



**New York State Department Of Health
Delivery System Reform Incentive Payment Project**

DSRIP Implementation Plan Project

SBH Health System (PPS ID:36)

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SBH Health System (PPS ID:36)

Quarterly Report - Implementation Plan for SBH Health System











Year and Quarter: DY2, Q2

Quarterly Report Status:  Adjudicated

Status By Section

Section	Description	Status
Section 01	Budget	 Completed
Section 02	Governance	 Completed
Section 03	Financial Stability	 Completed
Section 04	Cultural Competency & Health Literacy	 Completed
Section 05	IT Systems and Processes	 Completed
Section 06	Performance Reporting	 Completed
Section 07	Practitioner Engagement	 Completed
Section 08	Population Health Management	 Completed
Section 09	Clinical Integration	 Completed
Section 10	General Project Reporting	 Completed
Section 11	Workforce	 Completed

Status By Project

Project ID	Project Title	Status
2.a.i	Create Integrated Delivery Systems that are focused on Evidence-Based Medicine / Population Health Management	 Completed
2.a.iii	Health Home At-Risk Intervention Program: Proactive management of higher risk patients not currently eligible for Health Homes through access to high quality primary care and support services	 Completed
2.b.iii	ED care triage for at-risk populations	 Completed
2.b.iv	Care transitions intervention model to reduce 30 day readmissions for chronic health conditions	 Completed
3.a.i	Integration of primary care and behavioral health services	 Completed
3.b.i	Evidence-based strategies for disease management in high risk/affected populations (adult only)	 Completed
3.c.i	Evidence-based strategies for disease management in high risk/affected populations (adults only)	 Completed
3.d.ii	Expansion of asthma home-based self-management program	 Completed
4.a.iii	Strengthen Mental Health and Substance Abuse Infrastructure across Systems	 Completed
4.c.ii	Increase early access to, and retention in, HIV care	 Completed

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SBH Health System (PPS ID:36)



Section 01 – Budget

IPQR Module 1.1 - PPS Budget - Waiver Revenue (Baseline) - READ ONLY

Instructions :

READ ONLY - The Baseline Budget table was left for ease of reference during reporting.

Budget Items	DY1 (\$)	DY2 (\$)	DY3 (\$)	DY4 (\$)	DY5 (\$)	Total (\$)
Waiver Revenue	26,930,696	28,699,271	46,410,322	41,096,163	26,930,696	170,067,148
Cost of Project Implementation & Administration	12,926,734	13,775,650	22,276,955	19,726,158	12,926,734	81,632,231
Administration	10,876,612	7,060,285	6,279,660	6,468,050	6,662,091	37,346,698
Project Implementation	2,050,122	6,715,365	15,997,295	13,258,108	6,264,643	44,285,533
Revenue Loss	4,039,604	4,304,891	6,961,548	6,164,425	4,039,604	25,510,072
Internal PPS Provider Bonus Payments	5,924,753	6,313,840	10,210,271	9,041,156	5,924,753	37,414,773
Cost of non-covered services	1,346,535	1,434,964	2,320,516	2,054,808	1,346,535	8,503,358
Other	2,693,070	2,869,927	4,641,032	4,109,616	2,693,070	17,006,715
Contingency	2,693,070	2,869,927	4,641,032	4,109,616	2,693,070	17,006,715
Total Expenditures	26,930,696	28,699,272	46,410,322	41,096,163	26,930,696	170,067,149
Undistributed Revenue	0	0	0	0	0	0

Current File Uploads

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Narrative Text :

Module Review Status

Review Status	IA Formal Comments
Pass & Ongoing	



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SBH Health System (PPS ID:36)

✔ IPQR Module 1.2 - PPS Budget - Waiver Revenue (Quarterly)

Instructions :

Please include updates on waiver revenue budget items for this quarterly reporting period. Reported actual spending will be compared to baseline projections and deviations will be evaluated. Any explanations regarding deviations from baseline projections must be included within the textbox, not as narrative within uploaded documentation.

Benchmarks

Waiver Revenue DY2	Total Waiver Revenue	Undistributed Revenue YTD	Undistributed Revenue Total
28,699,271	170,067,148	15,273,350	144,067,921

Budget Items	DY2 Q2 Quarterly Amount - Update	Cumulative Spending to Date (DY1 - DY5)	Remaining Balance in Current DY	Percent Remaining in Current DY	Cumulative Remaining Balance	Percent Remaining of Cumulative Balance
Cost of Project Implementation & Administration	3,466,913	21,999,227	4,349,729	31.58%	59,633,004	73.05%
Administration	1,485,361					
Project Implementation	1,981,552					
Revenue Loss	4,000,000	4,000,000	304,891	7.08%	21,510,072	84.32%
Internal PPS Provider Bonus Payments	0	0	6,313,840	100.00%	37,414,773	100.00%
Cost of non-covered services	0	0	1,434,964	100.00%	8,503,358	100.00%
Other	0	0	2,869,927	100.00%	17,006,715	100.00%
Contingency	0					
Total Expenditures	7,466,913	25,999,227				

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Narrative Text :

For PPS to provide additional context regarding progress and/or updates to IA.



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SBH Health System (PPS ID:36)

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Module Review Status

Review Status	IA Formal Comments
Pass & Ongoing	



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SBH Health System (PPS ID:36)

✔ IPQR Module 1.3 - PPS Flow of Funds - Waiver Revenue (Baseline) - READ ONLY

Instructions :

READ ONLY - The Baseline Funds Flow table was left for ease of reference during reporting.

Funds Flow Items	DY1 (\$)	DY2 (\$)	DY3 (\$)	DY4 (\$)	DY5 (\$)	Total (\$)
Waiver Revenue	26,930,696	28,699,271	46,410,322	41,096,163	26,930,696	170,067,148
Practitioner - Primary Care Provider (PCP)	1,553,901	1,607,159	3,420,441	2,784,265	1,386,931	10,752,697
Practitioner - Non-Primary Care Provider (PCP)	675,960	717,482	1,327,335	1,160,967	693,465	4,575,209
Hospital	4,263,129	5,639,407	9,690,475	10,541,166	9,594,060	39,728,237
Clinic	1,553,901	2,673,226	4,873,850	2,977,914	1,386,931	13,465,822
Case Management / Health Home	2,738,852	5,083,903	8,312,658	4,845,979	2,433,862	23,415,254
Mental Health	810,614	1,408,217	2,982,505	2,065,860	1,151,287	8,418,483
Substance Abuse	371,105	347,262	936,560	918,499	528,515	3,101,941
Nursing Home	1,268,436	1,334,516	2,441,183	2,321,933	1,528,317	8,894,385
Pharmacy	202,519	198,025	539,288	663,703	504,951	2,108,486
Hospice	1,012,594	932,726	1,675,413	1,469,188	693,465	5,783,386
Community Based Organizations	1,621,228	1,678,908	3,930,954	3,400,707	1,844,753	12,476,550
All Other	0	0	0	0	0	0
Uncategorized						0
PPS PMO	10,858,457	7,078,440	6,279,660	7,945,982	5,184,159	37,346,698
Total Funds Distributed	26,930,696	28,699,271	46,410,322	41,096,163	26,930,696	170,067,148
Undistributed Revenue	0	0	0	0	0	0

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Narrative Text :



**New York State Department Of Health
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Module Review Status

Review Status	IA Formal Comments
Pass & Ongoing	



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IPQR Module 1.4 - PPS Flow of Funds - Waiver Revenue (Quarterly)

Instructions :

Please include updates on waiver revenue flow of funds for this quarterly reporting period by importing the PIT file and filling out the PPS PMO line manually. Reported actual fund distribution will be compared to baseline projections and deviations will be evaluated. Any explanations regarding deviations from baseline projections must be included within the textbox, not as narrative within uploaded documentation.

Benchmarks

Waiver Revenue DY2	Total Waiver Revenue	Undistributed Revenue YTD	Undistributed Revenue Total
28,699,271.00	170,067,148.00	15,272,834.00	144,067,585.00

Funds Flow Items	DY2 Q2 Quarterly Amount - Update	Percentage of Safety Net Funds - DY2 Q2 Quarterly Amount - Update	Safety Net Funds Flowed YTD	Safety Net Funds Percentage YTD	Total Amount Disbursed to Date (DY1-DY5)	Percent Spent By Project											DY Adjusted Difference	Cumulative Difference
						Projects Selected By PPS												
						2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii			
Practitioner - Primary Care Provider (PCP)	0	0.00%	0	0.00%	0	0	0	0	0	0	0	0	0	0	0	0	1,607,159	10,752,697
Practitioner - Non-Primary Care Provider (PCP)	0	0.00%	0	0.00%	0	0	0	0	0	0	0	0	0	0	0	0	717,482	4,575,209
Hospital	4,428,416	100.00%	7,164,816	100.00%	13,066,322	27.24	.21	14.08	14.08	.14	9.43	10.36	10.36	7.51	6.58		0	26,661,915
Clinic	449,398	100.00%	1,853,116	100.00%	2,194,252	55.56	4.42	3.67	4.03	20.35	2.83	3.03	3.03	.89	2.19		820,110	11,271,570
Case Management / Health Home	0	0.00%	0	0.00%	0	0	0	0	0	0	0	0	0	0	0		5,083,903	23,415,254
Mental Health	195,930	100.00%	195,930	100.00%	384,536	0	0	0	0	0	0	0	0	100	0		1,212,287	8,033,947
Substance Abuse	0	0.00%	0	0.00%	0	0	0	0	0	0	0	0	0	0	0		347,262	3,101,941
Nursing Home	0	0.00%	0	0.00%	0	0	0	0	0	0	0	0	0	0	0		1,334,516	8,894,385
Pharmacy	0	0.00%	0	0.00%	0	0	0	0	0	0	0	0	0	0	0		198,025	2,108,486
Hospice	0	0.00%	0	0.00%	0	0	0	0	0	0	0	0	0	0	0		932,726	5,783,386
Community Based Organizations	371,728	0.00%	0	0.00%	801,455	0	0	0	0	0	0	20.42	79.58	0	0		1,257,180	11,675,095
All Other	0	0.00%	0	0.00%	0	0	0	0	0	0	0	0	0	0	0		0	0
Uncategorized	318,932	0.00%	0	0.00%	318,932	90	2	1	1	1	1	1	1	1	1		0	0
Additional Providers	0	0.00%	0	0.00%	37,500													
PPS PMO	1,702,509	100.00%	3,434,415	100.00%	9,196,566												3,644,025	28,150,132
Total	7,466,913	90.75%	12,648,277	94.20%	25,999,563													



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Narrative Text :

For PPS to provide additional context regarding progress and/or updates to IA.

Bronx Partners for Healthy Communities (BPHC) PPS distributed waiver level-one funds to ten (10) organizations ranging in size based on number of Primary Care Providers (PCPs) and the complexity with which the organization was categorized. Since these were level-one funds, they were distributed to the organizations' primary category. Montefiore Medical Center (MMC) has 703 PCPs and is categorized by Hospital, All Other, Case Management/Health Home, Clinic, Community-Based Organization (CBO), Mental Health, Nursing Home, Pharmacy, Substance Abuse and Uncategorized. SBH Health System (SBH) has 65 PCPs and is included in Hospital, All Other, Clinic, Mental Health, Nursing Home, Pharmacy, Substance Abuse and Uncategorized categories. MMC and SBH were distributed funds to their primary category, Hospital. Acacia Network has 18 PCPs and is categorized by Clinic, All Other, CBO, Mental Health, Substance Abuse and Uncategorized. Institute for Family Health (IFH) has 80 PCPs and is categorized by Clinic, All Other, Case Management/Health Home and Mental Health. Morris Heights Health Center (MHHC) has 42 PCPs and is categorized as Clinic, All Other and Mental Health. Union Community Health Center (UCHC) has 13 PCPs and is included in Clinic, All Other, CBO and Uncategorized categories. Acacia Network, IFH, MHHC and UCHC were distributed funds to their primary category, which is Clinic. Bronx United IPA received funds under the Uncategorized non-safety net category. Health People, a.i.r. bronx, and the Jewish Board were distributed funds as a CBO.

BPHC also distributed non-waiver funds for Demonstration Year 2. BPHC has distributed funds to 1199 SEIU United Healthcare Workers East (TEF funds) and to Bronx RHIO. These two entities are classified under the category of CBO's non-safety net.

Module Review Status

Review Status	IA Formal Comments
Pass & Ongoing	



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* Safety Net Providers in Green

Waiver Quarterly Update Amount By Provider		
Provider Name	Provider Category	DY2Q2
Practitioner - Primary Care Provider (PCP)		0
	Practitioner - Primary Care Provider (PCP)	0
Practitioner - Non-Primary Care Provider (PCP)		0
	Practitioner - Non-Primary Care Provider (PCP)	0
Hospital		4,428,416
Montefiore Medical Ctr Ai	Hospital	312,836
St Barnabas Hospital	Hospital	4,115,580
Clinic		449,398
Morris Heights Health Center	Clinic	112,500
P R O M E S A	Clinic	87,500
Institute For Family Hlth	Clinic	161,898
Union Comm Health Ctr Inc	Clinic	87,500
Case Management / Health Home		0
	Case Management / Health Home	0
Mental Health		195,930
Jewish Board Family Child A	Mental Health	195,930
Substance Abuse		0
	Substance Abuse	0
Nursing Home		0
	Nursing Home	0
Pharmacy		0
	Pharmacy	0
Hospice		0
	Hospice	0
Community Based Organizations		371,728
A.I.R. Nyc	Community Based Organizations	295,805
Health People, Inc.	Community Based Organizations	75,923
All Other		0
	All Other	0

* Safety Net Providers in Green

Waiver Quarterly Update Amount By Provider		
Provider Name	Provider Category	DY2Q2
Uncategorized		318,932
Bronx United Ipa, Inc.	Uncategorized	318,932



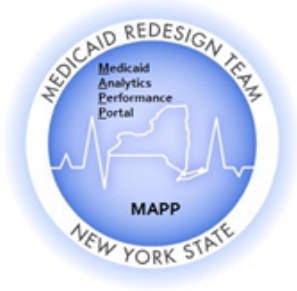
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* Safety Net Providers in Green

Waiver Quarterly Update Amount By Provider			
Provider Name	Provider Category	IA Provider Approval/Rejection Indicator	DY2Q2
Additional Providers			0
Bronx United Ipa, Inc.	Additional Providers	Approved	0



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✅ IPQR Module 1.5 - Prescribed Milestones

Instructions :

Please provide updates to baseline target dates and work breakdown tasks with target dates for required milestones. For milestones that are due within the reporting period, documentation is required to provide evidence of milestone achievement. Any explanations regarding altered or missed target commitments must be included within the textbox, not as narrative within uploaded documentation.

Milestone/Task Name	Status	Description	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter	AV
Milestone #1 Complete funds flow budget and distribution plan and communicate with network	Completed	Funds Flow Budget and Distribution Plan, signed off by your Finance Committee, including details of your approach to funds flow on a whole-PPS and project-by-project basis; evidence of involvement of provider network in developing funds flow methodology.	05/01/2015	03/31/2016	05/01/2015	03/31/2016	03/31/2016	DY1 Q4	YES
Task Obtain final attribution and valuation	Completed	Receive final PPS attribution and valuation from the state.	05/12/2015	12/31/2015	05/12/2015	12/31/2015	12/31/2015	DY1 Q3	
Task Establish schedule for flow of funds	Completed	Define PPS baseline funding schedule and distribution plan. Present for review and approval by the Executive Committee.	06/01/2015	07/31/2015	06/01/2015	07/31/2015	09/30/2015	DY1 Q2	
Task Share flow of funds information with PPS members	Completed	Conduct All PPS meeting describing the baseline funding schedule and approach for the development of project and provider specific funding schedules to be included as an attachment in the Master DSRIP Service Agreement (MDSA) as a rolling statement of work.	08/01/2015	10/31/2015	08/01/2015	10/31/2015	12/31/2015	DY1 Q3	
Task Develop budgets	Completed	Develop initial project specific budgets based on specific clinical project implementation requirements and performance expectations using the baseline funding schedule as a guidepost. Present for review and approval to the Executive Committee.	07/01/2015	09/30/2015	07/01/2015	09/30/2015	09/30/2015	DY1 Q2	
Task Finalize funding schedules	Completed	Finalize the initial project and partner specific funding schedules with PPS partners to be included as an attachment in the MDSA as a rolling statement of work.	07/01/2015	12/31/2015	07/01/2015	12/31/2015	12/31/2015	DY1 Q3	
Task Initiate reporting process	Completed	Initiate quarterly reporting process for earned waiver revenue and partner payments.	08/15/2015	09/30/2015	08/15/2015	09/30/2015	09/30/2015	DY1 Q2	
Task	Completed	Define annual review and update process for the PPS	10/01/2015	11/30/2015	10/01/2015	11/30/2015	12/31/2015	DY1 Q3	



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Milestone/Task Name	Status	Description	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter	AV
Establish annual review and update process		baseline funding schedule and distribution plan. Present for review and approval by the Executive Committee.							
Task Establish criteria for bonus payments and revenue loss funds	Completed	Engage PPS Committees and stakeholders to develop criteria and processes for administering DSRIP internal PPS provider bonus payments and revenue loss funds.	10/15/2015	01/31/2016	10/15/2015	01/31/2016	03/31/2016	DY1 Q4	

IA Instructions / Quarterly Update

Milestone Name	IA Instructions	Quarterly Update Description
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No Records Found

Prescribed Milestones Current File Uploads

Milestone Name	User ID	File Type	File Name	Description	Upload Date
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No Records Found

Prescribed Milestones Narrative Text

Milestone Name	Narrative Text
Complete funds flow budget and distribution plan and communicate with network	

Milestone Review Status

Milestone #	Review Status	IA Formal Comments
Milestone #1	Pass & Complete	



**New York State Department Of Health
Delivery System Reform Incentive Payment Project**

DSRIP Implementation Plan Project

SBH Health System (PPS ID:36)

✔ IPQR Module 1.6 - PPS Defined Milestones

Instructions :

Please enter and update baseline target dates, as well as work breakdown tasks with target dates for PPS-defined milestones.

Milestone/Task Name	Status	Description	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
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No Records Found

PPS Defined Milestones Current File Uploads

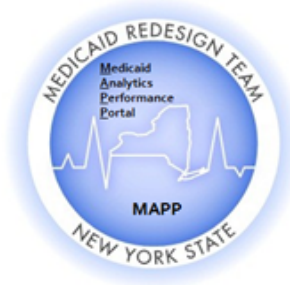
Milestone Name	User ID	File Type	File Name	Description	Upload Date
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PPS Defined Milestones Narrative Text

Milestone Name	Narrative Text
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**New York State Department Of Health
Delivery System Reform Incentive Payment Project**

DSRIP Implementation Plan Project

SBH Health System (PPS ID:36)

✔ IPQR Module 1.7 - PPS Budget - Non-Waiver Revenue (Baseline)

Instructions :

This table contains five budget categories for non-waiver revenue baseline budget reporting . Please add rows to this table as necessary in order to identify sub-categories.

Budget Items	DY1 (\$)	DY2 (\$)	DY3 (\$)	DY4 (\$)	DY5 (\$)	Total (\$)
Non-Waiver Revenue	35,214,291	35,214,291	35,214,291	35,214,291	35,214,291	176,071,455
Cost of Project Implementation & Administration	16,902,860	16,902,860	16,902,860	16,902,860	16,902,860	84,514,300
Administration	7,747,144	7,747,144	7,747,144	7,747,144	7,747,144	38,735,720
Implementation	9,155,716	9,155,716	9,155,716	9,155,716	9,155,716	45,778,580
Revenue Loss	5,282,144	5,282,144	5,282,144	5,282,144	5,282,144	26,410,720
Internal PPS Provider Bonus Payments	7,747,144	7,747,144	7,747,144	7,747,144	7,747,144	38,735,720
Cost of non-covered services	1,760,715	1,760,715	1,760,715	1,760,715	1,760,715	8,803,575
Other	3,521,429	3,521,429	3,521,429	3,521,429	3,521,429	17,607,145
Contingency	3,521,429	3,521,429	3,521,429	3,521,429	3,521,429	17,607,145
Total Expenditures	35,214,292	35,214,292	35,214,292	35,214,292	35,214,292	176,071,460
Undistributed Revenue	0	0	0	0	0	0

Current File Uploads

User ID	File Type	File Name	File Description	Upload Date
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No Records Found

Narrative Text :

Module Review Status

Review Status	IA Formal Comments
Pass & Ongoing	



**New York State Department Of Health
Delivery System Reform Incentive Payment Project**

DSRIP Implementation Plan Project

SBH Health System (PPS ID:36)

✔ IPQR Module 1.8 - PPS Budget - Non-Waiver Revenue (Quarterly)

Instructions :

Please include updates on non-waiver revenue budget items for this quarterly reporting period. Reported actual spending will be compared to baseline projections and deviations will be evaluated. Any explanations regarding deviations from baseline projections must be included within the textbox, not as narrative within uploaded documentation.

Benchmarks

Non-Waiver Revenue DY2	Total Non-Waiver Revenue	Undistributed Non-Waiver Revenue YTD	Undistributed Non-Waiver Revenue Total
35,214,291	176,071,455	33,877,868	173,765,905

Budget Items	DY2 Q2 Quarterly Amount - Update	Cumulative Spending to Date (DY1 - DY5)	Remaining Balance in Current DY	Percent Remaining in Current DY	Cumulative Remaining Balance	Percent Remaining of Cumulative Balance
Cost of Project Implementation & Administration	835,205	2,305,550	15,566,437	92.09%	82,208,750	97.27%
Administration	0					
Implementation	835,205					
Revenue Loss	0	0	5,282,144	100.00%	26,410,720	100.00%
Internal PPS Provider Bonus Payments	0	0	7,747,144	100.00%	38,735,720	100.00%
Cost of non-covered services	0	0	1,760,715	100.00%	8,803,575	100.00%
Other	0	0	3,521,429	100.00%	17,607,145	100.00%
Contingency	0					
Total Expenditures	835,205	2,305,550				

Current File Uploads

User ID	File Type	File Name	File Description	Upload Date
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Narrative Text :



**New York State Department Of Health
Delivery System Reform Incentive Payment Project**

DSRIP Implementation Plan Project

SBH Health System (PPS ID:36)

BPHC has distributed non-waiver funds in Demonstration Year 2. BPHC has distributed funds to 1199 SEIU United Healthcare Workers East (TEF funds) and to Bronx RHIO. These two entities are classified under the category of CBO's non-safety net.

Module Review Status

Review Status	IA Formal Comments
Pass & Ongoing	



**New York State Department Of Health
Delivery System Reform Incentive Payment Project**

DSRIP Implementation Plan Project

SBH Health System (PPS ID:36)

✔ IPQR Module 1.9 - PPS Flow of Funds - Non-Waiver Revenue (Baseline)

Instructions :

In the table below, please detail your PPS's projected flow of non-waiver funds by provider type.

Funds Flow Items	DY1 (\$)	DY2 (\$)	DY3 (\$)	DY4 (\$)	DY5 (\$)	Total (\$)
Non-Waiver Revenue	35,214,291	35,214,291	35,214,291	35,214,291	35,214,291	176,071,455
Practitioner - Primary Care Provider (PCP)	2,226,465	2,226,465	2,226,465	2,226,465	2,226,465	11,132,325
Practitioner - Non-Primary Care Provider (PCP)	947,348	947,348	947,348	947,348	947,348	4,736,740
Hospital	8,226,173	8,226,173	8,226,173	8,226,173	8,226,173	41,130,865
Clinic	2,788,248	2,788,248	2,788,248	2,788,248	2,788,248	13,941,240
Case Management / Health Home	4,848,388	4,848,388	4,848,388	4,848,388	4,848,388	24,241,940
Mental Health	1,743,140	1,743,140	1,743,140	1,743,140	1,743,140	8,715,700
Substance Abuse	642,291	642,291	642,291	642,291	642,291	3,211,455
Nursing Home	1,841,681	1,841,681	1,841,681	1,841,681	1,841,681	9,208,405
Pharmacy	436,585	436,585	436,585	436,585	436,585	2,182,925
Hospice	1,197,514	1,197,514	1,197,514	1,197,514	1,197,514	5,987,570
Community Based Organizations	2,583,408	2,583,408	2,583,408	2,583,408	2,583,408	12,917,040
All Other	0	0	0	0	0	0
Uncategorized	0	0	0	0	0	0
PPS PMO	7,733,048	7,733,048	7,733,048	7,733,048	7,733,048	38,665,240
Total Funds Distributed	35,214,289	35,214,289	35,214,289	35,214,289	35,214,289	176,071,445
Undistributed Non-Waiver Revenue	2	2	2	2	2	10

Current File Uploads

User ID	File Type	File Name	File Description	Upload Date
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No Records Found

Narrative Text :



**New York State Department Of Health
Delivery System Reform Incentive Payment Project**

DSRIP Implementation Plan Project

SBH Health System (PPS ID:36)

Module Review Status

Review Status	IA Formal Comments
Pass & Ongoing	



**New York State Department Of Health
Delivery System Reform Incentive Payment Project**

DSRIP Implementation Plan Project

SBH Health System (PPS ID:36)

✓ IPQR Module 1.10 - PPS Flow of Funds - Non-Waiver Revenue (Quarterly)

Instructions :

Please include updates on flow of funds for this quarterly reporting period by importing the PIT file and filling out the PPS PMO line manually. Reported actual fund distribution will be compared to baseline projections and deviations will be evaluated.

Any explanations regarding deviations from baseline projections must be included within the textbox, not as narrative within uploaded documentation.

Benchmarks

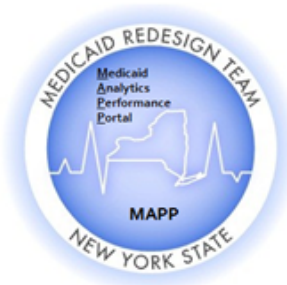
Non-Waiver Revenue DY2	Total Non-Waiver Revenue	Undistributed Non-Waiver Revenue YTD	Undistributed Non-Waiver Revenue Total
35,214,291.00	176,071,455.00	26,145,336.00	165,938,373.00

Funds Flow Items	DY2 Q2 Quarterly Amount - Update	Percentage of Safety Net Funds - DY2 Q2 Quarterly Amount - Update	Safety Net Funds Flowed YTD	Safety Net Funds Percentage YTD	Total Amount Disbursed to Date (DY1-DY5)	DY Adjusted Difference	Cumulative Difference
Practitioner - Primary Care Provider (PCP)	0	0.00%	0	0.00%	0	2,226,465	11,132,325
Practitioner - Non-Primary Care Provider (PCP)	0	0.00%	0	0.00%	0	947,348	4,736,740
Hospital	0	0.00%	0	0.00%	0	8,226,173	41,130,865
Clinic	2,994	100.00%	2,994	100.00%	2,994	2,785,254	13,938,246
Case Management / Health Home	0	0.00%	0	0.00%	0	4,848,388	24,241,940
Mental Health	0	0.00%	0	0.00%	0	1,743,140	8,715,700
Substance Abuse	0	0.00%	0	0.00%	0	642,291	3,211,455
Nursing Home	0	0.00%	0	0.00%	0	1,841,681	9,208,405
Pharmacy	0	0.00%	0	0.00%	0	436,585	2,182,925
Hospice	0	0.00%	0	0.00%	0	1,197,514	5,987,570
Community Based Organizations	723,044	0.00%	0	0.00%	2,119,134	1,359,662	10,797,906
All Other	0	0.00%	0	0.00%	0	0	0
Uncategorized	0	0.00%	0	0.00%	0	0	0
Additional Providers	0	0.00%	0	0.00%	0		

**New York State Department Of Health
Delivery System Reform Incentive Payment Project**

DSRIP Implementation Plan Project

SBH Health System (PPS ID:36)



Funds Flow Items	DY2 Q2 Quarterly Amount - Update	Percentage of Safety Net Funds - DY2 Q2 Quarterly Amount - Update	Safety Net Funds Flowed YTD	Safety Net Funds Percentage YTD	Total Amount Disbursed to Date (DY1-DY5)	DY Adjusted Difference	Cumulative Difference
PPS PMO	109,167	100.00%	7,842,215	100.00%	8,010,954	0	30,654,286
Total	835,205	13.43%	7,845,209	86.51%	10,133,082		

Current File Uploads

User ID	File Type	File Name	File Description	Upload Date
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No Records Found

Narrative Text :

BPHC has distributed non-waiver funds for Demonstration Year 2. BPHC has distributed funds to 1199 SEIU United Healthcare Workers East (TEF funds) and to Bronx RHIO. These two entities are classified under the category of CBOs, non-safety net.

Module Review Status

Review Status	IA Formal Comments
Pass & Ongoing	



**New York State Department Of Health
Delivery System Reform Incentive Payment Project**

DSRIP Implementation Plan Project

SBH Health System (PPS ID:36)

* Safety Net Providers in Green

Non-Waiver Quarterly Update Amount By Provider		
Provider Name	Provider Category	DY2Q2
Practitioner - Primary Care Provider (PCP)		0
	Practitioner - Primary Care Provider (PCP)	0
Practitioner - Non-Primary Care Provider (PCP)		0
	Practitioner - Non-Primary Care Provider (PCP)	0
Hospital		0
	Hospital	0
Clinic		2,994
PROMESA	Clinic	2,994
Case Management / Health Home		0
	Case Management / Health Home	0
Mental Health		0
	Mental Health	0
Substance Abuse		0
	Substance Abuse	0
Nursing Home		0
	Nursing Home	0
Pharmacy		0
	Pharmacy	0
Hospice		0
	Hospice	0
Community Based Organizations		723,044
1199 Seiu United Healthcare Workers East	Community Based Organizations	329,267
Bronx Rhio	Community Based Organizations	393,777
All Other		0
	All Other	0
Uncategorized		0
	Uncategorized	0



**New York State Department Of Health
Delivery System Reform Incentive Payment Project**

DSRIP Implementation Plan Project

SBH Health System (PPS ID:36)

* Safety Net Providers in Green

Non-Waiver Quarterly Update Amount By Provider			
Provider Name	Provider Category	IA Provider Approval/Rejection Indicator	DY2Q2
Additional Providers			0
	Additional Providers		0



**New York State Department Of Health
Delivery System Reform Incentive Payment Project**

DSRIP Implementation Plan Project

SBH Health System (PPS ID:36)

IPQR Module 1.11 - IA Monitoring

Instructions :



**New York State Department Of Health
Delivery System Reform Incentive Payment Project**

DSRIP Implementation Plan Project

SBH Health System (PPS ID:36)

Section 02 – Governance

✅ IPQR Module 2.1 - Prescribed Milestones

Instructions :

Please enter and update target dates, as well as breakdown tasks with target dates for prescribed milestones. For milestones that are due within the reporting period, documentation is required to provide evidence of milestone achievement.

Any explanations regarding altered or missed target commitments must be included within the textbox, not as narrative within uploaded documentation. Note some milestones include minimum expected completion dates.

Milestone/Task Name	Status	Description	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter	AV
Milestone #1 Finalize governance structure and sub-committee structure	Completed	This milestone must be completed by 9/30/2015. Governance and committee structure, signed off by PPS Board.	04/01/2015	05/01/2015	04/01/2015	05/01/2015	06/30/2015	DY1 Q1	YES
Task Establish committee charters	Completed	Develop and finalize charters for Executive Committee, Nominating Committee, Quality and Care Innovation Sub-Committee, Finance and Sustainability Sub-Committee, Workforce Sub-Committee and Information Technology Sub-Committee (collectively, the "Governance Charters"). The Governance Charters will describe the responsibilities of each committee, the process for appointing members to each committee, meeting frequency and the consensus-based decision making process of each committee.	04/01/2015	05/01/2015	04/01/2015	05/01/2015	06/30/2015	DY1 Q1	
Task Appoint EC members	Completed	Appoint members of the Executive Committee.	04/23/2015	05/01/2015	04/23/2015	05/01/2015	06/30/2015	DY1 Q1	
Task Initiate EC work	Completed	Convene Executive Committee, provide orientation to Executive Committee on roles and responsibilities, and initiate Committee work.	04/23/2015	04/23/2015	04/23/2015	04/23/2015	06/30/2015	DY1 Q1	
Task Appoint Sub-Committee members	Completed	Appoint members of the Quality and Care Innovation Sub-Committee, Finance and Sustainability Sub-Committee, Workforce Sub-Committee and Information Technology Sub-Committee (collectively, the "Sub-Committees").	04/23/2015	05/01/2015	04/23/2015	05/01/2015	06/30/2015	DY1 Q1	
Milestone #2 Establish a clinical governance structure, including clinical quality committees for each DSRIP project	Completed	This milestone must be completed by 12/31/2015. Clinical Quality Committee charter and committee structure chart	04/01/2015	12/31/2015	04/01/2015	12/31/2015	12/31/2015	DY1 Q3	YES
Task	Completed	Develop and finalize charter for Quality and Care Innovation	04/01/2015	05/01/2015	04/01/2015	05/01/2015	06/30/2015	DY1 Q1	



**New York State Department Of Health
Delivery System Reform Incentive Payment Project**

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Milestone/Task Name	Status	Description	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter	AV
Establish QCIS charter		Sub-Committee. The charter will describe the responsibilities of the Quality and Care Innovation Sub-Committee, the process for appointing members to the Quality and Care Innovation Sub-Committee, meeting frequency and the consensus-based decision making process of the Quality and Care Innovation Sub-Committee.							
Task Establish QCIS membership	Completed	Solicit and appoint members of the Quality and Care Innovation Sub-Committee. The Sub-Committee is composed of PPS Members with clinical experience relevant to the selected projects, including (but not limited to) participation of members with expertise in primary care, emergency medicine, intellectual and developmental disabilities, behavioral and mental health, long-term care, housing services and substance abuse services.	04/01/2015	05/01/2015	04/01/2015	05/01/2015	06/30/2015	DY1 Q1	
Task Initiate QCIS work	Completed	Convene Quality and Care Innovation Sub-Committee, review charter, and initiate Quality and Care Innovation Sub-Committee work.	06/05/2015	06/05/2015	06/05/2015	06/05/2015	06/30/2015	DY1 Q1	
Task Create work groups	Completed	Establish project-specific work groups comprised of partner providers and CBOs (e.g., primary care physicians, subspecialists, nurses, mental health professionals and social workers) to develop detailed clinical operational plans for deployment of the clinical projects under the oversight of the Quality and Care Innovation Sub-Committee.	04/01/2015	06/30/2015	04/01/2015	06/30/2015	06/30/2015	DY1 Q1	
Task Select membership for rapid deployment collaboratives	Completed	Work with key PPS organizations and CBOs to select thought leaders from among the major practitioner groups/CBOs (including primary care physicians, subspecialists, nurses, mental health professionals, social workers, and peers) who will form rapid deployment collaboratives that will develop engagement strategies specific to the PPS quality improvement agenda and DSRIP projects. These workgroups will also serve as project clinical quality councils.	07/01/2015	12/31/2015	07/01/2015	12/31/2015	12/31/2015	DY1 Q3	
Task Establish reporting format and schedule	Completed	Develop a Quality and Care Innovation Sub-Committee and rapid deployment collaboratives reporting format and schedule to track progress and metrics.	10/01/2015	12/31/2015	10/01/2015	12/31/2015	12/31/2015	DY1 Q3	
Milestone #3	Completed	This milestone must be completed by 9/30/2015. Upload of	04/01/2015	09/30/2015	04/01/2015	09/30/2015	09/30/2015	DY1 Q2	YES



**New York State Department Of Health
Delivery System Reform Incentive Payment Project**

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Milestone/Task Name	Status	Description	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter	AV
Finalize bylaws and policies or Committee Guidelines where applicable		bylaws and policies document or committee guidelines.							
Task Establish PPS governance by-laws	Completed	Develop and finalize approval of Governance Charters, which are the functional equivalent of by-laws for the PPS governance structure.	04/01/2015	04/01/2015	04/01/2015	04/01/2015	06/30/2015	DY1 Q1	
Task Establish PPS policies and procedures	Completed	Develop and finalize PPS policies and procedures, including dispute resolution policy, conflicts of interest policy, anti-trust policy, data sharing policies, and policies regarding non- or under-performing partners. The Executive Committee and SBH will approve policies and procedures.	07/23/2015	09/30/2015	07/23/2015	09/30/2015	09/30/2015	DY1 Q2	
Task Share policies and procedures	Completed	Share policies and procedures with other Sub-Committees and partner organizations.	07/23/2015	09/30/2015	07/23/2015	09/30/2015	09/30/2015	DY1 Q2	
Task Establish process for review of policies and procedures	Completed	Develop a process and schedule for reviewing, revising and updating policies and procedures.	07/23/2015	09/30/2015	07/23/2015	09/30/2015	09/30/2015	DY1 Q2	
Milestone #4 Establish governance structure reporting and monitoring processes	Completed	This milestone must be completed by 12/31/2015. Governance and committee structure document, including description of two-way reporting processes and governance monitoring processes.	04/01/2015	12/31/2015	04/01/2015	12/31/2015	12/31/2015	DY1 Q3	YES
Task Establish reporting framework across PPS governance	Completed	Designate reporting oversight responsibilities to Executive Committee, Quality and Care Innovation Sub-Committee and Finance and Sustainability Sub-Committee. BPHC Senior Director for Quality Management and Analytics will be responsible for working with the Quality and Care Innovation Sub-Committee on performance reporting activities.	04/01/2015	06/30/2015	04/01/2015	06/30/2015	06/30/2015	DY1 Q1	
Task Establish procedures for meeting minutes	Completed	Draft procedures by which the Executive Committee and Committees will (a) keep minutes and (b) send minutes to the Executive Committee, other Sub-Committees and SBH, as applicable.	07/23/2015	09/30/2015	07/23/2015	09/30/2015	09/30/2015	DY1 Q2	
Task Establish governance section in online portal for report and information sharing purposes.	Completed	Establish governance section on an online document-sharing portal to post minutes, reports and other key documents from Executive Committee and Sub-Committees.	04/01/2015	04/23/2015	04/01/2015	04/23/2015	06/30/2015	DY1 Q1	
Task Develop project tracking dashboard	Completed	Create a dashboard to track quarterly progress of each DSRIP project.	07/01/2015	09/30/2015	07/01/2015	09/30/2015	09/30/2015	DY1 Q2	
Task Develop MSAs with schedules	Completed	Create Master Service Agreements with schedules to be executed with each PPS member receiving DSRIP funds that	06/01/2015	12/31/2015	06/01/2015	12/31/2015	12/31/2015	DY1 Q3	



**New York State Department Of Health
Delivery System Reform Incentive Payment Project**

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Milestone/Task Name	Status	Description	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter	AV
		will hold each member responsible for tracking their progress toward achieving identified milestones, performance on metrics and reporting to the BPHC Central Services Organization (CSO).							
Task Compile performance data for review	Completed	Compile performance data into reports highlighting trends and gaps and submit to the appropriate subcommittee(s) for review.	10/01/2015	12/31/2015	10/01/2015	12/31/2015	12/31/2015	DY1 Q3	
Task Develop feedback mechanisms	Completed	Create mechanisms for feedback to members on their performance.	10/01/2015	12/31/2015	10/01/2015	12/31/2015	12/31/2015	DY1 Q3	
Task Establish response mechanisms for underperformance	Completed	Develop policy and procedure on how to address underperformance by member organizations.	10/01/2015	12/31/2015	10/01/2015	12/31/2015	12/31/2015	DY1 Q3	
Task Establish milestones and metrics for organizational work streams	Completed	Identify key milestones and metrics quarterly for organizational workstreams (finance, IT, workforce, governance and clinical).	10/01/2015	12/31/2015	10/01/2015	12/31/2015	12/31/2015	DY1 Q3	
Task Establish CSO Planning Team	Completed	Establish CSO Planning Team to coordinate the work of all the governance committees/subcommittees.	06/01/2015	06/15/2015	06/01/2015	06/15/2015	06/30/2015	DY1 Q1	
Task Develop DSRIP planning calendars	Completed	Develop DSRIP planning calendars for each committee/subcommittee to ensure that overlapping and interdependent tasks and responsibilities vis-a-vis quarterly DSRIP milestones and metrics are met.	06/01/2015	06/15/2015	06/01/2015	06/15/2015	06/30/2015	DY1 Q1	
Task Establish regular cross-committee conference calls	Completed	Establish monthly conference calls of the subcommittee chairs/co-chairs to review their respective DSRIP planning calendars and meeting minutes and identify action items for the coming month.	07/01/2015	07/17/2015	07/01/2015	07/17/2015	09/30/2015	DY1 Q2	
Task Create and disseminate tools for quarterly reporting by partners	Completed	Identify, develop and deploy tools for collecting and reporting quarterly data for all partner organizations. These tools will be used by our CSO clinical projects management staff, as well as DSRIP Liaisons/Senior Program Managers located at PPS Partner sites, to track each DSRIP project and communicate in real-time to monitor progress.	10/01/2015	12/31/2015	10/01/2015	12/31/2015	12/31/2015	DY1 Q3	
Milestone #5 Finalize community engagement plan, including communications with the public and non-provider organizations (e.g. schools, churches, homeless services, housing providers, law enforcement)	Completed	Community engagement plan, including plans for two-way communication with stakeholders.	04/01/2015	09/30/2015	04/01/2015	09/30/2015	09/30/2015	DY1 Q2	NO



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Milestone/Task Name	Status	Description	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter	AV
Task Create an inventory of CBO services.	Completed	Finalize and administer survey to create an inventory of services offered by CBOs within the PPS area that participate in activities that impact population health. The PPS area covers all the neighborhoods and communities of the Bronx. The CSO implemented a survey of current CBO members of our PPS to profile their services, interest and capacity to participate as partner organizations in our DSRIP projects. Our current CBO members encompass a wide array of service providers, including services for intellectual and development disabilities(IDD); food banks, community gardens and farmer's markets; foster children agencies; HIV prevention/outreach and social services; housing services, including advocacy groups, housing providers and homeless services; individual employment support services; financial assistance and support, including clothing and furniture banks; not-for profit health and welfare agencies; nutrition and exercise programs; peer, family support, training and self advocacy organizations; reentry organizations and alternatives to incarceration; transportation services; youth development programs; syringe access programs; and services for special populations, including immigrants, LGBT, seniors, uninsured and women.	04/01/2015	09/30/2015	04/01/2015	09/30/2015	09/30/2015	DY1 Q2	
Task Recruit CBO representatives for engagement in committee work	Completed	Director of Collaboration to recruit representatives from CBOs to participate in patient engagement groups, Sub-Committees and the Executive Committee, as appropriate.	07/01/2015	09/30/2015	07/01/2015	09/30/2015	09/30/2015	DY1 Q2	
Task Develop community engagement strategy	Completed	Identify strategies to facilitate connections with the community and develop associated time line.	07/01/2015	09/30/2015	07/01/2015	09/30/2015	09/30/2015	DY1 Q2	
Task Establish community engagement plan	Completed	Draft community engagement plan and obtain feedback from patient engagement group and Executive Committee.	07/01/2015	09/30/2015	07/01/2015	09/30/2015	09/30/2015	DY1 Q2	
Task Develop budget for community engagement	Completed	Review community engagement plan with Director of Collaboration to determine costs associated with outreach and the development and production of communication and marketing materials.	07/01/2015	09/30/2015	07/01/2015	09/30/2015	09/30/2015	DY1 Q2	
Task Finalize community engagement budget	Completed	Obtain approval from Finance and Sustainability Subcommittee for community engagement budget.	07/01/2015	09/30/2015	07/01/2015	09/30/2015	09/30/2015	DY1 Q2	
Milestone #6	Completed	Signed CBO partnership agreements or contracts.	04/01/2015	06/30/2016	04/01/2015	06/30/2016	06/30/2016	DY2 Q1	NO



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DSRIP Implementation Plan Project

SBH Health System (PPS ID:36)

Milestone/Task Name	Status	Description	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter	AV
Finalize partnership agreements or contracts with CBOs									
Task Identify partner CBOs for DY1 contracts	Completed	Identify CBOs to contract with in DY1, via: 1) project-specific work groups identifying CBOs to target and engage based on the services they provide and how those services address the predominant social determinants of health in the Bronx by primary condition (diabetes, CVD, asthma, etc), based on the initial Bronx CNA (November 2014); 2) CSO implement a survey of current CBO members of our PPS to profile their services and their interest and capacity to participate as partner organizations in our DSRIP projects; 3) hosting forums with groups of CBOs designed to inform them about the CBO role as member organizations and to facilitate their participation in our DSRIP projects.	06/01/2015	09/30/2015	06/01/2015	09/30/2015	09/30/2015	DY1 Q2	
Task Draft MSA for CBOs	Completed	Draft Master Services Agreement (MSA) and exhibits, which will describe legal terms and conditions of partner participation in the PPS and governance structure.	04/01/2015	05/21/2015	04/01/2015	05/21/2015	06/30/2015	DY1 Q1	
Task Obtain feedback on MSA	Completed	Solicit comments on MSA from PPS members through distribution to members, opportunity for submission of written comments, and review in Committee and Sub-Committee meetings.	05/21/2015	06/08/2015	05/21/2015	06/08/2015	06/30/2015	DY1 Q1	
Task Finalize MSA	Completed	Finalize MSA.	07/01/2015	07/23/2015	07/01/2015	07/23/2015	09/30/2015	DY1 Q2	
Task Finalize CBO project schedules	Completed	Develop and finalize CBO project schedules in concert with Clinical Operational Plans.	08/01/2015	06/30/2016	08/01/2015	06/30/2016	06/30/2016	DY2 Q1	
Task Review schedules with CBO partners	Completed	Review and negotiate project schedules with CBOs.	08/01/2015	06/30/2016	08/01/2015	06/30/2016	06/30/2016	DY2 Q1	
Task Execute agreements with CBOs	Completed	Execute agreements and project schedules for CBOs.	08/01/2015	06/30/2016	08/01/2015	06/30/2016	06/30/2016	DY2 Q1	
Milestone #7 Finalize agency coordination plan aimed at engaging appropriate public sector agencies at state and local levels (e.g. local departments of health and mental hygiene, Social Services, Corrections, etc.)	In Progress	Agency Coordination Plan.	07/01/2015	12/31/2016	07/01/2015	12/31/2016	12/31/2016	DY2 Q3	NO
Task Identify state and local agencies	Completed	Identify all state and local agencies in the PPS area. Initiate contacts with various agencies and programs of the New York	07/01/2015	09/30/2015	07/01/2015	09/30/2015	09/30/2015	DY1 Q2	



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Milestone/Task Name	Status	Description	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter	AV
		City Department of Health and Mental Hygiene, including Healthy Homes Program (for asthma services); Primary Care Information Project (health IT); NYC Reach (practice transformation support services to receive PCMH recognition under 2014 standard); Center for Health Equity; Bronx District Public Health Office; Correctional Health Services and services for HIV and treating tobacco use.							
Task Identify additional agencies for engagement and participation	Completed	Director of Collaboration will work with existing partners to identify additional agencies for engagement and participation in DSRIP implementation	10/01/2015	12/31/2015	10/01/2015	12/31/2015	12/31/2015	DY1 Q3	
Task Recruit agency representatives for engagement in committee work	Completed	Director of Collaboration to recruit staff from state and local agencies to serve as liaisons to PPS.	10/01/2015	12/31/2015	10/01/2015	12/31/2015	12/31/2015	DY1 Q3	
Task Establish agency coordination plan	Completed	Develop a plan for coordinating agency activities and obtain feedback from agencies on draft plan.	01/01/2016	03/31/2016	01/01/2016	03/31/2016	03/31/2016	DY1 Q4	
Milestone #8 Finalize workforce communication and engagement plan	Completed	Workforce communication & engagement plan, including plans for two-way communication with all levels of the workforce, signed off by PPS workforce governance body (e.g. workforce transformation committee).	05/22/2015	02/28/2016	05/22/2015	02/28/2016	03/31/2016	DY1 Q4	NO
Task Establish and convene Workforce Project Team	Completed	Establish and convene Workforce Project Team (including Workforce Sub-Committee, Workforce Workgroups, Director of Workforce Innovation and other supportive staff from the CSO, 1199 SEIU Training and Employment Funds (TEF), subject matter experts and stakeholders) responsible for implementing and executing workforce activities.	05/22/2015	08/30/2015	05/22/2015	08/30/2015	09/30/2015	DY1 Q2	
Task Identify workforce engagement needs	Completed	Identify all levels of the workforce that will need to be engaged to ensure the successful implementation of DSRIP projects, by identifying the requirements for each DSRIP project, the new services that will be delivered, the types and estimated numbers of workers needed for each DSRIP project and the competencies, skills, training and roles required for each DSRIP project.	07/17/2015	12/31/2015	07/17/2015	12/31/2015	12/31/2015	DY1 Q3	
Task Convene Workforce Communications Workgroup	Completed	Convene Workforce Communications Workgroup (under the Workforce Committee) to recommend strategies to identify communication needs, key messages, and communication channels to ensure frontline workers are informed of and	05/22/2015	07/31/2015	05/22/2015	07/31/2015	09/30/2015	DY1 Q2	



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Milestone/Task Name	Status	Description	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter	AV
		engaged in the deployment of DSRIP projects.							
Task Obtain input on workforce communication and engagement plan	Completed	Develop workforce communication and engagement plan goals, objectives and potential barriers and obtain feedback from Workforce Communications Workgroup.	07/31/2015	10/30/2015	07/31/2015	10/30/2015	12/31/2015	DY1 Q3	
Task Draft workforce communication and engagement plan	Completed	Draft workforce communication plan, including channels to be used/audiences/ milestones to measure effectiveness, and obtain feedback from all levels of the workforce and the Workforce Communications Workgroup.	07/31/2015	12/31/2015	07/31/2015	12/31/2015	12/31/2015	DY1 Q3	
Task Finalize workforce communication and engagement plan	Completed	Obtain sign-off on workforce communication and engagement plan from Workforce Sub-Committee and Executive Committee.	11/09/2015	02/28/2016	11/09/2015	02/28/2016	03/31/2016	DY1 Q4	
Milestone #9 Inclusion of CBOs in PPS Implementation.	Completed	Explain your plans for contracting with CBOs and their continuing role as your PPS develops over time; detail how many CBOs you will be contracting with and by when; explain how they will be included in project delivery and in the development of your PPS network.	04/01/2015	06/30/2016	04/01/2015	06/30/2016	06/30/2016	DY2 Q1	NO
Task Draft MSA for CBOs	Completed	Draft Master Services Agreement (MSA) and exhibits, which will describe legal terms and conditions of partner participation in the PPS and governance structure.	04/01/2015	05/21/2015	04/01/2015	05/21/2015	06/30/2015	DY1 Q1	
Task Obtain feedback on MSA	Completed	Solicit comments on MSA from PPS members through distribution to members, opportunity for submission of written comments, and review in Committee and Sub-Committee meetings.	05/21/2015	06/08/2015	05/21/2015	06/08/2015	06/30/2015	DY1 Q1	
Task Finalize MSA	Completed	Finalize MSA	07/01/2015	07/23/2015	07/01/2015	07/23/2015	09/30/2015	DY1 Q2	
Task Finalize CBO project schedules	Completed	Develop and finalize CBO project schedules in concert with Clinical Operational Plans.	08/01/2015	06/30/2016	08/01/2015	06/30/2016	06/30/2016	DY2 Q1	
Task Review schedules with CBO partners	Completed	Review and negotiate project schedules with CBOs.	08/01/2015	06/30/2016	08/01/2015	06/30/2016	06/30/2016	DY2 Q1	
Task Execute MSA with a.i.r. nyc	Completed	Execute agreement and project schedules with a.i.r. nyc	08/01/2015	03/31/2016	08/01/2015	03/31/2016	03/31/2016	DY1 Q4	
Task Execute MSA with Health People	Completed	Execute agreement and project schedules with Health People	01/01/2016	06/30/2016	01/01/2016	06/30/2016	06/30/2016	DY2 Q1	



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IA Instructions / Quarterly Update

Milestone Name	IA Instructions	Quarterly Update Description
Finalize governance structure and sub-committee structure	If there have been changes, please describe those changes and upload any supporting documentation as necessary.	Please state if there have been any changes during this reporting quarter. Please state yes or no in the corresponding narrative box.
Finalize bylaws and policies or Committee Guidelines where applicable	If there have been changes, please describe those changes and upload any supporting documentation as necessary.	Please state if there have been any changes during this reporting quarter. Please state yes or no in the corresponding narrative box.

Prescribed Milestones Current File Uploads

Milestone Name	User ID	File Type	File Name	Description	Upload Date
Finalize governance structure and sub-committee structure	sgjevuka	Templates	36_DY2Q2_GOV_MDL21_PRES1_TEMPL_Gov_M1_Meeting_Schedule_DY2Q2_6219.xlsx	Meeting Schedule Template	10/20/2016 08:59 AM
	sgjevuka	Templates	36_DY2Q2_GOV_MDL21_PRES1_TEMPL_Gov_M1_Governance_Committee_DY2Q2_6218.xlsx	Governance Committee Template	10/20/2016 08:59 AM
Establish a clinical governance structure, including clinical quality committees for each DSRIP project	sgjevuka	Templates	36_DY2Q2_GOV_MDL21_PRES2_TEMPL_Gov_M2_Meeting_Schedule_DY2Q2_6221.xlsx	Meeting Schedule Template	10/20/2016 09:03 AM
	sgjevuka	Templates	36_DY2Q2_GOV_MDL21_PRES2_TEMPL_Gov_M2_Clinical_Governance_Committees_DY2Q2_6220.xlsx	Clinical Governance Committee Template	10/20/2016 09:02 AM
Finalize bylaws and policies or Committee Guidelines where applicable	sgjevuka	Templates	36_DY2Q2_GOV_MDL21_PRES3_TEMPL_Gov_M3_BPHC_Executive_Committee_Charter__R_9.15.16_6222.pdf	Revised Executive Committee Charter	10/20/2016 09:04 AM
Finalize community engagement plan, including communications with the public and non-provider organizations (e.g. schools, churches, homeless services, housing providers, law enforcement)	sgjevuka	Templates	36_DY2Q2_GOV_MDL21_PRES5_TEMPL_Gov_M5_Community_Engagement_Template__DY2Q2_6223.xlsx	Community Engagement Template	10/20/2016 09:08 AM
Finalize partnership agreements or contracts with CBOs	sgjevuka	Templates	36_DY2Q2_GOV_MDL21_PRES6_TEMPL_Gov_M6_Meeting_Schedule_Template_DY2Q2_6225.xlsx	Meeting Schedule Template	10/20/2016 09:10 AM
	sgjevuka	Templates	36_DY2Q2_GOV_MDL21_PRES6_TEMPL_Gov_M6_Community_Based_Organizations_Template_DY2Q2_6224.xlsx	Community-Based Organization Template	10/20/2016 09:09 AM
Finalize agency coordination plan aimed at engaging appropriate public sector agencies at state and local levels (e.g. local departments of health and mental hygiene, Social Services, Corrections, etc.)	sgjevuka	Templates	36_DY2Q2_GOV_MDL21_PRES7_TEMPL_Gov_M7_Public_Sector_Agency_Template_DY2Q2_6226.xlsx	Public Sector Agency Template	10/20/2016 09:15 AM
Finalize workforce communication and	sgjevuka	Templates	36_DY2Q2_GOV_MDL21_PRES8_TEMPL_Gov_	Workforce Communication & Engagement	10/20/2016 09:17 AM



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Prescribed Milestones Current File Uploads

Milestone Name	User ID	File Type	File Name	Description	Upload Date
engagement plan			M8_Workforce_Communication_&_Engagement_Meeting_Schedule_DY2Q2_6228.xlsx	Meeting Schedule Template	
	sgjevuka	Templates	36_DY2Q2_GOV_MDL21_PRES8_TEMPL_Gov_M8_Workforce_Committee_DY2Q2_6227.xlsx	Workforce Committee Template	10/20/2016 09:16 AM

Prescribed Milestones Narrative Text

Milestone Name	Narrative Text
Finalize governance structure and sub-committee structure	Milestone completed DY1Q1. Templates updated per supporting documentation requirements.
Establish a clinical governance structure, including clinical quality committees for each DSRIP project	Milestone completed DY1Q3. Templates updated per supporting documentation requirements.
Finalize bylaws and policies or Committee Guidelines where applicable	Milestone completed DY1Q2. The Executive Committee charter has been amended and approved by the Executive Committee. The revised document can be found in the attached supporting documentation.
Establish governance structure reporting and monitoring processes	Milestone completed DY1Q3.
Finalize community engagement plan, including communications with the public and non-provider organizations (e.g. schools, churches, homeless services, housing providers, law enforcement)	Milestone completed DY1Q2. In DY2Q2, there were no meetings of the complete membership of the Community Engagement Workgroup. However, there was a special meeting of a subset of the membership engaged in discussions around formation of the Community Health Literacy RFP.
Finalize partnership agreements or contracts with CBOs	Milestone completed DY2Q1. As per the revised definition of community-based organizations provided by NYSDOH, Master Services Agreements (MSAs) and where applicable, Schedule A agreements, executed in prior quarters have been included for Acacia Network, Visiting Nurse Service of New York, Schervier Nursing Care Center, Community Care Management Partners (CCMP) Health Home and Coordinated Behavioral Care (CBC) Health Home. During DY2Q2, Master Services Agreements (MSAs) have been executed with United Cerebral Palsy of New York, God's Love We Deliver, SCO Family of Services, Riverdale Mental Health Association, Mary Mitchell Family & Youth Center, The Bronx Health Link and SCO Family of Services in connection with implementation of our Critical Time Intervention and Community Health Literacy Programs. This brings the total number of executed partnership agreements with community-based organizations to fourteen. Templates updated per supporting documentation requirements.
Finalize agency coordination plan aimed at engaging appropriate public sector agencies at state and local levels (e.g. local departments of health and mental hygiene, Social Services, Corrections, etc.)	In DY2Q2 we executed a Services Agreement with Primary Care Information Project (PCIP), an agency of NYC Department of Health and Mental Hygiene, to coach independent primary care practices that are members of our PPS to transform their practices to meet PCMH 2014 Level 3 standards and facilitate their PCMH applications to NCQA. In DY2Q3 we will pursue entering into Memoranda of Understanding (MOUs) with the public sector agencies who are participating in our DSRIP projects and activities as described in the Agency Coordination Plan. Templates updated per supporting documentation requirements.
Finalize workforce communication and engagement plan	Milestone completed DY1Q4. During DY2Q1, the Workforce Communication and Engagement Work Group (WC&EWG) made plans for the distribution of DSRIP 101, an online learning module created by our training vendor, 1199 TEF, with major inputs from the PPS. Pilot distribution of DSRIP 101 to SBH Health System is planned for DY2Q3. Installation of Health Workforce apps (HWapps), a web-based workforce tools application for PPSs, continued to experience delays. We began piloting the job postings feature of the application with Montefiore Medical Center in DY2Q2.



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Prescribed Milestones Narrative Text

Milestone Name	Narrative Text
Inclusion of CBOs in PPS Implementation.	Milestone completed DY2Q1. In DY2Q2 we issued two RFPs that have resulted in our PPS awarding contracts with DSRIP funding to four Partner CBOs to assist in implementing our Critical Time Intervention (CTI) Program, and contracts to seven Partner organizations with DSRIP funding to assist implementing our Community Health Literacy Program. The contracting process with four CBOs participating in the CTI program is in progress, with the expectation that all four contracts will be fully executed by mid-October 2016. We will initiate the contracting process with the seven CBOs participating in the Community Health Literacy Program the first week of October (2016) and will aim to complete the process (have fully-executed contracts) by the end of the month.

Milestone Review Status

Milestone #	Review Status	IA Formal Comments
Milestone #1	Pass & Complete	
Milestone #2	Pass & Complete	
Milestone #3	Pass & Complete	
Milestone #4	Pass & Complete	
Milestone #5	Pass & Complete	
Milestone #6	Pass & Complete	
Milestone #7	Pass & Ongoing	
Milestone #8	Pass & Complete	
Milestone #9	Pass & Complete	



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✔ IPQR Module 2.2 - PPS Defined Milestones

Instructions :

Please enter and update baseline target dates, as well as work breakdown tasks with target dates for PPS-defined milestones.

Milestone/Task Name	Status	Description	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
Milestone Mid-Point Assessment	Completed	Mid-Point Assessment	06/01/2016	06/30/2016	06/01/2016	06/30/2016	06/30/2016	DY2 Q1

PPS Defined Milestones Current File Uploads

Milestone Name	User ID	File Type	File Name	Description	Upload Date
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No Records Found

PPS Defined Milestones Narrative Text

Milestone Name	Narrative Text
Mid-Point Assessment	



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✔ IPQR Module 2.3 - Major Risks to Implementation & Risk Mitigation Strategies

Instructions :

Please describe the key challenges or risks that you foresee in implementing your governance structure and processes and achieving the milestones described above, as well as potential impacts on specific projects and any risks that will undermine your ability to achieve outcome measure targets.

1. We initially identified three major inter-related challenges: (1) developing and negotiating Master Services Agreements (MSA); (2) the project schedules; (3) funds distribution schedules among such a broad range of partners (type and size). We mitigated these risks by establishing transparent and inclusive processes in these areas: (1) The Executive Committee developed the MSA and established a thorough review and comment process, inviting all members of the PPS to participate. The MSA was finalized through this process in July 2015 and we began executing MSAs at the end of August. (2) The project schedules, which outline each partner's obligations with respect to specific projects and serve as the contractual instruments for the project-specific distribution of funds to partners, are negotiated with each partner. (3) We worked carefully with the Finance & Sustainability Subcommittee and Executive Committee to develop a plan for funds distribution across our broad range of members, which we communicated to PPS members through an All-Members teleconference.
2. It is a challenge to engage members of the Committees/Subcommittees effectively, meaningfully and continuously to achieve the PPS's goals over short timelines. We recognize that to build a strong, working governance structure, the members appointed to the various governance committees, collectively known as the Project Advisory Council (PAC), must prepare for and otherwise be actively involved in the committee meetings (e.g., read materials distributed in advance of meetings). However, committee members also have significant obligations to their organizations outside of the PPS. To mitigate this risk and ensure committee members can stay abreast of PPS developments, we utilize a wide range of online tools to support efficient information sharing. We developed a website to provide information about PPS activities to PPS members and the community; we developed a PAC member portal, where meeting materials are posted and stored and members may vote online; we host PAC webinars quarterly to inform and engage committee members.
3. There is a potential risk in whether the management of partner organizations would be willing to make the investments and changes needed to transform the way care is delivered. Their buy-in is crucial to the success of our PPS. To ensure buy-in at the highest leadership, we designed a highly inclusive governance structure that enables meaningful participation in PPS decision-making by leaders at member organizations. We established member profiles and we have and continue to engage in one-on-one meetings with partner organizations to understand their capacity, priorities and potential barriers to success. These findings have and continue to inform the design and deployment of PPS programs and policies. The Schedule A component of the MSA enables agreements to be tailored to the terms of each member organization, is negotiated with and requires sign-off of partner executive management.
4. The potential exists for the clinical governance structure of ten clinical projects to be burdensome on members supporting the clinical operational planning and implementation activities. To mitigate this risk we created a simple clinical governance structure. We grouped clinical projects that require similar thought leadership and provide care in similar settings. For example, we combined the ED Care Triage and 30-day Care Transitions projects into one Rapid Deployment Collaborative (RDC), also known as Implementation Work Group (IWG), because they are both hospital-based interventions. The other IWGs include Health Home at Risk, Primary Care/Behavioral Health Integration, CVD/Diabetes (combined), Asthma, Mental Health/Substance Use (MHSA) and HIV – totaling to seven IWGs. All these IWGs report up to the Quality & Care Innovations



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Subcommittee.

✅ IPQR Module 2.4 - Major Dependencies on Organizational Workstreams

Instructions :

Please describe any interdependencies with other organizational workstreams (IT Systems and Processes, Clinical Integration, etc.)

The ability to develop the project schedules that are part of the partnership agreements with CBOs depend on partner adoption of the Clinical Operational Plans which detail work plans and partner obligations for each DSRIP project. Creation of the funding schedules is dependent upon outputs of the finance workstream, which will include the funding amount that the BPHC will receive semi-annually, the distribution of Participants among the projects and the allocation of funding to each project-level budget throughout the phases of the DSRIP implementation.

Additionally, BPHC and its partners will need to continuously engage front line workers to ensure the success of each DSRIP project. To achieve this, BPHC will need to, among other things, continue to forge strong relationships with the unions.

Finally, it is critical that the IT systems and processes are capable of collecting key data in a timely fashion so that BPHC can monitor its performance on an ongoing basis and target areas in need of improvement.



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✔ IPQR Module 2.5 - Roles and Responsibilities

Instructions :

Please list and elaborate upon the key people/organizations responsible for the development of your governance structure and processes and describe what their responsibilities involve.

Role	Name of person / organization (if known at this stage)	Key deliverables / responsibilities
SBH COO	Len Walsh	BPHC governance strategy and fiduciary oversight, including policymaking and policy execution
Executive Director, BPHC CSO	Irene Kaufmann	Organize and facilitate committee meetings - Provides committees with relevant data, reports and communications - Records/files meeting minutes - Responsible for policy execution
BPHC Executive Committee	Len Walsh, Chair	Oversight of all aspects of deployment of DSRIP projects and evolution of BPHC into fully integrated delivery network - Responsible for policymaking
BPHC Nominating Committee	Patricia Belair, Chair, SBH Health System	Recommend members of committees and Sub-committees to Executive committee - Responsible for policymaking
BPHC Finance & Sustainability Subcommittee	David Menashy, Co-Chair, Montefiore Medical Center Todd Gorlewski, Co-Chair, SBH Health System	Make recommendations on distribution of project Partner implementation funds - Monitor budget and compliance - Review financial Oversight structure - Oversee provision of assistance to financially frail Partners - Advise on development and implementation of sustainability and financial compliance plans - Responsible for policymaking
BPHC Information Technology Sub-Committee	Dr. Jitendra Barmecha, Chair, SBH Health System	Create and update processes and protocols for adoption and use of information technology that will be applicable to all members -Responsible for policymaking
BPHC Quality & Care Innovation Sub-Committee	Co-Chairs, Quality & Care Innovation Sub-Committee, David Collymore & Debbie Pantin	Establish evidence-based practice and quality standards and metrics - Oversee clinical management processes - Hold providers and PPS accountable for achieving targeted metrics and clinical outcomes - Responsible for policymaking
Workforce Sub-Committee	Mary Morris, Co-Chair, SBH Health System	Develop and implement comprehensive workforce strategy to



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Role	Name of person / organization (if known at this stage)	Key deliverables / responsibilities
	Rosa Mejias, Co-Chair, 1199 TEF	ensure BPHC retains, trains and hires staff needed to support implementation of DSRIP projects - Responsible for policymaking
BPHC Compliance Officer	Suzette Gordon	Review and evaluate compliance issues/concerns within BPHC to ensure compliance with the rules and regulations of regulatory agencies and that BPHC's bylaws and policies and procedures are being followed - Responsible for policy execution
CEO of PPS Lead Organization	Dr. David Perlstein	Make final determination of removal of committee members recommended for removal by Executive Committee



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✔ Module 2.6 - IPQR Module 2.6 - Key Stakeholders

Instructions :

Please identify the key stakeholders involved, both within and outside the PPS with regard to your governance structure and processes.

Key stakeholders	Role in relation to this organizational workstream	Key deliverables / responsibilities
Internal Stakeholders		
Attributed Patients and Families/Caregivers	Recipients of and partners in care, social and other services delivered by BPHC members	- Interaction sufficient to participate and take limited accountability for health, healthcare and other services activities
BPHC CSO Senior Staff (Irene Kaufmann, Executive Director; Janine Dimitrakakis, Senior Director for Analytics; Robin Moon, Senior Director for Care Delivery and Practice Innovations, Amanda Ascher, Chief Medical Officer; Benny Turner, Director of Capital Projects and Vendor Services, and Mary Morris, Director of Workforce Innovation)	Facilitate evolution of BPHC into Integrated Delivery System	- Conduct operations, communication and coordination with BPHC Partners and other stakeholders to support all DSRIP-related activities
BPHC Member Organizations	Participation in BPHC projects	- Commit resources and provide BPHC project-related data to BPHC - participate in BPHC governance committees and work groups as opportunities exist
SEIU 1199 Labor Union (Tom Cloutier, Teresa Pica, Gladys Wrenick, and Rosa Mejias)	Collaborate with BPHC on workforce strategy and implementation	- 1199 SEIU Labor Management Project will facilitate Workforce Advisory Workgroup of Workforce Sub-Committee - Project Advisory Committee member
External Stakeholders		
Bronx RHIO (Charles Scaglione, Executive Director)	Accountable for integration of Bronx RHIO-supplied HIE functionality for BPHC support	- Oversight and integration of Bronx RHIO HIE technology into BPHC operations - Training staff of BPHC Partners on use of Bronx RHIO system - Executive Committee member - IT Sub-Committee member
SEIU 1199 Training and Employment Fund (TEF) (Rosa Mejias, co-chair of the Workforce Sub-Committee)	Collaborate with BPHC on workforce strategy and implementation	- Work with Workforce Sub-Committee to identify competency and training gaps, provide trainers and training to meet identified training needs, hold joint training sessions and coordinate recruitment strategies
Other Bronx PPS	Collaborate with BPHC to identify commonalities for more effective use of resources	- Collaborate with BPHC on Bronx-wide force and DSRIP communication strategies, e.g., a single tool for communications



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Key stakeholders	Role in relation to this organizational workstream	Key deliverables / responsibilities
		and messaging to public and possibly unified workforce recruitment strategies and training initiatives



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✔ IPQR Module 2.7 - IT Expectations

Instructions :

Please clearly describe how the development of shared IT infrastructure across the PPS will support this particular workstream and your ability to achieve the milestones described above.

Shared IT infrastructure will be important because it will enable the Executive Committee and the Sub-Committees to analyze data obtained from all participating providers in order to effectively monitor and improve the PPS's performance.

BPHC has created a public-facing website for the PPS (www.bronxphc.org), on which materials from all-Member meetings, updates from the Rapid Deployment Collaboratives, and other important documents will be posted. The website contains a calendar of key events for stakeholders, and a jobs page to connect community members and frontline workers to DSRIP-related employment opportunities. In addition, BPHC has created a member portal for PAC members through the platform Directors Desk. Materials and minutes from all Committee and Sub-Committee meetings will be posted to the PAC portal unless deemed confidential.

✔ IPQR Module 2.8 - Progress Reporting

Instructions :

Please describe how you will measure the success of this organizational workstream.

Success will be measured by (1) the occurrence of meetings of the Executive Committee, Finance and Sustainability Sub-Committee, Workforce Sub-Committee, Quality and Care Innovation Sub-Committee, Information Technology Sub-Committee, and Nominating Committee at a frequency in accordance with the applicable charter, (2) implementation of PPS policies and procedures, and (3) execution of the Base Agreement and project schedules by BPHC and Participants (including CBOs) and performance by BPHC and Participants (including CBOs) of obligations against the Base Agreement. We will also monitor the performance reporting dashboard in order to track the progress of each DSRIP project against key quarterly milestones and metrics and produce progress reports that summarize the status for review by the Executive Committee and the Sub-Committees. A subset of key indicators will be posted to the BPHC website to ensure all PPS members and the community are kept up to speed on PPS progress.

IPQR Module 2.9 - IA Monitoring

Instructions :



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Section 03 – Financial Stability

✅ IPQR Module 3.1 - Prescribed Milestones

Instructions :

Please enter and update target dates, as well as breakdown tasks with target dates for prescribed milestones. For milestones that are due within the reporting period, documentation is required to provide evidence of milestone achievement.

Any explanations regarding altered or missed target commitments must be included within the textbox, not as narrative within uploaded documentation. Note some milestones include minimum expected completion dates.

Milestone/Task Name	Status	Description	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter	AV
Milestone #1 Finalize PPS finance structure, including reporting structure	Completed	This milestone must be completed by 12/31/2015. PPS finance structure chart / document, signed off by PPS Board.	04/01/2015	12/31/2015	04/01/2015	12/31/2015	12/31/2015	DY1 Q3	YES
Task Develop Finance and Sustainability Sub-Committee charter	Completed	Develop Finance and Sustainability Sub-Committee charter and present to Executive Committee for review and approval.	04/01/2015	04/16/2015	04/01/2015	04/16/2015	06/30/2015	DY1 Q1	
Task Appoint Sub-Committee members	Completed	Identify and appoint Finance and Sustainability (F&S) Sub-Committee members with financial leaders from PPS member organizations. Appoint SBH's CFO and a finance executive from Montefiore as the initial co-chairpersons.	04/01/2015	04/29/2015	04/01/2015	04/29/2015	06/30/2015	DY1 Q1	
Task Initiate Sub-Committee and report to EC	Completed	Conduct initial meeting of the F&S Sub-Committee meeting. Document Finance and Sustainability Sub-Committee actions and provide first report to Executive Committee.	05/01/2015	05/20/2015	05/01/2015	05/20/2015	06/30/2015	DY1 Q1	
Task Create PPS bank account	Completed	Set up a separate bank account and treasury function for PPS that is separate and distinct from SBH.	04/02/2015	06/30/2015	04/02/2015	06/30/2015	06/30/2015	DY1 Q1	
Task Establish policies and procedures	Completed	Develop and finalize financial policies and procedures, reporting structure and roles and responsibilities for the PPS including CSO operation expenses, and expenses of PPS support services related to the DSRIP projects undertaken. Roles and responsibilities will be defined for CSO finance staff, SBH CFO in relationship to PPS, and role of PPS partners.	07/01/2015	09/30/2015	07/01/2015	09/30/2015	09/30/2015	DY1 Q2	
Task Obtain EC approval of financial framework	Completed	Obtain Executive Committee sign-off of PPS finance structure, policies and procedures.	09/01/2015	12/31/2015	09/01/2015	12/31/2015	12/31/2015	DY1 Q3	
Milestone #2 Perform network financial health current state	Completed	This milestone must be completed by 3/31/2016. Network	09/01/2015	03/31/2016	09/01/2015	03/31/2016	03/31/2016	DY1 Q4	YES



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Milestone/Task Name	Status	Description	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter	AV
assessment and develop financial sustainability strategy to address key issues.		financial health current state assessment (to be performed at least annually). The PPS must: - identify those providers in their network that are financially fragile, including those that have qualified as IAAF providers; -- define their approach for monitoring those financially fragile providers, which must include an analysis of provider performance on the following financial indicators: days cash on hand, debt ratio, operating margin and current ratio; -- include any additional financial indicators that they deem necessary for monitoring the financial sustainability of their network providers							
Task Conduct assessment of financial impact of DSRIP projects	Completed	Assess financial impact of DSRIP projects on participating provider types based on revenue gains or losses associated with achieving required metrics. Present findings to the Finance and Sustainability Sub-Committee and Executive Committee.	09/01/2015	03/31/2016	09/01/2015	03/31/2016	03/31/2016	DY1 Q4	
Task Conduct assessment of current state of financial health	Completed	Conduct financial health current state assessment utilizing assessment tool developed during the DSRIP planning phase for partners added since the first assessment was completed.	09/01/2015	11/15/2015	09/01/2015	11/15/2015	12/31/2015	DY1 Q3	
Task Analyze results of assessments	Completed	Analyze results of financial health current state assessment and the financial impact of projects assessment, and, if applicable, identify financially frail partners. Review with Finance and Sustainability Sub-Committee and Executive Committee.	10/01/2015	03/31/2016	10/01/2015	03/31/2016	03/31/2016	DY1 Q4	
Task Establish reporting and monitoring processes	Completed	Establish a process for identifying, monitoring and assisting financially frail partners. Define partner reporting requirements and the role of the CSO Provider Engagement Team and the Finance and Sustainability Sub-Committee. Present to the Executive Committee for review and approval.	11/15/2015	01/31/2016	11/15/2015	01/31/2016	03/31/2016	DY1 Q4	
Task Conduct first annual review	Completed	Perform first annual review of the financial health current state assessment tool and revise as needed to capture key financial health and sustainability indicators. Present to the Executive Committee for review and approval.	01/15/2016	02/28/2016	01/15/2016	02/28/2016	03/31/2016	DY1 Q4	
Milestone #3 Finalize Compliance Plan consistent with New York State Social Services Law 363-d	Completed	This milestone must be completed by 12/31/2015. Finalized Compliance Plan (for PPS Lead).	04/01/2015	12/31/2015	04/01/2015	12/31/2015	12/31/2015	DY1 Q3	YES



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Milestone/Task Name	Status	Description	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter	AV
Task Appoint Compliance Committee leadership	Completed	Appoint CSO lead as a member of the compliance committee. Appoint SBH's compliance officer as interim compliance officer for the PPS	04/01/2015	07/10/2015	04/01/2015	07/10/2015	09/30/2015	DY1 Q2	
Task Identify Compliance Officer	Completed	Identify a Compliance Officer who has an expertise in NYSSS Law 363-d.	07/01/2015	08/30/2015	07/01/2015	08/30/2015	09/30/2015	DY1 Q2	
Task Hire Compliance Officer	Completed	Hire or designate PPS Compliance Officer who will report to legal affairs department of SBH and its compliance officer. The Compliance Officer will conduct internal control and will develop a Compliance plan consistent with NYS SSL 363-d and OMIG requirements for DSRIP.	06/15/2015	07/31/2015	06/15/2015	07/31/2015	09/30/2015	DY1 Q2	
Task Establish compliance enforcement procedures	Completed	Establish PPS chain-of-command for compliance enforcement including relationship between the compliance function and the PPS governance structure.	07/15/2015	09/30/2015	07/15/2015	09/30/2015	09/30/2015	DY1 Q2	
Task Establish compliance plan	Completed	Customize PPS lead's existing compliance plan and programs (e.g., HIPAA) for the PPS, consistent with NYS Social Services Law 363-d, OMIG requirements and present to the Executive Committee for approval.	07/15/2015	11/10/2015	07/15/2015	11/10/2015	12/31/2015	DY1 Q3	
Task Integrate compliance requirements into MSA	Completed	Incorporate compliance requirements into Master DSRIP Services Agreement as appropriate to ensure participant compliance with NYS Social Services Law 363-d.	07/15/2015	11/15/2015	07/15/2015	11/15/2015	12/31/2015	DY1 Q3	
Task Share compliance plan with partners	Completed	Publish PPS Compliance Plan (including standards of conduct, conflicts of interest, receipt of complaints/no retaliation policies, and monitoring procedures) and share with all partners and post to PPS website.	07/15/2015	11/30/2015	07/15/2015	11/30/2015	12/31/2015	DY1 Q3	
Milestone #4 Develop detailed baseline assessment of revenue linked to value based payment, preferred compensation modalities for different provider types and functions, and MCO strategy for the PPS and for facilitating network partner engagement with the MCOs.	On Hold	This milestone must be completed by 09/30/2016. Value-based payment plan, signed off by PPS board.	04/01/2015	09/30/2016	04/01/2015	03/31/2020	03/31/2020	DY5 Q4	YES
Task Identify subject matter experts for leadership positions	Completed	Recruit senior Medicaid MCO leadership to serve on Executive Committee. Identify and appoint HMO industry expert to F&S Sub-Committee.	04/01/2015	05/21/2015	04/01/2015	05/21/2015	06/30/2015	DY1 Q1	
Task Review VBP guidelines	Completed	Review final state value-based payment prototype and roadmap upon release.	07/01/2015	08/31/2015	07/01/2015	08/31/2015	09/30/2015	DY1 Q2	



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Milestone/Task Name	Status	Description	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter	AV
Task Establish VBP payment assessment procedures	Completed	Develop value-based payment assessment and annual assessment process. Present to the Executive Committee for review and approval.	08/01/2015	09/30/2015	08/01/2015	09/30/2015	09/30/2015	DY1 Q2	
Task Assess current VBP arrangements	Completed	Develop detailed analysis of PPS partners' existing value-based payment arrangements with Medicaid MCOs and other payers by reviewing claims-level data. A survey will be administered based on the defined VBP assessment procedures. Assessment will likely begin with larger organizations that already have significant VBP contracts and make up the majority of activity within the PPS and are actively participating in PPS leadership.	08/01/2015	03/31/2016	08/01/2015	03/31/2016	03/31/2016	DY1 Q4	
Task Engage MCOs in VBP planning	Completed	Identify MCOs in BPHC PPS catchment area and actively engage them in developing value-based payment arrangements through a structured stakeholder engagement process.	09/01/2015	11/15/2015	09/01/2015	11/15/2015	12/31/2015	DY1 Q3	
Task Develop VBP education and engagement strategy	Completed	Develop provider education and engagement strategy through a structured stakeholder engagement process, which will facilitate participant understanding of and input to value-based payments and potential contracting arrangements.	08/15/2015	11/30/2015	08/15/2015	11/30/2015	12/31/2015	DY1 Q3	
Task Hold regular meetings with MCOs	Completed	Initiate monthly meetings with MCOs and engage in development of MCO strategy framework for BPHC PPS.	08/15/2015	11/30/2015	08/15/2015	11/30/2015	12/31/2015	DY1 Q3	
Task Engage PPS providers in VBP education and planning	Completed	BPHC is working with Montefiore Hospital to leverage their experience and strategy to develop their VBP rates for the PPS. Montefiore Hospital is experienced with Value Based Purchasing contracts for Medicaid Managed Care and for their Accountable Care Organization (ACO) and will play a key role in the development of VBP rates.	12/01/2015	02/15/2016	12/01/2015	02/15/2016	03/31/2016	DY1 Q4	
Task Establish methodology for estimating revenue and determining value	Completed	In coordination with Finance and Sustainability Committee, develop methodology for estimating revenue and determining value. Review and obtain sign-off from Executive Committee.	11/01/2015	01/31/2016	11/01/2015	01/31/2016	03/31/2016	DY1 Q4	
Task Conduct first annual assessment of VBP	Completed	Perform the first annual assessment of the current state of value-based payment and associated revenue across all PPS partners.	11/01/2015	01/31/2016	11/01/2015	01/31/2016	03/31/2016	DY1 Q4	
Task Establish compensation and MCO strategy framework	Completed	Develop preferred compensation and MCO strategy framework. Review and obtain sign-off with Executive Committee.	11/15/2015	01/31/2016	11/15/2015	01/31/2016	03/31/2016	DY1 Q4	



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Milestone/Task Name	Status	Description	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter	AV
Task Establish methodology for PPS members to demonstrate value	Completed	In coordination with Finance and Sustainability Committee, develop plan to show how PPS members will demonstrate value to MCOs.	09/01/2015	10/31/2015	09/01/2015	10/31/2015	12/31/2015	DY1 Q3	
Task Establish VBP sub working group within the F&S Subcommittee	Completed	Establish a sub working group of the F&S subcommittee. This sub working group will develop a plan for the best way to assess the current state of VBP that is compliant with BPHC Antitrust policies. Representatives will be able to represent the current state within their own organizations	10/01/2015	12/31/2015	10/01/2015	12/31/2015	12/31/2015	DY1 Q3	
Milestone #5 Finalize a plan towards achieving 80% value-based payments across network by year 5 of the waiver at the latest, including efforts to educate PPS network partners on VBP, organizational models to support VBP contracting such as ACOs and IPAs, and to facilitate network partner engagement with MCOs.	In Progress	This milestone must be completed by 3/31/2017. Value-based payment plan, signed off by PPS board.	07/15/2015	03/31/2017	07/15/2015	03/31/2017	03/31/2017	DY2 Q4	YES
Task Review VBP guidelines	Completed	Review final state value-based payment prototype and road map upon release.	07/15/2015	08/31/2015	07/15/2015	08/31/2015	09/30/2015	DY1 Q2	
Task Review baseline assessment of VBP current state	Completed	Review baseline assessment of partners' value-based payment revenue to inform development of PPS value-based payment plan.	02/01/2016	04/30/2016	02/01/2016	04/30/2016	06/30/2016	DY2 Q1	
Task Conduct gap analysis	Completed	Conduct gap assessment between PPS's current volume of value-based revenue and target of 90% across the PPS network.	12/01/2015	03/31/2016	12/01/2015	03/31/2016	03/31/2016	DY1 Q4	
Task Engage MCOs in creation of transition plan	Completed	Engage MCOs in development of value-based purchasing transition plan.	12/01/2015	03/31/2016	12/01/2015	03/31/2016	03/31/2016	DY1 Q4	
Task Engage providers in creation of transition plan	Completed	Engage PPS providers in development of the value-based purchasing transition plan, provider adoption strategy, reporting requirements and procedures.	12/01/2015	03/31/2016	12/01/2015	03/31/2016	03/31/2016	DY1 Q4	
Task Establish reporting requirements and procedures	Completed	Establish partner value-based payment reporting requirements and procedures to enable ongoing monitoring of PPS value-based payment revenue.	03/01/2016	05/31/2016	03/01/2016	05/31/2016	06/30/2016	DY2 Q1	
Task Determine organizational requirements for transition	Completed	Define PPS organizational requirements necessary to support transition to value-based payment.	03/01/2016	04/30/2016	03/01/2016	04/30/2016	06/30/2016	DY2 Q1	



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Milestone/Task Name	Status	Description	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter	AV
Task Establish VBP transition plan	On Hold	Finalize PPS value-based payment transition plan and provider adoption strategy in the timeframe required by DSRIP guidelines. Present to Executive Committee for approval.	06/01/2016	09/30/2016	04/01/2015	03/31/2020	03/31/2020	DY5 Q4	
Task Finalize VBP reporting schedule	On Hold	Establish a monthly Executive Committee value based payment reporting schedule that will continue throughout DSRIP years.	06/01/2016	09/30/2016	04/01/2015	03/31/2020	03/31/2020	DY5 Q4	
Task Begin expanding existing VBP arrangements	In Progress	SBH and MMC will expand the lives in their existing fully capitated arrangements starting in DY2	07/01/2016	12/31/2016	07/01/2016	12/31/2016	12/31/2016	DY2 Q3	
Task Begin to pursue shared saving arrangements and risk-sharing	In Progress	Introduce partners to value-based contracting arrangements at a lower level of risk by pursuing shared savings arrangements, gradually converting to risk-sharing arrangements over time	07/01/2016	12/31/2016	07/01/2016	12/31/2016	12/31/2016	DY2 Q3	
Task Expand VBP arrangements throughout PPS	In Progress	Expand the level of risk and capitation assumed by BPHC partners as the capabilities of PPS members increase	07/01/2016	12/31/2016	07/01/2016	12/31/2016	12/31/2016	DY2 Q3	
Milestone #6 ≥10% of total MCO-PPS payments (in terms of total dollars) captured in at least Level 1 VBPs	On Hold		04/01/2015	03/31/2020	04/01/2015	03/31/2020	03/31/2020	DY5 Q4	YES
Milestone #7 ≥50% of total MCO-PPS payments (in terms of total dollars) captured in at least Level 1 VBPs, and ≥ 8%* (blended for 15% target for fully capitated plans (MLTC and SNPS) and 5% target for not fully capitated plans) of total MCO payments captured in VBPs has to be in Level 2 VBPs or higher	On Hold		04/01/2015	03/31/2020	04/01/2015	03/31/2020	03/31/2020	DY5 Q4	YES
Milestone #8 ≥80% of total MCO payments (in terms of total dollars) captured in at least Level 1 VBPs, and ≥ 20%* (blended for 35% target for fully capitated plans (MLTC and SNPS) and 15% target for not fully capitated plans) of total MCO payments captured in VBPs has to be in Level 2 VBPs or higher	On Hold		04/01/2015	03/31/2020	04/01/2015	03/31/2020	03/31/2020	DY5 Q4	YES



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IA Instructions / Quarterly Update

Milestone Name	IA Instructions	Quarterly Update Description
Finalize PPS finance structure, including reporting structure	If there have been changes, please describe those changes and upload any supporting documentation as necessary.	Please state if there have been any changes during this reporting quarter. Please state yes or no in the corresponding narrative box.

