and follow standardized treatment protocols for hypertension and elevated cholesterol.   | 3/31/2017 | 3/31/2017   | Not Started | Pass & Ongoing | N/A |  |  |
|   |           |             |             |                |     |  |  |
| 7. Develop care coordination teams including use of nursing staff, pharmacists, dieticians and community health workers to address lifestyle changes, medication adherence, health literacy issues, and | 3/31/2017 | 3/31/2017   | In Process  | Pass & Ongoing | N/A |  |  |
| patient self-efficacy and confidence in self-management.  |           |             |             |                |     |  |  |
| 8. Provide opportunities for follow-up blood pressure checks without a copayment or advanced appointment.   | 3/31/2017 | 3/31/2018   | Not Started | Pass & Ongoing | N/A |  |  |
|   |           |             |             |                |     |  |  |
| 9. Ensure that all staff involved in measuring and recording blood pressure are using correct measurement techniques and equipment.   | 3/31/2017 | 3/31/2017   | Not Started | Pass & Ongoing | N/A |  |  |
| Enter Reviewer Comment  |           |             |             |                |     |  |  |
| 10. Identify patients who have repeated elevated blood pressure readings in the medical record but do not have a diagnosis of   | 3/31/2017 | 3/31/2018   | In Process  | Pass & Ongoing | N/A |  |  |
| hypertension and schedule them for a hypertension visit.  |           | , , , , , , |             |                |     |  |  |
|   |           |             |             |                |     |  |  |



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| 11. 'Prescribe once-daily regimens or fixed-dose combination pills when appropriate.   | 3/31/2017 | 3/31/2017 | Not Started | Pass & Ongoing | N/A |
|--|-----------|-----------|-------------|----------------|-----|
|  |           |           |             |                |     |
| 12. Document patient driven self-management goals in the medical record and review with patients at each visit.                              | 3/31/2017 | 3/31/2018 | In Process  | Pass & Ongoing | N/A |
|  |           |           |             |                |     |
| 13. Follow up with referrals to community based programs to document participation and behavioral and health status changes.                 | 3/31/2017 | 3/31/2018 | Not Started | Pass & Ongoing | N/A |
|  |           |           |             |                |     |
| 14. Develop and implement protocols for home blood pressure monitoring with follow up support.   | 3/31/2017 | 3/31/2017 | Not Started | Pass & Ongoing | N/A |
|  |           |           |             |                |     |
| 15. Generate lists of patients with hypertension who have not had a recent visit and schedule a follow up visit.                             | 3/31/2017 | 3/31/2017 | In Process  | Pass & Ongoing | N/A |
|  |           |           |             |                |     |
| 16. Facilitate referrals to NYS Smoker's Quitline.   | 3/31/2017 | 3/31/2017 | Not Started | Pass & Ongoing | N/A |
|  |           |           |             |                |     |
| 17. Perform additional actions including "hot spotting" strategies in high risk neighborhoods, linkages to Health Homes for the highest risk | 3/31/2017 | 3/31/2018 | Not Started | Pass & Ongoing | N/A |
|  |           |           |             |                |     |
| 18. Adopt strategies from the Million Hearts Campaign.   | 3/31/2017 | 3/31/2017 | Not Started | Pass & Ongoing | N/A |



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|  |           |           |             |                |      |
| 19. Form agreements with the Medicaid Managed Care organizations serving the affected population to coordinate services under this | 3/31/2017 | 3/31/2018 | Not Started | Pass & Ongoing | N/A  |
|  |           |           |             |                |      |
| 20. Engage a majority (at least 80%) of primary care providers in this project.  | 3/31/2017 | 3/31/2017 | In Process  | Pass & Ongoing | N/A  |
|  |           |           |             |                |      |
| Total  |           |           |             |                | 0.00 |

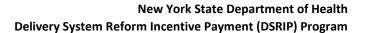
|            | Domain 3 Pay for Performance and Pay for Reporting - Project 3.b.i (all Milestones are P4R in DY1) |                 |             |  |  |  |  |  |
|------------|--|-----------------|-------------|--|--|--|--|--|
| AV Driving | Measure  | Reviewer Status | AVs Awarded |  |  |  |  |  |
|            | Aspirin Use  | Pass & Ongoing  | 0.5         |  |  |  |  |  |
|            |  |                 |             |  |  |  |  |  |
|            | Discussion of Risks and Benefits of Aspirin Use  | Pass & Ongoing  | 0.5         |  |  |  |  |  |
|            |  |                 |             |  |  |  |  |  |
|            | Controlling High Blood Pressure  | Pass & Ongoing  | 1           |  |  |  |  |  |
|            |  |                 |             |  |  |  |  |  |
|            | Flu Shots for Adults Ages 18 – 64  | Pass & Ongoing  | 1           |  |  |  |  |  |
|            |  |                 |             |  |  |  |  |  |