Prescribed Milestones Current File Uploads

Milestone Name	User ID	File Type	File Name	Description	Upload Date
Develop detailed baseline assessment of revenue linked to value based payment, preferred compensation modalities for different provider types and functions, and MCO strategy for the PPS and for facilitating network partner engagement with the MCOs.	sgjevuka	Other	36_DY2Q2_FS_MDL31_PRES4_OTH_Milestone_4_VBP_6179.docx	Milestone 4 VBP	10/19/2016 11:26 AM

Prescribed Milestones Narrative Text

Milestone Name	Narrative Text
Finalize PPS finance structure, including reporting structure	Completed in DY1 Q3. No changes have been made to the finance/reporting structure.
Perform network financial health current state assessment and develop financial sustainability strategy to address key issues.	Completed in DY1 Q4. BPHC's annual Finance Sustainability Survey will be reissued in DY2Q3 as part of our effort to keep the financial health assessment and strategy current. No other changes have been made to this milestone.
Finalize Compliance Plan consistent with New York State Social Services Law 363-d	Completed in DY1 Q3. BPHC has continued to develop a robust compliance program and create policies and procedures to describe and operationalize the BPHC Compliance Plan. BPHC has disseminated its Compliance Plan and Code of Conduct to its Partners along with an attestation form for Partners to complete confirming: (i) the Partners' receipt of the BPHC Compliance Plan and Code of Conduct, (ii) that the Partners have a compliance program, and (iii) that the Partners will incorporate the relevant compliance elements pertaining to DSRIP in their respective training. BPHC has also contracted with a third party vendor (Navex) to establish a hotline and web portal for receiving complaints regarding all compliance matters. Information regarding the compliance hotline is broadly disseminated throughout the PPS. BPHC has also developed a DSRIP Compliance training template that is available on HealthStream (SBH's Learning Management Platform). Finally, as set forth in BPHC's Compliance Plan, the CSO engaged in a risk assessment exercise with Senior Staff and Project Managers aimed at identifying the risks to BPHC at this stage of DSRIP. This exercise resulted in a robust internal discussion and the creation of a compliance work plan that will inform future compliance activities.
Develop detailed baseline assessment of revenue linked to value based payment, preferred compensation modalities for different provider types and functions, and MCO strategy for the PPS and for facilitating network partner engagement with the MCOs.	Milestone remains under review with the State.



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Prescribed Milestones Narrative Text

Milestone Name	Narrative Text
Finalize a plan towards achieving 80% value-based payments across network by year 5 of the waiver at the latest, including efforts to educate PPS network partners on VBP, organizational models to support VBP contracting such as ACOs and IPAs, and to facilitate network partner engagement with MCOs.	Milestone remains under review with the State.
≥10% of total MCO-PPS payments (in terms of total dollars) captured in at least Level 1 VBPs	Milestone remains under review with the State.
≥50% of total MCO-PPS payments (in terms of total dollars) captured in at least Level 1 VBPs, and ≥ 8%* (blended for 15% target for fully capitated plans (MLTC and SNPS) and 5% target for not fully capitated plans) of total MCO payments captured in VBPs has to be in Level 2 VBPs or higher	Milestone remains under review with the State.
≥80% of total MCO payments (in terms of total dollars) captured in at least Level 1 VBPs, and ≥ 20%* (blended for 35% target for fully capitated plans (MLTC and SNPS) and 15% target for not fully capitated plans) of total MCO payments captured in VBPs has to be in Level 2 VBPs or higher	Milestone remains under review with the State.

Milestone Review Status

Milestone #	Review Status	IA Formal Comments
Milestone #1	Pass & Complete	
Milestone #2	Pass & Complete	
Milestone #3	Pass & Complete	
Milestone #4	Pass & Ongoing	
Milestone #5	Pass & Ongoing	
Milestone #6	Pass & Ongoing	
Milestone #7	Pass & Ongoing	
Milestone #8	Pass & Ongoing	



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✔ IPQR Module 3.2 - PPS Defined Milestones

Instructions :

Please enter and update baseline target dates, as well as work breakdown tasks with target dates for PPS-defined milestones.

Milestone/Task Name	Status	Description	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
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No Records Found

PPS Defined Milestones Current File Uploads

Milestone Name	User ID	File Type	File Name	Description	Upload Date
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No Records Found

PPS Defined Milestones Narrative Text

Milestone Name	Narrative Text
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No Records Found



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✓ IPQR Module 3.3 - Major Risks to Implementation & Risk Mitigation Strategies

Instructions :

Please describe the key challenges or risks that you foresee in implementing these cross-cutting organizational strategies, including potential impacts on specific projects and, crucially, any risks that will undermine your ability to achieve outcome measure targets.

- 1) If BPHC fails to report on state-established milestones or meet prescribed metrics and measures, we risk having limited availability of funds to distribute to partners. To mitigate this risk, BPHC continues to engage in a thoughtful planning and monitoring process to ensure it achieves DSRIP milestones and metrics efficiently and effectively. Meticulous work plans have been developed to help network partners meet patient engagement targets and pay-for-performance measures benchmarks. In addition, BPHC developed a budget model that assumed underperformance and incomplete target achievement. As a result, we discounted anticipated DSRIP payments and contained the BPHC budget. Furthermore, we included language in each of our MSA schedules and contracts indicating that BPHC would only pay with DSRIP funds once received and discontinue the agreement in the event that DSRIP funds were not available.
- 2) Failure to be awarded CRFP funds will impact PPS project implementation and performance, as some projects require capital investments not covered by DSRIP waiver funds. SBH/BPHC was not awarded CRFP funds and is moving forward with its own resources to help the PPS achieve its goals and create a healthy community. Unavailability of capital funds may create significant risks, to core IT functionality and interoperability programs. We will work to meet these challenges by identifying additional sources of funding for interconnectivity and capital-intensive projects, and continue to attempt to engage the State in conversation.
- 3) Initial assessment of the financial health of its partner organizations showed that while a majority were "not immediately fragile," a small number were identified as moderately fragile or fragile. To mitigate this risk, BPHC, through its Finance and Sustainability Sub-Committee and CSO Provider Engagement Team, will develop a process for timely monitoring of financially at risk partners. BPHC will also establish a process to determine and ensure that the PPS, through its member organizations, has the capacity and range of services to address the needs of our attribution in case any of the at risk partners will diminish the services it can provide.
- 4) The transition to value-based payment (VBP) across the PPS requires engagement and willingness from Medicaid managed care organizations (MCOs) to transform existing contracts into DSRIP-aligned VBP contracts over 5 years. BPHC will continue the effort to ensure MCOs are meaningfully engaged in developing transition plans and have time to prepare for the transition to VBP.
- 5) Several third-party groups will have a significant impact on patient outcomes and overall success of the PPS, but they depend on extraneous revenue streams. NYC-run social service agencies and CBOs are dependent on city and state funding and charitable support. While MCOs will be supported by NYS in this restructuring, local community and county agencies face a host of outside influences that could impair their ability to support the PPS in a meaningful way. Timely funding of EIP funds and NPV funds from the state will impact the involvement of CBOs that have major effects in the restructure of a VBP system.
- 6) For the PPS to meet reporting requirements, it needs access to data for financial reporting. This requires appropriate processes and mechanisms to allow providers to perform and provide timely information. The PPS intends to mitigate this risk by engaging its participants to assist in the development and implementation of appropriate reporting requirements and structures.



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✔ IPQR Module 3.4 - Major Dependencies on Organizational Workstreams

Instructions :

Please describe any interdependencies with other organizational workstreams (IT Systems and Processes, Clinical Integration, etc.)

- Performance Reporting: Identify point-of-contact in each partner organization for finance-related matters (e.g., reporting and policies/procedures); base partner reporting requirements on DSRIP reporting milestones/metrics; performance reporting infrastructure that supports provider, practice, and organization-level reporting and evaluation to drive DSRIP incentive payments (note: performance reporting and incentive payments will be detailed in each Participant's Master Services Agreement).
- Governance: The PPS governance structure must be capable of executing financial responsibilities; the PPS governance structure must evolve to incorporate Medicaid MCOs to support transition to value-based payment.
- IT: The PPS IT systems must support central finance and performance reporting to inform and track PPS and project-level budgets and funds flow; the PPS IT systems must support population health management to enable partners to improve patient outcomes that will drive the transition to value-based payment with Medicaid MCOs and other payers.
- Physician Engagement: The PPS must effectively engage and educate physicians regarding DSRIP's incentive-based funding structure, including contractual obligations associated with project-specific clinical interventions, Domain 1 requirements and their relationship to incentive payments.



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✔ IPQR Module 3.5 - Roles and Responsibilities

Instructions :

Please list and elaborate upon the key people/organizations responsible for this organizational workstream and describe what their responsibilities involve.

Role	Name of person / organization (if known at this stage)	Key deliverables / responsibilities
BPHC Executive Director	Irene Kaufmann	Overall financial sustainability plan
BPHC Director of Financial Planning	Ronald Sextus	Overall implementation of financial strategy and sustainability plan
SBH CFO	Todd Gorlewski	Oversight of the sustainability plan
BPHC Sr. Accountant	Janneth Gaona	Setting up GL and maintenance of all BPHC revenue and expense accounts. Reconciling and Managing BPHC Bank accounts.
BPHC Compliance Officer	Suzette Gordon	Oversight of the compliance strategy
BPHC External Independent Auditor	Ernst & Young	Independent auditor will audit annually and report to the Finance and Executive Committee that the recording of accounting are done according to GAAP and are in compliance.



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✔ IPQR Module 3.6 - Key Stakeholders

Instructions :

Please identify the key stakeholders involved, both within and outside the PPS.

Key stakeholders	Role in relation to this organizational workstream	Key deliverables / responsibilities
Internal Stakeholders		
BPHC CSO Business Staff	Accountable for integration and effective financial plan	Oversight and integration of finances into BPHC operations
BPHC Finance and Sustainability Sub-Committee	Governance for effective integration and use of IT, centrally and across partners	Oversight and integration of finance plan into BPHC operations
SBH Management/Leadership	Fiduciary oversight for effective financial plans	Oversight of BPHC financial operations
BPHC Executive Committee	Governance for effective and sustainable financial strategy	Governance structure with PPS-wide representation, makes policy decisions and provides direction for effective and sustainable financial strategy
BPHC Compliance Officer	Oversight and advice on the compliance plan and audits	Oversight and advice on financial compliance and audit
BPHC Senior Director of Quality Management and Analytics	Accountable for providing required quality data in a timely manner	Quality data support
SBH IT team	Support the financial functions with the existing IT infrastructure and data streams	Support with the technical infrastructure
BPHC member organizations	Work within financial models to ensure BPHC success	Provide services according to master contract requirements
External Stakeholders		
External Auditor - Ernst & Young	Conduct the annual audit	Complete audit documentation and recommendation
Hudson Valley PPS	Align financial models for paying and incenting providers and provider organizations with those developed by BPHC	Financial models and master contract agreements
Bronx Chamber of Commerce	Coordinate with the BCC in order for local businesses to increase employment opportunities for the local community.	Participating in events geared towards employment opportunities that foster local community development.
Bronx Business Improvement Districts	Working with Bronx BIDs and local CBOs to increase their involvement in local economic empowerment of the community.	Meeting with Bronx BIDs such as Fordham BID, Belmont BID and others to identify programs and opportunities that the community can benefit from.
Community Boards	Community Boards will participate in identifying the local community needs and concerns.	BPHC will participate in Local Community Board Meeting, Educate them about DSRIP and learn from them about the community needs and how to improve them.
Bronx Elected Officials	Work with the various Bronx Elected Officials and CBOs to address social determinants of health to improve the overall health of Bronx residents.	Work with Bronx Elected Officials and CBOs to host forums in addressing how to improve the overall health and economics of the community.



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Key stakeholders	Role in relation to this organizational workstream	Key deliverables / responsibilities
Medicaid Managed Care Health Plans	Monitor performance of financial models and use them to develop value-based contracting	Initiate development of value-based contracting with PPS hospitals and their providers



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✔ IPQR Module 3.7 - IT Expectations

Instructions :

Please clearly describe how the development of shared IT infrastructure across the PPS will support this particular workstream.

The PPS will require appropriate IT systems to support central and PPS-wide reporting capabilities to support performance reporting, track PPS and project-level budgets and funds flow, and monitor financial sustainability. The systems will need to support PPS financial analysis reports, performance metrics reporting, and PPS-specific financial statements. When conducive, BPHC will leverage existing back-office systems within St. Barnabas Hospital and Montefiore. In terms of funds flow, treasury and general ledger, however, SBH has created a separate general ledger platform and banking arrangement to ensure that the restrictive nature and purpose of the intended funds are directed accurately with complete documentation for audit purposes. PPS-wide IT systems and health information exchanges that support care management and population health management will be required to enable partners to improve patient outcomes that will drive the transition to value-based payment with Medicaid MCOs and other payers.

✔ IPQR Module 3.8 - Progress Reporting

Instructions :

Please describe how you will measure the success of this organizational workstream.

The success of this workstream will be measured on the financial stability of the participants in the PPS, PPS adherence to a compliance plan consistent with NY State Social Services Law 363-d, and the migration from the current level of VBP across PPS provider participants to 90% of the total MCO-PPS payments captured in at least Level 1 VBPs, with more than 70% in Level 2 VBPs or higher.

The PPS has already done an initial assessment of the financial stability of its lead organization and its partners. It is currently expanding this initial assessment to new partners that have joined the PPS since the first assessment was completed. The assessment itself will be evaluated for potential updates and will be administered to all PPS participants annually. The Finance and Sustainability Sub-Committee will be charged with updating the assessment as required, administering the evaluation and analyzing the results of the assessments. It will determine the need for potential interventions and initiate more robust monitoring of any financially fragile partners. The provider engagement team of the CSO and the Finance and Sustainability Sub-Committee will report findings from the assessment and monitoring activities regularly to the Executive Committee.

The PPS will publish its compliance plan and conduct quarterly compliance meetings. There will be quarterly and annual compliance reports as well as an annual review of the compliance plan itself to determine if additional changes are required.

The PPS has good visibility into the VBPs of its lead organization as well as some of the larger provider organizations participating in the PPS. It will develop an initial assessment to develop a complete baseline assessment of revenue linked to VBPs across all participants. The PPS will implement reporting requirements to monitor revenue linked to VBPs to regularly assess our performance against our plan to achieving 90% VBPs.



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Starting in DY1, Q3 the PPS began to engage MCOs and providers to develop the appropriate reporting requirements and procedures to meet the quarterly reporting requirements to the state.

IPQR Module 3.9 - IA Monitoring

Instructions :



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Section 04 – Cultural Competency & Health Literacy

✅ IPQR Module 4.1 - Prescribed Milestones

Instructions :

Please enter and update target dates, as well as breakdown tasks with target dates for prescribed milestones. For milestones that are due within the reporting period, documentation is required to provide evidence of milestone achievement. Any explanations regarding altered or missed target commitments must be included within the textbox, not as narrative within uploaded documentation. Note some milestones include minimum expected completion dates.

Milestone/Task Name	Status	Description	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter	AV
Milestone #1 Finalize cultural competency / health literacy strategy.	Completed	This milestone must be completed by 12/31/2015. Cultural competency / health literacy strategy signed off by PPS Board. The strategy should: -- Identify priority groups experiencing health disparities (based on your CNA and other analyses); -- Identify key factors to improve access to quality primary, behavioral health, and preventive health care -- Define plans for two-way communication with the population and community groups through specific community forums -- Identify assessments and tools to assist patients with self-management of conditions (considering cultural, linguistic and literacy factors); and -- Identify community-based interventions to reduce health disparities and improve outcomes.	04/01/2015	12/31/2015	04/01/2015	12/31/2015	12/31/2015	DY1 Q3	YES
Task Initiate QCIS to support CC/HL strategy.	Completed	Establish and convene a Quality and Care Innovation Sub-Committee (QCIS) to support development of a PPS-wide cultural competency and health literacy strategy (CC/HL).	06/05/2015	06/30/2015	06/05/2015	06/30/2015	06/30/2015	DY1 Q1	
Task Inventory existing CC/HL programs in PPS	Completed	Conduct an inventory of existing CC/HL programs across PPS members and identify assets and gaps that should be addressed in CC/HL strategy.	04/01/2015	06/30/2015	04/01/2015	06/30/2015	06/30/2015	DY1 Q1	
Task Identify priority populations and locations	Completed	Through CNA and PPS member surveys, identify priority populations and neighborhoods experiencing health disparities and having low literacy. Particular attention to be focused on immigrant populations and populations	05/18/2015	09/30/2015	05/18/2015	09/30/2015	09/30/2015	DY1 Q2	



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Milestone/Task Name	Status	Description	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter	AV
		experiencing food and/or housing insecurity. Furthermore the strategy should target neighborhoods designated as Medically Underserved Areas and populations residing along the corridor of concentrated preventable admissions, stretching from Fordham-Bronx Park, down the Grand Concourse, to the South Bronx.							
Task Identify best practices in interventions to reduce health disparities	Completed	Gather information from key stakeholders with expertise on CC/HL to identify PPS and community-based interventions to reduce health disparities and improve outcomes.	05/18/2015	09/30/2015	05/18/2015	09/30/2015	09/30/2015	DY1 Q2	
Task Develop CC/HL strategy and action plan	Completed	Convene a CC/HL work group including co-chairs of the QCIS and CBO member leadership supported by the Director of Collaboration and the Director of Workforce Innovation. This group will utilize findings from CNA, inventory of providers, best practice experts and stakeholders to develop a CC/HL strategy and action plan. Strategy and action plan will include 1) specific initiatives such as remote simultaneous medical interpretation, 2) identified stigmatized populations such as the mentally ill and SUD, 3) standards for member organizations and 4) requirements and timing for training and re-training staff, in concert with implementation of the clinical projects.	05/18/2015	12/31/2015	05/18/2015	12/31/2015	12/31/2015	DY1 Q3	
Task Partner with CBOs	Completed	In conjunction with the Director of Collaboration, seek partnerships with CBOs with experience and success in cultural competency and health literacy strategies (e.g. Health People, etc) to participate in the implementation of the CC/HL strategy.	05/18/2015	12/31/2015	05/18/2015	12/31/2015	12/31/2015	DY1 Q3	
Task Develop an evaluation plan	Completed	Develop a plan for evaluating the effectiveness of the CC/HL strategy.	10/01/2015	12/31/2015	10/01/2015	12/31/2015	12/31/2015	DY1 Q3	
Task Obtain approval for CC/HL strategy and action plan	Completed	Present CC/HL plan to Quality and Care Innovation Sub-Committee then Executive Committee for approval	10/06/2015	12/17/2015	10/06/2015	12/17/2015	12/31/2015	DY1 Q3	
Milestone #2 Develop a training strategy focused on addressing the drivers of health disparities (beyond the availability of language-appropriate material).	Completed	This milestone must be completed by 6/30/2016. Cultural competency training strategy, signed off by PPS Board. The strategy should include: -- Training plans for clinicians, focused on available evidence-based research addressing health disparities for particular	04/01/2015	06/30/2016	04/01/2015	06/30/2016	06/30/2016	DY2 Q1	YES



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Milestone/Task Name	Status	Description	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter	AV
		groups identified in your cultural competency strategy -- Training plans for other segments of your workforce (and others as appropriate) regarding specific population needs and effective patient engagement approaches							
Task Initiate development of health disparities training strategy	Completed	Convene Workforce Sub-Committee and QCIS to support development of health disparities training strategy.	05/22/2015	06/05/2015	05/22/2015	06/05/2015	06/30/2015	DY1 Q1	
Task Inventory training best practices	Completed	Perform inventory of existing training programs within the PPS and identify best practices to leverage (as part of strengths/gaps assessment in Milestone 1).	04/01/2015	09/30/2015	04/01/2015	09/30/2015	09/30/2015	DY1 Q2	
Task Identify key features of training plans	Completed	Based on inventory and research, identify key features of training plans, including scope of providers trained, mechanisms for delivering training services, and frequency of offerings (e.g., semiannual).	10/01/2015	03/31/2016	10/01/2015	03/31/2016	03/31/2016	DY1 Q4	
Task Obtain approval for training plan	Completed	Vet training plan through Workforce Sub-Committee, QCIS and Executive Committee.	01/01/2016	06/30/2016	01/01/2016	06/30/2016	06/30/2016	DY2 Q1	
Task Develop a reporting plan for training program	Completed	Develop a plan for conducting ongoing quarterly reports on training program.	06/01/2015	06/30/2016	06/01/2015	06/30/2016	06/30/2016	DY2 Q1	
Task Communicate training strategy to providers	Completed	Present the training strategy to PPS providers through the rapid deployment collaboratives.	04/01/2016	06/30/2016	04/01/2016	06/30/2016	06/30/2016	DY2 Q1	

IA Instructions / Quarterly Update

Milestone Name	IA Instructions	Quarterly Update Description
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No Records Found

Prescribed Milestones Current File Uploads

Milestone Name	User ID	File Type	File Name	Description	Upload Date
Finalize cultural competency / health literacy strategy.	sgjevuka	Meeting Materials	36_DY2Q2_CCHL_MDL41_PRES1_MM_CCHL_M1_Meeting_Schedule_DY2Q2_6141.xlsx	Meeting Schedule DY2Q2	10/18/2016 10:37 AM
Develop a training strategy focused on addressing the drivers of health disparities (beyond the availability of language-appropriate	sgjevuka	Templates	36_DY2Q2_CCHL_MDL41_PRES2_TEMPL_CCHL_M2_Meeting_Schedule_DY2Q2_6143.xlsx	Meeting Schedule DY2Q2	10/18/2016 10:44 AM
	sgjevuka	Other	36_DY2Q2_CCHL_MDL41_PRES2_OTH_CCHL_	Cultural Competency Training Strategy Revised	10/18/2016 10:42 AM



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Prescribed Milestones Current File Uploads

Milestone Name	User ID	File Type	File Name	Description	Upload Date
material).			M2_Cultural_Competency_Training_Strategy_Revised_9-30-16_6142.doc		9-30-16

Prescribed Milestones Narrative Text

Milestone Name	Narrative Text
Finalize cultural competency / health literacy strategy.	<p>BPHC has been heavily focused this quarter on the community health literacy initiative. This initiative is community based, and specifically designed to reduce disparities and improve Bronx community health outcomes by using CBOs to provide outreach and health literacy training to community members. The member CBOs selected for this program are ArchCare, Bronx Community Health Network, Inc., BronxWorks, Inc., Mary Mitchell Family & Youth Center, Inc., Health People, Regional Aide for Interim Needs, and the Bronx Health Link.</p> <p>Beginning in October 2016, the participating CBOs will attend four train-the-trainer sessions conducted by the Office of Citywide Health Insurance Access (OCHIA) on NYC Human Resource Administration (HRA) to learn the pertinent information about obtaining health insurance. By the end of November, these CBOs, using health educators, community health workers and peers, will begin delivering programs to the communities they serve and beyond. There will be monthly meetings of all participating CBOs to identify best practices and continue to refine this process.</p> <p>The second stage will take place during DY2Q4 when the second set of train the trainer programs will take place. Working with the Center for Immigrant Health and Cancer Services, this second train the trainer event will covers topics related to using the transformed healthcare system more effectively. Topics include primary care, care coordination, care plans, consent and using health services appropriately (IE, when to use the ER). There is a mechanism being set up within the PPS so that these educators may refer clients through a BPHC referral hotline to Health Homes, primary care practitioners and other services.</p> <p>This program has a CQI process embedded into monthly meetings and will be further developed throughout DY2 and DY3. Two-way communication will be a highlight of the forums conducted by the CBOs and this information, including suggestions for additional curriculum will be incorporated in the plans on a regular basis.</p>
Develop a training strategy focused on addressing the drivers of health disparities (beyond the availability of language-appropriate material).	<p>Since the Cultural Competency Training Strategy has been approved by the Executive Committee for the DY2Q1 reporting, the Cultural Responsiveness Work Group has focused on developing an implementation strategy for the training. The eight CC/HL training programs will be implemented in three phases, beginning with foundational programs to provide basic knowledge to various segments of BPHC workforce. These programs will begin in DY2Q4: 1) BPHC Cultural Competency for Leadership; 2) Cultural Competency in the Bronx for Frontline Staff in the BPHC network; 3) Cultural Competency and the Social Determinants of Health for Practitioners</p> <p>The second phase, while not foundational, includes two programs that based on the PPS's strategic needs, are also necessary to present by the end of DY2: 1) Community Health Literacy Program for community members, via CBOs; 2) Working with People with Behavioral Health Conditions for frontline staff in the BPHC network</p> <p>The third phase programs, which are more specialized in terms of the target trainees as well as the depth of the subject, will be implemented beginning in DY3: 1) Patient-Centered Care for Immigrant Seniors in the Bronx; 2) Cultural Competency for Home Care, for home health workers; 3) Poverty Simulation, for</p>



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Prescribed Milestones Narrative Text

Milestone Name	Narrative Text
	<p>interdisciplinary teams including front line staff.</p> <p>In addition, Cultural Responsiveness champions have been identified at our largest organizations so the training will be implemented in a way that works best for each organization. Each facility will start with the foundational programs described in the first phase. The Leadership Program in particular, will include how to sustain the learnings from these programs using policies and other structural changes. Regular meetings of the BPHC Cultural Competency Work Group have been planned to sustain and further develop the implementation plans.</p>

Milestone Review Status

Milestone #	Review Status	IA Formal Comments
Milestone #1	Pass & Complete	
Milestone #2	Pass & Complete	



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✔ IPQR Module 4.2 - PPS Defined Milestones

Instructions :

Please enter and update baseline target dates, as well as work breakdown tasks with target dates for PPS-defined milestones.

Milestone/Task Name	Status	Description	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
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No Records Found

PPS Defined Milestones Current File Uploads

Milestone Name	User ID	File Type	File Name	Description	Upload Date
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No Records Found

PPS Defined Milestones Narrative Text

Milestone Name	Narrative Text
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No Records Found



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✔ IPQR Module 4.3 - Major Risks to Implementation & Risk Mitigation Strategies

Instructions :

Please describe the key challenges or risks that you foresee in implementing your cultural competency / health literacy strategy and addressing the specific health disparities you are targeting (based on your CNA), and achieving the milestones described above - including potential impacts on specific projects and any risks that will undermine your ability to achieve outcome measure targets.

Risk #1 - Extremely Diverse Linguistic Requirements and Low Literacy/Health Literacy:
The Bronx is one of the most diverse counties in New York State, and this rich diversity demands a culturally responsive system of care. However, the Community Needs Assessment findings indicate that immigrant and limited English-speaking populations in the Bronx experience barriers to accessing health care, including low quality language services, lack of culturally and linguistically competent providers, low literacy, and distrust of the healthcare system. Together, these issues could undermine the PPS's ability to engage patients in care.

Mitigation:
BPHC has developed mitigation strategies to address patient engagement, including working with our community-based organizations (CBOs) to drive a communication and education campaign focused on health literacy basics: using health services and primary care effectively, working with care coordinators to help manage health, and the reasons to sign consent forms, specifically the Bronx RHIO consent forms. The BPHC Cultural Responsiveness Training Strategy includes components for multiple front line staff roles and providers, and is dedicated to measurably improving the cultural and linguistic competence of the BPHC workforce.

Risk #2 - Recruiting and Workforce Challenges:
Securing a culturally competent workforce is key to patient engagement and the overall success of DSRIP. Yet hiring and recruiting locally-based, bilingual and/or otherwise culturally identifying frontline workers will be challenging, due both to the general shortage of qualified health workers and competition for similar workers among other PPSs.

Mitigation:
BPHC has developed mitigation strategies to address recruiting and workforce issues, including working with local colleges to promote community-based English Speakers of Other Languages (ESOL) and GED training programs for new workers; working with 1199 Training and Education Fund and PPS member organizations that have expertise recruiting local, peer-based, and other frontline staff; and recruiting community members to enroll in healthcare worker training courses. Recruitment of community members, particularly through CBOs, applies particularly to community health workers (CHWs), critical to our cultural competency strategy.

✔ IPQR Module 4.4 - Major Dependencies on Organizational Workstreams

Instructions :

Please describe any interdependencies with other organizational workstreams (IT Systems and Processes, Clinical Integration, etc.)



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BPHC's cultural competency and health literacy strategy has interdependencies with the workforce, IT, and clinical project workstreams.

- **Workforce Workstream Dependencies:** The provision of culturally competent care will depend on the success of the PPS's Bronx-centric recruitment and training strategy. As discussed, the PPS will work with 1199 TEF, CUNY, and contracted CBOs to develop training curricula that meet cultural competency and health literacy standards and incorporate these trainings into all new hire orientations, refresher courses, and provider agreements.
- **Practitioner Engagement Workstream Dependencies:** Practitioners play a key role in providing culturally competent care to patients. The importance of providing culturally competent care and best practices for how to do so will be a key part of the practitioner communication and engagement plan, which will include regular webinars, in-person, peer-to-peer learning forums, and participation in project-specific and a Patient Engagement-focused Rapid Deployment Collaborative. It will also be included in the training/education plan targeting practitioners and other professional groups as part of educating them about the DSRIP program and the PPS-specific quality improvement agenda.
- **IT and Population Health Management Workstream Dependencies:** Connecting patients to culturally competent resources is critical to improving patient outcomes. BPHC's care management technology will include fields to record patients' linguistic and cultural needs so that patients are matched to care managers, providers, and community-based organizations that can appropriately serve them.
- **Clinical Workstreams Dependencies:** The PPS's success will be heavily reliant on the success of its clinical projects. The PPS's project referral protocols and resources must be able to address the social, linguistic, cultural, behavioral and physical needs of patients. The PPS will make available a Web-based PPS-wide directory of CBOs. These efforts will help to ensure PPS-wide tools and resources meet health literacy/cultural competency standards and address patients' social needs in a culturally competent manner.



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✔ IPQR Module 4.5 - Roles and Responsibilities

Instructions :

Please list and elaborate upon the key people/organizations responsible for this workstream and describe what their responsibilities involve.

Role	Name of person / organization (if known at this stage)	Key deliverables / responsibilities
Co-Chairs, Quality and Care Innovation Sub-Committee (QCIS)	Debbie Pantin, SAED, VIP Community Services, Dr. David Collymore, Medical Director, Acacia	Development and implementation of cultural competency/health literacy ("CC/HL") strategy
Quality and Care Innovation Sub-Committee	QCIS has 15 members with clinical experience relative to the specific projects. Membership includes: David Collymore, MD Acacia Network Megan Fogarty BronxWorks Pablo Idez, LMSW The Institute for Family Health Kenneth Jones, MD Morris Heights Health Center Loredan Ladogana, MD UCP of NYC Frank Maselli, MD Bronx United IPA Anne Meara, RN Montefiore Medical Center Beverly Mosquera, MD Comunilife Chris Norwood Health People Todd Ostrow CenterLight Health Center Debbie Pantin, LMSW VIP Community Services Rona Shapiro 1199SEIU Ed Telzak, MD SBH Health System Lizica Troneci, MD SBH Health System Dharti Vaghela Essen Medical Associates, P.C. Committee will review recommendations made by CWG, and make final decisions about PPS strategy for cultural competency/health literacy	Strategy for CC/HL, Practitioner Communication & Education, EB practice guidelines/clinical practices & protocols
Senior Director, DSRIP Care Delivery & Practice Innovations, BPHC CSO	Dr. J. Robin Moon	Advisor to the development of the CC/HL strategy
Director of Collaboration, BPHC CSO	Albert Alvarez	Develop outreach to CBOs to identify CC/HL needs for specific sub populations, diseases and locations in the Bronx
Workforce Sub-Committee	Mary Morris, Co-Chair, SBH Health System Rosa Mejias, Co-Chair, 1199 TEF	Training strategy for CC/HL
Cultural Competency/Health Literacy Work Group	Includes key players listed above including: Debbie Pantin, SAED VIP Community Services (co-chair of QCIS), Charmaine Ruddock, Project Director, Bronx REACH, Barbara Hart, Executive Director, The Bronx Health Link, Albert Alvarez, BPHC Director of	CC/HL strategy and standards developed and signed off by Executive Committee



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Role	Name of person / organization (if known at this stage)	Key deliverables / responsibilities
	Collaboration, Mary Morris, BPHC Director of Workforce Innovation and Rosa Mejias, TEF (co-chair of the Workforce Subcommittee)	
Project Manager	Venus Goulbourne	Administrative management



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✓ IPQR Module 4.6 - Key Stakeholders

Instructions :

Please identify the key stakeholders involved, both within and outside the PPS.

Key stakeholders	Role in relation to this organizational workstream	Key deliverables / responsibilities
Internal Stakeholders		
Partner organization Providers and Staff	Participate and contribute to CC/HL PPS initiatives	Comply with identified standards
CBO partner liaisons that represent a range of socioeconomic, cultural and demographic backgrounds	Provide input and feedback to create CC/HL initiatives and strategy	Community stakeholder participation in meetings, town halls, focus groups and BPHC Cultural Competency/Health Literacy Work Group
Dr. Nicole Hollingsworth	Advisor	Best practice guidance
Arlene Allende, SBH	Advisor	Best practice guidance
Leanette Alvarado	Advisor	Best practice guidance
External Stakeholders		
BPHC patients	Provide feedback by participating in surveys and focus groups	Focus groups and patient satisfaction survey responses
Other Bronx PPSs	Potential collaboration in developing Bronx-wide CC/HL strategy	Bronx-wide CC/HL strategy
Bronx Community at large	Greater use of primary care providers, health self-management for chronic conditions & participation in educational programs sponsored by the PPS	Improved health outcomes, more jobs with "living wages"
TEF-Rosa Mejias, Co Chair, BPHC workforce Subcommittee	Best practice training research and programming	Support for training strategy for CC/HL



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✔ IPQR Module 4.7 - IT Expectations

Instructions :

Please clearly describe how the development of shared IT infrastructure across the PPS will support the development and implementation of your cultural competency / health literacy strategy and the achievement of the milestones described above.

Community health workers and other PPS care management staff will use a planned commercial care coordination management solution (CCMS) to support culturally competent outreach, education, care coordination referral, advocacy and other information provided to PPS patients. Based on protocols tailored to patient cultural cohorts, and on individual care plans where available, the CCMS will be used for such activities as:

- Running periodic reports to monitor cultural makeup and requirements of PPS patients, based on data collected in screenings, assessments, etc.
- Providing multilingual, multicultural care navigation and support
- Tracking and assisting patients with practice selection, active engagement in DSRIP programs, utilization tracking and pediatric-adult transitions
- Assisting patients with locating and accessing community resources, including for palliative care
- Supporting transitions and warm handoffs at discharge, with follow-up tracking
- Educating patients and families about wellness and care, and supporting patients in self-management and shared decision making related to their health needs
- Surveying patients and families regarding care experience.

Providers and staff in other workforce segments will be trained regarding specific population needs and effective patient engagement approaches.

✔ IPQR Module 4.8 - Progress Reporting

Instructions :

Please describe how you will measure the success of this organizational workstream.

BPHC will measure the success of our cultural competency/health literacy strategy through members' successful achievement of the Domain 1 CC/HL milestones as well as the milestones referenced above. BPHC will also measure progress through providers' participation in contracting agreements, which will incorporate the PPS's health literacy and cultural competency standards. The Senior Director for Quality Management and Analytics within the CSO will be responsible for conducting ongoing assessment of the PPS's cultural competency activities and related quality-improvement efforts.

Related to patient engagement and clinical improvement, BPHC's QCIS will be charged with overseeing implementation of clinical projects and holding providers and the PPS accountable for achieving targeted metrics and clinical outcomes. Further, because all BPHC projects were selected based on health disparities data within the CNA, achieving broader clinical targets will reflect favorably upon the PPS's success reducing health disparities and creating a culturally competent and linguistically appropriate system of care.



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Additionally, BPHC will obtain feedback from providers on the effectiveness of cultural competency strategies and training programs. BPHC will also include cultural competency in BPHC patient satisfaction surveys in order to understand BPHC patient needs.

IPQR Module 4.9 - IA Monitoring

Instructions :



**New York State Department Of Health
Delivery System Reform Incentive Payment Project**

DSRIP Implementation Plan Project

SBH Health System (PPS ID:36)

Section 05 – IT Systems and Processes

✅ IPQR Module 5.1 - Prescribed Milestones

Instructions :

Please enter and update target dates, as well as breakdown tasks with target dates for prescribed milestones. For milestones that are due within the reporting period, documentation is required to provide evidence of milestone achievement.

Any explanations regarding altered or missed target commitments must be included within the textbox, not as narrative within uploaded documentation.

Milestone/Task Name	Status	Description	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter	AV
Milestone #1 Perform current state assessment of IT capabilities across network, identifying any critical gaps, including readiness for data sharing and the implementation of interoperable IT platform(s).	Completed	Detailed IT current state assessment. Relevant QEs (RHIOs/HIEs) should be involved in performing this assessment.	04/01/2015	12/31/2015	04/01/2015	12/31/2015	12/31/2015	DY1 Q3	NO
Task Assess central PPS IT capabilities	Completed	Complete an assessment of IT capabilities for central PPS functions related to data collection requirements, performed by CSO in consultation with IT Sub-Committee.	04/01/2015	06/15/2015	04/01/2015	06/15/2015	06/30/2015	DY1 Q1	
Task Assess partner IT readiness	Completed	Organize, review and assess partner IT readiness assessment data collected to date re: EHR and other HIT platforms, RHIO/HIE adoption, interoperability/interfaces and data analytics/measurement/reporting capabilities.	04/01/2015	06/30/2015	04/01/2015	06/30/2015	06/30/2015	DY1 Q1	
Task Develop partner IT assessment database	Completed	Design, create and populate partner database to store partner IT assessment data.	04/01/2015	06/25/2015	04/01/2015	06/25/2015	06/30/2015	DY1 Q1	
Task Additional partner IT assessment	Completed	Conduct further data collection through partner surveys and interviews to fill gaps in partner data.	04/01/2015	09/30/2015	04/01/2015	09/30/2015	09/30/2015	DY1 Q2	
Task Assess current state of IT readiness	Completed	Review partner data to assess current state readiness re: EHRs, HIE, PCMH and other use of HIT.	09/01/2015	12/31/2015	09/01/2015	12/31/2015	12/31/2015	DY1 Q3	
Task Share and validate findings	Completed	Communicate/validate findings and data-sharing requirement gaps with partners and Executive Committee.	12/15/2015	12/31/2015	12/15/2015	12/31/2015	12/31/2015	DY1 Q3	
Task Document current state of IT readiness	Completed	Complete IT current state assessment supporting documentation for central PPS and partner IT.	10/15/2015	12/31/2015	10/15/2015	12/31/2015	12/31/2015	DY1 Q3	
Milestone #2 Develop an IT Change Management Strategy.	Completed	IT change management strategy, signed off by PPS Board. The strategy should include: -- Your approach to governance of the change process;	04/01/2015	03/31/2016	04/01/2015	03/31/2016	03/31/2016	DY1 Q4	NO



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		-- A communication plan to manage communication and involvement of all stakeholders, including users; -- An education and training plan; -- An impact / risk assessment for the entire IT change process; and -- Defined workflows for authorizing and implementing IT changes							
Task Establish IT Sub-Committee	Completed	Establish IT Sub-Committee, reconstituted from IT & Analytics Planning Workgroup, incorporating new members according to governance nomination processes.	04/01/2015	06/30/2015	04/01/2015	06/30/2015	06/30/2015	DY1 Q1	
Task Document IT Sub-Committee Charter	Completed	Document IT Sub-Committee charter and processes including change management oversight.	04/01/2015	06/30/2015	04/01/2015	06/30/2015	06/30/2015	DY1 Q1	
Task Develop processes and protocols for partners	Completed	Create and update processes and protocols for adoption and use of IT that all partners must implement.	07/01/2015	09/30/2015	07/01/2015	09/30/2015	09/30/2015	DY1 Q2	
Task Develop communication and training for partners	Completed	Develop communication, education and training plans related to processes and protocols for adoption and use of IT.	08/30/2015	12/31/2015	08/30/2015	12/31/2015	12/31/2015	DY1 Q3	
Task Develop impact and risk management strategy	Completed	Develop an impact and risk management strategy for IT change management.	11/02/2015	12/31/2015	11/02/2015	12/31/2015	12/31/2015	DY1 Q3	
Task Establish workflows	Completed	Develop and document workflows for IT change management. Workflows may include (but are not limited to): Accepting change requests from partners and PPS leadership; Prioritizing and classifying changes; Coordinating assessment of change impact; Coordinating change approval; Planning/scheduling changes; Coordinating implementation of changes; Conducting testing and post-implementation reviews; and Providing management information about changes and change management performance.	12/07/2015	03/25/2016	12/07/2015	03/25/2016	03/31/2016	DY1 Q4	
Task Establish tracking and reporting structure	Completed	Develop approach for tracking and reporting on IT change management implementation.	01/11/2016	03/25/2016	01/11/2016	03/25/2016	03/31/2016	DY1 Q4	
Task Obtain EC approval of change management strategy	Completed	Obtain Executive Committee approval of IT governance and change management processes and policy.	02/01/2016	03/25/2016	02/01/2016	03/25/2016	03/31/2016	DY1 Q4	
Milestone #3 Develop roadmap to achieving clinical data sharing and interoperable systems across PPS network	Completed	Roadmap document, including current state assessment and workplan to achieve effective clinical data sharing and interoperable systems where required. The roadmap should include: -- A governance framework with overarching rules of the road	04/01/2015	03/31/2016	04/01/2015	03/31/2016	03/31/2016	DY1 Q4	NO



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		for interoperability and clinical data sharing; -- A training plan to support the successful implementation of new platforms and processes; and -- Technical standards and implementation guidance for sharing and using a common clinical data set -- Detailed plans for establishing data exchange agreements between all providers within the PPS, including care management records (completed subcontractor DEAs with all Medicaid providers within the PPS; contracts with all relevant CBOs including a BAA documenting the level of PHI to be shared and the purpose of this sharing).							
Task Survey current state of interoperability	Completed	Survey current clinical data-sharing and interoperability systems across PPS network to understand needs and requirements for specific hardware and software	04/01/2015	09/25/2015	04/01/2015	09/25/2015	09/30/2015	DY1 Q2	
Task Develop data exchange strategy	Completed	Establish priorities and develop plan for establishing data exchange capabilities and agreements with and among partners and vendors.	09/01/2015	09/30/2015	09/01/2015	09/30/2015	09/30/2015	DY1 Q2	
Task Establish strategy for Care Coordination Management Solution implementation	Completed	Select and plan implementation and method of payment for of Care Coordination Management Solution across member organizations.	06/01/2015	09/15/2015	06/01/2015	09/15/2015	09/30/2015	DY1 Q2	
Task Integrate standards into partner contracts	Completed	Incorporate standards for clinical connectivity and funds flow into partner contracts.	09/15/2015	12/29/2015	09/15/2015	12/29/2015	12/31/2015	DY1 Q3	
Task Establish compliance strategy	Completed	Develop approach and establish governance for determining priorities and methods for promoting and ensuring partner compliance with connectivity standards and requirements.	10/19/2015	12/29/2015	10/19/2015	12/29/2015	12/31/2015	DY1 Q3	
Task Finalize clinical connectivity roadmap	Completed	Document clinical connectivity roadmap and obtain IT Sub-Committee approval.	11/02/2015	03/31/2016	11/02/2015	03/31/2016	03/31/2016	DY1 Q4	
Task Share clinical connectivity plans with partners	Completed	Establish and communicate connectivity standards, priorities, compliance plan and partner support resources, including training plan and assistance program to partners.	12/07/2015	01/08/2016	12/07/2015	01/08/2016	03/31/2016	DY1 Q4	
Task Integrate standards into vendor contracts	Completed	Incorporate standards for clinical connectivity into vendor contracts and develop solutions where needed.	08/01/2015	03/31/2016	08/01/2015	03/31/2016	03/31/2016	DY1 Q4	
Task Provide guidance on clinical data exchange	Completed	Document and provide partner guidance for exchanging clinical data set, including data sharing policies and procedures.	10/01/2015	03/31/2016	10/01/2015	03/31/2016	03/31/2016	DY1 Q4	
Task Conduct training on clinical data sharing and	Completed	Based on the systems implemented, in conjunction with workforce subcommittee, deploy training, i.e., on-site, in-	09/01/2015	03/31/2016	09/01/2015	03/31/2016	03/31/2016	DY1 Q4	



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Milestone/Task Name	Status	Description	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter	AV
interoperability		person and web-based learning management system.							
Task Ensure tracking of changes to data sharing agreements	Completed	Develop approach for tracking and reporting on changes to data sharing agreements.	01/11/2016	03/31/2016	01/11/2016	03/31/2016	03/31/2016	DY1 Q4	
Milestone #4 Develop a specific plan for engaging attributed members in Qualifying Entities	Completed	PPS plan for engaging attributed members in Qualifying Entities, signed off by PPS Board. The plan should include your approach to outreach into culturally and linguistically isolated communities.	08/01/2015	12/31/2015	08/01/2015	12/31/2015	12/31/2015	DY1 Q3	NO
Task Match attributed members	Completed	Validate/match attributed members against QE RHIO consents on file to inform engagement strategy/plan and develop a GAP analysis	08/03/2015	12/31/2015	08/03/2015	12/31/2015	12/31/2015	DY1 Q3	
Task Review QE processes and challenges	Completed	Review current consent processes and lessons learned/challenges with QE consent.	09/01/2015	09/20/2015	09/01/2015	09/20/2015	09/30/2015	DY1 Q2	
Task Finalize strategy for obtaining consent	Completed	Develop recommendations for outreach and education of members for partners, clinical, MCO, or CBO, to follow; obtain IT Sub-Committee review and Executive Committee approval.	08/24/2015	12/31/2015	08/24/2015	12/31/2015	12/31/2015	DY1 Q3	
Task Develop subscription alert strategy	Completed	Plan to implement subscription alerts or triggers through member touchpoints.	08/01/2015	09/30/2015	08/01/2015	09/30/2015	09/30/2015	DY1 Q2	
Task Establish QE engagement reporting strategy	Completed	Develop approach for tracking and reporting partners' opportunity to engage members in QE, possibly using patient health registries and communicate results to partners.	10/05/2015	11/28/2015	10/05/2015	11/28/2015	12/31/2015	DY1 Q3	
Milestone #5 Develop a data security and confidentiality plan.	Completed	Data security and confidentiality plan, signed off by PPS Board, including: -- Analysis of information security risks and design of controls to mitigate risks -- Plans for ongoing security testing and controls to be rolled out throughout network.	06/15/2015	03/31/2016	06/15/2015	03/31/2016	03/31/2016	DY1 Q4	NO
Task Assess security risks and establish controls	Completed	Analyze information security risks, design controls and identify gaps that will include two factor authentication, data encryption requirements and data access.	06/15/2015	12/31/2015	06/15/2015	12/31/2015	12/31/2015	DY1 Q3	
Task Establish CSO oversight for vendor security testing	Completed	Develop plan for ongoing CSO IT oversight - owned by Chief Security Information Officer - for vendor security testing, including multifactor authentication.	09/14/2015	10/30/2015	09/14/2015	10/30/2015	12/31/2015	DY1 Q3	
Task Finalize data security and confidentiality plan	Completed	Incorporate risk mitigation and security testing recommendations into data security and confidentiality plan and obtain IT Sub-Committee review and Executive Committee approval.	09/01/2015	11/01/2015	09/01/2015	11/01/2015	12/31/2015	DY1 Q3	



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Task Establish implementation tracking system	Completed	Develop an IT approach for tracking and reporting on implementation of plan.	09/01/2015	11/01/2015	09/01/2015	11/01/2015	12/31/2015	DY1 Q3	
Task Communicate plan to partners and conduct trainings	Completed	Communicate data security and confidentiality plan to partners using email, webinars and training and education learning management system.	11/01/2015	12/31/2015	11/01/2015	12/31/2015	12/31/2015	DY1 Q3	

IA Instructions / Quarterly Update

Milestone Name	IA Instructions	Quarterly Update Description
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No Records Found

Prescribed Milestones Current File Uploads

Milestone Name	User ID	File Type	File Name	Description	Upload Date
Perform current state assessment of IT capabilities across network, identifying any critical gaps, including readiness for data sharing and the implementation of interoperable IT platform(s).	vchibiso	Meeting Materials	36_DY2Q2_IT_MDL51_PRES1_MM_1.0.2_Meeting_Schedule_IT_SubCom_7340.xlsx	IT Meeting Schedule.	10/28/2016 01:10 PM
	vchibiso	Report(s)	36_DY2Q2_IT_MDL51_PRES1_RPT_1.0.1_IT_Needs_Assessment_7338.docx	IT Needs Assessment Report	10/28/2016 01:08 PM
Develop an IT Change Management Strategy.	vchibiso	Meeting Materials	36_DY2Q2_IT_MDL51_PRES2_MM_2.0.3_Meeting_Schedule_IT_SubCom_7345.xlsx	Meeting Schedule	10/28/2016 01:15 PM
	vchibiso	Meeting Materials	36_DY2Q2_IT_MDL51_PRES2_MM_2.0.2_BPHC_IA_Training_Log-Schedule_master_7343.xlsx	Training Log	10/28/2016 01:14 PM
	vchibiso	Policies/Procedures	36_DY2Q2_IT_MDL51_PRES2_P&P_2.0.1_Change_Control_Documentation_Ver_2_Jun_7_7342.docx	Change Control Document	10/28/2016 01:13 PM
Develop roadmap to achieving clinical data sharing and interoperable systems across PPS network	vchibiso	Meeting Materials	36_DY2Q2_IT_MDL51_PRES3_MM_3.0.3_Meeting_Schedule_IT_SubCom_7355.xlsx	IT Meeting Schedule	10/28/2016 01:27 PM
	vchibiso	Meeting Materials	36_DY2Q2_IT_MDL51_PRES3_MM_3.0.2_BPHC_IA_Training_Log-Schedule_master_7353.xlsx	Training Logs	10/28/2016 01:23 PM
	vchibiso	Policies/Procedures	36_DY2Q2_IT_MDL51_PRES3_P&P_3.0.1_C&I_Roadmap_7350.pdf	Connectivity and Interoperability Roadmap	10/28/2016 01:19 PM
Develop a specific plan for engaging attributed members in Qualifying Entities	vchibiso	Policies/Procedures	36_DY2Q2_IT_MDL51_PRES4_P&P_4.0_QE_Consent_Engagement_Strategy_7356.docx	Consent Engagement Strategy	10/28/2016 01:30 PM



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Prescribed Milestones Narrative Text

Milestone Name	Narrative Text
Perform current state assessment of IT capabilities across network, identifying any critical gaps, including readiness for data sharing and the implementation of interoperable IT platform(s).	Bronx Partners for Healthy Communities (BPHC) continues to proactively and aggressively gather, store, and process information to aid in reporting and operational objectives. This past quarter, 521 providers joined the PPS through MAPP and were integrated into our data model. The data model itself was expanded to create support for provider engagement monitoring and reporting. Project implementation dashboards have been planned, built, tested, and deployed in phases to work more effectively with information in our Salesforce system, our central data repository. BPHC also continues with its PCMH transformation initiative, collecting detailed analyses on independent providers. BPHC is continuing to source and store IT infrastructure information in Salesforce, and is planning for the Phase 2 development for Salesforce that will include expanded communication capabilities, improved usability for end users, and possibly contracting support driven by data. Milestone has been completed as of DY1Q3 and will continue to be updated.
Develop an IT Change Management Strategy.	There have been no changes to the IT Change Management Strategy. We expect to adopt a CCMS this coming quarter and expect the IT Change Management Strategy to evolve with it.
Develop roadmap to achieving clinical data sharing and interoperable systems across PPS network	<p>In DY2Q2, Bronx Partners for Healthy Communities Central Services Organization (BPHC CSO) reviewed options regarding our data transmission and data format standards with the IT Subcommittee. The IT Subcommittee is comprised primarily of IT experts from the BPHC hospitals, hospital-based clinics, and federally qualified health centers (FQHCs), many of whom are already connected to the Bronx RHIO, our interoperability hub. Our goal was to further understand the technical capabilities, collected and currently available data, IT resources, and pain points of other non-hospital-based or FQHC PPS members. To that end, the IT Subcommittee authorized the creation of Interoperability Work Groups to meet with and document more information about the other member businesses at the August 25th, 2016 IT Subcommittee meeting. Meetings and interviews were held with several prominent members thought to be strategically important to data flow within the PPS on 8/31, 9/9, 9/12, and 9/15, which included: Health Homes, Health Home care management agencies (CMAs), Article 31s (mental health provider), Nursing Homes, certified home health agencies (CHHAs), community-based organizations (CBOs), and Pharmacies. They were polled about their ability to connect via Secure Virtual Private Network (VPN) and DIRECT secure messaging standard (DIRECT), their inbound and outbound experience with DIRECT messages, their inbound and outbound experience with Health Level (HL)7v2 and HL7v3 Consolidated Clinical Data Architecture (CCDA), training around IT standards, and what types of information might be useful to them to receive from the PPS and its other members who care for their shared patients. The Work Group compiled this information and disbanded.</p> <p>Subsequent discussions have been conducted in the IT Subcommittee meetings. The Subcommittee has approved the approach to use connectivity standards of Secure VPN and DIRECT between partners and the Bronx RHIO hub, and to accept CCDA standard documents from unconnected partners rather than HL7v2 because the building of HL7v2 interfaces for every data field would require much greater resources to build and maintain over time, as a means to share data to a central hub location and prepare to pass or query that CCDA data in the future. The committee recognized that not every data element needed to perform proxy measures on the clinical data will be available via CCDA, but that overall the tradeoff over time is a more realistic option as nationally many EMR and patient-related systems are implementing the CCDA standard documents.</p> <p>There continue to be some gaps in the BPHC planning process related to the immaturity of the CCDA standards, care coordination management system (CCMS) selection and capabilities, and the ongoing revisions to PPS membership and their categorization. Additionally, the Bronx RHIO announced that it will retire its current technology and migrate to both a new HIE and analytics platform (see Milestone 2 narrative). The interoperability plan has been formalized into a document and will be presented to the Executive Committee for an October vote. We will continue to consider this a living document and will make necessary course corrections to our connectivity and interoperability plans over time in response to internal and external factors. We will continue to update this narrative periodically as needed to advise of major adjustments to the overall plan.</p>
Develop a specific plan for engaging attributed members in Qualifying Entities	During DY2Q2 the following has been rolled out at SBH Health system, our test site, as was directed by the plan: 1) plans for single sign-on into QE; 2) training and credentialing for providers to use and sign onto RHIO; 3) training of front line staff in ambulatory and inpatient areas for collecting QE consent; and 4) EMR "hard stop" for negative or absent consent during registration. A process improvement project is being developed based on these actions. Plans to further impact



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Prescribed Milestones Narrative Text

Milestone Name	Narrative Text
	<p>consent are in place, including training providers to encourage patients to consent, a media campaign in waiting areas and bundling QE consent conversations with those around patient portals. Milestone is complete and will continue to be updated.</p> <p>During DY2Q2, BPHC established a regular reporting schedule of the consent rate from each of its large partners, which is shared every two months with both the IT Subcommittee and the Executive Committee. The consent rate reports have been refined over the several iterations in Q2 and now focuses attention on the percent of eligible patients, with absent or negative consent, asked to consent. Milestone is complete and will continue to be updated.</p>
Develop a data security and confidentiality plan.	<p>Bronx Partners for Healthy Communities (BPHC) was asked to remediate its previously submitted SSP workbooks at the end of July (Q1). However, the IA and DOH mutually determined that since BPHC had not yet finalized in the decisions for what systems to install to capture claims, attribution, and roster data securely, that the workbooks previously submitted could not contain detailed documentation of monitoring methods. Thus this request by IA was rescinded. The PPS continues to try to determine the value of spending resources on establishing two mechanisms to secure Medicaid data (funding one within the PPS, plus funding the Bronx RHIO CLIP).</p>

Milestone Review Status

Milestone #	Review Status	IA Formal Comments
Milestone #1	Pass & Complete	
Milestone #2	Pass & Complete	
Milestone #3	Pass & Ongoing	
Milestone #4	Pass & Complete	
Milestone #5	Pass & Ongoing	



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✔ IPQR Module 5.2 - PPS Defined Milestones

Instructions :

Please enter and update baseline target dates, as well as work breakdown tasks with target dates for PPS-defined milestones.

Milestone/Task Name	Status	Description	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
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No Records Found

PPS Defined Milestones Current File Uploads

Milestone Name	User ID	File Type	File Name	Description	Upload Date
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No Records Found

PPS Defined Milestones Narrative Text

Milestone Name	Narrative Text
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No Records Found



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✓ IPQR Module 5.3 - Major Risks to Implementation & Risk Mitigation Strategies

Instructions :

Please describe the key challenges or risks that you foresee in creating and implementing your IT governance structure, your plans for data sharing across your network, your approach to data security and confidentiality, and the achievement of the milestones described above, including the potential impacts on specific projects and any risks that will undermine your ability to achieve outcome measure targets.

Based on collaborative IT work to date, we are well prepared to continue to manage the challenges in evolving BPHC's current multi-stakeholder IT governance into an operational IT change management framework. While we anticipate reluctance on the part of some partners to agree to certain elements of network IT governance and requirements, we will educate partners on the need and justification for all requirements, processes and IT change management governance and have incorporated compliance provisions into Master DSRIP Service Agreements (MSAs) to eliminate ambiguity and make compliance contractually obligated.

Partners may be challenged to comply with data-sharing obligations, especially those that had not previously participated in data exchange or whose IT infrastructures may not meet certified EHR MU requirements. Again, we will educate all partners on the importance of data-sharing and compliance with data security and confidentiality policies and incorporate Business Associate Agreements into their MSAs.

We will work with the Bronx RHIO, our predominant QE and a close partner of SBH and Montefiore, among other BPHC participants, to understand gaps in patient engagement, as measured by consent, and to implement targeted strategies for obtaining consent from more attributed patients. Partners may be challenged, however, to participate in the Bronx RHIO, to interface their disparate IT systems for health information exchange or to acquire certified EHR solutions capable of interoperating. Failure to achieve connectivity and data sharing objectives will have particular impact on Project 2.a.i, since clinical interoperability is critical to development of an integrated delivery system. BPHC will establish programs to assist in these areas, including monitoring and direct assistance to partners in achieving these interoperability and data sharing objectives.

Multiple care coordination management systems (CCMS) are employed by health homes and patient -centered medical homes, and some partners lack systems with the necessary capabilities. Building a system with sufficient care management, referral management and system integration capacities in a timely manner poses a significant challenge. BPHC is working with a vendor to create a PPS-wide care management and referral management platform to enhance clinical integration and provider communications. The platform will serve as a unifying resource for partners with varying IT systems. Where partner organizations have existing tools, BPHC will supply data exchange and system interfaces to ensure a robust exchange of care management planning information.

✓ IPQR Module 5.4 - Major Dependencies on Organizational Workstreams

Instructions :

Please describe any interdependencies with other organizational workstreams (IT Systems and Processes, Clinical Integration, etc.)

The IT workstream is dependent on strategies and requirements developed in the Performance Reporting, Clinical Integration and Population Health Management workstreams primarily, and to a lesser extent in all other organizational workstreams to the extent they identify IT expectations (e.g., for financial system enhancements in the Financial Sustainability workstream, or for workforce training and enablement using the planned care coordination management solution). In addition, the IT workstream will be highly interdependent with General Project



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Implementation and in particular for Domain 2 & 3 project-specific strategies and their Domain 1 requirements. Elements of IT governance may be dependent on the Governance workstream since the IT Sub-Committee and other elements of IT governance will be integrated into overall BPHC governance. BPHC considers IT integral to all aspects of PPS performance.



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✓ IPQR Module 5.5 - Roles and Responsibilities

Instructions :

Please list and elaborate upon the key people/organizations responsible for this organizational workstream and describe what their responsibilities involve.

Role	Name of person / organization (if known at this stage)	Key deliverables / responsibilities
Chief Information Officer	Dr. Jitendra Barmechea, MD, MPH, FACP, Chief Information Officer, SVP—IT & Clinical Engineering, SBH	<ul style="list-style-type: none"> • BPHC IT strategy • Overall IT implementation • Data security and confidentiality planning and compliance • Partner and patient engagement technologies
Chief Information Security Officer	Sam Cooks - AVP-IT	<ul style="list-style-type: none"> • IT Infrastructure, • Data Security • Communication
IT Analyst for Information Security	Chris Delgado	Support the CSO on IT infrastructure/strategy, data security, communication
Senior Director, Quality Mgmt & Analytics, CSO	Janine Dimitrakakis	Overall delivery of QM and analytics reporting
Director of Partner Connectivity BxRHIO Partners	Greg Malloy, SBH IT Kathy Miller, Bronx RHIO Dr. Terri Elman, Bronx RHIO	<ul style="list-style-type: none"> • Partner connectivity strategy • Bronx RHIO and other QE relationships • Partner connectivity adoption, implementation and support
Director of Care Management Technologies	Zane Last, SBH IT	<ul style="list-style-type: none"> • Care management / population health management requirements definition • Care management / population health management IT implementation and support
Associate Director of HealthCare Data and Analytics	Jonathan Ong, SBH IT	IT infrastructure support and implementation
Montefiore Medical Center IT Liaison	Brian Hoch, MMC IT Chuck Anderson, MMC IT Jack Wolf, MMC IT	<ul style="list-style-type: none"> • Implementation, integration and support of critical IT systems and functions supporting BPHC
Key point person/project manager from provider organizations	Nicolette Guillou, Montefiore Akwasiba Rafaelin, Montefiore Twiggy Ramirez, Acacia Network Irene Borgen, SBH Health System Zena Nelson, Institute for Family Health (IFH) Fernando Alonso, Bronx United IPA Nieves Madrid, Morris Heights Dean Bertone, Union Community Health Center	<ul style="list-style-type: none"> • Connectivity adoption, implementation, integration and support at own organization (for participation in BPHC) • Data exchange support



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Role	Name of person / organization (if known at this stage)	Key deliverables / responsibilities
IT Subcommittee	Nicole Atanasio, Lott, Inc. Jitendra Barnecha, SBH Health System Helen Dao, Union Community Health Center Brian Hoch, Montefiore Medical Center Jeeny Job, SBH Health System Tracie Jones, BronxWorks Vipul Khamar, Visiting Nurse Service of New York Elizabeth Lever, The Institute for Family Health Uday Madasu, Coordinated Behavioral Care IPA Mike Matteo, Centerlight Health System Kathy Miller, Bronx RHIO Edgardo Nieves, Morris Heights Health Center Anthony Ramirez, Acacia Network Sam Sarkissian, University Behavioral Associates Yvette Walker, AllMed Medical & Rehabilitation Centers Nicole Atanasio, Lott, Inc. Jitendra Barnecha, SBH Health System Helen Dao, Union Community Health Center Brian Hoch, Montefiore Medical Center Jeeny Job, SBH Health System	IT governance



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✔ IPQR Module 5.6 - Key Stakeholders

Instructions :

Please identify the key stakeholders involved, both within and outside the PPS.

Key stakeholders	Role in relation to this organizational workstream	Key deliverables / responsibilities
Internal Stakeholders		
Attributed Patients and Families/Caregivers	Recipient of care services delivered with support of effective IT	• Interaction sufficient to participate and take limited accountability for health and care-related activities
BPHC CSO Business Staff	Accountable for integration and effective use of IT in PPS services	• Oversight and integration of IT into BPHC operations
BPHC Governance Committee Members	Governance for effective integration and use of IT, centrally and across partners	• Oversight and integration of IT into BPHC operations
SBH Management/Leadership	Fiduciary oversight for effective integration and use of IT in BPHC operations	• Oversight and integration of IT into BPHC and SBH operations
SBH IT Leadership and Staff	Primary leadership, project management and support	• Coordinate, support and maintain coordinated BPHC (and SBH) IT solutions
Montefiore Management/Leadership	Accountable for integration of key Montefiore-supplied IT functionality for BPHC support	• Oversight and integration of Montefiore IT into BPHC operations
Montefiore CMO Staff	Effective use of BPHC IT to deliver care management services to patients	• Effective use of BPHC (and Montefiore) IT solutions
Montefiore Bronx Accountable Health Network Staff	Effective use of BPHC IT to deliver Health Home services to patients	• Effective use of BPHC (and Montefiore) IT solutions
Montefiore IT Leadership and Staff	Project management and support for integrated Montefiore IT	• Coordinate, support and maintain integrated Montefiore IT solutions
Partner Organization Providers and Staff	Integration, connectivity and effective use of BPHC IT solutions	• Adopt, implement use and support integrated BPHC IT solutions
External Stakeholders		
Bronx RHIO Management/Leadership and Staff	Accountable for integration of key Bronx RHIO-supplied IT functionality for BPHC support	• Oversight and integration of Bronx RHIO IT into BPHC operations
Bronx Community Advocates/Leaders/Elected Officials	Awareness of how IT is being used to effectively support BPHC and Bronx patients	• Consume stakeholder communication and participation in stakeholder events
Bronx Community Members/Public At-Large	Awareness of how IT is being used to effectively support BPHC and Bronx patients	• Consume stakeholder communication and participation in stakeholder events
Non-Partner Providers	Awareness of how IT is being used to effectively support Bronx patients and how they can participate in Bronx RHIO and other IT solutions related to BPHC	• Bronx RHIO or other QE participation as warranted to effectively treat patients
CBO partners with experience in MH/BH, I/DD and	Curriculum Development and/or training	Serve as subject matter experts to the vendor(s) or partner(s)



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Key stakeholders	Role in relation to this organizational workstream	Key deliverables / responsibilities
SAS (e.g., ACMH, Community Access, Communitlife, Cardinal McCloskey Community Services, EAC, Inc., St. Ann's Corner of Harm Reduction)		involved in curriculum development and training.
Medicaid Managed Care Organizations (MCOs)	Awareness of how IT is/can be used to serve covered members	<ul style="list-style-type: none"> • Contribute data and participate in RHIO or other IT solutions as warranted to effectively serve members
NYCDOH	Awareness of how IT is being used by BPHC	<ul style="list-style-type: none"> • Offer solutions, participate in BPHC IT solutions in order to serve Bronx residents
NYSDOH	Provide guidance and tools, including MAPP/SIM, to support BPHC use of IT	<ul style="list-style-type: none"> • Guidance and tools to support BPHC IT use, including for efficient performance management and DOH reporting
Organized Labor	Awareness of how IT is being used by BPHC	<ul style="list-style-type: none"> • Member labor support for and training on BPHC IT solutions, as warranted
Other Bronx PPSs	Awareness of how IT is being used to effectively support Bronx patients and how multiple PPSs may be able to support each other's or share IT solutions	<ul style="list-style-type: none"> • Participation in joint IT planning and solution development as warranted



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✔ IPQR Module 5.7 - Progress Reporting

Instructions :

Please describe how you will measure the success of this organizational workstream.

- IT workstream success will be measured according to the following:
- Governance – Multi-stakeholder representation and participation in IT Sub-Committee meetings, with timely decision-making for IT-related issues
 - Strategy/Solution Development – Timely completion of current state assessment, IT connectivity roadmap, data sharing plan, etc.
 - Strategy Monitoring – Progress against IT strategy objectives and milestones
 - QE Adoption and Integration – Percentages of providers using Bronx RHIO and patients consenting to disclosure
 - Partner IT Capabilities – Percentages of providers using certified EHR technology, Meaningful Use attestation, and PCMH 2014 recognition
 - Patient Engagement – Progress against achieving patient engagement goals and documented use of IT in achieving goals

IPQR Module 5.8 - IA Monitoring

Instructions :



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Section 06 – Performance Reporting

✅ IPQR Module 6.1 - Prescribed Milestones

Instructions :

Please enter and update target dates, as well as breakdown tasks with target dates for prescribed milestones. For milestones that are due within the reporting period, documentation is required to provide evidence of milestone achievement.

Any explanations regarding altered or missed target commitments must be included within the textbox, not as narrative within uploaded documentation.

Milestone/Task Name	Status	Description	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter	AV
Milestone #1 Establish reporting structure for PPS-wide performance reporting and communication.	Completed	Performance reporting and communications strategy, signed off by PPS Board. This should include: -- The identification of individuals responsible for clinical and financial outcomes of specific patient pathways; -- Your plans for the creation and use of clinical quality & performance dashboards -- Your approach to Rapid Cycle Evaluation	04/01/2015	03/31/2016	04/01/2015	03/31/2016	03/31/2016	DY1 Q4	NO
Task Establish reporting oversight responsibilities	Completed	Designate reporting oversight responsibilities to Executive Committee, Quality and Care Innovation Sub-Committee and Finance and Sustainability Sub-Committee. BPHC Senior Director for Quality Management and Analytics will be responsible for working with the Quality and Care Innovation Sub-Committee on performance reporting activities.	04/01/2015	06/30/2015	04/01/2015	06/30/2015	06/30/2015	DY1 Q1	
Task Develop reporting and communication requirements	Completed	Complete analysis of state guidance to develop comprehensive requirements related to reporting and communication across all workstreams and projects.	04/01/2015	06/30/2015	04/01/2015	06/30/2015	06/30/2015	DY1 Q1	
Task Define performance reporting categories	Completed	Define categories of reporting (beyond those that are state-mandated) necessary for PPS performance management and operations, including Rapid Cycle Evaluation and monitoring of overall performance of BPHC and its network partners.	07/01/2015	09/30/2015	07/01/2015	09/30/2015	09/30/2015	DY1 Q2	
Task Analyze reporting capacities across PPS	Completed	Assess existing reporting capabilities of BPHC and its network partners to identify gaps between requirements and current capabilities.	07/01/2015	09/30/2015	07/01/2015	09/30/2015	09/30/2015	DY1 Q2	
Task Analyze MCO data exchange capacity	Completed	Assess MCO capabilities for data exchange relative to requirements for performance metric submission.	07/01/2015	09/30/2015	07/01/2015	09/30/2015	09/30/2015	DY1 Q2	
Task	Completed	Identify CSO staff and network partner staff (i.e., end-users)	07/01/2015	09/30/2015	07/01/2015	09/30/2015	09/30/2015	DY1 Q2	



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Milestone/Task Name	Status	Description	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter	AV
Develop and test reporting mechanisms		who will participate in developing and beta-testing the functionality and technical specifications for reports.							
Task Hire performance reporting support staff	Completed	Identify/recruit qualified staff to support BPHC performance reporting according to the structure in the approved strategy.	06/01/2015	12/31/2015	06/01/2015	12/31/2015	12/31/2015	DY1 Q3	
Task Develop performance reporting strategy	Completed	Develop a performance reporting strategy encompassing infrastructure, external and internal reporting (including CAHPS measures), quality and performance dashboard(s), approach to Rapid Cycle Evaluation and feedback, communication strategies, alignment with MCOs, and required staff capabilities and obtain Executive Committee approval.	01/01/2016	03/31/2016	01/01/2016	03/31/2016	03/31/2016	DY1 Q4	
Milestone #2 Develop training program for organizations and individuals throughout the network, focused on clinical quality and performance reporting.	Completed	Finalized performance reporting training program.	06/01/2015	06/30/2016	06/01/2015	06/30/2016	06/30/2016	DY2 Q1	NO
Task Establish PPS reporting goals	Completed	Define clinical quality and performance reporting goals for the PPS.	06/01/2015	12/31/2015	06/01/2015	12/31/2015	12/31/2015	DY1 Q3	
Task Define staff categories for training	Completed	Identify specific categories of end-users (e.g., CSO staff, partner leadership, care managers, etc.) who will be trained.	07/01/2015	12/31/2015	07/01/2015	12/31/2015	12/31/2015	DY1 Q3	
Task Establish reporting responsibilities	Completed	Determine site-specific reporting responsibilities by role.	08/01/2015	12/31/2015	08/01/2015	12/31/2015	12/31/2015	DY1 Q3	
Task Establish reporting goals by role	Completed	Define goals for reporting by role, helping staff understand targets and responsibilities toward meeting targets.	08/01/2015	12/31/2015	08/01/2015	12/31/2015	12/31/2015	DY1 Q3	
Task Provide technical assistance on interpreting data and reports for performance reporting	Completed	Assist staff by role how to use data and interpret reports (as appropriate for role)	09/01/2015	06/30/2016	09/01/2015	06/30/2016	06/30/2016	DY2 Q1	
Task Contract with vendor to develop performance reporting training program	Completed	Identify a training vendor to work with BPHC to develop a performance reporting training program, including a schedule of training events for specific categories of end-users. Include training on Continuous Quality Improvement (CQI).	09/01/2015	03/31/2016	09/01/2015	03/31/2016	03/31/2016	DY1 Q4	
Task Include roles, methods and tools specifications in training program	Completed	Ensure that training plan describes both reporting expectations by role and details methods and tools by which reports are generated.	10/01/2015	03/31/2016	10/01/2015	03/31/2016	03/31/2016	DY1 Q4	
Task Further define the role of workgroups as clinical quality councils	Completed	Establish role of workgroups as project-specific clinical quality councils that can provide feedback to site-specific reporters/implementation teams/DSRIP managers and clinical leadership.	09/01/2015	12/31/2015	09/01/2015	12/31/2015	12/31/2015	DY1 Q3	



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Milestone/Task Name	Status	Description	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter	AV
Task Obtain approval on training program	Completed	Vet and finalize the initial training program with the Executive Committee.	01/01/2016	03/31/2016	01/01/2016	03/31/2016	03/31/2016	DY1 Q4	
Task Create training materials	Completed	Develop draft training materials.	03/01/2016	06/30/2016	03/01/2016	06/30/2016	06/30/2016	DY2 Q1	
Task Pilot the training materials	Completed	Conduct set of initial trainings.	05/01/2016	06/30/2016	05/01/2016	06/30/2016	06/30/2016	DY2 Q1	
Task Develop orientation and training timeline	Completed	Develop new hire orientation program and annual training schedule.	03/01/2016	06/30/2016	03/01/2016	06/30/2016	06/30/2016	DY2 Q1	
Task Establish feedback mechanism and conduct retraining as needed	Completed	Develop and implement a feedback mechanism for organizations and individuals that includes mechanisms for retraining if needed, when performance reporting falls short of needs.	04/01/2016	06/30/2016	04/01/2016	06/30/2016	06/30/2016	DY2 Q1	

IA Instructions / Quarterly Update

Milestone Name	IA Instructions	Quarterly Update Description
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No Records Found

Prescribed Milestones Current File Uploads

Milestone Name	User ID	File Type	File Name	Description	Upload Date
Establish reporting structure for PPS-wide performance reporting and communication.	sgjevuka	Contracts and Agreements	36_DY2Q2_PR_MDL61_PRES1_CONTR_Consolidated_Updated_Data_Use_Agreements_6165.pdf	Updated Data Use Agreements	10/18/2016 04:44 PM
Develop training program for organizations and individuals throughout the network, focused on clinical quality and performance reporting.	sgjevuka	Templates	36_DY2Q2_PR_MDL61_PRES2_TEMPL_DY2Q2_Performance_Reporting_Updated_Training_Schedule_6151.xlsx	DY2Q2 Performance Reporting Updated Training Schedule	10/18/2016 11:03 AM

Prescribed Milestones Narrative Text

Milestone Name	Narrative Text
Establish reporting structure for PPS-wide performance reporting and communication.	BPHC completed this milestone by 3/31/16. Business Associate Agreements (BAAs) and Data Use Agreements have been put in place with all of our largest partners – between the partners and BPHC, as well as between the partners and Bronx RHIO. Since last quarter, new data use agreements include: United Cerebral Palsy of New York, God's Love We Deliver, SCO Family of Services (St. Christopher-Ottillie but their "dba" is SCO Family of Services), Riverdale Mental Health Association, Mary Mitchell Family & Youth Center and The Bronx Health Link.



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Prescribed Milestones Narrative Text

Milestone Name	Narrative Text
Develop training program for organizations and individuals throughout the network, focused on clinical quality and performance reporting.	BPHC completed this milestone by 6/30/16. BPHC identified and contracted with a vendor, Joselyn Levy & Associates. Together we developed a performance reporting and continuous quality improvement (CQI) training program for the CSO, our partner organizations and individuals within our PPS. Please see attached updated training schedule template.

Milestone Review Status

Milestone #	Review Status	IA Formal Comments
Milestone #1	Pass & Complete	
Milestone #2	Pass & Complete	



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✔ IPQR Module 6.2 - PPS Defined Milestones

Instructions :

Please enter and update baseline target dates, as well as work breakdown tasks with target dates for PPS-defined milestones.

Milestone/Task Name	Status	Description	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
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No Records Found

PPS Defined Milestones Current File Uploads

Milestone Name	User ID	File Type	File Name	Description	Upload Date
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No Records Found

PPS Defined Milestones Narrative Text

Milestone Name	Narrative Text
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No Records Found



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✓ IPQR Module 6.3 - Major Risks to Implementation & Risk Mitigation Strategies

Instructions :

Please describe the key challenges or risks that you foresee in implementing performance reporting structures and processes and effective performance management within your network, including potential impacts on specific projects and any risks that will undermine your ability to achieve outcome measure targets.

1. Partners have varying levels of reporting capacity as well as interoperability, which makes it challenging to exchange standardized data and reports within our PPS. BPHC's comprehensive assessment of partners' reporting capabilities as well as activities in the IT Work Stream will identify gaps in capabilities and resources; BPHC will work closely with partners to close such gaps in time to meet DSRIP goals.
2. Partners have varying levels of analytical capabilities and will need training and support to understand how to interpret reports and use them to improve clinical and financial outcomes. We are currently designing BPHC's training program to educate key personnel within each network partner and ongoing trainings will be made available as new personnel join or as further support with respect to performance reporting is required. In addition, staff from the CSO will supplement formal trainings by providing "on the ground" support for data collection and quality control while partner staff ramp up their reporting staff and interpretation skills.
3. We continue to define and communicate the PPS's priorities and performance expectations within the CSO and between the CSO and network partners. Lack of understanding of the goals of BPHC and/or lack of understanding of how the day-to-day work of staff connects to those goals will lead to wasted and ineffective effort and will negatively affect the pace at which the goals of DSRIP are met. Because performance reporting and accountabilities are connected to every aspect of DSRIP implementation, there is a great need for an overarching vision for data analytics that serves the goals of the BPHC PPS. This vision has been drafted and includes clearly defined and articulated performance standards and expectations as well as a performance improvement strategy that articulates a feedback process between network partners and the CSO.
4. Because the PPSs is evolving and is a "learning entity," it is challenging for the CSO to maintain focus on those goals and to orient new staff to the culture shift. BPHC is in the process of developing a PPS-wide communication plan that addresses performance reporting expectations and processes. The communication plan is being continuously evaluated and updated to ensure BPHC is effectively reaching its partners through a range of methods (e.g., in-person meetings and webinars, newsletters and e-blasts, website updates, desk-side training and mentorship, etc.).

✓ IPQR Module 6.4 - Major Dependencies on Organizational Workstreams

Instructions :

Please describe any interdependencies with other organizational workstreams (IT Systems and Processes, Clinical Integration, etc.)

A clinical quality and performance reporting program will touch every aspect of the PPS. The PPS goals and performance standards, which influence the structure of reporting, have been developed through the committee structure implemented under the governance workstream. System improvements are planned, deployed and monitored through the IT workstream. To be effective, the clinical quality and performance reporting program must be developed in tandem with the clinicians' engagement strategy because the reporting tools developed must be



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championed by clinicians in order for the culture of change to take root. BPHC's approach to care management and population health management inform the content of dashboards and reports and the capabilities of the IT infrastructure influence the types and timing of data available to be reported and analyzed. The program is also being developed with an eye towards the evolution of the PPS's workforce and serve the defined financial sustainability goals.



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✔ IPQR Module 6.5 - Roles and Responsibilities

Instructions :

Please list and elaborate upon the key people/organizations responsible for this organizational workstream and describe what their responsibilities involve.

Role	Name of person / organization (if known at this stage)	Key deliverables / responsibilities
Executive Director, CSO	Irene Kaufmann	BPHC overall performance management
Chief Financial Officer, CSO	Todd Gorlewski	Oversee financial metrics and outcome accountability
Senior Director, Quality Mgmt & Analytics, CSO	Janine Dimitrakakis	Overall delivery of QM and analytics reporting
Senior Director, Care Delivery & Practice Innovations, CSO	Dr. J. Robin Moon	Seamless connecting with and strategy for the QM and clinical projects
Associate Director, Information Services, SBH (IT)	Jonathan Ong	IT infrastructure support and implementation
Key point person/project manager from provider organizations	Nicolette Guillou, Montefiore (ambulatory) Akwasiba Rafaelin (ED and IP) Twiggy Rodriguez, Acacia Network Irene Borgen, SBH Health System Zena Nelson, Institute for Family Health (IFH) Fernando Alonso, Bronx United IPA Nieves Madrid, Morris Heights Health Center (MHHC) Dean Bertone, Union Community Health Center (UCHC)	Integration and support of the reporting functions, reporting requirement adoption, implementation and communication with BPHC
Chief Medical Officer, CSO	Dr. Amanda Ascher	Direct clinical CQI activities



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✔ IPQR Module 6.6 - Key Stakeholders

Instructions :

Please identify the key stakeholders involved, both within and outside the PPS.

Key stakeholders	Role in relation to this organizational workstream	Key deliverables / responsibilities
Internal Stakeholders		
Executive Committee: Eric Appelbaum, SBH; Maxine Golub, IFH; Marianne Kennedy, VNSNY; Pamela Mattel, Acacia; Fernando Oliver, Bronx United; Tosan Orwariye, MHHHC; Amanda Parsons, MMC; Paul Rosenfield, Centerlight; Stephen Rosenthal MMC; Charles Scaglione, Bronx RHIO; Eileen Torres, BronxWorks; Len Walsch, SBH; Pat Wang, HealthFirst; Gladys Wrenwick, 1199; Douglas York, UCHC	Leadership on all performance reporting areas	Overall oversight of reporting process, including IT infrastructure, clinical quality metrics and financial issues
IT Sub-Committee members Nicole Atanasio, Lott Residence; Jitendra Barmecha, SBH; Helen Dao, UCHC; Brian Hoch, MMC; Jeeny Job, SBH; Tracie Jones, BronxWorks; Kate Nixon, VNSNY; Elizabeth Lever, IFH; Uday Madasu, Jewish Board; Michael Matteo, CenterLight; Kathy Miller, Bronx RHIO; Edgardo Nieves, MHHHC; Anthony Ramirez, Acaia; Sam sarkissian, UBA	Leadership on tech decisions around the reporting process	Oversight and integration of the reporting infrastructure for BPHC PPS
Quality and Care Innovation Sub-Committee members Todd Ostrow, CenterLight; Kenneth Jones, MHHHC; Dharti Vaghela, Essen; Frank Maseli, Bronx United; Chris Norwood, HealthPeople; Megan Fogarty, BronxWorks; Michele Quigley, United Cerebral Palsy Assoc; Debbie Pantin, VIP; Pablo Idez, IFH; Anne Meara, MMC; David Collymore, Acacia; Ed Telzak, DBH; Beverly Mosquera, Communilife; Rona Shapiro, 1199; Lizica Troneci, SBH	Leadership over the QA team at BPHC CSO	Oversight of defining quality report requirement and logistics



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Key stakeholders	Role in relation to this organizational workstream	Key deliverables / responsibilities
Finance and Sustainability Sub-Committee members Carol Bouton, IFH; Carol Cassell, ArchCare; Tomas Del Rio, Acacia; Max Francios, Bronx United; Marcus Freeman, MHHC; Donna Friedman, RMHA; Todd Gorlewski, SBH; Mary Hartnett, UCHC; Josephine Incorvaia, CenterLight; David Koschitzki, MJHS; David Menashy, MMC; Kity Khudkar, Schevier Nursing; Denise Nunez, Divino Nino; I Ravi Ramaswamy, Families on the Move	Leadership on financial metrics	Oversight of financial reporting issues
Montefiore leadership Amanda Parsons, Stephen Rosenthal, John Williford	Accountable for integrating Montefiore quality measures with BPHC	Oversight and coordination of quality reporting to BPHC PPS
BPHC CSO clinical team staff Amanda Ascher, Janine Dimitrikakis, J Robin Moon	Accountable for timely communication and coordination with the QM team	Oversight and integration of the reporting into the QM
BPHC Executive Committee members Eric Appelbaum, SBH; Maxine Golub, IFH; Marianne Kennedy, VNSNY; Pamela Mattel, Acacia; Fernando Oliver, Bronx United; Tosan Orwariye, MHHC; Amanda Parsons, MMC; Paul Rosenfield, Centerlight; Stephen Rosenthal MMC; Charles Scaglione, Bronx RHIO; Eileen Torres, BronxWorks; Len Walsch, SBH; Pat Wang, HealthFirst; Gladys Wrenwick, 1199; Douglas York, UCHC	Leadership for and oversight of BPHC performance	Oversight of quality reporting into BPHC
Partner organization providers and staff, including DSRIP Program Managers/Directors	Accountable for meeting the PPS partnership requirement	Delivery of quality reporting requirements to BPHC
External Stakeholders		
Bronx RHIO Leadership and staff Charles Scaglione, Kathy Miller, Nance Shatkin, Keela Shatkin	Accountable for integration of key Bronx RHIO-supplied IT functionality for BPHC support	Oversight and integration of Bronx RHIO IT into BPHC operations
Other PPSs in NYC: Bronx Lebanon, OneCity, Staten Island, Advocate, Mount Sinai (initial idea exchange)	Exchange of ideas and plans utilized and potentially share solutions	Participation in joint planning, requirement development and mitigation strategies
1199SEIU TEF (Training vendor)	Accountable for training partners for reporting requirement and compliance	Fully developed training program. Train all partners.



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✔ IPQR Module 6.7 - IT Expectations

Instructions :

Please clearly describe how the development of shared IT infrastructure across the PPS will support your approach to performance reporting.

BPHC intends to leverage shared data management and analytics infrastructure already present in the PPS, from Bronx RHIO. St. Barnabas Health System (SBH) has a close working and governance relationship with Bronx RHIO, as do Montefiore and Bronx Lebanon Hospital Center. Together, these organizations and others in the Bronx are already contributing data to Bronx RHIO, which manages the data for health information exchange and analytics, the latter under an ongoing Health Care Innovation Award from CMS. In either instance, the NYSDOH MAPP and Salient Interactive Miner (SIM) also contribute data utilized by BPHC's analytics team.

✔ IPQR Module 6.8 - Progress Reporting

Instructions :

Please describe how you will measure the success of this organizational workstream.

The success of this organizational workstream will be measured as follows:

- Metric Submission – Successful and timely submission to DOH of performance measures and metrics that accurately reflect the progress of BPHC.
- Rapid Cycle Evaluation – Effectiveness of clinical quality and performance dashboard tools in enabling BPHC to monitor progress and identify areas of strength and areas for improvement.
- Analytics Staff Engagement and Communication – Training analytics staff to use the tools, to understand the goals of clinicians and leadership, and to communicate results to effectively translate metrics and measures into improved outcomes. This includes training on performance improvement and continuous quality improvement so that teams can take data that reflects poor or less-than-ideal performance and translate that into a PI project that will result in improved outcomes. As data reflects improved (or static) outcomes, continuous quality improvement strategies result in further PI projects.
- Staff and Leadership Engagement – Participation of clinicians and leadership in using clinical quality and performance measurement dashboards developed to improve care delivery and financial outcomes.
- Informed Decision-Making – Integration of performance reporting into decision-making through the governance process to drive improvements, deploy resources, and assess progress against overall program goals.
- Project level quality reporting--Successful and timely reporting to DOH of project level processes, outcomes, measures and metrics that accurately reflect the progress of each project.

IPQR Module 6.9 - IA Monitoring



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Instructions :



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Section 07 – Practitioner Engagement

IPQR Module 7.1 - Prescribed Milestones

Instructions :

Please enter and update target dates, as well as breakdown tasks with target dates for prescribed milestones. For milestones that are due within the reporting period, documentation is required to provide evidence of milestone achievement.

Any explanations regarding altered or missed target commitments must be included within the textbox, not as narrative within uploaded documentation.

Milestone/Task Name	Status	Description	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter	AV
Milestone #1 Develop Practitioners communication and engagement plan.	Completed	Practitioner communication and engagement plan. This should include: -- Your plans for creating PPS-wide professional groups / communities and their role in the PPS structure -- The development of standard performance reports to professional groups --The identification of profession / peer-group representatives for relevant governing bodies, including (but not limited to) Clinical Quality Committee	04/01/2015	03/31/2016	04/01/2015	03/31/2016	03/31/2016	DY1 Q4	NO
Task Select QCIS members	Completed	Work with key PPS organizations and community-based organizations to select thought leaders from among the major practitioner groups/CBOs (including primary care physicians, subspecialists, nurses, mental health professionals, social workers, and peers) who will participate in the Quality and Care Innovation Sub-Committee.	04/01/2015	06/30/2015	04/01/2015	06/30/2015	06/30/2015	DY1 Q1	
Task Create QCIS meeting schedule and agenda	Completed	Establish a regular meeting schedule for convening the Quality and Care Innovation Sub-Committee, which will include review of standard performance reports as a standing agenda item.	07/01/2015	09/30/2015	07/01/2015	09/30/2015	09/30/2015	DY1 Q2	
Task Select work group members	Completed	Work with key PPS organizations and CBOs to select thought leaders from among the major practitioner groups/CBOs (including primary care physicians, subspecialists, nurses, mental health professionals, social workers, and peers) who will form rapid deployment collaboratives that will develop engagement strategies specific to the PPS quality improvement agenda and DSRIP projects. These	07/01/2015	12/31/2015	07/01/2015	12/31/2015	12/31/2015	DY1 Q3	



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Milestone/Task Name	Status	Description	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter	AV
		collaboratives will also serve as project clinical quality councils.							
Task Produce a plan for practitioner communication and engagement	Completed	Document practitioner communication/engagement plan including composition and role of the RDCs, schedule for regular webinars, and an approach for in-person, peer-to-peer learning forums. Include methods to monitor provider engagement levels.	07/01/2015	12/31/2015	07/01/2015	12/31/2015	12/31/2015	DY1 Q3	
Task Establish web-based practitioner communication tool	Completed	Establish an online practitioner communication tool.	10/01/2015	12/31/2015	10/01/2015	12/31/2015	12/31/2015	DY1 Q3	
Task Finalize plan for practitioner communication and engagement	Completed	Submit practitioner communication and engagement plan to Quality & Care Innovation Sub-Committee for review and approval.	10/01/2015	12/31/2015	10/01/2015	12/31/2015	12/31/2015	DY1 Q3	
Task Create RDC meeting schedule	Completed	Establish regular meeting schedule for convening the rapid deployment collaboratives.	10/01/2015	12/31/2015	10/01/2015	12/31/2015	12/31/2015	DY1 Q3	
Task Produce standard reporting tools	Completed	Develop initial drafts of the content, format, frequency of standard performance reports (including rapid cycle evaluation and other reporting) addressing project-specific DSRIP metrics.	01/01/2016	03/31/2016	01/01/2016	03/31/2016	03/31/2016	DY1 Q4	
Task Create standard RDC meeting agenda	Completed	Establish standard agenda for the RDC meetings including (1) implementation strategies and tactics, and (2) review of the rapid cycle evaluation reports and other performance reports.	01/01/2016	03/31/2016	01/01/2016	03/31/2016	03/31/2016	DY1 Q4	
Milestone #2 Develop training / education plan targeting practitioners and other professional groups, designed to educate them about the DSRIP program and your PPS-specific quality improvement agenda.	Completed	Practitioner training / education plan.	07/01/2015	06/30/2016	07/01/2015	06/30/2016	06/30/2016	DY2 Q1	NO
Task Categorize practitioners for training purposes	Completed	Review PPS practitioner listing and organize the list into provider specific types for DSRIP project training purposes.	07/01/2015	09/30/2015	07/01/2015	09/30/2015	09/30/2015	DY1 Q2	
Task Develop training curriculum	Completed	Contract with vendors and/or partners with curriculum development and/or training capabilities geared to DSRIP project and practitioner type. Include Subject Matter Experts from our PPS partners in MH/BH, I/DD, and SAS in the curriculum development process.	07/01/2015	09/30/2015	07/01/2015	09/30/2015	09/30/2015	DY1 Q2	
Task Obtain approval of curriculum	Completed	Quality and Care Innovation Sub-Committee reviews/approves curriculum.	10/01/2015	12/31/2015	10/01/2015	12/31/2015	12/31/2015	DY1 Q3	



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Milestone/Task Name	Status	Description	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter	AV
Task Develop training timeline	Completed	Develop training schedule and logistics to maximize participation by practitioners and arrange CME credit (free to PPS members) if feasible.	10/01/2015	12/31/2015	10/01/2015	12/31/2015	12/31/2015	DY1 Q3	
Task Develop plan for continuous quality improvement mechanisms	Completed	Develop continuous quality improvement agenda and process and make recommendations to the Quality and Care Innovation Sub-Committee for approval.	01/01/2016	03/31/2016	01/01/2016	03/31/2016	03/31/2016	DY1 Q4	
Task Establish curriculum review process for quality improvement	Completed	Work with the Quality and Care Innovation Sub-Committee and the RDCs to establish a process for curriculum content reviews/updates for general and provider type-specific education programs to address issues of special relevance including culture change, BPHC's quality agenda and the impact of quality improvement on practitioner incentives.	01/01/2016	06/30/2016	01/01/2016	06/30/2016	06/30/2016	DY2 Q1	
Task Develop post-training tests	Completed	Develop CME-type post-training testing/evaluation for practitioners to measure success of training.	11/02/2015	12/31/2015	11/02/2015	12/31/2015	12/31/2015	DY1 Q3	

IA Instructions / Quarterly Update

Milestone Name	IA Instructions	Quarterly Update Description
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No Records Found

Prescribed Milestones Current File Uploads

Milestone Name	User ID	File Type	File Name	Description	Upload Date
Develop Practitioners communication and engagement plan.	repstein	Meeting Materials	36_DY2Q2_PRCENG_MDL71_PRES1_MM_DY2Q2_Practitioner_Engagement_Updated_Meeting_Schedule_6516.xlsx	Practitioner Communication and Engagement Meeting Schedule	10/25/2016 09:28 AM
Develop training / education plan targeting practitioners and other professional groups, designed to educate them about the DSRIP program and your PPS-specific quality improvement agenda.	repstein	Training Documentation	36_DY2Q2_PRCENG_MDL71_PRES2_TRAIN_DY2Q2_Practitioner_Engagement_Updated_Training_Schedule_6518.xlsx	Practitioner training and education training schedule	10/25/2016 09:31 AM



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Prescribed Milestones Narrative Text

Milestone Name	Narrative Text
Develop Practitioners communication and engagement plan.	BPHC completed this milestone by 3/31/2016. There have been no changes to the Practitioner Communication and Engagement Plan.
Develop training / education plan targeting practioners and other professional groups, designed to educate them about the DSRIP program and your PPS-specific quality improvement agenda.	BPHC completed this milestone by 6/30/2016. There have been no changes to the Practitioner Training and Education Plan.

Milestone Review Status

Milestone #	Review Status	IA Formal Comments
Milestone #1	Pass & Complete	
Milestone #2	Pass & Complete	



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✔ IPQR Module 7.2 - PPS Defined Milestones

Instructions :

Please enter and update baseline target dates, as well as work breakdown tasks with target dates for PPS-defined milestones.

Milestone/Task Name	Status	Description	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
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No Records Found

PPS Defined Milestones Current File Uploads

Milestone Name	User ID	File Type	File Name	Description	Upload Date
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No Records Found

PPS Defined Milestones Narrative Text

Milestone Name	Narrative Text
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No Records Found



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✔ IPQR Module 7.3 - Major Risks to Implementation & Risk Mitigation Strategies

Instructions :

Please describe the current level of engagement of your physician community in the DSRIP program and describe the key challenges or risks that you foresee in implementing your plans for physician engagement and achieving the milestones described above. Describe any potential impacts on specific projects and any risks that will undermine your ability to achieve outcome measure targets.

1. To mitigate the risk of limited practitioner engagement in DSRIP, BPHC has included both primary care and subspecialist clinicians from key partners throughout the application planning process, through project planning and in implementation. Overall, the range of practitioner types represented includes physicians, nurse practitioners, nurses, social workers, health educators, mental health professionals, and substance abuse professionals. The PPS has held numerous "all member" webinars to educate practitioners about the transformative nature and resources that DSRIP will bring to the Bronx health care delivery system. We are expanding the number and types of practitioners included in the implementation process to include more physicians, nurses, social workers, care managers and behavioral health professionals. Our DSRIP launch and project launches included frontline clinicians and clinical leadership from across the PPS.
2. Practitioners may not be able to take the time from their practice to participate in the Quality and Care Innovation Subcommittee (QCIS), project-specific workgroups, and/or to attend the educational and training sessions provided for each of the projects in which they have committed to participate. This is especially a risk for primary care practitioners (PCP) and their care team members to whom much of the training will be directed; virtually all of the DSRIP projects BPHC has selected impact PCPs in some way. BPHC will mitigate this risk by offering trainings at various times and through various formats (such as, in-person, webinar, self-directed.)
3. Provider turnover during the DSRIP period could also pose a risk to achieving DSRIP performance goals. We will implement a practitioner tracking system and provide regularly repeated orientations and briefings on the complexities of project implementation, which will be accompanied by our Clinical Operations Plan and evidence-based guidelines for new practitioners to use as a guide.
4. Some BPHC practitioners are participating in multiple clinical projects within our PPS and are also participating in projects run by other PPSs. The sheer number of new projects to implement may be overwhelming for practitioners. To mitigate this risk, BPHC has conducted joint clinical planning efforts with other Bronx PPSs to align projects and project interventions. We plan to continue joint planning discussions over the course of DSRIP.

✔ IPQR Module 7.4 - Major Dependencies on Organizational Workstreams

Instructions :

Please describe any interdependencies with other organizational workstreams (IT Systems and Processes, Clinical Integration, etc.)

It is difficult to point to a DSRIP workstream for which practitioner engagement is not interdependent. For example, IT use is fundamental to: practitioners adopting population health management, the CSO tracking quality metrics, practitioners monitoring patient activity between visits, and practitioners receiving alerts that enable quick follow up and communication when patients are in the hospital or emergency department. All of



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these capabilities advance BPHC's abilities to improve quality of care and patient outcomes that ultimately lead to cost reductions and financial sustainability. The long term success of clinical improvement projects in Domain 3 depends on practitioner willingness across the PPS network to adopt standardized clinical guidelines, processes and protocols proven to result in lower costs and better outcomes. Funds flow also is crucial for all practitioners' implementation of clinical projects, both for project operationalization and as a mechanism to reward practitioners for their commitment to the DSRIP projects. Finally, practitioners are a fundamental portion of the DSRIP workforce, and practitioner engagement is crucial to practitioner recruitment and retention efforts.



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✔ IPQR Module 7.5 - Roles and Responsibilities

Instructions :

Please list and elaborate upon the key people/organizations responsible for this organizational workstream and describe what their responsibilities involve.

Role	Name of person / organization (if known at this stage)	Key deliverables / responsibilities
BPHC CMO	Dr. Amanda Ascher	Provide oversight in the areas of the provider engagement and clinical/delivery strategy
Senior Director, Care Delivery and Practice Innovations	Dr. J. Robin Moon	Develop communication and support plans that are project-specific
BPHC Workforce Sub-Committee Co-Chairs	Mary Morris, Co-Chair, SBH Health System Rosa Mejias, Co-Chair, 1199 TEF	<ul style="list-style-type: none"> • Develop curriculum to support the quality agenda • Develop training materials that are project specific
Implementation Workgroups	Chairs of the IWGs	Solicit feedback from provider community on curriculum and quality agenda
Montefiore provider engagement liaison	Laura DeMaria	Assist in development and implementation of the communication and engagement plan
Bronx United IPA	Frank Maselli	Assist in development and implementation of the communication and engagement plan
NYSNA	Lourdes Blanco	Assist in development and implementation of the communication and engagement plan



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✓ IPQR Module 7.6 - Key Stakeholders

Instructions :

Please identify the key stakeholders involved, both within and outside the PPS.

Key stakeholders	Role in relation to this organizational workstream	Key deliverables / responsibilities
Internal Stakeholders		
Provider partners	Recipients of training and education in BPHC's quality goals	Participate in the training sessions and demonstrate practice change in support of BPHC's quality agenda
CBO partners with experience in MH/BH, I/DD and SAS (e.g., ACMH, Community Access, Communilife, Cardinal McCloskey Community Services, EAC, Inc., St. Ann's Corner of Harm Reduction)	Curriculum Development and/or training	Serve as subject matter experts to the vendor(s) or partner(s) involved in curriculum development and training.
BPHC training vendors (including 1199 TEF), Montefiore CMO, Institute for Family Health, a.i.r. NYC	Training and retraining of the work force	<ul style="list-style-type: none"> • Develop curriculum to support the quality agenda • Develop training materials that are project specific
Provider partners: Amanda Parsons, Montefiore Medical Group; Frank Maselli, Bronx United IPA; David Collymore, Acacia; Erica Gayle, IFH; Nelson Eng, UCHC; Dr. Tosan Oruwariye, MHHC	Management staff of these key providers will lead organization efforts to engage practitioners in critical trainings	Practitioners participate in the training sessions and demonstrate practice change in support of BPHC's quality agenda
Quality and Care Innovation Sub-Committee members Chairs: Dr. David Collymore, Acacia; Debbie Pantin, VIP Community Services	Provide quality standards and strategy	Approve the strategy and content for communication and engagement plan
External Stakeholders		
Other PPSs Damara Gutnick, MHV PPS; Kallanna Manjunath, Albany PPS; Anna Flatteau, OneCity Health	Sharing best practices	Regular communication stream
GNVHA--Mary-Ann Etiebet	Convener of all PPS CMO/Medical Directors' meetings	Regular communication stream
Bronx Medical Society	Provide discussion and feedback on clinical changes.	Help to engage provider partners in transformation (PCMH)



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✔ IPQR Module 7.7 - IT Expectations

Instructions :

Please clearly describe how the development of shared IT infrastructure across the PPS will support this particular workstream.

BPHC has implemented a commercial customer relationship management (CRM) platform based in Salesforce to manage our physician network, including support for physician communication and engagement.

BPHC has demo-ed and will continue to build awareness among physicians of the capabilities of the BPHC care coordination management solution (CCMS) currently under development, focusing on how the infrastructure will be used to provide better service and outcomes to their patients and make their practices more efficient, allowing them to deliver higher quality patient care, along with:

- Providing multi-lingual, multi-cultural care navigation and support
- Tracking and assisting patients with practice selection, active engagement in DSRIP programs, utilization tracking and pediatric-adult transitions
- Assisting patients with locating and accessing community resources
- Support transitions and warm handoffs at discharge, with follow-up tracking
- Educating patients and families about wellness and care, and supporting patients in self-management and shared decision making related to their health needs
- Surveying patients and families regarding care experience

In addition, physician training in evidence-based medicine, care coordination, population health management and other topics pertinent to BPHC and DSRIP will be scheduled, delivered and tracked using a learning management system (LMS) administered by the BPHC CSO.

✔ IPQR Module 7.8 - Progress Reporting

Instructions :

Please describe how you will measure the success of this organizational workstream.

The PPS measures the success of this workstream in four ways. First, at the most basic level, we monitor attendance at education and training sessions, all-member webinars, and other learning forums provided by the CSO. We track attendance at clinical governance meetings, including our implementation and quality workgroups. Second, we have developed CME-type post-training testing for practitioners to measure the success and effects of the training. Third, to track long-term success of the practitioner engagement trainings, the CSO tracks practitioner performance on each project through rapid cycle evaluation (RCE) and auditing adherence to evidence-based guidelines and processes and protocols on a periodic basis. (e.g. Behavioral Health Integration into Primary Care, Care Management referrals, Diabetic Outcomes, etc.) Fourth, we periodically bring RCE results to the Rapid Deployment Collaboratives (Implementation Work Groups acting as clinical quality councils and reporting to the Quality and Care Innovations Subcommittee) to gain knowledge about provider experiences and concerns regarding DSRIP project implementation and impact on them and their patients.



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IPQR Module 7.9 - IA Monitoring

Instructions :



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Section 08 – Population Health Management

✅ IPQR Module 8.1 - Prescribed Milestones

Instructions :

Please enter and update target dates, as well as breakdown tasks with target dates for prescribed milestones. For milestones that are due within the reporting period, documentation is required to provide evidence of milestone achievement.

Any explanations regarding altered or missed target commitments must be included within the textbox, not as narrative within uploaded documentation.

Milestone/Task Name	Status	Description	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter	AV
Milestone #1 Develop population health management roadmap.	In Progress	Population health roadmap, signed off by PPS Board, including: -- The IT infrastructure required to support a population health management approach -- Your overarching plans for achieving PCMH 2014 Level 3 certification in relevant provider organizations -- Defined priority target populations and define plans for addressing their health disparities.	07/01/2015	03/31/2018	07/01/2015	03/31/2018	03/31/2018	DY3 Q4	NO
Task Envision PHM for PPS future state	Completed	Develop a population health management (PHM) vision	07/01/2015	09/30/2015	07/01/2015	09/30/2015	09/30/2015	DY1 Q2	
Task Conduct gap analysis	Completed	Conduct gap analysis between current state and future vision, including assessing the gaps and barriers to achieving the PHM vision	07/01/2015	12/31/2015	07/01/2015	12/31/2015	12/31/2015	DY1 Q3	
Task Develop Site-Specific Implementation Teams	Completed	Identify clinical champions and operational leaders in each primary care provider organization to develop and lead each of their providers/sites along the path to PCMH recognition. These facility-based champions/leaders form the Site-Specific Implementation Teams.	08/01/2015	12/31/2015	08/01/2015	12/31/2015	12/31/2015	DY1 Q3	
Task Develop technical assistance mechanisms for PCMH recognition	Completed	Develop centralized technical assistance programs to assist primary care practices in achieving NCQA Level 3 PCMH recognition	10/01/2015	03/31/2016	10/01/2015	03/31/2016	03/31/2016	DY1 Q4	
Task Develop PHM roadmap	Completed	Draft PHM roadmap informed by gap analysis and assessment of PHM capabilities throughout the PPS	10/01/2015	03/31/2016	10/01/2015	03/31/2016	03/31/2016	DY1 Q4	
Task Analyze current PHM capacity	Completed	Assess current PHM capabilities throughout the PPS with a special focus on primary care and behavioral health practice organizations; assessment will include their readiness for	12/01/2015	03/31/2016	12/01/2015	03/31/2016	03/31/2016	DY1 Q4	



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Milestone/Task Name	Status	Description	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter	AV
		embedding PHM practices and workflows that support PCMH Level 3 and their staffing infrastructure to support PHM							
Task Partner with Bronx RHIO	Completed	Establish partnership with RHIO that covers all PPS partners that need to receive and/or contribute patient data	07/01/2015	03/31/2016	07/01/2015	03/31/2016	03/31/2016	DY1 Q4	
Task Obtain member buy-in for PHM roadmap	In Progress	Review PHM roadmap with IT Sub-Committee and Executive Committee	04/01/2016	12/31/2016	04/01/2016	12/31/2016	12/31/2016	DY2 Q3	
Task Develop PHM registries	In Progress	Develop, with RHIO, PPS-wide PHM registries, for both PPS wide metrics as well as facility-level PHM capabilities.	07/01/2015	12/31/2016	07/01/2015	12/31/2016	12/31/2016	DY2 Q3	
Task Develop training methodology for registry and care plan systems	In Progress	Develop methodology for training on registry use and Care Plans Systems use as well as accountability for PHM outcomes, and evaluation, feedback and Continuous Quality Improvement for Site-Specific Implementation Teams.	04/01/2016	12/31/2016	04/01/2016	12/31/2016	12/31/2016	DY2 Q3	
Task Achieve PPS-wide PCMH recognition	In Progress	Move all primary care practices to NCQA Level 3 2014 PCMH recognition by end of DY3	10/01/2015	03/31/2018	10/01/2015	03/31/2018	03/31/2018	DY3 Q4	
Milestone #2 Finalize PPS-wide bed reduction plan.	In Progress	PPS Bed Reduction plan, signed off by PPS Board. This should set out your plan for bed reductions across your network, including behavioral health units/facilities, in line with planned reductions in avoidable admissions and the shift of activity from inpatient to outpatient settings.	08/01/2015	12/31/2018	08/01/2015	12/31/2018	12/31/2018	DY4 Q3	NO
Task Engage members in bed reduction strategy	Completed	Convene Executive Committee to discuss bed reduction plan	08/01/2015	06/30/2016	08/01/2015	06/30/2016	06/30/2016	DY2 Q1	
Task Analyze hospital utilization patterns	Completed	Assess current inpatient hospital utilization rate trends in the Bronx	12/01/2015	03/31/2016	12/01/2015	03/31/2016	03/31/2016	DY1 Q4	
Task Analyze hospital physical plants	In Progress	Assess long term viability, deferred maintenance, and efficiency of hospital physical plants	04/01/2016	09/30/2016	04/01/2016	03/31/2017	03/31/2017	DY2 Q4	
Task Create bed-need projection strategy	Not Started	Develop methodology to project future bed need based on analysis of secular trends and impact of DSRIP interventions on inpatient utilization by hospital	04/01/2016	09/30/2016	01/01/2017	03/31/2017	03/31/2017	DY2 Q4	
Task Refine bed-need projection strategy	Not Started	Test methodology to project future bed need, refine as needed and apply to PPS hospital providers to estimate bed reductions	10/01/2016	12/31/2016	04/01/2017	06/30/2017	06/30/2017	DY3 Q1	
Task Engage SDOH in bed reduction strategy	Not Started	Work with SDOH to develop options to accomplish bed reductions and sustain and build capacity to provide a wide range of ambulatory services	01/01/2017	06/30/2017	04/01/2017	12/31/2017	12/31/2017	DY3 Q3	
Task Project financial implications of bed reduction strategy	Not Started	Incorporate options under consideration into financial sustainability plan	07/01/2017	09/30/2017	01/01/2018	03/31/2018	03/31/2018	DY3 Q4	



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Milestone/Task Name	Status	Description	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter	AV
Task Obtain approval for bed reduction strategy	Not Started	Present bed reduction plan to Executive Committee for review and approval	01/01/2018	03/31/2018	04/01/2018	09/30/2018	09/30/2018	DY4 Q2	
Task Monitor utilization and quality trends	Not Started	Track changes in occupancy, utilization rates overall, and discharges for PPRs, PQIs, and PDIs	04/01/2018	12/31/2018	04/01/2018	12/31/2018	12/31/2018	DY4 Q3	
Task Refine bed reduction projections and plans	Not Started	Reforecast bed reduction projections annually and update bed reduction plan accordingly	04/01/2018	12/31/2018	04/01/2018	12/31/2018	12/31/2018	DY4 Q3	

IA Instructions / Quarterly Update

Milestone Name	IA Instructions	Quarterly Update Description
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No Records Found

Prescribed Milestones Current File Uploads

Milestone Name	User ID	File Type	File Name	Description	Upload Date
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No Records Found

Prescribed Milestones Narrative Text

Milestone Name	Narrative Text
Develop population health management roadmap.	<p>Update: During DY2Q1, BPHC Central Services Organization (CSO) distributed DSRIP startup funds for population health management (PHM) capabilities, IT infrastructure and staffing (clinical and non-clinical) among the largest seven primary care organization partners. The PCMH consultants' activities to support practice redesign to achieve the PCMH 2014 Level 3 recognition have been underway for some time. The consultants are coaching the primary care practices in the workflow changes necessary to achieve the transformation. To date, 25 practices comprising 453 practitioners have already achieved PCMH 2014 Level 3 recognition.</p> <p>BPHC continues to expand our work with the Bronx RHIO. In addition to working with them on increasing connectivity, we are developing the Spectrum analytic product, one of the uses of which will be population health management (PHM). Registry development continues; however, we cannot train partners on registry use and care plan systems that are not yet fully deployed. To mitigate this delay, we have developed and deployed a performance reporting training which addresses PHM training, using proxy registries. We have finalized our contract with GSI as our care coordination management system (CCMS) vendor, but we await finalization of registry builds before we will review our PHM Roadmap with the IT and Executive Committees. Milestone on track for completion by DY3Q4.</p>
Finalize PPS-wide bed reduction plan.	<p>BPHC continues to plan our PPS-wide bed reduction strategy. The bed reduction plan was discussed with the Executive Committee in DY2Q1 as previously reported. Analysis of hospital utilization patterns in Salient/SIM will continue throughout DY2 and will be presented to our Executive Committee, Quality Care Innovation Subcommittee, Workforce Subcommittee, and our Finance and Sustainability Subcommittee. In addition, SBH Health System (SBH) and Montefiore</p>



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Prescribed Milestones Narrative Text

Milestone Name	Narrative Text
	<p>Medical Center (MMC) are planning to establish a Planning and Integration Committee that, among other merger-related topics, will work to develop a coordinated bed-need projection strategy. To date SBH has already decertified 24 of 48 substance use beds. As part of their planning process, the Committee will evaluate occupancy thresholds and consider service integration as a means for support critical Residency Program Requirements. It is expected that the work of the Committee will begin in 2017, once agreements on process are established. MMC is also working closely with the State on "The Regional Plan" as part of the Vital Access Provider (VAP) planning grant, looking to regionalize clinical services and to right-size acute settings across their entire eleven-hospital system and their affiliates (which include SBH) . Our DSRIP interventions for ED Care Triage and Care Transitions will not be fully launched until DY2Q4, at which point we will first be able to develop methodology to project future bed need based on analysis of secular trends and the impact of these DSRIP interventions on inpatient utilization by hospital. To that end, we are pushing out the dates for these PPS tasks by two quarters each: "Analyze hospital physical plants" to DY2Q4; "Create bed-need projection strategy" to DY2Q4; "Refine bed-need projection strategy" to DY3Q1; "Engage SDOH in bed reduction strategy" to DY3Q3; "Project financial implications of bed reduction strategy" to DY3Q4; "Obtain approval for bed reduction strategy" to DY4Q2. Milestone on track for completion by DY4Q3.</p>

Milestone Review Status

Milestone #	Review Status	IA Formal Comments
Milestone #1	Pass & Ongoing	
Milestone #2	Pass & Ongoing	



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✔ IPQR Module 8.2 - PPS Defined Milestones

Instructions :

Please enter and update baseline target dates, as well as work breakdown tasks with target dates for PPS-defined milestones.

Milestone/Task Name	Status	Description	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
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No Records Found

PPS Defined Milestones Current File Uploads

Milestone Name	User ID	File Type	File Name	Description	Upload Date
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No Records Found

PPS Defined Milestones Narrative Text

Milestone Name	Narrative Text
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No Records Found



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✓ IPQR Module 8.3 - Major Risks to Implementation & Risk Mitigation Strategies

Instructions :

Please describe the key challenges or risks that you foresee in implementing these cross-cutting organizational strategies, including potential impacts on specific projects and, crucially, any risks that will undermine your ability to achieve outcome measure targets.

1. Many primary care providers (PCPs) and community-based organizations lack an understanding of how to achieve population health management (PHM). While achieving NCQA PCMH 2014 Level 3 recognition significantly moves practices towards full population health management, it does not completely achieve this goal. This lack of understanding among providers may impede provider acceptance of the need to adopt new technologies and workflows to support PHM. To mitigate this risk, the CSO has implemented a practitioner communications and education strategy to enhance providers' understanding and acceptance of PHM. The CSO will also develop and centralize resources and technologies to support providers' transition to PHM.
2. Implementation of and providers' adoption of new technologies will be slow and will require significant resources devoted to training and oversight to ensure optimization. Leadership buy-in from our network partners will be key. Many have PHM experience with HEDIS measures for Quality Assurance Reporting Requirements with their MCO contracts. This will help mitigate the risk but the scale of PHM needed for success in DSRIP is much greater. Additional staff may be required to meet the needs of running PHM reports (see Performance Reporting work stream) and doing the outreach to bring patients in for missing services. BPHC continues to assess the capabilities of our network, including providers and community-based organizations, to determine what resources will be needed for PHM across the PPS.
3. Slow implementation of technologic solutions has resulted in delays in meeting DSRIP speed and scale targets for patient engagement and achievement of Domain 1 project requirements. To mitigate these risks, BPHC continues to work with our technology vendors to speed solution implementation. We will also use a variety of training methods to reach providers, including in-person, web-based, and call-in technical support, to provide training and technical assistance during off-hours to meet provider needs. Challenges with RHIO and patient engagement are further outlined in our IT work stream and overcoming the barriers outlined there will be key to success of our PHM registries.
4. There is a risk that not all primary care provider sites will achieve NCQA PCMH 2014 Level 3 recognition by the end of DY3. The process for achieving 2014 NCQA PCMH Level 3 recognition is time consuming and requires strong support from leadership. Many primary care practice organizations have small numbers of personnel in leadership and administrative positions, creating a risk that they will not be able to devote sufficient attention to the process for attaining PCMH recognition. Some of the smaller practices may not have adequate staffing to meet all of the NCQA Level 3 2014 requirements nor enough Medicaid patients to guarantee a return on investment. To mitigate these risks, BPHC is providing technical assistance to and investing resources in practices to ensure that there is sufficient internal and external leadership support and basic staff resources to meet the NCQA 2014 PCMH goal within the DSRIP-required time period. We are also actively exploring APC models for the smaller practices.

✓ IPQR Module 8.4 - Major Dependencies on Organizational Workstreams

Instructions :



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Please describe any interdependencies with other organizational workstreams (IT Systems and Processes, Clinical Integration, etc.)

Population health management has the following major interdependencies with other workstreams.

Dependency #1: While IT systems alone will not yield a highly functioning population health management-based primary care practice, they are a necessary component of the change that will need to occur if population health management is to be successfully embedded into the daily workflows of a primary care practice. Close alignment of IT architecture and its components with population health management goals must be central to planning. The selection of IT applications and phasing in of new technologies, along with training capabilities, are key to success in population health management.

Dependency #2: Clinical integration and the PCMH roadmap intersect with the population health management roadmap in multiple areas, specifically regarding conducting readiness assessments and the identification of data needs. For example, these workstreams require BPHC to integrate data from social service organizations, supportive housing providers and other community-based organizations into care planning and registry tools.

Dependency #3: BPHC's ability to achieve its vision of population health management will depend on its success at engaging and educating practitioners on how to use data effectively in improving outcomes and in implementing common protocols and processes to achieve DSRIP goals. In addition, BPHC must be successful in its performance reporting efforts.

Dependency #4: Timely implementation of our population health management roadmap is heavily dependent on our workforce strategy. For example, moving all primary care practices to NCQA Level 3 PCMH recognition by the end of DY3 will require adequate healthcare worker capacity in primary care sites and training to ensure that staff are functioning as a care team as envisioned by NCQA. In addition, the BPHC workforce will be heavily involved in planning efforts regarding PPS bed reduction. Finally, successful implementation of cultural competency and health literacy training and recruitment of culturally competent staff will be critical to patient engagement.

Dependency #5: The development of care coordination and care management programs as part of our clinical project implementation will be critical to the success of our primary care providers attaining Level 3 PCMH recognition and our PPS's success in moving to an integrated delivery system.



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✓ IPQR Module 8.5 - Roles and Responsibilities

Instructions :

Please list and elaborate upon the key people/organizations responsible for this organizational work stream and describe what their responsibilities involve.

Role	Name of person / organization (if known at this stage)	Key deliverables / responsibilities
Quality and Care Innovation Sub-Committee	Sub-Committee members	Develop strategy for deploying effective population health for BPHC attributed patients and the communities it serves
Central Services Organization (CSO)	All CSO staff	Conduct assessment and gap analysis of BPHC provider capabilities in implementing population health strategies
CIO, BPHC	Dr. Jitendra Barmecha, CIO, SBH	Develop architecture of IT applications that can automate PHM functions, and integrate care management software with provider IT technologies
Senior Director, Quality Management and Analytics	Dr. Amanda Ascher, CMO BPHC	Produce patient cohorts that will be targeted for population health interventions including tactics surrounding predictive modeling and risk stratification
Senior Director, Care Delivery & Practice Innovations	Dr. J. Robin Moon	Deploy evidence-based tools and care management functions that support patient engagement and activation
IT Sub-Committee	Dr. Jitendra Barmecha, Chair, SBH Health System	Assist in selecting PHM related applications, developing phase in implementation schedule
Executive Committee	Len Walsh, Chair	Develop a bed reduction plan for BPHC member hospitals
Partner IT Liaisons	Nicole Atansasio, Lott, Inc; Helen Dao, Union; Brian Hoch, Montefiore; Jeeny Job, SBH; Tracie Jones, BronxWorks; Vipul Khamar, VNSNY; Elizabeth Lever, The Institute for Family Health; Uday Madasu, CBC IPA; Mike Matteo, Centerlight; Kathy Miller, Bronx RHIO; Edgardo Nieves, Morris Heights; Anthony Ramirez, Acacia; Sam Sarkissian, UBA; Uvette Walker, Allmed	Implement, adopt and integrate with BPHC population health tools



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✓ IPQR Module 8.6 - Key Stakeholders

Instructions :

Please identify the key stakeholders involved, both within and outside the PPS.

Key stakeholders	Role in relation to this organizational workstream	Key deliverables / responsibilities
Internal Stakeholders		
Attributed patients	Recipients of services	Participate in care management
Providers in BPHC	Identify patients for care management	Participate in training on clinical and billing documentation to enable appropriate population identification and selection for PHM. Participate in technical assistance and project management for PCMH NCQA certification.
Care managers at partner organizations, including BAHN, CCMP and CBC	Manage risk reduction in identified populations	Create care plans and manage populations to reduce adverse outcomes including reductions in disease burden
CBOs	Promote health by actively engaging patient on social determinants	Intervene on patients identified with social determinants
External Stakeholders		
NYCDOHMH	Coordinating Domain 4 goal achievement	Coordinates and collaborates with NYC PPSs in developing strategies to improve MHSA infrastructure and retention in HIV care
State DOH	Oversees state DSRIP implementation and effectiveness	Creates timelines and deliverables for DSRIP program
Other PPSs participating in the same Domain 4 projects: OneCity, Community Care Brooklyn, Bronx Health Access, Mount Sinai, Brooklyn Bridges, NewYork Hospital Queens	Collaboration, information exchange, shared workforce development	Key deliverables/resps: Collaborate on shared projects and organizational initiatives, strategize on information exchange, and collaborate on shared workforce development



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✓ IPQR Module 8.7 - IT Expectations

Instructions :

Please describe the current Population Health Management IT capabilities in place throughout your PPS network and what your plans are at this stage for leveraging these capabilities and/or developing new IT infrastructure.

Current population health management IT capabilities in place in BPHC include Montefiore CMO's comprehensive care management system which is being used by 400 care management employees to coordinate care for more than 300,000 individuals across employer-sponsored coverage and Medicare and Medicaid managed care. In addition, care management agencies supporting our partner Health Home populations are using smaller scale care management solutions, while other partners are using homegrown analytics to track patients across settings and within condition cohorts. Finally, the Bronx RHIO has developed the Bronx Regional Analytics Database (BRAD) under a multi-year grant from the CMS Center for Medicare and Medicaid Innovation.

A primary BPHC objective is to develop a standardized approach to population health management on behalf of our attributed population across all PPS participants based on a new IT infrastructure – portions of which are being selected in collaboration with Montefiore CMO and Montefiore's Hudson Valley PPS and portions of which build on existing capabilities. Our plans for leveraging and developing a new and integrated IT infrastructure for population health management are based on the following:

- Central data management and analytics through the Bronx RHIO.
- Patient and provider matching and master data management through Bronx RHIO to provide a single integrated view of each patient and a unified, standard and navigable view of participating partners to each other.
- A common commercial care coordination management solution (CCMS) selected from among three finalist vendors being assessed by a cross-functional team of Montefiore and BPHC clinical, operational and technology subject matter experts.
- Health information exchange through Bronx RHIO to achieve required data sharing between electronic medical records and the CCMS, across BPHC and potentially with other PPSs.
- Performance management and metrics (analytics) for internal analysis and reporting and NYSDOH reporting, based on Bronx RHIO and Montefiore Enterprise Data Warehouse capabilities.
- Assessment, monitoring and support programs and resources to help partners implement certified EHRs, adopt and integrate with RHIO services and, if eligible, use the combined IT infrastructure to achieve PCMH 2014 recognition.
- A digital health strategy for patient engagement, including telehealth, remote monitoring, a patient portal and personal health record sharing and digital health apps that are culturally competent.

✓ IPQR Module 8.8 - Progress Reporting

Instructions :

Please describe how you will measure the success of this organizational workstream.



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BPHC will measure the success of the population health management workstream using the following metrics:

- The number of primary care practice team members who have begun training on population health management applications
- The number of primary care practice team members who have completed training on population health management applications
- The number of providers (primary care team, behavioral health teams and others) that actively use electronic medical records, care planning tools, and patient registries
- The number of primary care practices that have submitted to the CSO work plans and timelines for attaining NCQA 2014 PCMH recognition

- The number of primary care practices that have begun the process per their work plan for achieving NCQA Level 1, 2 or 3 PCMH recognition

- The number of primary practices that achieved NCQA Level 1, 2 or 3 PCMH recognition
- The approval of a bed reduction plan by the Executive Committee
- DSRIP project-specific metrics such as PQIs, PDIs, PPRs, PPVs, and HEDIS metrics such as hemoglobin A1c, LDL, flu shots, and others

IPQR Module 8.9 - IA Monitoring

Instructions :



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Section 09 – Clinical Integration

✅ IPQR Module 9.1 - Prescribed Milestones

Instructions :

Please enter and update target dates, as well as breakdown tasks with target dates for prescribed milestones. For milestones that are due within the reporting period, documentation is required to provide evidence of milestone achievement.

Any explanations regarding altered or missed target commitments must be included within the textbox, not as narrative within uploaded documentation.

Milestone/Task Name	Status	Description	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter	AV
Milestone #1 Perform a clinical integration 'needs assessment'.	Completed	Clinical integration 'needs assessment' document, signed off by the Clinical Quality Committee, including: -- Mapping the providers in the network and their requirements for clinical integration (including clinical providers, care management and other providers impacting on social determinants of health) -- Identifying key data points for shared access and the key interfaces that will have an impact on clinical integration -- Identify other potential mechanisms to be used for driving clinical integration	04/01/2015	12/31/2015	04/01/2015	12/31/2015	12/31/2015	DY1 Q3	NO
Task Envision clinical integration end-state	Completed	Define end-state clinical integration model, aligned with requirements for Project 2.a.i and IT Systems & Processes.	04/01/2015	09/30/2015	04/01/2015	09/30/2015	09/30/2015	DY1 Q2	
Task Identify care protocols for clinical integration	Completed	Determine which project-specific care protocols require clinical integration. Protocols will be determined as outlined in second milestone "Developing a Clinical Integration Strategy."	06/01/2015	09/30/2015	06/01/2015	09/30/2015	09/30/2015	DY1 Q2	
Task Investigate gaps and needs across PPS related to clinical integration	Completed	Conduct data collection with partners to complete assessment of key DSRIP project requirements, clinical service gaps, workforce and process gaps, data sharing and interface needs, etc.	04/01/2015	12/31/2015	04/01/2015	12/31/2015	12/31/2015	DY1 Q3	
Task Establish definition of clinical integration for partners	Completed	Define clinical integration for our Provider Partners as the need for PPS-wide standardization and alignment with high-value treatment protocols that various provider partners can implement in their practices; this includes, but is not limited to, promoting effective care transitions.	04/01/2015	12/31/2015	04/01/2015	12/31/2015	12/31/2015	DY1 Q3	
Task Analyze data on gaps and needs across PPS	Completed	Complete analysis of data collected to identify clinical integration needs, potential strategies/programs and priorities,	06/01/2015	12/31/2015	06/01/2015	12/31/2015	12/31/2015	DY1 Q3	



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Milestone/Task Name	Status	Description	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter	AV
related to clinical integration		based on project, partner and PPS management goals.							
Task Report findings on gaps and needs across PPS related to clinical integration	Completed	Document assessment findings and recommendations, with prioritized clinical integration activities.	09/01/2015	12/31/2015	09/01/2015	12/31/2015	12/31/2015	DY1 Q3	
Milestone #2 Develop a Clinical Integration strategy.	Completed	Clinical Integration Strategy, signed off by Clinical Quality Committee, including: -- Clinical and other info for sharing -- Data sharing systems and interoperability -- A specific Care Transitions Strategy, including: hospital admission and discharge coordination; and care transitions and coordination and communication among primary care, mental health and substance use providers -- Training for providers across settings (inc. ED, inpatient, outpatient) regarding clinical integration, tools and communication for coordination -- Training for operations staff on care coordination and communication tools	04/01/2015	03/31/2016	04/01/2015	03/31/2016	03/31/2016	DY1 Q4	NO
Task Create project-based work groups to develop clinical guidelines	Completed	Form project-based workgroups to recommend, for clinical use across the PPS, high value treatment protocols and evidence based guidelines and clinical recommendations.	06/15/2015	09/30/2015	06/15/2015	09/30/2015	09/30/2015	DY1 Q2	
Task Identify overlaps between project and PCMH requirements	Completed	Develop cross-walks for the project specific metrics with PCMH 2014 level 3 requirements.	06/01/2015	09/30/2015	06/01/2015	09/30/2015	09/30/2015	DY1 Q2	
Task Identify overlaps between clinical project requirements	Completed	Develop crosswalks across all selected projects to assure clinical integration across projects and to avoid siloed implementation and integration plans.	06/01/2015	09/30/2015	06/01/2015	09/30/2015	09/30/2015	DY1 Q2	
Task Create mechanism for approval of workgroup recommendations by QCIS	Completed	Establish methodology for workgroup recommendations to be vetted and approved by QCIS	06/01/2015	09/30/2015	06/01/2015	09/30/2015	09/30/2015	DY1 Q2	
Task Develop PPS clinical integration strategy	Completed	Develop strategy for clinical integration, based on needs assessment findings and recommendations, in consultation with the Quality and Care Innovation Sub-Committee and the Executive Committee.	08/01/2015	12/31/2015	08/01/2015	12/31/2015	12/31/2015	DY1 Q3	
Task Develop data sharing and clinical interoperability implementation plan	Completed	Identify and document data sharing and clinical interoperability implementation plan, including standardized workflow and protocols, staff and partner role definitions, and strategies such as event notification, clinical messaging and	08/01/2015	03/31/2016	08/01/2015	03/31/2016	03/31/2016	DY1 Q4	



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Milestone/Task Name	Status	Description	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter	AV
		other protocols specific to supporting care transitions across settings.							
Task Foster two-way communications for transfer of clinical information	Completed	Establish expectations for two-way communication with multidisciplinary care teams that interact with and treat patients, ensuring seamless clinical information transfer.	08/01/2015	12/31/2015	08/01/2015	12/31/2015	12/31/2015	DY1 Q3	
Task Establish site-specific implementation teams	Completed	Identify Provider-based Implementation Teams	08/01/2015	12/31/2015	08/01/2015	12/31/2015	12/31/2015	DY1 Q3	
Task Develop dissemination strategy for implementation tools and procedures	Completed	Develop strategy for dissemination of recommendations, training on guidelines/protocols/implementation strategies	08/01/2015	12/31/2015	08/01/2015	12/31/2015	12/31/2015	DY1 Q3	
Task Further define the role of workgroups as clinical quality councils	Completed	Develop methodologies for project-based workgroups to serve as project quality councils.	08/01/2015	12/31/2015	08/01/2015	12/31/2015	12/31/2015	DY1 Q3	
Task Establish feedback mechanisms	Completed	Develop feedback mechanisms for accountability and Continuous Quality Improvement	08/01/2015	12/31/2015	08/01/2015	12/31/2015	12/31/2015	DY1 Q3	
Task Implement communications strategy to engage partners in clinical interoperability planning	Completed	Communicate clinical interoperability implementation plan to partners using email, webinars and formal training and education designed to engage providers/partners in clinical integration efforts.	12/01/2015	03/31/2016	12/01/2015	03/31/2016	03/31/2016	DY1 Q4	
Task Create care transitions strategy	Completed	Work with vendor to develop care transitions strategy across patient and provider types, including implementation plan. Care transition planning steps will include but not be limited to: Stakeholder Identification, finalizing workplan, curriculum development, staffing plan development, workflow for PCP appointment scheduling, evaluate IT needs including ENS, staff recruitment and training, site-specific support during and post-implementation.	04/01/2015	09/30/2015	04/01/2015	09/30/2015	09/30/2015	DY1 Q2	
Task Develop care coordination training strategy	Completed	Identify and decide on options for staff training on care coordination skills, patient centered communication skills and the use of care coordination tools.	12/01/2015	03/31/2016	12/01/2015	03/31/2016	03/31/2016	DY1 Q4	
Task Identify training curricula	Completed	Identify training curricula for providers on behavioral health assessments to identify unmet needs of patients.	12/01/2015	03/31/2016	12/01/2015	03/31/2016	03/31/2016	DY1 Q4	
Task Establish regular review of and updates to evidence based guidelines	Completed	Develop mechanisms for regular review of project-selected Evidence Based Guidelines (by project quality councils) to assure our PPS is utilizing the most up-to-date tools and that those updated guidelines/protocols continue to be clinically integrated across the PPS.	12/01/2015	03/31/2016	12/01/2015	03/31/2016	03/31/2016	DY1 Q4	



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IA Instructions / Quarterly Update

Milestone Name	IA Instructions	Quarterly Update Description
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No Records Found

Prescribed Milestones Current File Uploads

Milestone Name	User ID	File Type	File Name	Description	Upload Date
Perform a clinical integration 'needs assessment'.	sgjevuka	Templates	36_DY2Q2_CI_MDL91_PRES1_TEMPL_M1_Updated_Provider_List_for_Clinical_Integration_via_PCMH_Engagement_DY2Q2_6333.xlsx	BPHC Updated Provider List for Clinical Integration via PCMH Engagement	10/21/2016 10:54 AM
	sgjevuka	Templates	36_DY2Q2_CI_MDL91_PRES1_TEMPL_M1_DY2Q2_Clinical_Integration_Updated_Meeting_Schedule_6332.xlsx	Clinical Integration Meeting Schedule	10/21/2016 10:48 AM
Develop a Clinical Integration strategy.	sgjevuka	Templates	36_DY2Q2_CI_MDL91_PRES2_TEMPL_M2_DY2Q2_Clinical_Integration_Updated_ProviderTraining_Schedule_6336.xlsx	Clinical Integration Training Schedule for Providers	10/21/2016 11:02 AM
	sgjevuka	Templates	36_DY2Q2_CI_MDL91_PRES2_TEMPL_M2_DY2Q2_Clinical_Integration_Updated_OperationsTraining_Schedule_6335.xlsx	Clinical Integration Training Schedule for Operations Staff	10/21/2016 11:00 AM

Prescribed Milestones Narrative Text

Milestone Name	Narrative Text
Perform a clinical integration 'needs assessment'.	BPHC completed this milestone by 12/31/2015. There have been no changes to the Clinical Integration Needs Assessment, and the list of providers who have been integrated has been updated. Meeting schedule template attached.
Develop a Clinical Integration strategy.	BPHC completed this milestone by 3/31/2016. There have been no updates to the Clinical Integration Strategy. Training templates attached.

Milestone Review Status

Milestone #	Review Status	IA Formal Comments
Milestone #1	Pass & Complete	
Milestone #2	Pass & Complete	



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✔ IPQR Module 9.2 - PPS Defined Milestones

Instructions :

Please enter and update baseline target dates, as well as work breakdown tasks with target dates for PPS-defined milestones.

Milestone/Task Name	Status	Description	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
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No Records Found

PPS Defined Milestones Current File Uploads

Milestone Name	User ID	File Type	File Name	Description	Upload Date
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No Records Found

PPS Defined Milestones Narrative Text

Milestone Name	Narrative Text
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No Records Found



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✓ IPQR Module 9.3 - Major Risks to Implementation & Risk Mitigation Strategies

Instructions :

Please describe the key challenges or risks that you foresee in improving the level of clinical integration throughout your network and achieving the milestones described above. Describe potential impacts on specific projects and any risks that will undermine your ability to achieve outcome measure targets.

1. We have found that our network participants have embraced collaborative clinical integration assessment and strategy activities, and that they are eager to engage in greater clinical integration. We recognize, however, that our partners often already feel stretched thin by the operating requirements of their existing organizations and that creating and managing an effective integrated workflow across a high number of partners may present a challenge. We have based metrics and integration goals on specific project and organizational requirements identified in other work streams, and on measures and rapid cycle evaluation (RCE) metrics that can provide quantitative evidence of integration improving patient outcomes. With our partners we have defined common and standardized workflows and protocols for clinical integration that can be implemented without a substantial additional burden.
2. Our partners have many disparate technologies and data sets produced by them, posing additional changes to the PPS-wide clinical integration and interoperability. We continue to mitigate these risks by thoroughly assessing and analyzing partner interoperability and staff capabilities and readiness, as described in the IT Systems & Processes work stream, and providing formal PPS program support for achieving EHR implementation and integration, QE participation and PCMH recognition.

✓ IPQR Module 9.4 - Major Dependencies on Organizational Workstreams

Instructions :

Please describe any interdependencies with other organizational workstreams (IT Systems and Processes, Clinical Integration, etc.)

The strategies developed in the Clinical Integration workstream are closely related to requirements and strategies in the Workforce Strategy, IT Systems and Processes, Performance Reporting, Physician Engagement and Population Health Management workstreams. In addition, the Clinical Integration workstream is highly interdependent with General Project Implementation and in particular for Domain 2 & 3 project-specific strategies and their Domain 1 requirements, including primary care providers attaining 2014 Level 3 PCMH recognition. Many of the goals and requirements of project 2.a.i are closely related to clinical integration. Finally, physician engagement is a core component and prerequisite for establishing a clinically integrated network.



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✔ IPQR Module 9.5 - Roles and Responsibilities

Instructions :

Please list and elaborate upon the key people/organizations responsible for this organizational workstream and describe what their responsibilities involve.

Role	Name of person / organization (if known at this stage)	Key deliverables / responsibilities
Senior Director, Care Delivery & Practice Innovations	Dr. J. Robin Moon	<ul style="list-style-type: none"> • Oversight of project management and clinical integration • Clinical integration strategy
Clinical Project Directors, CSO	Vitaly Chibisov, Benny Turner, Caitlin Verrilli, Monica Chierici, Zoe Stopak-Behr	<ul style="list-style-type: none"> • Completed and analyzed provider and CBO surveys • Clinical Integration strategy
Executive Committee, BPHC	Len Walsh, Chair	<ul style="list-style-type: none"> • Oversight of clinical integration
QCI Subcommittee	Co-chairs: Dr. David Collymore, Acacia Debbie Pantin, VIP Community Services	<ul style="list-style-type: none"> • Oversight of performance reporting structure and plan
Workforce Subcommittee	Mary Morris, Co-Chair, SBH Health System Rosa Mejias, Co-Chair, 1199 TEF	<ul style="list-style-type: none"> • Provider training plan and tools
Key Point Person/DSRIP Project Managers	Nicolette Guillou, Montefiore (ambulatory) Akwasiba Rafaelin (ED and in patient) Twiggy Rodriguez, Acacia Network Irene Borgen, SBH Health System Zena Nelson, Institute for Family Health (IFH) Fernando Alonso, Bronx United IPA Nieves Madrid, Morris Heights Health Center (MHHC) Dean Bertone, Union Community Health Center (UCHC)	<ul style="list-style-type: none"> • Regular communication • Timely reporting on pertinent data • Feedback on the integration process
Clinical Liaisons	Site-Specific Medical Directors/Designees	<ul style="list-style-type: none"> • Regular communication • Timely reporting on pertinent data • Feedback on the integration process
Montefiore CMO Liaisons	Anne Meara, Associate Vice President, Network Care Management, Montefiore Care Management Organization Alex Alvarez, Director, Care Management Resource Unit	<ul style="list-style-type: none"> • Regular communication • Timely reporting on pertinent data • Feedback on the integration process
IT team, CSO	SBH IT Team led by Dr. Jitendra Barmechea, CIO	<ul style="list-style-type: none"> • IT infrastructure to support the data integration
Mental Health Liasons	Virna Little, IFH Dr. Lizica Troneci, Chair Psychiatry, SBH	BH clinical integration
Substance Use Liaisons	Debbie Pantin, SAED, VIP Pam Mattel, CEO, Acacia,	Substance Use clinical integration



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Role	Name of person / organization (if known at this stage)	Key deliverables / responsibilities
BPHC Chief Medical Officer	Dr. Amanda Ascher,	<ul style="list-style-type: none"> • Oversight of clinical integration implementation • Clinical integration strategy



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✓ IPQR Module 9.6 - Key Stakeholders

Instructions :

Please identify the key stakeholders involved, both within and outside the PPS.

Key stakeholders	Role in relation to this organizational workstream	Key deliverables / responsibilities
Internal Stakeholders		
Bronx RHIO leadership: Kathryn Miller, Charles Scaglione	Health information exchange provider	Support in analyzing current state of IT interoperability and developing strategies to support, broaden and enhance future clinical integration with data exchange
IT team, SBH: Dr. Jitendra Barmecho, CIO, Jonathan Ong, Zane Last, Gregg Malloy	Provide data exchange, IT interoperability and systems integration strategy and support	Alignment with IT systems and processes related to clinical integration; input into data sharing and interoperability strategies, including IT interfaces and messaging to support clinical integration
Montefiore CMO: Peggy Czinger, John Williford	Provide clinical integration experience and expertise from ongoing care	Lessons learned from and input into future team-based care management, care coordination and organizational supports (e.g., staffing, IT, contact center, etc.)
External Stakeholders		
NYC DOHMH	Support for the Domain 3 project's planning and execution	Domain 3 projects planning process
Other Bronx PPSs: Advocate PPS OneCity Health PPS Bronx Lebanon PPS	Accountability and sharing of best practices	Regular communication stream
OASAS	Support for PC/BH Integration and MHA	Support with review of clinical guidelines to align with best practices.



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✅ IPQR Module 9.7 - IT Expectations

Instructions :

Please clearly describe how the development of shared IT infrastructure across the PPS will support this particular workstream.

Nearly all components of BPHC's shared IT infrastructure will support and are critical to clinical integration:

- Central data management and analytics through the Bronx RHIO will provide common data and outcomes measurement to bind together partners and help them track common integration results in a standardized way.
- Patient and provider matching and master data management through Bronx RHIO will provide a single integrated view of each patient and a unified, standard and navigable view of participating partners to each other.
- A common care coordination management solution (CCMS) will further present an integrated view of the patient and provide a common tool for interacting with patients and with other partners
- Data sharing and interoperability standards and protocols embedded in partner contracts will support transitions and care management and promote an integrated and longitudinal view of the patient through secure messaging, event notification and potential aggregated portal data sets and other patient- and provider-facing applications.

✅ IPQR Module 9.8 - Progress Reporting

Instructions :

Please describe how you will measure the success of this organizational workstream.

Clinical integration will be measured by: evidence of high value treatment protocols implemented by providers across the PPS; improvements in clinical outcomes (e.g., improved rates of LDL and HTN control in CVD patients, improved A1C rates in Diabetics, improved depression screening and improving PHQ9 scores in patients receiving care in a BH integrated model.) Clinical integration success will also be measured by the level of Provider based engagement in Continuous Quality improvement, as measured by our workgroups which serve as project-specific quality councils.

IPQR Module 9.9 - IA Monitoring:

Instructions :



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Section 10 – General Project Reporting

✓ IPQR Module 10.1 - Overall approach to implementation

Instructions :

Please summarize your intended approach to the implementation of your chosen DSRIP projects, including considerations around how this approach will allow for the successful development of concurrently implementing DSRIP projects.

BPHC is committed to establishing a care delivery model with mutually reinforcing resources and capabilities across the PPS. These aim to measurably improve patient satisfaction, improve outcomes, lower costs and enable the transition from volume to value-based care. To this end: 1) BPHC is establishing a population health management-driven HIT architecture to allow electronic data sharing across providers and access to patient-level information. This will facilitate rapid treatment and care management decisions among collaborating providers and beneficiaries about physical, behavioral, and social problems that impact beneficiaries' lives and support attainment of PCMH Level 3 2014 standards. 2) BPHC is creating an analytics capability for access to timely performance reports, to help accountable parties measure and track the impact of their actions on both a patient and population level and identify areas for improvement. The analytics team monitors the PPS and partners' progress towards meeting project targets. 3) BPHC is developing a workforce recruitment and retention strategy including career paths, higher education incentives, and excellent training and competitive salaries for a culturally and linguistically competent care management staff to engage, educate, and support individuals in need of assistance in managing both medical and social chronic conditions. 4) BPHC is leveraging the clinical and administrative leadership within each PPS partner and will ensure they have adequate dedicated time to drive overall DSRIP implementation. Partners' clinical and administrative leadership will: educate and motivate staff to embrace evidence-based practices; use technology to help improve patient outcomes; ensure that staff engage in DSRIP project-related training; provide quality oversight; and oversee the achievement of PCMH NCQA Level 3 2014 recognition. 5) BPHC has established a Quality and Care Innovation Sub-Committee (QCIS) to act as BPHC's clinical governance body. The QCIS draws from key partners and include diverse, well-informed, activist practitioner thought leaders, ranging from PCPs, subspecialists, nurses, mental health professionals, and social workers. The QCIS analytics support team will acquire and present data to rapidly and decisively direct attention to high performers for best practices and to low performers for remediation. The clinical governance body will: provide clear direction and a strong voice in defining and implementing change at the provider level to create a culture of quality and accountability; advocate for clinical integration to improve care; and seize opportunities to collaborate with other PPSs. 6) BPHC is developing a financial sustainability plan that begins with a transparent and coordinated inter-project budgeting system that: supports DSRIP central services; accurately reflects needed investments in PPS provider staffing and IT infrastructure; accounts for overlapping project personnel and training curricula; and moves in phases to a total cost of care model that expands upon the risk-based model now in place for some PPS providers via Healthfirst and other MCO contracts. 7) BPHC is actively collaborating with other Bronx PPSs, including the HHC and Bronx-Lebanon-led PPSs and the Advocate Community Providers PPS, on multiple areas including clinical planning, workforce development, community engagement, and information sharing. 8) BPHC has established a Central Services Organization (CSO) to provide a range of services to PPS partners, including clinical supervision, information technology, financial, training, analytics, administrative, and care management/care coordination infrastructure services. The CSO will also ensure partners' compliance with project requirements and track the project implementation and patient engagement speed commitments across all projects.

✓ IPQR Module 10.2 - Major dependencies between work streams and coordination of projects



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Instructions :

Please describe how your approach will handle interdependencies between complementary projects, as well as between projects and cross-cutting PPS initiatives - for example, an IT infrastructure upgrade, or the establishment of data sharing protocols.

BPHC sees its DSRIP projects as a suite of programs that enable one another and magnify the impact of individual projects and workstreams. Some of the major dependencies include the following: Population health management and IT systems & processes: Attaining PCMH Level 3 recognition is widely viewed among clinicians who have been involved in DSRIP planning as the "master DSRIP project milestone" off of which virtually all other DSRIP projects and elements are built, including patient engagement and follow up. The BPHC HIT architecture is geared to providing IT capabilities that support work flows and protocols used by high-functioning Level 3 PCMHs to transition to population health management, such as electronic medical records, best practice alerts, care planning systems, patient registries, and tracking and stratification tools. Underlying these capabilities are a central data storage and management plan, robust data governance, and RHIO connectivity. Project implementation, IT systems & processes, and financial sustainability: Clinical improvement projects focused on cardiovascular disease, diabetes, asthma, and behavioral health will be built upon the chronic care management foundation provided by a high functioning Level 3 PCMH. Key PCMH features that promote effective chronic care management include use of evidence-based guidelines selected by consensus of the clinical governance body and data sharing that enables practitioners and embedded care managers to assess and develop effective care plans for the target populations. Ultimately, the establishment of Level 3 PCMHs across the PPS will be the impetus for moving to value-based payments that build a sustainable delivery system. Implementation of clinical improvement projects will be designed to build upon IT, workflows and clinical training used in the NCQA PCMH recognition process. Performance reporting, clinical integration and practitioner engagement: Practitioner accountability will be built on performance reporting that provides provider-specific and comparative performance data on the patient, practice and population level. Performance reporting is a key provider engagement tactic. Workforce strategy: A robust and well-trained workforce, rooted in the diverse communities of the Bronx, and engaged in the transformative change required under DSRIP will be central to the success of DSRIP project implementation. BPHC has identified a four-part workforce strategy that will be fleshed out based on the needs of our clinical projects. Our strategy includes: (1) redeployment of workers to respond to shifting staffing needs and ensure any displaced workers are connected to new employment; (2) training and education to address the needs for both retraining of existing staff and onboarding those newly hired under DSRIP; (3) robust recruitment to attract new workers; and (4) active engagement of labor and frontline staff.



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✔ IPQR Module 10.3 - Project Roles and Responsibilities

Instructions :

Please outline the key individuals & organizations that play a role in the delivery of your PPS's DSRIP projects, as well as what their responsibilities are regarding governance, implementation, monitoring and reporting on your DSRIP projects.

Role	Name of person / organization (if known at this stage)	Key deliverables / responsibilities
Executive Director, CSO	Irene Kaufmann	<ul style="list-style-type: none"> • Oversee all of the PPS work and CSO activities to accomplish all of the projects' implementation. • Communicate with the Executive Committee, and represent the CSO to all of the Sub-Committees. • Project monitoring and performance reporting. • Support and report to BPHC governance. • Act as liaison to NYSDOH and other PPSs.
Chief Medical Officer, CSO	Dr. Amanda Ascher	<ul style="list-style-type: none"> • Oversee project-specific provider engagement and clinical/delivery strategies and monitoring of performance/ outcomes. • Collaborate with BPHC members' CMOs. • Liaison with other PPSs on evidence-based practice implementation.
Senior Director, Care Delivery & Practice Innovations, CSO	Dr. J. Robin Moon	<ul style="list-style-type: none"> • Oversee all of the clinical projects implementation (Domains 1-4), including monitoring and reporting. • Work closely with the Quality Management team. • Monitor speed and scale • Identify and promote care delivery and practice innovations.
Senior Director, Quality Management & Informatics, CSO	Janine Dimitrakakis	<ul style="list-style-type: none"> • Oversee the development of quality metrics, and monitoring and reporting of them. • Work closely with the clinical projects team and the SBH IT team.
BPHC Workforce Liaison	Mary Morris	<ul style="list-style-type: none"> • Work with project participants to implement workforce implementation plans to meet participants' recruitment, training and worker retention needs. • Collect and analyze workforce data and report on training effectiveness.
BPHC Director of Financial Planning	Ronald Sextus	<ul style="list-style-type: none"> • Conduct financial evaluation of each project. • Develop, implement and manage funds distribution methodologies.



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Role	Name of person / organization (if known at this stage)	Key deliverables / responsibilities
		<ul style="list-style-type: none"> • Develop value-based payment models. • Produce quarterly reports for Executive Director and governance.
BPHC Chief Technology Officer	Jitandra Barnecha	<ul style="list-style-type: none"> • Work with project participants to develop and implement IT components of project plans. • Advise governance, Executive Director and Director of Finance of resource gaps that may impede IT implementation. • Liaison with Bronx RHIO and other PPSs.
BPHC Compliance Officer	Suzette Gordon	<ul style="list-style-type: none"> • Monitor and develop corrective action plans as needed to ensure member compliance with rules and regulations of regulatory agencies and with BPHC's by-laws and policies & procedures. • Disseminate current, revised and new policies and procedures.
BPHC Director of Collaboration	Albert Alvarez	<ul style="list-style-type: none"> • Manage BPHC member engagement and outreach to CBOs and community stakeholders. • Manage website, social media and communications for and within BPHC.
BPHC Executive Committee Chair	Leonard Walsh	<ul style="list-style-type: none"> • Governance: Oversight of and support for all aspects of deployment of DSRIP projects.
BPHC Partners' Project Liaisons	Akwasiba Rafaelin, Montefiore (ED and IP) Nicolette Guillou, Montefiore (ambulatory) Irene Borgen, SBH Health System Twiggy Rodriguez, Acacia Network Nieves Madrid, Morris Heights Health Center (MHHC) Dean Bertone, Union Community Health Center (UCHC) Zena Nelson, Institute for Family Health (IFH) Fernando Alonso, Bronx United IPA	<ul style="list-style-type: none"> • Coordinate with project transitional work groups and CSO project directors to oversee implementation activities at participating sites.



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✓ IPQR Module 10.4 - Overview of key stakeholders and how influenced by your DSRIP projects

Instructions :

In the below table, please set out who the key stakeholders are that play a major role across multiple DSRIP projects. Please give an indication of the role they play and how they impact your approach to delivering your DSRIP projects.

Key stakeholders	Role in relation to this organizational workstream	Key deliverables / responsibilities
Internal Stakeholders		
SBH Health System Leonard Walsh Eric Appelbaum	Lead Applicant	Fiduciary for DSRIP; Chair of Executive Committee for BPHC
Montefiore Medical Center Steven Rosenthal Amanda Parsons	Largest provider in BPHC	Member of Executive Committee of BPHC; contractor to provide key technical assistance on projects 2.b.iii and 2.b.iv; committed provider in all DSRIP projects
Institute for Family Health Maxine Golub	FQHC providing primary care services in several high-need areas of the Bronx	Member of Executive Committee of BPHC; contractor to provide technical assistance on project 3.a.i; committed provider in DSRIP projects 2.a.i, 2.a.iii, 3.a.i, 3.b.i, 3.c.i, 3.d.ii
Acacia Network Pam Mattel	FQHC providing primary care services in several high-need areas of the Bronx; behavioral health provider, SNF and respite housing provider	Member of Executive Committee of BPHC; contractor to provide technical assistance on project 3.a.i; committed provider in DSRIP projects 2.a.i, 2.a.iii, 3.b.i, 3.c.i, 3.d.ii
Union Community Health Center Doug York	FQHC providing primary care services in several high-need areas of the Bronx	Member of Executive Committee of BPHC; contractor to provide technical assistance on project 3.a.i; committed provider in DSRIP projects 2.a.i, 2.a.iii, 3.b.i, 3.c.i, 3.d.ii
Bronx United IPA Fernando Oliver	IPA group providing primary care services in several high-need areas of the Bronx	Member of Executive Committee of BPHC; contractor to provide technical assistance on project 3.a.i; committed provider in DSRIP projects 2.a.i, 2.a.iii, 2.b.iv, 3.b.i, 3.c.i, 3.d.ii
Morris Heights Health Center Tosan Oruwarie	FQHC providing primary care services in several high-need areas of the Bronx	Member of Executive Committee of BPHC; contractor to provide technical assistance on project 3.a.i; committed provider in DSRIP projects 2.a.i, 2.a.iii, 2.b.iii, 3.b.i, 3.c.i, 3.d.ii
Health People Chris Norwood	CBO providing evidence-based education to patients in the Bronx with chronic illnesses	Member of DSRIP Quality and Care Innovation Sub-Committee and clinical work group; contractor for delivering Stanford Model program to target groups for projects 3.b.i and 3.c.i
VNSNY Marianne Kennedy	Home care provider and MLTC provider	Member of the BPHC Executive Committee; committed partner in project 2.b.iv
Bronx Works Eileen Torres	CBO that provides numerous support and social services	Member of the BPHC Executive Committee
Bronx RHIO Charles Scaglione	Non-profit organization that provides health information exchange, shared data management and supporting data analytics, and	Member of the BPHC Executive Committee



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Key stakeholders	Role in relation to this organizational workstream	Key deliverables / responsibilities
	performance monitoring	
CenterLight Paul Rosenfeld	Home care and MLTC provider	Member of the BPHC Executive Committee; committed partner in projects 2.a.iii and 2.b.iv
1199 TEF	Workforce vendor that will support execution of workforce planning and training related activities including participation on the Sub-Committee, best practices, information from other PPSs, helping to screen candidates for new hires, assessment, remediation and culture change, preparation of reports to the State and dispute resolution.	Member of BPHC Executive Committee; committed to being primary vendor for implementing BPHC workforce strategy including training, re-training, education programs and re-deployment support
Healthfirst Pat Wang	Managed care organization providing coverage to a majority of patients attributed to BPHC	Member of Executive Committee of BPHC; will work with PPS on movement to full risk-based contracting
External Stakeholders		
1199 TEF	Workforce vendor that will support execution of workforce planning and training related activities including participation on the Sub-Committee, best practices, information from other PPSs, helping to screen candidates for new hires, assessment, remediation and culture change, preparation of reports to the State and dispute resolution.	Committed to being primary vendor for implementing BPHC workforce strategy including training, re-training, education programs and re-deployment support



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✅ IPQR Module 10.5 - IT Requirements

Instructions :

Information technology will play a crucial role in the development of an effective, integrated performing provider system. It is likely that most projects will require some level of supporting IT infrastructure. Please describe the key elements of IT infrastructure development that will play a role in multiple projects.