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| <br>Pilit  |                |           |
|--|----------------|-----------|
| Health Literacy (QHL13, 14, and 16)  | Pass & Ongoing | 1         |
|  |                |           |
| Medical Assistance with Smoking and Tobacco Use Cessation - Advised to Quit                | Pass & Ongoing | 0.3333333 |
|  |                |           |
| Medical Assistance with Smoking and Tobacco Use Cessation - Discussed Cessation Medication | Pass & Ongoing | 0.3333333 |
|  |                |           |
| Medical Assistance with Smoking and Tobacco Use Cessation - Discussed Cessation Strategies | Pass & Ongoing | 0.3333333 |
|  |                |           |
| Prevention Quality Indicator # 13 (Angina without procedure) ±                             | Pass & Ongoing | 1         |
|  |                |           |
| Prevention Quality Indicator # 7 (HTN) ±   | Pass & Ongoing | 1         |
|  |                |           |
| Total  |                | 7.00      |



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Achievement Value (AV) Scorecard DY1, Q4 January 1, 2016 - March 31, 2016 Central New York Care Collaborative, Inc. - Project 3.g.i

|                       | Project Snapshot                                   |
|-----------------------|--|
| <b>Project Domain</b> | Clinical Improvement Projects (Domain 3)           |
| Project ID            | 3.g.i  |
| Project Title         | Integration of palliative care into the PCMH model |

| Payment Snapshot                         |    |              |  |  |  |  |  |
|--|----|--------------|--|--|--|--|--|
| Payment Available (DY1)                  | \$ | 1,394,107.52 |  |  |  |  |  |
| DY1 Initial Payment                      | \$ | 836,464.51   |  |  |  |  |  |
| DY1 Q2 Payment Earned                    | \$ | 278,821.50   |  |  |  |  |  |
| DY1 Payment Not Earned to Date           | \$ | (0.00)       |  |  |  |  |  |
| DY1 Funding Remaining                    | \$ | 278,821.50   |  |  |  |  |  |
| Funding Available for Distribution DY1Q4 | \$ | 278,821.50   |  |  |  |  |  |

|                |                                   |               | 3.g.i Score      | sheet              |                  |                              |                                  |                              |                               |  |  |  |  |
|----------------|-----------------------------------|---------------|------------------|--------------------|------------------|------------------------------|----------------------------------|------------------------------|-------------------------------|--|--|--|--|
| Domain         | Component                         | Review Status | AVs<br>Available | Net AVs<br>Awarded | Percentage<br>AV | Domain<br>Funding %<br>(DY1) | Domain<br>Funding %<br>(DY1, Q4) | Payment<br>Available<br>(\$) | Net<br>Payment<br>Earned (\$) |  |  |  |  |
|                | Domain 1 Organizational           | Complete      | 5.00             | 4.00               | 80%              |                              |                                  |                              |                               |  |  |  |  |
| Domain 1       | Project Implementation Speed      | N/A           | 0.00             | 0.00               | 0%               | 80%                          | 10%                              | 139,411                      | 111,529                       |  |  |  |  |
|                | Patient Engagement Speed          | Complete      | 0.00             | 0.00               | 0%               |                              |                                  |                              |                               |  |  |  |  |
|                | Domain 1 Subtotal                 |               | 5.00             | 4.00               | 80%              | 80%                          | 10%                              | 139,411                      | 111,529                       |  |  |  |  |
| Domain 3       | Domain 3 Pay for Reporting (P4R)  | Complete      | 1.00             | 1.00               | 100%             | 20%                          | 10%                              | 139,411                      | 139,411                       |  |  |  |  |
| Domain 5       | Domain 3 Pay for Performance (P4P | N/A           | N/A              | N/A                | N/A              | 0%                           | 0%                               | -                            | -                             |  |  |  |  |
|                | Domain 2 Subtotal                 |               | 1.00             | 1.00               | 100%             | 20%                          | 10%                              | 139,411                      | 139,411                       |  |  |  |  |
| Total Complete |                                   | 6.00          | 5.00             | 83%                | 100%             | 20%                          | 278,822                          | 250,939                      |                               |  |  |  |  |