In order to support its projects and to act as an effective integrated performing provider system, BPHC will require and implement the following IT infrastructure: Care coordination & management: Collaboratively with the Montefiore CMO and the Montefiore-sponsored Hudson Valley PPS, BPHC is in the process of evaluating and procuring a care coordination management solution (CCMS) for population stratification, patient engagement, patient assessment, care planning, clinical and social service navigation, care transition management, patient registries and care management workflow, capacity and task management. Health information exchange (HIE): BPHC will build on the close governance and working relationship that SBH and key PPS partners have with Bronx RHIO to achieve project milestones related to health information exchange and data sharing. Bronx RHIO enjoys significant penetration with Bronx providers, including BPHC members. BPHC is working with Bronx RHIO to perform due diligence on its HIE capacity and capabilities and has undertaken further assessment of PPS partners' current level of integration with the RHIO and their readiness to achieve the level of integration required by BPHC projects. In addition, BPHC and Bronx RHIO are working on arrangements for cross-PPS/QE collaboration and will co-develop interfaces to the CCMS. Connections to the SHIN-NY are also being explored. Central data management: The Bronx RHIO will provide data governance, data specification and acquisition capabilities, data normalization/quality, patient and provider matching, master data management (MDM), central data storage and authorized access in an operational data store, and bi-directional data sharing with BPHC partners. Performance management and metrics (analytics): While much NYSDOH DSRIP metric reporting will be claims-based, and will be performed by the DOH in the Salient MAPP system, BPHC will need to identify its own required level of detail for performance monitoring. Assessment, monitoring and support programs and resources: Based on a current state assessment of PPS partner capabilities against BPHC and DOH requirements, the BPHC CSO will establish program management services for monitoring or assisting PPS partners as required with acquiring EHRs certified for Meaningful Use attestation, achieving PCMH 2014 recognition and participating and integrating with the Bronx RHIO for health information exchange. Digital health strategy for patient engagement: Beyond the IT discussed above, BPHC is developing strategies for implementing patient engagement and activation mechanisms to promote patient self-management in PPS/IDS programs. This may in the future include developing a comprehensive strategy for telehealth, remote monitoring and patient engagement through digital health apps that are culturally competent and sensitive to patient circumstances and needs. In addition, BPHC is exploring opportunities for connecting community-based organizations to the PPS's IT infrastructure to facilitate patient engagement, provider communication, and closed loop referral tracking.

✅ IPQR Module 10.6 - Performance Monitoring

Instructions :

Please explain how your DSRIP projects will fit into your development of a quality performance reporting system and culture.

The PPS's CSO analytics and IT staff, BPHC Chief Medical Officer, the CSO's Senior Director of Quality Management & Informatics, and the Quality & Care Innovation Sub-Committee (QCI) will work together closely to design reporting formats for three audiences—providers, CSO clinical



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project team members and QCI Sub-Committee members—that integrate Domain 1 process metrics, Domain 2 and 3 quality and outcome metrics, and other internal PPS reporting metrics selected by the QCI into its performance reporting dashboard and resulting performance reports to be shared with PPS members. The rapid cycle evaluation process will be the basic method used to monitor progress and identify providers that appear to be at risk of missing performance targets. We will also work with our partners at the provider level to ensure that they have a continuous quality improvement process in place to detect and address operational problems in each of the projects they participate in on an ongoing basis. Under the leadership of the BPHC CMO and Senior Director of Quality Management & Informatics, the CSO will organize and support a continuous quality improvement process to be carried out both centrally and internally by participants. The continuous quality improvement process will include identifying areas for both partner-specific and cross-partner improvement strategies and tactics, monitoring progress against improvement targets, assisting with root cause analysis, and convening cross-PPS work groups on special topics that emerge from reporting via the analytics team.



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✅ IPQR Module 10.7 - Community Engagement

Instructions :

Please describe your PPS's planned approach for driving community involvement in the DSRIP projects, how you will contract with CBOs for these projects, how community engagement will contribute to the success of the projects, and any risks associated with this.

Throughout implementation, BPHC will continue to encourage and insist upon extensive community involvement, which includes representation from a diverse group of Bronx provider & community-based organizations (CBOs) in its project advisory committee. BPHC has hired a multilingual Director of Collaboration with deep roots in the community, responsible for managing outreach to community stakeholders & CBOs. Our community engagement efforts provide bidirectional dialogue to ensure project implementation is achieving results & allow for course correction & innovation. These efforts aim to develop capacity within the community to ensure sustainability. We are creating new connections & resources through sharing of information, skills & tools, & collaboration with other Bronx PPSs. In addition, we are creating job opportunities & career pathways for community members. BPHC is undertaking the following steps to ensure that the Bronx community continues to be deeply involved: PPS has conducted a survey to enhance our knowledge of the services offered by & capacity of CBOs in our PPS, which will provide the basis for a web-based CBO service directory to facilitate direct referrals to support services. BPHC met regularly with CBOs to gain input & build a community engagement strategy. Through Community-based Discussion Sessions, members of the organizations defined aim-focused, common issues among licensed & grant-funded CBOs & organizations providing community-based services & to express participation needs & questions. Targeted participants included CBOs providing senior care, food pantries, social services, home health, legal, farmers markets, housing, education, behavioral health, developmental disabilities, & family & children services. Minutes & common themes from the sessions were distributed to participants, followed by an invitation to join the Community Engagement Plan Workgroup. The Workgroup identified the need for 3 additional groups: Communications Strategies (to create efficient & effective methods of communication from CBO to CBO & from CBO to PPS constituent, with additional focus on consumer involvement & patient engagement); Outreach & Engagement (conduct networking events, define level of CBO participation, & build proactive relationships on behalf of the PPS with new & existing CBOs); & Interconnectivity (continue to work on connecting CBO resources via available technology). All CBOs are invited to join the community engagement process. To engage the community stakeholders further, BPHC will encourage & solicit feedback through its website, presentations, publications, social media platforms, & public fora. BPHC produces & publishes a biweekly bulletin & a quarterly newsletter & will continue to host all-Member webinars. BPHC has begun contracting with CBOs that will be major contributors to the success of our DSRIP projects. BPHC is contracting with Health People: Community Preventive Health Institute (CBO specializing in evidence-based patient education for chronic disease management) & a.i.r. nyc (a CBO providing home-based services to families with asthma). In the Bronx, the biggest risk associated with community engagement is that the level of need for community resources, such as behavioral health & social support services, exceeds the resources available. Other risks may include insufficient infrastructure to manage the number of CBOs & people engaged, address the complexity associated with serving a diverse population in culturally meaningful ways, ensure rapid response to community need & suggestions, & support communication at the community level via information technology. However, DSRIP provides a unique opportunity to increase the reach & impact of existing resources & improve & build new infrastructure to engage our community in efforts to improve health in the Bronx.

IPQR Module 10.8 - IA Monitoring

Instructions :



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Section 11 – Workforce

✅ IPQR Module 11.1 - Workforce Strategy Spending (Baseline)

Instructions :

Please include details on expected workforce spending on a semi-annual basis. Funds may be shifted from one funding type category to another within the workforce strategy spending table, as long as the PPS adheres to their overall spend commitments. However, the PPS may apply a 25% discount factor to the DY1 Workforce Strategy Spend target. If the PPS applies this discount in DY1, the PPS will be expected to reallocate those funds appropriately in DY2-4 to fully meet their DY1-4 total commitment.

Funding Type	Year/Quarter										Total Spending(\$)
	DY1(Q1/Q2)(\$)	DY1(Q3/Q4)(\$)	DY2(Q1/Q2)(\$)	DY2(Q3/Q4)(\$)	DY3(Q1/Q2)(\$)	DY3(Q3/Q4)(\$)	DY4(Q1/Q2)(\$)	DY4(Q3/Q4)(\$)	DY5(Q1/Q2)(\$)	DY5(Q3/Q4)(\$)	
Retraining	750,000.00	750,000.00	1,002,326.00	1,002,326.00	518,573.00	518,573.00	401,854.00	401,854.00	192,099.00	192,099.00	5,729,704.00
Redeployment	37,500.00	37,500.00	50,116.00	50,116.00	37,041.00	37,041.00	28,704.00	28,704.00	12,807.00	12,807.00	332,336.00
New Hires	93,750.00	93,750.00	100,233.00	100,233.00	74,082.00	74,082.00	14,352.00	14,352.00	16,008.00	16,008.00	596,850.00
Other	750,000.00	750,000.00	1,002,326.00	1,002,326.00	444,491.00	444,491.00	344,446.00	344,446.00	179,292.00	179,292.00	5,441,110.00
Total Expenditures	1,631,250.00	1,631,250.00	2,155,001.00	2,155,001.00	1,074,187.00	1,074,187.00	789,356.00	789,356.00	400,206.00	400,206.00	12,100,000.00

Current File Uploads

User ID	File Type	File Name	File Description	Upload Date
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No Records Found

Narrative Text :

For PPS to provide additional context regarding progress and/or updates to IA.

Module Review Status

Review Status	IA Formal Comments
Pass & Complete	



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✓ IPQR Module 11.2 - Prescribed Milestones

Instructions :

Please enter and update target dates, as well as breakdown tasks with target dates for prescribed milestones. For milestones that are due within the reporting period, documentation is required to provide evidence of milestone achievement. Any explanations regarding altered or missed target commitments must be included within the textbox, not as narrative within uploaded documentation. Please note some milestones include minimum expected completion dates.

Milestone/Task Name	Status	Description	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter	AV
Milestone #1 Define target workforce state (in line with DSRIP program's goals).	Completed	Finalized PPS target workforce state, signed off by PPS workforce governance body.	07/01/2015	09/30/2016	07/01/2015	09/30/2016	09/30/2016	DY2 Q2	NO
Task Establish and convene Workforce Project Team	Completed	Establish and convene Workforce Project Team (including Workforce Sub-Committee, Workforce Workgroups, workforce liaison and other supportive staff from the CSO, 1199 SEIU Training and Employment Funds (TEF), subject matter experts and stakeholders) responsible for implementing, executing and overseeing workforce activities.	07/01/2015	07/01/2015	07/01/2015	07/01/2015	09/30/2015	DY1 Q2	
Task Identify the requirements for each DSRIP project	Completed	Identify the requirements for each DSRIP project and the new services that will be delivered, in conjunction with the Quality and Care Innovation Sub-Committee.	07/17/2015	06/30/2016	07/17/2015	06/30/2016	06/30/2016	DY2 Q1	
Task Identify types and numbers of workers needed for each DSRIP project	Completed	Identify the types and numbers of workers needed for each DSRIP project.	07/17/2015	06/30/2016	07/17/2015	06/30/2016	06/30/2016	DY2 Q1	
Task Identify competencies, skills, training and roles required for each DSRIP project	Completed	Identify the competencies, skills, training and roles required for each DSRIP project, with particular attention to developing common standards and definitions for care management roles.	07/31/2015	06/30/2016	07/31/2015	06/30/2016	06/30/2016	DY2 Q1	
Task Consolidate project-by-project analysis	Completed	Consolidate project-by-project analysis to develop a comprehensive view of the workforce needs to support all DSRIP projects.	04/30/2016	06/30/2016	04/30/2016	06/30/2016	06/30/2016	DY2 Q1	
Task Finalize target workforce state	Completed	Finalize target workforce state and receive signoff from Workforce Sub-Committee and Executive Committee.	04/30/2016	06/30/2016	04/30/2016	06/30/2016	06/30/2016	DY2 Q1	
Milestone #2 Create a workforce transition roadmap for achieving defined target workforce state.	Completed	Completed workforce transition roadmap, signed off by PPS workforce governance body.	07/01/2015	09/30/2016	07/01/2015	09/30/2016	09/30/2016	DY2 Q2	NO
Task Convene Workforce Sub-Committee	Completed	Convene Workforce Sub-Committee to provide input on the approach for developing the workforce transition roadmap.	07/01/2015	09/09/2015	07/01/2015	09/09/2015	09/30/2015	DY1 Q2	



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Milestone/Task Name	Status	Description	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter	AV
Task Provide PPS member organizations with individualized survey data to determine their current workforce state	Completed	Working with the Center for Health Workforce Studies (CHWS), provide PPS member organizations with individualized survey data to determine their current workforce state.	04/01/2016	09/30/2016	04/01/2016	09/30/2016	09/30/2016	DY2 Q2	
Task Draft a workforce transition roadmap template	Completed	Based on current workforce state and future targeted workforce state (as defined in the milestone above and below), work with TEF to draft a workforce transition plan template that addresses workforce volume including hiring, training, deploying staff as well as the timeline for the changes and the related dependencies to assist PPS member organizations in developing individualized workforce transition roadmaps.	04/01/2016	09/30/2016	04/01/2016	09/30/2016	09/30/2016	DY2 Q2	
Task Obtain approval of transition plan template	Completed	Obtain approval of transition plan template by Workforce Sub-Committee and Executive Committee to assist PPS member organizations in achieving future target workforce state.	08/01/2016	09/30/2016	08/01/2016	09/30/2016	09/30/2016	DY2 Q2	
Milestone #3 Perform detailed gap analysis between current state assessment of workforce and projected future state.	Completed	Current state assessment report & gap analysis, signed off by PPS workforce governance body.	11/01/2015	09/30/2016	11/01/2015	09/30/2016	09/30/2016	DY2 Q2	NO
Task Gather baseline information on current workforce state	Completed	Work with CHWS to gather baseline information on current workforce state through member surveys and available workforce data. Baseline information will include an assessment of staff volume, staff titles/types, competencies and credentials related to implementing each DSRIP project	11/01/2015	03/31/2016	11/01/2015	03/31/2016	03/31/2016	DY1 Q4	
Task Identify overall change in numbers, FTEs, salary, and benefits, by organization and in the aggregate as well as identify causes of potential workforce changes	Completed	Work with CHWS and TEF to identify overall change in numbers, FTEs, salary, and benefits, by organization and in the aggregate as well as identify if the potential workforce changes are a result of: retraining, redeployment, new hires, or attrition.	04/01/2016	09/30/2016	04/01/2016	09/30/2016	09/30/2016	DY2 Q2	
Task Apply training costs and training strategies to the retraining of health workforce staff and identify any other training costs	Completed	Work with TEF to apply training costs and training strategies to the retraining of health workforce staff and identify any other training costs (i.e. CBOS w/o new staff, but may need training to understand DSRIP and the process).	04/01/2016	09/30/2016	04/01/2016	09/30/2016	09/30/2016	DY2 Q2	
Task Link training strategies and training costs to PPS DSRIP projects	Completed	Work with TEF to link training strategies and training costs to PPS DSRIP projects.	11/01/2015	09/30/2016	11/01/2015	09/30/2016	09/30/2016	DY2 Q2	



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Milestone/Task Name	Status	Description	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter	AV
Task Identify staff who could be redeployed into future state roles to implement DSRIP projects	Completed	Work with PPS partners, including unions, to identify staff who could be redeployed into future state roles to implement DSRIP projects. Workforce Advisory Work Group will be available to facilitate.	04/01/2016	09/30/2016	04/01/2016	09/30/2016	09/30/2016	DY2 Q2	
Task Conduct a job analysis of at-risk positions and a skill transferability analysis to create job transition maps and career ladders within the PPS	Completed	Work with TEF and other members of the Workforce Sub-Committee to conduct a job analysis of at-risk positions and a skill transferability analysis to create job transition maps and career ladders within the PPS.	04/01/2016	09/30/2016	04/01/2016	09/30/2016	09/30/2016	DY2 Q2	
Task Identify new hire needs to implement DSRIP projects	Completed	Identify new hire needs to implement DSRIP projects	04/01/2016	09/30/2016	04/01/2016	09/30/2016	09/30/2016	DY2 Q2	
Task Perform workforce budget analysis for each DSRIP project over the duration of the projects	Completed	Perform workforce budget analysis for each DSRIP project over the duration of the projects, taking into consideration overlap of training needs in projects.	04/01/2016	09/30/2016	04/01/2016	09/30/2016	09/30/2016	DY2 Q2	
Task Obtain sign-off on current state assessment report and gap analysis	Completed	Obtain sign-off on current state assessment report and gap analysis from Workforce Sub-Committee and Executive Committee.	05/15/2016	09/30/2016	05/15/2016	09/30/2016	09/30/2016	DY2 Q2	
Milestone #4 Produce a compensation and benefit analysis, covering impacts on both retrained and redeployed staff, as well as new hires, particularly focusing on full and partial placements.	Completed	Compensation and benefit analysis report, signed off by PPS workforce governance body.	04/01/2016	06/30/2016	04/01/2016	06/30/2016	06/30/2016	DY2 Q1	YES
Task Identify compensation and benefits ranges for current staff critical to implementation of DSRIP projects	Completed	As part of gathering baseline information from CHWS in the milestone above through member surveys and available workforce data, work with partners and stakeholders (including unions) to identify compensation and benefits ranges for current staff critical to implementation of DSRIP projects, including care managers.	04/01/2016	06/30/2016	04/01/2016	06/30/2016	06/30/2016	DY2 Q1	
Task Develop impact analysis on staff needing to be retrained and redeployed across PPS member organization	Completed	Working with TEF, build on analysis of at risk positions to develop impact analysis on staff needing to be retrained and redeployed across PPS member organizations.	04/01/2016	06/30/2016	04/01/2016	06/30/2016	06/30/2016	DY2 Q1	
Task Develop compensation and benefit range targets for staff positions, including new hires, critical to DSRIP implementation	Completed	Work with PPS members and targeted stakeholders to develop compensation and benefit range targets for staff positions, including new hires, critical to DSRIP implementation to inform PPS budgeting and workforce	04/01/2016	06/30/2016	04/01/2016	06/30/2016	06/30/2016	DY2 Q1	



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Milestone/Task Name	Status	Description	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter	AV
		impact analysis.							
Task Calculate the number of partially and fully placed staff and develop a tracking system	Completed	Work with TEF to calculate the number of partially and fully placed staff and develop a tracking system	04/01/2016	06/30/2016	04/01/2016	06/30/2016	06/30/2016	DY2 Q1	
Task Determine impacts to partial placement staff and potential contingencies and develop and incorporate policies for staff who face partial placement and for staff who refuse retraining or redeployment	Completed	Convene the Workforce Advisory Work Group to determine impacts to partial placement staff and potential contingencies and develop and incorporate policies for staff who face partial placement and for staff who refuse retraining or redeployment, taking into consideration Collective Bargaining Agreements and HR policies at Partner organizations.	04/01/2016	06/30/2016	04/01/2016	06/30/2016	06/30/2016	DY2 Q1	
Task Draft comprehensive compensation and benefit analysis report	Completed	Draft comprehensive compensation and benefit analysis report.	04/01/2016	06/30/2016	04/01/2016	06/30/2016	06/30/2016	DY2 Q1	
Task Review and approval of compensation and benefit analysis report	Completed	Review and approval of compensation and benefit analysis report by Workforce Sub-Committee and Executive Committee.	05/01/2016	06/30/2016	05/01/2016	06/30/2016	06/30/2016	DY2 Q1	
Milestone #5 Develop training strategy.	Completed	Finalized training strategy, signed off by PPS workforce governance body.	11/01/2015	09/30/2016	11/01/2015	09/30/2016	09/30/2016	DY2 Q2	NO
Task Provide training, as well as case management, counseling, job search assistance, employment workshops and tracking systems for impacted workers	Completed	Contract with 1199 Training and Employment Fund to provide training, as well as case management, counseling, job search assistance, employment workshops and tracking systems for impacted workers.	11/01/2015	09/30/2016	11/01/2015	09/30/2016	09/30/2016	DY2 Q2	
Task Provide specialized training for specific DSRIP projects	Completed	Contract with other organizations (CBOs) to provide specialized training for specific DSRIP projects, including training on cultural competency and health literacy strategies, as needed.	11/01/2015	09/30/2016	11/01/2015	09/30/2016	09/30/2016	DY2 Q2	
Task Create an inventory of needed training to implement each DSRIP project	Completed	In concert with the Workforce Sub-Committee, Quality and Care Innovation Sub-Committee and workforce vendors and through member surveys and stakeholder input, create an inventory of needed training to implement each DSRIP project, including specific skills, certifications and competencies.	11/01/2015	09/30/2016	11/01/2015	09/30/2016	09/30/2016	DY2 Q2	
Task Identify existing staff and new hires that will need to be retrained, and the competencies and skills they will need in the future to implement DSRIP projects	Completed	As part of the inventory effort and the above milestones, work with TEF to identify existing staff and new hires that will need to be retrained, and the competencies and skills they will need in the future to implement DSRIP projects.	11/01/2015	09/30/2016	11/01/2015	09/30/2016	09/30/2016	DY2 Q2	



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Milestone/Task Name	Status	Description	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter	AV
Task Develop vision, goals and objectives for training strategy and draft detailed training strategy	Completed	Work with TEF to develop vision, goals and objectives for training strategy and draft detailed training strategy, including plans and process to develop training curricula in concert with training vendors and the associated timeline.	01/29/2016	09/30/2016	01/29/2016	09/30/2016	09/30/2016	DY2 Q2	
Task Develop mechanism to measure effectiveness of training in relation to training goals to implement DSRIP projects	Completed	Work with partner organization HR leads to develop a mechanism to measure effectiveness of training in relation to training goals to implement DSRIP projects	01/29/2016	09/30/2016	01/29/2016	09/30/2016	09/30/2016	DY2 Q2	
Task Finalize, review and approve training strategy	Completed	Finalize, review and approve training strategy by Workforce Sub-Committee and Executive Committee.	07/01/2016	09/30/2016	07/01/2016	09/30/2016	09/30/2016	DY2 Q2	

IA Instructions / Quarterly Update

Milestone Name	IA Instructions	Quarterly Update Description
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No Records Found

Prescribed Milestones Current File Uploads

Milestone Name	User ID	File Type	File Name	Description	Upload Date
Define target workforce state (in line with DSRIP program's goals).	repstein	Templates	36_DY2Q2_WF_MDL112_PRES1_TEMPL_WF_M1_Meeting_Schedule_DY2Q2_6101.xlsx	Workforce meeting schedule.	10/17/2016 11:44 AM
	repstein	Meeting Materials	36_DY2Q2_WF_MDL112_PRES1_MM_WF_M1_Workforce_Subcommittee_Meeting_Minutes_7.14.16_6100.docx	Workforce subcommittee meeting minutes.	10/17/2016 11:42 AM
	repstein	Report(s)	36_DY2Q2_WF_MDL112_PRES1_RPT_WF_M1_Target_State_Workforce_Report_7.6.16_6097.docx	Target state workforce report.	10/17/2016 11:38 AM
Create a workforce transition roadmap for achieving defined target workforce state.	repstein	Meeting Materials	36_DY2Q2_WF_MDL112_PRES2_MM_WF_M2_WSC_Minutes_FINAL_9.08.2016_7591.docx	Workforce subcommittee minutes	10/31/2016 12:40 PM
	repstein	Meeting Materials	36_DY2Q2_WF_MDL112_PRES2_MM_WF_M2_Meeting_Schedule_DY2Q2_6103.xlsx	Workforce meeting schedule.	10/17/2016 12:10 PM
	repstein	Report(s)	36_DY2Q2_WF_MDL112_PRES2_RPT_WF_M2_Workforce_Transition_Roadmap_for_BPHC_9.27.16_6102.docx	Workforce Transition Roadmap.	10/17/2016 12:08 PM
Perform detailed gap analysis between current	repstein	Meeting Materials	36_DY2Q2_WF_MDL112_PRES3_MM_WF_M3_M	Workforce meeting schedule	10/31/2016 12:44 PM



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Prescribed Milestones Current File Uploads

Milestone Name	User ID	File Type	File Name	Description	Upload Date
state assessment of workforce and projected future state.			eeting_Schedule_DY2Q2_7594.xlsx		
	repstein	Meeting Materials	36_DY2Q2_WF_MDL112_PRES3_MM_WF_M3_WSC_Minutes_FINAL_9.08.2016_7593.docx	Workforce subcommittee meeting minutes	10/31/2016 12:42 PM
	sgjevuka	Report(s)	36_DY2Q2_WF_MDL112_PRES3_RPT_WF_M3_GAP_Analysis_Report_For_BPHC_9.27.16_7513.pdf	GAP Analysis Report For BPHC 9.27.16	10/31/2016 10:05 AM
	sgjevuka	Report(s)	36_DY2Q2_WF_MDL112_PRES3_RPT_WF_M3_BPHC_Current_State_Report_7.4.16_7512.pdf	BPHC Current State Report 7.4.16	10/31/2016 10:04 AM
	repstein	Meeting Materials	36_DY2Q2_WF_MDL112_PRES3_MM_WF_M3_Workforce_Subcommittee_Meeting_Minutes_7.14.16_6105.docx	Workforce subcommittee meeting minutes.	10/17/2016 12:28 PM
Develop training strategy.	repstein	Meeting Materials	36_DY2Q2_WF_MDL112_PRES5_MM_WF_M5_WSC_Minutes_FINAL_9.08.2016_7596.docx	Workforce subcommittee meeting minutes	10/31/2016 12:48 PM
	repstein	Training Documentation	36_DY2Q2_WF_MDL112_PRES5_TRAIN_WF_M5_Workforce_Training_Strategy_FINAL_7595.pdf	Workforce Training Strategy	10/31/2016 12:47 PM
	repstein	Report(s)	36_DY2Q2_WF_MDL112_PRES5_RPT_WF_M5_Meeting_Schedule_DY2Q2_6106.xlsx	Workforce meeting schedule.	10/17/2016 01:41 PM

Prescribed Milestones Narrative Text

Milestone Name	Narrative Text
Define target workforce state (in line with DSRIP program's goals).	The Bronx Partners for Healthy Communities (BPHC) and its Workforce Subcommittee, with support from our consulting partner BDO, completed the Target Workforce State deliverable during DY2 Q1. Utilizing proven models, literature review, project-specific projections and micro-simulation modeling, future workforce demands were projected as a result of DSRIP. The findings served to identify directional workforce analysis further addressed by the PPS's Gap Analysis and Transition Roadmap deliverables.
Create a workforce transition roadmap for achieving defined target workforce state.	<p>The Workforce Transition Roadmap has been completed and approved by the Workforce Subcommittee.</p> <p>BPHC, utilizing the workforce recommendations and Gap analysis findings, emphasized realistic constraints (e.g., funding) to outline steps the PPS will take to transform its workforce in order to achieve DSRIP project goals and prepare for healthcare transformation. The completed report highlights the PPS's short and long term strategies to address workforce gaps through recruitment and workforce training programs to support the goals of the DSRIP projects.</p> <p>The BPHC Transition Roadmap will be used to inform the Training Strategy. In addition, BPHC is working on pipelines to assist with recruitment. BPHC is working with the New York Alliance for Careers in Healthcare (NYACH), part of the NYC Small Business Administration, to bring participants in their health career front office program into temporary part time population health related positions in the PPS. Salaries are funded by NYACH with the expectation that some of these individuals will be offered jobs in PPS partner organizations. As we learned by doing an extensive current state assessment, there are over 3,000 vacancies in the PPS.</p>



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Prescribed Milestones Narrative Text

Milestone Name	Narrative Text
	BPHC is also actively engaged with the Health Career Network at Phipps in filling part-time temporary positions for program graduates. The expectation is that some of these individuals, also from the Bronx, will ultimately be offered positions within BPHC organizations.
Perform detailed gap analysis between current state assessment of workforce and projected future state.	The Gap Analysis has been completed and approved by the Workforce Subcommittee. BPHC leveraged the Current and Target State workforce assessments to identify workforce gaps found within the PPS network. In collaboration with key PPS leadership, identified gaps were highlighted across people, processes, and technology. This analysis was used to help formulate both the Workforce Roadmap and the Workforce Training Strategy.
Produce a compensation and benefit analysis, covering impacts on both retrained and redeployed staff, as well as new hires, particularly focusing on full and partial placements.	BPHC has completed the current state compensation and benefit survey and aggregated the survey results to identify the current compensation and benefit ranges per job titles. This information will serve to support future state compensation and benefit ranges for new hires, redeployed and retrained staff critical to DSRIP. This survey was completed and submitted in DY2Q1.
Develop training strategy.	<p>The Workforce Training Strategy has been completed and approved by the Workforce Subcommittee. It is the intention of Bronx Partners for Healthy Communities (BPHC) to refer to this strategy, which has identified both clinical and non-clinical training, with the understanding that it is a living document that will continue to evolve and be refined in the remaining DSRIP years.</p> <p>The strategy has been formulated in part based on the Gap Analysis and the Workforce Transition Roadmap. It has been divided into ten sections, including: programs about DSRIP and the changes in healthcare, compliance training, training for each of the clinical projects, cross project training, practitioner training, cultural competency training, PCMH related training, training for CBOs, training evaluation, training provider network development including academic institutions, training from member organizations and vendors, training evaluation and career pathway programs to encourage and support the Bronx residents in entering the healthcare field.</p> <p>The workforce training strategy is built around the pillars of (1) empowering the workforce to break down the siloes that form barriers to good care coordination and care transitions, and (2) empowering teams to work on continuous quality improvement. These pillars will help ensure improved outcomes for our patients and ensure success in a value based payment system.</p>

Milestone Review Status

Milestone #	Review Status	IA Formal Comments
Milestone #1	Pass & Ongoing	
Milestone #2	Pass & Ongoing	
Milestone #3	Pass & Ongoing	
Milestone #4	Pass & Complete	
Milestone #5	Pass & Complete	



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✔ IPQR Module 11.3 - PPS Defined Milestones

Instructions :

Please enter and update baseline target dates, as well as work breakdown tasks with target dates for PPS-defined milestones.

Milestone/Task Name	Status	Description	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
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No Records Found

PPS Defined Milestones Current File Uploads

Milestone Name	User ID	File Type	File Name	Description	Upload Date
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No Records Found

PPS Defined Milestones Narrative Text

Milestone Name	Narrative Text
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No Records Found



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✓ IPQR Module 11.4 - Major Risks to Implementation & Risk Mitigation Strategies

Instructions :

Please describe the key challenges and risks that you foresee in achieving the milestones set out above, including potential impacts on specific projects and any risks that will undermine your ability to achieve outcome measure targets.

BPHC has intense retraining and training needs. We anticipate 5,000-10,000 existing staff will need retraining to implement the PPS's clinical projects and additional work streams. BPHC also anticipates up to 750 new jobs created within the PPS, all of which will require training.

To mitigate this risk, BPHC has engaged the services of the 1199 Training and Employment Funds to assist in the planning, implementation and administration of all of BPHC's training initiatives. The Director of Workforce Innovation from the BPHC CSO is working closely with the Workforce Subcommittee on the Workforce Plan, which is characterized by career ladders, continuous quality improvement and the use of evidence based teaching methods (including e-learning and basic skills support, as needed).

BPHC has a large and diverse workforce. We originally estimated our workforce to be 35,000. After completing our current state survey analysis, BPHC determined that the number of staff is twice that size, or approximately 70,000 total staff in 230 organizations. Communicating and engaging a staff of that size, including home care, which is the largest group represented at 27,198 (many in part time roles) is challenging.

To mitigate this risk, the Workforce Communication and Engagement Work Group representing multiple organizations in the PPS, has reconvened to determine what additional steps can be taken to expand the outreach to staff. The current focus is on using new media in addition to the elements already contained in the workforce communication and engagement plan. In addition, BPHC has identified the key workforce contact in each organization to help facilitate communication and information exchange. Focus groups have been planned for the fall, to gather additional ideas and input from staff across the PPS and gauge the progress of current efforts toward staff engagement.

✓ IPQR Module 11.5 - Major Dependencies on Organizational Workstreams

Instructions :

Please describe any interdependencies with other organizational workstreams (IT Systems and Processes, Clinical Integration, etc.)

BPHC's workforce strategy has interdependencies with many workstreams, including clinical project implementation, cultural competency, IT systems and processes, and finance and budgeting.

- Project Implementation Interdependencies: The number and types of staff that must be retrained or redeployed and the number and type of staff that needs to be newly hired depend on the needs and services of the clinical projects. As the implementation of the clinical projects evolves, it will be important to closely monitor any changes that could impact workforce needs.
- Cultural Competency Workstream Interdependencies: The success of the PPS' recruitment and training strategy will impact the provision of culturally competent care. The PPS will work with 1199 TEF, CUNY, and contracted CBOs to develop training curricula that meet cultural competency and health literacy standards and incorporate these trainings into all new hire orientations, refresher courses, and provider



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agreements.

- IT Systems & Processes: To support a robust IT infrastructure, BPHC is planning to implement an electronic care planning tool across the PPS. The success of this tool is heavily dependent on the ability of the healthcare workforce to use this platform to track and manage care. BPHC's CSO will institute extensive training for the care management workforce on the use of the care planning tool.
- Finance and Budgeting: BPHC anticipates that partners will require funding to hire and deploy additional staff and potentially to adjust compensation for existing staff critical to successful implementation of the DSRIP projects.
- Governance: Establishment of the Workforce Sub-committee will be critical to engaging workers and thus ensuring the success of each DSRIP project.



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✓ IPQR Module 11.6 - Roles and Responsibilities

Instructions :

Please list and elaborate upon the key people/organizations responsible for this organizational workstream and describe what their responsibilities involve.

Role	Name of person / organization (if known at this stage)	Key deliverables / responsibilities
Director of Workforce Innovation, BPHC	Mary Morris	Responsible for the development and implementation of all workforce implementation plans including providing leadership and advisement to the Workforce Sub-Committee, reporting to the Executive Committee.
Director of Collaboration, BPHC	Albert Alvarez	Responsible for obtaining input from the community on workforce needs.
Workforce Sub-Committee	The WSC has 12-15 voting members including representation from unions, HR, workforce experts, frontline staff (for all names, please see Membership Template in Governance workstream).	Responsible for implementing the workforce strategy, including Workforce Communication and Workforce Advisory facilitated by the 1199 Labor Management staff to ensure workforce input and identify concerns and structural barriers for collaborative decision making.
Workforce Training Vendor	1199 Training and Employment Funds (Rosa Mejias)	TEF will support execution of workforce training related activities including participation on the Sub-Committee, providing research on training vendors, best practices, information from other PPSs, helping to screen candidates for new hires, assessment, remediation and case management for candidates, culture change, preparation of reports to the State and dispute resolution.
Labor Representatives	Representatives from 1199 SEIU, NYSNA and CIR (Tom Cloutier, Teresa Pica, Gladys Wrenick, Rosa Mejias, and others)	Provide expertise on CBAs, and insight in retraining, redeployment and hiring needs.



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✔ IPQR Module 11.7 - Key Stakeholders

Instructions :

Please identify the key stakeholders involved in your workforce transformation plans, both within and outside the PPS.

Key stakeholders	Role in relation to this organizational workstream	Key deliverables / responsibilities
Internal Stakeholders		
Linda Reid, Annie Wiseman, Susan Roti	Training Leads in Partner Organizations	Provide best practice training approaches and guidance in program implementation
Erlinda Girado, Victoria Izaylevsky, Katrina Jones, Marc Wolf, Gloria Kenny	HR Leads in Partner Organizations	Support data collection for staff FTEs, comp and benefits, CBO information, hiring needs
Patricia Belair	SVP, Ambulatory Services and Strategy, SBH Health System	Advisor on ambulatory care competencies/jobs
External Stakeholders		
1199 SEIU, NYSNA, CIR	Labor Union Representatives	Facilitate worker engagement
Curtis Dann-Messier	CUNY liaison	Coordinate curriculum development, supply talent
Marilyn Aquirre-Molina, Executive Director, CUNY Institute for Health Equity	Connection to Bronx Borough President Ruben Diaz's Not 62 Campaign	Input for curriculum development. Provide action-research on the social determinants of health that contribute to the high rates of morbidity and mortality in the Bronx, and technical support for training curriculum to enable us to better address health equity.
Swawna Trager, Executive Director of the NY Alliance for Health Careers	Provide talent pool of new staff for CHWs and other "peer" roles.	Potential training funding source-city and federal funding including stipends for training, tuition reimbursement, wrap arounds and paid internships, Curriculum development consultation.
Jessica Hill, Director Bronx-Westchester AHEC	Provides Bronx resident talent pipelines for various PPS staff positions.	Creates community-based health professional training opportunities and public health programs. Strengthens community networks to increase minority representation in all healthcare professions.
GNVHA	Provide training on key areas of care coordination teams and cultural competency.	Provide research findings on NYC health issues.



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✅ IPQR Module 11.8 - IT Expectations

Instructions :

Please describe how the development of shared IT infrastructure across the PPS will support your plans for workforce transformation.

The development of shared IT infrastructure across the PPS will be important in storing information, tracking progress on workforce transitions, and delivering and tracking training to ensure success of the DSRIP clinical projects. Shared IT infrastructure will be especially important given the high volume of training, redeployment and new hires that needs to take place in order to implement the DSRIP projects.

- 1) Storing Information. BPHC will need to document information from all of the PPS Partners regarding their current workforce state, including volume, competencies and skills. It will be important to have an IT platform that will store this large volume of information in an organized way.
- 2) Tracking. BPHC anticipates that there will be extensive movement and changes in the workforce that will need to be tracked over time in order to ensure that BPHC reaches the future targeted workforce state. It will be crucial to track these changes across the PPS. The IT infrastructure will be key in reporting workforce process measures in the quarterly reports.
- 3) Training. Providers and staff will be trained regarding specific population needs and effective patient engagement approaches. Training will be scheduled, delivered and tracked using a learning management system (LMS) administered by the BPHC CSO.
- 4) Job Listings. BPHC will also use the IT infrastructure to post job openings on the "job board" across the PPS in order to recruit and hire qualified staff.

✅ IPQR Module 11.9 - Progress Reporting

Instructions :

Please describe how you will measure the success of this organizational workstream.

BPHC will measure the success of its workforce strategy through the milestones listed above. BPHC will focus on monitoring key workforce measures, such as the number and type of staff who are retrained or redeployed as well as new hires. The Workforce Sub-Committee will be charged with monitoring the comprehensive workforce strategy to ensure that BPHC retains, trains, and hires the staff necessary to support successful implementation of DSRIP projects. The Workforce Sub-Committee will be supported by two workgroups: 1) Workforce Communications Workgroup and 2) Workforce Advisory Workgroup that will support workforce efforts.



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✔ IPQR Module 11.10 - Staff Impact

Instructions :

Please upload the Workforce Staffing Impact (Projections) and the Workforce Staffing Impact (Actuals) tables provided for quarterly reporting.

Current File Uploads

User ID	File Type	File Name	File Description	Upload Date
repstein	Templates	36_DY2Q2_WF_MDL1110_TEMPL_Workforce_Staffing_Impact_Quarterly_DY2Q2_Template_6108.xlsx	Workforce staffing impact quarterly.	10/17/2016 02:12 PM
repstein	Templates	36_DY2Q2_WF_MDL1110_TEMPL_Workforce_Staffing_Impact_Projections_DY2Q2_Template_6107.xlsx	Workforce staffing impact projections.	10/17/2016 02:07 PM

Narrative Text :

Module Review Status

Review Status	IA Formal Comments
Pass & Ongoing	



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✔ IPQR Module 11.11 - Workforce Strategy Spending (Quarterly):

Instructions :

Please include details on workforce spending for DY2. The workforce spending actuals should reflect only what was spent during the relevant quarters and is not cumulative across semi-annual periods. The PPS can shift funding across categories; e.g., from Retraining to New Hires. Please note that the "Cumulative Percent of Commitments Expended through Current DSRIP Year (DY2)" section is calculated based on the total yearly commitments.

Benchmarks	
Year	Amount(\$)
Total Cumulative Spending Commitment through Current DSRIP Year(DY2)	7,572,502.00

Funding Type	Workforce Spending Actuals		Cumulative Spending to Date (DY1-DY5)(\$)	Cumulative Percent of Commitments Expended through Current DSRIP Year (DY2)
	DY1(Q1/Q2)(\$)	DY1(Q3/Q4)(\$)		
Retraining	550,108.00	0.00	2,346,620.00	66.96%
Redeployment	0.00	0.00	0.00	0.00%
New Hires	655,926.00	0.00	1,062,622.00	273.90%
Other	445,084.00	0.00	1,003,777.00	28.64%
Total Expenditures	1,651,118.00	0.00	4,413,019.00	58.28%

Current File Uploads

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Narrative Text :

For PPS to provide additional context regarding progress and/or updates to IA.



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Module Review Status

Review Status	IA Formal Comments
Pass & Ongoing	



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IPQR Module 11.12 - IA Monitoring:

Instructions :



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Project 2.a.i – Create Integrated Delivery Systems that are focused on Evidence-Based Medicine / Population Health Management

✓ IPQR Module 2.a.i.1 - Major Risks to Implementation and Mitigation Strategies

Instructions :

Please describe what the major risks are for this project, as well as the actions you plan to take to mitigate them.

IDS Risk and Mitigation

1) If providers and BPHC cannot agree on contract terms BPHC may fail to fully achieve its provider participation goals. BPHC is therefore working to understand provider capabilities, provide support, set clear performance expectations and evolve a DSRIP payment distribution based , at least in part, on performance until a fully VBP contract is achieved that is satisfactory to providers and BPHC.

2) CBOs participating in BPHC may not have the capacity to meet the PPS's interconnectivity/interoperability requirements. Through its Community Needs Assessment and various organizational and service surveys, BPHC has profiled its CBO member organizations and developed comprehensive profiles compiled into a database which will be used to facilitate referrals. A Community Engagement Work Group made up of BPHC CBOs, works to involve BPHC CBOs in meaningful participation that will ensure BPHC meets CBO needs and PPS DSRIP goals.

3) Lack of integration and continuity between CCMS systems of HHs within BPHC may lead to information silos and poor PHM results. BPHC is signing MSAs with all HHs in the PPS which detail policies, procedures and agreement to adopt standards. BPHC is advocating use of a single CCMS, , for all members, but will work to integrate other CCMS solutions chosen by other member organizations..

4) If providers do not fully embrace Care Management (CM) or PHM, PCPs will continue to provide uncoordinated care. BPHC educates providers how the change in SDOH incentives reward CM/PHM. BPHC provides CM/PHM CMEs, TA and tools in different PCPs settings.

5) If BPHC does not reach its incremental performance goals and DSRIP funding is affected, there will be risks to future transformation. BPHC is installing critical control measures to monitor program implementation, progress towards PHM and outcomes measures. CQI and change management trainings are being designed for our network partners so that these processes become part of regular operations. Frequent budgeting and contracting cycles are used to ensure continuous sustainable operations.

6) If providers do not implement EHR systems that meet MU and PCMH 2014 Level 3 standards by DY3Q4, their ability to fully participate in coordinated interventions, CM, PHM across the IDS will be affected and negatively impact patient outcomes. BPHC comprehensive PCMH/MU plan deploys external consulting resources, and provides customized technical assistance, coaching, and care team training modules so that practices achieve DSRIP goals.

7) If the Bronx RHIO fails to satisfy partner demand for secure messaging, alerts and patient record lookup, or providers do not integrate and use functions by DY3Q4, then planned clinical interventions, CM and PHM will be at risk across the IDS. BPHC will develop a timeline to prioritize practices for phased connectivity, and mechanisms to monitor the expansion of HIE / IDS. BPHC is exploring the expansion of local HIE DIRECT messaging outside of the RHIO, and the abilities of CCMS systems to message and alert. These would allow partners more options, leverage existing partner infrastructure where it exists, and provide a level of redundancy in case the RHIO cannot keep pace with partner demand.



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✅ IPQR Module 2.a.i.2 - Prescribed Milestones

Instructions :

Please provide updates to baseline reporting on status, target dates, and work breakdown tasks for prescribed milestones. For milestones that are due and completed within the reporting period, documentation is required to provide evidence of project requirement achievement. Any explanations regarding altered or missed provider commitments should be included within the narrative box, not as text within uploaded documentation.

Project Requirements (Milestone/Task Name)	Prescribed Due Date	Reporting Level	Provider Type	Status	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
Milestone #1 All PPS providers must be included in the Integrated Delivery System. The IDS should include all medical, behavioral, post-acute, long-term care, and community-based service providers within the PPS network; additionally, the IDS structure must include payers and social service organizations, as necessary to support its strategy.	DY4 Q4	Project	N/A	In Progress	04/01/2015	03/31/2019	04/01/2015	03/31/2019	03/31/2019	DY4 Q4
Task PPS includes continuum of providers in IDS, including medical, behavioral health, post-acute, long-term care, and community-based providers.		Project		Completed	01/01/2016	03/31/2016	01/01/2016	03/31/2016	03/31/2016	DY1 Q4
Task Define pro forma role of all PPS providers in BPHC's network model of care (prioritized programs/projects, target patient populations, interventions, accountabilities, use of care plans, funds flow, etc.) to establish BPHC-wide expectations, building on clinical planning to date and planned population health management, clinical integration and IT assessment and planning detailed in those work streams		Project		Completed	08/01/2015	06/15/2016	08/01/2015	06/15/2016	06/30/2016	DY2 Q1
Task Draft Master Services Agreement (MSA) and exhibits, which will describe legal terms and conditions of partner participation in the PPS and governance structure		Project		Completed	04/01/2015	05/21/2015	04/01/2015	05/21/2015	06/30/2015	DY1 Q1
Task Solicit comments on MSA from partners through distribution to members, opportunity to submit written comments, and review in Committee and Sub-Committee meetings.		Project		Completed	05/21/2015	06/08/2015	05/21/2015	06/08/2015	06/30/2015	DY1 Q1
Task Finalize MSA agreement		Project		Completed	07/01/2015	07/23/2015	07/01/2015	07/23/2015	09/30/2015	DY1 Q2
Task Develop and finalize project schedules in concert with Clinical Operations Plans (COPs)		Project		Completed	06/01/2015	12/31/2015	06/01/2015	12/31/2015	12/31/2015	DY1 Q3
Task Review and negotiate project schedules with partner		Project		Completed	08/15/2015	12/31/2015	08/15/2015	12/31/2015	12/31/2015	DY1 Q3



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Project Requirements (Milestone/Task Name)	Prescribed Due Date	Reporting Level	Provider Type	Status	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
organizations. The order in which project schedules will be negotiated will be based on prioritization of partner organizations developed by SBH										
Task Complete first round of contracting with all PPS partners		Project		Completed	08/15/2015	03/20/2016	08/15/2015	03/20/2016	03/31/2016	DY1 Q4
Task Identify payers and social service organizations required to support IDS strategy that are not already identified as PPS member partners; schedule, conduct and document regular meetings to discuss formal mechanisms for them to participate in BPHC		Project		Completed	03/20/2016	06/30/2016	03/20/2016	06/30/2016	06/30/2016	DY2 Q1
Milestone #2 Utilize partnering HH and ACO population health management systems and capabilities to implement the PPS' strategy towards evolving into an IDS.	DY2 Q4	Project	N/A	Completed	08/30/2015	03/31/2016	08/30/2015	03/31/2016	03/31/2016	DY1 Q4
Task PPS produces a list of participating HHs and ACOs.		Project		Completed	01/01/2016	03/31/2016	01/01/2016	03/31/2016	03/31/2016	DY1 Q4
Task Participating HHs and ACOs demonstrate real service integration which incorporates a population management strategy towards evolving into an IDS.		Project		Completed	01/01/2016	03/31/2016	01/01/2016	03/31/2016	03/31/2016	DY1 Q4
Task Regularly scheduled formal meetings are held to develop collaborative care practices and integrated service delivery.		Project		Completed	08/30/2015	03/31/2016	08/30/2015	03/31/2016	03/31/2016	DY1 Q4
Task Define contracting, coordination and assessment strategy for Montefiore BAHN ACO, and care model expectations, coordination and contracting strategies related to BAHN, CBC and CCMP partner Health Homes, based on requirement frameworks developed to date and those that will result from planned assessment and planning activities in other work streams		Project		Completed	09/10/2015	03/31/2016	09/10/2015	03/31/2016	03/31/2016	DY1 Q4
Task Assess HH and ACO population health management capabilities to determine if the skills and experience of the ACO and other organizations can be leveraged by BPHC, based on strategies and expectations; incorporate into BPHC operational strategy/plan		Project		Completed	08/30/2015	03/31/2016	08/30/2015	03/31/2016	03/31/2016	DY1 Q4
Task Develop and implement effective referral strategy to the HH/ACO, including referral tracking		Project		Completed	10/30/2015	02/25/2016	10/30/2015	02/25/2016	03/31/2016	DY1 Q4



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Project Requirements (Milestone/Task Name)	Prescribed Due Date	Reporting Level	Provider Type	Status	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
Task Integrate HHs and ACOs into the IT infrastructure		Project		Completed	09/30/2015	03/31/2016	09/30/2015	03/31/2016	03/31/2016	DY1 Q4
Milestone #3 Ensure patients receive appropriate health care and community support, including medical and behavioral health, post-acute care, long term care and public health services.	DY2 Q4	Project	N/A	In Progress	08/15/2015	03/31/2017	08/15/2015	03/31/2017	03/31/2017	DY2 Q4
Task Clinically Interoperable System is in place for all participating providers.		Project		Not Started	01/01/2017	03/31/2017	01/01/2017	03/31/2017	03/31/2017	DY2 Q4
Task PPS has protocols in place for care coordination and has identified process flow changes required to successfully implement IDS.		Project		Not Started	01/01/2017	03/31/2017	01/01/2017	03/31/2017	03/31/2017	DY2 Q4
Task PPS has process for tracking care outside of hospitals to ensure that all critical follow-up services and appointment reminders are followed.		Project		Not Started	01/01/2017	03/31/2017	01/01/2017	03/31/2017	03/31/2017	DY2 Q4
Task PPS trains staff on IDS protocols and processes.		Project		Not Started	01/01/2017	03/31/2017	01/01/2017	03/31/2017	03/31/2017	DY2 Q4
Task Identify and document required clinical and care management protocols for priority programs, projects and interventions, based on Community Needs Assessment, clinical planning to-date and further analysis of attributed patient population, using MAPP and PPS partner patient-level data		Project		Completed	08/15/2015	12/31/2015	08/15/2015	12/31/2015	12/31/2015	DY1 Q3
Task Define partner and workforce roles in delivering care based on protocols and planned interventions in priority projects, including expectations for how interventions will be logged, tracked and reported.		Project		Completed	09/01/2015	12/31/2015	09/01/2015	12/31/2015	12/31/2015	DY1 Q3
Task Deploy systems to improve and promote effective care transitions, include protocols for tracking and follow-up		Project		Completed	01/15/2016	02/28/2016	01/15/2016	02/28/2016	03/31/2016	DY1 Q4
Task Operationalize partner and workforce roles by providing gap analysis and appropriate training to clinicians and care management staff (including licensed care managers, care coordinators, patient navigators/community health workers, medical assistants and front-office staff).		Project		Completed	01/01/2016	03/31/2016	01/01/2016	03/31/2016	03/31/2016	DY1 Q4
Task Establish data collection, survey and reporting mechanisms to		Project		Completed	02/01/2016	06/15/2016	02/01/2016	06/15/2016	06/30/2016	DY2 Q1



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enable BPHC monitoring to ensure that patients are receiving appropriate health care and community support in priority projects, based on needs identified in prior planning activities										
Task Review process for rapid cycle evaluation and continuous improvement of data collection, survey and reporting methods based on priority project experience and modify process as needed to ensure patients receive appropriate health care and community support		Project		Completed	08/01/2016	09/01/2016	08/01/2016	09/01/2016	09/30/2016	DY2 Q2
Milestone #4 Ensure that all PPS safety net providers are actively sharing EHR systems with local health information exchange/RHIO/SHIN-NY and sharing health information among clinical partners, including directed exchange (secure messaging), alerts and patient record look up, by the end of Demonstration Year (DY) 3.	DY3 Q4	Project	N/A	In Progress	07/01/2015	03/31/2018	07/01/2015	03/31/2018	03/31/2018	DY3 Q4
Task EHR meets connectivity to RHIO's HIE and SHIN-NY requirements.		Provider	Safety Net Practitioner - Primary Care Provider (PCP)	In Progress	07/01/2015	03/31/2018	07/01/2015	03/31/2018	03/31/2018	DY3 Q4
Task EHR meets connectivity to RHIO's HIE and SHIN-NY requirements.		Provider	Safety Net Practitioner - Non-Primary Care Provider (PCP)	In Progress	07/01/2015	03/31/2018	07/01/2015	03/31/2018	03/31/2018	DY3 Q4
Task EHR meets connectivity to RHIO's HIE and SHIN-NY requirements.		Provider	Safety Net Hospital	In Progress	07/01/2015	03/31/2018	07/01/2015	03/31/2018	03/31/2018	DY3 Q4
Task EHR meets connectivity to RHIO's HIE and SHIN-NY requirements.		Provider	Safety Net Mental Health	In Progress	07/01/2015	03/31/2018	07/01/2015	03/31/2018	03/31/2018	DY3 Q4
Task EHR meets connectivity to RHIO's HIE and SHIN-NY requirements.		Provider	Safety Net Nursing Home	In Progress	07/01/2015	03/31/2018	07/01/2015	03/31/2018	03/31/2018	DY3 Q4
Task PPS uses alerts and secure messaging functionality.		Project		Completed	01/01/2016	03/31/2016	01/01/2016	03/31/2016	03/31/2016	DY1 Q4
Task Identify safety net provider data sharing requirements and assess partner and QE data sharing capabilities and current HIE participation		Project		Completed	07/01/2015	12/31/2015	07/01/2015	12/31/2015	12/31/2015	DY1 Q3
Task Coordinate with Bronx RHIO to develop comprehensive HIE adoption program to encourage and support partner participation and integration		Project		Completed	07/01/2015	12/31/2015	07/01/2015	12/31/2015	12/31/2015	DY1 Q3
Task		Project		Completed	10/01/2015	03/31/2016	10/01/2015	03/31/2016	03/31/2016	DY1 Q4



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Begin coordinated interface and service development with Bronx RHIO										
Task Establish BPHC program to manage support for safety net providers to ensure that all are actively sharing health information, coordinating with Bronx RHIO to encourage, track and support partner participation and integration/data sharing		Project		Completed	03/01/2016	04/25/2016	03/01/2016	04/25/2016	06/30/2016	DY2 Q1
Task Track status and manage support to ensure that all PPS safety net providers are actively sharing health information through Bronx RHIO or alternative health information exchange		Project		In Progress	03/01/2016	03/31/2018	03/01/2016	03/31/2018	03/31/2018	DY3 Q4
Milestone #5 Ensure that EHR systems used by participating safety net providers meet Meaningful Use and PCMH Level 3 standards and/or APCM by the end of Demonstration Year 3.	DY3 Q4	Project	N/A	In Progress	06/30/2015	03/31/2018	06/30/2015	03/31/2018	03/31/2018	DY3 Q4
Task EHR meets Meaningful Use Stage 2 CMS requirements (Note: any/all MU requirements adjusted by CMS will be incorporated into the assessment criteria).		Project		Not Started	03/31/2018	03/31/2018	03/31/2018	03/31/2018	03/31/2018	DY3 Q4
Task PPS has achieved NCQA 2014 Level 3 PCMH standards and/or APCM.		Provider	Safety Net Practitioner - Primary Care Provider (PCP)	Not Started	03/31/2018	03/31/2018	03/31/2018	03/31/2018	03/31/2018	DY3 Q4
Task Assess eligible participating partner EHR use relative to Meaningful Use and PCMH 2014 Level 3 standards		Project		Completed	06/30/2015	12/31/2015	06/30/2015	12/31/2015	12/31/2015	DY1 Q3
Task Establish BPHC program to educate, encourage, track and support eligible safety net providers in acquiring/implementing certified EHR systems, including potential use of incentive-based payments for implementation		Project		Completed	10/01/2015	06/30/2016	10/01/2015	06/30/2016	06/30/2016	DY2 Q1
Task Recruit or contract for EHR implementation resources as needed		Project		Completed	11/01/2015	06/30/2016	11/01/2015	06/30/2016	06/30/2016	DY2 Q1
Task Begin actively encouraging, tracking and supporting partner EHR implementation and progress towards Meaningful Use and PCMH standards		Project		In Progress	08/01/2016	12/31/2016	08/01/2016	12/31/2016	12/31/2016	DY2 Q3
Task Track status and manage support to ensure all eligible safety net providers are using certified EHR systems that meet Meaningful Use and PCMH 2014 Level 3 standards		Project		In Progress	10/15/2015	03/15/2018	10/15/2015	03/15/2018	03/31/2018	DY3 Q4
Milestone #6	DY4 Q4	Project	N/A	In Progress	04/01/2015	03/31/2017	04/01/2015	03/31/2017	03/31/2017	DY2 Q4



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Perform population health management by actively using EHRs and other IT platforms, including use of targeted patient registries, for all participating safety net providers.										
Task PPS identifies targeted patients through patient registries and is able to track actively engaged patients for project milestone reporting.		Project		In Progress	01/01/2016	12/31/2016	01/01/2016	12/31/2016	12/31/2016	DY2 Q3
Task Define population health management (PHM) requirements, establish PHM function and recruit or contract with partner for PHM staff		Project		Completed	04/01/2015	12/31/2015	04/01/2015	12/31/2015	12/31/2015	DY1 Q3
Task Perform current state assessment of E.H.R. capabilities.		Project		Completed	04/01/2015	12/31/2015	04/01/2015	12/31/2015	12/31/2015	DY1 Q3
Task Perform gap analysis and identify priorities to achieving integration of patient record.		Project		Completed	04/01/2015	12/31/2015	04/01/2015	12/31/2015	12/31/2015	DY1 Q3
Task Define business requirements and data elements for patient registry to stratify and track all patients engaged in this project.		Project		Completed	04/01/2015	11/30/2015	04/01/2015	11/30/2015	12/31/2015	DY1 Q3
Task Recommend registry business requirements and data elements to governance committees for review and approval (Quality and Care Innovation Subcommittee, Information Technology Subcommittee and Executive Committee)		Project		Completed	10/01/2015	12/31/2015	10/01/2015	12/31/2015	12/31/2015	DY1 Q3
Task Engage IT Subcommittee to identify technology and resource requirements for registry, including technical platform for hosting registry.		Project		Completed	04/01/2016	06/30/2016	04/01/2016	06/30/2016	06/30/2016	DY2 Q1
Task Create budget to build registry and acquire necessary resources		Project		Completed	04/01/2016	06/30/2016	04/01/2016	06/30/2016	06/30/2016	DY2 Q1
Task Assess and acquire or contract for care coordination management solution (CCMS) and other systems and services as required to support PHM and registries		Project		In Progress	04/01/2016	09/30/2016	04/01/2016	12/30/2016	12/31/2016	DY2 Q3
Task Develop project implementation and testing plan for building registry as required for PHM, including technical support, ensure frequent automated updates of registry data		Project		Completed	04/01/2016	06/30/2016	04/01/2016	06/30/2016	06/30/2016	DY2 Q1
Task Develop training plan and curriculum to deploy risk assessment tool, registry and CCMS tool for providers and care managers,		Project		Completed	04/01/2016	06/30/2016	04/01/2016	06/30/2016	06/30/2016	DY2 Q1



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emphasizing use of registries and CCMS to increase care coordination and patient engagement with primary care										
Task Execute registry testing plan and training program for providers and care managers on systems use and on how to identify targeted patients and track those who are actively engaged for milestone reporting.		Project		In Progress	04/01/2016	03/31/2017	04/01/2016	03/31/2017	03/31/2017	DY2 Q4
Task Issue CCMS user credentials and train designated/delegated PPS partner workforce in use of the coordinated/ integrated solution. Disseminate standardized IT protocols and data security requirements across the system.		Project		In Progress	04/01/2016	03/31/2017	04/01/2016	03/31/2017	03/31/2017	DY2 Q4
Task Launch registry and monitor its use and performance, evaluate success of patient tracking, and participating provider utilization patterns, , with an emphasis on tracking patient engagement with primary care.		Project		In Progress	04/01/2016	09/27/2016	04/01/2016	12/30/2016	12/31/2016	DY2 Q3
Milestone #7 Achieve 2014 Level 3 PCMH primary care certification and/or meet state-determined criteria for Advanced Primary Care Models for all eligible participating PCPs, expand access to primary care providers, and meet EHR Meaningful Use standards by the end of DY 3.	DY3 Q4	Project	N/A	In Progress	04/01/2015	03/31/2018	04/01/2015	03/31/2018	03/31/2018	DY3 Q4
Task Primary care capacity increases improved access for patients seeking services - particularly in high-need areas.		Project		Not Started	01/01/2018	03/31/2018	01/01/2018	03/31/2018	03/31/2018	DY3 Q4
Task All eligible practices meet 2014 NCQA Level 3 PCMH and/or APCM standards.		Provider	Practitioner - Primary Care Provider (PCP)	In Progress	04/01/2015	03/31/2018	04/01/2015	03/31/2018	03/31/2018	DY3 Q4
Task EHR meets Meaningful Use Stage 2 CMS requirements (Note: any/all MU requirements adjusted by CMS will be incorporated into the assessment criteria.)		Project		Not Started	01/01/2018	03/31/2018	01/01/2018	03/31/2018	03/31/2018	DY3 Q4
Task Assess eligible participating PCP PCMH recognition status and opportunity to expand access to primary care based on PCMH-enabled practices		Project		Completed	04/01/2015	12/31/2015	04/01/2015	12/31/2015	12/31/2015	DY1 Q3
Task Recruit or contract for PCMH practice certification resources as needed		Project		Completed	05/01/2015	12/31/2015	05/01/2015	12/31/2015	12/31/2015	DY1 Q3
Task		Project		Completed	01/01/2016	04/15/2016	01/01/2016	04/15/2016	06/30/2016	DY2 Q1



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Establish BPHC program to educate on the benefits of, and encourage, track and support PCPs and facility based senior leadership in achieving PCMH 2014 Level 3 recognition, including potential use of incentive-based payments for achieving recognition										
Task Perform gap analysis by practice and identify key priorities.		Project		Completed	01/01/2016	04/15/2016	01/01/2016	04/15/2016	06/30/2016	DY2 Q1
Task Finalize strategy to support primary care physicians with achieving 2014 NCQA Level 3 PCMH certification by sub committees, including trainings and education.		Project		Completed	01/01/2016	04/15/2016	01/01/2016	04/15/2016	06/30/2016	DY2 Q1
Task Begin actively encouraging, tracking and supporting partner efforts towards PCMH recognition		Project		In Progress	01/01/2016	11/30/2016	01/01/2016	11/30/2016	12/31/2016	DY2 Q3
Task Monitor progress with achieving 2014 NCQA level 3 PCMH certification, support provided by PPS as needed.		Project		In Progress	01/01/2016	03/31/2018	01/01/2016	03/31/2018	03/31/2018	DY3 Q4
Task Monitor practice transformation sustainability after receiving 2014 NCQA level 3 PCMH certification, and provide support as needed.		Project		In Progress	01/01/2016	03/31/2018	01/01/2016	03/31/2018	03/31/2018	DY3 Q4
Milestone #8 Contract with Medicaid Managed Care Organizations and other payers, as appropriate, as an integrated system and establish value-based payment arrangements.	DY4 Q4	Project	N/A	In Progress	04/01/2015	03/31/2017	04/01/2015	03/31/2018	03/31/2018	DY3 Q4
Task Medicaid Managed Care contract(s) are in place that include value-based payments.		Project		Not Started	01/01/2017	03/31/2017	01/01/2017	03/31/2017	03/31/2017	DY2 Q4
Task Review final State value-based payment roadmap and PPS value-based payment plan		Project		Completed	07/01/2015	08/04/2015	07/01/2015	08/04/2015	09/30/2015	DY1 Q2
Task Identify Medicaid MCOs engaged with our attributed patients and actively engage them in developing new and strengthening existing value-based payment arrangements through a structured stakeholder engagement process.		Project		Completed	01/01/2016	09/30/2016	01/01/2016	09/30/2016	09/30/2016	DY2 Q2
Task Establish partner value-based payment reporting requirements and procedures to enable ongoing monitoring of PPS value-based payment revenue in accordance with State roadmap goals		Project		In Progress	03/01/2016	03/31/2017	03/01/2016	03/31/2018	03/31/2018	DY3 Q4
Task		Project		Completed	01/01/2016	09/30/2016	01/01/2016	09/30/2016	09/30/2016	DY2 Q2



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Develop detailed analysis of PPS partners' existing value-based payment arrangements with Medicaid MCOs and other payers by reviewing claims-level data										
Task Engage MCOs in defining PPS MCO contracting strategy and organizational requirements necessary to support the development of contracts with Medicaid MCOs		Project		Completed	01/01/2016	09/30/2016	01/01/2016	09/30/2016	09/30/2016	DY2 Q2
Task Engage PPS partners to assist in defining PPS MCO contracting strategy and organizational requirements necessary to support the development of contracts with Medicaid MCOs		Project		In Progress	11/15/2015	09/30/2016	11/15/2015	03/31/2018	03/31/2018	DY3 Q4
Task Develop or contract with an organizational structure (e.g. IPA, ACO, etc.) or multiple organizational structures to support contracting with Medicaid MCOs and other payers as an integrated system		Project		In Progress	11/15/2015	09/30/2016	11/15/2015	03/31/2018	03/31/2018	DY3 Q4
Task Develop value-based payment arrangements for presentation to Medicaid MCOs and other payers		Project		In Progress	02/15/2016	09/30/2016	02/15/2016	03/31/2018	03/31/2018	DY3 Q4
Task Develop PPS plan, overseen by Finance and Sustainability Sub-committee, to achieve 90% value based payments by DY5 and present to the Executive Committee for review and signoff		Project		In Progress	07/15/2015	12/31/2016	07/15/2015	12/31/2016	12/31/2016	DY2 Q3
Task Produce quarterly report to Executive Committee on transition to value-based payment, based on plan developed and approved in earlier steps		Project		Not Started	11/01/2016	11/30/2016	11/01/2016	11/30/2016	12/31/2016	DY2 Q3
Task Complete annual process to initiate new and assess and refine existing PPS value-based payment arrangements, based on reporting and ongoing monitoring procedures, options analysis and plans/strategies established in earlier steps		Project		Not Started	02/01/2017	03/31/2017	02/01/2017	03/31/2017	03/31/2017	DY2 Q4
Task Recruit senior Medicaid MCO leadership to serve on Executive Committee. Identify and appoint HMO industry expert to F&S Sub-Committee.		Project		Completed	04/01/2015	05/21/2015	04/01/2015	05/21/2015	06/30/2015	DY1 Q1
Task Develop provider education and engagement strategy through a structured stakeholder engagement process, which will facilitate participant understanding of and input to value-based payments and potential contracting arrangements.		Project		Completed	12/07/2015	09/30/2016	12/07/2015	09/30/2016	09/30/2016	DY2 Q2



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Project Requirements (Milestone/Task Name)	Prescribed Due Date	Reporting Level	Provider Type	Status	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
Task Assess PPS progress in meeting State roadmap value-based payment goals for DY 3 and DY 4		Project		Not Started	02/01/2017	03/31/2017	02/01/2017	03/31/2017	03/31/2017	DY2 Q4
Milestone #9 Establish monthly meetings with Medicaid MCOs to discuss utilization trends, performance issues, and payment reform.	DY2 Q4	Project	N/A	In Progress	04/01/2016	03/31/2017	04/01/2016	03/31/2017	03/31/2017	DY2 Q4
Task PPS holds monthly meetings with Medicaid Managed Care plans to evaluate utilization trends and performance issues and ensure payment reforms are instituted.		Project		In Progress	04/01/2016	03/31/2017	04/01/2016	03/31/2017	03/31/2017	DY2 Q4
Task Review final State value-based payment roadmap and PPS value-based payment plan		Project		Completed	07/01/2015	08/04/2015	07/01/2015	08/04/2015	09/30/2015	DY1 Q2
Task Identify Medicaid MCOs and other payers that serve PPS service area and obtain key DSRIP contact at each Medicaid MCO for participation in PPS activities		Project		In Progress	04/01/2016	03/31/2017	04/01/2016	03/31/2017	03/31/2017	DY2 Q4
Task Establish reporting mechanisms to collect and analyze Medicaid MCO and PPS partner data relative to utilization, performance, and payment reform		Project		In Progress	04/01/2016	03/31/2017	04/01/2016	03/31/2017	03/31/2017	DY2 Q4
Task Convene first monthly meeting of Medicaid MCO workgroup; membership will be a subset of the Finance and Sustainability Sub-committee with the potential to add members from PPS providers and MCO representatives		Project		In Progress	04/01/2016	03/31/2017	04/01/2016	03/31/2017	03/31/2017	DY2 Q4
Task Collect and analyze PPS data and prepare framework for reports to Medicaid MCOs		Project		In Progress	04/01/2016	03/31/2017	04/01/2016	03/31/2017	03/31/2017	DY2 Q4
Milestone #10 Re-enforce the transition towards value-based payment reform by aligning provider compensation to patient outcomes.	DY4 Q4	Project	N/A	In Progress	08/15/2015	03/31/2017	08/15/2015	03/31/2018	03/31/2018	DY3 Q4
Task PPS submitted a growth plan outlining the strategy to evolve provider compensation model to incentive-based compensation		Project		Not Started	01/01/2017	03/31/2017	01/01/2017	03/31/2017	03/31/2017	DY2 Q4
Task Providers receive incentive-based compensation consistent with DSRIP goals and objectives.		Project		Not Started	01/01/2017	03/31/2017	01/01/2017	03/31/2017	03/31/2017	DY2 Q4
Task Establish reporting mechanisms and framework for collecting and analyzing data on patient outcomes by PPS partners and		Project		In Progress	09/01/2015	03/31/2017	09/01/2015	03/31/2017	03/31/2017	DY2 Q4



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providers										
Task Develop provider education and engagement strategy through a structured stakeholder engagement process, which will facilitate participant understanding of and input to value-based payments and potential contracting arrangements.		Project		In Progress	08/15/2015	03/31/2017	08/15/2015	03/31/2017	03/31/2017	DY2 Q4
Task Collect and analyze data on patient outcomes by PPS partners and providers		Project		Completed	01/15/2016	09/30/2016	01/15/2016	09/30/2016	09/30/2016	DY2 Q2
Task Develop recommendation for allocation of internal PPS provider bonus payments to reflect PPS partner and provider performance relative to patient outcomes		Project		In Progress	04/01/2016	03/31/2017	04/01/2016	03/31/2017	03/31/2017	DY2 Q4
Task Present recommendation for allocation of internal PPS provider bonus payments to Executive Committee		Project		In Progress	05/30/2016	03/31/2017	05/30/2016	03/31/2017	03/31/2017	DY2 Q4
Task Engage MCO workgroup and participating MCO organizations to reconcile and align PPS and MCO activities related to provider compensation associated with patient outcome		Project		In Progress	05/30/2016	03/31/2017	05/30/2016	03/31/2017	03/31/2017	DY2 Q4
Task Issue first internal PPS provider bonus payments for high-performing partners exceeding outcome and quality thresholds		Project		In Progress	08/01/2016	09/30/2016	08/01/2016	03/31/2018	03/31/2018	DY3 Q4
Task Complete first quarterly report to Executive Committee on progress toward aligning provider compensation with patient outcomes.		Project		In Progress	08/01/2016	09/30/2016	08/01/2016	03/31/2018	03/31/2018	DY3 Q4
Task Develop provider value-based compensation framework through the Finance and Sustainability Sub-Committee, Medicaid MCO workgroup and the Executive Committee.		Project		In Progress	09/01/2016	12/31/2016	09/01/2016	12/31/2016	12/31/2016	DY2 Q3
Task Complete first annual evaluation of PPS value-based payment plan and recommend changes, if needed		Project		In Progress	11/01/2015	09/30/2016	11/01/2015	03/31/2018	03/31/2018	DY3 Q4
Milestone #11 Engage patients in the integrated delivery system through outreach and navigation activities, leveraging community health workers, peers, and culturally competent community-based organizations, as appropriate.	DY4 Q4	Project	N/A	In Progress	04/01/2015	11/30/2016	04/01/2015	11/30/2016	12/31/2016	DY2 Q3
Task Community health workers and community-based organizations		Project		Completed	07/01/2016	09/30/2016	07/01/2016	09/30/2016	09/30/2016	DY2 Q2



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utilized in IDS for outreach and navigation activities.										
Task Identify community based services relevant to the community, and identify organizations that provide them, to gain an understanding of their willingness in and capability to expand their services and to contractually engage with BPHC to engage patients in their care through outreach activities, performing patient screening and assessment, helping patients navigate service providers (including engagement and activation with primary care) and providing patient education and self-management assistance		Project		Completed	06/01/2015	09/30/2015	06/01/2015	09/30/2015	09/30/2015	DY1 Q2
Task Identify CBOs to contract with in DY1, via: 1) project-specific work groups identifying CBOs to target and engage based on the services they provide and how those services address the predominant social determinants of health in the Bronx by primary condition (diabetes, CVD, asthma, etc), based on the initial Bronx CNA (November 2014); 2) CSO implement a survey of current CBO members of our PPS to profile their services and their interest and capacity to participate as partner organizations in our DSRIP projects; 3) hosting weekly forums with groups of CBOs designed to inform them about the CBO role as member organizations and to facilitate their participation in our DSRIP projects.		Project		Completed	06/01/2015	09/30/2015	06/01/2015	09/30/2015	09/30/2015	DY1 Q2
Task Draft Master Services Agreement (MSA) and exhibits, which will describe legal terms and conditions of partner participation in the PPS and governance structure.		Project		Completed	04/01/2015	05/21/2015	04/01/2015	05/21/2015	06/30/2015	DY1 Q1
Task Solicit comments on MSA from PPS members through distribution to members, opportunity for submission of written comments, and review in Committee and Sub-Committee meetings.		Project		Completed	05/21/2015	06/08/2015	05/21/2015	06/08/2015	06/30/2015	DY1 Q1
Task Finalize MSA.		Project		Completed	07/01/2015	07/23/2015	07/01/2015	07/23/2015	09/30/2015	DY1 Q2
Task Develop and finalize CBO project schedules in concert with Clinical Operational Plans.		Project		Completed	08/01/2015	06/30/2016	08/01/2015	06/30/2016	06/30/2016	DY2 Q1
Task Review and negotiate project schedules with CBOs.		Project		Completed	08/01/2015	06/30/2016	08/01/2015	06/30/2016	06/30/2016	DY2 Q1
Task		Project		Completed	08/01/2015	06/30/2016	08/01/2015	06/30/2016	06/30/2016	DY2 Q1



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Project Requirements (Milestone/Task Name)	Prescribed Due Date	Reporting Level	Provider Type	Status	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
Execute agreements and project schedules for CBOs.										
Task Develop patient engagement and activation protocols for priority projects, target subpopulations or interventions, based on Community Needs Assessment, clinical planning to-date and further analysis of attributed patient population, using MAPP and PPS partner patient-level data		Project		In Progress	04/01/2016	11/30/2016	04/01/2016	11/30/2016	12/31/2016	DY2 Q3
Task Begin patient outreach, engagement, screening/assessment, navigation activation and education for high priority projects and population		Project		Not Started	10/15/2016	11/30/2016	10/15/2016	11/30/2016	12/31/2016	DY2 Q3
Task Define patient engagement and patient engagement metrics. Define mechanisms for evaluation, feedback and continuous quality improvement.		Project		Completed	07/22/2015	06/30/2016	07/22/2015	06/30/2016	06/30/2016	DY2 Q1

Prescribed Milestones Current File Uploads

Milestone Name	User ID	File Type	File Name	Description	Upload Date
Utilize partnering HH and ACO population health management systems and capabilities to implement the PPS' strategy towards evolving into an IDS.	vchibiso	Implementation Plan & Periodic Updates	36_DY2Q2_PROJ2ai_MDL2ai2_PRES2_IMP_M2_HH_Engagement_-_Progress_Report_DY2_Q2_6214.docx	Progress report.	10/19/2016 05:14 PM
	vchibiso	Meeting Materials	36_DY2Q2_PROJ2ai_MDL2ai2_PRES2_MM_M2_HH_Engagement_-_Meeting_Schedule_Template_-_DY2_Q2_6213.xlsx	Meeting Schedule.	10/19/2016 05:13 PM

Prescribed Milestones Narrative Text

Milestone Name	Narrative Text
All PPS providers must be included in the Integrated Delivery System. The IDS should include all medical, behavioral, post-acute, long-term care, and community-based service providers within the PPS network; additionally, the IDS structure must include payers and social service organizations, as necessary to support its strategy.	<p>As with previous quarters, Bronx Partners for Healthy Communities (BPHC) continues to gather documents and build relationships with members which provide diverse services to BPHC attributed patients. BPHC also continues to develop standard processes, policies and procedures via collaboration between members, with the help of leadership groups representing these members. BPHC executed more Master Services Agreements (MSAs) which increases the number of covered State Department of Health identified Primary Care Physicians (PCPs) to 85% and other non-PCP entities to 77%.</p> <p>The Community Engagement Work Group (CEWG) created the Community Health Literacy Work Group (CHLWG) which discussed topics that should be offered for community health literacy training, while reviewing the results of the surveys and further defined what to include in a subsequent Request for Letter of Intent (LOI) from the membership. BPHC along with the CHLWG and the CEWG developed an RFP to address the training needs of the CBOs and the community. From the RFP responses, seven CBOs were selected for contracting through an MSA and subsequent Schedule A for community health literacy training. This is in addition to other CBOs who've already signed contracts with BPHC (a.i.r. nyc, Health People and Institute for Family Health).</p>