Total Project 3.g.i AVs Awarded: 5 out of 6

#### **Hide Reviewer Comments**

|            | Domain 1 Project Milestones - Project 3.g.i                        |                      |                       |                     |                 |             |  |  |  |  |
|------------|--|----------------------|-----------------------|---------------------|-----------------|-------------|--|--|--|--|
| AV Driving | Project Requirement and Metric/Deliverable                         | Required<br>Due Date | Committed<br>Due Date | Milestone<br>Status | Reviewer Status | AVs Awarded |  |  |  |  |
|            | Module 1 - Major risks to implementation and mitigation strategies | Ongoing              | N/A                   | In Process          | Pass & Ongoing  | N/A         |  |  |  |  |



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| Print                               |         | Cen | rai new York | Care Collaborative, Inc | Project 3.g.i |
|-------------------------------------|---------|-----|--------------|-------------------------|---------------|
|                                     |         |     |              |                         |               |
|                                     |         |     |              |                         |               |
|                                     |         |     |              |                         |               |
| Module 3 - Patient Engagement Speed | Ongoing | N/A | Not Started  | Pass & Ongoing          | N/A           |
|                                     |         |     |              |                         |               |
| Total                               |         |     |              |                         | 0.00          |

|            | Domain 1 Project Prescribed   | Milestones -         | Project 3.g.i      |                     |                 |             |
|------------|---|----------------------|--------------------|---------------------|-----------------|-------------|
| AV Driving | Project Requirement and Metric/Deliverable  | Required<br>Due Date | Committed Due Date | Milestone<br>Status | Reviewer Status | AVs Awarded |
|            | 1. Integrate Palliative Care into appropriate participating PCPs that have, or will have, achieved NCQA PCMH and/or APCM certification. | 3/31/2018            | 3/31/2018          | In Process          | Pass & Ongoing  | N/A         |
|            |   |                      |                    |                     |                 |             |
|            | 2. Develop partnerships with community and provider resources including Hospice to bring the palliative care supports and services into | 3/31/2017            | 3/31/2017          | In Process          | Pass & Ongoing  | N/A         |
|            |   |                      |                    |                     |                 |             |
|            | 3. Develop and adopt clinical guidelines agreed to by all partners including services and eligibility.                                  | 3/31/2017            | 3/31/2017          | In Process          | Pass & Ongoing  | N/A         |
|            |   |                      |                    |                     |                 |             |
|            | 4. Engage staff in trainings to increase role-appropriate competence in palliative care skills and protocols developed by the PPS.      | 3/31/2017            | 3/31/2017          | In Process          | Pass & Ongoing  | N/A         |
|            |   |                      |                    |                     |                 |             |

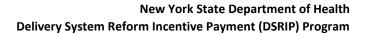


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| 5. Engage with Medicaid Managed Care to address coverage of services.            | 3/31/2018 | 3/31/2018 | In Process | Pass & Ongoing | N/A |  |
|--|-----------|-----------|------------|----------------|-----|--|
|  |           |           |            |                |     |  |
| 6. Use EHRs or other IT platforms to track all patients engaged in this project. | 3/31/2017 | 3/31/2017 | In Process | Pass & Ongoing | N/A |  |
|  |           |           |            |                |     |  |
| Total  |           |           |            |                |     |  |

|            | Domain 3 Pay for Performance and Pay for Reporting - Project 3.g.i (all Milestones are P4R in DY1) |                 |             |  |  |  |  |
|------------|--|-----------------|-------------|--|--|--|--|
| AV Driving | Measure  | Reviewer Status | AVs Awarded |  |  |  |  |
|            | Proxy Palliative Care Measure  | Pass & Ongoing  | 1           |  |  |  |  |
|            |  |                 |             |  |  |  |  |
|            | Total 1.   |                 |             |  |  |  |  |



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Achievement Value (AV) Scorecard DY1, Q4 January 1, 2016 - March 31, 2016