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Milestone Name	Narrative Text
	<p>A PCMH program has been under way to bring in technical assistants (TAs) for practice transformation for eligible groups of primary care providers (PCPs) and BPHC member organizations. After a vetting, matching, and interview process of the TAs and member organizations, comprehensive gap assessments were conducted of over 85 Federally Qualified Health Centers (FQHC), voluntary and independent practices. These resulted in 59 work plans upon which contracts between BPHC and TAs were formed and signed. Eight TA groups received funding through this effort which to date yielded 25 practices with PCMH 2014 Level 3 achievement which accounts for 320 PCPs.</p> <p>Previously, agreements have also been signed with two of the three health homes – Community Care Management Partners (CCMP) and Coordinated Behavioral Care (CBC). This past quarter we finalized a round of contracting with all the health homes by adding the Bronx Accountable Healthcare Network (BAHN) through an MOU.</p> <p>BPHC conducted a full solicitation cycle for a Critical Time Intervention (CTI) program vendor and selected four member organizations to offer the CTI program to 80 individuals each within the PPS. The organizations selected are a two Health Homes/Care Management Agencies, CBO, and mental health service agency.</p> <p>The BPHC pharmacy workgroup resumed in September with to discuss pilot reports developed to track medication adherence by patient and by provider for various chronic disease states. As a result of this renewed focus, over 20 pharmacies were added to the PPS during this quarter's open MAPP submission period.</p> <p>The PPS added over 500 new individual providers to MAPP in August as a result of ongoing audit of member's employed physicians. During this effort we also identified a number of individual physicians which are no longer with the organizations which tied them to BPHC. We estimate roughly a 10% turnover rate.</p>
<p>Utilize partnering HH and ACO population health management systems and capabilities to implement the PPS' strategy towards evolving into an IDS.</p>	<p>This milestone was completed in DY1Q4. BPHC continues to work closely with its accountable care organization (ACO) partners and engage Health Homes in the Integrated Delivery System, utilizing existing capabilities to deepen PPS-wide clinical integration. BPHC continues to convene quarterly meetings of the cross-Health Home group for collaboration around provider and community education, bottom-up referral processes, and other topics. This group meets quarterly and includes the three Health Homes serving the vast majority of BPHC attributed Health Home enrolled patients: Bronx Accountable Healthcare Network (BAHN), Community Care Management Partners (CCMP), and Coordinated Behavioral Care (CBC).</p> <p>Significant progress was made during DY2Q2 to increase the number of bottom-up referrals to Health Homes from BPHC's large primary care practices. Over 500 bottom-up referrals were made during the reporting period. The increased activity has prompted the BAHN to develop more streamlined processes for receiving and processing such referrals. This effort to expand enrollment stems from BPHC provider education initiatives, Care Coordinator hiring and training, and community outreach to enhance understanding of the benefits of care coordination and to clarify referral procedures.</p> <p>The BPHC Central Services Organization (CSO) and Health Homes are in the process of matching primary care practices with Care Management Agencies (CMAs) to build relationships and ensure consistency of care coordination service provision. Outreach strategies and development of formal agreements were discussed during the quarterly meeting of the Health Home group. A payment model was also discussed to fund Health Homes to provide care coordination services to Health Home At-Risk eligible patients from practices lacking embedded care management teams.</p> <p>The CSO issued a request for proposals (RFP) for Health Homes and other organizations interested in providing Critical Time Intervention (CTI) services to seriously mentally ill (SMI) and homeless or precariously housed patients. The target population will be patients meeting the criteria who have been referred from the BPHC Care Transitions program following a discharge from an inpatient psychiatric unit. Based on the proposals received, BPHC chose to fund four agencies to run CTI programs, including two Health Homes/Care Management Agencies: Coordinated Behavioral Care Health Home and Visiting Nurse Service of New York Care Management Agency.</p>
<p>Ensure patients receive appropriate health care and community support, including medical and behavioral health, post-acute care, long term care and public health services.</p>	<p>We are building an integrated delivery system (IDS) that has the capacity and diversity to ensure patients receive appropriate health care and community support. We developed the Clinical Operation Plan (COP) for all projects as well as for overarching, cross-cutting clinical/care delivery elements, and distributed them to our member organizations and PCMH consultants. The COP defines sets of narratives, policies and procedures of how members will provide various services to patients in a</p>



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	<p>standardized, most effective way within the most efficient structure. We have signed a contract with the Bronx RHIO and will leverage their technology as an encounter notification system (ENS). Some of our members are already piloting the system. The BPHC Workforce Training Strategy has been further developed during DY2Q2 and includes three initial sets of curricula. The first is a set of four courses designed to train staff hired with DSRIP funds to support the BPHC Care Management Model. The four courses included in this series are a nine-day course for Care Coordinators (CC), launching on July 13; a ten-day course for Nurse Supervisors of Care Coordinators (CNMS) which will be the Care Coordination course plus a one-day supervisory program; a Medical Office Assistant (MOA) Program resulting in National Certification (the second cohort of 20 participants began their nine-day program on June 21); and a two-day program for all other titles, the Essentials of Care Coordination) launched in September. MOA has had 37 participants, CC 23 participants, CNMS first class is scheduled in the beginning of November, and Essentials of Care Coordination is scheduled in mid-October.</p> <p>The second set of coursework constitutes our training strategy for cultural competency and includes eight different programs for various staff including providers, six of which are being developed by community-based organization (CBO) partners. The strategy also included a community health literacy program which will train seven CBOs in a variety of topics to help inform the community members about available healthcare services such as how to obtain health insurance and how to access appropriate healthcare services. The last set of programs is for CBOs and has been developed based on a focused needs assessment of BPHC CBOs. It includes an introduction to DSRIP, a course on cultural competency specifically in the Bronx, and a day-long program in Motivational Interviewing (MI). In addition, the Workforce Subcommittee has approved the Staffing Impact and New Hire Analysis, Workforce Transition Roadmap, Current Workforce State, and the Target Workforce State reports. This work was accomplished through multiple work groups and inputs from throughout the PPS.</p> <p>The milestone is on track for completion by DY2Q4.</p>
<p>Ensure that all PPS safety net providers are actively sharing EHR systems with local health information exchange/RHIO/SHIN-NY and sharing health information among clinical partners, including directed exchange (secure messaging), alerts and patient record look up, by the end of Demonstration Year (DY) 3.</p>	<p>We are executing a comprehensive plan to support our safety net providers in Meaningful Use (MU) and Patient-Centered Medical Home (PCMH) which includes EHR support and connectivity of data captured therein. Our agreement with Bronx RHIO will continue to serve as the foundation to achieve next quarter's tasks and those of the future to support this Milestone. Our MU plan will be part of a package of IT interventions for those providers which have yet to achieve connectivity. With the help of NYC DOHMH's Primary Care Information Project (PCIP) we performed a gap assessment of all BPHC providers and using an existing network map we attributed them to organizations. The gap assessment looked at eligibility of physicians, and if eligible, where they are in the MU process. MU pathways have been mapped out and a plan created to meet this requirement. Pertinent data has been loaded into our customer relationship management (CRM) system – Salesforce. Workshops are under development to walk providers through the attestation process for them to capture the AIU payment and meet MU program deadlines. Based on this process a work plan is being developed for each individual organization, prioritizing those physicians which have yet to start the program. As part of the work plan, we are including other IT infrastructure improvements, such as EHR implementation, RHIO connectivity and encounter notification systems deployment. We estimate a maximum MU opportunity of approximately \$60 million which will help fund this work. Our aim is to start the workshops in late October giving us enough time to complete the initial steps by the MU March 2017 deadline. Part of this plan will also be RHIO incentive funding and other revenue streams. Additionally we are partnering with PCIP to serve as a conduit between the RHIO and independent practices which are most at risk of not joining the RHIO.</p> <p>In September a detailed gap assessment was executed as part of the interoperability plan to detail which practices have yet to join a RHIO. Based on the gap assessment, the plan was refined and discussed at the IT subcommittee and posted online for a vote in early October. The milestone is on track for completion by DY3Q4.</p>
<p>Ensure that EHR systems used by participating safety net providers meet Meaningful Use and PCMH Level 3 standards and/or APCM by the end of Demonstration Year 3.</p>	<p>We are continuing to execute a comprehensive plan to support our safety net providers in Meaningful Use (MU) and Patient-Centered Medical Home (PCMH) which includes EHR support and connectivity of data captured therein. BPHC's Central Services Organization (CSO) has started the process early on in DY1 to ensure all applicable providers meet PCMH recognition and MU accreditation and that we meet our obligation to the previously agreed tasks. We have hired and deployed expert PCMH consultants to perform detailed gap analyses with about 111 practices, with 85 locations already evaluated thus far. Of the provider locations in the PPS, 95% are compliant with this milestone. Funding has been earmarked for IT expansion and process for this funding's distribution have been developed and communicated to the member organizations. Schedules A (i.e., contracts) have been developed to distribute some of this funding as a result of the process. Our MU plan will be part of a package of IT interventions for those providers which have yet to achieve connectivity. With the help of Primary Care Information Project (PCIP) we performed a gap</p>



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	<p>assessment of all BPHC providers and using an existing network map we attributed them to organizations. The gap assessment looked at eligibility of physicians, and if eligible, where they are in the MU process. Based on this process a work plan is being developed for each individual organization, prioritizing those physicians which have yet to start the program. We have purchased and configured our customer relationship management (CRM) system – Salesforce – to help us take on information necessary and relevant to the MU program and will be further configured to triage the providers. Based on the clustering, we will provide workshops which will walk them through the various steps in MU AIU registration by March 2017 when that step is due. As part of the work plan, we are including other IT infrastructure improvements, such as EHR implementation and RHIO connectivity and encounter notification systems deployment. In conjunction with PCIP, the PPS is tracking providers' IT infrastructure, developing training materials, and other types of support for EHR use and deployment. The milestone is on track for completion by DY3Q4.</p>
<p>Perform population health management by actively using EHRs and other IT platforms, including use of targeted patient registries, for all participating safety net providers.</p>	<p>In DY2Q2 Bronx RHIO replaced all legacy feeds from all of Montefiore's four hospitals, whose EHR system migrated to Epic in July. Bronx RHIO has also acquired BioReference Lab data for Acacia FQHC, one of our largest primary care organization partners. These are important data points to fill in gaps for measures.</p> <p>Also in DY2Q2, Bronx RHIO provided analytics platform training in their Spectrum tool. Training and new accounts were issued for key staff at our largest partners so that they can view the initial clinical metrics and critique the approach for accuracy and utility. These measures include a registry component where the user may select a specific subpopulation (e.g., patients with diabetics only) for a metric thereby narrowing the metric to only focus on performance for that population.</p> <p>We reviewed the list of proposed registries for development in DY2 and determined that we should revise to focus instead on the EPP metrics and the value proposition for establishing centralized, cross- partner registries of those targeted clinically and strategically important populations which include diabetic schizophrenics, patients with elevated blood pressure readings, and children on ADHD medications. We will look to our Quality and Care Innovations Subcommittee (QCIS), the Behavioral Health Leadership Group, and others to advise us to identify needs and value proposition related to these populations in Q3.</p> <p>Bronx RHIO, in an effort to expand its ability to acquire, control, and use data, has decided to migrate to a new technology platform on September 30th. This means that Spectrum (their population management analytics platform) and all other HIE and analytic tools that are known to us will need to be replaced. The migration plans and how they might affect our registries and other system functionality are still unknown at this time although they are being tentatively planned for November 2016 through January 2017.</p> <p>Adjustments:</p> <p>6.10L – Although BPHC fully executed a contract in DY1Q4 with the Bronx RHIO to support registry development and PHM, we are now in the preliminary stages of negotiating with our new leading CCMS vendor, GSIHealth. Delays on the part of our previous leading CCMS vendor (Acupera) contributed to us not having fulfilled the likelihood of signing a CCMS contract by September 30th, 2016 (DY2Q2). We are therefore changing the PPS task completion date until December 31st, 2016 (DY2Q3).</p> <p>6.15 – The launching of registries, monitoring of their use and performance, evaluation of successful patient tracking, and evaluation of participating provider utilization patterns task is being executed, but will be delayed this quarter (DY2Q2). We have initiated works with the Bronx RHIO and our major partners to help define what patient populations will be tracked in the registries. Our next step is to initiate evaluative works to determine the right audience to help us define those patient populations, and ultimately standardizing the registries across the PPS network. We expect to demonstrate the completion of this task DY2Q3.</p>
<p>Achieve 2014 Level 3 PCMH primary care certification and/or meet state-determined criteria for Advanced Primary Care Models for all eligible participating PCPs, expand access to primary care providers, and meet EHR Meaningful Use standards by the end of DY 3.</p>	<p>We are continuing to execute a comprehensive plan to support our safety net providers in Meaningful Use (MU) and Patient-Centered Medical Home (PCMH) which includes EHR support and connectivity of data captured therein. A process has been started to ensure all applicable providers meet PCMH recognition and MU accreditation where possible and that we meet our obligation to the previously agreed tasks. Consultants have been deployed to perform detailed gap analyses with about 115 practices, with 85 locations already evaluated thus far. Of those, 25 practices have already submitted their PCMH 2014 attestations, with all achieving level 3, which accounts for 35% of the primary care providers (PCPs) identified by SDOH in our PPS. Of note is SDOH's latest guidelines that modify the requirement from "all" to</p>



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Milestone Name	Narrative Text
	<p>"eligible" PCPs, which will decrease the number of physicians identified as PCMH eligible and thus likely increase the share of eligible physicians which have already completed this process. Contracting is complete with six consulting groups for the work on the remaining practices. We are starting to also discuss Advance Primary Care (APC) and Transforming Clinical Practice Initiative (TCPI) with SDOH-certified consultants and are identifying locations which would be good candidates for the programs. These six consulting groups are part of a Community of Practice ("CoP"), a learning collaborative that the CSO has organized to build/establish best practices, share and collaborate with experts on PCMH transformation, and transfer the experience and knowledge to other population health initiatives. We are now starting to contract for more challenging, non-traditional PCMH setting such as mobile van clinics and HIV clinics. School Based Health Clinics is another interest and we are exploring ways to transform those practices. To measure our progress we audited every SDOH-identified provider for eligibility and are prepared to share our findings. The milestone is on track for completion in DY3Q4.</p>
<p>Contract with Medicaid Managed Care Organizations and other payers, as appropriate, as an integrated system and establish value-based payment arrangements.</p>	<p>As noted in the prior quarter and in the milestone subtasks, contracting with Medicaid Managed Care Organizations (MCOs) as an integrated delivery system is contingent upon developing a network-wide value-based payment (VBP) plan and determining the most appropriate governance structure given the existing and/or emerging arrangements, in particular between SBH Health System (SBH) and Montefiore Medical Center (MMC). Thus a number of subtasks within this Milestone need to be deferred until after the baseline assessment is completed and after finalizing the VBP plan towards achieving 90% VBP across the PPS network by DY5. Moreover, the uncertainty surrounding new guidance details and timeline around the Finance and Sustainability work stream have contributed largely to delays.</p> <p>BPHC has engaged Manatt to assist with analyzing the current structures and capabilities of the Montefiore ACO as well as the features of the VBP Innovator Pilot program which SBH and MMC are pursuing together. This will serve as the foundation of a potential IDS and VBP plan, which will then be leveraged to complete contracting in relation to this milestone. There has also been open communication with BPHC and the MCOs through the Equity Program – Equity Infrastructure Program (EIP) and Equity Performance Program (EPP) – reporting requirements and contract agreements. Through relationships between MCOs and PPS providers, the dialogue has shifted from individual arrangements to a prospective focus on a larger arrangement through an IPA structure. The issue, however, continues to remain with the ability and infrastructure of the MCOs to administer VBP arrangements and accommodate the data needs of an IDS, given their existing business model of fee-for-service schedules, denials and other backoffice challenges to process a claim payment.</p> <p>During Q2, the Executive Committee and Finance and Sustainability Subcommittee undertook efforts to familiarize member organizations with the DSRIP requirements around VBP contracting. Manatt began conducting interviews to explore the experiences and existing structures in place among various partners that can prepare them for future VBP arrangements. Planners have formalized a number of options available to BPHC organizations for implementing VBP arrangements.</p> <p>We are deferring various tasks to DY3Q4, in keeping with the State's restructuring of Finance Work Stream Milestones 4-8 and resulting uncertainty around the VBP reporting requirements.</p>
<p>Establish monthly meetings with Medicaid MCOs to discuss utilization trends, performance issues, and payment reform.</p>	<p>Consistent with the Milestone 8 update narrative, Milestone 9 is predicated upon first establishing an IDS and governance structure and then having the ability to contract from this new formation. Many of the subtasks within this Milestone cannot be started or have been deferred as part of the developing the VBP plan towards achieving 90% value-based payments across the PPS network by DY5. Moreover, the uncertainty surrounding new guidance details and timeline around the Finance and Sustainability work stream have contributes largely to delays.</p> <p>BPHC continues to press the issues in obtaining claims data that it can push to its PPS members in a timely manner. BPHC recognizes this milestone as a key component in obtaining actionable data that can be shared and analyzed through a central backoffice function within an ACO such as Montefiore Care Management Organization (CMO) or extension thereof through BPHC.</p> <p>Monthly Executive Committee meetings have representation from HealthFirst, the Managed Care Organization (MCO) covering the majority of BPHC attributed patients, and have included a focus on review of DSRIP performance measures, baseline PPS performance, and data on rapid cycle evaluation (RCE) metrics that act as proxy indicators for progress towards improved performance. Monthly meetings are also underway with MCOs for review of Equity Performance Program measures.</p>



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Prescribed Milestones Narrative Text

Milestone Name	Narrative Text
<p>Re-enforce the transition towards value-based payment reform by aligning provider compensation to patient outcomes.</p>	<p>BPHC remains committed to enforcing a culture of VBP and aligning payment reform with the appropriate cost of care. A number of the subtasks within this Milestone cannot be started or have been deferred as part of the developing the VBP plan towards achieving 90% value-based payments across the PPS network by DY5. Moreover, the uncertainty surrounding new guidance details and timeline around the Finance and Sustainability work stream have contributes largely to delays.</p> <p>Subtasks in Milestone 10 will need to be deferred in order to adjust to the modified timeline, to understand and address 1) the existing ACO governance structure, 2) ability and infrastructure of the MCOs to administer VBP arrangements and accommodate the data needs of an IDS, and 3) the VBP impact across non-Hospital-based providers such as FQHCs, Behavior Health (Articles 31 and 32) and community-based organizations. In every discussion with PPS members, BPHC has and will continue to foster and promote a culture of aligning patient care outcomes and efficiencies to payment.</p> <p>Tasks 10.9, 10.10 and 10.12 are all deferred to DY3Q4 in keeping with the State's restructuring of Finance Work Stream Milestones 4-8 and resulting uncertainty around the VBP reporting requirements.</p>
<p>Engage patients in the integrated delivery system through outreach and navigation activities, leveraging community health workers, peers, and culturally competent community-based organizations, as appropriate.</p>	<p>BPHC continues to progress in this milestone. The Community Engagement Work Group (CEWG) had met to discuss how to provide training opportunities for community-based organizations (CBOs). The CEWG created another subgroup, the Community Health Literacy Work Group (CHLWG), which discussed topics that should be offered for training, while reviewing the results of the surveys and further defined what to include in a subsequent Request for Letter of Intent (LOI) from the membership. BPHC developed a request for proposals (RFP) and selected seven CBO with whom to contract.</p> <p>The CEWG held a focus group to discuss website redevelopment and what should be included in a resource directory, which would be an essential development in creating a referral management system. The initial stage of the resource directory is being hosted on a website, pulling the data from our central repository system, Salesforce. In the future stages the data in Salesforce will drive the interactive web portal.</p> <p>BPHC contracted with Institute for Family Health (IFH), a.i.r. nyc and Health People; the three CBOs to lead or support specific projects. Among the services provided by a.i.r. nyc includes deployment of community health workers (CHWs) to provide home-based services to patients with partially controlled or uncontrolled asthma and their families. The CHWs work with clients to perform environmental assessments to identify asthma triggers, review and verify existing Asthma Action Plans, review medication and provide education, and make outside referrals to integrated pest management (IPM), legal, and social support services. They also coordinate with the clients' primary care providers (PCPs) to resolve clinical issues. Health People collaborates with BPHC to recruit, select, and train individuals in the community to become peer leaders and coaches. After training the individuals will facilitate the Stanford Diabetes Self-Management Program (DSMP) and Lower Extremity Amputation Prevention (LEAP) workshops for others in the community. IFH is supporting our IMPACT program. Their resources will serve as technical assistants to others in the PPS. Similarly, Montefiore's Care Management Organization (CMO) is contracted to serve as our training vendor for the Emergency Department (ED) Care Triage and Care Transition projects. This past quarter the PPS also completed a solicitation process from CBOs to provide community health literacy services directly to individuals in the Bronx and is in the process of contracting with seven CBOs.</p> <p>BPHC has entered in a contract with Bronx RHIO for interconnectivity and health information exchange (HIE) services. Some of the registries will be used to prompt community engagement. RHIO will also facilitate alerts to PCPs based on patient interaction with healthcare providers. We will start by focusing on those individuals which interact with emergency departments.</p> <p>BPHC has been active at work with the provider engagement initiatives, Care Coordinator hiring and training, and community outreach, in order to enhance understanding of the benefits of care coordination and to clarify referral procedures. Such effort has resulted in a significant increase Health Home bottom-up referral activity, which in turns necessitated the largest Health Home partner in our PPS – Bronx Accountable Healthcare Network (BAHN) – to develop a more streamlined process for receiving and processing the referrals. Also as described in Milestone 2, BPHC issued a request for proposals (RFP) for Health Homes and other organizations interested in providing Critical Time Intervention (CTI) services to seriously mentally ill (SMI) and homeless or precariously housed patients. As a result, four member organizations are</p>



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Prescribed Milestones Narrative Text

Milestone Name	Narrative Text
	being contracted to provide such services. The milestone is on track for completion by DY2Q3.

Milestone Review Status

Milestone #	Review Status	IA Formal Comments
Milestone #1	Pass & Ongoing	
Milestone #2	Pass & Complete	
Milestone #3	Pass & Ongoing	
Milestone #4	Pass & Ongoing	
Milestone #5	Pass & Ongoing	
Milestone #6	Pass & Ongoing	
Milestone #7	Pass & Ongoing	
Milestone #8	Pass & Ongoing	
Milestone #9	Pass & Ongoing	
Milestone #10	Pass & Ongoing	
Milestone #11	Pass & Ongoing	



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✔ IPQR Module 2.a.i.3 - PPS Defined Milestones

Instructions :

Please provide updates to baseline reporting on status, target dates, and work breakdown tasks for PPS-defined milestones.

Milestone/Task Name	Status	Description	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
Milestone Mid-Point Assessment	Completed	Mid-Point Assessment	06/01/2016	06/30/2016	06/01/2016	06/30/2016	06/30/2016	DY2 Q1

PPS Defined Milestones Current File Uploads

Milestone Name	User ID	File Type	File Name	Description	Upload Date
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No Records Found

PPS Defined Milestones Narrative Text

Milestone Name	Narrative Text
Mid-Point Assessment	



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IPQR Module 2.a.i.4 - IA Monitoring

Instructions :



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Project 2.a.iii – Health Home At-Risk Intervention Program: Proactive management of higher risk patients not currently eligible for Health Homes through access to high quality primary care and support services

✓ IPQR Module 2.a.iii.1 - Major Risks to Implementation and Mitigation Strategies

Instructions :

Please describe what the major risks are for this project, as well as the actions you plan to take to mitigate them.

- (1) A major risk to successful implementation of 2.a.iii relates to provider access to an electronic care management (CM) and referral management tool that can be shared across BPHC providers. Multiple IT systems are employed by Health Homes (HH) and PCMHs, and some partners lack systems with the necessary capabilities. Building a system with sufficient CM, referral management and system integration capacities in a timely manner poses a significant challenge. BPHC is working with a vendor to create a PPS-wide CM and referral management platform to enhance clinical integration and provider communications. The platform will unify partners' varied IT systems. BPHC will supply data exchange and system interfaces to ensure robust exchange of care management planning information.
- (2) Patient access to and willingness to engage in CM services also pose a risk. BPHC is working with CBO partners to provide education to patients on accessing and navigating the healthcare system, as well as providing CBOs the tools to make direct referrals for patients in need of CM services. To enhance patient activation in care coordination, BPHC will train care coordinators on motivational interviewing.
- (3) A risk exists if PCPs do not see the added value of CM. In such cases PCPs would not refer patients into HH or HH At-Risk services, and thus anticipated improved patient outcomes would not be realized. BPHC is working with its HH partners and primary care organizations to improve provider education on the benefits of CM and to establish expectations and minimum standards for communication and information exchange between Care Managers and PCPs.
- (4) Recruiting and training sufficient CM staff to serve the needs of the Bronx is a challenge, particularly bilingual staff. BPHC's workforce strategy looks to mitigate this risk, by working with community colleges and coordinating with the 1199 Training and Education Fund (TEF), Montefiore CMO, and NYSNA to identify capable workers and provide training in Spanish when needed. BPHC also is coordinating with other Bronx PPSs on workforce strategy to align priorities and reduce competition.
- (5) Maintaining a short-term care management intervention for HH At-Risk patients is necessary to preserve optimal caseloads for Care Coordinators (CCs) and to extend services to as many patients as required under BPHC's speed and scale commitments. However, partners' experience with CM suggests it can be difficult to "graduate" patients out of CM once they have been engaged. BPHC seeks to mitigate this risk by providing training to CCs to set realistic, time-limited goals to allow patients to achieve their objectives and disenroll from care management within the allotted 3- to 9-month intervention period. The PPS is also exploring "step-down" models to ease the transition, such as enrollment in a group of peers after "graduation" from HH At-Risk CM.
- (7) A number of factors—including those listed above—contribute to BPHC's risk of missing patient engagement targets for project 2.a.iii. Another related risk involves the availability of data on patients with CM plans. Issues around access to patient names and CIN numbers have arisen with partners conducting CM on behalf of MCOs. This represents a significant portion of the Comprehensive CM Plans currently being developed within BPHC's provider network. BPHC is pursuing data sharing agreements with these third parties to overcome data access challenges.



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✔ IPQR Module 2.a.iii.2 - Patient Engagement Speed

Instructions :

Enter the number of patients actively engaged through the current quarter. The number entered into the "Quarterly Update" area needs to reflect the cumulative method of counting within a DSRIP year. For example, the number reported in this field for Q4 should include patients previously reported in Q3 plus new patients engaged in Q4. Any explanations regarding altered or missed patient commitments must be included within the narrative box, not as text within uploaded documentation.

Benchmarks	
Actively Engaged Speed	Actively Engaged Scale
DY3,Q4	40,320

	Year,Quarter	DY2,Q1	DY2,Q2	DY2,Q3	DY2,Q4
PPS Reported	Baseline Commitment	5,040	10,080	15,120	20,160
	Quarterly Update	905	1,506	0	0
	Percent(%) of Commitment	17.96%	14.94%	0.00%	0.00%
IA Approved	Quarterly Update	0	1,506	0	0
	Percent(%) of Commitment	0.00%	14.94%	0.00%	0.00%

⚠ Warning: PPS Reported - Please note that your patients engaged to date (1,506) does not meet your committed amount (10,080) for 'DY2,Q2'

Current File Uploads

User ID	File Type	File Name	File Description	Upload Date
zstopak	Report(s)	36_DY2Q2_PROJ2aiii_MDL2aiii2_PES_RPT_BPHC-PATIENTLIST-2aiii-DY2Q2_1506pts_FINAL_7527.xlsx	Actively engaged patient report	10/31/2016 11:01 AM

Narrative Text :

For PPS to provide additional context regarding progress and/or updates to IA.

Module Review Status

Review Status	IA Formal Comments
Fail	The PPS failed to meet at least 80% of its actively engaged commitments for DY2 Q2.



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✅ IPQR Module 2.a.iii.3 - Prescribed Milestones

Instructions :

Please provide updates to baseline reporting on status, target dates, and work breakdown tasks for prescribed milestones. For milestones that are due and completed within the reporting period, documentation is required to provide evidence of project requirement achievement. Any explanations regarding altered or missed provider commitments should be included within the narrative box, not as text within uploaded documentation.

Project Requirements (Milestone/Task Name)	Prescribed Due Date	Reporting Level	Provider Type	Status	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
Milestone #1 Develop a Health Home At-Risk Intervention Program, utilizing participating HHs as well as PCMH/APC PCPs in care coordination within the program.	DY2 Q4	Project	N/A	In Progress	04/01/2015	03/31/2017	04/01/2015	03/31/2017	03/31/2017	DY2 Q4
Task A clear strategic plan is in place which includes, at a minimum: - Definition of the Health Home At-Risk Intervention Program - Development of comprehensive care management plan, with definition of roles of PCMH/APC PCPs and HHs		Project		In Progress	04/01/2015	03/31/2017	04/01/2015	03/31/2017	03/31/2017	DY2 Q4
Task Develop a workplan and timeline to develop the clinical operations plan (COPs) and implement a strategy for the HH at-risk population that aligns with the patient engagement speed and scale application submission		Project		Completed	04/01/2015	05/15/2015	04/01/2015	05/15/2015	06/30/2015	DY1 Q1
Task Convene representative group of PPS members including Health Homes (HH), PCMHs, SUD providers and SMEs, and others to participate in developing project plan for HH at-risk project (2.a.iii)		Project		Completed	05/01/2015	09/30/2015	05/01/2015	09/30/2015	09/30/2015	DY1 Q2
Task Define the population to be targeted by the HH at-risk intervention, such as individuals with diabetes, substance use disorders, mild to moderate depression or other single uncontrolled chronic conditions (see requirement #5)		Project		Completed	05/01/2015	09/30/2015	05/01/2015	09/30/2015	09/30/2015	DY1 Q2
Task Define a care management (CM) staffing model, in conjunction with Workforce Subcommittee, to address the needs of the target population including staff qualifications, care team roles (including PCP and care manager), functions, and panel size of team members		Project		Completed	05/01/2015	09/30/2015	05/01/2015	09/30/2015	09/30/2015	DY1 Q2
Task Develop financial model to cost out CM team		Project		Completed	05/01/2015	09/30/2015	05/01/2015	09/30/2015	09/30/2015	DY1 Q2
Task Develop and document the COP to define the elements of the program including the roles of PCPs and Health Homes, health		Project		Completed	05/01/2015	10/31/2015	05/01/2015	10/31/2015	12/31/2015	DY1 Q3



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Project Requirements (Milestone/Task Name)	Prescribed Due Date	Reporting Level	Provider Type	Status	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
information exchange and technology requirements, and evidence-based guidelines										
Task Develop project implementation budget		Project		Completed	05/01/2015	10/31/2015	05/01/2015	10/31/2015	12/31/2015	DY1 Q3
Task Working with Workforce Subcommittee, design training and recruitment strategy for care managers and care teams		Project		Completed	06/30/2015	10/31/2015	06/30/2015	10/31/2015	12/31/2015	DY1 Q3
Task Submit COP and budget to Quality and Care Innovation Sub-Committee for approval		Project		Completed	08/01/2015	10/31/2015	08/01/2015	10/31/2015	12/31/2015	DY1 Q3
Task Prepare/disseminate gap analysis tool based on COP to participating providers to determine CM resource needs against project plan and care management team staffing model		Project		Completed	08/15/2015	10/31/2015	08/15/2015	10/31/2015	12/31/2015	DY1 Q3
Task Identify site-specific implementation teams.		Project		Completed	08/15/2015	10/31/2015	08/15/2015	10/31/2015	12/31/2015	DY1 Q3
Task Launch recruitment and training programs with participating providers		Project		Completed	10/01/2015	10/31/2015	10/01/2015	10/31/2015	12/31/2015	DY1 Q3
Task Complete assessment of CM staffing needs of each participating site		Project		Completed	08/01/2015	11/30/2015	08/01/2015	11/30/2015	12/31/2015	DY1 Q3
Task Define metrics for rapid cycle evaluation		Project		Completed	09/01/2015	01/31/2016	09/01/2015	01/31/2016	03/31/2016	DY1 Q4
Task Use rapid cycle evaluation to track implementation successes and shortcomings and develop corrective actions		Project		In Progress	02/01/2016	03/31/2017	02/01/2016	03/31/2017	03/31/2017	DY2 Q4
Milestone #2 Ensure all eligible primary care providers participating in the project meet NCQA (2011) accredited Patient Centered Medical Home, Level 3 standards and will achieve NCQA 2014 Level 3 PCMH and Advanced Primary Care accreditation by Demonstration Year (DY) 3.	DY3 Q4	Project	N/A	In Progress	04/01/2015	03/31/2018	04/01/2015	03/31/2018	03/31/2018	DY3 Q4
Task All eligible practices meet NCQA 2014 Level 3 PCMH and APCM standards		Provider	Practitioner - Primary Care Provider (PCP)	In Progress	04/01/2015	03/31/2018	04/01/2015	03/31/2018	03/31/2018	DY3 Q4
Task Assess eligible participating PCP PCMH recognition status and opportunity to expand access to primary care based on PCMH-enabled practices		Project		Completed	04/01/2015	12/31/2015	04/01/2015	12/31/2015	12/31/2015	DY1 Q3
Task		Project		Completed	05/01/2015	12/31/2015	05/01/2015	12/31/2015	12/31/2015	DY1 Q3



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Project Requirements (Milestone/Task Name)	Prescribed Due Date	Reporting Level	Provider Type	Status	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
Recruit or contract for PCMH practice certification resources as needed										
Task Establish BPHC program to educate on the benefits of, and encourage, track and support PCPs and facility based senior leadership in achieving PCMH 2014 Level 3 recognition, including potential use of incentive-based payments for achieving recognition		Project		Completed	10/01/2015	04/15/2016	10/01/2015	04/15/2016	06/30/2016	DY2 Q1
Task Perform gap analysis by practice and identify key priorities.		Project		Completed	10/01/2015	04/15/2016	10/01/2015	04/15/2016	06/30/2016	DY2 Q1
Task Finalize strategy to support primary care physicians with achieving 2014 NCQA Level 3 PCMH certification by sub committees, including trainings and education.		Project		Completed	10/01/2015	04/15/2016	10/01/2015	04/15/2016	06/30/2016	DY2 Q1
Task Begin actively encouraging, tracking and supporting partner efforts towards PCMH recognition		Project		In Progress	01/01/2016	11/30/2016	01/01/2016	11/30/2016	12/31/2016	DY2 Q3
Task Monitor progress with achieving 2014 NCQA level 3 PCMH certification, support provided by PPS as needed.		Project		In Progress	01/01/2016	03/31/2018	01/01/2016	03/31/2018	03/31/2018	DY3 Q4
Task Monitor practice transformation sustainability after receiving 2014 NCQA level 3 PCMH certification, and provide support as needed.		Project		In Progress	01/01/2016	03/31/2018	01/01/2016	03/31/2018	03/31/2018	DY3 Q4
Milestone #3 Ensure that all participating safety net providers are actively sharing EHR systems with local health information exchange/RHIO/SHIN-NY and sharing health information among clinical partners, including direct exchange (secure messaging), alerts and patient record look up.	DY3 Q4	Project	N/A	In Progress	07/01/2015	03/31/2018	07/01/2015	03/31/2018	03/31/2018	DY3 Q4
Task EHR meets connectivity to RHIO's HIE and SHIN-NY requirements.		Provider	Safety Net Practitioner - Primary Care Provider (PCP)	In Progress	07/01/2015	03/31/2018	07/01/2015	03/31/2018	03/31/2018	DY3 Q4
Task EHR meets connectivity to RHIO's HIE and SHIN-NY requirements.		Provider	Safety Net Practitioner - Non-Primary Care Provider (PCP)	In Progress	07/01/2015	03/31/2018	07/01/2015	03/31/2018	03/31/2018	DY3 Q4
Task EHR meets connectivity to RHIO's HIE and SHIN-NY requirements.		Provider	Safety Net Case Management / Health Home	In Progress	07/01/2015	03/31/2018	07/01/2015	03/31/2018	03/31/2018	DY3 Q4
Task PPS uses alerts and secure messaging functionality.		Project		Completed	01/01/2016	03/31/2016	01/01/2016	03/31/2016	03/31/2016	DY1 Q4



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Project Requirements (Milestone/Task Name)	Prescribed Due Date	Reporting Level	Provider Type	Status	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
Task Identify safety net provider data sharing requirements and assess partner and QE data sharing capabilities and current HIE participation		Project		Completed	07/01/2015	12/31/2015	07/01/2015	12/31/2015	12/31/2015	DY1 Q3
Task Coordinate with Bronx RHIO to develop comprehensive HIE adoption program to encourage and support partner participation and integration		Project		Completed	07/01/2015	12/31/2015	07/01/2015	12/31/2015	12/31/2015	DY1 Q3
Task Begin coordinated interface and service development with Bronx RHIO		Project		Completed	10/01/2015	03/31/2016	10/01/2015	03/31/2016	03/31/2016	DY1 Q4
Task Establish BPHC program to manage support for safety net providers, including, but not limited to primary care providers, mental health and substance use providers, hospitals, and others, to ensure that all are actively sharing health information, coordinating with Bronx RHIO to encourage, track and support partner participation and integration/data sharing		Project		Completed	03/01/2016	04/25/2016	03/01/2016	04/25/2016	06/30/2016	DY2 Q1
Task Track status and manage support to ensure that all PPS safety net providers are actively sharing health information through Bronx RHIO or alternative health information exchange		Project		In Progress	03/01/2016	03/31/2018	03/01/2016	03/31/2018	03/31/2018	DY3 Q4
Milestone #4 Ensure that EHR systems used by participating safety net providers meet Meaningful Use and PCMH Level 3 standards and/or APCM.	DY3 Q4	Project	N/A	In Progress	04/01/2015	03/31/2018	04/01/2015	03/31/2018	03/31/2018	DY3 Q4
Task EHR meets Meaningful Use Stage 2 CMS requirements (Note: any/all MU requirements adjusted by CMS will be incorporated into the assessment criteria).		Project		In Progress	04/01/2015	03/31/2018	04/01/2015	03/31/2018	03/31/2018	DY3 Q4
Task PPS has achieved NCQA 2014 Level 3 PCMH standards and/or APCM.		Provider	Safety Net Practitioner - Primary Care Provider (PCP)	In Progress	04/01/2015	03/31/2018	04/01/2015	03/31/2018	03/31/2018	DY3 Q4
Task Assess eligible participating partner EHR use relative to Meaningful Use and PCMH 2014 Level 3 standards		Project		Completed	06/30/2015	08/30/2015	06/30/2015	08/30/2015	09/30/2015	DY1 Q2
Task Establish BPHC program to educate, encourage, track and support eligible safety net providers in acquiring/implementing certified EHR systems, including potential use of incentive-based payments for implementation		Project		Completed	10/01/2015	06/30/2016	10/01/2015	06/30/2016	06/30/2016	DY2 Q1



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Project Requirements (Milestone/Task Name)	Prescribed Due Date	Reporting Level	Provider Type	Status	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
Task Recruit or contract for EHR implementation resources as needed		Project		Completed	11/01/2015	06/30/2016	11/01/2015	06/30/2016	06/30/2016	DY2 Q1
Task Begin actively encouraging, tracking and supporting partner EHR implementation and progress towards Meaningful Use and PCMH standards		Project		In Progress	08/01/2016	12/31/2016	08/01/2016	12/31/2016	12/31/2016	DY2 Q3
Task Track status and manage support to ensure all eligible safety net providers are using certified EHR systems that meet Meaningful Use and PCMH 2014 Level 3 standards		Project		In Progress	10/15/2015	03/15/2018	10/15/2015	03/15/2018	03/31/2018	DY3 Q4
Milestone #5 Perform population health management by actively using EHRs and other IT platforms, including use of targeted patient registries, for all participating safety net providers.	DY3 Q4	Project	N/A	In Progress	04/01/2015	03/31/2017	04/01/2015	03/31/2017	03/31/2017	DY2 Q4
Task PPS identifies targeted patients through patient registries and is able to track actively engaged patients for project milestone reporting.		Project		In Progress	04/01/2015	12/31/2016	04/01/2015	12/31/2016	12/31/2016	DY2 Q3
Task Define population health management (PHM) requirements, establish PHM function and recruit or contract with partner for PHM staff		Project		Completed	04/01/2015	12/31/2015	04/01/2015	12/31/2015	12/31/2015	DY1 Q3
Task Perform current state assessment of E.H.R. capabilities.		Project		Completed	04/01/2015	12/31/2015	04/01/2015	12/31/2015	12/31/2015	DY1 Q3
Task Perform gap analysis and identify priorities to achieving integration of patient record.		Project		Completed	04/01/2015	12/31/2015	04/01/2015	12/31/2015	12/31/2015	DY1 Q3
Task Define business requirements and data elements for patient registry to stratify and track all patients engaged in this project.		Project		Completed	04/01/2015	11/30/2015	04/01/2015	11/30/2015	12/31/2015	DY1 Q3
Task Recommend registry business requirements and data elements to governance committees for review and approval (Quality and Care Innovation Subcommittee, Information Technology Subcommittee and Executive Committee)		Project		Completed	10/01/2015	12/31/2015	10/01/2015	12/31/2015	12/31/2015	DY1 Q3
Task Engage IT Subcommittee to identify technology and resource requirements for registry, including technical platform for hosting registry.		Project		Completed	04/01/2016	06/30/2016	04/01/2016	06/30/2016	06/30/2016	DY2 Q1
Task Create budget to build registry and acquire necessary resources		Project		Completed	04/01/2016	06/30/2016	04/01/2016	06/30/2016	06/30/2016	DY2 Q1



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Delivery System Reform Incentive Payment Project**

DSRIP Implementation Plan Project

SBH Health System (PPS ID:36)

Project Requirements (Milestone/Task Name)	Prescribed Due Date	Reporting Level	Provider Type	Status	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
Task Assess and acquire or contract for care coordination management solution (CCMS) and other systems and services as required to support PHM and registries		Project		In Progress	04/01/2016	09/30/2016	04/01/2016	12/31/2016	12/31/2016	DY2 Q3
Task Develop project implementation and testing plan for building registry as required for PHM, including technical support, ensure frequent automated updates of registry data		Project		Completed	04/01/2016	06/30/2016	04/01/2016	06/30/2016	06/30/2016	DY2 Q1
Task Develop training plan and curriculum to deploy risk assessment tool, registry and CCMS tool for providers and care managers, emphasizing use of registries and CCMS to increase care coordination and patient engagement with primary care		Project		Completed	04/01/2016	06/30/2016	04/01/2016	06/30/2016	06/30/2016	DY2 Q1
Task Execute registry testing plan and training program for providers and care managers on systems use and on how to identify targeted patients and track those who are actively engaged for milestone reporting.		Project		In Progress	04/01/2016	03/31/2017	04/01/2016	03/31/2017	03/31/2017	DY2 Q4
Task Issue CCMS user credentials and train designated/delegated PPS partner workforce in use of the coordinated/ integrated solution. Disseminate standardized IT protocols and data security requirements across the system.		Project		In Progress	04/01/2016	03/31/2017	04/01/2016	03/31/2017	03/31/2017	DY2 Q4
Task Launch registry and monitor its use and performance, evaluate success of patient tracking, and participating provider utilization patterns, , with an emphasis on tracking patient engagement with primary care.		Project		In Progress	04/01/2016	09/30/2016	04/01/2016	12/31/2016	12/31/2016	DY2 Q3
Milestone #6 Develop a comprehensive care management plan for each patient to engage him/her in care and to reduce patient risk factors.	DY3 Q4	Project	N/A	In Progress	04/01/2015	03/31/2017	04/01/2015	03/31/2017	03/31/2017	DY2 Q4
Task Procedures to engage at-risk patients with care management plan instituted.		Project		In Progress	04/01/2015	03/31/2017	04/01/2015	03/31/2017	03/31/2017	DY2 Q4
Task Develop clinical requirements/use cases and technical requirements for web-based comprehensive care management plan		Project		Completed	05/01/2015	06/30/2015	05/01/2015	06/30/2015	06/30/2015	DY1 Q1
Task Identify qualified coordinated care management (CCMS)		Project		Completed	04/01/2015	09/30/2015	04/01/2015	09/30/2015	09/30/2015	DY1 Q2



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SBH Health System (PPS ID:36)

Project Requirements (Milestone/Task Name)	Prescribed Due Date	Reporting Level	Provider Type	Status	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
vendors										
Task Design/document outreach, intake, assessment, and patient engagement process for HH at-risk population that includes development of written comprehensive care management plan and referrals to Health Homes, substance use providers, community-based organizations, and other providers		Project		Completed	06/01/2015	09/30/2015	06/01/2015	09/30/2015	09/30/2015	DY1 Q2
Task Convene representative group from PPS providers to participate in care management plan development process		Project		Completed	05/01/2015	10/31/2015	05/01/2015	10/31/2015	12/31/2015	DY1 Q3
Task Select/contract with CCMS system(s) that meet requirements		Project		Completed	10/01/2015	09/30/2016	10/01/2015	09/30/2016	09/30/2016	DY2 Q2
Task Develop, in conjunction with Workforce Subcommittee, training curriculum for PPS provider staff		Project		Completed	10/01/2015	04/01/2016	10/01/2015	04/01/2016	06/30/2016	DY2 Q1
Task Select metrics and use CCMS system to track if care management plan is successful in "reducing patient risk factors"		Project		In Progress	04/01/2016	03/31/2017	04/01/2016	03/31/2017	03/31/2017	DY2 Q4
Task Implement comprehensive care management plan system in all participating sites		Project		In Progress	07/01/2016	03/31/2017	07/01/2016	03/31/2017	03/31/2017	DY2 Q4
Task Provide ongoing technical assistance support to participating sites		Project		In Progress	07/01/2016	03/31/2017	07/01/2016	03/31/2017	03/31/2017	DY2 Q4
Task Use rapid cycle evaluation to track implementation successes and shortcomings with regard to the reduction of patient risk factors and develop corrective actions		Project		In Progress	07/01/2016	03/31/2017	07/01/2016	03/31/2017	03/31/2017	DY2 Q4
Milestone #7 Establish partnerships between primary care providers and the local Health Home for care management services. This plan should clearly delineate roles and responsibilities for both parties.	DY2 Q4	Project	N/A	In Progress	07/01/2015	03/31/2017	07/01/2015	03/31/2017	03/31/2017	DY2 Q4
Task Each identified PCP establish partnerships with the local Health Home for care management services.		Provider	Practitioner - Primary Care Provider (PCP)	In Progress	07/01/2015	03/31/2017	07/01/2015	03/31/2017	03/31/2017	DY2 Q4
Task Each identified PCP establish partnerships with the local Health Home for care management services.		Provider	Case Management / Health Home	In Progress	07/01/2015	03/31/2017	07/01/2015	03/31/2017	03/31/2017	DY2 Q4
Task Identify participating primary care practices		Project		Completed	07/01/2015	10/31/2015	07/01/2015	10/31/2015	12/31/2015	DY1 Q3
Task		Project		Completed	09/01/2015	12/31/2015	09/01/2015	12/31/2015	12/31/2015	DY1 Q3



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Project Requirements (Milestone/Task Name)	Prescribed Due Date	Reporting Level	Provider Type	Status	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
Assess participating practices' care management staffing needs to meet care management service needs of HH at-risk population, with particular attention to the complex needs of patients with co-occurring disorders, homelessness and SUD.										
Task Begin developing partnership agreements with HHs, their downstream Care Management Agencies (CMAs) and primary care practices		Project		Completed	01/01/2016	03/31/2016	01/01/2016	03/31/2016	03/31/2016	DY1 Q4
Task Complete partnership agreements with HHs, their downstream Care Management Agencies (CMAs) and primary care practices that include standards for care management services for HH at-risk patients, data collection and reporting, referral processes, care plan content, communication and other policies and procedures		Project		In Progress	04/01/2016	03/31/2017	04/01/2016	03/31/2017	03/31/2017	DY2 Q4
Milestone #8 Establish partnerships between the primary care providers, in concert with the Health Home, with network resources for needed services. Where necessary, the provider will work with local government units (such as SPOAs and public health departments).	DY2 Q4	Project	N/A	In Progress	09/01/2015	12/31/2016	09/01/2015	12/31/2016	12/31/2016	DY2 Q3
Task PPS has established partnerships to medical, behavioral health, and social services.		Provider	Practitioner - Primary Care Provider (PCP)	In Progress	09/01/2015	12/31/2016	09/01/2015	12/31/2016	12/31/2016	DY2 Q3
Task PPS has established partnerships to medical, behavioral health, and social services.		Provider	Case Management / Health Home	In Progress	09/01/2015	12/31/2016	09/01/2015	12/31/2016	12/31/2016	DY2 Q3
Task PPS uses EHRs and HIE system to facilitate and document partnerships with needed services.		Project		Completed	10/01/2015	06/30/2016	10/01/2015	06/30/2016	06/30/2016	DY2 Q1
Task Identify CBO partners that can provide needed social support services to the HH at-risk population		Project		Completed	09/01/2015	12/31/2015	09/01/2015	12/31/2015	12/31/2015	DY1 Q3
Task Develop policies and procedures for CBO-PCP-HH patient referral to mental health, substance abuse, and other services, patient follow up, use of Care Coordination Management Systems (CCMS) tool for care planning & tracking, participation in case conferences, and other policies and procedures, as needed		Project		Completed	09/01/2015	03/31/2016	09/01/2015	03/31/2016	03/31/2016	DY1 Q4
Task		Project		Completed	11/01/2015	03/31/2016	11/01/2015	03/31/2016	03/31/2016	DY1 Q4



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Project Requirements (Milestone/Task Name)	Prescribed Due Date	Reporting Level	Provider Type	Status	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
Develop contractual agreements with CBOs and HHs to provide social support services to patients assessed as eligible for HH at-risk CM services										
Task Implement CBO-PCP-HH patient referral, patient follow up, care planning & tracking, participation in case conferences, and other protocols for facilitating and documenting service coordination in the CCMS, integrated with EHRs via HIE		Project		Completed	10/01/2015	06/30/2016	10/01/2015	06/30/2016	06/30/2016	DY2 Q1
Task Ensure that select CBOs have access to relevant portions of the electronic care management plan/CCMS and are able to document relevant client information in the care management plan		Project		In Progress	07/01/2016	12/31/2016	07/01/2016	12/31/2016	12/31/2016	DY2 Q3
Task Execute contractual agreements with CBOs and HHs to provide social support services to patients assessed as eligible for HH at-risk CM services		Project		In Progress	04/01/2016	12/31/2016	04/01/2016	12/31/2016	12/31/2016	DY2 Q3
Milestone #9 Implement evidence-based practice guidelines to address risk factor reduction as well as to ensure appropriate management of chronic diseases. Develop educational materials consistent with cultural and linguistic needs of the population.	DY2 Q4	Project	N/A	In Progress	05/01/2015	03/31/2017	05/01/2015	03/31/2017	03/31/2017	DY2 Q4
Task PPS has adopted evidence-based practice guidelines for management of chronic conditions. Chronic condition appropriate evidence-based practice guidelines developed and process implemented.		Project		Completed	05/01/2015	09/30/2015	05/01/2015	09/30/2015	09/30/2015	DY1 Q2
Task Regularly scheduled formal meetings are held to develop collaborative evidence-based care practices.		Project		Completed	05/01/2015	09/30/2015	05/01/2015	09/30/2015	09/30/2015	DY1 Q2
Task PPS has included social services agencies in development of risk reduction and care practice guidelines.		Project		Completed	05/01/2015	09/30/2015	05/01/2015	09/30/2015	09/30/2015	DY1 Q2
Task Culturally-competent educational materials have been developed to promote management and prevention of chronic diseases.		Project		In Progress	09/01/2015	03/31/2017	09/01/2015	03/31/2017	03/31/2017	DY2 Q4
Task Convene work groups composed of PCPs and subject matter experts, (SMEs) including MH/SUD and social service agencies, to define target population, select evidence- based guidelines (EBGs) for target population and make recommendations to		Project		Completed	05/01/2015	09/30/2015	05/01/2015	09/30/2015	09/30/2015	DY1 Q2



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Project Requirements (Milestone/Task Name)	Prescribed Due Date	Reporting Level	Provider Type	Status	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
Quality & Care Innovation Sub-Committee (QCI) on EBGs for chronic conditions and collaborative care.										
Task Working with select CBOs, primary care practices and SMEs, including MH/SUD and social service agencies, develop educational materials, suitable to the needs, culture, literacy, and language of the target populations		Project		Completed	09/01/2015	03/31/2016	09/01/2015	03/31/2016	03/31/2016	DY1 Q4
Task QCI reviews educational materials and revises as needed; QCI approves educational materials		Project		Completed	04/01/2016	06/30/2016	04/01/2016	06/30/2016	06/30/2016	DY2 Q1
Task QCI agendas begin to include evaluation of evidence-based guidelines as a topic for discussion at least annually		Project		In Progress	04/01/2016	03/31/2017	04/01/2016	03/31/2017	03/31/2017	DY2 Q4
Task CSO implements EBG and educational material dissemination plan across the PPS		Project		In Progress	04/01/2016	03/31/2017	04/01/2016	03/31/2017	03/31/2017	DY2 Q4
Task Develop mechanisms for regular review of project-selected evidence-based guidelines (EBGs) by implementation work group to assure our PPS is utilizing the most up-to-date tools and that those updated guidelines/protocols continue to be clinically integrated across the PPS		Project		Completed	01/01/2016	09/30/2016	01/01/2016	09/30/2016	09/30/2016	DY2 Q2
Task Develop feedback mechanisms for accountability and continuous quality improvement		Project		Completed	01/01/2016	09/30/2016	01/01/2016	09/30/2016	09/30/2016	DY2 Q2

Prescribed Milestones Current File Uploads

Milestone Name	User ID	File Type	File Name	Description	Upload Date
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No Records Found

Prescribed Milestones Narrative Text

Milestone Name	Narrative Text
Develop a Health Home At-Risk Intervention Program, utilizing participating HHs as well as PCMH/APC PCPs in care coordination within the program.	Bronx Partners for Healthy Communities (BPHC) worked this quarter to hire Care Coordinators and Nurse Care Management Supervisor positions at its large primary care organizations (FQHCs and hospital-based clinics), which provide primary care services to 97% of BPHC's attributed population. Bronx United Independent Practice Association (IPA) also hired International Medical Graduates as Care Coordinators to provide navigation services to patients served by small- to medium-sized practices within the IPA.



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Prescribed Milestones Narrative Text

Milestone Name	Narrative Text
	<p>Early in the quarter, BPHC launched its 60-hour Care Coordinator Training, developed in conjunction with the Primary Care Development Corporation (PCDC) and the Registered Nurse Supervisory Training, which includes both the Care Coordinator Training and a Supervising Care Coordinators Program developed by the National Institute for Behavioral Health. The CSO is also working with PCDC to develop a training program, entitled Essentials of Care Coordination, which will be delivered to members of the primary care team. The Care Coordinator Training includes the following components: 1) 44 hours of Comprehensive Care Coordinator training, designed and delivered by PCDC; 2) eight hours of Motivational Interviewing training, designed and delivered by the National Council for Behavioral Health; and 3) eight hours of training on Care Management for SMI/Substance Users delivered by various subject matter experts. The Registered Nurse Supervisory Training is for Nurse Care Management Supervisors, who will participate in the training with the Care Coordinators and receive an additional two-day training on supervision, delivered by the National Council for Behavioral Health. The Comprehensive Care Coordinator training, which makes up the core of the instruction, includes the following modules: Intro to New Models of Care, Working in Interdisciplinary Teams, Person-Centeredness, Communication and Health Literacy, Chronic Disease and Social Determinants of Health, Assessment, Care Planning and Care Management, Transitions of Care and Closed Loop Referrals, Cultural Competence, Ethics and Professional Boundaries, Quality Improvement, Community Orientation, Health IT, and Documentation and Confidentiality. The Essentials of Care Coordination training aims to provide basic training for staff members who work with care coordinators to ensure a basic understanding of care coordination and its purpose, the role of the care coordinator and how to work with them as part of a team, and how values and bias can affect our work.</p> <p>By expanding care coordination as part of a team-based primary care model, BPHC seeks to transform the delivery of care and the patient experience, particularly for high risk and high needs patients, and to ensure patients gain access to community-based services that address the social determinants of health. This milestone remains on track for completion.</p>
<p>Ensure all eligible primary care providers participating in the project meet NCQA (2011) accredited Patient Centered Medical Home, Level 3 standards and will achieve NCQA 2014 Level 3 PCMH and Advanced Primary Care accreditation by Demonstration Year (DY) 3.</p>	<p>We are continuing to execute a comprehensive plan to support our safety net providers in Meaningful Use (MU) and Patient-Centered Medical Home (PCMH) which includes EHR support and connectivity of data captured therein. A process has been started to ensure all applicable providers meet PCMH recognition and MU accreditation where possible and that we meet our obligation to the previously agreed tasks. Consultants have been deployed to perform detailed gap analyses with about 115 practices, with 85 locations already evaluated thus far. Of those, 25 practices have already submitted their PCMH 2014 attestations, with all achieving level 3, which accounts for 35% of the primary care providers (PCPs) identified by SDOH in our PPS. Of note is SDOH's latest guidelines that modify the requirement from "all" to "eligible" PCPs, which will decrease the number of physicians identified as PCMH eligible and thus likely increase the share of eligible physicians which have already completed this process. Contracting is complete with six consulting groups for the work on the remaining practices. We are starting to also discuss Advance Primary Care (APC) and Transforming Clinical Practice Initiative (TCPI) with SDOH-certified consultants and are identifying locations which would be good candidates for the programs. These six consulting groups are part of a Community of Practice ("CoP"), a learning collaborative that the CSO has organized to build/establish best practices, share and collaborate with experts on PCMH transformation, and transfer the experience and knowledge to other population health initiatives. We are now starting to contract for more challenging, non-traditional PCMH setting such as mobile van clinics and HIV clinics. School Based Health Clinics is another interest and we are exploring ways to transform those practices. To measure our progress we audited every SDOH-identified provider for eligibility and are prepared to share our findings. The milestone is on track for completion in DY3Q4.</p>
<p>Ensure that all participating safety net providers are actively sharing EHR systems with local health information exchange/RHIO/SHIN-NY and sharing health information among clinical partners, including direct exchange (secure messaging), alerts and patient record look up.</p>	<p>We are executing a comprehensive plan to support our safety net providers in Meaningful Use (MU) and Patient-Centered Medical Home (PCMH) which includes EHR support and connectivity of data captured therein. Our agreement with Bronx RHIO will continue to serve as the foundation to achieve next quarter's tasks and those of the future to support this Milestone. Our MU plan will be part of a package of IT interventions for those providers which have yet to achieve connectivity. With the help of NYC DOHMH's Primary Care Information Project (PCIP) we performed a gap assessment of all BPHC providers and using an existing network map we attributed them to organizations. The gap assessment looked at eligibility of physicians, and if eligible, where they are in the MU process. MU pathways have been mapped out and a plan created to meet this requirement. Pertinent data has been loaded into our customer relationship management (CRM) system – Salesforce. Workshops are under development to walk providers through the attestation process for them to capture the AIU payment and meet MU program deadlines. Based on this process a work plan is being developed for each individual organization, prioritizing those physicians which have yet to start the program. As part of the work plan, we are including other IT infrastructure improvements, such as EHR implementation, RHIO connectivity and encounter notification systems deployment. We estimate a maximum MU opportunity of approximately \$60 million which will help fund this work. Our aim is to start the workshops in late October giving us enough time to complete the initial steps by the MU</p>



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Prescribed Milestones Narrative Text

Milestone Name	Narrative Text
	<p>March 2017 deadline. Part of this plan will also be RHIO incentive funding and other revenue streams. Additionally we are partnering with PCIP to serve as a conduit between the RHIO and independent practices which are most at risk of not joining the RHIO.</p> <p>In September a detailed gap assessment was executed as part of the interoperability plan to detail which practices have yet to join a RIHO. Based on the gap assessment, the plan was refined and discussed at the IT subcommittee and posted online for a vote in early October. The milestone is on track for completion by DY3Q4.</p>
<p>Ensure that EHR systems used by participating safety net providers meet Meaningful Use and PCMH Level 3 standards and/or APCM.</p>	<p>We are continuing to execute a comprehensive plan to support our safety net providers in Meaningful Use (MU) and Patient-Centered Medical Home (PCMH) which includes EHR support and connectivity of data captured therein. BPHC's Central Services Organization (CSO) has started the process early on in DY1 to ensure all applicable providers meet PCMH recognition and MU accreditation and that we meet our obligation to the previously agreed tasks. We have hired and deployed expert PCMH consultants to perform detailed gap analyses with about 111 practices, with 85 locations already evaluated thus far. Of the provider locations in the PPS, 95% are compliant with this milestone. Funding has been earmarked for IT expansion and process for this funding's distribution have been developed and communicated to the member organizations. Schedules A (i.e., contracts) have been developed to distribute some of this funding as a result of the process. Our MU plan will be part of a package of IT interventions for those providers which have yet to achieve connectivity. With the help of Primary Care Information Project (PCIP) we performed a gap assessment of all BPHC providers and using an existing network map we attributed them to organizations. The gap assessment looked at eligibility of physicians, and if eligible, where they are in the MU process. Based on this process a work plan is being developed for each individual organization, prioritizing those physicians which have yet to start the program. We have purchased and configured our customer relationship management (CRM) system – Salesforce – to help us take on information necessary and relevant to the MU program and will be further configured to triage the providers. Based on the clustering, we will provide workshops which will walk them through the various steps in MU AIU registration by March 2017 when that step is due. As part of the work plan, we are including other IT infrastructure improvements, such as EHR implementation and RHIO connectivity and encounter notification systems deployment. In conjunction with PCIP, the PPS is tracking providers' IT infrastructure, developing training materials, and other types of support for EHR use and deployment. The milestone is on track for completion by DY3Q4.</p>
<p>Perform population health management by actively using EHRs and other IT platforms, including use of targeted patient registries, for all participating safety net providers.</p>	<p>In DY2Q2 Bronx RHIO replaced all legacy feeds from all of Montefiore's four hospitals, whose EHR system migrated to Epic in July. Bronx RHIO has also acquired BioReference Lab data for Acacia FQHC, one of our largest primary care organization partners. These are important data points to fill in gaps for measures.</p> <p>Also in DY2Q2, Bronx RHIO provided analytics platform training in their Spectrum tool. Training and new accounts were issued for key staff at our largest partners so that they can view the initial clinical metrics and critique the approach for accuracy and utility. These measures include a registry component where the user may select a specific subpopulation (e.g., patients with diabetics only) for a metric thereby narrowing the metric to only focus on performance for that population.</p> <p>We reviewed the list of proposed registries for development in DY2 and determined that we should revise to focus instead on the EPP metrics and the value proposition for establishing centralized, cross- partner registries of those targeted clinically and strategically important populations which include diabetic schizophrenics, patients with elevated blood pressure readings, and children on ADHD medications. We will look to our Quality and Care Innovations Subcommittee (QCIS), the Behavioral Health Leadership Group, and others to advise us to identify needs and value proposition related to these populations in Q3.</p> <p>Bronx RHIO, in an effort to expand its ability to acquire, control, and use data, has decided to migrate to a new technology platform on September 30th. This means that Spectrum (their population management analytics platform) and all other HIE and analytic tools that are known to us will need to be replaced. The migration plans and how they might affect our registries and other system functionality are still unknown at this time although they are being tentatively planned for November 2016 through January 2017</p> <p>Although BPHC fully executed a contract in DY1Q4 with the Bronx RHIO to support registry development and PHM, we are now in the preliminary stages of negotiating with our new leading CCMS vendor, GSIHealth. Delays on the part of our previous leading CCMS vendor (Acupera) contributed to us not having fulfilled the likelihood of signing a CCMS contract by September 30th, 2016 (DY2Q2). We are therefore changing the PPS task completion date until December 31st, 2016 (DY2Q3).</p>



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Prescribed Milestones Narrative Text

Milestone Name	Narrative Text
	<p>The launching of registries, monitoring of their use and performance, evaluation of successful patient tracking, and evaluation of participating provider utilization patterns task is being executed, but will be delayed this quarter (DY2Q2). We have initiated works with the Bronx RHIO and our major partners to help define what patient populations will be tracked in the registries. Our next step is to initiate evaluative works to determine the right audience to help us define those patient populations, and ultimately standardizing the registries across the PPS network. We expect to demonstrate the completion of this task DY2Q3.</p>
<p>Develop a comprehensive care management plan for each patient to engage him/her in care and to reduce patient risk factors.</p>	<p>The BPHC Clinical Operations Plan for Health Home At-Risk describes the roles, responsibilities, and procedures for primary care practices to refer patients to care management services, assess patient needs, set goals with patients, and identify appropriate interventions. These elements make up the comprehensive care management plan for at-risk patients. Efforts were undertaken to increase identification of patients in need of care coordination, both through population health management activities and bottom-up referrals directly from primary care teams. This has increased bottom-up referrals into Health Home care management and enrollment of patients in Health Home At-Risk care coordination services embedded in primary care practices. Bronx United Independent Practice Association (IPA) also hired International Medical Graduates as care coordinators to work with smaller practices within the IPA to develop and manage comprehensive care management plans for eligible patients.</p> <p>Extensive work was undertaken throughout the reporting period to develop a Care Coordination Management System (CCMS) that will meet the needs of the PPS. This included mapping existing systems used by PPS partners to ensure BPHC's chosen solution will provide sufficient interface capabilities to capture all required information for network-wide interoperability and information sharing, regardless of if each partner documents directly in the tool. System demonstrations were provided to the members of the IT Subcommittee in order to gain their insight and support to move forward with a decision. Discussions were also held between the Bronx RHIO and the preferred CCMS vendor to ensure system compatibility in order to meet integration requirements. The PPS has selected a CCMS vendor and will initiate contracting early in DY2 Q3 to begin building, training and implementation before the end of 2016. This milestone remains on track for completion.</p>
<p>Establish partnerships between primary care providers and the local Health Home for care management services. This plan should clearly delineate roles and responsibilities for both parties.</p>	<p>BPHC continues to convene quarterly meetings of the cross-Health Home group for collaboration around provider and community education, bottom-up referral processes, and other topics. This group meets quarterly and includes the three Health Homes serving the vast majority of BPHC attributed Health Home enrolled patients: Bronx Accountable Healthcare Network (BAHN), Community Care Management Partners (CCMP), and Coordinated Behavioral Care (CBC).</p> <p>Significant progress was made during DY2 Q2 to increase the number of bottom-up referrals to Health Homes from BPHC's large primary care practices. Over 500 bottom-up referrals were made during the reporting period. The increased activity has prompted the BAHN to develop more streamlined processes for receiving and processing such referrals. This effort to expand enrollment stems from BPHC provider education initiatives, Care Coordinator hiring and training, and community outreach to enhance understanding of the benefits of care coordination and to clarify referral procedures.</p> <p>The BPHC Central Services Organization (CSO) and Health Homes are in the process of matching primary care practices with Care Management Agencies (CMAs) to build relationships and ensure consistency of care coordination service provision. Outreach strategies and development of formal agreements were discussed during the quarterly meeting of the Health Home group. A payment model was also discussed to fund Health Homes to provide care coordination services to Health Home At-Risk eligible patients from practices lacking embedded care management teams.</p> <p>The CSO issued a request for proposals (RFP) for Health Homes and other organizations interested in providing Critical Time Intervention (CTI) services to seriously mentally ill (SMI) and homeless or precariously housed patients. The target population will be patients meeting the criteria who have been referred from the BPHC Care Transitions program following a discharge from an inpatient psychiatric unit. Based on the proposals received, BPHC chose to fund four agencies to run CTI programs, including two Health Homes/CMAs: CBC and Visiting Nurse Service of New York(VNS-NY). This milestone remains on track for completion.</p>
<p>Establish partnerships between the primary care providers, in concert with the Health Home, with network resources for needed services. Where necessary, the provider will work with local government units (such as SPOAs and public health departments).</p>	<p>BPHC's Community Engagement and Communications Group developed an electronic Community Resources Directory, accessible to providers across the network, in order build a bridge between clinical and social services. The directory is searchable by service type and zip code and is connected to the PPS Salesforce platform, allowing partners to keep their information consistently up to date. A flat file version of the directory is also available through the BPHC website, with a more interactive version currently under development. The Central Services Organization (CSO) worked with partners to define their referral procedures, with particular attention to closed</p>



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Prescribed Milestones Narrative Text

Milestone Name	Narrative Text
	<p>loop referral tracking on all referrals to social services. The CSO also released a request for proposals (RFP) to CBOs on health literacy training for patients, which will include connecting patients to needed PCP, Health Home At-Risk, and Health Home services. Based on the proposals received, BPHC chose to fund 7 organizations: ArchCare, Bronx Community Health Network, Inc., BronxWorks, Inc., Mary Mitchell Family & Youth Center, Inc., Health People, Regional Aide for Interim Needs, and the Bronx Health Link. This milestone remains on track for completion.</p>
<p>Implement evidence-based practice guidelines to address risk factor reduction as well as to ensure appropriate management of chronic diseases. Develop educational materials consistent with cultural and linguistic needs of the population.</p>	<p>The Health Home At-Risk Implementation Work Group (IWG) identified various evidence-based guidelines on care coordination. After conducting an in-depth review of the Agency for Healthcare Research and Quality (AHRQ) guidelines, entitled Designing and Implementing Medicaid Disease and Care Management Programs, the group voted to recommend Section 8: The Care Management Evidence Base to the Quality and Care Innovation Subcommittee (QCIS) to serve as BPHC's evidence-based guidelines on care coordination. The group also chose to recommend the full eight-section document to serve as an implementation reference guide for practices engaged in the Health Home At-Risk Intervention Program. This quarter the QCIS reviewed the recommendation and voted to approve the guidelines during DY2 Q2. During this quarter the Central Services Organization (CSO) continued to collect monthly data on select rapid cycle evaluation (RCE) metrics, which track partner organization progress on priority interventions. These RCEs currently track hiring progress, development of comprehensive care management plans, and bottom-up referrals to Health Homes. A process is in place to regularly review of RCE data with the Health Home At-Risk Implementation Work Group to understand both progress and challenges and to trouble shoot with organizational leadership in the event of lagging performance. This milestone remains on track for completion.</p>

Milestone Review Status

Milestone #	Review Status	IA Formal Comments
Milestone #1	Pass & Ongoing	
Milestone #2	Pass & Ongoing	
Milestone #3	Pass & Ongoing	
Milestone #4	Pass & Ongoing	
Milestone #5	Pass & Ongoing	
Milestone #6	Pass & Ongoing	
Milestone #7	Pass & Ongoing	
Milestone #8	Pass & Ongoing	
Milestone #9	Pass & Ongoing	



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✔ IPQR Module 2.a.iii.4 - PPS Defined Milestones

Instructions :

Please provide updates to baseline reporting on status, target dates, and work breakdown tasks for PPS-defined milestones.

Milestone/Task Name	Status	Description	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
Milestone Mid-Point Assessment	Completed	Mid-Point Assessment	06/01/2016	06/30/2016	06/01/2016	06/30/2016	06/30/2016	DY2 Q1

PPS Defined Milestones Current File Uploads

Milestone Name	User ID	File Type	File Name	Description	Upload Date
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No Records Found

PPS Defined Milestones Narrative Text

Milestone Name	Narrative Text
Mid-Point Assessment	



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IPQR Module 2.a.iii.5 - IA Monitoring

Instructions :



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Project 2.b.iii – ED care triage for at-risk populations

✓ IPQR Module 2.b.iii.1 - Major Risks to Implementation and Mitigation Strategies

Instructions :

Please describe what the major risks are for this project, as well as the actions you plan to take to mitigate them.

- (1) A key risk associated with BPHC's strategy for 2.b.iii includes the possibility of delayed expansion of the Emergency Department (ED) Navigator program due to recruitment and training challenges. To mitigate this risk, BPHC will stagger the DSRIP program expansion, beginning in the SBH ED and Montefiore's Moses EDs and then moving to other Montefiore EDs. BPHC has contracted with the CMO to help lead program development and training, and other programmatic functions to minimize delays and ensure proper programmatic oversight.
- (2) Patients with BH conditions are more likely to overutilize the ED and may impact DSRIP's goal of reduction in avoidable ED use. CBOs can help mitigate this risk: Parachute NYC is an effective program that provides an alternative to the ED and inpatient admissions through peer-run respite centers and mobile crisis intervention. The program has been challenged by low use. It reaches the end of its funding on June 30, 2016. Discussions with MCOs regarding a payment mechanism to sustain the program are still in progress. To mitigate these risks, BPHC will work with NYCDOHMH, Riverdale Mental Health Association, and the Visiting Nurse Service of New York to develop an approach, negotiate with MCOs regarding program payments and "market" the program more intensively to ED physicians, psychiatrists, Health Homes (HH), and CBOs.
- (3) Many of the targeted patients for this project are in need of social as well as medical services. However, many arrive at the ED during off-hours, limiting the time in which staff can connect patients with PCPs, urgent care centers, HHs and social service providers. In addition, ED providers often lack the knowledge and time to connect patients with social service agencies and Parachute NYC program. To mitigate these risks, BPHC will expand hours of CMO's ED Navigator program to 12-hour days with weekend hours to better account for individuals who arrive at the ED and need support services during off-hours. BPHC will train staff to provide warm hand-offs to social services the next business day as well as track referrals to completion. BPHC is also developing a web-based directory of CBO providers that will provide comprehensive information on the scope of social services provided across the PPS.
- (4) IT challenges across providers present additional barriers to 2.b.iii and care coordination efforts. Many of the alternatives to the ED, including urgent care centers, Parachute NYC, PCPs, and CBOs do not have EMR data-sharing capabilities and are not connected to Bronx RHIO. Without these capabilities, patient information is not accessible at the point of care and cannot be shared electronically with patients' existing PCPs. BPHC will expand RHIO connectivity to more PPS providers and increase the use of RHIO alerts to inform PCPs of the patients' ED admission. BPHC will implement an electronic care management and referral management tool to be shared across BPHC providers. BPHC will support a communication plan to make ED and community-based staff aware of the value of the tool for patients through transitions from ED to other settings (SNF, HH, CBO, or other PPS provider).
- (5) Another risk is the ability for ED navigators to identify patients' PCPs and make real-time appointments, especially if patients arrive in ED at off-hours. To mitigate this risk, PPS is investigating means of identifying patient PCPs using RHIO and use of open access scheduling to make appointments without having to call PCP offices.



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✔ IPQR Module 2.b.iii.2 - Patient Engagement Speed

Instructions :

Enter the number of patients actively engaged through the current quarter. The number entered into the "Quarterly Update" area needs to reflect the cumulative method of counting within a DSRIP year. For example, the number reported in this field for Q4 should include patients previously reported in Q3 plus new patients engaged in Q4. Any explanations regarding altered or missed patient commitments must be included within the narrative box, not as text within uploaded documentation.

Benchmarks	
Actively Engaged Speed	Actively Engaged Scale
DY3,Q4	13,720

	Year,Quarter	DY2,Q1	DY2,Q2	DY2,Q3	DY2,Q4
PPS Reported	Baseline Commitment	2,573	5,145	7,718	10,290
	Quarterly Update	2,916	7,734	0	0
	Percent(%) of Commitment	113.33%	150.32%	0.00%	0.00%
IA Approved	Quarterly Update	0	7,734	0	0
	Percent(%) of Commitment	0.00%	150.32%	0.00%	0.00%

Current File Uploads

User ID	File Type	File Name	File Description	Upload Date
zstopak	Report(s)	36_DY2Q2_PROJ2biii_MDL2biii2_PES_RPT_BPHC-PATIENTLIST-2biii-DY2Q2_7734pts_FINAL_7523.xlsx	Actively engaged patient report	10/31/2016 10:48 AM

Narrative Text :

For PPS to provide additional context regarding progress and/or updates to IA.

Module Review Status

Review Status	IA Formal Comments
Pass & Ongoing	



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✅ IPQR Module 2.b.iii.3 - Prescribed Milestones

Instructions :

Please provide updates to baseline reporting on status, target dates, and work breakdown tasks for prescribed milestones. For milestones that are due and completed within the reporting period, documentation is required to provide evidence of project requirement achievement. Any explanations regarding altered or missed provider commitments should be included within the narrative box, not as text within uploaded documentation.