Central New York Care Collaborative, Inc. - Project 4.a.iii

| Project Snapshot   |  |  |  |  |  |
|--|--|--|--|--|--|
| <b>Project Domain</b> Domain 4: Population-wide Projects: New York's |  |  |  |  |  |
| Project ID   | 4.a.iii  |  |  |  |  |
| Project Title  | Strengthen Mental Health and Substance Abuse Infrastructure Across Systems |  |  |  |  |

| Payment Snapshot                         |    |              |  |  |  |
|--|----|--------------|--|--|--|
| Payment Available (DY1)                  | \$ | 1,267,370.48 |  |  |  |
| DY1 Initial Payment                      | \$ | 760,422.29   |  |  |  |
| DY1 Q2 Payment Earned                    | \$ | 253,474.10   |  |  |  |
| DY1 Payment Not Earned to Date           | \$ | 0.00         |  |  |  |
| DY1 Funding Remaining                    | \$ | 253,474.10   |  |  |  |
| Funding Available for Distribution DY1Q4 | \$ | 253,474.10   |  |  |  |

|          |                                   |               |                  | esheet             |                  |                              |                                  |                              |                               |  |
|----------|-----------------------------------|---------------|------------------|--------------------|------------------|------------------------------|----------------------------------|------------------------------|-------------------------------|--|
| Domain   | Component                         | Review Status | AVs<br>Available | Net AVs<br>Awarded | Percentage<br>AV | Domain<br>Funding %<br>(DY1) | Domain<br>Funding %<br>(DY1, Q4) | Payment<br>Available<br>(\$) | Net<br>Payment<br>Earned (\$) |  |
|          | Domain 1 Organizational           | Complete      | 5.00             | 4.00               | 80%              | 80%                          |                                  |                              |                               |  |
| Domain 1 | Project Implementation Speed      | N/A           | 0.00             | 0.00               | 0%               |                              | 10%                              | 126,737                      | 101,390                       |  |
|          | Patient Engagement Speed          | N/A           | 0.00             | 0.00               | 0%               |                              |                                  |                              |                               |  |
|          | Domain 1 Subtotal                 |               | 5.00             | 4.00               | 80%              | 80%                          | 10%                              | 126,737                      | 101,390                       |  |
| Domain 4 | Domain 4 Pay for Reporting (P4R)  | Complete      | 11.00            | 11.00              | 100%             | 20%                          | 10%                              | 126,737                      | 126,737                       |  |
| Domain 4 | Domain 4 Pay for Performance (P4P | N/A           | N/A              | N/A                | N/A              | 0%                           | 0%                               | -                            | -                             |  |
|          | Domain 4 Subtotal                 |               | 11.00            | 11.00              | 100%             | 20%                          | 10%                              | 126,737                      | 126,737                       |  |
|          | Total Complete                    |               |                  | 15.00              | 94%              | 100%                         | 20%                              | 253,474                      | 228,127                       |  |

Total Project 4.a.iii AVs Awarded: 15 out of 16

#### **Hide Reviewer Comments**

|            | Domain 4 Pay for Performance and Pay for Reporting - Project 4.a.iii (all Milestones are P4R in DY1)                   |                 |             |  |  |  |
|------------|--|-----------------|-------------|--|--|--|
| AV Driving | Measure  | Reviewer Status | AVs Awarded |  |  |  |
|            | Age-adjusted preventable hospitalizations rate per 10,000 - Aged 18+ years – Ratio of Hispanics to White non-Hispanics | Pass & Ongoing  | 1           |  |  |  |



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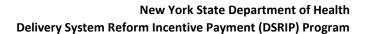
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| Time  |                |   |
|---|----------------|---|
|   |                |   |
| Age-adjusted suicide death rate per 100,000   | Pass & Ongoing | 1 |
|   |                |   |
| Percentage of adults with health insurance - Aged 18- 64 years  | Pass & Ongoing | 1 |
|   |                |   |
| Percentage of premature death (before age 65 years)   | Pass & Ongoing | 1 |
|   |                |   |
| Percentage of premature death (before age 65 years) – Ratio of Black non-Hispanics to White non-Hispanics | Pass & Ongoing | 1 |
|   |                |   |
| Percentage of premature death (before age 65 years) – Ratio of Hispanics to White non-Hispanics           | Pass & Ongoing | 1 |
|   |                |   |
| Age-adjusted percentage of adult binge drinking during the past month                                     | Pass & Ongoing | 1 |
|   |                |   |
| Age-adjusted percentage of adults who have a regular health care provider - Aged 18+ years                | Pass & Ongoing | 1 |
|   |                |   |



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| Age-adjusted percentage of adults with poor mental health for 14 or more days in the last month                                  | Pass & Ongoing | 1     |
|--|----------------|-------|
|  |                |       |
| Age-adjusted preventable hospitalizations rate per 10,000 - Aged 18+ years   | Pass & Ongoing | 1     |
|  |                |       |
| Age-adjusted preventable hospitalizations rate per 10,000 - Aged 18+ years – Ratio of Black non-Hispanics to White non-Hispanics | Pass & Ongoing | 1     |
|  |                |       |
| Total  |                | 11.00 |



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Achievement Value (AV) Scorecard DY1, Q4 January 1, 2016 - March 31, 2016

Central New York Care Collaborative, Inc. - Project 4.d.i

| Project Snapshot      |   |  |  |  |  |  |  |
|-----------------------|---|--|--|--|--|--|--|
| <b>Project Domain</b> | Project Domain   Domain 4: Population-wide Projects: New York's |  |  |  |  |  |  |
| Project ID            | 4.d.i   |  |  |  |  |  |  |
| Project Title         | Reduce Premature Births   |  |  |  |  |  |  |

| Payment Snapshot                         |    |              |  |  |
|--|----|--------------|--|--|
| Payment Available (DY1)                  | \$ | 1,520,844.57 |  |  |
| DY1 Initial Payment                      | \$ | 912,506.74   |  |  |
| DY1 Q2 Payment Earned                    | \$ | 304,168.91   |  |  |
| DY1 Payment Not Earned to Date           | \$ | 0.00         |  |  |
| DY1 Funding Remaining                    | \$ | 304,168.91   |  |  |
| Funding Available for Distribution DY1Q4 | \$ | 304,168.91   |  |  |

| Domain   | Component                         | Review Status | AVs<br>Available | Net AVs<br>Awarded | Percentage<br>AV | Domain<br>Funding %<br>(DY1) | Domain<br>Funding %<br>(DY1, Q4) | Payment<br>Available<br>(\$) | Net<br>Payment<br>Earned (\$) |  |
|----------|-----------------------------------|---------------|------------------|--------------------|------------------|------------------------------|----------------------------------|------------------------------|-------------------------------|--|
|          | Domain 1 Organizational           | Complete      | 5.00             | 4.00               | 80%              | 80%                          |                                  |                              |                               |  |
| Domain 1 | Project Implementation Speed      | N/A           | 0.00             | 0.00               | 0%               |                              | % 10%                            | 152,084                      | 121,668                       |  |
|          | Patient Engagement Speed          | N/A           | 0.00             | 0.00               | 0%               |                              |                                  |                              |                               |  |
|          | Domain 1 Subtotal                 |               | 5.00             | 4.00               | 80%              | 80%                          | 10%                              | 152,084                      | 121,668                       |  |
| Domain 4 | Domain 4 Pay for Reporting (P4R)  | Complete      | 27.00            | 27.00              | 100%             | 20%                          | 10%                              | 152,084                      | 152,084                       |  |
| Domain 4 | Domain 4 Pay for Performance (P4P | N/A           | N/A              | N/A                | N/A              | 0%                           | 0%                               | -                            | -                             |  |
|          | Domain 4 Subtotal                 |               | 27.00            | 27.00              | 100%             | 20%                          | 10%                              | 152,084                      | 152,084                       |  |
|          | Total Complete                    |               | 32.00            | 31.00              | 97%              | 100%                         | 20%                              | 304,169                      | 273,752                       |  |

Total Project 4.d.i AVs Awarded: 31 out of 32

#### **Hide Reviewer Comments**

|    | Domain 4 Pay for Performance and Pay for Reporting - Project 4.d.i (all Milestones are P4R in DY1) |   |                 |             |  |  |
|----|--|---|-----------------|-------------|--|--|
| A۱ | V Driving  | Measure   | Reviewer Status | AVs Awarded |  |  |
|    |  | Adolescent pregnancy rate per 1,000 females - Aged 15- 17 years | Pass & Ongoing  | 1           |  |  |