Project Requirements (Milestone/Task Name)	Prescribed Due Date	Reporting Level	Provider Type	Status	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
Milestone #1 Establish ED care triage program for at-risk populations	DY3 Q4	Project	N/A	In Progress	07/01/2015	03/31/2017	07/01/2015	03/31/2017	03/31/2017	DY2 Q4
Task Stand up program based on project requirements		Project		In Progress	07/01/2015	03/31/2017	07/01/2015	03/31/2017	03/31/2017	DY2 Q4
Task Identify key stakeholders and initiate regular ED care triage task force meetings		Project		Completed	07/01/2015	12/31/2015	07/01/2015	12/31/2015	12/31/2015	DY1 Q3
Task Conduct preliminary site visits to participating EDs		Project		Completed	08/15/2015	12/31/2015	08/15/2015	12/31/2015	12/31/2015	DY1 Q3
Task Establish workflow triage model with input from task force and participating ED site-specific implementation teams		Project		Completed	08/15/2015	12/31/2015	08/15/2015	12/31/2015	12/31/2015	DY1 Q3
Task Draft job descriptions, staffing and recruitment plan, in consultation with the Workforce Subcommittee		Project		Completed	10/01/2015	03/31/2016	10/01/2015	03/31/2016	03/31/2016	DY1 Q4
Task Identify a documentation platform for templates and tools developed for ED care triage		Project		Completed	10/01/2015	03/31/2016	10/01/2015	03/31/2016	03/31/2016	DY1 Q4
Task Develop guidelines and assessment template/tool for use by Patient Navigator, including mechanisms to identify patients who are already engaged in HHs and those who are eligible for HHs		Project		Completed	10/01/2015	03/31/2016	10/01/2015	03/31/2016	03/31/2016	DY1 Q4
Task Develop guidelines and assessment template/tool for assisting patient in selecting a PCP		Project		Completed	10/01/2015	03/31/2016	10/01/2015	03/31/2016	03/31/2016	DY1 Q4
Task Develop guidelines and assessment template for scheduling follow-up PCP/BH provider/Other provider		Project		Completed	10/01/2015	03/31/2016	10/01/2015	03/31/2016	03/31/2016	DY1 Q4
Task Develop guidelines and assessment template to be used in identifying patient's need for social supports and the process of referral to CBOs, with particular attention to the complex needs of patients with co-occurring disorders, homelessness and SUD		Project		Completed	10/01/2015	03/31/2016	10/01/2015	03/31/2016	03/31/2016	DY1 Q4
Task		Project		Completed	10/01/2015	03/31/2016	10/01/2015	03/31/2016	03/31/2016	DY1 Q4



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Project Requirements (Milestone/Task Name)	Prescribed Due Date	Reporting Level	Provider Type	Status	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
Develop standard procedures for notifying and sharing information with PCP / HH care manager / other provider										
Task Develop standard procedures for referral to behavioral health support services for eligible patients, with particular attention to the complex needs of patients with co-occurring disorders, homelessness and SUD		Project		Completed	10/01/2015	03/31/2016	10/01/2015	03/31/2016	03/31/2016	DY1 Q4
Task Develop specifications to generate alerts for patients to be targeted in ED care triage; specify criteria for intervention		Project		Completed	10/01/2015	03/31/2016	10/01/2015	03/31/2016	03/31/2016	DY1 Q4
Task Develop training curriculum for Patient Navigators and ED staff using evidence-based care management principles and project specific procedures and tools		Project		Completed	01/01/2016	06/30/2016	01/01/2016	06/30/2016	06/30/2016	DY2 Q1
Task Finalize compilation of all documentation into a Clinical Operations Plan (COP) for ED Care Triage for At-Risk Populations		Project		Completed	03/01/2016	06/30/2016	03/01/2016	06/30/2016	06/30/2016	DY2 Q1
Task Finalize budget for ED Care Triage for At-Risk Populations		Project		Completed	03/01/2016	06/30/2016	03/01/2016	06/30/2016	06/30/2016	DY2 Q1
Task Submit elements of the COP to Quality and Care Innovation Sub-Committee (QCIS) for approval		Project		Completed	04/01/2016	08/31/2016	04/01/2016	08/31/2016	09/30/2016	DY2 Q2
Task Establish plan for data exchange and systems for documenting ED Care Triage activities across the PPS		Project		Completed	04/01/2016	08/31/2016	04/01/2016	08/31/2016	09/30/2016	DY2 Q2
Task Identify and catalogue available community resources, using the CNA as a starting point to create a Community Resources Database		Project		In Progress	07/01/2015	12/31/2016	07/01/2015	12/31/2016	12/31/2016	DY2 Q3
Task Survey participating providers to identify gaps in services and identify additional potential community organization partners		Project		Completed	07/15/2015	03/31/2016	07/15/2015	03/31/2016	03/31/2016	DY1 Q4
Task Define processes for referral, and access to information among providers, and feedback processes to the practices electronically with interim manual processes as needed in conjunction with IT subcommittee		Project		Completed	10/01/2015	03/31/2016	10/01/2015	03/31/2016	03/31/2016	DY1 Q4
Task Establish and document referral and follow-up procedures for the sites, with a mechanism for sites to audit adherence and report to		Project		In Progress	04/01/2016	03/31/2017	04/01/2016	03/31/2017	03/31/2017	DY2 Q4



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Project Requirements (Milestone/Task Name)	Prescribed Due Date	Reporting Level	Provider Type	Status	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
QCIS										
Task Identify community organizations for inclusion in the initial iteration of the Community Resource Database, sign agreements with with community based organizations and establish process to facilitate feedback to and from community organizations		Project		In Progress	10/01/2015	03/31/2017	10/01/2015	03/31/2017	03/31/2017	DY2 Q4
Task Perform regular checks of Community Resource Database to ensure data is up to date and accurate and to identify additional resources to consider including		Project		Not Started	01/01/2017	03/31/2017	01/01/2017	03/31/2017	03/31/2017	DY2 Q4
Task Conduct periodic meetings/learning collaboratives with community organization partners to gather feedback and share best practices		Project		In Progress	04/01/2016	03/31/2017	04/01/2016	03/31/2017	03/31/2017	DY2 Q4
Task Establish the schedule and materials for periodic staff training on the warm transfer and referral tracking		Project		In Progress	04/01/2016	03/31/2017	04/01/2016	03/31/2017	03/31/2017	DY2 Q4
Task Orient hospital staff and community-based partners on the project		Project		Completed	10/15/2015	03/31/2016	10/15/2015	03/31/2016	03/31/2016	DY1 Q4
Task Develop and implement registry reporting capabilities to track and intervene on patients to be targeted by ED care triage		Project		In Progress	10/01/2015	12/31/2016	10/01/2015	12/31/2016	12/31/2016	DY2 Q3
Task Recruit and hire Patient Navigators		Project		In Progress	10/01/2015	03/31/2017	10/01/2015	03/31/2017	03/31/2017	DY2 Q4
Task Train Patient Navigators, their supervisors, and ED staff using the curriculum developed including use of Community Resource Database, with particular attention to the complex needs of patients with co-occurring disorders, homelessness and SUD		Project		In Progress	10/01/2015	03/31/2017	10/01/2015	03/31/2017	03/31/2017	DY2 Q4
Milestone #2 Participating EDs will establish partnerships to community primary care providers with an emphasis on those that are PCMHs and have open access scheduling. a. Achieve NCQA 2014 Level 3 Medical Home standards or NYS Advanced Primary Care Model standards by the end of DSRIP Year 3. b. Develop process and procedures to establish connectivity between the emergency department and community primary care providers. c. Ensure real time notification to a Health Home care manager as applicable	DY3 Q4	Project	N/A	In Progress	06/30/2015	03/31/2018	06/30/2015	03/31/2018	03/31/2018	DY3 Q4



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Project Requirements (Milestone/Task Name)	Prescribed Due Date	Reporting Level	Provider Type	Status	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
Task All eligible practices meet NCQA 2014 Level 3 PCMH and/or APCM standards.		Provider	Safety Net Practitioner - Primary Care Provider (PCP)	In Progress	06/30/2015	03/31/2018	06/30/2015	03/31/2018	03/31/2018	DY3 Q4
Task EHR meets Meaningful Use Stage 2 CMS requirements (Note: any/all MU requirements adjusted by CMS will be incorporated into the assessment criteria.)		Project		In Progress	06/30/2015	03/31/2018	06/30/2015	03/31/2018	03/31/2018	DY3 Q4
Task Encounter Notification Service (ENS) is installed in all PCP offices and EDs		Provider	Safety Net Practitioner - Primary Care Provider (PCP)	In Progress	07/01/2015	03/31/2018	07/01/2015	03/31/2018	03/31/2018	DY3 Q4
Task Encounter Notification Service (ENS) is installed in all PCP offices and EDs		Provider	Safety Net Hospital	In Progress	07/01/2015	03/31/2018	07/01/2015	03/31/2018	03/31/2018	DY3 Q4
Task Assess eligible participating PCP PCMH recognition status and opportunity to expand access to primary care based on PCMH-enabled practices		Project		Completed	06/30/2015	12/31/2015	06/30/2015	12/31/2015	12/31/2015	DY1 Q3
Task Recruit or contract for PCMH practice certification resources as needed		Project		Completed	06/30/2015	12/31/2015	06/30/2015	12/31/2015	12/31/2015	DY1 Q3
Task Establish BPHC program to educate on the benefits of, and encourage, track and support PCPs and facility based senior leadership in achieving PCMH 2014 Level 3 recognition, including potential use of incentive-based payments for achieving recognition		Project		Completed	10/01/2015	04/15/2016	10/01/2015	04/15/2016	06/30/2016	DY2 Q1
Task Perform gap analysis by practice and identify key priorities.		Project		Completed	10/01/2015	04/15/2016	10/01/2015	04/15/2016	06/30/2016	DY2 Q1
Task Finalize strategy to support primary care physicians with achieving 2014 NCQA Level 3 PCMH certification by sub committees, including trainings and education.		Project		Completed	10/01/2015	04/15/2016	10/01/2015	04/15/2016	06/30/2016	DY2 Q1
Task Begin actively encouraging, tracking and supporting partner efforts towards PCMH recognition		Project		In Progress	01/01/2016	11/30/2016	01/01/2016	11/30/2016	12/31/2016	DY2 Q3
Task Monitor progress with achieving 2014 NCQA level 3 PCMH certification, support provided by PPS wide PCMH sub-committee as needed.		Project		In Progress	01/01/2016	03/31/2018	01/01/2016	03/31/2018	03/31/2018	DY3 Q4
Task Assess eligible participating partner EHR use relative to		Project		Completed	06/30/2015	08/30/2015	06/30/2015	08/30/2015	09/30/2015	DY1 Q2



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Project Requirements (Milestone/Task Name)	Prescribed Due Date	Reporting Level	Provider Type	Status	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
Meaningful Use and PCMH 2014 Level 3 standards										
Task Establish BPHC program to educate, encourage, track and support eligible safety net providers in acquiring/implementing certified EHR systems, including potential use of incentive-based payments for implementation		Project		Completed	10/01/2015	12/01/2015	10/01/2015	12/01/2015	12/31/2015	DY1 Q3
Task Recruit or contract for EHR implementation resources as needed		Project		Completed	11/01/2015	04/01/2016	11/01/2015	04/01/2016	06/30/2016	DY2 Q1
Task Begin actively encouraging, tracking and supporting partner EHR implementation and progress towards Meaningful Use and PCMH standards		Project		In Progress	08/01/2016	12/31/2016	08/01/2016	12/31/2016	12/31/2016	DY2 Q3
Task Track status and manage support to ensure all eligible safety net providers are using certified EHR systems that meet Meaningful Use and PCMH 2014 Level 3 standards		Project		In Progress	10/15/2015	03/15/2018	10/15/2015	03/15/2018	03/31/2018	DY3 Q4
Task Identify safety net provider data sharing requirements and ENS capabilities and assess partner and QE data sharing capabilities and current HIE participation		Project		Completed	07/01/2015	12/31/2015	07/01/2015	12/31/2015	12/31/2015	DY1 Q3
Task Coordinate with Bronx RHIO to develop comprehensive HIE adoption program to encourage and support partner participation and integration		Project		Completed	07/01/2015	12/31/2015	07/01/2015	12/31/2015	12/31/2015	DY1 Q3
Task Begin coordinated interface and service development with Bronx RHIO		Project		Completed	10/01/2015	03/31/2016	10/01/2015	03/31/2016	03/31/2016	DY1 Q4
Task Establish BPHC program to manage support for safety net providers to ensure that all are actively sharing health information, coordinating with Bronx RHIO to encourage, track and support partner participation and integration/data sharing		Project		Completed	03/01/2016	04/25/2016	03/01/2016	04/25/2016	06/30/2016	DY2 Q1
Task Track status and manage support to ensure that all PPS safety net providers are actively sharing health information through Bronx RHIO/ENS/alternative health information exchange		Project		In Progress	03/01/2016	03/31/2018	03/01/2016	03/31/2018	03/31/2018	DY3 Q4
Task Monitor the use of ENS for communications related to ED Care Triage		Project		In Progress	03/01/2016	03/31/2018	03/01/2016	03/31/2018	03/31/2018	DY3 Q4
Task Monitor practice transformation sustainability after receiving 2014		Project		In Progress	01/01/2016	03/31/2018	01/01/2016	03/31/2018	03/31/2018	DY3 Q4



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Project Requirements (Milestone/Task Name)	Prescribed Due Date	Reporting Level	Provider Type	Status	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
NCQA level 3 PCMH certification, and provide support as needed.										
Milestone #3 For patients presenting with minor illnesses who do not have a primary care provider: a. Patient navigators will assist the presenting patient to receive an immediate appointment with a primary care provider, after required medical screening examination, to validate a non-emergency need. b. Patient navigator will assist the patient with identifying and accessing needed community support resources. c. Patient navigator will assist the member in receiving a timely appointment with that provider's office (for patients with a primary care provider).	DY3 Q4	Project	N/A	In Progress	09/01/2016	03/31/2018	09/01/2016	03/31/2018	03/31/2018	DY3 Q4
Task A defined process for triage of patients from patient navigators to non-emergency PCP and needed community support resources is in place.		Project		In Progress	09/01/2016	03/31/2017	09/01/2016	03/31/2017	03/31/2017	DY2 Q4
Task Implement ED care triage protocols, as outlined in Milestone 1		Project		In Progress	09/01/2016	03/31/2017	09/01/2016	03/31/2017	03/31/2017	DY2 Q4
Task Provide technical assistance to site-specific implementation teams		Project		In Progress	09/01/2016	03/31/2017	09/01/2016	03/31/2017	03/31/2017	DY2 Q4
Task Monitor the speed with which patients receive an appointment with PCP/specialist/BH. Troubleshoot with PCPs/others as necessary		Project		In Progress	09/01/2016	03/31/2017	09/01/2016	03/31/2017	03/31/2017	DY2 Q4
Task Patient Navigation Team conducts telephonic follow-up with patient and PCP/HH/behavioral health/appropriate specialty service/CBO/other support service to ensure access to care, community support resources and to track appointment completion.		Project		In Progress	09/01/2016	03/31/2017	09/01/2016	03/31/2017	03/31/2017	DY2 Q4
Task Modify Clinical Operations Plan procedures to reflect lessons learned, in conjunction with task force		Project		In Progress	09/01/2016	03/31/2017	09/01/2016	03/31/2017	03/31/2017	DY2 Q4
Milestone #4 Established protocols allowing ED and first responders - under supervision of the ED practitioners - to transport patients with non-acute disorders to alternate care sites including the PCMH to receive more appropriate level of care. (This requirement is	DY2 Q4	Project	N/A	On Hold	04/01/2015	03/31/2020	04/01/2015	03/31/2020	03/31/2020	DY5 Q4



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DSRIP Implementation Plan Project

SBH Health System (PPS ID:36)

Project Requirements (Milestone/Task Name)	Prescribed Due Date	Reporting Level	Provider Type	Status	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
optional.)										
Task PPS has protocols and operations in place to transport non-acute patients to appropriate care site. (Optional).		Provider	Safety Net Hospital	On Hold	04/01/2015	03/31/2020	04/01/2015	03/31/2020	03/31/2020	DY5 Q4
Milestone #5 Use EHRs and other technical platforms to track all patients engaged in the project.	DY2 Q4	Project	N/A	In Progress	04/01/2015	03/31/2017	04/01/2015	03/31/2017	03/31/2017	DY2 Q4
Task PPS identifies targeted patients and is able to track actively engaged patients for project milestone reporting.		Project		In Progress	04/01/2015	03/31/2017	04/01/2015	03/31/2017	03/31/2017	DY2 Q4
Task Perform gap analysis and identify priorities to achieving integration of patient record.		Project		Completed	04/01/2015	01/01/2016	04/01/2015	01/01/2016	03/31/2016	DY1 Q4
Task Define business requirements and data elements for patient registry to stratify and track all patients engaged in this project.		Project		Completed	04/01/2015	01/01/2016	04/01/2015	01/01/2016	03/31/2016	DY1 Q4
Task Recommend registry business requirements and data elements to governance committees for review and approval (Quality and Care Innovation Subcommittee, Information Technology Subcommittee and Executive Committee)		Project		Completed	04/01/2015	01/01/2016	04/01/2015	01/01/2016	03/31/2016	DY1 Q4
Task Engage IT Subcommittee to identify technology and resource requirements for registry, including technical platform for hosting registry.		Project		Completed	04/01/2016	06/30/2016	04/01/2016	06/30/2016	06/30/2016	DY2 Q1
Task Create budget to build registry and acquire necessary resources		Project		Completed	04/01/2016	06/30/2016	04/01/2016	06/30/2016	06/30/2016	DY2 Q1
Task Assess and acquire or contract for care coordination management solution (CCMS) and other systems and services as required to support PHM and registries		Project		In Progress	04/01/2016	09/30/2016	04/01/2016	12/31/2016	12/31/2016	DY2 Q3
Task Develop project implementation and testing plan for building registry as required for PHM, including technical support, ensure frequent automated updates of registry data		Project		Completed	04/01/2016	06/30/2016	04/01/2016	06/30/2016	06/30/2016	DY2 Q1
Task Develop training plan and curriculum to deploy risk assessment tool, registry and CCMS tool for providers and care managers, emphasizing use of registries and CCMS to increase care coordination and patient engagement with primary care		Project		Completed	04/01/2016	06/30/2016	04/01/2016	06/30/2016	06/30/2016	DY2 Q1
Task		Project		In Progress	04/01/2016	03/31/2017	04/01/2016	03/31/2017	03/31/2017	DY2 Q4



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Project Requirements (Milestone/Task Name)	Prescribed Due Date	Reporting Level	Provider Type	Status	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
Execute registry testing plan and training program for providers and care managers on systems use and on how to identify targeted patients and track those who are actively engaged for milestone reporting.										
Task Issue CCMS user credentials and train designated/delegated PPS partner workforce in use of the coordinated/ integrated solution. Disseminate standardized IT protocols and data security requirements across the system.		Project		In Progress	04/01/2016	03/31/2017	04/01/2016	03/31/2017	03/31/2017	DY2 Q4
Task Launch registry and monitor its use and performance, evaluate success of patient tracking, and participating provider utilization patterns, with an emphasis on tracking patient engagement with primary care.		Project		In Progress	04/01/2016	09/30/2016	04/01/2016	12/31/2016	12/31/2016	DY2 Q3

Prescribed Milestones Current File Uploads

Milestone Name	User ID	File Type	File Name	Description	Upload Date
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No Records Found

Prescribed Milestones Narrative Text

Milestone Name	Narrative Text
Establish ED care triage program for at-risk populations	Bronx Partners for Healthy Communities (BPHC), with the assistance of Montefiore's Care Management Organization (CMO) as vendor and a joint SBH-Montefiore implementation team, is implementing the ED Care Triage project. The Co-chair of the ED and Care Transitions Implementation Workgroup (IWG) presented elements of the ED Care Triage Clinical Operations Plan (COP) to the Quality and Care Innovation Sub-committee (QCIS). Those elements were approved by that committee. IT teams at SBH Health System have built a majority of the documentation screens needed for ED Care Triage and established plans for exchanging an ED discharge summary with PCPs and/or Health Home Care Managers (task due Q2). Montefiore has experienced a delay in their IT development and will begin development of documentation screens in DY2Q3. Activities of the Site-Specific Implementation Team/Project task forces for DY2Q2 included expanding processes laid out in the COP and customizing them by institution. These processes include plans for selecting a PCP and expanding access to primary care, identifying the Health Home (HH) care manager and reaching out to him/her to share information on the ED visit and make a warm hand-off for continued care coordination, devising a plan for data exchange and systems for documenting ED Care Triage activities across the PPS (task due this quarter) and completing the training curriculum for ED Navigators. Collaboration with Bronx Lebanon and One City Health (HHC) PPS in geographical proximity has continued with a second meeting occurring during the quarter where efforts to return patients to their PCP, make appointments with that PCP and share clinical information was discussed. SBH and Montefiore – the two hospital systems in BPHC – have adjusted rollout plans for estimated completion of hiring and training starting in the SBH and Montefiore Moses ED in DY2Q3 and then to the other Montefiore EDs including the Children's Hospital by DY2Q4. SBH and Montefiore have actively been recruiting staff but have experienced delays in hiring due to identifying qualified staff. Both SBH and Montefiore have hired a portion of program staff during the quarter. Milestone is on track for completion by DY2Q4.
Participating EDs will establish partnerships to community primary care	We are executing a comprehensive plan to support our safety net providers in Meaningful Use (MU) and Patient-Centered Medical Home (PCMH) which includes EHR



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Prescribed Milestones Narrative Text

Milestone Name	Narrative Text
<p>providers with an emphasis on those that are PCMHs and have open access scheduling.</p> <p>a. Achieve NCQA 2014 Level 3 Medical Home standards or NYS Advanced Primary Care Model standards by the end of DSRIP Year 3.</p> <p>b. Develop process and procedures to establish connectivity between the emergency department and community primary care providers.</p> <p>c. Ensure real time notification to a Health Home care manager as applicable</p>	<p>support and connectivity of data captured therein. Our agreement with Bronx RHIO will continue to serve as the foundation to achieve next quarter's tasks and those of the future to support this Milestone. Our MU plan will be part of a package of IT interventions for those providers which have yet to achieve connectivity. With the help of NYC DOHMH's Primary Care Information Project (PCIP) we performed a gap assessment of all BPHC providers and using an existing network map we attributed them to organizations. The gap assessment looked at eligibility of physicians, and if eligible, where they are in the MU process. MU pathways have been mapped out and a plan created to meet this requirement. Pertinent data has been loaded into our customer relationship management (CRM) system – Salesforce. Workshops are under development to walk providers through the attestation process for them to capture the AIU payment and meet MU program deadlines. Based on this process a work plan is being developed for each individual organization, prioritizing those physicians which have yet to start the program. As part of the work plan, we are including other IT infrastructure improvements, such as EHR implementation, RHIO connectivity and encounter notification systems deployment. We estimate a maximum MU opportunity of approximately \$60 million which will help fund this work. Our aim is to start the workshops in late October giving us enough time to complete the initial steps by the MU March 2017 deadline. Part of this plan will also be RHIO incentive funding and other revenue streams. Additionally we are partnering with PCIP to serve as a conduit between the RHIO and independent practices which are most at risk of not joining the RHIO.</p> <p>In September a detailed gap assessment was executed as part of the interoperability plan to detail which practices have yet to join a RHIO. Based on the gap assessment, the plan was refined and discussed at the IT subcommittee and posted online for a vote in early October.</p> <p>Meetings with the Bronx RHIO and seven largest primary care organization partners in continued DY2Q2 to further define workflow for utilizing alerts and communicating ED Navigator recommendations to PCPs and Health Homes. Initial meetings to assess needs and capability with the majority of our partners have occurred. Small and solo practices which are part of the IPAs have also been engaged. Meetings with additional partners including small practices that are part of IPAs will continue in DY2Q3. The PPS is in the process of devising a strategy to approach RHIO alerts with all partners as part of an overall interconnectivity and population health management strategy. The milestone is on track for completion by DY3Q4.</p>
<p>For patients presenting with minor illnesses who do not have a primary care provider:</p> <p>a. Patient navigators will assist the presenting patient to receive an immediate appointment with a primary care provider, after required medical screening examination, to validate a non-emergency need.</p> <p>b. Patient navigator will assist the patient with identifying and accessing needed community support resources.</p> <p>c. Patient navigator will assist the member in receiving a timely appointment with that provider's office (for patients with a primary care provider).</p>	<p>There were no tasks due this quarter under this milestone but all were set to begin this quarter. As indicated in the milestone 1 narrative, Bronx Partners for Healthy Communities (BPHC) continues to work with Hospital-based Site-Specific Implementation Teams (SSITs) to develop institution-specific processes to identify the patient's PCP so that appointments can be made prior to the patient leaving the ED. BPHC continues to work with its vendor, Montefiore's Care Management Organization (CMO) to complete the training for ED Navigators which includes training modules for making appointments with a patient's existing PCP as well as a process for the ED Navigator to help the patient select a new PCP and make an appointment with that PCP prior to leaving the ED. Referrals to community-based organizations will be covered as part of the training. Special efforts will be made to make referrals to CBOs the PPS has contracted with: Parachute NYC and a.i.r. bronx.</p>
<p>Established protocols allowing ED and first responders - under supervision of the ED practitioners - to transport patients with non-acute disorders to alternate care sites including the PCMH to receive more appropriate level of care. (This requirement is optional.)</p>	
<p>Use EHRs and other technical platforms to track all patients engaged in the project.</p>	<p>In DY2Q2 Bronx RHIO replaced all legacy feeds from all of Montefiore's four hospitals, whose EHR system migrated to Epic in July. Bronx RHIO has also acquired BioReference Lab data for Acacia FQHC, one of our largest primary care organization partners. These are important data points to fill in gaps for measures.</p> <p>Also in DY2Q2, Bronx RHIO provided analytics platform training in their Spectrum tool. Training and new accounts were issued for key staff at our largest partners so that they can view the initial clinical metrics and critique the approach for accuracy and utility. These measures include a registry component where the user may select a specific subpopulation (e.g., patients with diabetics only) for a metric thereby narrowing the metric to only focus on performance for that population.</p>



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Prescribed Milestones Narrative Text

Milestone Name	Narrative Text
	<p>We reviewed the list of proposed registries for development in DY2 and determined that we should revise to focus instead on the EPP metrics and the value proposition for establishing centralized, cross- partner registries of those targeted clinically and strategically important populations which include diabetic schizophrenics, patients with elevated blood pressure readings, and children on ADHD medications. We will look to our Quality and Care Innovations Subcommittee (QCIS), the Behavioral Health Leadership Group, and others to advise us to identify needs and value proposition related to these populations in Q3.</p> <p>Bronx RHIO, in an effort to expand its ability to acquire, control, and use data, has decided to migrate to a new technology platform on September 30th. This means that Spectrum (their population management analytics platform) and all other HIE and analytic tools that are known to us will need to be replaced. The migration plans and how they might affect our registries and other system functionality are still unknown at this time although they are being tentatively planned for November 2016 through January 2017</p> <p>The following two tasks originally due this quarter will be revised:</p> <p>1) Task text: Assess and acquire or contract for care coordination management solution (CCMS) and other systems and services as required to support PHM and registries.</p> <p>Rationale for delaying task – Although BPHC fully executed a contract in DY1Q4 with the Bronx RHIO to support registry development and PHM, we are now in the preliminary stages of negotiating with our new leading CCMS vendor, GSIHealth. Delays on the part of our previous leading CCMS vendor (Acupera) contributed to us not having fulfilled the likelihood of signing a CCMS contract by September 30th, 2016 (DY2Q2). We are therefore changing the PPS task completion date until December 31st, 2016 (DY2Q3).</p> <p>2) Task text: Launch registry and monitor its use and performance, evaluate success of patient tracking, and participating provider utilization patterns, with an emphasis on tracking patient engagement with primary care.</p> <p>Rationale for delaying task: The launching of registries, monitoring of their use and performance, evaluation of successful patient tracking, and evaluation of participating provider utilization patterns task is being executed, but will be delayed this quarter (DY2Q2). We have initiated works with the Bronx RHIO and our major partners to help define what patient populations will be tracked in the registries. Our next step is to initiate evaluative works to determine the right audience to help us define those patient populations, and ultimately standardizing the registries across the PPS network. We expect to demonstrate the completion of this task DY2Q3.</p>

Milestone Review Status

Milestone #	Review Status	IA Formal Comments
Milestone #1	Pass & Ongoing	
Milestone #2	Pass & Ongoing	
Milestone #3	Pass & Ongoing	
Milestone #4	Pass & Ongoing	
Milestone #5	Pass & Ongoing	



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✔ IPQR Module 2.b.iii.4 - PPS Defined Milestones

Instructions :

Please provide updates to baseline reporting on status, target dates, and work breakdown tasks for PPS-defined milestones.

Milestone/Task Name	Status	Description	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
Milestone Mid-Point Assessment	Completed	Mid-Point Assessment	06/01/2016	06/30/2016	06/01/2016	06/30/2016	06/30/2016	DY2 Q1

PPS Defined Milestones Current File Uploads

Milestone Name	User ID	File Type	File Name	Description	Upload Date
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No Records Found

PPS Defined Milestones Narrative Text

Milestone Name	Narrative Text
Mid-Point Assessment	



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IPQR Module 2.b.iii.5 - IA Monitoring

Instructions :



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Project 2.b.iv – Care transitions intervention model to reduce 30 day readmissions for chronic health conditions

✓ IPQR Module 2.b.iv.1 - Major Risks to Implementation and Mitigation Strategies

Instructions :

Please describe what the major risks are for this project, as well as the actions you plan to take to mitigate them.

- (1) There is often inadequate coordination and communication between hospital-based teams, outpatient care managers (CM), PCPs, SNFs, and home-health care agencies that are key to effective hand-offs among providers. In addition, hospital staff does not always recognize the value of CBOs in managing Care Transitions (CT). To mitigate these risks, Clinical Coordinators (CTCCs), post-discharge care coordinators (PDCCs) and outpatient CMs will have access to an electronic care and referral management tool that can be shared across all BPHC providers. BPHC will assure that partners across multiple settings can use this tool to find and refer to various services needed during transitions of care. Sharing transitional care plans (TCP) through BxRHIO will be instrumental to CT hand offs, as will telephonic follow up to fill gaps and close-loop referral. BPHC will develop training to address cultural competency, language barriers, and detail elements of CT model and roles of each CT team member, including hospital-based staff, outpatient CMs, and CBOs providing social services, with particular attention to warm handoffs, coordination and communication across roles and settings.
- (2) Unstable housing and Behavioral Health (BH) diagnoses including substance use disorder (SUD) may impact readmissions; CBO partners will be engaged to assist in mitigating these risks. To prevent readmissions among SMI patients who are at risk for homelessness, BPHC will fund Health Homes (HH) to provide Critical Time Interventions, an evidence-based, time-limited CT program. In efforts to prevent readmissions and overutilization of the ED among patients with BH diagnoses, SBH Health System (SBH) has partnered with two CBOs through the Medicaid Accelerated eXchange (MAX) Series. BronxWorks and Bronx Crisis Respite Center, CBOs who provide homeless services and crisis respite services respectively, have started to engage SBH BH patients. ED and readmission rates among BH patients have dropped over the six months since the CBO partnerships began. Efforts will be made to expand these CBO partnerships to all BPHC facilities and to develop the CTI program to compliment these services.
- (3) Recruiting and hiring CT staff, particularly Spanish-speaking staff, presents a challenge to readmission reduction efforts. Hospitals may also experience unexpected delays in hiring due to issues with the unions. BPHC is working with local community colleges, CBOs, 1199 Training and Education Fund and NYSNA to help recruit and train care management staff, offer competitive salaries, flexible hours, and job sharing, as feasible, to improve recruitment and retention.
- (4) Existing policies and procedures for early notification of planned discharges differ among hospitals. Notification of HH CMs when patients are being discharged varies, particularly if patients are discharged earlier than expected or from a hospital not subscribed to RHIO alerts. BPHC will require hospitals and PCPs to have RHIO connectivity, to use alerts, and to establish protocols requiring timely notification of discharges to HH CMs. TCPs will be shared with PCPs and HH CMs through RHIO alerts and telephone calls. HHs will be provided with one point of contact in the hospital so that CMs can easily receive relevant updates from the hospital-CT team.



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✔ IPQR Module 2.b.iv.2 - Patient Engagement Speed

Instructions :

Enter the number of patients actively engaged through the current quarter. The number entered into the "Quarterly Update" area needs to reflect the cumulative method of counting within a DSRIP year. For example, the number reported in this field for Q4 should include patients previously reported in Q3 plus new patients engaged in Q4. Any explanations regarding altered or missed patient commitments must be included within the narrative box, not as text within uploaded documentation.

Benchmarks	
Actively Engaged Speed	Actively Engaged Scale
DY3,Q4	10,290

	Year,Quarter	DY2,Q1	DY2,Q2	DY2,Q3	DY2,Q4
PPS Reported	Baseline Commitment	1,672	3,345	5,016	6,689
	Quarterly Update	2,141	8,660	0	0
	Percent(%) of Commitment	128.05%	258.89%	0.00%	0.00%
IA Approved	Quarterly Update	0	8,660	0	0
	Percent(%) of Commitment	0.00%	258.89%	0.00%	0.00%

Current File Uploads

User ID	File Type	File Name	File Description	Upload Date
zstopak	Report(s)	36_DY2Q2_PROJ2biv_MDL2biv2_PES_RPT_BPHC-PATIENTLIST-2biv-DY2Q2_8660pts_FINAL_7531.xlsx	Actively engaged patient report	10/31/2016 11:16 AM

Narrative Text :

For PPS to provide additional context regarding progress and/or updates to IA.

Module Review Status

Review Status	IA Formal Comments
Pass & Ongoing	



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✔ IPQR Module 2.b.iv.3 - Prescribed Milestones

Instructions :

Please provide updates to baseline reporting on status, target dates, and work breakdown tasks for prescribed milestones. For milestones that are due and completed within the reporting period, documentation is required to provide evidence of project requirement achievement. Any explanations regarding altered or missed provider commitments should be included within the narrative box, not as text within uploaded documentation.

Project Requirements (Milestone/Task Name)	Prescribed Due Date	Reporting Level	Provider Type	Status	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
Milestone #1 Develop standardized protocols for a Care Transitions Intervention Model with all participating hospitals, partnering with a home care service or other appropriate community agency.	DY2 Q4	Project	N/A	In Progress	09/01/2015	03/31/2017	09/01/2015	03/31/2017	03/31/2017	DY2 Q4
Task Standardized protocols are in place to manage overall population health and perform as an integrated clinical team are in place.		Project		In Progress	09/01/2015	03/31/2017	09/01/2015	03/31/2017	03/31/2017	DY2 Q4
Task Engage partners, including health homes (HH), to promote project understanding and partner alignment.		Project		Completed	09/01/2015	12/31/2015	09/01/2015	12/31/2015	12/31/2015	DY1 Q3
Task Identify key stakeholders and initiate Care Transitions (CT) work group		Project		Completed	09/01/2015	12/31/2015	09/01/2015	12/31/2015	12/31/2015	DY1 Q3
Task Conduct preliminary site visits to participating in-patient settings		Project		Completed	09/01/2015	12/31/2015	09/01/2015	12/31/2015	12/31/2015	DY1 Q3
Task Orient hospital staff to the project		Project		Completed	09/01/2015	12/31/2015	09/01/2015	12/31/2015	12/31/2015	DY1 Q3
Task Develop job description and staffing plan, in consultation with the Workforce Subcommittee		Project		Completed	10/01/2015	03/31/2016	10/01/2015	03/31/2016	03/31/2016	DY1 Q4
Task Map comprehensive list of care and social services used by patients in the home or other non-medical setting		Project		Completed	10/01/2015	03/31/2016	10/01/2015	03/31/2016	03/31/2016	DY1 Q4
Task Develop criteria for identifying and targeting patients most at risk for readmission, to facilitate the creation of patient registries and alerts		Project		Completed	10/01/2015	03/31/2016	10/01/2015	03/31/2016	03/31/2016	DY1 Q4
Task Identify electronic patient stratification tool or algorithm to identify the 'at risk' population		Project		Completed	10/01/2015	03/31/2016	10/01/2015	03/31/2016	03/31/2016	DY1 Q4
Task Establish workflow triage model with input from CT work group and participating site-specific implementation teams		Project		Completed	11/15/2015	02/01/2016	11/15/2015	02/01/2016	03/31/2016	DY1 Q4
Task		Project		Completed	11/15/2015	03/31/2016	11/15/2015	03/31/2016	03/31/2016	DY1 Q4



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Project Requirements (Milestone/Task Name)	Prescribed Due Date	Reporting Level	Provider Type	Status	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
Establish plan for data exchange and systems for documenting CT program activities across the PPS										
Task Develop guidelines and assessment template/tools for the determination of HH and CT eligibility by CT team		Project		Completed	11/15/2015	03/31/2016	11/15/2015	03/31/2016	03/31/2016	DY1 Q4
Task Develop guidelines and assessment template/tools for assisting patient in selecting a PCP		Project		Completed	11/15/2015	03/31/2016	11/15/2015	03/31/2016	03/31/2016	DY1 Q4
Task Develop guidelines and assessment template/tools for scheduling follow-up PCP appointment, specialty care, CBO care, and/or a medical visit in a non-traditional setting (e.g. house call, telehealth)		Project		Completed	11/15/2015	03/31/2016	11/15/2015	03/31/2016	03/31/2016	DY1 Q4
Task Develop guidelines and assessment template/tools to be used in identifying patient's need for social supports and the process of referral to CBOs		Project		Completed	11/15/2015	03/31/2016	11/15/2015	03/31/2016	03/31/2016	DY1 Q4
Task Develop standard procedures for notifying and sharing information with PCP / HH care manager / or other provider, as needed		Project		Completed	11/15/2015	03/31/2016	11/15/2015	03/31/2016	03/31/2016	DY1 Q4
Task Develop standard procedures for referral to behavioral health support services for eligible patients		Project		Completed	11/15/2015	03/31/2016	11/15/2015	03/31/2016	03/31/2016	DY1 Q4
Task Finalize compilation of all documentation into a Clinical Operations Plan (COP) for CT intervention		Project		Completed	01/01/2016	03/31/2016	01/01/2016	03/31/2016	03/31/2016	DY1 Q4
Task Finalize budget for CT intervention		Project		Completed	01/01/2016	03/31/2016	01/01/2016	03/31/2016	03/31/2016	DY1 Q4
Task Submit elements of COP to Quality and Care Innovation Sub-Committee (QCIS) for approval		Project		Completed	03/01/2016	05/31/2016	03/01/2016	05/31/2016	06/30/2016	DY2 Q1
Task Develop training curriculum for CT staff using evidence-based care management principles and project specific procedures and tools. Training curriculum will emphasize cultural competence and health literacy		Project		Completed	03/01/2016	06/30/2016	03/01/2016	06/30/2016	06/30/2016	DY2 Q1
Task Convene representative group of PPS members to form CT work group, including hospitals, BH and SUD SMEs to review Critical Time Intervention strategies and to create workplan.		Project		Completed	11/15/2015	03/31/2016	11/15/2015	03/31/2016	03/31/2016	DY1 Q4



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Project Requirements (Milestone/Task Name)	Prescribed Due Date	Reporting Level	Provider Type	Status	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
Task Define the population to be targeted by Critical Time Intervention strategies		Project		Completed	11/15/2015	03/31/2016	11/15/2015	03/31/2016	03/31/2016	DY1 Q4
Task In conjunction with the Workforce subcommittee, define a Critical Time Intervention staffing model, to address the needs of the target population including staff qualifications, roles, functions, and panel size of team members		Project		Completed	11/15/2015	03/31/2016	11/15/2015	03/31/2016	03/31/2016	DY1 Q4
Task Develop financial model to cost out Critical Time Intervention team		Project		Completed	11/15/2015	03/31/2016	11/15/2015	03/31/2016	03/31/2016	DY1 Q4
Task Develop and document the COP to define the elements of the Critical Time Intervention program including the roles of PCPs, BH specialists, HHs, HIE and technology requirements, and evidence-based guidelines		Project		Completed	11/15/2015	03/31/2016	11/15/2015	03/31/2016	03/31/2016	DY1 Q4
Task Working with Workforce Subcommittee, design training and recruitment strategy for Critical Time Intervention staffing		Project		Completed	01/01/2016	03/31/2016	01/01/2016	03/31/2016	03/31/2016	DY1 Q4
Task Develop Critical Time Intervention implementation budget		Project		Completed	03/01/2016	06/30/2016	03/01/2016	06/30/2016	06/30/2016	DY2 Q1
Task Submit elements of Critical Time Intervention COP to QCIS for approval		Project		Completed	03/01/2016	05/31/2016	03/01/2016	05/31/2016	06/30/2016	DY2 Q1
Task Prepare/disseminate gap analysis tool based on COP to participating providers to determine Critical Time Intervention resource needs against project plan and care management team staffing model		Project		Completed	02/01/2016	06/30/2016	02/01/2016	06/30/2016	06/30/2016	DY2 Q1
Task Complete assessment of Critical Time Intervention staffing needs across the PPS in conjunction with the Workforce Subcommittee		Project		Completed	02/01/2016	05/31/2016	02/01/2016	05/31/2016	06/30/2016	DY2 Q1
Task Develop a registry of patients to be targeted for intervention		Project		Completed	01/01/2016	06/30/2016	01/01/2016	06/30/2016	06/30/2016	DY2 Q1
Task Establish technology interfaces to ensure frequent automated updates of registry data		Project		Completed	04/04/2016	06/30/2016	04/04/2016	06/30/2016	06/30/2016	DY2 Q1
Task Implement CCMS and/or other systems and services with patient registries and other features required for PHM		Project		In Progress	04/01/2016	09/30/2016	04/01/2016	12/31/2016	12/31/2016	DY2 Q3
Task		Project		In Progress	10/01/2015	03/31/2017	10/01/2015	03/31/2017	03/31/2017	DY2 Q4



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SBH Health System (PPS ID:36)

Project Requirements (Milestone/Task Name)	Prescribed Due Date	Reporting Level	Provider Type	Status	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
Recruit and hire needed CT staff										
Task Train CT staff and their supervisors		Project		In Progress	10/01/2015	03/31/2017	10/01/2015	03/31/2017	03/31/2017	DY2 Q4
Task Identify implementation teams for Critical Time Intervention		Project		In Progress	03/01/2016	03/31/2017	03/01/2016	03/31/2017	03/31/2017	DY2 Q4
Task Launch recruitment and training programs with Critical Time Intervention participating providers		Project		In Progress	10/01/2015	03/31/2017	10/01/2015	03/31/2017	03/31/2017	DY2 Q4
Task Establish mechanisms for feedback and monitoring for Continuous Quality Improvement (CQI)		Project		In Progress	09/01/2015	03/31/2017	09/01/2015	03/31/2017	03/31/2017	DY2 Q4
Task CT staff implement Care Transitions interventions, using project-specific templates, tools and procedures		Project		In Progress	03/31/2016	03/31/2017	03/31/2016	03/31/2017	03/31/2017	DY2 Q4
Task CT staff conduct telephonic follow-up with patient and PCP/HH/BH/other support service to ensure access to care and all follow up appointments were completed.		Project		In Progress	03/31/2016	03/31/2017	03/31/2016	03/31/2017	03/31/2017	DY2 Q4
Task Modify COP procedures to reflect lessons learned, in conjunction with task force		Project		In Progress	07/01/2016	03/31/2017	07/01/2016	03/31/2017	03/31/2017	DY2 Q4
Milestone #2 Engage with the Medicaid Managed Care Organizations and Health Homes to develop transition of care protocols that will ensure appropriate post-discharge protocols are followed.	DY3 Q2	Project	N/A	In Progress	07/01/2015	03/31/2017	07/01/2015	03/31/2018	03/31/2018	DY3 Q4
Task A payment strategy for the transition of care services is developed in concert with Medicaid Managed Care Plans and Health Homes.		Project		In Progress	01/01/2016	03/31/2017	01/01/2016	03/31/2017	03/31/2017	DY2 Q4
Task Coordination of care strategies focused on care transition are in place, in concert with Medicaid Managed Care groups and Health Homes.		Project		In Progress	01/01/2016	03/31/2017	01/01/2016	03/31/2017	03/31/2017	DY2 Q4
Task PPS has protocol and process in place to identify Health-Home eligible patients and link them to services as required under ACA.		Project		In Progress	03/31/2016	03/31/2017	03/31/2016	03/31/2017	03/31/2017	DY2 Q4
Task Meet with payers to identify triggers and processes for payer care coordination and chronic care services to ensure coordination and prevent gaps in care and/or redundant services, as part of a value-based payment strategy, outlined below.		Project		In Progress	01/01/2016	03/31/2017	01/01/2016	03/31/2017	03/31/2017	DY2 Q4



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Project Requirements (Milestone/Task Name)	Prescribed Due Date	Reporting Level	Provider Type	Status	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
Task Develop partnership agreements with payers affirming coverage and coordination of service benefits. Include HHs in the development of this payment strategy.		Project		In Progress	03/01/2016	03/31/2017	03/01/2016	03/31/2017	03/31/2017	DY2 Q4
Task Review final State value-based payment roadmap and PPS value-based payment plan		Project		Completed	07/01/2015	08/31/2015	07/01/2015	08/31/2015	09/30/2015	DY1 Q2
Task Identify Medicaid MCOs engaged with our attributed patients and actively engage them in developing new and strengthening existing value-based payment arrangements through a structured stakeholder engagement process.		Project		Completed	09/01/2015	11/15/2015	09/01/2015	11/15/2015	12/31/2015	DY1 Q3
Task Establish partner value-based payment reporting requirements and procedures to enable ongoing monitoring of value-based payments and care transitions.		Project		In Progress	03/01/2016	09/30/2016	03/01/2016	03/31/2018	03/31/2018	DY3 Q4
Task Develop detailed analysis of PPS partners' existing value-based payment arrangements with Medicaid MCOs and other payers by reviewing claims-level data, with attention to HHs		Project		Completed	09/30/2015	12/31/2015	09/30/2015	12/31/2015	12/31/2015	DY1 Q3
Task Engage MCOs in defining PPS MCO contracting strategy and organizational requirements necessary to support the development of contracts with Medicaid MCOs		Project		Completed	09/15/2015	12/01/2015	09/15/2015	12/01/2015	12/31/2015	DY1 Q3
Task Engage PPS partners, especially HHs, to assist in defining PPS MCO contracting strategy and organizational requirements necessary to support the development of contracts with Medicaid MCOs		Project		In Progress	11/15/2015	09/15/2016	11/15/2015	03/31/2018	03/31/2018	DY3 Q4
Task Develop or contract with an organizational structure (e.g. HH) or multiple organizational structures to support contracting with Medicaid MCOs and other payers as an integrated system		Project		Completed	11/15/2015	02/15/2016	11/15/2015	02/15/2016	03/31/2016	DY1 Q4
Task Develop value-based payment arrangements for presentation to Medicaid MCOs and other payers		Project		Completed	02/15/2016	03/31/2016	02/15/2016	03/31/2016	03/31/2016	DY1 Q4
Task Develop PPS plan, overseen by Finance and Sustainability Sub-committee, to achieve 90% value based payments by DY5 and present to the Executive Committee for review and signoff		Project		In Progress	07/15/2015	12/31/2016	07/15/2015	12/31/2016	12/31/2016	DY2 Q3
Task		Project		In Progress	01/01/2016	03/31/2017	01/01/2016	03/31/2017	03/31/2017	DY2 Q4



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Project Requirements (Milestone/Task Name)	Prescribed Due Date	Reporting Level	Provider Type	Status	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
PPS has agreement in place with MCOs and HHs related to coordination of CT intervention for populations at-risk for re-admission										
Task Monitor use of assessment tool to identify HH-eligible patients		Project		In Progress	03/31/2016	03/31/2017	03/31/2016	03/31/2017	03/31/2017	DY2 Q4
Task Ensure eligibility is noted in patient's EHR		Project		In Progress	03/31/2016	03/31/2017	03/31/2016	03/31/2017	03/31/2017	DY2 Q4
Task Monitor rates of referrals to HH services based on eligibility		Project		In Progress	03/31/2016	03/31/2017	03/31/2016	03/31/2017	03/31/2017	DY2 Q4
Milestone #3 Ensure required social services participate in the project.	DY3 Q2	Project	N/A	In Progress	07/01/2015	03/31/2017	07/01/2015	03/31/2017	03/31/2017	DY2 Q4
Task Required network social services, including medically tailored home food services, are provided in care transitions.		Project		In Progress	01/01/2016	03/31/2017	01/01/2016	03/31/2017	03/31/2017	DY2 Q4
Task Develop a web-based directory of preferred CBO/social service providers, including medically tailored home food services, that will provide a comprehensive source of information on the scope of social services provided across the PPS.		Project		Completed	07/01/2015	03/31/2016	07/01/2015	03/31/2016	03/31/2016	DY1 Q4
Task Analyze Community Needs Assessment data, Medicaid data base/MAPP, and PPS partner data for 30 day hospital readmissions over the past 12 months		Project		Completed	01/01/2016	06/30/2016	01/01/2016	06/30/2016	06/30/2016	DY2 Q1
Task Identify and catalog available community resources, using the CNA as a starting point to create a Community Resources Database		Project		In Progress	07/01/2015	12/31/2016	07/01/2015	12/31/2016	12/31/2016	DY2 Q3
Task Survey participating providers to identify gaps in services and identify additional potential community organization partners		Project		Completed	07/15/2015	03/31/2016	07/15/2015	03/31/2016	03/31/2016	DY1 Q4
Task Define processes for referral, and access to information among providers, and feedback processes to the practices electronically with interim manual processes as needed in conjunction with IT subcommittee		Project		Completed	10/01/2015	03/31/2016	10/01/2015	03/31/2016	03/31/2016	DY1 Q4
Task Establish and document referral and follow-up procedures for the sites, with a mechanism for sites to audit adherence and report to QCIS		Project		In Progress	04/01/2016	03/31/2017	04/01/2016	03/31/2017	03/31/2017	DY2 Q4
Task Identify community organizations for inclusion in the initial		Project		In Progress	10/01/2015	03/31/2017	10/01/2015	03/31/2017	03/31/2017	DY2 Q4



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iteration of the Community Resource Database, sign agreements with with community based organizations and establish process to facilitate feedback to and from community organizations										
Task Perform regular checks of Community Resource Database to ensure data is up to date and accurate and to identify additional resources to consider including		Project		Not Started	01/01/2017	03/31/2017	01/01/2017	03/31/2017	03/31/2017	DY2 Q4
Task Conduct periodic meetings/learning collaboratives with community organization partners to gather feedback and share best practices		Project		In Progress	04/01/2016	03/31/2017	04/01/2016	03/31/2017	03/31/2017	DY2 Q4
Task Establish the schedule and materials for periodic staff training on the warm transfer and referral tracking		Project		In Progress	04/01/2016	03/31/2017	04/01/2016	03/31/2017	03/31/2017	DY2 Q4
Milestone #4 Transition of care protocols will include early notification of planned discharges and the ability of the transition care manager to visit the patient in the hospital to develop the transition of care services.	DY2 Q4	Project	N/A	In Progress	04/01/2016	03/31/2017	04/01/2016	03/31/2017	03/31/2017	DY2 Q4
Task Policies and procedures are in place for early notification of planned discharges.		Provider	Practitioner - Primary Care Provider (PCP)	In Progress	04/01/2016	03/31/2017	04/01/2016	03/31/2017	03/31/2017	DY2 Q4
Task Policies and procedures are in place for early notification of planned discharges.		Provider	Practitioner - Non-Primary Care Provider (PCP)	In Progress	04/01/2016	03/31/2017	04/01/2016	03/31/2017	03/31/2017	DY2 Q4
Task Policies and procedures are in place for early notification of planned discharges.		Provider	Hospital	In Progress	04/01/2016	03/31/2017	04/01/2016	03/31/2017	03/31/2017	DY2 Q4
Task PPS has program in place that allows care managers access to visit patients in the hospital and provide care transition services and advisement.		Project		In Progress	04/01/2016	03/31/2017	04/01/2016	03/31/2017	03/31/2017	DY2 Q4
Task Develop and implement policies and procedures for early notification of planned discharges.		Project		In Progress	04/01/2016	03/31/2017	04/01/2016	03/31/2017	03/31/2017	DY2 Q4
Task Develop communications plan between in-patient and CT staff		Project		In Progress	04/01/2016	03/31/2017	04/01/2016	03/31/2017	03/31/2017	DY2 Q4
Task Monitor early notification of planned discharge and modify procedures as necessary, using CQI		Project		In Progress	04/01/2016	03/31/2017	04/01/2016	03/31/2017	03/31/2017	DY2 Q4
Task		Project		In Progress	04/01/2016	03/31/2017	04/01/2016	03/31/2017	03/31/2017	DY2 Q4



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Project Requirements (Milestone/Task Name)	Prescribed Due Date	Reporting Level	Provider Type	Status	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
Provide pre-discharge visits that educate patients and caregivers about their conditions and how to manage them, review discharge summaries and care plans, and perform medication reconciliation										
Task Ensure hospital policies and procedures allow access by care managers for patients identified for CT intervention		Project		In Progress	04/01/2016	03/31/2017	04/01/2016	03/31/2017	03/31/2017	DY2 Q4
Milestone #5 Protocols will include care record transitions with timely updates provided to the members' providers, particularly primary care provider.	DY2 Q4	Project	N/A	In Progress	08/15/2015	03/31/2017	08/15/2015	03/31/2017	03/31/2017	DY2 Q4
Task Policies and procedures are in place for including care transition plans in patient medical record and ensuring medical record is updated in interoperable EHR or updated in primary care provider record.		Project		In Progress	07/01/2016	03/31/2017	07/01/2016	03/31/2017	03/31/2017	DY2 Q4
Task Ensure that transition plans include the following elements: a. Flag patients at if high-risk for readmission b. Medication reconciliation c. Methods to identify and respond to worsening condition d. Interdisciplinary team approach e. Engaged primary provider f. Information dissemination		Project		In Progress	07/01/2016	03/31/2017	07/01/2016	03/31/2017	03/31/2017	DY2 Q4
Task Develop and implement policies and procedures for including care transitions plans in the patient's medical record		Project		In Progress	07/01/2016	03/31/2017	07/01/2016	03/31/2017	03/31/2017	DY2 Q4
Task Identify and document required clinical and care management protocols for priority programs, projects and interventions, based on Community Needs Assessment, clinical planning to-date and further analysis of attributed patient population, using MAPP and PPS partner patient-level data		Project		Completed	08/15/2015	10/15/2015	08/15/2015	10/15/2015	12/31/2015	DY1 Q3
Task Define partner and workforce roles in delivering care based on protocols and planned interventions in priority projects, including expectations for how interventions will be logged, tracked and reported		Project		Completed	09/01/2015	12/31/2015	09/01/2015	12/31/2015	12/31/2015	DY1 Q3
Task Deploy systems to improve and promote effective care transitions, include protocols for tracking and follow-up		Project		Completed	01/15/2016	02/28/2016	01/15/2016	02/28/2016	03/31/2016	DY1 Q4



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Project Requirements (Milestone/Task Name)	Prescribed Due Date	Reporting Level	Provider Type	Status	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
Task Operationalize partner and workforce roles by providing gap analysis and appropriate training to clinicians and care management staff (including licensed care managers, care coordinators, patient navigators/community health workers, medical assistants and front-office staff)		Project		Completed	01/01/2016	03/31/2016	01/01/2016	03/31/2016	03/31/2016	DY1 Q4
Task Establish data collection, survey and reporting mechanisms to enable BPHC monitoring to ensure that patients are receiving appropriate health care and community support in priority projects, based on needs identified in prior planning activities		Project		Completed	02/01/2016	06/15/2016	02/01/2016	06/15/2016	06/30/2016	DY2 Q1
Task Review process for rapid cycle evaluation and continuous improvement of data collection, survey and reporting methods based on priority project experience and modify process as needed to ensure patients receive appropriate health care and community support		Project		Completed	08/01/2016	09/01/2016	08/01/2016	09/01/2016	09/30/2016	DY2 Q2
Task Monitor record of transition plan in the interoperable EHR, as well as whether PCP has accessed the plan (if feasible)		Project		In Progress	07/01/2016	03/31/2017	07/01/2016	03/31/2017	03/31/2017	DY2 Q4
Task Convene providers from different care settings to define specific information and clinical data to include in the care transition record shared between sending and receiving providers, as patient goes from one care setting to another. Resources designed by the National Transition of Care Coalition will be considered.		Project		Completed	10/01/2015	06/30/2016	10/01/2015	06/30/2016	06/30/2016	DY2 Q1
Milestone #6 Ensure that a 30-day transition of care period is established.	DY2 Q4	Project	N/A	In Progress	07/01/2016	03/31/2017	07/01/2016	03/31/2017	03/31/2017	DY2 Q4
Task Policies and procedures reflect the requirement that 30 day transition of care period is implemented and utilized.		Project		In Progress	07/01/2016	03/31/2017	07/01/2016	03/31/2017	03/31/2017	DY2 Q4
Task Establish a process and structure to conduct a detailed review of all discharges leading to readmission within 30 days.		Project		In Progress	07/01/2016	03/31/2017	07/01/2016	03/31/2017	03/31/2017	DY2 Q4
Task Use the analysis and the ongoing review data to inform services to involve in this project.		Project		In Progress	07/01/2016	03/31/2017	07/01/2016	03/31/2017	03/31/2017	DY2 Q4
Task Work with partners to define how to document and communicate 30-day transition period of care.		Project		In Progress	07/01/2016	03/31/2017	07/01/2016	03/31/2017	03/31/2017	DY2 Q4



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Task Incorporate the 30 day care transition period into payer agreements.		Project		In Progress	07/01/2016	03/31/2017	07/01/2016	03/31/2017	03/31/2017	DY2 Q4
Milestone #7 Use EHRs and other technical platforms to track all patients engaged in the project.	DY2 Q4	Project	N/A	In Progress	04/01/2015	03/31/2017	04/01/2015	03/31/2017	03/31/2017	DY2 Q4
Task PPS identifies targeted patients and is able to track actively engaged patients for project milestone reporting.		Project		In Progress	04/01/2015	03/31/2017	04/01/2015	03/31/2017	03/31/2017	DY2 Q4
Task Define population health management (PHM) requirements, establish PHM function and recruit or contract with partner for PHM staff		Project		Completed	04/01/2015	12/31/2015	04/01/2015	12/31/2015	12/31/2015	DY1 Q3
Task Perform current state assessment of E.H.R. capabilities.		Project		Completed	04/01/2015	12/31/2015	04/01/2015	12/31/2015	12/31/2015	DY1 Q3
Task Perform gap analysis and identify priorities to achieving integration of patient record.		Project		Completed	04/01/2015	12/31/2015	04/01/2015	12/31/2015	12/31/2015	DY1 Q3
Task Define business requirements and data elements for patient registry to stratify and track all patients engaged in this project.		Project		Completed	04/01/2015	11/30/2015	04/01/2015	11/30/2015	12/31/2015	DY1 Q3
Task Recommend registry business requirements and data elements to governance committees for review and approval (Quality and Care Innovation Subcommittee, Information Technology Subcommittee and Executive Committee)		Project		Completed	10/01/2015	12/31/2015	10/01/2015	12/31/2015	12/31/2015	DY1 Q3
Task Engage IT Subcommittee to identify technology and resource requirements for registry, including technical platform for hosting registry.		Project		Completed	04/01/2016	06/30/2016	04/01/2016	06/30/2016	06/30/2016	DY2 Q1
Task Create budget to build registry and acquire necessary resources		Project		Completed	04/01/2016	06/30/2016	04/01/2016	06/30/2016	06/30/2016	DY2 Q1
Task Assess and acquire or contract for care coordination management solution (CCMS) and other systems and services as required to support PHM and registries		Project		In Progress	04/01/2016	09/30/2016	04/01/2016	12/31/2016	12/31/2016	DY2 Q3
Task Develop project implementation and testing plan for building registry as required for PHM, including technical support, ensure frequent automated updates of registry data		Project		Completed	04/01/2016	06/30/2016	04/01/2016	06/30/2016	06/30/2016	DY2 Q1
Task		Project		Completed	04/01/2016	06/30/2016	04/01/2016	06/30/2016	06/30/2016	DY2 Q1



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Project Requirements (Milestone/Task Name)	Prescribed Due Date	Reporting Level	Provider Type	Status	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
Develop training plan and curriculum to deploy risk assessment tool, registry and CCMS tool for providers and care managers, emphasizing use of registries and CCMS to increase care coordination and patient engagement with primary care										
Task Execute registry testing plan and training program for providers and care managers on systems use and on how to identify targeted patients and track those who are actively engaged for milestone reporting		Project		In Progress	04/01/2016	03/31/2017	04/01/2016	03/31/2017	03/31/2017	DY2 Q4
Task Issue CCMS user credentials and train designated/delegated PPS partner workforce in use of the coordinated/ integrated solution. Disseminate standardized IT protocols and data security requirements across the system.		Project		In Progress	04/01/2016	03/31/2017	04/01/2016	03/31/2017	03/31/2017	DY2 Q4
Task Launch registry and monitor its use and performance, evaluate success of patient tracking, and participating provider utilization patterns, with an emphasis on tracking patient engagement with primary care		Project		In Progress	04/01/2016	09/30/2016	04/01/2016	12/31/2016	12/31/2016	DY2 Q3

Prescribed Milestones Current File Uploads

Milestone Name	User ID	File Type	File Name	Description	Upload Date
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No Records Found

Prescribed Milestones Narrative Text

Milestone Name	Narrative Text
Develop standardized protocols for a Care Transitions Intervention Model with all participating hospitals, partnering with a home care service or other appropriate community agency.	BPHC, with the assistance of its vendor, the Montefiore Care Management Organization (CMO), has made progress and are close to completing the training curriculum for implementation of the 30-day Care Transitions Intervention Model on BPHC inpatient units and on a post-discharge basis. Due to unexpected delays in recruiting and hiring (including IT human resources), Hospital partners have delayed the roll-out of the model originally planned for September at SBH and Montefiore Wakefield. Hospital partners now target rollouts at SBH for DY2Q3 and will not be able to fully operationalize the Montefiore sites until DY2Q4. Aspects of the program will become operational at the Montefiore sites as IT documentation systems become available and staff members are hired. Staff will employ continuous quality improvement to test small changes with available staff and IT resources. SBH has nearly completed the build of IT systems to document the intervention model, while Montefiore is delayed due to resource shortages. Meetings with the Bronx RHIO and seven largest primary care organization partners in the PPS have occurred over DY2Q2 and will continue in DY2Q3 to further define workflow for utilizing alerts and communicating care transitions to PCPs and Specialists. Due to HIPAA constraints, it has been determined to hold off on communicating transitional care plans to CBOs at this time. In efforts to address the needs of behavioral health patients, BPHC is close to establishing its Critical Time Intervention (CTI). During DY2Q2, BPHC received responses to a request for proposal (RFP) from Health Home partners and behavioral health providers. BPHC selected four organizations to run the program and is actively involved in the contracting process with contracts set to execute during DY2Q3. BPHC has already begun to engage



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Prescribed Milestones Narrative Text

Milestone Name	Narrative Text
	<p>inpatient behavioral health providers and discharge planners to identify patients who meet the criteria of the target population to engage patients and provide a warm handoff to the CTI team while the patient is still in the hospital. Both and SBH have made progress toward hiring a portion of their inpatient and post-discharge care coordination teams. Milestone is on track for completion by DY2Q4.</p> <p>The following task will be delayed:</p> <p>Implement CCMS and/or other systems and services with patient registries and other features required for PHM.</p> <p>Rationale for delaying task: Although BPHC fully executed a contract in DY1Q4 with the Bronx RHIO to support registry development and PHM, we are now in the preliminary stages of negotiating with our new leading CCMS vendor, GSIHealth. Delays on the part of our previous leading CCMS vendor (Acupera) contributed to us not having fulfilled the likelihood of signing a CCMS contract by September 30th, 2016 (DY2Q2). We are therefore changing the PPS task completion date until December 31st, 2016 (DY2Q3).</p>
<p>Engage with the Medicaid Managed Care Organizations and Health Homes to develop transition of care protocols that will ensure appropriate post-discharge protocols are followed.</p>	<p>As noted in the prior quarter and in the milestone subtasks, contracting with Medicaid Managed Care Organizations (MCOs) as an integrated delivery system is contingent upon developing a network-wide value-based payment (VBP) plan and determining the most appropriate governance structure given the existing and/or emerging arrangements, in particular between SBH Health System (SBH) and Montefiore Medical Center (MMC). Thus a number of subtasks within this Milestone need to be deferred until after the baseline assessment is completed and after finalizing the VBP plan towards achieving 90% VBP across the PPS network by DY5. Moreover, the uncertainty surrounding new guidance details and timeline around the Finance and Sustainability work stream have contributed largely to delays.</p> <p>BPHC has engaged Manatt to assist with analyzing the current structures and capabilities of the Montefiore ACO as well as the features of the VBP Innovator Pilot program which SBH and MMC are pursuing together. This will serve as the foundation of a potential IDS and VBP plan, which will then be leveraged to complete contracting in relation to this milestone. There has also been open communication with BPHC and the MCOs through the Equity Program – Equity Infrastructure Program (EIP) and Equity Performance Program (EPP) – reporting requirements and contract agreements. Through relationships between MCOs and PPS providers, the dialogue has shifted from individual arrangements to a prospective focus on a larger arrangement through an IPA structure. The issue, however, continues to remain with the ability and infrastructure of the MCOs to administer VBP arrangements and accommodate the data needs of an IDS, given their existing business model of fee-for-service schedules, denials and other backoffice challenges to process a claim payment.</p> <p>During Q2, the Executive Committee and Finance and Sustainability Subcommittee undertook efforts to familiarize member organizations with the DSRIP requirements around VBP contracting. Manatt began conducting interviews to explore the experiences and existing structures in place among various partners that can prepare them for future VBP arrangements. Planners have formalized a number of options available to BPHC organizations for implementing VBP arrangements.</p> <p>Two tasks due this quarter along with the milestone dates are being adjusted to DY3Q4, in keeping with the State's restructuring of Finance Work Stream Milestones 4-8 and resulting uncertainty around the VBP reporting requirements.</p> <p>Adjustments (from DY2Q2 to DY3Q4): Establish partner value-based payment reporting requirements and procedures to enable ongoing monitoring of value-based payments and care transitions. Engage PPS partners to assist in defining PPS MCO contracting strategy and organizational requirements necessary to support the development of contracts with Medicaid MCOs.</p>
<p>Ensure required social services participate in the project.</p>	<p>The July meeting of the ED/CT Implementation Work Group (IWG) focused on starting the discussion about identifying community-based organizations (CBOs) for hospitals to begin making referrals as well as the process for making and tracking those referrals to completion (closed-loop). CBOs that provide supportive housing, home-based asthma services, medical food and medical respite services as well as behavioral health services have been engaged to provide specific transition assistance. In addition, as explained in Milestone 1 update, the Critical Time Intervention (CTI) model will also engage Health Homes and other CBOs in this project. Milestone is on track for completion by DY2Q4.</p>



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Prescribed Milestones Narrative Text

Milestone Name	Narrative Text
<p>Transition of care protocols will include early notification of planned discharges and the ability of the transition care manager to visit the patient in the hospital to develop the transition of care services.</p>	<p>Efforts continue from the last update. BPHC has standardized a workflow that will utilize the embedded care coordinator model as part of the Health Home at Risk project (2.a.iii) to start using RHIO alerts so that outpatient care coordinators will have knowledge when patients are in the hospital and determine appropriate courses of action including contacting care transition staff, visiting patients in the hospital as well as taking part in the development of the Transitional Care Plan. Conversations continued as how to strengthen communication between hospital and outpatient settings regarding care coordination of patients in the 30-day period following discharge. Milestone is on track for completion by DY2Q4.</p>
<p>Protocols will include care record transitions with timely updates provided to the members' providers, particularly primary care provider.</p>	<p>BPHC continues to encourage Hospital partners to use the Bronx RHIO for exchange of discharge summaries and/or Transitional Care Plans (TCPs) but is exploring an interim step using fax and secure email. After discussion with the Bronx RHIO and primary care partners, it was decided not to also attach alerts to these documents due to the possibility of alert fatigue but rather to use the alerts for informing admit and discharge to the hospital. Hospital IT departments are developing infrastructure for program rollout per staffing/training schedule laid out in Milestone 1 narrative. As mentioned in Milestone 1, organizations were selected to operate the Critical Time Intervention (CTI) program and contracting is in process. CTI provider organizations may begin to accept patients in DY2Q3 and meetings will be set up between CTI program providers and the hospital discharge teams to begin enrolling patients in the program. Milestone is on track for completion by DY2Q4.</p>
<p>Ensure that a 30-day transition of care period is established.</p>	<p>No tasks due this quarter. BPHC Hospital partners received funds to each staff a 30-day post-discharge call center with nurses, licensed practical nurses and nonclinical navigators/clerks who will be responsible for making calls at regular intervals after discharge. Post Discharge Care Coordinators (PDCC) will make at least two post-discharge calls per patient. Clerks will assist the inpatient and post-discharge Care Transition Teams and a Pharmacy Team will be available to assist with medication issues. During this time PDCCs will do their best to update PCPs and Health Home Care Coordinators on any changes to the transitional care plan that result from the post-discharge calls. The existing unit of PDCCs at Montefiore has received training in DY2Q2 and will begin testing the new assessment and making calls to BPHC attributed patients in DY2Q3. Additional PDCCs at Montefiore have been hired and will be trained in DY2Q3. SBH is still in the process of completing their PDCC hiring. Milestone is on track for completion by DY2Q4.</p>
<p>Use EHRs and other technical platforms to track all patients engaged in the project.</p>	<p>In DY2Q2 Bronx RHIO replaced all legacy feeds from all of Montefiore's four hospitals, whose EHR system migrated to Epic in July. Bronx RHIO has also acquired BioReference Lab data for Acacia FQHC, one of our largest primary care organization partners. These are important data points to fill in gaps for measures.</p> <p>Also in DY2Q2, Bronx RHIO provided analytics platform training in their Spectrum tool. Training and new accounts were issued for key staff at our largest partners so that they can view the initial clinical metrics and critique the approach for accuracy and utility. These measures include a registry component where the user may select a specific subpopulation (e.g., patients with diabetics only) for a metric thereby narrowing the metric to only focus on performance for that population.</p> <p>We reviewed the list of proposed registries for development in DY2 and determined that we should revise to focus instead on the EPP metrics and the value proposition for establishing centralized, cross- partner registries of those targeted clinically and strategically important populations which include diabetic schizophrenics, patients with elevated blood pressure readings, and children on ADHD medications. We will look to our Quality and Care Innovations Subcommittee (QCIS), the Behavioral Health Leadership Group, and others to advise us to identify needs and value proposition related to these populations in Q3.</p> <p>Bronx RHIO, in an effort to expand its ability to acquire, control, and use data, has decided to migrate to a new technology platform on September 30th. This means that Spectrum (their population management analytics platform) and all other HIE and analytic tools that are known to us will need to be replaced. The migration plans and how they might affect our registries and other system functionality are still unknown at this time although they are being tentatively planned for November 2016 through January 2017</p> <p>The following task due dates will be adjusted:</p> <p>The following task will be pushed out until DY2Q3: Assess and acquire or contract for care coordination management solution (CCMS) and other systems and services as required to support PHM and registries.</p>



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Prescribed Milestones Narrative Text

Milestone Name	Narrative Text
	<p>Rationale for delaying task: Although BPHC fully executed a contract in DY1Q4 with the Bronx RHIO to support registry development and PHM, we are now in the preliminary stages of negotiating with our new leading CCMS vendor, GSIHealth. Delays on the part of our previous leading CCMS vendor (Acupera) contributed to us not having fulfilled the likelihood of signing a CCMS contract by September 30th, 2016 (DY2Q2). We are therefore changing the PPS task completion date until December 31st, 2016 (DY2Q3).</p> <p>The following task will be pushed out until DY2Q3: Launch registry and monitor its use and performance, evaluate success of patient tracking, and participating provider utilization patterns, with an emphasis on tracking patient engagement with primary care.</p> <p>Rationale for delaying task: The launching of registries, monitoring of their use and performance, evaluation of successful patient tracking, and evaluation of participating provider utilization patterns task is being executed, but will be delayed this quarter (DY2Q2). We have initiated works with the Bronx RHIO and our major partners to help define what patient populations will be tracked in the registries. Our next step is to initiate evaluative works to determine the right audience to help us define those patient populations, and ultimately standardizing the registries across the PPS network. We expect to demonstrate the completion of this task DY2Q3.</p>

Milestone Review Status

Milestone #	Review Status	IA Formal Comments
Milestone #1	Pass & Ongoing	
Milestone #2	Pass & Ongoing	
Milestone #3	Pass & Ongoing	
Milestone #4	Pass & Ongoing	
Milestone #5	Pass & Ongoing	
Milestone #6	Pass & Ongoing	
Milestone #7	Pass & Ongoing	



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✔ IPQR Module 2.b.iv.4 - PPS Defined Milestones

Instructions :

Please provide updates to baseline reporting on status, target dates, and work breakdown tasks for PPS-defined milestones.

Milestone/Task Name	Status	Description	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
Milestone Mid-Point Assessment	Completed	Mid-Point Assessment	06/01/2016	06/30/2016	06/01/2016	06/30/2016	06/30/2016	DY2 Q1

PPS Defined Milestones Current File Uploads

Milestone Name	User ID	File Type	File Name	Description	Upload Date
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No Records Found

PPS Defined Milestones Narrative Text

Milestone Name	Narrative Text
Mid-Point Assessment	



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IPQR Module 2.b.iv.5 - IA Monitoring

Instructions :



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Project 3.a.i – Integration of primary care and behavioral health services

✔ IPQR Module 3.a.i.1 - Major Risks to Implementation and Mitigation Strategies

Instructions :

Please describe what the major risks are for this project, as well as the actions you plan to take to mitigate them.

This project marks a significant cultural shift in how care is delivered to and experienced by patients. Lack of provider buy-in is a risk for successful implementation. To mitigate this risk, BPHC will: (a) provide project-specific training and technical assistance (TA) on the IMPACT model processes and protocols to primary care providers (PCPs) and their care teams through an experienced training consultant over a 6-month training period. Training and TA will assess and provide guidance on building an effective care team. In addition, the training and TA will place an emphasis on providing culturally competent care for depression, including an understanding of cultural barriers to care and health literacy and stigma among the patient population; (b) provide technical assistance for those organizations seeking to introduce primary care (PC) into behavioral health (BH) sites or BH into PC sites. BPHC will connect organizations implementing co-location with peers that have successfully co-located PC and BH. BPHC will also seek ways to incentivize physician participation, e.g., offering access to tools for population health management, including registries and care coordination. TA will include an emphasis on providing culturally competent care for BH issues. Regulatory and reimbursement barriers currently in place discourage effective integration of PC and BH through co-location due to cost, paperwork, and length of approval process. To mitigate this risk, BPHC requested and received the following waivers from the State: Article 28 facilities may provide mental health or substance abuse services provided those services comprise no more than 49% of a facility's annual visits and the facility complies with various provisions of the new integrated services regulations; Articles 31 and 32 facilities may provide physical health services provided those services comprise no more than 49% of a facility's annual visits and the facility complies with various provisions of the new integrated services regulations. Article 28 and Article 32 facilities may treat their patients in the home, but there is no system yet for reimbursement for such visits. SDOH, OMH, and OASAS have yet to grant any waivers that would allow two different providers licensed by different agencies to share space, e.g., a common waiting room used by an Article 28 and Article 31 facility. To mitigate this risk, BPHC will continue to advocate to the State for these waivers to ensure project goals and milestones are met. The shortage of psychiatrists in our PPS, as noted by our CNA, poses a sizable risk to the success of this project. BPHC will mitigate this risk by exploring the use of tele-psychiatry to increase BPHC's psychiatric capacity as implementation begins. Staff recruitment efforts will focus on identifying additional psychiatrists, and we will also launch a recruitment program targeted towards attracting and retaining nurses, licensed clinical social workers (LCSWs), psychologists, and psychiatric NPs and physician assistants (PAs) to perform the roles of therapist and depression care managers at participating sites. We will also consider recruiting for licensed master social workers (LMSWs) with the expectation that they pass the LCSW exam within a year of hire, and contract with 1199 Training and Employment Funds to provide training. BPHC will also reach out to other PPSs in the region to collaborate on workforce issues that may impact recruitment strategies, including compensation.



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✔ IPQR Module 3.a.i.2 - Patient Engagement Speed

Instructions :

Enter the number of patients actively engaged through the current quarter. The number entered into the "Quarterly Update" area needs to reflect the cumulative method of counting within a DSRIP year. For example, the number reported in this field for Q4 should include patients previously reported in Q3 plus new patients engaged in Q4. Any explanations regarding altered or missed patient commitments must be included within the narrative box, not as text within uploaded documentation.

Benchmarks	
Actively Engaged Speed	Actively Engaged Scale
DY3,Q4	64,260

	Year,Quarter	DY2,Q1	DY2,Q2	DY2,Q3	DY2,Q4
PPS Reported	Baseline Commitment	10,681	21,362	32,043	42,724
	Quarterly Update	22,273	44,972	0	0
	Percent(%) of Commitment	208.53%	210.52%	0.00%	0.00%
IA Approved	Quarterly Update	0	44,972	0	0
	Percent(%) of Commitment	0.00%	210.52%	0.00%	0.00%

Current File Uploads

User ID	File Type	File Name	File Description	Upload Date
zstopak	Report(s)	36_DY2Q2_PROJ3ai_MDL3ai2_PES_RPT_BPHC-PATIENTLIST-3ai-DY2Q2_44972pts_FINAL_7536.xlsx	Actively engaged patients report	10/31/2016 11:33 AM

Narrative Text :

For PPS to provide additional context regarding progress and/or updates to IA.

Module Review Status

Review Status	IA Formal Comments
Pass & Ongoing	



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✔ IPQR Module 3.a.i.3 - Prescribed Milestones

Models Selected		
Model 1	Model 2	Model 3

Instructions :

Please provide updates to baseline reporting on status, target dates, and work breakdown tasks for prescribed milestones. For milestones that are due and completed within the reporting period, documentation is required to provide evidence of project requirement achievement. Any explanations regarding altered or missed provider commitments should be included within the narrative box, not as text within uploaded documentation.