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| Adolescent pregnancy rate per 1,000 females - Aged 15- 17 years — Ratio of Black non-Hispanics to White nonHispanics             | Pass & Ongoing | 1 |
|--|----------------|---|
|  |                |   |
| Adolescent pregnancy rate per 1,000 females - Aged 15- 17 years—Ratio of Hispanics to White non-Hispanics                        | Pass & Ongoing | 1 |
|  |                |   |
| Age-adjusted percentage of adults who have a regular health care provider - Aged 18+ years                                       | Pass & Ongoing | 1 |
|  |                |   |
| Age-adjusted preventable hospitalizations rate per 10,000 - Aged 18+ years   | Pass & Ongoing | 1 |
|  |                |   |
| Age-adjusted preventable hospitalizations rate per 10,000 - Aged 18+ years – Ratio of Black non-Hispanics to White non-Hispanics | Pass & Ongoing | 1 |
|  |                |   |
| Age-adjusted preventable hospitalizations rate per 10,000 - Aged 18+ years – Ratio of Hispanics to White non-Hispanics           | Pass & Ongoing | 1 |
|  |                |   |
| Maternal mortality rate per 100,000 births   | Pass & Ongoing | 1 |
|  |                |   |



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|  | Time  |                |   |
|--|---|----------------|---|
|  | Percentage of adults with health insurance - Aged 18- 64 years  | Pass & Ongoing | 1 |
|  |   |                |   |
|  | Percentage of children with any kind of health insurance - Aged under 19 years                                  | Pass & Ongoing | 1 |
|  |   |                |   |
|  | Percentage of infants exclusively breastfed in the hospital   | Pass & Ongoing | 1 |
|  |   |                |   |
|  | Percentage of infants exclusively breastfed in the hospital – Ratio of Black nonHispanics to White nonHispanics | Pass & Ongoing | 1 |
|  |   |                |   |
|  | Percentage of infants exclusively breastfed in the hospital – Ratio of Hispanics to White non-Hispanics         | Pass & Ongoing | 1 |
|  |   |                |   |
|  | Percentage of infants exclusively breastfed in the hospital – Ratio of Medicaid births to non-Medicaid births   | Pass & Ongoing | 1 |
|  |   |                |   |
|  | Percentage of live births that occur within 24 months of a previous pregnancy                                   | Pass & Ongoing | 1 |
|  |   |                |   |
|  | Percentage of premature death (before age 65 years)   | Pass & Ongoing | 1 |



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| • | Percentage of premature death (before age 65 years) – Ratio of Black non-Hispanics to White non-Hispanics | Pass & Ongoing | 1 |
|---|---|----------------|---|
|   |   |                |   |
|   | Percentage of premature death (before age 65 years) – Ratio of Hispanics to White non-Hispanics           | Pass & Ongoing | 1 |
|   |   |                |   |
|   | Percentage of preterm births  | Pass & Ongoing | 1 |
|   |   |                |   |
|   | Percentage of preterm births – Ratio of Black nonHispanics to White nonHispanics                          | Pass & Ongoing | 1 |
|   |   |                |   |
|   | Percentage of preterm births – Ratio of Hispanics to White non-Hispanics                                  | Pass & Ongoing | 1 |
|   |   |                |   |
|   | Percentage of preterm births – Ratio of Medicaid births to non-Medicaid births                            | Pass & Ongoing | 1 |
|   |   |                |   |
| • | Percentage of unintended pregnancy among live births  | Pass & Ongoing | 1 |
|   |   |                |   |



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Achievement Value (AV) Scorecard DY1, Q4 January 1, 2016 - March 31, 2016

Central New York Care Collaborative, Inc. - Project 4.d.i

#### Print

| Total |  |                |   |  |
|-------|--|----------------|---|--|
|       | Percentage of women with health coverage - Aged 18-64 years  | Pass & Ongoing | 1 |  |
|       | Percentage of unintended pregnancy among live births—Ratio of Medicaid births to non-Medicaid births     | Pass & Ongoing | 1 |  |
| •     |  |                |   |  |
|       | Percentage of unintended pregnancy among live births—Ratio of Hispanics to White non-Hispanics           | Pass & Ongoing | 1 |  |
|       |  |                |   |  |
|       | Percentage of unintended pregnancy among live births – Ratio of Black nonHispanics to White nonHispanics | Pass & Ongoing | 1 |  |
|       |  |                |   |  |