Project Requirements (Milestone/Task Name)	Prescribed Due Date	Project Model Name	Reporting Level	Provider Type	Status	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
Milestone #1 Co-locate behavioral health services at primary care practice sites. All participating eligible primary care practices must meet 2014 NCQA level 3 PCMH or Advance Primary Care Model standards by DY 3.	DY3 Q4	Model 1	Project	N/A	In Progress	04/01/2015	03/31/2018	04/01/2015	03/31/2018	03/31/2018	DY3 Q4
Task All eligible practices meet NCQA 2014 Level 3 PCMH and/or APCM standards by the end of DY3.			Provider	Practitioner - Primary Care Provider (PCP)	In Progress	04/01/2015	03/31/2018	04/01/2015	03/31/2018	03/31/2018	DY3 Q4
Task Behavioral health services are co-located within PCMH/APC practices and are available.			Provider	Mental Health	In Progress	04/01/2015	03/31/2018	04/01/2015	03/31/2018	03/31/2018	DY3 Q4
Task Finalize contract with vendor			Project		Completed	04/01/2015	09/30/2015	04/01/2015	09/30/2015	09/30/2015	DY1 Q2
Task Finalize contracts with Primary Care and Behavioral Health Providers engaged in project.			Project		Completed	09/01/2015	03/31/2016	09/01/2015	03/31/2016	03/31/2016	DY1 Q4
Task Assess current state, including physical health services , current PCMH level if applicable, IT infrastructure, interoperability, staffing, etc.			Project		Completed	08/01/2015	06/30/2016	08/01/2015	06/30/2016	06/30/2016	DY2 Q1
Task Assess eligible participating PCP PCMH recognition status and opportunity to expand access to primary care based on PCMH-enabled practices			Project		Completed	04/01/2015	12/31/2015	04/01/2015	12/31/2015	12/31/2015	DY1 Q3
Task Recruit or contract for PCMH practice certification resources as needed			Project		Completed	05/01/2015	12/31/2015	05/01/2015	12/31/2015	12/31/2015	DY1 Q3
Task			Project		Completed	08/01/2015	06/30/2016	08/01/2015	06/30/2016	06/30/2016	DY2 Q1



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Project Requirements (Milestone/Task Name)	Prescribed Due Date	Project Model Name	Reporting Level	Provider Type	Status	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
Assess current state of PCPs engaged in project, including behavioral health service delivery capabilities, work flow, IT infrastructure, interoperability, staffing, etc											
Task Develop best practice policies and procedures, by PCBH workgroup to be reviewed by the Quality & Care Innovation Sub-committee (QCIS)			Project		Completed	09/01/2015	03/31/2016	09/01/2015	03/31/2016	03/31/2016	DY1 Q4
Task Educate leadership within each organization participating in project of the benefits of co located behavioral health services within a primary care setting.			Project		Completed	10/01/2015	03/31/2016	10/01/2015	03/31/2016	03/31/2016	DY1 Q4
Task Perform gap analysis and identify key priorities to successful completion of co-located services.			Project		In Progress	10/01/2015	12/31/2016	10/01/2015	12/31/2016	12/31/2016	DY2 Q3
Task Establish BPHC program to educate on the benefits of, and encourage, track and support PCPs and facility based senior leadership in achieving PCMH 2014 Level 3 recognition, including potential use of incentive-based payments for achieving recognition			Project		Completed	10/01/2015	04/15/2016	10/01/2015	04/15/2016	06/30/2016	DY2 Q1
Task Perform gap analysis by practice and identify key priorities			Project		In Progress	10/01/2015	12/31/2016	10/01/2015	12/31/2016	12/31/2016	DY2 Q3
Task Finalize strategy to support primary care physicians with achieving 2014 NCQA Level 3 PCMH certification by sub committees, including trainings and education.			Project		Completed	10/01/2015	04/15/2016	10/01/2015	04/15/2016	06/30/2016	DY2 Q1
Task Develop mechanisms to monitor progress towards completion and sustainability of co-located services, evaluate barriers, and develop mechanisms for continuous quality improvement			Project		In Progress	01/01/2016	03/31/2017	01/01/2016	03/31/2017	03/31/2017	DY2 Q4
Task Begin actively encouraging, tracking and supporting partner efforts towards PCMH recognition			Project		In Progress	01/01/2016	11/30/2016	01/01/2016	11/30/2016	12/31/2016	DY2 Q3
Task Monitor progress with achieving 2014 NCQA level 3 PCMH certification, support provided by PPS as			Project		In Progress	01/01/2016	03/31/2018	01/01/2016	03/31/2018	03/31/2018	DY3 Q4



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Project Requirements (Milestone/Task Name)	Prescribed Due Date	Project Model Name	Reporting Level	Provider Type	Status	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
needed											
Task Monitor practice transformation sustainability after receiving 2014 NCQA level 3 PCMH certification, and provide support as needed			Project		In Progress	01/01/2016	03/31/2018	01/01/2016	03/31/2018	03/31/2018	DY3 Q4
Task Provide support, trainings, resources and education to participating providers as needed to ensure successful completion of co-located and integrated behavioral health services.			Project		In Progress	12/01/2015	03/31/2018	12/01/2015	03/31/2018	03/31/2018	DY3 Q4
Milestone #2 Develop collaborative evidence-based standards of care including medication management and care engagement process.	DY2 Q4	Model 1	Project	N/A	In Progress	07/01/2015	03/31/2017	07/01/2015	03/31/2017	03/31/2017	DY2 Q4
Task Regularly scheduled formal meetings are held to develop collaborative care practices.			Project		In Progress	07/01/2015	03/31/2017	07/01/2015	03/31/2017	03/31/2017	DY2 Q4
Task Coordinated evidence-based care protocols are in place, including medication management and care engagement processes.			Project		In Progress	12/01/2015	03/31/2017	12/01/2015	03/31/2017	03/31/2017	DY2 Q4
Task Establish regularly scheduled meetings with vendor and PCBH workgroup to choose evidence based guidelines and protocols including medication management, care engagement and processes for collaborative care meetings.			Project		Completed	09/01/2015	12/31/2015	09/01/2015	12/31/2015	12/31/2015	DY1 Q3
Task In collaboration with BPHC Workforce Sub-committee, assign roles and responsibilities for practice specific implementation of evidence based guidelines and protocols and action plans to engage PCPs with behavioral health specialists			Project		Completed	12/01/2015	03/31/2016	12/01/2015	03/31/2016	03/31/2016	DY1 Q4
Task Finalize collaborative care practices, reviewed and approved by the QCIS			Project		Completed	12/01/2015	03/31/2016	12/01/2015	03/31/2016	03/31/2016	DY1 Q4
Task Assess current participating providers practice models with vendors and PCBH workgroup. The PPS will begin working with approximately 60 sites and their			Project		Completed	09/01/2015	03/31/2016	09/01/2015	03/31/2016	03/31/2016	DY1 Q4



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Project Requirements (Milestone/Task Name)	Prescribed Due Date	Project Model Name	Reporting Level	Provider Type	Status	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
staff, including administrators, providers, and care team staff.											
Task Complete best practice care protocols draft, including those needed for specific conditions, for QCIS review			Project		Completed	12/01/2015	06/30/2016	12/01/2015	06/30/2016	06/30/2016	DY2 Q1
Task Finalize PPS wide evidence- based protocols with approval by QCIS			Project		Completed	01/01/2016	03/31/2016	01/01/2016	03/31/2016	03/31/2016	DY1 Q4
Task Perform Gap analysis to identify key priorities for participating providers to meet best practice standards			Project		Completed	09/30/2015	03/31/2016	09/30/2015	03/31/2016	03/31/2016	DY1 Q4
Task Provide vendor and CSO support as needed for successful implementation of protocols.			Project		In Progress	09/01/2015	03/31/2017	09/01/2015	03/31/2017	03/31/2017	DY2 Q4
Task Finalize and implement evidence- based practice guidelines			Project		In Progress	12/01/2015	03/31/2017	12/01/2015	03/31/2017	03/31/2017	DY2 Q4
Task Finalize and implement evidence- based practice guidelines			Project		In Progress	12/01/2015	03/31/2017	12/01/2015	03/31/2017	03/31/2017	DY2 Q4
Task Develop mechanisms for evaluation, accountability, and continuous quality improvement			Project		In Progress	01/01/2016	03/31/2017	01/01/2016	03/31/2017	03/31/2017	DY2 Q4
Task Develop mechanisms for regular review of project-selected Evidence Based Guidelines (by project quality councils) to assure our PPS is utilizing the most up-to-date tools and that those updated guidelines/protocols continue to be clinically integrated across the PPS			Project		In Progress	04/01/2016	03/31/2017	04/01/2016	03/31/2017	03/31/2017	DY2 Q4
Milestone #3 Conduct preventive care screenings, including behavioral health screenings (PHQ-2 or 9 for those screening positive, SBIRT) implemented for all patients to identify unmet needs.	DY4 Q2	Model 1	Project	N/A	In Progress	09/01/2015	03/31/2018	09/01/2015	03/31/2018	03/31/2018	DY3 Q4
Task Policies and procedures are in place to facilitate and document completion of screenings.			Project		Completed	09/01/2015	03/31/2016	09/01/2015	03/31/2016	03/31/2016	DY1 Q4
Task Screenings are documented in Electronic Health			Project		In Progress	09/01/2015	03/31/2017	09/01/2015	03/31/2017	03/31/2017	DY2 Q4



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Project Requirements (Milestone/Task Name)	Prescribed Due Date	Project Model Name	Reporting Level	Provider Type	Status	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
Record.											
Task At least 90% of patients receive screenings at the established project sites (Screenings are defined as industry standard questionnaires such as PHQ-2 or 9 for those screening positive, SBIRT).			Project		In Progress	09/01/2015	03/31/2018	09/01/2015	03/31/2018	03/31/2018	DY3 Q4
Task Positive screenings result in "warm transfer" to behavioral health provider as measured by documentation in Electronic Health Record.			Provider	Practitioner - Primary Care Provider (PCP)	In Progress	09/01/2015	03/31/2018	09/01/2015	03/31/2018	03/31/2018	DY3 Q4
Task Assess participating providers current rates of patient assessments			Project		Completed	09/01/2015	12/31/2015	09/01/2015	12/31/2015	12/31/2015	DY1 Q3
Task Educate leadership within each participating organization around benefits of providing preventative care screenings using industry standard questionnaires regularly.			Project		Completed	10/01/2015	03/31/2016	10/01/2015	03/31/2016	03/31/2016	DY1 Q4
Task Assess participating providers current process for identifying unmet needs			Project		Completed	10/01/2015	03/31/2016	10/01/2015	03/31/2016	03/31/2016	DY1 Q4
Task Finalize draft policies and procedures to facilitate and document behavioral health screenings by PCBH workgroup, and approval by QCIS			Project		Completed	12/01/2015	03/31/2016	12/01/2015	03/31/2016	03/31/2016	DY1 Q4
Task Perform gap analysis,including provider capability for documenting screenings in EMR, and identify steps to meet standards.			Project		Completed	09/30/2015	03/31/2016	09/30/2015	03/31/2016	03/31/2016	DY1 Q4
Task Provide education/trainings needed to ensure success in conjunction with Workforce Sub-committee			Project		Completed	12/01/2015	03/31/2016	12/01/2015	03/31/2016	03/31/2016	DY1 Q4
Task Finalize policy around timely documentation of screenings in the electronic health record.			Project		Completed	01/01/2016	03/31/2016	01/01/2016	03/31/2016	03/31/2016	DY1 Q4
Task Develop process to monitor progress towards completing screenings on 90% of patient population using approved screenings			Project		Completed	09/01/2015	03/31/2016	09/01/2015	03/31/2016	03/31/2016	DY1 Q4
Task			Project		Completed	12/01/2015	03/31/2016	12/01/2015	03/31/2016	03/31/2016	DY1 Q4



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Assess participating providers current procedures for patients who receive a positive screening, as well as for completion of referrals.											
Task Create and Finalize policies on implementing "warm transfers" for patients who have a positive screening.			Project		In Progress	03/01/2016	12/31/2016	03/01/2016	12/31/2016	12/31/2016	DY2 Q3
Task Provide education/training as needed to ensure successful implementation.			Project		In Progress	12/01/2015	03/31/2018	12/01/2015	03/31/2018	03/31/2018	DY3 Q4
Task Implement "warm transfer" policies and procedures, as well as instructions on appropriate documentation in the electronic health record.			Project		In Progress	03/01/2016	12/31/2016	03/01/2016	12/31/2016	12/31/2016	DY2 Q3
Task Monitor success and sustainability of implemented "warm transfer" protocols and engage sites in continuous quality improvement			Project		In Progress	03/01/2016	03/31/2018	03/01/2016	03/31/2018	03/31/2018	DY3 Q4
Task Monitor success and sustainability of implemented screening protocols			Project		In Progress	03/01/2016	03/31/2018	03/01/2016	03/31/2018	03/31/2018	DY3 Q4
Task Monitor success with timely and accurate documentation in the electronic health record.			Project		In Progress	03/01/2016	03/31/2018	03/01/2016	03/31/2018	03/31/2018	DY3 Q4
Task Monitor success towards completion of screenings on 90% of eligible patients engaged in project, engage sites with continuous quality improvement as needed to ensure success.			Project		In Progress	03/01/2016	03/31/2018	03/01/2016	03/31/2018	03/31/2018	DY3 Q4
Task Provide education and training as needed to achieve goal			Project		In Progress	12/01/2015	03/31/2018	12/01/2015	03/31/2018	03/31/2018	DY3 Q4
Milestone #4 Use EHRs or other technical platforms to track all patients engaged in this project.	DY2 Q4	Model 1	Project	N/A	In Progress	04/01/2015	03/31/2017	04/01/2015	03/31/2017	03/31/2017	DY2 Q4
Task EHR demonstrates integration of medical and behavioral health record within individual patient records.			Project		In Progress	04/01/2015	03/31/2017	04/01/2015	03/31/2017	03/31/2017	DY2 Q4
Task PPS identifies targeted patients and is able to track			Project		In Progress	04/01/2015	03/31/2017	04/01/2015	03/31/2017	03/31/2017	DY2 Q4



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actively engaged patients for project milestone reporting.											
Task Define business requirements and data elements for patient registry to stratify and track all patients engaged in this project.			Project		Completed	04/01/2015	11/30/2015	04/01/2015	11/30/2015	12/31/2015	DY1 Q3
Task Develop a project specific strategy for tracking patient engagement, employing PHM tools and processes outlined below.			Project		Completed	04/01/2015	12/31/2015	04/01/2015	12/31/2015	12/31/2015	DY1 Q3
Task Define population health management (PHM) requirements, establish PHM function and recruit or contract with partner for PHM staff			Project		Completed	04/01/2015	12/31/2015	04/01/2015	12/31/2015	12/31/2015	DY1 Q3
Task Perform current state assessment of E.H.R. capabilities			Project		Completed	04/01/2015	12/31/2015	04/01/2015	12/31/2015	12/31/2015	DY1 Q3
Task Perform gap analysis and identify priorities to achieving integration of patient record.			Project		Completed	04/01/2015	12/31/2015	04/01/2015	12/31/2015	12/31/2015	DY1 Q3
Task Recommend registry business requirements and data elements to governance committees for review and approval (Quality and Care Innovation Subcommittee, Information Technology Subcommittee and Executive Committee)			Project		Completed	10/01/2015	12/31/2015	10/01/2015	12/31/2015	12/31/2015	DY1 Q3
Task Engage IT Subcommittee to identify technology and resource requirements for registry, including technical platform for hosting registry.			Project		Completed	04/01/2016	06/30/2016	04/01/2016	06/30/2016	06/30/2016	DY2 Q1
Task Create budget to build registry and acquire necessary resources			Project		Completed	04/01/2016	06/30/2016	04/01/2016	06/30/2016	06/30/2016	DY2 Q1
Task Assess and acquire or contract for care coordination management solution (CCMS) and other systems and services as required to support PHM and registries			Project		In Progress	04/01/2016	09/30/2016	04/01/2016	12/31/2016	12/31/2016	DY2 Q3
Task Develop project implementation and testing plan for building registry as required for PHM, including			Project		Completed	04/01/2016	06/30/2016	04/01/2016	06/30/2016	06/30/2016	DY2 Q1



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technical support, ensure frequent automated updates of registry data											
Task Develop training plan and curriculum to deploy risk assessment tool, registry and CCMS tool for providers and care managers, emphasizing use of registries and CCMS to increase care coordination and patient engagement with primary care			Project		Completed	04/01/2016	06/30/2016	04/01/2016	06/30/2016	06/30/2016	DY2 Q1
Task Execute registry testing plan and training program for providers and care managers on systems use and on how to identify targeted patients and track those who are actively engaged for milestone reporting.			Project		In Progress	04/01/2016	03/31/2017	04/01/2016	03/31/2017	03/31/2017	DY2 Q4
Task Issue CCMS user credentials and train designated/delegated PPS partner workforce in use of the coordinated/ integrated solution. Disseminate standardized IT protocols and data security requirements across the system.			Project		In Progress	04/01/2016	03/31/2017	04/01/2016	03/31/2017	03/31/2017	DY2 Q4
Task Launch registry and monitor its use and performance, evaluate success of patient tracking, and participating provider utilization patterns, , with an emphasis on tracking patient engagement with primary care.			Project		In Progress	04/01/2016	09/30/2016	04/01/2016	12/31/2016	12/31/2016	DY2 Q3
Milestone #5 Co-locate primary care services at behavioral health sites.	DY4 Q2	Model 2	Project	N/A	In Progress	04/01/2015	03/31/2018	04/01/2015	03/31/2018	03/31/2018	DY3 Q4
Task Primary care services are co-located within behavioral Health practices and are available.			Provider	Practitioner - Primary Care Provider (PCP)	In Progress	04/01/2015	03/31/2018	04/01/2015	03/31/2018	03/31/2018	DY3 Q4
Task Primary care services are co-located within behavioral Health practices and are available.			Provider	Mental Health	In Progress	04/01/2015	03/31/2018	04/01/2015	03/31/2018	03/31/2018	DY3 Q4
Task Finalize contract with vendor			Project		Completed	04/01/2015	09/30/2015	04/01/2015	09/30/2015	09/30/2015	DY1 Q2
Task Finalize contracts with Behavioral Health and Primary Care Providers engaged in project.			Project		Completed	09/01/2015	03/31/2016	09/01/2015	03/31/2016	03/31/2016	DY1 Q4
Task Assess current state, including physical health and			Project		Completed	08/01/2015	06/30/2016	08/01/2015	06/30/2016	06/30/2016	DY2 Q1



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behavioral health services , current PCMH level if applicable, IT infrastructure, interoperability, staffing, etc.											
Task Assess eligible participating PCP PCMH recognition status and opportunity to expand access to primary care based on PCMH-enabled practices			Project		Completed	04/01/2015	12/31/2015	04/01/2015	12/31/2015	12/31/2015	DY1 Q3
Task Recruit or contract for PCMH practice certification resources as needed			Project		Completed	05/01/2015	12/31/2015	05/01/2015	12/31/2015	12/31/2015	DY1 Q3
Task Educate leadership within each organization participating in project of the benefits of co located primary care services within a behavioral health setting.			Project		Completed	10/01/2015	03/31/2016	10/01/2015	03/31/2016	03/31/2016	DY1 Q4
Task Perform gap analysis and identify key priorities to successful completion of co-located services.			Project		Completed	12/31/2015	03/31/2016	12/31/2015	03/31/2016	03/31/2016	DY1 Q4
Task Establish BPHC program to educate on the benefits of, and encourage, track and support PCPs and facility based senior leadership in achieving PCMH 2014 Level 3 recognition, including potential use of incentive-based payments for achieving recognition			Project		Completed	10/01/2015	04/15/2016	10/01/2015	04/15/2016	06/30/2016	DY2 Q1
Task Perform gap analysis by practice and identify key priorities.			Project		In Progress	10/01/2015	12/31/2016	10/01/2015	12/31/2016	12/31/2016	DY2 Q3
Task Finalize strategy to support primary care physicians with achieving 2014 NCQA Level 3 PCMH certification by sub committees, including trainings and education.			Project		Completed	10/01/2015	04/15/2016	10/01/2015	04/15/2016	06/30/2016	DY2 Q1
Task Begin actively encouraging, tracking and supporting partner efforts towards PCMH recognition			Project		In Progress	01/01/2016	11/30/2016	01/01/2016	11/30/2016	12/31/2016	DY2 Q3
Task Develop best practice policies and procedures by PCBH workgroup, send for review and approval by QCIS			Project		In Progress	03/31/2016	12/31/2016	03/31/2016	12/31/2016	12/31/2016	DY2 Q3
Task Provide support, trainings, resources and education to			Project		In Progress	09/01/2015	03/31/2018	09/01/2015	03/31/2018	03/31/2018	DY3 Q4



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participating providers as needed to ensure successful completion of co-located and integrated primary care services.											
Task Develop mechanisms to monitor progress towards completion and sustainability of co-located services, evaluate barriers, and develop mechanisms for continuous quality improvement			Project		In Progress	12/31/2015	03/31/2017	12/31/2015	03/31/2017	03/31/2017	DY2 Q4
Task Monitor progress with achieving 2014 NCQA level 3 PCMH certification, support provided by PPS as needed.			Project		In Progress	01/01/2016	03/31/2018	01/01/2016	03/31/2018	03/31/2018	DY3 Q4
Task Monitor practice transformation sustainability after receiving 2014 NCQA level 3 PCMH certification, and provide support as needed.			Project		In Progress	01/01/2016	03/31/2018	01/01/2016	03/31/2018	03/31/2018	DY3 Q4
Task Assess current state of BH practices engaged in project, including Primary care service delivery capabilities, (e.g.exam room structure) work flow, IT infrastructure, interoperability, staffing, etc.			Project		In Progress	09/01/2016	03/31/2018	09/01/2016	03/31/2018	03/31/2018	DY3 Q4
Milestone #6 Develop collaborative evidence-based standards of care including medication management and care engagement process.	DY2 Q4	Model 2	Project	N/A	In Progress	09/01/2015	03/31/2017	09/01/2015	03/31/2017	03/31/2017	DY2 Q4
Task Regularly scheduled formal meetings are held to develop collaborative care practices.			Project		In Progress	12/31/2015	03/31/2017	12/31/2015	03/31/2017	03/31/2017	DY2 Q4
Task Coordinated evidence-based care protocols are in place, including a medication management and care engagement process.			Project		In Progress	09/01/2015	03/31/2017	09/01/2015	03/31/2017	03/31/2017	DY2 Q4
Task Assess current participating providers practice models with vendors and PCBH workgroup			Project		Completed	09/01/2015	06/30/2016	09/01/2015	06/30/2016	06/30/2016	DY2 Q1
Task In collaboration with BPHC Workforce Sub-committee, assign roles and responsibilities for practice specific implementation of evidence based guidelines and protocols and action plans to engage PCPs with			Project		Completed	12/31/2015	03/31/2016	12/31/2015	03/31/2016	03/31/2016	DY1 Q4



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behavioral health specialists											
Task Finalize PPS wide evidence- based protocols with approval by QCIS.			Project		Completed	12/31/2015	03/31/2016	12/31/2015	03/31/2016	03/31/2016	DY1 Q4
Task Perform Gap analysis to identify key priorities for participating providers to meet best practice standards.			Project		Completed	12/31/2015	03/31/2016	12/31/2015	03/31/2016	03/31/2016	DY1 Q4
Task Finalize and implement evidence- based practice guidelines.			Project		Completed	12/31/2015	03/31/2016	12/31/2015	03/31/2016	03/31/2016	DY1 Q4
Task Establish regularly scheduled meetings with vendor and PCBH workgroup to choose evidence based guidelines and protocols including medication management, care engagement and processes for collaborative care meetings.			Project		In Progress	03/31/2016	12/31/2016	03/31/2016	12/31/2016	12/31/2016	DY2 Q3
Task Finalization of collaborative care practices, reviewed and approved by the QCIS			Project		In Progress	03/31/2016	12/31/2016	03/31/2016	12/31/2016	12/31/2016	DY2 Q3
Task Complete best practice care protocols draft, including those needed for specific conditions, for QCIS review			Project		In Progress	03/31/2016	12/31/2016	03/31/2016	12/31/2016	12/31/2016	DY2 Q3
Task Develop mechanisms for evaluation, accountability, and continuous quality improvement			Project		In Progress	01/01/2016	03/31/2017	01/01/2016	03/31/2017	03/31/2017	DY2 Q4
Task Develop mechanisms for regular review of project-selected Evidence Based Guidelines (by project quality councils) to assure our PPS is utilizing the most up-to-date tools and that those updated guidelines/protocols continue to be clinically integrated across the PPS.			Project		In Progress	04/01/2016	03/31/2017	04/01/2016	03/31/2017	03/31/2017	DY2 Q4
Task Provide vendor and CSO support as needed for successful implementation of protocols.			Project		In Progress	09/01/2015	03/31/2017	09/01/2015	03/31/2017	03/31/2017	DY2 Q4
Milestone #7 Conduct preventive care screenings, including physical and behavioral health screenings.	DY4 Q2	Model 2	Project	N/A	In Progress	09/01/2015	03/31/2018	09/01/2015	03/31/2018	03/31/2018	DY3 Q4
Task			Project		In Progress	09/01/2015	03/31/2018	09/01/2016	03/31/2018	03/31/2018	DY3 Q4



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Screenings are conducted for all patients. Process workflows and operational protocols are in place to implement and document screenings.											
Task Screenings are documented in Electronic Health Record.			Project		In Progress	03/31/2016	03/31/2018	03/31/2016	03/31/2018	03/31/2018	DY3 Q4
Task At least 90% of patients receive primary care services, as defined by preventive care screenings at the established project sites (Screenings are defined as physical health screenings for primary care services and industry standard questionnaires such as PHQ-2 or 9 for those screening positive, SBIRT for behavioral health).			Project		In Progress	09/01/2015	03/31/2018	09/01/2016	03/31/2018	03/31/2018	DY3 Q4
Task Positive screenings result in "warm transfer" to behavioral health or primary care provider as indicated by screening as measured by documentation in Electronic Health Record (EHR).			Provider	Practitioner - Primary Care Provider (PCP)	In Progress	09/01/2015	03/31/2018	09/01/2016	03/31/2018	03/31/2018	DY3 Q4
Task Positive screenings result in "warm transfer" to behavioral health or primary care provider as indicated by screening as measured by documentation in Electronic Health Record (EHR).			Provider	Mental Health	In Progress			09/01/2016	03/31/2018	03/31/2018	DY3 Q4
Task Educate leadership within each participating organization around benefits of providing preventative care screenings using industry standard questionnaires regularly. Recognize that BH patients with conditions other than depression still require depression screening with industry standard questionnaires such as PHQ-2 or 9 for those screening positive, SBIRT. In this colocation model also educate around Primary Care preventive screenings including: age appropriate cancer screenings, alcohol, tobacco and substance use screenings, CVD and DM screenings, vaccinations, etc.			Project		Completed	10/01/2015	03/31/2016	10/01/2015	03/31/2016	03/31/2016	DY1 Q4
Task Assess participating providers current process for identifying unmet physical needs of patients, The PPS			Project		In Progress	03/31/2016	12/31/2016	03/31/2016	12/31/2016	12/31/2016	DY2 Q3



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will begin working with approximately 50 sites and their staff, including administrators, providers, and care team staff.											
Task Develop process to monitor progress towards completing industry standard questionnaires/screening (such as PHQ-2 or 9 for those screening positive, SBIRT) on 90% of patient population.			Project		Completed	09/01/2015	12/31/2015	09/01/2015	12/31/2015	12/31/2015	DY1 Q3
Task Assess participating providers' current procedures for patients who receive a positive screening, as well as for completion of referrals, and adapt to include screenings performed by PCP.			Project		Completed	09/01/2015	03/31/2016	09/01/2015	03/31/2016	03/31/2016	DY1 Q4
Task Finalize draft policies and procedures to facilitate and document behavioral health and primary care screenings by PCBH workgroup, approval by QCIS			Project		Completed	12/01/2015	03/31/2016	12/01/2015	03/31/2016	03/31/2016	DY1 Q4
Task Perform gap analysis, including provider capability for documenting screenings in EMR, and identify steps to meet standards.			Project		Completed	12/31/2015	03/31/2016	12/31/2015	03/31/2016	03/31/2016	DY1 Q4
Task Finalize policy around timely documentation of screenings in the electronic health record.			Project		Completed	12/31/2015	03/31/2016	12/31/2015	03/31/2016	03/31/2016	DY1 Q4
Task Monitor success with timely and accurate documentation in the electronic health record.			Project		In Progress	03/01/2016	03/31/2018	03/01/2016	03/31/2018	03/31/2018	DY3 Q4
Task Monitor success and sustainability of implemented screening protocols.			Project		In Progress	03/01/2016	03/31/2018	03/01/2016	03/31/2018	03/31/2018	DY3 Q4
Task Assess participating providers current rates of patient assessments.			Project		Completed	09/01/2015	03/31/2016	09/01/2015	03/31/2016	03/31/2016	DY1 Q4
Task Monitor success towards completion of screenings on 90% of patients engaged in project, as needed to ensure success.			Project		In Progress	03/01/2016	03/31/2018	03/01/2016	03/31/2018	03/31/2018	DY3 Q4
Task Create and Finalize policies on implementing "warm			Project		In Progress	03/01/2016	12/31/2016	03/01/2016	12/31/2016	12/31/2016	DY2 Q3



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transfers" back to BH specialist for patients who have a positive screening.											
Task Implement "warm transfer" policies and procedures, as well as instructions on appropriate documentation in the electronic health record.			Project		Not Started	12/31/2016	03/31/2017	12/31/2016	03/31/2017	03/31/2017	DY2 Q4
Task Monitor success and sustainability of implemented "warm transfer" protocols and engage sites in continuous quality improvement			Project		Not Started	12/31/2016	12/31/2017	12/31/2016	12/31/2017	12/31/2017	DY3 Q3
Task Provide education/training as needed to ensure success in conjunction with Workforce Sub-committee			Project		In Progress	12/01/2015	03/31/2018	12/01/2015	03/31/2018	03/31/2018	DY3 Q4
Task Provide education and training as needed to achieve goal.			Project		In Progress	12/01/2015	03/31/2018	12/01/2015	03/31/2018	03/31/2018	DY3 Q4
Task Provide education/training as needed to ensure successful implementation.			Project		In Progress	12/01/2015	03/31/2018	12/01/2015	03/31/2018	03/31/2018	DY3 Q4
Milestone #8 Use EHRs or other technical platforms to track all patients engaged in this project.	DY2 Q4	Model 2	Project	N/A	In Progress	04/01/2015	03/31/2017	04/01/2015	03/31/2017	03/31/2017	DY2 Q4
Task EHR demonstrates integration of medical and behavioral health record within individual patient records.			Project		In Progress	04/01/2015	03/31/2017	04/01/2015	03/31/2017	03/31/2017	DY2 Q4
Task PPS identifies targeted patients and is able to track actively engaged patients for project milestone reporting.			Project		In Progress	04/01/2015	03/31/2017	04/01/2015	03/31/2017	03/31/2017	DY2 Q4
Task Define business requirements and data elements for patient registry to stratify and track all patients engaged in this project.			Project		Completed	04/01/2015	11/30/2015	04/01/2015	11/30/2015	12/31/2015	DY1 Q3
Task Develop a project specific strategy for tracking patient engagement, employing PHM tools and processes outlined below.			Project		Completed	04/01/2015	12/31/2015	04/01/2015	12/31/2015	12/31/2015	DY1 Q3
Task Define population health management (PHM)			Project		Completed	04/01/2015	12/31/2015	04/01/2015	12/31/2015	12/31/2015	DY1 Q3



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requirements, establish PHM function and recruit or contract with partner for PHM staff											
Task Perform current state assessment of E.H.R. capabilities.			Project		Completed	04/01/2015	12/31/2015	04/01/2015	12/31/2015	12/31/2015	DY1 Q3
Task Perform gap analysis and identify priorities to achieving integration of patient record.			Project		Completed	04/01/2015	12/31/2015	04/01/2015	12/31/2015	12/31/2015	DY1 Q3
Task Recommend registry business requirements and data elements to governance committees for review and approval (Quality and Care Innovation Subcommittee, Information Technology Subcommittee and Executive Committee)			Project		Completed	10/01/2015	12/31/2015	10/01/2015	12/31/2015	12/31/2015	DY1 Q3
Task Engage IT Subcommittee to identify technology and resource requirements for registry, including technical platform for hosting registry.			Project		Completed	04/01/2016	06/30/2016	04/01/2016	06/30/2016	06/30/2016	DY2 Q1
Task Create budget to build registry and acquire necessary resources			Project		Completed	04/01/2016	06/30/2016	04/01/2016	06/30/2016	06/30/2016	DY2 Q1
Task Assess and acquire or contract for care coordination management solution (CCMS) and other systems and services as required to support PHM and registries			Project		In Progress	04/01/2016	09/30/2016	04/01/2016	12/31/2016	12/31/2016	DY2 Q3
Task Develop project implementation and testing plan for building registry as required for PHM, including technical support, ensure frequent automated updates of registry data			Project		Completed	04/01/2016	06/30/2016	04/01/2016	06/30/2016	06/30/2016	DY2 Q1
Task Develop training plan and curriculum to deploy risk assessment tool, registry and CCMS tool for providers and care managers, emphasizing use of registries and CCMS to increase care coordination and patient engagement with primary care			Project		Completed	04/01/2016	06/30/2016	04/01/2016	06/30/2016	06/30/2016	DY2 Q1
Task Execute registry testing plan and training program for providers and care managers on systems use and on how to identify targeted patients and track those who			Project		In Progress	04/01/2016	03/31/2017	04/01/2016	03/31/2017	03/31/2017	DY2 Q4



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are actively engaged for milestone reporting.											
Task Issue CCMS user credentials and train designated/delegated PPS partner workforce in use of the coordinated/ integrated solution. Disseminate standardized IT protocols and data security requirements across the system.			Project		In Progress	04/01/2016	03/31/2017	04/01/2016	03/31/2017	03/31/2017	DY2 Q4
Task Launch registry and monitor its use and performance, evaluate success of patient tracking, and participating provider utilization patterns, , with an emphasis on tracking patient engagement with primary care.			Project		In Progress	04/01/2016	09/30/2016	04/01/2016	12/31/2016	12/31/2016	DY2 Q3
Milestone #9 Implement IMPACT Model at Primary Care Sites.	DY4 Q2	Model 3	Project	N/A	In Progress	09/01/2015	03/31/2018	09/01/2015	03/31/2018	03/31/2018	DY3 Q4
Task PPS has implemented IMPACT Model at Primary Care Sites.			Project		In Progress	09/01/2015	03/31/2018	09/01/2015	03/31/2018	03/31/2018	DY3 Q4
Task Asses the current state of participating primary care sites, including behavioral health service delivery capabilities, IT infrastructure, staffing, etc.			Project		Completed	09/01/2015	12/31/2015	09/01/2015	12/31/2015	12/31/2015	DY1 Q3
Task Educate senior leadership of participating providers regarding IMPACT Model and requirements.			Project		Completed	09/01/2015	12/31/2015	09/01/2015	12/31/2015	12/31/2015	DY1 Q3
Task Finalize contracts with providers participating in IMPACT collaborative care model and vendor			Project		Completed	09/01/2015	03/31/2016	09/01/2015	03/31/2016	03/31/2016	DY1 Q4
Task Perform gap analysis by practice to identify key changes required for successful transition to an IMPACT collaborative care model incorporating behavioral health.			Project		Completed	12/31/2015	03/31/2016	12/31/2015	03/31/2016	03/31/2016	DY1 Q4
Task Finalize and implement strategy for moving provider networks towards an IMPACT Model.			Project		Completed	12/31/2015	03/31/2016	12/31/2015	03/31/2016	03/31/2016	DY1 Q4
Task Establish PCBH workgroup to integrate IMPACT model standards into best practice protocol design. Utilize the IMPACT manual.			Project		In Progress	09/01/2015	03/31/2018	09/01/2015	03/31/2018	03/31/2018	DY3 Q4
Task			Project		In Progress	03/31/2016	03/31/2018	03/31/2016	03/31/2018	03/31/2018	DY3 Q4



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Project Requirements (Milestone/Task Name)	Prescribed Due Date	Project Model Name	Reporting Level	Provider Type	Status	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
Monitor provider transformation sustainability and success with implementation of IMPACT Model through continuous quality improvement											
Milestone #10 Utilize IMPACT Model collaborative care standards, including developing coordinated evidence-based care standards and policies and procedures for care engagement.	DY2 Q4	Model 3	Project	N/A	In Progress	09/01/2015	03/31/2017	09/01/2015	03/31/2017	03/31/2017	DY2 Q4
Task Coordinated evidence-based care protocols are in place, including a medication management and care engagement process to facilitate collaboration between primary care physician and care manager.			Project		In Progress	09/01/2015	03/31/2017	09/01/2015	03/31/2017	03/31/2017	DY2 Q4
Task Policies and procedures include process for consulting with Psychiatrist.			Project		In Progress	09/01/2015	03/31/2017	09/01/2015	03/31/2017	03/31/2017	DY2 Q4
Task Assess current participating providers practice models with vendors and PCBH workgroup, The PPS will begin working with approximately 75 sites and their staff, including administrators, providers, and care team staff.			Project		Completed	09/01/2015	03/31/2016	09/01/2015	03/31/2016	03/31/2016	DY1 Q4
Task Develop best practice care protocols draft, integrating IMPACT model standards into best practice protocol design. Utilize the IMPACT manual.			Project		Completed	11/01/2015	03/31/2016	11/01/2015	03/31/2016	03/31/2016	DY1 Q4
Task Finalize PPS wide evidence- based protocols with approval by QCIS			Project		Completed	12/01/2015	03/31/2016	12/01/2015	03/31/2016	03/31/2016	DY1 Q4
Task Perform Gap analysis to identify key priorities for participating providers to meeting best practice standards.			Project		In Progress	12/01/2015	03/31/2017	12/01/2015	03/31/2017	03/31/2017	DY2 Q4
Task Provide support as needed to ensure successful implementation.			Project		In Progress	12/01/2015	03/31/2017	12/01/2015	03/31/2017	03/31/2017	DY2 Q4
Task Finalize and implement evidence- based practice guidelines.			Project		In Progress	12/01/2015	03/31/2017	12/01/2015	03/31/2017	03/31/2017	DY2 Q4
Task			Project		In Progress	12/01/2015	03/31/2017	12/01/2015	03/31/2017	03/31/2017	DY2 Q4



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Monitor success of developed protocols, updates made as needed with approval by QCIS											
Task Assess current participating providers' practice to begin to formulate implementable policies and procedures for psychiatric consultation.			Project		In Progress	12/01/2015	03/31/2017	12/01/2015	03/31/2017	03/31/2017	DY2 Q4
Task Develop draft evidence-based policies and procedures for consulting with a psychiatrist case review			Project		In Progress	01/01/2016	03/31/2017	01/01/2016	03/31/2017	03/31/2017	DY2 Q4
Task Finalize policies, procedures and protocols with approval by the QCIS.			Project		In Progress	09/01/2015	03/31/2017	09/01/2015	03/31/2017	03/31/2017	DY2 Q4
Task Provide education, training and resources as needed for successful implementation of policies and procedures.			Project		In Progress	04/01/2016	03/31/2017	04/01/2016	03/31/2017	03/31/2017	DY2 Q4
Task Implement policies, procedures and protocols for successful consultation with psychiatrist.			Project		In Progress	12/01/2015	03/31/2017	12/01/2015	03/31/2017	03/31/2017	DY2 Q4
Task Monitor success of developed policies, procedures and protocol, as well as sustainability for consulting with psychiatrist.			Project		In Progress	03/31/2016	03/31/2017	03/31/2016	03/31/2017	03/31/2017	DY2 Q4
Task Establish mechanisms for continuous quality improvement			Project		In Progress	03/31/2016	03/31/2017	03/31/2016	03/31/2017	03/31/2017	DY2 Q4
Milestone #11 Employ a trained Depression Care Manager meeting requirements of the IMPACT model.	DY2 Q4	Model 3	Project	N/A	In Progress	09/01/2015	03/31/2017	09/01/2015	03/31/2017	03/31/2017	DY2 Q4
Task PPS identifies qualified Depression Care Manager (can be a nurse, social worker, or psychologist) as identified in Electronic Health Records.			Project		In Progress	09/01/2015	03/31/2017	09/01/2015	03/31/2017	03/31/2017	DY2 Q4
Task Depression care manager meets requirements of IMPACT model, including coaching patients in behavioral activation, offering course in counseling, monitoring depression symptoms for treatment response, and completing a relapse prevention plan.			Project		In Progress	09/01/2015	03/31/2017	09/01/2015	03/31/2017	03/31/2017	DY2 Q4
Task			Project		Completed	12/31/2015	03/31/2016	12/31/2015	03/31/2016	03/31/2016	DY1 Q4



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Determine the type of DCM needed for each participating provider to meet the DCM role requirements, in conjunction with Workforce Sub-Committee, .											
Task Update policies, protocols, procedures, and organizational structure as necessary to implement and/or formally create the role of DCM with Workforce Sub-committee			Project		In Progress	03/31/2016	12/31/2016	03/31/2016	12/31/2016	12/31/2016	DY2 Q3
Task Finalize the formal hiring and creation of DCM role with Workforce Sub-committee			Project		In Progress	03/31/2016	12/31/2016	03/31/2016	12/31/2016	12/31/2016	DY2 Q3
Task Ensure that this staff member is identified as such in the Electronic Health Record (E.H.R.).			Project		In Progress	03/31/2016	12/31/2016	03/31/2016	12/31/2016	12/31/2016	DY2 Q3
Task Establish requirements of IMPACT Model DCM role by PCBH workgroup and approval by QCIS			Project		In Progress	03/31/2016	12/31/2016	03/31/2016	12/31/2016	12/31/2016	DY2 Q3
Task Perform gap analysis to identify key priorities for participating providers to be successful with implementation of the role for the DCM with the IMPACT model with Workforce Sub-committee			Project		In Progress	03/31/2016	03/31/2017	03/31/2016	03/31/2017	03/31/2017	DY2 Q4
Task Create/provide training protocols and procedures for DCM role to ensure they are proficient in all required IMPACT interventions			Project		In Progress	03/31/2016	03/31/2017	03/31/2016	03/31/2017	03/31/2017	DY2 Q4
Task Implement IMPACT model policies, procedures and protocols.			Project		In Progress	03/31/2016	03/31/2017	03/31/2016	03/31/2017	03/31/2017	DY2 Q4
Task Provide resources, training, education as needed, assuring that DCM meets role requirements according to the IMPACT model.			Project		In Progress	09/01/2015	03/31/2017	09/01/2015	03/31/2017	03/31/2017	DY2 Q4
Task Continuously monitor and re-evaluate the effectiveness of the individual/individuals in the DCM position to ensure that the requirements of IMPACT model continue to be met into the future.			Project		In Progress	03/31/2016	03/31/2017	03/31/2016	03/31/2017	03/31/2017	DY2 Q4
Task			Project		In Progress	03/31/2016	03/31/2017	03/31/2016	03/31/2017	03/31/2017	DY2 Q4



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Establish continuous quality improvement. Develop mechanisms for evaluation, accountability, and continuous quality improvement											
Milestone #12 Designate a Psychiatrist meeting requirements of the IMPACT Model.	DY2 Q4	Model 3	Project	N/A	In Progress	09/01/2015	03/31/2017	09/01/2015	03/31/2017	03/31/2017	DY2 Q4
Task All IMPACT participants in PPS have a designated Psychiatrist.			Project		In Progress	09/01/2015	03/31/2017	09/01/2015	03/31/2017	03/31/2017	DY2 Q4
Task Draft policies and procedures regarding the psychiatrists' responsibilities around treatment and follow-up care with patients.			Project		Completed	09/01/2015	12/31/2015	09/01/2015	12/31/2015	12/31/2015	DY1 Q3
Task Finalize job-related policies and procedures regarding psychiatrists' responsibilities for approval by QCIS			Project		Completed	09/01/2015	03/31/2016	09/01/2015	03/31/2016	03/31/2016	DY1 Q4
Task Provide assistance with resources for hiring designated psychiatrists, as needed.			Project		Completed	12/31/2015	03/31/2016	12/31/2015	03/31/2016	03/31/2016	DY1 Q4
Task Develop mechanisms for evaluation, accountability, and continuous quality improvement			Project		In Progress	12/31/2015	03/31/2017	12/31/2015	03/31/2017	03/31/2017	DY2 Q4
Task Provide training of designated psychiatrists to ensure they are able to adequately perform the requirements of the position			Project		Completed	12/31/2015	09/30/2016	12/31/2015	09/30/2016	09/30/2016	DY2 Q2
Task Provide training for IMPACT collaborative care teams, including collaborative care case consultation			Project		Completed	12/31/2015	09/30/2016	12/31/2015	09/30/2016	09/30/2016	DY2 Q2
Task Provide training for care teams on IMPACT model and designated psychiatrist's role.			Project		In Progress	01/01/2016	03/31/2017	01/01/2016	03/31/2017	03/31/2017	DY2 Q4
Milestone #13 Measure outcomes as required in the IMPACT Model.	DY4 Q2	Model 3	Project	N/A	In Progress	09/01/2015	03/31/2018	09/01/2015	03/31/2018	03/31/2018	DY3 Q4
Task At least 90% of patients receive screenings at the established project sites (Screenings are defined as industry standard questionnaires such as PHQ-2 or 9 for those screening positive, SBIRT).			Project		In Progress	12/31/2015	03/31/2018	12/31/2015	03/31/2018	03/31/2018	DY3 Q4
Task			Project		Completed	09/01/2015	03/31/2016	09/01/2015	03/31/2016	03/31/2016	DY1 Q4



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Assess participating providers current rates of patient assessments.											
Task Provide education and training as needed to achieve goal.			Project		In Progress	12/31/2015	03/31/2018	12/31/2015	03/31/2018	03/31/2018	DY3 Q4
Task Develop process to monitor, via EHRs/RHIO/CCMS, progress towards completing screenings on 90% of patient population using approved screenings			Project		In Progress	12/31/2015	03/31/2018	12/31/2015	03/31/2018	03/31/2018	DY3 Q4
Task Monitor success towards completion of screenings on 90% of patients engaged in project, engage sites with continuous quality improvement as needed to ensure success.			Project		In Progress	03/01/2016	03/31/2018	03/01/2016	03/31/2018	03/31/2018	DY3 Q4
Milestone #14 Provide "stepped care" as required by the IMPACT Model.	DY4 Q2	Model 3	Project	N/A	In Progress	12/31/2015	03/31/2018	12/31/2015	03/31/2018	03/31/2018	DY3 Q4
Task In alignment with the IMPACT model, treatment is adjusted based on evidence-based algorithm that includes evaluation of patient after 10-12 weeks after start of treatment plan.			Project		In Progress	12/31/2015	03/31/2018	12/31/2015	03/31/2018	03/31/2018	DY3 Q4
Task Draft protocols to adjust treatment according to evidence-based algorithm if a patient is not improving, within 10-12 weeks of the start of the treatment plan. Align with IMPACT model.			Project		Completed	12/31/2015	03/31/2016	12/31/2015	03/31/2016	03/31/2016	DY1 Q4
Task Evidence Based Protocols for stepped care, as aligned with IMPACT model, are approved by QCIS			Project		Completed	12/31/2015	06/30/2016	12/31/2015	06/30/2016	06/30/2016	DY2 Q1
Task Implement IMPACT model aligned protocols related to stepped care across practices using the IMPACT model			Project		In Progress	01/01/2016	03/31/2017	01/01/2016	03/31/2017	03/31/2017	DY2 Q4
Task Develop mechanisms for evaluating successful stepped care, accountability, and continuous quality improvement			Project		In Progress	03/31/2016	03/31/2017	03/31/2016	03/31/2017	03/31/2017	DY2 Q4
Milestone #15 Use EHRs or other technical platforms to track all	DY2 Q4	Model 3	Project	N/A	In Progress	04/01/2015	03/31/2017	04/01/2015	03/31/2017	03/31/2017	DY2 Q4



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Project Requirements (Milestone/Task Name)	Prescribed Due Date	Project Model Name	Reporting Level	Provider Type	Status	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
patients engaged in this project.											
Task EHR demonstrates integration of medical and behavioral health record within individual patient records.			Project		In Progress	04/01/2015	03/31/2017	04/01/2015	03/31/2017	03/31/2017	DY2 Q4
Task PPS identifies targeted patients and is able to track actively engaged patients for project milestone reporting.			Project		In Progress	04/01/2015	03/31/2017	04/01/2015	03/31/2017	03/31/2017	DY2 Q4
Task Develop a project specific strategy for tracking patient engagement, employing PHM tools and processes outlined below.			Project		Completed	04/01/2015	12/31/2015	04/01/2015	12/31/2015	12/31/2015	DY1 Q3
Task Define population health management (PHM) requirements, establish PHM function and recruit or contract with partner for PHM staff			Project		Completed	04/01/2015	12/31/2015	04/01/2015	12/31/2015	12/31/2015	DY1 Q3
Task Perform current state assessment of E.H.R. capabilities.			Project		Completed	04/01/2015	12/31/2015	04/01/2015	12/31/2015	12/31/2015	DY1 Q3
Task Perform gap analysis and identify priorities to achieving integration of patient record.			Project		Completed	04/01/2015	11/30/2015	04/01/2015	11/30/2015	12/31/2015	DY1 Q3
Task Define business requirements and data elements for patient registry to stratify and track all patients engaged in this project.			Project		Completed	10/01/2015	12/31/2015	10/01/2015	12/31/2015	12/31/2015	DY1 Q3
Task Recommend registry business requirements and data elements to governance committees for review and approval (Quality and Care Innovation Subcommittee, Information Technology Subcommittee and Executive Committee)			Project		Completed	04/01/2016	06/30/2016	04/01/2016	06/30/2016	06/30/2016	DY2 Q1
Task Engage IT Subcommittee to identify technology and resource requirements for registry, including technical platform for hosting registry.			Project		Completed	04/01/2016	06/30/2016	04/01/2016	06/30/2016	06/30/2016	DY2 Q1
Task Create budget to build registry and acquire necessary resources			Project		Completed	04/01/2016	06/30/2016	04/01/2016	06/30/2016	06/30/2016	DY2 Q1



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Project Requirements (Milestone/Task Name)	Prescribed Due Date	Project Model Name	Reporting Level	Provider Type	Status	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
Task Assess and acquire or contract for care coordination management solution (CCMS) and other systems and services as required to support PHM and registries			Project		In Progress	04/01/2016	09/30/2016	04/01/2016	12/31/2016	12/31/2016	DY2 Q3
Task Develop project implementation and testing plan for building registry as required for PHM, including technical support, ensure frequent automated updates of registry data			Project		Completed	04/01/2016	06/30/2016	04/01/2016	06/30/2016	06/30/2016	DY2 Q1
Task Develop training plan and curriculum to deploy risk assessment tool, registry and CCMS tool for providers and care managers, emphasizing use of registries and CCMS to increase care coordination and patient engagement with primary care			Project		Completed	04/01/2016	06/30/2016	04/01/2016	06/30/2016	06/30/2016	DY2 Q1
Task Execute registry testing plan and training program for providers and care managers on systems use and on how to identify targeted patients and track those who are actively engaged for milestone reporting.			Project		In Progress	07/01/2016	03/31/2017	07/01/2016	03/31/2017	03/31/2017	DY2 Q4
Task Issue CCMS user credentials and train designated/delegated PPS partner workforce in use of the coordinated/ integrated solution. Disseminate standardized IT protocols and data security requirements across the system.			Project		In Progress	04/01/2016	03/31/2017	04/01/2016	03/31/2017	03/31/2017	DY2 Q4
Task Launch registry and monitor its use and performance, evaluate success of patient tracking, and participating provider utilization patterns, with an emphasis on tracking patient engagement with primary care.			Project		In Progress	04/01/2016	09/30/2016	04/01/2016	12/31/2016	12/31/2016	DY2 Q3

Prescribed Milestones Current File Uploads

Milestone Name	User ID	File Type	File Name	Description	Upload Date
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No Records Found



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Prescribed Milestones Narrative Text

Milestone Name	Narrative Text
<p>Co-locate behavioral health services at primary care practice sites. All participating eligible primary care practices must meet 2014 NCQA level 3 PCMH or Advance Primary Care Model standards by DY 3.</p>	<p>Update: Bronx Partners for Healthy Communities (BPHC) continues to collaborate with the Institute for Family Health (IFH) to provide ongoing trainings and technical assistance around integration of primary care and behavioral health services. Pursuant to the release of the Clinical Operations Plan (COP), IFH and Bronx Partners for Healthy Communities (BPHC) are working closely with partner organization leadership to ensure that the training plans are being implemented and the COP adopted. In this quarter assessments to track DSRIP Implementation requirements has been developed, a tool to measure quality of implementation is currently being drafted. At the end of DY2Q2, on-site check-ins were scheduled with each major organization representing the 38 sites participating in Model 1 of this project to assess whether their training and technical assistance needs have been met and revise plans accordingly. These on-site check-ins will be conducted quarterly. This has proven to be an effective way to recalibrate training plans. A PCMH program has been under way to bring in technical assistants (TAs) for practice transformation for eligible groups of primary care providers (PCPs) and BPHC member organizations. After a vetting, matching, and interview process of the TAs and member organizations, comprehensive gap assessments were conducted of over 85 Federally Qualified Health Centers (FQHC), voluntary and independent practices. These resulted in 59 work plans upon which contracts between BPHC and TAs were formed and signed. Eight TA groups received funding through this effort which to date yielded 25 practices with PCMH 2014 Level 3 achievement which accounts for 320 PCPs. This milestone is on track for completion.</p>
<p>Develop collaborative evidence-based standards of care including medication management and care engagement process.</p>	<p>Update: With the Clinical Operations Plan (COP) in place and tracking of implementation requirements, Bronx Partners for Healthy Communities (BPHC) is now examining performance improvement needs and strategies for the implementing sites. Best practices for care in an integrated setting are captured in the COP, with specific guidance around medication management for depression and anxiety, and conducting assessments in the upcoming quarters will yield information for developing small tests of change to improve performance and quality of implementation. The Psychopharmacology and Medication Management are being delivered to participating providers to improve PCP capacity and comfort with prescribing anti-depressants and anti-anxiety medications. These trainings are typically 2 hour each and often combined with other topics, often with trainings for Depression and other screening. This milestone is on track for completion.</p>
<p>Conduct preventive care screenings, including behavioral health screenings (PHQ-2 or 9 for those screening positive, SBIRT) implemented for all patients to identify unmet needs.</p>	
<p>Use EHRs or other technical platforms to track all patients engaged in this project.</p>	<p>In DY2Q2 Bronx RHIO replaced all legacy feeds from all of Montefiore's four hospitals, whose EHR system migrated to Epic in July. Bronx RHIO has also acquired BioReference Lab data for Acacia FQHC, one of our largest primary care organization partners. These are important data points to fill in gaps for measures.</p> <p>Also in DY2Q2, Bronx RHIO provided analytics platform training in their Spectrum tool. Training and new accounts were issued for key staff at our largest partners so that they can view the initial clinical metrics and critique the approach for accuracy and utility. These measures include a registry component where the user may select a specific subpopulation (e.g., patients with diabetics only) for a metric thereby narrowing the metric to only focus on performance for that population.</p> <p>We reviewed the list of proposed registries for development in DY2 and determined that we should revise to focus instead on the EPP metrics and the value proposition for establishing centralized, cross- partner registries of those targeted clinically and strategically important populations which include diabetic schizophrenics, patients with elevated blood pressure readings, and children on ADHD medications. We will look to our Quality and Care Innovations Subcommittee (QCIS), the Behavioral Health Leadership Group, and others to advise us to identify needs and value proposition related to these populations in Q3.</p> <p>Bronx RHIO, in an effort to expand its ability to acquire, control, and use data, has decided to migrate to a new technology platform on September 30th. This means that Spectrum (their population management analytics platform) and all other HIE and analytic tools that are known to us will need to be replaced. The migration plans and how they might affect our registries and other system functionality are still unknown at this time although they are being tentatively planned for November 2016 through January 2017.</p> <p>Adjustments:</p> <p>4.11 – Although BPHC fully executed a contract in DY1Q4 with the Bronx RHIO to support registry development and PHM, we are now in the preliminary stages of</p>



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Prescribed Milestones Narrative Text

Milestone Name	Narrative Text
	<p>negotiating with our new leading CCMS vendor, GSIHealth. Delays on the part of our previous leading CCMS vendor (Acupera) contributed to us not having fulfilled the likelihood of signing a CCMS contract by September 30th, 2016 (DY2Q2). We are therefore changing the PPS task completion date until December 31st, 2016 (DY2Q3).</p> <p>4.16 – The launching of registries, monitoring of their use and performance, evaluation of successful patient tracking, and evaluation of participating provider utilization patterns task is being executed, but will be delayed this quarter (DY2Q2). We have initiated works with the Bronx RHIO and our major partners to help define what patient populations will be tracked in the registries. Our next step is to initiate evaluative works to determine the right audience to help us define those patient populations, and ultimately standardizing the registries across the PPS network. We expect to demonstrate the completion of this task DY2Q3.</p>
Co-locate primary care services at behavioral health sites.	<p>Update: Bronx Partners for Healthy Communities (BPHC) continues to collaborate with the Institute for Family Health (IFH) to provide ongoing trainings and technical assistance around integration of primary care and behavioral health services. Pursuant to the release of the Clinical Operations Plan (COP), IFH and Bronx Partners for Healthy Communities (BPHC) are working closely with partner organization leadership to ensure that the training plans are being implemented and the COP adopted. The majority of the 14 sites that have committed to Model 2 have an existing primary care practice physically co-located, but will need assistance through training to adopt the new workflows and the overall transformations laid out in project 3ai. In some cases, sites are seeking assistance with identifying primary care services to be co-located. As anticipated in the previous quarter, additional behavioral health organizations are now interested in participating. Three additional organizations are undergoing intake and assessment for Model 2, these are, Sheltering Arms, Odyssey House, and Astor Services. A tool to assess the quality of Model 2 co-location will be developed in DY2Q3 to be used at quarterly on-site check-ins with implementing organizations. This milestone is on track for completion. It should be noted that per the guidance issued by the Independent Assessor in June 2016, the PCMH requirements no longer apply to model 2 projects. PCMH tasks were not able to be deleted, and so they were marked "complete".</p>
Develop collaborative evidence-based standards of care including medication management and care engagement process.	<p>Update: With the Clinical Operations Plan (COP) in place and tracking of implementation requirements, Bronx Partners for Healthy Communities (BPHC) is now looking at performance improvement needs and strategies for the implementing sites. Best practices for care in an integrated setting are captured in the COP, with specific guidance around medication management for depression and anxiety, and conducting assessments in the upcoming quarters will yield information for developing small tests of change to improve performance and quality of implementation. The Psychopharmacology and Medication Management are being delivered to participating providers to improve PCP capacity and comfort with prescribing anti-depressants and anti-anxiety medications. These trainings are typically 2 hour each and often combined with other topics, often with trainings for Depression and other screening.. This milestone is on track for completion. It should be noted that per the guidance issued by the Independent Assessor in June 2016, the PCMH requirements no longer apply to model 2 projects. PCMH tasks were not able to be deleted, and so they were marked "complete".</p>
Conduct preventive care screenings, including physical and behavioral health screenings.	<p>Update: The Clinical Operations Plan (COP) for project 3ai, Primary Care/Behavioral Health Integration (PCBH), provides guidance for workflows around screening and documentation. The COP has been published and distributed to the sites implementing PCBH. Currently trainings on screenings, including PHQ and SBIRT) are being provided to implementing sites. Institute for Family Health (IFH), training and technical assistance vendor, is aware of existing workflows that may hinder effective screening and how each site can improve the workflows. The CSO is working with IFH to develop trainings on primary care screenings for the Model 2 behavioral health providers. Additionally, Bronx Partners for Healthy Communities (BPHC) in collaboration with the IFH, the New York City Department of Health and Mental Hygiene, and the New York State Department of Health (NYSDOH) to develop trainings around Screening, Brief intervention, and Referral to Treatment (SBIRT) methodology. The CSO is currently planning to identify 2-3 sites that are prepared to implement SBIRT and will work closely with our vendor and NYSDOH to provide targeted technical assistance to these sites. This milestone is on track for completion.</p>
Use EHRs or other technical platforms to track all patients engaged in this project.	<p>In DY2Q2 Bronx RHIO replaced all legacy feeds from all of Montefiore's four hospitals, whose EHR system migrated to Epic in July. Bronx RHIO has also acquired BioReference Lab data for Acacia FQHC, one of our largest primary care organization partners. These are important data points to fill in gaps for measures.</p> <p>Also in DY2Q2, Bronx RHIO provided analytics platform training in their Spectrum tool. Training and new accounts were issued for key staff at our largest partners so that they can view the initial clinical metrics and critique the approach for accuracy and utility. These measures include a registry component where the user may select a specific subpopulation (e.g., patients with diabetics only) for a metric thereby narrowing the metric to only focus on performance for that population.</p>



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Prescribed Milestones Narrative Text

Milestone Name	Narrative Text
	<p>We reviewed the list of proposed registries for development in DY2 and determined that we should revise to focus instead on the EPP metrics and the value proposition for establishing centralized, cross- partner registries of those targeted clinically and strategically important populations which include diabetic schizophrenics, patients with elevated blood pressure readings, and children on ADHD medications. We will look to our Quality and Care Innovations Subcommittee (QCIS), the Behavioral Health Leadership Group, and others to advise us to identify needs and value proposition related to these populations in Q3.</p> <p>Bronx RHIO, in an effort to expand its ability to acquire, control, and use data, has decided to migrate to a new technology platform on September 30th. This means that Spectrum (their population management analytics platform) and all other HIE and analytic tools that are known to us will need to be replaced. The migration plans and how they might affect our registries and other system functionality are still unknown at this time although they are being tentatively planned for November 2016 through January 2017</p> <p>Adjustments:</p> <p>4.11 – Although BPHC fully executed a contract in DY1Q4 with the Bronx RHIO to support registry development and PHM, we are now in the preliminary stages of negotiating with our new leading CCMS vendor, GSIHealth. Delays on the part of our previous leading CCMS vendor (Acupera) contributed to us not having fulfilled the likelihood of signing a CCMS contract by September 30th, 2016 (DY2Q2). We are therefore changing the PPS task completion date until December 31st, 2016 (DY2Q3).</p> <p>4.16 – The launching of registries, monitoring of their use and performance, evaluation of successful patient tracking, and evaluation of participating provider utilization patterns task is being executed, but will be delayed this quarter (DY2Q2). We have initiated works with the Bronx RHIO and our major partners to help define what patient populations will be tracked in the registries. Our next step is to initiate evaluative works to determine the right audience to help us define those patient populations, and ultimately standardizing the registries across the PPS network. We expect to demonstrate the completion of this task DY2Q3.</p>
Implement IMPACT Model at Primary Care Sites.	<p>Update: Bronx Partners for Healthy Communities (BPHC) continues to collaborate with the Institute for Family Health (IFH) to provide ongoing trainings and technical assistance around integration of primary care and behavioral health services. The Clinical Operations Plan (COP) was approved by the Implementation Work Group (IWG) and the Quality and Care Innovations Subcommittee (QCIS) in the previous quarter, since then the COP has been distributed to BPHC's partners to support adoption of revised policies and procedures at the organizational level. IFH and BPHC are working closely with partner organization leadership to ensure that training plans are being implemented and the COP adopted. Trainings plans developed for each site include details on the trainings identified as needed for each organization through consult with IFH. Standard training topics include: Behavioral Activation; Billable Practices; Depression 101 for non-prescribers; Introduction to Collaborative Care; Motivational Interviewing; PHQ Screening; Problem Solving Treatment; Psychiatric Consultation; Psychopharmacology; SafeTALK; SBIRT; Treatment Planning; and Working with Seriously Mentally Ill and Substance Abusing Populations. This is not an exhaustive list of the trainings that can be provided, and our vendor has been flexible in meeting the needs identified through consistent check-ins with participating organizations. An assessment tool has been developed to measure quality of IMPACT implementation. Assessments for all 28 IMPACT sites will be completed by the end of DY2Q3. This milestone is on track for completion.</p>
Utilize IMPACT Model collaborative care standards, including developing coordinated evidence-based care standards and policies and procedures for care engagement.	<p>Update: The Clinical Operations Plan (COP), outlining policies and procedures for effective implementation of the IMPACT Model, has been created and finalized by the CSO and the vendor, Institute for Family Health. The COP chapters include: 'Adoption of the IMPACT Model, evidence-based guidelines, and Intake-Assessment-Management,' 'IMPACT Staffing Plan P&P,' and 'Common Assessment Tools.' The COP was vetted with the Primary Care/Behavioral Health Implementation Workgroup (IWG). An assessment tool to measure the quality of IMPACT implementation has been developed and will be administered by the end of DY2Q3 to all the IMPACT sites. This milestone is on track for completion.</p>
Employ a trained Depression Care Manager meeting requirements of the IMPACT model.	<p>Update: Sites participating in IMPACT are now actively seeking and hiring Depression Care Managers (DCM), however, identifying candidates is challenging for many of the organizations due to limited availability of properly credentialed candidates. Institute for Family Health (IFH), our training and technical assistance vendor, is supporting the sites with resources for identifying potential candidates and training for newly hired DCMs. It will also be important to align the workflows for IMPACT with Care Coordination, to ensure that referrals to Health Home At-risk or health homes are administered for eligible patients, trainings will include information on Care Coordination. Many of Bronx Partners for Healthy Communities (BPHC) partners have applied for a "Mental Health Corps", behavioral health staff who are placed by the NYC</p>



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Milestone Name	Narrative Text
	<p>Department of Health and Mental Hygiene as part of the NYC Thrive initiative to increase access to behavioral health services. The CSO is actively promoting this opportunity to smaller primary care providers within BPHC who have challenges staffing up and will provide application support. The implementation assessment developed to measure the quality of IMPACT at sites includes assessments of the staff in the DCM role. This milestone is on track for completion.</p>
<p>Designate a Psychiatrist meeting requirements of the IMPACT Model.</p>	<p>Update: The role of the psychiatrist has been defined in our Clinical Operations Plan and a job description has been developed, both of which were approved by the Primary Care/Behavioral health Implementation Work Group and the Quality and Care Innovations Subcommittee (QCIS). During the Training and Technical Assistance Needs Assessments, resources were provided to aid in the hiring of the psychiatrist, a key component of the IMPACT Model. The Institute for Family Health (IFH), in addition to conducting the trainings, provides assistance in identifying consulting Psychiatrists through a database that the organization maintains with behavioral health providers and consultants. Identifying Consulting Psychiatrists (CP) is posing a challenge for some sites and the vendor is addressing this through training and technical assistance. Training and technical assistance are being provided by IFH as CPs are being hired. The implementation assessment includes questions around the quality of the CPs understanding of IMPACT and practices associated with collaborative care. This milestone is on track for completion.</p>
<p>Measure outcomes as required in the IMPACT Model.</p>	<p>The Training and Technical Assistance Needs Assessment specifically addressed the providers' current rates of patient assessment, with the focus PHQ 2/9. The CSO has continued to work closely with the DSRIP Program Directors, CSO liaison/operational lead embedded at each of the largest seven primary care organization partners, to create strategies for tracking important data via electronic health records (EHR). Necessary changes to the EHR are being made across the sites to track screening rates. The depression registry will monitor the depression care status, screening, and improvement rates. This will also include integration of patient records between the primary care and behavioral health providers. In this quarter an implementation assessment tool was developed to measure quality of implementation, this will be administered quarterly so as to track the sites' progress and for targeted technical assistance to ensure positive implementation outcomes. This milestone is on track for completion.</p>
<p>Provide "stepped care" as required by the IMPACT Model.</p>	<p>The Clinical Operations Plan (COP) includes evidence-based guidelines on "stepped care" for sites implementing the IMPACT Model. The Training and Technical Assistance Needs Assessments informed the type of technical assistance and training required by each site to achieve the new workflows. "Stepped care" guidance was obtained through the Advancing Integrated Mental Health Solutions (AIMS) Center at the University of Washington. As a component of the COP, the evidence-based protocols for providing "stepped care" were approved by the Primary Care/Behavioral Health Implementation Work Group and the Quality and Care Innovations Subcommittee. The implementation assessment tool that will be administered quarterly beginning DY2Q3 will address quality of stepped care administered by sites. This milestone is on track for completion.</p>
<p>Use EHRs or other technical platforms to track all patients engaged in this project.</p>	<p>In DY2Q2 Bronx RHIO replaced all legacy feeds from all of Montefiore's four hospitals, whose EHR system migrated to Epic in July. Bronx RHIO has also acquired BioReference Lab data for Acacia FQHC, one of our largest primary care organization partners. These are important data points to fill in gaps for measures.</p> <p>Also in DY2Q2, Bronx RHIO provided analytics platform training in their Spectrum tool. Training and new accounts were issued for key staff at our largest partners so that they can view the initial clinical metrics and critique the approach for accuracy and utility. These measures include a registry component where the user may select a specific subpopulation (e.g., patients with diabetics only) for a metric thereby narrowing the metric to only focus on performance for that population.</p> <p>We reviewed the list of proposed registries for development in DY2 and determined that we should revise to focus instead on the EPP metrics and the value proposition for establishing centralized, cross-partner registries of those targeted clinically and strategically important populations which include diabetic schizophrenics, patients with elevated blood pressure readings, and children on ADHD medications. We will look to our Quality and Care Innovations Subcommittee (QCIS), the Behavioral Health Leadership Group, and others to advise us to identify needs and value proposition related to these populations in Q3.</p> <p>Bronx RHIO, in an effort to expand its ability to acquire, control, and use data, has decided to migrate to a new technology platform on September 30th. This means that Spectrum (their population management analytics platform) and all other HIE and analytic tools that are known to us will need to be replaced. The migration plans and how they might affect our registries and other system functionality are still unknown at this time although they are being tentatively planned for November 2016 through January 2017</p> <p>Adjustments:</p>



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Prescribed Milestones Narrative Text

Milestone Name	Narrative Text
	<p>7.11 – Although BPHC fully executed a contract in DY1Q4 with the Bronx RHIO to support registry development and PHM, we are now in the preliminary stages of negotiating with our new leading CCMS vendor, GSIHealth. Delays on the part of our previous leading CCMS vendor (Acupera) contributed to us not having fulfilled the likelihood of signing a CCMS contract by September 30th, 2016 (DY2Q2). We are therefore changing the PPS task completion date until December 31st, 2016 (DY2Q3).</p> <p>7.16 – The launching of registries, monitoring of their use and performance, evaluation of successful patient tracking, and evaluation of participating provider utilization patterns task is being executed, but will be delayed this quarter (DY2Q2). We have initiated works with the Bronx RHIO and our major partners to help define what patient populations will be tracked in the registries. Our next step is to initiate evaluative works to determine the right audience to help us define those patient populations, and ultimately standardizing the registries across the PPS network. We expect to demonstrate the completion of this task DY2Q3.</p>

Milestone Review Status

Milestone #	Review Status	IA Formal Comments
Milestone #1	Pass & Ongoing	
Milestone #2	Pass & Ongoing	
Milestone #3	Pass & Ongoing	
Milestone #4	Pass & Ongoing	
Milestone #5	Pass & Ongoing	
Milestone #6	Pass & Ongoing	
Milestone #7	Pass & Ongoing	
Milestone #8	Pass & Ongoing	
Milestone #9	Pass & Ongoing	
Milestone #10	Pass & Ongoing	
Milestone #11	Pass & Ongoing	
Milestone #12	Pass & Ongoing	
Milestone #13	Pass & Ongoing	
Milestone #14	Pass & Ongoing	
Milestone #15	Pass & Ongoing	



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✔ IPQR Module 3.a.i.4 - PPS Defined Milestones

Instructions :

Please provide updates to baseline reporting on status, target dates, and work breakdown tasks for PPS-defined milestones.

Milestone/Task Name	Status	Description	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
Milestone Mid-Point Assessment	Completed	Mid-Point Assessment	06/01/2016	06/30/2016	06/01/2016	06/30/2016	06/30/2016	DY2 Q1

PPS Defined Milestones Current File Uploads

Milestone Name	User ID	File Type	File Name	Description	Upload Date
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No Records Found

PPS Defined Milestones Narrative Text

Milestone Name	Narrative Text
Mid-Point Assessment	



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IPQR Module 3.a.i.5 - IA Monitoring

Instructions :



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Project 3.b.i – Evidence-based strategies for disease management in high risk/affected populations (adult only)

✓ IPQR Module 3.b.i.1 - Major Risks to Implementation and Mitigation Strategies

Instructions :

Please describe what the major risks are for this project, as well as the actions you plan to take to mitigate them.

- (1) Some primary care physicians (PCPs) may resist the imposition of standard treatment protocols and new workflows. To mitigate this risk, our disease management work groups bring PCPs and other project participants together to review and develop consensus on evidence-based (EB) guidelines and workflows for each disease-specific intervention. Members have recommended these EB protocols to the PPS Quality & Care Innovation Subcommittee and the Executive Committee for approval to deploy across the PPS. Implementation of these protocols is part of contractual agreements between partners and the PPS. BPHC is allocating the necessary resources to provide online and in-person training, support and follow-up with PCPs and other care team members at times that accommodate their clinical schedules to encourage adoption of program elements.
- (2) Not all physicians and other PCMH care team members currently document self-management goals (SMG) in the medical record in a way that is conducive to demonstrating completion for reporting purposes. The CSO is working closely with providers to provide them with the necessary IT support to ensure such documentation is possible. We are also working with the Bronx RHIO to collect this data from all partners. This will allow the Bronx RHIO to create tool which will allow the monitoring of this requirement in close to real-time for reporting purposes and allow the CSO to address challenges quickly.
- (3) It will be challenging to recruit and train sufficient care management staff to serve the needs of the Bronx population. Recruiting Spanish-speaking care management staff will be a particular risk. BPHC's workforce strategy mitigates this risk through work with community colleges and coordination with the 1199 Training and Education Fund, Montefiore CMO, and NYSNA. BPHC recently committed to funding a recruiter to support its partners with its workforce recruiting goals, including for care management staff.
- (4) Attaining PCMH 2014 Level 3 recognition is difficult and resource-intensive, particularly for smaller primary care practices. The CSO is providing technical and financial assistance, including IT support and training, to primary care practices as they work to attain the recognition. BPHC has been recognized by NYS for its approach to PCMH support of its network – further discussion of this approach can be found in the narrative for project 2.a.i.
- (5) Medication adherence is a chronic problem for individuals with CVD. Organizations that could be instrumental in helping patients with medication adherence such as home care agencies and MCOs are handicapped by policies and/or regulations. To mitigate these risks, BPHC formed and began convening a Pharmacy Workgroup. The kickoff was held on February 25th and included representatives from 7 of the 10 BPHC pharmacies. This workgroup is brainstorming strategies to support medication adherence of BPHC patients, and is exploring best practices of its workgroup members – including opt-in care management services provided by pharmacies, whereby patients will be alerted by the pharmacy in the event of a missed prescription refill and may elect to have the pharmacy contact the prescribing physician to resolve medication prescription issues.
- (6) Providers may not implement EHR systems that meet MU and PCMH 2014 Level 3 standards, interoperability challenges may present and/or



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providers may resist participating in the IDS. BPHC used gap analyses to develop a program to monitor and deploy assistance to providers at risk, support practices by deploying internal community, external consulting resources and provide customized technical assistance, coaching, and training modules. Two team members have recently joined the BPHC CSO team to specifically focus on MU.



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✔ IPQR Module 3.b.i.2 - Patient Engagement Speed

Instructions :

Enter the number of patients actively engaged through the current quarter. The number entered into the "Quarterly Update" area needs to reflect the cumulative method of counting within a DSRIP year. For example, the number reported in this field for Q4 should include patients previously reported in Q3 plus new patients engaged in Q4. Any explanations regarding altered or missed patient commitments must be included within the narrative box, not as text within uploaded documentation.

Benchmarks	
Actively Engaged Speed	Actively Engaged Scale
DY3,Q4	21,560

	Year,Quarter	DY2,Q1	DY2,Q2	DY2,Q3	DY2,Q4
PPS Reported	Baseline Commitment	3,504	7,007	10,511	14,014
	Quarterly Update	5,588	9,618	0	0
	Percent(%) of Commitment	159.47%	137.26%	0.00%	0.00%
IA Approved	Quarterly Update	0	9,618	0	0
	Percent(%) of Commitment	0.00%	137.26%	0.00%	0.00%

Current File Uploads

User ID	File Type	File Name	File Description	Upload Date
zstopak	Report(s)	36_DY2Q2_PROJ3bi_MDL3bi2_PES_RPT_BPHC-PATIENTLIST-3bi-DY2Q2_9618pts_FINAL_7549.xlsx	Actively engaged patients report	10/31/2016 11:48 AM

Narrative Text :

For PPS to provide additional context regarding progress and/or updates to IA.

Module Review Status

Review Status	IA Formal Comments
Pass & Ongoing	



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✔ IPQR Module 3.b.i.3 - Prescribed Milestones

Instructions :

Please provide updates to baseline reporting on status, target dates, and work breakdown tasks for prescribed milestones. For milestones that are due and completed within the reporting period, documentation is required to provide evidence of project requirement achievement. Any explanations regarding altered or missed provider commitments should be included within the narrative box, not as text within uploaded documentation.

Project Requirements (Milestone/Task Name)	Prescribed Due Date	Reporting Level	Provider Type	Status	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
Milestone #1 Implement program to improve management of cardiovascular disease using evidence-based strategies in the ambulatory and community care setting.	DY3 Q4	Project	N/A	In Progress	04/01/2015	03/31/2018	04/01/2015	03/31/2018	03/31/2018	DY3 Q4
Task PPS has implemented program to improve management of cardiovascular disease using evidence-based strategies in the ambulatory and community care setting.		Project		In Progress	06/30/2015	03/31/2018	06/30/2015	03/31/2018	03/31/2018	DY3 Q4
Task Create a Transitional Work Group (CVD/DM TWG) comprised of representatives from partner organizations to support development of and approve elements of the COP		Project		Completed	04/01/2015	06/01/2015	04/01/2015	06/01/2015	06/30/2015	DY1 Q1
Task Identify DSRIP project requirements which are related to PCMH elements and incorporate into PCMH strategy and project planning documents		Project		Completed	05/15/2015	09/30/2015	05/15/2015	09/30/2015	09/30/2015	DY1 Q2
Task Identify relevant evidence-based guidelines for HTN and hyperlipidemia in conjunction with the CVD/DM TWG		Project		Completed	05/04/2015	09/30/2015	05/04/2015	09/30/2015	09/30/2015	DY1 Q2
Task Identify patient criteria for smoking cessation interventions (counsel to quit, smoking cessation medication, non-medication smoking cessation strategy)		Project		Completed	06/11/2015	09/30/2015	06/11/2015	09/30/2015	09/30/2015	DY1 Q2
Task Identify partner organizations participating in project (sites and CBOs)		Project		Completed	04/01/2015	12/31/2015	04/01/2015	12/31/2015	12/31/2015	DY1 Q3
Task Develop a workplan and timeline to develop the clinical operations plan (COPs) and implement a strategy for the CV population that aligns with the patient engagement speed and scale application submission		Project		Completed	04/01/2015	10/31/2015	04/01/2015	10/31/2015	12/31/2015	DY1 Q3
Task Develop the COP to define the program elements, define the required and suggested components of those elements, and		Project		Completed	05/04/2015	10/31/2015	05/04/2015	10/31/2015	12/31/2015	DY1 Q3



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Project Requirements (Milestone/Task Name)	Prescribed Due Date	Reporting Level	Provider Type	Status	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
identify relevant resources to achieve them. Elements include health information exchange and technology requirements, and evidence-based guidelines and high-value treatment protocols										
Task Develop the project implementation budget		Project		Completed	08/01/2015	12/31/2015	08/01/2015	12/31/2015	12/31/2015	DY1 Q3
Task Design training and recruitment strategy in conjunction with workforce team and CVD/DM TWG		Project		Completed	07/28/2015	03/31/2016	07/28/2015	03/31/2016	03/31/2016	DY1 Q4
Task Submit elements of the COP to Quality and Care Innovation Sub-Committee (QCIS) for approval		Project		Completed	07/23/2015	10/31/2015	07/23/2015	10/31/2015	12/31/2015	DY1 Q3
Task Identify clinical champions and operational leaders in each participating organization to develop and lead implementation of the program at each of their providers/sites. These facility-based champions/leaders form the Site-Specific Implementation Team		Project		Completed	10/01/2015	03/31/2016	10/01/2015	03/31/2016	03/31/2016	DY1 Q4
Task Prepare/disseminate gap analysis tool based on COP to participating providers to determine implementaton support needs		Project		Completed	01/15/2016	06/30/2016	01/15/2016	06/30/2016	06/30/2016	DY2 Q1
Task Hold webinar for participating partner organizations		Project		Completed	01/15/2016	03/31/2016	01/15/2016	03/31/2016	03/31/2016	DY1 Q4
Task Create rapid deployment collaborative, comprised of representatives from partner organizations to support implementation of the COP. This group replaces the TWG and will be the implementation work group.		Project		Completed	11/01/2015	03/31/2016	11/01/2015	03/31/2016	03/31/2016	DY1 Q4
Task Develop mechanisms for regular review of project-selected evidence-based guidelines (EBGs) by implementation work group to assure our PPS is utilizing the most up-to-date tools and that those upadated guidelines/protocols continue to be clinically integrated across the PPS		Project		Completed	01/01/2016	06/30/2016	01/01/2016	06/30/2016	06/30/2016	DY2 Q1
Milestone #2 Ensure that all PPS safety net providers are actively connected to EHR systems with local health information exchange/RHIO/SHIN-NY and share health information among clinical partners, including direct exchange (secure messaging), alerts and patient record look up, by the end of DY 3.	DY3 Q4	Project	N/A	In Progress	06/30/2015	03/31/2018	06/30/2015	03/31/2018	03/31/2018	DY3 Q4
Task EHR meets connectivity to RHIO's HIE and SHIN-NY		Provider	Safety Net Practitioner - Primary Care Provider	In Progress	07/01/2015	03/31/2018	07/01/2015	03/31/2018	03/31/2018	DY3 Q4



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Project Requirements (Milestone/Task Name)	Prescribed Due Date	Reporting Level	Provider Type	Status	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
requirements.			(PCP)							
Task EHR meets connectivity to RHIO's HIE and SHIN-NY requirements.		Provider	Safety Net Practitioner - Non-Primary Care Provider (PCP)	In Progress	07/01/2015	03/31/2018	07/01/2015	03/31/2018	03/31/2018	DY3 Q4
Task EHR meets connectivity to RHIO's HIE and SHIN-NY requirements.		Provider	Safety Net Mental Health	In Progress	07/01/2015	03/31/2018	07/01/2015	03/31/2018	03/31/2018	DY3 Q4
Task PPS uses alerts and secure messaging functionality.		Project		In Progress	09/30/2015	03/31/2018	09/30/2015	03/31/2018	03/31/2018	DY3 Q4
Task Identify safety net provider data sharing requirements and assess partner and QE data sharing capabilities and current HIE participation		Project		Completed	07/01/2015	12/31/2015	07/01/2015	12/31/2015	12/31/2015	DY1 Q3
Task Coordinate with Bronx RHIO to develop comprehensive HIE adoption program to encourage and support partner participation and integration		Project		Completed	07/01/2015	12/31/2015	07/01/2015	12/31/2015	12/31/2015	DY1 Q3
Task Begin coordinated interface and service development with Bronx RHIO, including connectivity to the SHIN-NY.		Project		Completed	10/01/2015	03/31/2016	10/01/2015	03/31/2016	03/31/2016	DY1 Q4
Task Establish BPHC program to manage support for safety net providers to ensure that all are actively sharing health information, coordinating with Bronx RHIO to encourage, track and support partner participation and integration/data sharing		Project		Completed	03/01/2016	04/25/2016	03/01/2016	04/25/2016	06/30/2016	DY2 Q1
Task Track status and manage support to ensure that all PPS safety net providers are actively sharing health information through Bronx RHIO or alternative health information exchange		Project		In Progress	03/01/2016	03/31/2018	03/01/2016	03/31/2018	03/31/2018	DY3 Q4
Milestone #3 Ensure that EHR systems used by participating safety net providers meet Meaningful Use and PCMH Level 3 standards and/or APCM by the end of Demonstration Year 3.	DY3 Q4	Project	N/A	In Progress	07/01/2015	03/31/2018	07/01/2015	03/31/2018	03/31/2018	DY3 Q4
Task EHR meets Meaningful Use Stage 2 CMS requirements (Note: any/all MU requirements adjusted by CMS will be incorporated into the assessment criteria).		Project		Not Started	01/01/2018	03/31/2018	01/01/2018	03/31/2018	03/31/2018	DY3 Q4
Task PPS has achieved NCQA 2014 Level 3 PCMH standards and/or APCM.		Provider	Practitioner - Primary Care Provider (PCP)	In Progress	07/01/2015	03/31/2018	07/01/2015	03/31/2018	03/31/2018	DY3 Q4
Task		Project		Completed	07/01/2015	12/31/2015	07/01/2015	12/31/2015	12/31/2015	DY1 Q3



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Assess eligible participating partner EHR use relative to Meaningful Use and PCMH 2014 Level 3 standards										
Task Establish BPHC program to educate, encourage, track and support eligible safety net providers in acquiring/implementing certified EHR systems, including potential use of incentive-based payments for implementation		Project		Completed	10/01/2015	06/30/2016	10/01/2015	06/30/2016	06/30/2016	DY2 Q1
Task Recruit or contract for EHR implementation resources as needed		Project		Completed	11/01/2015	06/30/2016	11/01/2015	06/30/2016	06/30/2016	DY2 Q1
Task Begin actively encouraging, tracking and supporting partner EHR implementation and progress towards Meaningful Use and PCMH standards		Project		In Progress	08/01/2016	12/31/2016	08/01/2016	12/31/2016	12/31/2016	DY2 Q3
Task Track status and manage support to ensure all eligible safety net providers are using certified EHR systems that meet Meaningful Use and PCMH 2014 Level 3 standards		Project		In Progress	10/15/2015	03/15/2018	10/15/2015	03/15/2018	03/31/2018	DY3 Q4
Task Assess eligible participating PCP PCMH recognition status and opportunity to expand access to primary care based on PCMH-enabled practices		Project		Completed	07/01/2015	12/31/2015	07/01/2015	12/31/2015	12/31/2015	DY1 Q3
Task Recruit or contract for PCMH practice certification resources as needed		Project		Completed	07/01/2015	12/31/2015	07/01/2015	12/31/2015	12/31/2015	DY1 Q3
Task Establish BPHC program to educate on the benefits of, and encourage, track and support PCPs and facility based senior leadership in achieving PCMH 2014 Level 3 recognition, including potential use of incentive-based payments for achieving recognition		Project		Completed	10/01/2015	04/15/2016	10/01/2015	04/15/2016	06/30/2016	DY2 Q1
Task Perform gap analysis by practice and identify key priorities.		Project		Completed	10/01/2015	04/15/2016	10/01/2015	04/15/2016	06/30/2016	DY2 Q1
Task Finalize strategy to support primary care physicians with achieving 2014 NCQA Level 3 PCMH certification by sub committees, including trainings and education.		Project		Completed	10/01/2015	04/15/2016	10/01/2015	04/15/2016	06/30/2016	DY2 Q1
Task Begin actively encouraging, tracking and supporting partner efforts towards PCMH recognition		Project		In Progress	01/01/2016	11/30/2016	01/01/2016	11/30/2016	12/31/2016	DY2 Q3
Task Monitor progress with achieving 2014 NCQA level 3 PCMH		Project		In Progress	01/01/2016	03/31/2018	01/01/2016	03/31/2018	03/31/2018	DY3 Q4



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certification, support provided by PPS as needed.										
Task Monitor practice transformation sustainability after receiving 2014 NCQA level 3 PCMH certification, and provide support as needed.		Project		In Progress	01/01/2016	03/31/2018	01/01/2016	03/31/2018	03/31/2018	DY3 Q4
Milestone #4 Use EHRs or other technical platforms to track all patients engaged in this project.	DY2 Q4	Project	N/A	In Progress	01/01/2016	03/31/2017	01/01/2016	03/31/2017	03/31/2017	DY2 Q4
Task PPS identifies targeted patients and is able to track actively engaged patients for project milestone reporting.		Project		In Progress	01/01/2016	03/31/2017	01/01/2016	03/31/2017	03/31/2017	DY2 Q4
Task Define population health management (PHM) requirements, establish PHM function and recruit or contract with partner for PHM staff		Project		Completed	04/01/2015	12/31/2015	04/01/2015	12/31/2015	12/31/2015	DY1 Q3
Task Perform current state assessment of E.H.R. capabilities.		Project		Completed	04/01/2015	12/31/2015	04/01/2015	12/31/2015	12/31/2015	DY1 Q3
Task Perform gap analysis and identify priorities to achieving integration of patient record.		Project		Completed	04/01/2015	12/31/2015	04/01/2015	12/31/2015	12/31/2015	DY1 Q3
Task Define business requirements and data elements for patient registry to stratify and track all patients engaged in this project.		Project		Completed	04/01/2015	11/30/2015	04/01/2015	11/30/2015	12/31/2015	DY1 Q3
Task Recommend registry business requirements and data elements to governance committees for review and approval (Quality and Care Innovation Subcommittee, Information Technology Subcommittee and Executive Committee)		Project		Completed	10/01/2015	12/31/2015	10/01/2015	12/31/2015	12/31/2015	DY1 Q3
Task Engage IT Subcommittee to identify technology and resource requirements for registry, including technical platform for hosting registry.		Project		Completed	04/01/2016	06/30/2016	04/01/2016	06/30/2016	06/30/2016	DY2 Q1
Task Create budget to build registry and acquire necessary resources		Project		Completed	04/01/2016	06/30/2016	04/01/2016	06/30/2016	06/30/2016	DY2 Q1
Task Assess and acquire or contract for care coordination management solution (CCMS) and other systems and services as required to support PHM and registries		Project		Completed	04/01/2016	09/30/2016	04/01/2016	09/30/2016	09/30/2016	DY2 Q2
Task Develop project implementation and testing plan for building registry as required for PHM, including technical support, ensure		Project		Completed	04/01/2016	06/30/2016	04/01/2016	06/30/2016	06/30/2016	DY2 Q1



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frequent automated updates of registry data										
Task Develop training plan and curriculum to deploy risk assessment tool, registry and CCMS tool for providers and care managers, emphasizing use of registries and CCMS to increase care coordination and patient engagement with primary care		Project		Completed	04/01/2016	06/30/2016	04/01/2016	06/30/2016	06/30/2016	DY2 Q1
Task Execute registry testing plan and training program for providers and care managers on systems use and on how to identify targeted patients and track those who are actively engaged for milestone reporting.		Project		In Progress	04/01/2016	03/31/2017	04/01/2016	03/31/2017	03/31/2017	DY2 Q4
Task Issue CCMS user credentials and train designated/delegated PPS partner workforce in use of the coordinated/ integrated solution. Disseminate standardized IT protocols and data security requirements across the system.		Project		In Progress	04/01/2016	03/31/2017	04/01/2016	03/31/2017	03/31/2017	DY2 Q4
Task Launch registry and monitor its use and performance, evaluate success of patient tracking, and participating provider utilization patterns, with an emphasis on tracking patient engagement with primary care.		Project		Completed	04/01/2016	09/30/2016	04/01/2016	09/30/2016	09/30/2016	DY2 Q2
Milestone #5 Use the EHR to prompt providers to complete the 5 A's of tobacco control (Ask, Assess, Advise, Assist, and Arrange).	DY2 Q4	Project	N/A	In Progress	07/01/2015	03/31/2017	07/01/2015	03/31/2017	03/31/2017	DY2 Q4
Task PPS has implemented an automated scheduling system to facilitate tobacco control protocols.		Project		In Progress	03/31/2016	03/31/2017	03/31/2016	03/31/2017	03/31/2017	DY2 Q4
Task PPS provides periodic training to staff to incorporate the use of EHR to prompt the use of 5 A's of tobacco control.		Project		In Progress	03/31/2016	03/31/2017	03/31/2016	03/31/2017	03/31/2017	DY2 Q4
Task Identify/establish the protocols for the 5A's of tobacco control and services/programs to incorporate into COP		Project		Completed	07/01/2015	12/31/2015	07/01/2015	12/31/2015	12/31/2015	DY1 Q3
Task Identify/develop member educational material and smoking cessation support tools for inclusion in COP		Project		Completed	07/01/2015	03/31/2016	07/01/2015	03/31/2016	03/31/2016	DY1 Q4
Task Survey participants to determine capability of sites' EHR systems for providing point of care reminders		Project		Completed	05/01/2016	09/30/2016	05/01/2016	09/30/2016	09/30/2016	DY2 Q2
Task Site-Specific Implementation Teams work with their IT teams to		Project		In Progress	05/01/2016	03/31/2017	05/01/2016	03/31/2017	03/31/2017	DY2 Q4



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implement point-of-care prompts to facilitate tobacco control protocols into EHR workflows, including documentation										
Task Site-specific Implementation Teams establish and map interim manual processes to fulfill protocols in COP		Project		Completed	05/01/2016	09/30/2016	05/01/2016	09/30/2016	09/30/2016	DY2 Q2
Task Establish the schedule and materials for periodic staff training to incorporate the use of the EHR to prompt the use of 5 A's of tobacco control.		Project		In Progress	08/01/2016	03/31/2017	08/01/2016	03/31/2017	03/31/2017	DY2 Q4
Task Provide guidance for ongoing assesment to ensure that practices are following training requirements and protocols		Project		In Progress	04/01/2016	03/31/2017	04/01/2016	03/31/2017	03/31/2017	DY2 Q4
Task Develop feedback mechansims for accountability and continuous quality improvement		Project		In Progress	04/01/2016	03/31/2017	04/01/2016	03/31/2017	03/31/2017	DY2 Q4
Milestone #6 Adopt and follow standardized treatment protocols for hypertension and elevated cholesterol.	DY2 Q4	Project	N/A	In Progress	05/04/2015	03/31/2017	05/04/2015	03/31/2017	03/31/2017	DY2 Q4
Task Practice has adopted treatment protocols aligned with national guidelines, such as the National Cholesterol Education Program (NCEP) or US Preventive Services Task Force (USPSTF).		Project		In Progress	06/30/2015	03/31/2017	06/30/2015	03/31/2017	03/31/2017	DY2 Q4
Task Define target population, select EBGs for target population and present recommendation to Quality & Care Innovation Sub-Committee (QCIS)		Project		Completed	05/04/2015	12/31/2015	05/04/2015	12/31/2015	12/31/2015	DY1 Q3
Task QCIS reviews and recommends EBGs for adoption and implementation across the PPS		Project		Completed	09/01/2015	03/31/2016	09/01/2015	03/31/2016	03/31/2016	DY1 Q4
Task Develops educational materials suitable to the needs, culture and language of the target populations in conjunction with select CBOs, PCPs, and SMEs		Project		Completed	09/01/2015	03/31/2016	09/01/2015	03/31/2016	03/31/2016	DY1 Q4
Task Present educational materials to QCIS for review		Project		Completed	04/01/2016	06/30/2016	04/01/2016	06/30/2016	06/30/2016	DY2 Q1
Task Identify clinical champions to drive adoption of guidelines		Project		Completed	01/01/2016	03/31/2016	01/01/2016	03/31/2016	03/31/2016	DY1 Q4
Task Implement EBG and educational material dissemination plan across the PPS with support of RDC and site-specific implementation teams		Project		In Progress	04/01/2016	03/31/2017	04/01/2016	03/31/2017	03/31/2017	DY2 Q4



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Milestone #7 Develop care coordination teams including use of nursing staff, pharmacists, dieticians and community health workers to address lifestyle changes, medication adherence, health literacy issues, and patient self-efficacy and confidence in self-management.	DY2 Q4	Project	N/A	In Progress	06/30/2015	03/31/2017	06/30/2015	03/31/2017	03/31/2017	DY2 Q4
Task Clinically Interoperable System is in place for all participating providers.		Project		Not Started	01/01/2017	03/31/2017	01/01/2017	03/31/2017	03/31/2017	DY2 Q4
Task Care coordination teams are in place and include nursing staff, pharmacists, dieticians, community health workers, and Health Home care managers where applicable.		Project		In Progress	12/31/2015	03/31/2017	12/31/2015	03/31/2017	03/31/2017	DY2 Q4
Task Care coordination processes are in place.		Project		In Progress	12/31/2015	03/31/2017	12/31/2015	03/31/2017	03/31/2017	DY2 Q4
Task Coordinate across project specific workgroups to establish the care management model/organizational structure and processes most appropriate for achieving project outcomes; include nursing staff, pharmacists, dieticians, community health workers, and Health Home care managers		Project		Completed	06/30/2015	10/31/2015	06/30/2015	10/31/2015	12/31/2015	DY1 Q3
Task Present care management model to QCIS for review and approval		Project		Completed	06/30/2015	10/31/2015	06/30/2015	10/31/2015	12/31/2015	DY1 Q3
Task Working with Workforce Subcommittee, design training and recruitment strategy for care managers and care teams		Project		Completed	10/01/2015	06/30/2016	10/01/2015	06/30/2016	06/30/2016	DY2 Q1
Task Begin to recruit, hire and train new and existing staff as needed.		Project		Completed	10/01/2015	06/30/2016	10/01/2015	06/30/2016	06/30/2016	DY2 Q1
Task Site-specific implementation teams, with support from CSO and in coordination with PCMH work, establish care coordination team and implement care coordination processes (e.g., community service/program referrals and tracking, communication, PCP alerts, education materials, coordination among team members, frequency and purpose of patient contact.) Ensure these include coordination with the Health Home care manager, where applicable.		Project		In Progress	12/31/2015	03/31/2017	12/31/2015	03/31/2017	03/31/2017	DY2 Q4
Task Develop a mechanism to gather feedback and share best practices		Project		Completed	12/31/2015	06/30/2016	12/31/2015	06/30/2016	06/30/2016	DY2 Q1
Task		Project		In Progress	12/31/2015	03/31/2017	12/31/2015	03/31/2017	03/31/2017	DY2 Q4



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Provide guidance for ongoing assesment to ensure that practices are following requirements and protocols										
Task Identify and document required clinical and care management protocols for priority programs, projects and interventions, based on Community Needs Assessment, clinical planning to-date and further analysis of attributed patient population, using MAPP and PPS partner patient-level data		Project		Completed	08/15/2015	10/15/2015	08/15/2015	10/15/2015	12/31/2015	DY1 Q3
Task Define partner and workforce roles in delivering care based on protocols and planned interventions in priority projects, including expectations for how interventions will be logged, tracked and reported.		Project		Completed	09/01/2015	12/31/2015	09/01/2015	12/31/2015	12/31/2015	DY1 Q3
Task Deploy systems to improve and promote effective care transitions		Project		Completed	01/15/2016	02/28/2016	01/15/2016	02/28/2016	03/31/2016	DY1 Q4
Task Operationalize partner and workforce roles by providing gap analysis and appropriate training.		Project		Completed	01/01/2016	03/31/2016	01/01/2016	03/31/2016	03/31/2016	DY1 Q4
Task Establish data collection, survey and reporting mechanisms to enable BPHC monitoring to ensure that patients are receiving appropriate health care and community support in priority projects, based on needs identified in prior planning activities		Project		Completed	02/01/2016	06/15/2016	02/01/2016	06/15/2016	06/30/2016	DY2 Q1
Task Review process for rapid cycle evaluation and continuous improvement of data collection, survey and reporting methods based on priority project experience and modify process as needed to ensure patients receive appropriate health care and community support		Project		Completed	08/01/2016	09/01/2016	08/01/2016	09/01/2016	09/30/2016	DY2 Q2
Milestone #8 Provide opportunities for follow-up blood pressure checks without a copayment or advanced appointment.	DY3 Q4	Project	N/A	In Progress	05/19/2015	03/31/2019	05/19/2015	03/31/2019	03/31/2019	DY4 Q4
Task All primary care practices in the PPS provide follow-up blood pressure checks without copayment or advanced appointments.		Project		In Progress	12/31/2015	03/31/2019	12/31/2015	03/31/2019	03/31/2019	DY4 Q4
Task Review Million Hearts resources and other relevant literature related to implementation of similar programs and identify documents most relevant for PPS, including strategies to ensure that Medicaid patients are not charged a co-pay for blood pressure checks		Project		Completed	05/19/2015	03/31/2016	05/19/2015	03/31/2016	03/31/2016	DY1 Q4



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Task Conduct research into current coverage for such visits by Medicaid and coding for non-billable visits, etc.		Project		In Progress	07/01/2015	03/31/2017	07/01/2015	03/31/2017	03/31/2017	DY2 Q4
Task Conduct gap analysis to assess resources required to meet this requirement		Project		In Progress	04/01/2016	03/31/2017	04/01/2016	03/31/2017	03/31/2017	DY2 Q4
Task Meet with other PPSs to consider lobbying MCOs to cover such visit copays (make providers whole)		Project		In Progress	10/15/2015	03/31/2019	10/15/2015	03/31/2019	03/31/2019	DY4 Q4
Task Conduct periodic meetings/learning collaboratives with PCP practice partners to gather feedback and share best practices		Project		In Progress	09/30/2016	03/31/2019	09/30/2016	03/31/2019	03/31/2019	DY4 Q4
Task Provide guidance for ongoing assesment to ensure that practices are providing access for such visits		Project		In Progress	09/30/2016	03/31/2019	09/30/2016	03/31/2019	03/31/2019	DY4 Q4
Task Develop feedback mechansims for accountability and continuous quality improvement		Project		In Progress	09/30/2016	03/31/2017	09/30/2016	03/31/2017	03/31/2017	DY2 Q4
Milestone #9 Ensure that all staff involved in measuring and recording blood pressure are using correct measurement techniques and equipment.	DY2 Q4	Project	N/A	In Progress	06/30/2015	03/31/2017	06/30/2015	03/31/2017	03/31/2017	DY2 Q4
Task PPS has protocols in place to ensure blood pressure measurements are taken correctly with the correct equipment.		Project		In Progress	12/31/2015	03/31/2017	12/31/2015	03/31/2017	03/31/2017	DY2 Q4
Task In conjunction with Workforce Subcommittee, identify relevant training resources and nursing competencies to create protocols (standardized across PPS) for inclusion in the COP		Project		Completed	07/28/2015	03/31/2016	07/28/2015	03/31/2016	03/31/2016	DY1 Q4
Task Identify site-specific staff members responsible for BP measurement training and documenting training has occurred		Project		Completed	10/15/2015	03/31/2016	10/15/2015	03/31/2016	03/31/2016	DY1 Q4
Task Provide guidance for ongoing assesment of staff competencies to ensure that practices are following training requirements and protocols		Project		In Progress	04/01/2016	03/31/2017	04/01/2016	03/31/2017	03/31/2017	DY2 Q4
Task Develop feedback mechansims for accountability and continuous quality improvement		Project		In Progress	04/01/2016	03/31/2017	04/01/2016	03/31/2017	03/31/2017	DY2 Q4
Milestone #10 Identify patients who have repeated elevated blood pressure	DY3 Q4	Project	N/A	In Progress	07/07/2015	03/31/2017	07/07/2015	03/31/2017	03/31/2017	DY2 Q4



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readings in the medical record but do not have a diagnosis of hypertension and schedule them for a hypertension visit.										
Task PPS uses a patient stratification system to identify patients who have repeated elevated blood pressure but no diagnosis of hypertension.		Project		In Progress	03/31/2016	03/31/2017	03/31/2016	03/31/2017	03/31/2017	DY2 Q4
Task PPS has implemented an automated scheduling system to facilitate scheduling of targeted hypertension patients.		Project		In Progress	03/31/2016	03/31/2017	03/31/2016	03/31/2017	03/31/2017	DY2 Q4
Task PPS provides periodic training to staff to ensure effective patient identification and hypertension visit scheduling.		Project		In Progress	03/31/2016	03/31/2017	03/31/2016	03/31/2017	03/31/2017	DY2 Q4
Task Using EBGs identified in the COP, determine blood pressure program parameters and stratification levels for identification, enrollment and hypertension visit frequency		Project		Completed	07/07/2015	06/30/2016	07/07/2015	06/30/2016	06/30/2016	DY2 Q1
Task Establish processes to use registry (see requirement 4), to reach out to patients and establish the process and person responsible for staff training on such processes.		Project		In Progress	07/01/2016	03/31/2017	07/01/2016	03/31/2017	03/31/2017	DY2 Q4
Task Support site-specific implementation teams to ensure that scheduling resources/technology fulfills project requirements.		Project		In Progress	07/01/2016	03/31/2017	07/01/2016	03/31/2017	03/31/2017	DY2 Q4
Task Conduct periodic meetings/learning collaboratives with PCP practice partners to gather feedback and share best practices		Project		In Progress	09/30/2016	03/31/2017	09/30/2016	03/31/2017	03/31/2017	DY2 Q4
Task Provide guidance for ongoing assesment of competencies to ensure that practices are following training requirements and protocols		Project		In Progress	09/30/2016	03/31/2017	09/30/2016	03/31/2017	03/31/2017	DY2 Q4
Task Develop feedback mechansims for accountability and continuous quality improvement		Project		In Progress	09/30/2016	03/31/2017	09/30/2016	03/31/2017	03/31/2017	DY2 Q4
Milestone #11 Prescribe once-daily regimens or fixed-dose combination pills when appropriate.	DY2 Q4	Project	N/A	In Progress	07/01/2015	03/31/2017	07/01/2015	03/31/2017	03/31/2017	DY2 Q4
Task PPS has protocols in place for determining preferential drugs based on ease of medication adherence where there are no other significant non-differentiating factors.		Project		In Progress	03/31/2016	03/31/2017	03/31/2016	03/31/2017	03/31/2017	DY2 Q4
Task		Project		Completed	07/01/2015	03/31/2016	07/01/2015	03/31/2016	03/31/2016	DY1 Q4



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Determine criteria/limitations for use of once-daily and single dose medication regimens based on feedback from partners, review of MCO formularies and review of clinical literature; include recommendations in COP										
Task Determine current status of the above regimens in payor and provider formularies, ease of prescribing in various EHRs		Project		Completed	08/01/2015	03/31/2016	08/01/2015	03/31/2016	03/31/2016	DY1 Q4
Task Establish protocols for determining preferential drugs based on ease of medication adherence where there are no other significant non-differentiating factors for inclusion in COP		Project		Completed	08/01/2015	03/31/2016	08/01/2015	03/31/2016	03/31/2016	DY1 Q4
Task Develop mechanisms for regular review of medication recommendations to assure our PPS is utilizing the most up-to-date tools and that any updated guidelines/protocols continue to be clinically integrated across the PPS		Project		In Progress	04/01/2016	03/31/2017	04/01/2016	03/31/2017	03/31/2017	DY2 Q4
Milestone #12 Document patient driven self-management goals in the medical record and review with patients at each visit.	DY3 Q4	Project	N/A	In Progress	05/04/2015	03/31/2017	05/04/2015	03/31/2017	03/31/2017	DY2 Q4
Task Self-management goals are documented in the clinical record.		Project		In Progress	06/30/2015	03/31/2017	06/30/2015	03/31/2017	03/31/2017	DY2 Q4
Task PPS provides periodic training to staff on person-centered methods that include documentation of self-management goals.		Project		In Progress	06/30/2016	03/31/2017	06/30/2016	03/31/2017	03/31/2017	DY2 Q4
Task Identify best practices for identification and follow-up of self-management goals into COP		Project		Completed	05/04/2015	12/31/2015	05/04/2015	12/31/2015	12/31/2015	DY1 Q3
Task Identify relevant training resources /competencies in conjunction with workforce subcommittee		Project		Completed	08/01/2015	12/31/2015	08/01/2015	12/31/2015	12/31/2015	DY1 Q3
Task Establish plan to integrate self-management goals into the EHR with interim manual processes as needed		Project		Completed	08/01/2015	03/31/2016	08/01/2015	03/31/2016	03/31/2016	DY1 Q4
Task Establish requirements and processes to ensure documentation of the goals		Project		In Progress	01/15/2016	03/31/2017	01/15/2016	03/31/2017	03/31/2017	DY2 Q4
Task Establish the schedule and materials for periodic staff training on person-centered methods that include documentation of self-management goals		Project		In Progress	04/01/2016	03/31/2017	04/01/2016	03/31/2017	03/31/2017	DY2 Q4
Task		Project		In Progress	04/01/2016	03/31/2017	04/01/2016	03/31/2017	03/31/2017	DY2 Q4



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DSRIP Implementation Plan Project

SBH Health System (PPS ID:36)

Project Requirements (Milestone/Task Name)	Prescribed Due Date	Reporting Level	Provider Type	Status	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
Provide guidance for ongoing assesment of competencies to ensure that practices are following training requirements and protocols										
Task Develop feedback mechansims for accountability, and continuous quality improvement, including assessment of patient adherence to self-management plan and opportunities to increase adherence.		Project		In Progress	04/01/2016	03/31/2017	04/01/2016	03/31/2017	03/31/2017	DY2 Q4
Milestone #13 Follow up with referrals to community based programs to document participation and behavioral and health status changes.	DY3 Q4	Project	N/A	In Progress	05/15/2015	03/31/2017	05/15/2015	03/31/2017	03/31/2017	DY2 Q4
Task PPS has developed referral and follow-up process and adheres to process.		Project		In Progress	06/30/2015	03/31/2017	06/30/2015	03/31/2017	03/31/2017	DY2 Q4
Task PPS provides periodic training to staff on warm referral and follow-up process.		Project		In Progress	06/30/2016	03/31/2017	06/30/2016	03/31/2017	03/31/2017	DY2 Q4
Task Agreements are in place with community-based organizations and process is in place to facilitate feedback to and from community organizations.		Project		In Progress	06/30/2016	03/31/2017	06/30/2016	03/31/2017	03/31/2017	DY2 Q4
Task Define processes for referral, and access to information among providers, and feedback processes to the practices electronically with interim manual processes as needed in conjunction with IT subcommittee		Project		Completed	10/01/2015	03/31/2016	10/01/2015	03/31/2016	03/31/2016	DY1 Q4
Task Establish and document referral and follow-up procedures for the sites, with a mechanism for sites to audit adherence		Project		In Progress	04/01/2016	03/31/2017	04/01/2016	03/31/2017	03/31/2017	DY2 Q4
Task Identify community organizations for inclusion in the initial iteration of the Community Resource Database, sign agreements with with community based organizations and establish process to facilitate feedback to and from community organizations		Project		In Progress	10/01/2015	03/31/2017	10/01/2015	03/31/2017	03/31/2017	DY2 Q4
Task Perform regular checks of Community Resource Database to ensure data is up to date and accurate and to identify additional resources to consider including		Project		Not Started	01/01/2017	03/31/2017	01/01/2017	03/31/2017	03/31/2017	DY2 Q4
Task Conduct periodic meetings/learning collaboratives with		Project		In Progress	04/01/2016	03/31/2017	04/01/2016	03/31/2017	03/31/2017	DY2 Q4



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community organization partners to gather feedback and share best practices										
Task Establish the schedule and materials for periodic staff training on the warm transfer and referral tracking		Project		In Progress	04/01/2016	03/31/2017	04/01/2016	03/31/2017	03/31/2017	DY2 Q4
Milestone #14 Develop and implement protocols for home blood pressure monitoring with follow up support.	DY2 Q4	Project	N/A	In Progress	06/11/2015	03/31/2017	06/11/2015	03/31/2017	03/31/2017	DY2 Q4
Task PPS has developed and implemented protocols for home blood pressure monitoring.		Project		In Progress	06/30/2015	03/31/2017	06/30/2015	03/31/2017	03/31/2017	DY2 Q4
Task PPS provides follow up to support to patients with ongoing blood pressure monitoring, including equipment evaluation and follow-up if blood pressure results are abnormal.		Project		In Progress	06/30/2016	03/31/2017	06/30/2016	03/31/2017	03/31/2017	DY2 Q4
Task PPS provides periodic training to staff on warm referral and follow-up process.		Project		In Progress	06/30/2016	03/31/2017	06/30/2016	03/31/2017	03/31/2017	DY2 Q4
Task Identify minimal and recommended SBPM protocols needed to satisfy project requirements, including identification of patients' needs and linkage to support		Project		Completed	06/11/2015	12/18/2015	06/11/2015	12/18/2015	12/31/2015	DY1 Q3
Task Conduct gap analysis with partners to identify implementation support needs		Project		Completed	04/01/2016	09/30/2016	04/01/2016	09/30/2016	09/30/2016	DY2 Q2
Task Individual sites adopt protocols for at-home BP monitoring		Project		Completed	04/01/2016	09/30/2016	04/01/2016	09/30/2016	09/30/2016	DY2 Q2
Task Identify staff member(s) at each site responsible for training patients in self-blood pressure monitoring, including equipment evaluation		Project		Completed	04/01/2016	09/30/2016	04/01/2016	09/30/2016	09/30/2016	DY2 Q2
Task Establish workflow at each site to address patient-reported BP values that are out of range, including how are values reported and staff member(s) responsible for following up		Project		Completed	04/01/2016	09/30/2016	04/01/2016	09/30/2016	09/30/2016	DY2 Q2
Task Conduct webinars/conference calls to ensure that all practices have protocols in place and are adhering to them		Project		In Progress	04/01/2016	03/31/2017	04/01/2016	03/31/2017	03/31/2017	DY2 Q4
Task Define training requirements in conjunction with Workforce Subcommittee		Project		Completed	07/28/2015	09/30/2016	07/28/2015	09/30/2016	09/30/2016	DY2 Q2

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Task Identify nursing competencies and training resources to support SBPM in conjunction with Workforce Subcommittee		Project		Completed	08/15/2015	09/30/2016	08/15/2015	09/30/2016	09/30/2016	DY2 Q2
Task Create patient communication materials in coordination with the Cultural Competency/Health Literacy workstream		Project		In Progress	04/01/2016	03/31/2017	04/01/2016	03/31/2017	03/31/2017	DY2 Q4
Task Conduct periodic meetings/learning collaboratives with community organization partners to gather feedback and share best practices		Project		In Progress	04/01/2016	03/31/2017	04/01/2016	03/31/2017	03/31/2017	DY2 Q4
Task Establish schedule and materials for periodic staff training on the warm transfer and referral follow-up process		Project		In Progress	04/01/2016	03/31/2017	04/01/2016	03/31/2017	03/31/2017	DY2 Q4
Task Develop feedback mechanisms for accountability and continuous quality improvement		Project		In Progress	09/30/2016	03/31/2017	09/30/2016	03/31/2017	03/31/2017	DY2 Q4
Milestone #15 Generate lists of patients with hypertension who have not had a recent visit and schedule a follow up visit.	DY2 Q4	Project	N/A	In Progress	04/01/2016	03/31/2017	04/01/2016	03/31/2017	03/31/2017	DY2 Q4
Task PPS has implemented an automated scheduling system to facilitate scheduling of targeted hypertension patients.		Project		In Progress	04/01/2016	03/31/2017	04/01/2016	03/31/2017	03/31/2017	DY2 Q4
Task Using EBGs identified in the COP, determine parameters for patient stratification, identification, and hypertension visit frequency		Project		Completed	04/01/2016	09/30/2016	04/01/2016	09/30/2016	09/30/2016	DY2 Q2
Task Establish processes to use registry (see requirement 4), to reach out to patients and establish processes and person responsible for staff training on such processes.		Project		Completed	04/01/2016	09/30/2016	04/01/2016	09/30/2016	09/30/2016	DY2 Q2
Task Support site-specific implementation teams to ensure that scheduling resources/technology fulfills project requirements.		Project		In Progress	04/01/2016	03/31/2017	04/01/2016	03/31/2017	03/31/2017	DY2 Q4
Task Conduct periodic meetings/learning collaboratives with sites to gather feedback and share best practices		Project		In Progress	04/01/2016	03/31/2017	04/01/2016	03/31/2017	03/31/2017	DY2 Q4
Task Provide guidance for ongoing assessment of competencies to ensure that sites are following training requirements and protocols		Project		In Progress	09/30/2016	03/31/2017	09/30/2016	03/31/2017	03/31/2017	DY2 Q4
Task		Project		In Progress	09/30/2016	03/31/2017	09/30/2016	03/31/2017	03/31/2017	DY2 Q4



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Develop feedback mechanisms for accountability and continuous quality improvement										
Milestone #16 Facilitate referrals to NYS Smoker's Quitline.	DY2 Q4	Project	N/A	In Progress	07/07/2015	03/31/2017	07/07/2015	03/31/2017	03/31/2017	DY2 Q4
Task PPS has developed referral and follow-up process and adheres to process.		Project		In Progress	03/31/2016	03/31/2017	03/31/2016	03/31/2017	03/31/2017	DY2 Q4
Task Define criteria for referral to Quitline		Project		Completed	07/07/2015	12/31/2015	07/07/2015	12/31/2015	12/31/2015	DY1 Q3
Task Establish and document process for referral to Quitline and patient follow-up		Project		In Progress	01/01/2016	03/31/2017	01/01/2016	03/31/2017	03/31/2017	DY2 Q4
Task Create culturally-competent communication materials at appropriate health literacy levels materials with the Quitline telephone number and website		Project		In Progress	04/01/2016	03/31/2017	04/01/2016	03/31/2017	03/31/2017	DY2 Q4
Task Develop feedback mechanisms for accountability and continuous quality improvement		Project		In Progress	09/30/2016	03/31/2017	09/30/2016	03/31/2017	03/31/2017	DY2 Q4
Milestone #17 Perform additional actions including "hot spotting" strategies in high risk neighborhoods, linkages to Health Homes for the highest risk population, group visits, and implementation of the Stanford Model for chronic diseases.	DY3 Q4	Project	N/A	In Progress	12/31/2015	03/31/2020	12/31/2015	03/31/2020	03/31/2020	DY5 Q4
Task If applicable, PPS has Implemented collection of valid and reliable REAL (Race, Ethnicity, and Language) data and uses the data to target high risk populations, develop improvement plans, and address top health disparities.		Project		Not Started	06/30/2017	03/31/2020	06/30/2017	03/31/2020	03/31/2020	DY5 Q4
Task If applicable, PPS has established linkages to health homes for targeted patient populations.		Project		Completed	12/31/2015	06/30/2016	12/31/2015	06/30/2016	06/30/2016	DY2 Q1
Task If applicable, PPS has implemented Stanford Model through partnerships with community-based organizations.		Project		In Progress	01/15/2016	09/30/2017	01/15/2016	09/30/2017	09/30/2017	DY3 Q2
Task Using claims data to identify "hotspot" areas/patient groups for outreach		Project		In Progress	07/01/2016	03/31/2020	07/01/2016	03/31/2020	03/31/2020	DY5 Q4
Task Identify and mitigate service shortages to address these		Project		Not Started	09/30/2017	03/31/2018	09/30/2017	03/31/2018	03/31/2018	DY3 Q4



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"hotspots" which can include mobile services and use of churches and community centers for education and blood pressure screening.										
Task Implement collection of valid and reliable REAL (Race, Ethnicity, and Language) data and uses the data to target high risk populations, develop improvement plans, and address top health disparities, if feasible.		Project		In Progress	07/01/2016	03/31/2018	07/01/2016	03/31/2018	03/31/2018	DY3 Q4
Task Establish linkages to health homes for targeted patient populations		Project		In Progress	07/01/2016	06/30/2017	07/01/2016	06/30/2017	06/30/2017	DY3 Q1
Task Implement the Stanford Model through partnerships with community based organizations, including Health People		Project		In Progress	07/01/2016	03/31/2020	07/01/2016	03/31/2020	03/31/2020	DY5 Q4
Milestone #18 Adopt strategies from the Million Hearts Campaign.	DY2 Q4	Project	N/A	In Progress	07/01/2015	03/31/2017	07/01/2015	03/31/2017	03/31/2017	DY2 Q4
Task Provider can demonstrate implementation of policies and procedures which reflect principles and initiatives of Million Hearts Campaign.		Provider	Practitioner - Primary Care Provider (PCP)	Not Started	12/31/2016	03/31/2017	12/31/2016	03/31/2017	03/31/2017	DY2 Q4
Task Provider can demonstrate implementation of policies and procedures which reflect principles and initiatives of Million Hearts Campaign.		Provider	Practitioner - Non-Primary Care Provider (PCP)	Not Started	12/31/2016	03/31/2017	12/31/2016	03/31/2017	03/31/2017	DY2 Q4
Task Provider can demonstrate implementation of policies and procedures which reflect principles and initiatives of Million Hearts Campaign.		Provider	Mental Health	Not Started	12/31/2016	03/31/2017	12/31/2016	03/31/2017	03/31/2017	DY2 Q4
Task Identify relevant resources and protocols earmarked as useful by Million Hearts to incorporate into COP, including noting relevance by provider type (PCP, non-PCP and behavioral health providers)		Project		Completed	07/01/2015	12/31/2015	07/01/2015	12/31/2015	12/31/2015	DY1 Q3
Task Identify relevant patient tools for inclusion in COP		Project		Completed	07/01/2015	12/31/2015	07/01/2015	12/31/2015	12/31/2015	DY1 Q3
Task Review Action Guide related to HTN and SBPM and incorporate into guidelines/protocols in COP		Project		Completed	07/01/2015	12/31/2015	07/01/2015	12/31/2015	12/31/2015	DY1 Q3
Task Identify clinical champions from the Site-Specific Implementation Team in each participating organization (PCP, non-PCP and behavioral health providers) to drive adoption of Million Hearts		Project		In Progress	04/01/2016	03/31/2017	04/01/2016	03/31/2017	03/31/2017	DY2 Q4



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strategies and materials identified in COP										
Task Develop mechanisms for regular review of Million Hearts resources to assure our PPS is utilizing the most up-to-date tools and that any updates are clinically integrated across the PPS.		Project		In Progress	04/01/2016	03/31/2017	04/01/2016	03/31/2017	03/31/2017	DY2 Q4
Milestone #19 Form agreements with the Medicaid Managed Care organizations serving the affected population to coordinate services under this project.	DY3 Q4	Project	N/A	In Progress	07/01/2015	03/31/2020	07/01/2015	03/31/2020	03/31/2020	DY5 Q4
Task PPS has agreement in place with MCO related to coordination of services for high risk populations, including smoking cessation services, hypertension screening, cholesterol screening, and other preventive services relevant to this project.		Project		In Progress	06/30/2016	03/31/2020	06/30/2016	03/31/2020	03/31/2020	DY5 Q4
Task Identify current tools and services available to members for relevant MCOs across the PPS, including telehealth, care management, and stipends for completing recommended preventive screenings.		Project		Completed	07/01/2015	06/30/2016	07/01/2015	06/30/2016	06/30/2016	DY2 Q1
Task Distribute materials regarding extant services and benefits available to members to providers participating in project		Project		In Progress	04/01/2016	03/31/2017	04/01/2016	03/31/2017	03/31/2017	DY2 Q4
Task Build prompts to these tools and services into provider EHRs		Project		Not Started	04/01/2017	03/31/2020	04/01/2017	03/31/2020	03/31/2020	DY5 Q4
Task Where feasible, make agreements with MCO related to coordination of services for high risk populations, including smoking cessation services, weight management, and other preventive services relevant to this project.		Project		Not Started	04/01/2017	03/31/2018	04/01/2017	03/31/2018	03/31/2018	DY3 Q4
Task Communicate payor information and include information on availability/how to access in training programs		Project		Not Started	04/01/2017	03/31/2018	04/01/2017	03/31/2018	03/31/2018	DY3 Q4
Milestone #20 Engage a majority (at least 80%) of primary care providers in this project.	DY2 Q4	Project	N/A	In Progress	04/01/2015	03/31/2017	04/01/2015	03/31/2017	03/31/2017	DY2 Q4
Task PPS has engaged at least 80% of their PCPs in this activity.		Provider	Practitioner - Primary Care Provider (PCP)	In Progress	04/01/2015	03/31/2017	04/01/2015	03/31/2017	03/31/2017	DY2 Q4
Task Identify sites participating in project		Project		Completed	04/01/2015	03/31/2016	04/01/2015	03/31/2016	03/31/2016	DY1 Q4
Task Ensure that all participating practices have signed MSA		Project		Completed	09/30/2015	03/31/2016	09/30/2015	03/31/2016	03/31/2016	DY1 Q4



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Task Identify opportunities to coordinate processes, education and communication including incorporation of increased blood pressure identification for screening checks into PCMH workflow processes.		Project		Completed	05/15/2015	03/31/2016	05/15/2015	03/31/2016	03/31/2016	DY1 Q4
Task Ensure that hypertension program training is incorporated/included in other care coordination training sessions.		Project		In Progress	04/01/2016	03/31/2017	04/01/2016	03/31/2017	03/31/2017	DY2 Q4
Task Monitor activity/engagement and make periodic reports to QCIS / EC		Project		In Progress	04/01/2016	03/31/2017	04/01/2016	03/31/2017	03/31/2017	DY2 Q4
Task Develop feedback mechanisms for accountability and continuous quality improvement for Site-Specific Implementation Teams.		Project		In Progress	04/01/2016	03/31/2017	04/01/2016	03/31/2017	03/31/2017	DY2 Q4

Prescribed Milestones Current File Uploads

Milestone Name	User ID	File Type	File Name	Description	Upload Date
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No Records Found

Prescribed Milestones Narrative Text

Milestone Name	Narrative Text
Implement program to improve management of cardiovascular disease using evidence-based strategies in the ambulatory and community care setting.	The CVD Clinical Operations Plan (COP) is the foundational document for implementation. It was first distributed in December 2015 and the second edition was released in June 2016. The COP is based on the DSRIP Domain 1 and 3 requirements and measures, using input from the CVD-Diabetes Transitional Work Group (TWG). It includes chapters on target population, evidence-based guidelines, guidance for at-home blood pressure monitoring, aspirin use, flu shots, patient-driven self-management goals, preferred drugs, referral protocols, patient flows, care team roles, patient/caregiver education and engagement, and practitioner engagement tools. This milestone is on track for completion by DY3Q4.
Ensure that all PPS safety net providers are actively connected to EHR systems with local health information exchange/RHIO/SHIN-NY and share health information among clinical partners, including direct exchange (secure messaging), alerts and patient record look up, by the end of DY 3.	We are executing a comprehensive plan to support our safety net providers in Meaningful Use (MU) and Patient-Centered Medical Home (PCMH) which includes EHR support and connectivity of data captured therein. Our agreement with Bronx RHIO will continue to serve as the foundation to achieve next quarter's tasks and those of the future to support this Milestone. Our MU plan will be part of a package of IT interventions for those providers which have yet to achieve connectivity. With the help of NYC DOHMH's Primary Care Information Project (PCIP) we performed a gap assessment of all BPHC providers and using an existing network map we attributed them to organizations. The gap assessment looked at eligibility of physicians, and if eligible, where they are in the MU process. MU pathways have been mapped out and a plan created to meet this requirement. Pertinent data has been loaded into our customer relationship management (CRM) system – Salesforce. Workshops are under development to walk providers through the attestation process for them to capture the AIU payment and meet MU program deadlines. Based on this process a work plan is being developed for each individual organization, prioritizing those physicians which have yet to start the program. As part of the work plan, we are including other IT infrastructure improvements, such as EHR implementation, RHIO connectivity and encounter notification systems deployment. We estimate a maximum MU opportunity of

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Milestone Name	Narrative Text
	<p>approximately \$60 million which will help fund this work. Our aim is to start the workshops in late October giving us enough time to complete the initial steps by the MU March 2017 deadline. Part of this plan will also be RHIO incentive funding and other revenue streams. Additionally we are partnering with PCIP to serve as a conduit between the RHIO and independent practices which are most at risk of not joining the RHIO.</p> <p>In September a detailed gap assessment was executed as part of the interoperability plan to detail which practices have yet to join a RIHO. Based on the gap assessment, the plan was refined and discussed at the IT subcommittee and posted online for a vote in early October. The milestone is on track for completion by DY3Q4.</p>
<p>Ensure that EHR systems used by participating safety net providers meet Meaningful Use and PCMH Level 3 standards and/or APCM by the end of Demonstration Year 3.</p>	<p>We are continuing to execute a comprehensive plan to support our safety net providers in Meaningful Use (MU) and Patient-Centered Medical Home (PCMH) which includes EHR support and connectivity of data captured therein. A process has been started to ensure all applicable providers meet PCMH recognition and MU accreditation where possible and that we meet our obligation to the previously agreed tasks. Consultants have been deployed to perform detailed gap analyses with about 115 practices, with 85 locations already evaluated thus far. Of those, 25 practices have already submitted their PCMH 2014 attestations, with all achieving level 3, which accounts for 35% of the primary care providers (PCPs) identified by SDOH in our PPS. Of note is SDOH's latest guidelines that modify the requirement from "all" to "eligible" PCPs, which will decrease the number of physicians identified as PCMH eligible and thus likely increase the share of eligible physicians which have already completed this process. Contracting is complete with six consulting groups for the work on the remaining practices.</p> <p>We are starting to also discuss Advance Primary Care (APC) and Transforming Clinical Practice Initiative (TCPI) with SDOH-certified consultants and are identifying locations which would be good candidates for the programs. These six consulting groups are part of a Community of Practice ("CoP"), a learning collaborative that the CSO has organized to build/establish best practices, share and collaborate with experts on PCMH transformation, and transfer the experience and knowledge to other population health initiatives. We are now starting to contract for more challenging, non-traditional PCMH setting such as mobile van clinics and HIV clinics. School Based Health Clinics is another interest and we are exploring ways to transform those practices. To measure our progress we audited every SDOH-identified provider for eligibility and are prepared to share our findings. The milestone is on track for completion in DY3Q4.</p>
<p>Use EHRs or other technical platforms to track all patients engaged in this project.</p>	<p>In DY2Q2 Bronx RHIO replaced all legacy feeds from all of Montefiore's four hospitals, whose EHR system migrated to Epic in July. Bronx RHIO has also acquired BioReference Lab data for Acacia FQHC, one of our largest primary care organization partners. These are important data points to fill in gaps for measures.</p> <p>Also in DY2Q2, Bronx RHIO provided analytics platform training in their Spectrum tool. Training and new accounts were issued for key staff at our largest partners so that they can view the initial clinical metrics and critique the approach for accuracy and utility. These measures include a registry component where the user may select a specific subpopulation (e.g., patients with diabetics only) for a metric thereby narrowing the metric to only focus on performance for that population.</p> <p>We reviewed the list of proposed registries for development in DY2 and determined that we should revise to focus instead on the EPP metrics and the value proposition for establishing centralized, cross- partner registries of those targeted clinically and strategically important populations which include diabetic schizophrenics, patients with elevated blood pressure readings, and children on ADHD medications. We will look to our Quality and Care Innovations Subcommittee (QCIS), the Behavioral Health Leadership Group, and others to advise us to identify needs and value proposition related to these populations in Q3.</p> <p>Bronx RHIO, in an effort to expand its ability to acquire, control, and use data, has decided to migrate to a new technology platform on September 30th. This means that Spectrum (their population management analytics platform) and all other HIE and analytic tools that are known to us will need to be replaced. The migration plans and how they might affect our registries and other system functionality are still unknown at this time although they are being tentatively planned for November 2016 through January 2017.</p>
<p>Use the EHR to prompt providers to complete the 5 A's of tobacco control (Ask, Assess, Advise, Assist, and Arrange).</p>	<p>The CVD Clinical Operations Plan (COP) includes a chapter on this topic, written in Policy & Procedure (P&P) format as well as suggested resources. BPHC policy states that PCPs should ask about tobacco use and willingness to quit for all patients 12 years of age or older every visit while pediatricians should ask about the tobacco use status of adolescent patients and family members. Patients who indicate they smoke or use tobacco some days or every day should be advised to quit and the PCP (or</p>



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	<p>another designated member of staff) should discuss and/or provide cessation methods or strategies with patients who indicate a willingness to quit. To link to other project initiatives, the COP recommends referrals to the NYS Smoker's Quitline (documented in the EHR) be offered to all eligible patients and recommends that smoking cessation should be added as a patient self-management goal where appropriate. Sites are working to assess the current state of any such referrals and implement a workflow meeting the COP requirements; this work will continue through DY2Q3, with EHR updates being implemented as part of a coordinated strategy beginning in DY2Q3. This topic was included in the current state assessment/gap analysis that the Central Services Organization (CSO) conducted with sites in April. This milestone is on track for completion by DY2Q4.</p>
<p>Adopt and follow standardized treatment protocols for hypertension and elevated cholesterol.</p>	<p>The CVD Clinical Operations Plan (COP) includes chapters on this topic, written in Policy & Procedure (P&P) format as well as suggested resources. BPHC did not define a single set of guidelines for hypertension, but the COP states required elements for guidelines selected, and recommends JNC-7 with modifications to age range control recommendations and shorter follow up. For management of cholesterol, BPHC selected 2013 ACC/AHA Guideline on the Treatment of Blood Cholesterol to Reduce Atherosclerotic Cardiovascular Risk in Adults. Our partners are continuing working their organization-specific processes to adopt evidence-based guidelines from the COP. The development of mechanisms for regular review of the evidence-based guidelines (EBGs) was approved by our BPHC Quality and Care Innovation Subcommittee in March 2016. This milestone is on track for completion by DY2Q4.</p>
<p>Develop care coordination teams including use of nursing staff, pharmacists, dieticians and community health workers to address lifestyle changes, medication adherence, health literacy issues, and patient self-efficacy and confidence in self-management.</p>	<p>We are building an integrated delivery system (IDS) that has the capacity and diversity to ensure patients receive appropriate health care and community support. We developed the Clinical Operation Plan (COP) for all projects as well as for overarching, cross-cutting clinical/care delivery elements, and distributed them to our member organizations and PCMH consultants. The COP defines sets of narratives, policies and procedures of how members will provide various services to patients in a standardized, most effective way within the most efficient structure. We have signed a contract with the Bronx RHIO and will leverage their technology as an encounter notification system (ENS). Some of our members are already piloting the system. The BPHC Workforce Training Strategy has been further developed during DY2Q2 and includes three initial sets of curricula. The first is a set of four courses designed to train staff hired with DSRIP funds to support the BPHC Care Management Model. The four courses included in this series are a nine-day course for Care Coordinators (CC), launching on July 13; a ten-day course for Nurse Supervisors of Care Coordinators (CNMS) which will be the Care Coordination course plus a one-day supervisory program; a Medical Office Assistant (MOA) Program resulting in National Certification (the second cohort of 20 participants began their nine-day program on June 21); and a two-day program for all other titles, the Essentials of Care Coordination) launched in September. MOA has had 37 participants, CC 23 participants, CNMS first class is scheduled in the beginning of November, and Essentials of Care Coordination is scheduled in mid-October.</p> <p>The second set of coursework constitutes our training strategy for cultural competency and includes eight different programs for various staff including providers, six of which are being developed by community-based organization (CBO) partners. The strategy also included a community health literacy program which will train seven CBOs in a variety of topics to help inform the community members about available healthcare services such as how to obtain health insurance and how to access appropriate healthcare services. The last set of programs is for CBOs and has been developed based on a focused needs assessment of BPHC CBOs. It includes an introduction to DSRIP, a course on cultural competency specifically in the Bronx, and a day-long program in Motivational Interviewing (MI). In addition, the Workforce Subcommittee has approved the Staffing Impact and New Hire Analysis, Workforce Transition Roadmap, Current Workforce State, and the Target Workforce State reports. This work was accomplished through multiple work groups and inputs from throughout the PPS.</p>
<p>Provide opportunities for follow-up blood pressure checks without a copayment or advanced appointment.</p>	<p>The Clinical Operations Plan (COP) includes a chapter on this topic, written in Policy & Procedure (P&P) format. It also includes Million Hearts resources, case studies of successful implementation and strategies to ensure that Medicaid patients are not charged a co-payment for blood pressure checks. The work has continued into the current demonstration year (DY2), as part of the work of the CVD/Diabetes Implementation Work Group which met for the first time in April 2016. This milestone is on track for completion by DY3Q4.</p>
<p>Ensure that all staff involved in measuring and recording blood pressure are using correct measurement techniques and equipment.</p>	<p>The Clinical Operations Plan (COP) includes a chapter on this topic. Education in correct blood pressure measurement has been included in the Medical Assistant (MA) training curriculum developed by the Workforce Subcommittee as measuring and recording blood pressure is an important job responsibility for these individuals. The first class of MA completed the training last quarter (DY2Q1) and another class is this quarter DY2Q2. Another class is scheduled for next quarter (DY2Q3). Training for all types of staff was also a topic of the cross-PPS CVD learning consortium, which is a monthly call with members of seven PPSs participating in the CVD project, including</p>



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Prescribed Milestones Narrative Text

Milestone Name	Narrative Text
	Advocate Community Providers, Care Compass Network, Nassau Queens Performing Provider System, OneCity Health, Montefiore Hudson Valley Collaborative, Suffolk Care Collaborative and Catholic Medical Partners. Following the meetings, selected resources (both PPS-developed and third-party resources) are exchanged. This milestone is on track for completion by DY2Q4.
Identify patients who have repeated elevated blood pressure readings in the medical record but do not have a diagnosis of hypertension and schedule them for a hypertension visit.	The Clinical Operations Plan (COP) includes a chapter on this specific activity (which should be fulfilled with the cross-project registry), written in Policy & Procedure (P&P) format. We held several meetings with the Bronx RHIO this quarter (DY2Q2) to identify data elements to ensure that this task is able to be fulfilled by the cross-project population health resources being developed by the Bronx RHIO. This topic was included in the current state assessment that the CSO (Central Services Organization) conducted with the seven largest primary care organizations in April, focusing on the near-term solutions to fulfill this requirement while the RHIO-based resource is being developed. Partners were tasked last quarter (DY2Q1) with identifying a point person(s) responsible for population health management activities including the activities specified in this milestone, which they all successfully did. This milestone is on track for completion by DY2Q4.
Prescribe once-daily regimens or fixed-dose combination pills when appropriate.	The Clinical Operations Plan (COP) includes a chapter on this topic, written in Policy & Procedure (P&P) format, that where patients' insurance status allows and it is medically appropriate, PCPs will preferentially prescribe combination drugs, once-daily formulations, and 90-day supplies. Additionally, the COP included the recommendation that where adherence is an issue, BPHC will assist patients in finding pharmacies that offer blister packs, and pill boxes, etc. Quality and Care Innovation Subcommittee (QCIS) approved this for adoption last quarter (DY2 Q1). This topic has been an area of focus for the BPHC pharmacy workgroup, which launched in February and met most recently on September 15. The group is in the planning stage of helping the PPS identify which members have low medication adherence rates. This milestone is on track for completion by DY2Q4.
Document patient driven self-management goals in the medical record and review with patients at each visit.	The Clinical Operations Plan (COP) includes a chapter on this topic, written in Policy & Procedure (P&P). The recommendations were based on and aligned with the NCQA PCMH 2013 guidance on patient self-management goals. This topic was included in the current state assessment that the Central Services Organization (CSO) conducted with sites in April and was identified as an area of focus for DY2Q3. As part of patient engagement data collection, BPHC also conducted focused meetings with SBH, Union Community Health Center, Morris Heights Health Center and Montefiore to identify the current documentation for such goals and identify methods to allow for structured, consistent data collection in the future. The COP was presented and distributed to all partners at the CVD/Diabetes Project Launch in February. This milestone is on track for completion by DY2Q4.
Follow up with referrals to community based programs to document participation and behavioral and health status changes.	The Clinical Operations Plan (COP) includes a chapter on this topic in the project "cross-cutting" section. BPHC's Community Engagement and Communications Group developed an electronic Community Resources Directory, accessible to providers across the network, in order build a bridge between clinical and social services. The directory is searchable by service type and zip code and is connected to the PPS Salesforce platform, allowing partners to keep their information consistently up to date. A flat file version of the directory is also available through the BPHC website, with a more interactive version currently under development.
Develop and implement protocols for home blood pressure monitoring with follow up support.	The Clinical Operations Plan (COP) includes a chapter on this topic, written in Policy & Procedure (P&P). The COP identifies the Million Hearts guidelines for Self-Measured Blood Pressure Monitoring as the minimum self-blood pressure monitor (SBPM) program. All patients with hypertension must be prescribed a SBPM. Practices are also strongly recommended to carry out telephonic titration of blood pressure medications by a non-traditional provider (RN or Pharmacist) via standing orders or titration algorithms, which can be standardized for the practice or customized by the PCP for the specific patient. This topic was included in the current state assessment that the Central Services Organization (CSO) conducted with the seven largest primary care organizations in April, and BPHC's Chief Medical Officer has also focused on the topic as part of her physician engagement work. Additionally, this topic has been an area of focus for the BPHC pharmacy workgroup, which launched in February. The group released a PPS-wide newsletter this quarter (DY2Q2) with a list of Medicaid Managed Care Plans that cover fully automatic blood pressure monitors. This milestone is on track for completion by DY2Q4.
Generate lists of patients with hypertension who have not had a recent visit and schedule a follow up visit.	The Clinical Operations Plan (COP) includes a chapter on this specific activity (which should be fulfilled with the cross-project registry), written in Policy & Procedure (P&P) format. We held several meetings with the Bronx RHIO last quarter (DY2Q1) to identify workflows and data elements to ensure that this task is able to be fulfilled by the cross-project population health resources being developed by the RHIO. This topic was included in the current state assessment/gap analysis that the Central Services Organization (CSO) conducted with the largest primary care organizations in April, focusing on the near-term solutions to fulfill this requirement while the RHIO-based resource is being developed. Beginning last quarter (DY2Q1), participating organizations must identify the individual(s) responsible at each organization responsible for performing such work, and to identify a workflow to identify and outreach to such patients in line with the COP. This milestone is on track for completion by DY2Q4.



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Prescribed Milestones Narrative Text

Milestone Name	Narrative Text
Facilitate referrals to NYS Smoker's Quitline.	The Clinical Operations Plan (COP) includes a chapter on this topic. BPHC policy states that PCPs should ask about tobacco use and willingness to quit for all patients 12 years and up at every visit while pediatricians should ask about the tobacco use status of adolescent patients and family members. Patients who indicate they smoke or use tobacco some days or every day should be advised to quit and the PCP (or another designated member of staff) should discuss and/or provide cessation methods or strategies with patients who indicate a willingness to quit, including a referral to the NYS Smoker's Quitline (documented in EMR). Sites are continuing to work to assess the current state of any such referrals and implement a workflow meeting the COP requirements; this work will continue through DY2Q3, with EHR updates being implemented as part of a coordinated strategy beginning next quarter (DY2Q3). This milestone is on track for completion by DY2Q4.
Perform additional actions including "hot spotting" strategies in high risk neighborhoods, linkages to Health Homes for the highest risk population, group visits, and implementation of the Stanford Model for chronic diseases.	The Clinical Operations Plan (COP) includes a chapter on this topic, written in Policy & Procedure (P&P) format, based on the CVD/Diabetes Transitional Work Group (TWG)'s recommendation. The COP was presented and distributed to all the participating member organizations of our PPS at the CVD/Diabetes Project Launch in February this year. BPHC has continued to contract with Health People to provide training and implementation of the Stanford Model for chronic diseases and we are exploring the possibility of 'hot-spotting' to identify and host classes in high-need areas, as well as hosting them at or near our provider sites. Health People is working with our member organizations as part of Project 3.c.i. to identify patients with diabetes to receive training to become peer educators, and lead the Diabetes self-management courses. Recruiting is currently occurring, continuing from DY2Q1, and training was completed in August, with classes beginning in September. Based on the success of this undertaking, BPHC is considering offering or partnering with another organization to provide the Chronic Disease Self-Management Program as well. This milestone is on track for completion by DY5Q4.
Adopt strategies from the Million Hearts Campaign.	The Central Services Organization (CSO) has written and finalized the Clinical Operations Plan (COP) based on the CVD/Diabetes Transitional Work Group (TWG)'s approved selected patient educational materials and provider tools from the Million Hearts Patient Tools and Educational materials for inclusion as recommended resources. These tools include algorithms for BP treatment, non-traditional visits, self-management and motivational interviewing. Million Hearts resources were also included in the COP chapters on home blood pressure monitoring, and No Co-Payment Drop-In BP Checks. These recommendations have been approved by Quality and Care Innovation Subcommittee (QCIS). This topic was included in the current state assessment that the CSO conducted with the seven largest primary care organizations in April. This milestone is on track for completion by DY5Q4.
Form agreements with the Medicaid Managed Care organizations serving the affected population to coordinate services under this project.	BPHC's Chief Medical Officer has continued to make the topic of partnership/agreements with Medicaid Managed Care Organizations (MCOs) a priority topic at the regularly-scheduled cross-PPS Clinical Leadership Forum series hosted by Greater New York Hospital Association (GNYHA). BPHC plans to collect information on selected initiatives (e.g., self-blood pressure monitoring programs) to potentially support coverage of such programs/equipment by MCOs in the future. We are also working to align and prioritize our activities, particularly around outcome measures, with the HealthFirst performance measures. This milestone is on track for completion by DY5Q4.
Engage a majority (at least 80%) of primary care providers in this project.	Last demonstration year (DY1), BPHC confirmed participation in the CVD project for its seven largest primary care organization partners, who encompass the majority of our PCPs and more than 90% of our primary care visits. Practices must commit to participating in the CVD project in order to qualify for the Patient-Centered Medical Home (PCMH) transformation support funding (in receiving the expert PCMH consultants). In our second wave of provider engagement with smaller organizations, project participation materials continue to emphasize that 3.b.i is required for all adult primary care practices. Last quarter (DY2Q1), BPHC developed guidance outlining the links between the DSRIP projects to the PCMH requirements, emphasizing that PCMH implementation is the foundation for the disease-management DSRIP work. This milestone is on track for completion by DY2Q4.

Milestone Review Status

Milestone #	Review Status	IA Formal Comments
Milestone #1	Pass & Ongoing	
Milestone #2	Pass & Ongoing	
Milestone #3	Pass & Ongoing	
Milestone #4	Pass & Ongoing	



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Milestone Review Status

Milestone #	Review Status	IA Formal Comments
Milestone #5	Pass & Ongoing	
Milestone #6	Pass & Ongoing	
Milestone #7	Pass & Ongoing	
Milestone #8	Pass & Ongoing	
Milestone #9	Pass & Ongoing	
Milestone #10	Pass & Ongoing	
Milestone #11	Pass & Ongoing	
Milestone #12	Pass & Ongoing	
Milestone #13	Pass & Ongoing	
Milestone #14	Pass & Ongoing	
Milestone #15	Pass & Ongoing	
Milestone #16	Pass & Ongoing	
Milestone #17	Pass & Ongoing	
Milestone #18	Pass & Ongoing	
Milestone #19	Pass & Ongoing	
Milestone #20	Pass & Ongoing	



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✔ IPQR Module 3.b.i.4 - PPS Defined Milestones

Instructions :

Please provide updates to baseline reporting on status, target dates, and work breakdown tasks for PPS-defined milestones.

Milestone/Task Name	Status	Description	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
Milestone Mid-Point Assessment	Completed	Mid-Point Assessment	06/01/2016	06/30/2016	06/01/2016	06/30/2016	06/30/2016	DY2 Q1

PPS Defined Milestones Current File Uploads

Milestone Name	User ID	File Type	File Name	Description	Upload Date
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No Records Found

PPS Defined Milestones Narrative Text

Milestone Name	Narrative Text
Mid-Point Assessment	



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IPQR Module 3.b.i.5 - IA Monitoring

Instructions :



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Project 3.c.i – Evidence-based strategies for disease management in high risk/affected populations (adults only)

✓ IPQR Module 3.c.i.1 - Major Risks to Implementation and Mitigation Strategies

Instructions :

Please describe what the major risks are for this project, as well as the actions you plan to take to mitigate them.

(1) Some primary care physicians (PCPs) may resist the imposition of standard treatment protocols and new workflows. To mitigate this risk, our disease management work groups bring PCPs and other project participants together to review and develop a consensus on evidence-based (EB) guidelines and workflows for each disease-specific intervention. Members recommend these EB protocols to the PPS Quality & Care Innovation Subcommittee and the Executive Committee for approval to deploy across the PPS. Implementation of these protocols is part of contractual agreements between partners and the PPS. BPHC is allocating the necessary resources to provide online and in-person training, support and follow up with physicians and other care team members at times that accommodate their clinical schedules to encourage adoption of program elements.

(2) It will be challenging to recruit and train sufficient care management staff to serve the needs of the Bronx population. Recruiting Spanish-speaking care management staff will be a particular risk. BPHC's workforce strategy mitigates this risk, through work with community colleges and coordination with the 1199 Training & Education Fund, Montefiore CMO, and NYSNA to identify capable workers and provide training in Spanish when needed. BPHC is also using alternative employment tactics, such as flexible hours and job sharing where feasible, to attract a broader pool of workers. BPHC recently committed to funding a recruiter to support its partners with its workforce recruiting goals, including for care management staff.

(3) Medication adherence is a chronic problem for individuals with diabetes. Organizations that could be instrumental in helping patients with medication adherence, such as home care agencies and MCOs are handicapped by policies and/or regulations. To mitigate these risks, BPHC is working with MCOs to institute policy changes that will promote medication adherence. Additionally, this year, BPHC formed and began convening a Pharmacy Workgroup. The kickoff was held on February 25th and included representatives from 7 of the 10 BPHC pharmacies. This workgroup is brainstorming strategies to support medication adherence of BPHC patients, and is exploring best practices of its workgroup members – including opt-in care management services provided by pharmacies, whereby patients will be alerted by the pharmacy in the event of a missed prescription refill and may elect to have the pharmacy contact the prescribing physician to resolve medication prescription issues.

(4) Enhancing patient self-management and self-efficacy is anticipated to be a particular risk to the project's success. It is challenging to effectively motivate and engage chronically ill patients over the long term to embrace changes in behavior and self-manage their condition. Many patients do not appreciate the effects of uncontrolled diabetes, risks that are compounded in the Bronx population by low health literacy and educational attainment. These challenges are exacerbated by the complex, multi-organ nature of diabetes, requiring an interdisciplinary treatment approach. Among its mitigation tactics, BPHC is implementing the Stanford Model across the PPS to address this risk. BPHC has contracted with Health People, a CBO that is a certified Stanford Model trainer.

(5) Providers may not implement EHR systems that meet MU and PCMH 2014 Level 3 standards, interoperability challenges may present and/or providers may resist participating in the IDS. BPHC is using gap analyses to develop a program to monitor and deploy assistance to providers at risk, support practices by deploying internal community, external consulting resources and provide customized technical assistance, coaching, and



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training modules. Two team members have recently joined the BPHC CSO team to specifically focus on MU.



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✔ IPQR Module 3.c.i.2 - Patient Engagement Speed

Instructions :

Enter the number of patients actively engaged through the current quarter. The number entered into the "Quarterly Update" area needs to reflect the cumulative method of counting within a DSRIP year. For example, the number reported in this field for Q4 should include patients previously reported in Q3 plus new patients engaged in Q4. Any explanations regarding altered or missed patient commitments must be included within the narrative box, not as text within uploaded documentation.

Benchmarks	
Actively Engaged Speed	Actively Engaged Scale
DY2,Q4	18,060

	Year,Quarter	DY2,Q1	DY2,Q2	DY2,Q3	DY2,Q4
PPS Reported	Baseline Commitment	4,515	9,030	13,545	18,060
	Quarterly Update	9,197	18,527	0	0
	Percent(%) of Commitment	203.70%	205.17%	0.00%	0.00%
IA Approved	Quarterly Update	0	18,521	0	0
	Percent(%) of Commitment	0.00%	205.11%	0.00%	0.00%

Current File Uploads

User ID	File Type	File Name	File Description	Upload Date
zstopak	Report(s)	36_DY2Q2_PROJ3ci_MDL3ci2_PES_RPT_BPHC-PATIENTLIST-3ci-DY2Q2_18527pts_FINAL_7558.xlsx	Actively engaged patients report	10/31/2016 11:57 AM

Narrative Text :

For PPS to provide additional context regarding progress and/or updates to IA.

Module Review Status

Review Status	IA Formal Comments
Pass & Ongoing	



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✔ IPQR Module 3.c.i.3 - Prescribed Milestones

Instructions :

Please provide updates to baseline reporting on status, target dates, and work breakdown tasks for prescribed milestones. For milestones that are due and completed within the reporting period, documentation is required to provide evidence of project requirement achievement. Any explanations regarding altered or missed provider commitments should be included within the narrative box, not as text within uploaded documentation.

Project Requirements (Milestone/Task Name)	Prescribed Due Date	Reporting Level	Provider Type	Status	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
Milestone #1 Implement evidence-based best practices for disease management, specific to diabetes, in community and ambulatory care settings.	DY3 Q4	Project	N/A	In Progress	04/01/2015	03/31/2018	04/01/2015	03/31/2018	03/31/2018	DY3 Q4
Task Evidence-based strategies for the management and control of diabetes in the PPS designated area are developed and implemented for all participating providers. Protocols for disease management are developed and training of staff is completed.		Project		In Progress	06/30/2015	03/31/2018	06/30/2015	03/31/2018	03/31/2018	DY3 Q4
Task Create a Transitional Work Group (CVD/Diabetes TWG) comprised of representatives from partner organizations to support development of and approve elements of the COP		Project		Completed	04/01/2015	06/01/2015	04/01/2015	06/01/2015	06/30/2015	DY1 Q1
Task Identify DSRIP project requirements which are related to PCMH elements and incorporate into PCMH strategy and project planning documents		Project		Completed	05/15/2015	09/30/2015	05/15/2015	09/30/2015	09/30/2015	DY1 Q2
Task Identify relevant evidence-based guidelines for diabetes		Project		Completed	05/04/2015	09/30/2015	05/04/2015	09/30/2015	09/30/2015	DY1 Q2
Task Identify partner organizations participating in project (sites and CBOs)		Project		Completed	04/01/2015	11/01/2015	04/01/2015	11/01/2015	12/31/2015	DY1 Q3
Task Develop a workplan and timeline to develop the clinical operations plan (COPs) and implement a strategy for the diabetes population that aligns with the patient engagement speed and scale application submission		Project		Completed	04/01/2015	10/31/2015	04/01/2015	10/31/2015	12/31/2015	DY1 Q3
Task Develop the COP to define the program elements, define the required and suggested components of those elements, and identify relevant resources to achieve them. Elements include health information exchange and technology requirements, and evidence-based guidelines and high-value treatment protocols		Project		Completed	05/04/2015	10/31/2015	05/04/2015	10/31/2015	12/31/2015	DY1 Q3
Task		Project		Completed	08/01/2015	12/31/2015	08/01/2015	12/31/2015	12/31/2015	DY1 Q3



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Project Requirements (Milestone/Task Name)	Prescribed Due Date	Reporting Level	Provider Type	Status	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
Develop the project implementation budget										
Task Design training and recruitment strategy in conjunction with workforce team and CVD/DM TWG		Project		In Progress	01/01/2016	03/31/2017	01/01/2016	03/31/2017	03/31/2017	DY2 Q4
Task Submit elements of the COP to Quality and Care Innovation Sub-Committee (QCIS) for approval		Project		Completed	07/23/2015	10/31/2015	07/23/2015	10/31/2015	12/31/2015	DY1 Q3
Task Identify clinical champions and operational leaders in each participating organization to develop and lead implementation of the program at each of their providers/sites. These facility-based champions/leaders form the Site-Specific Implementation Team		Project		Completed	10/01/2015	03/31/2016	10/01/2015	03/31/2016	03/31/2016	DY1 Q4
Task Prepare/disseminate gap analysis tool based on COP to participating providers to determine implementaton support needs		Project		Completed	01/15/2016	06/30/2016	01/15/2016	06/30/2016	06/30/2016	DY2 Q1
Task Hold webinar for participating partner organizations		Project		Completed	01/15/2016	03/31/2016	01/15/2016	03/31/2016	03/31/2016	DY1 Q4
Task Create a rapid deployment collaborative, comprised of representatives from partner organizations to support implementation of the COP and to provide updates to QCIS. and to update the COP annually.		Project		Completed	11/01/2015	03/31/2016	11/01/2015	03/31/2016	03/31/2016	DY1 Q4
Task Develop mechanisms for regular review of project-selected Evidence Based Guidelines (by project quality councils) to assure our PPS is utilizing the most up-to-date tools and that those updated guidelines/protocols continue to be clinically integrated across the PPS.		Project		Completed	01/01/2016	06/30/2016	01/01/2016	06/30/2016	06/30/2016	DY2 Q1
Milestone #2 Engage at least 80% of primary care providers within the PPS in the implementation of disease management evidence-based best practices.	DY2 Q4	Project	N/A	In Progress	04/01/2015	03/31/2017	04/01/2015	03/31/2017	03/31/2017	DY2 Q4
Task PPS has engaged at least 80% of their PCPs in this activity.		Provider	Practitioner - Primary Care Provider (PCP)	In Progress	04/01/2015	03/31/2017	04/01/2015	03/31/2017	03/31/2017	DY2 Q4
Task Identify sites participating in project. In order to meet the 80% participation rate target, project participation materials distributed to sites indicate that 3.c.i is required for all adult primary care practices.		Project		Completed	04/01/2015	03/31/2016	04/01/2015	03/31/2016	03/31/2016	DY1 Q4
Task		Project		Completed	09/30/2015	03/31/2016	09/30/2015	03/31/2016	03/31/2016	DY1 Q4



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Project Requirements (Milestone/Task Name)	Prescribed Due Date	Reporting Level	Provider Type	Status	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
Ensure that all participating practices have signed MSA										
Task Identify opportunities to coordinate processes, education and communication into PCMH workflow processes.		Project		Completed	05/15/2015	03/31/2016	05/15/2015	03/31/2016	03/31/2016	DY1 Q4
Task Collaborate with other BPHC project-specific workgroups and teams to ensure that diabetes management training is incorporated/included in other care coordination training sessions.		Project		In Progress	04/01/2016	03/31/2017	04/01/2016	03/31/2017	03/31/2017	DY2 Q4
Task Monitor activity/engagement and make periodic reports to QCIS / EC		Project		In Progress	04/01/2016	03/31/2017	04/01/2016	03/31/2017	03/31/2017	DY2 Q4
Task Develop methodology for evaluation, feedback and Continuous Quality Improvement.		Project		In Progress	04/01/2016	03/31/2017	04/01/2016	03/31/2017	03/31/2017	DY2 Q4
Milestone #3 Develop care coordination teams (including diabetes educators, nursing staff, behavioral health providers, pharmacy, community health workers, and Health Home care managers) to improve health literacy, patient self-efficacy, and patient self-management.	DY2 Q4	Project	N/A	In Progress	04/01/2015	03/31/2017	04/01/2015	03/31/2017	03/31/2017	DY2 Q4
Task Clinically Interoperable System is in place for all participating providers.		Project		Not Started	01/01/2017	03/31/2017	01/01/2017	03/31/2017	03/31/2017	DY2 Q4
Task Care coordination teams are in place and include nursing staff, pharmacists, dieticians, community health workers, and Health Home care managers where applicable.		Project		In Progress	12/31/2015	03/31/2017	12/31/2015	03/31/2017	03/31/2017	DY2 Q4
Task Care coordination processes are established and implemented.		Project		In Progress	12/31/2015	03/31/2017	12/31/2015	03/31/2017	03/31/2017	DY2 Q4
Task Coordinate to establish the care team and care coordination/management framework/organizational structure and processes most appropriate for achieving project outcome, including nursing staff, pharmacists, dieticians, community health workers, and Health Home care managers where applicable.		Project		Completed	05/01/2015	09/30/2015	05/01/2015	09/30/2015	09/30/2015	DY1 Q2
Task Present care management model to QCIS for review and approval		Project		Completed	08/01/2015	12/31/2015	08/01/2015	12/31/2015	12/31/2015	DY1 Q3
Task Establish care coordination teams and processes; include community service and program referrals and tracking,		Project		In Progress	12/31/2015	03/31/2017	12/31/2015	03/31/2017	03/31/2017	DY2 Q4



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SBH Health System (PPS ID:36)

Project Requirements (Milestone/Task Name)	Prescribed Due Date	Reporting Level	Provider Type	Status	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
communication, PCP alerts, education materials, coordination among team members, frequency and purpose of patient contact. Ensure these include coordination with the Health Home care manager, where applicable.										
Task Working with Workforce Subcommittee, design training and recruitment strategy for care coordinators/managers and care teams with a training focus on improving health literacy, patient self-efficacy.		Project		Completed	06/30/2015	12/31/2015	06/30/2015	12/31/2015	12/31/2015	DY1 Q3
Task Identify site-specific implementation teams.		Project		In Progress	12/31/2015	03/31/2017	12/31/2015	03/31/2017	03/31/2017	DY2 Q4
Task Launch recruitment and training programs with participating providers		Project		In Progress	04/01/2016	10/31/2016	04/01/2016	10/31/2016	12/31/2016	DY2 Q3
Task Identify and document required clinical and care management protocols for priority programs, projects and interventions, based on Community Needs Assessment, clinical planning to-date and further analysis of attributed patient population, using MAPP and PPS partner patient-level data		Project		Completed	08/15/2015	10/15/2015	08/15/2015	10/15/2015	12/31/2015	DY1 Q3
Task Define partner and workforce roles in delivering care based on protocols and planned interventions in priority projects, including expectations for how interventions will be logged, tracked and reported.		Project		Completed	09/01/2015	12/31/2015	09/01/2015	12/31/2015	12/31/2015	DY1 Q3
Task Deploy systems to improve and promote effective care transitions, include protocols for tracking and follow-up		Project		Completed	01/15/2016	02/28/2016	01/15/2016	02/28/2016	03/31/2016	DY1 Q4
Task Operationalize partner and workforce roles by providing gap analysis and appropriate training.		Project		Completed	01/01/2016	03/31/2016	01/01/2016	03/31/2016	03/31/2016	DY1 Q4
Task Establish data collection, survey and reporting mechanisms to enable BPHC monitoring to ensure that patients are receiving appropriate health care and community support in priority projects, based on needs identified in prior planning activities		Project		Completed	02/01/2016	06/15/2016	02/01/2016	06/15/2016	06/30/2016	DY2 Q1
Task Review process for rapid cycle evaluation and continuous improvement of data collection, survey and reporting methods based on priority project experience and modify process as		Project		Completed	08/01/2016	09/01/2016	08/01/2016	09/01/2016	09/30/2016	DY2 Q2



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needed to ensure patients receive appropriate health care and community support										
Milestone #4 Develop "hot spotting" strategies, in concert with Health Homes, to implement programs such as the Stanford Model for chronic diseases in high risk neighborhoods.	DY2 Q4	Project	N/A	In Progress	12/31/2015	03/31/2017	12/31/2015	03/31/2017	03/31/2017	DY2 Q4
Task If applicable, PPS has Implemented collection of valid and reliable REAL (Race, Ethnicity, and Language) data and uses the data to target high risk populations, develop improvement plans, and address top health disparities.		Project		In Progress	12/31/2015	03/31/2017	12/31/2015	03/31/2017	03/31/2017	DY2 Q4
Task If applicable, PPS has established linkages to health homes for targeted patient populations.		Project		Completed	12/31/2015	06/30/2016	12/31/2015	06/30/2016	06/30/2016	DY2 Q1
Task If applicable, PPS has implemented Stanford Model through partnerships with community-based organizations.		Project		In Progress	01/15/2016	03/31/2017	01/15/2016	03/31/2017	03/31/2017	DY2 Q4
Task Using claims data identify "hotspot" areas/patient groups for outreach		Project		In Progress	07/01/2016	03/31/2017	07/01/2016	03/31/2017	03/31/2017	DY2 Q4
Task Identify and mitigate service shortages to address these "hotspots" which can include mobile services and use of churches and community centers for education and blood pressure screening.		Project		In Progress	09/30/2016	03/31/2017	09/30/2016	03/31/2017	03/31/2017	DY2 Q4
Task Implement collection of valid and reliable REAL (Race, Ethnicity, and Language) data and uses the data to target high risk populations, develop improvement plans, and address top health disparities, if feasible.		Project		In Progress	12/31/2015	03/31/2017	12/31/2015	03/31/2017	03/31/2017	DY2 Q4
Task Establish linkages to health homes for targeted patient populations		Project		In Progress	12/31/2015	03/31/2017	12/31/2015	03/31/2017	03/31/2017	DY2 Q4
Task Implement the Stanford Model through partnerships with community based organizations, including Health People		Project		In Progress	01/15/2016	03/31/2017	01/15/2016	03/31/2017	03/31/2017	DY2 Q4
Milestone #5 Ensure coordination with the Medicaid Managed Care organizations serving the target population.	DY3 Q4	Project	N/A	In Progress	07/01/2015	03/31/2020	07/01/2015	03/31/2020	03/31/2020	DY5 Q4
Task PPS has agreement in place with MCO related to coordination of		Project		In Progress	06/30/2016	03/31/2020	06/30/2016	03/31/2020	03/31/2020	DY5 Q4



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Project Requirements (Milestone/Task Name)	Prescribed Due Date	Reporting Level	Provider Type	Status	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
services for high risk populations, including smoking cessation services, hypertension screening, cholesterol screening, and other preventive services relevant to this project.										
Task Identify current tools and services available to members for relevant MCOs across the PPS, including telehealth, care management, stipend for completing recommended preventive screenings.		Project		Completed	07/01/2015	06/30/2016	07/01/2015	06/30/2016	06/30/2016	DY2 Q1
Task Distribute materials regarding extant services and benefits available to members to providers participating in project		Project		In Progress	04/01/2016	03/31/2017	04/01/2016	03/31/2017	03/31/2017	DY2 Q4
Task Build prompts to these tools and services into provider EHRs		Project		Not Started	04/01/2017	03/31/2020	04/01/2017	03/31/2020	03/31/2020	DY5 Q4
Task Where feasible, make agreements with MCO related to coordination of services for high risk populations, including smoking cessation services, weight management, and other preventive services relevant to this project.		Project		Not Started	04/01/2017	03/31/2018	04/01/2017	03/31/2018	03/31/2018	DY3 Q4
Task Communicate payor information and include information on availability/how to access in training programs		Project		Not Started	04/01/2017	03/31/2018	04/01/2017	03/31/2018	03/31/2018	DY3 Q4
Milestone #6 Use EHRs or other technical platforms to track all patients engaged in this project.	DY2 Q4	Project	N/A	In Progress	04/01/2015	03/31/2017	04/01/2015	03/31/2017	03/31/2017	DY2 Q4
Task PPS identifies targeted patients and is able to track actively engaged patients for project milestone reporting.		Project		In Progress	06/30/2015	03/31/2017	06/30/2015	03/31/2017	03/31/2017	DY2 Q4
Task PPS uses a recall system that allows staff to report which patients are overdue for which preventive services and to track when and how patients were notified of needed services.		Project		In Progress	07/01/2016	03/31/2017	07/01/2016	03/31/2017	03/31/2017	DY2 Q4
Task Define population health management (PHM) requirements, establish PHM function and recruit or contract with partner for PHM staff		Project		Completed	04/01/2015	12/31/2015	04/01/2015	12/31/2015	12/31/2015	DY1 Q3
Task Perform current state assessment of E.H.R. capabilities.		Project		Completed	04/01/2015	12/31/2015	04/01/2015	12/31/2015	12/31/2015	DY1 Q3
Task Perform gap analysis and identify priorities to achieving integration of patient record.		Project		Completed	04/01/2015	12/31/2015	04/01/2015	12/31/2015	12/31/2015	DY1 Q3
Task		Project		Completed	04/01/2015	11/30/2015	04/01/2015	11/30/2015	12/31/2015	DY1 Q3



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Define business requirements and data elements for patient registry to stratify and track all patients engaged in this project.										
Task Recommend registry business requirements and data elements to governance committees for review and approval (Quality and Care Innovation Subcommittee, Information Technology Subcommittee and Executive Committee)		Project		Completed	10/01/2015	12/31/2015	10/01/2015	12/31/2015	12/31/2015	DY1 Q3
Task Engage IT Subcommittee to identify technology and resource requirements for registry, including technical platform for hosting registry.		Project		Completed	04/01/2016	06/30/2016	04/01/2016	06/30/2016	06/30/2016	DY2 Q1
Task Create budget to build registry and acquire necessary resources		Project		Completed	04/01/2016	06/30/2016	04/01/2016	06/30/2016	06/30/2016	DY2 Q1
Task Assess and acquire or contract for care coordination management solution (CCMS) and other systems and services as required to support PHM and registries		Project		Completed	04/01/2016	06/30/2016	04/01/2016	06/30/2016	06/30/2016	DY2 Q1
Task Develop project implementation and testing plan for building registry as required for PHM, including technical support, ensure frequent automated updates of registry data		Project		Completed	04/01/2016	06/30/2016	04/01/2016	06/30/2016	06/30/2016	DY2 Q1
Task Develop training plan and curriculum to deploy risk assessment tool, registry and CCMS tool for providers and care managers, emphasizing use of registries and CCMS to increase care coordination and patient engagement with primary care		Project		Completed	04/01/2016	06/30/2016	04/01/2016	06/30/2016	06/30/2016	DY2 Q1
Task Execute registry testing plan and training program for providers and care managers on systems use and on how to identify targeted patients and track those who are actively engaged for milestone reporting.		Project		Completed	04/01/2016	06/30/2016	04/01/2016	06/30/2016	06/30/2016	DY2 Q1
Task Issue CCMS user credentials and train designated/delegated PPS partner workforce in use of the coordinated/ integrated solution. Disseminate standardized IT protocols and data security requirements across the system.		Project		Completed	04/01/2016	06/30/2016	04/01/2016	06/30/2016	06/30/2016	DY2 Q1
Task Launch registry and monitor its use and performance, evaluate success of patient tracking, and participating provider utilization patterns, with an emphasis on tracking patient engagement with primary care.		Project		Completed	04/01/2016	09/30/2016	04/01/2016	09/30/2016	09/30/2016	DY2 Q2



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Project Requirements (Milestone/Task Name)	Prescribed Due Date	Reporting Level	Provider Type	Status	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
Task Site-specific implementation teams establish processes to use PHM tools/registry, to identify, reach out and track patients due for preventive services.		Project		In Progress	07/01/2016	03/31/2017	07/01/2016	03/31/2017	03/31/2017	DY2 Q4
Task Ensure that IT solutions (within registry or other) allow for "closed loop processing" e.g., tracking of patient through completion of any given preventive service.		Project		In Progress	07/01/2016	03/31/2017	07/01/2016	03/31/2017	03/31/2017	DY2 Q4
Task Conduct training around closed loop processing/referral and preventive service tracking.		Project		In Progress	04/01/2016	12/31/2016	04/01/2016	12/31/2016	12/31/2016	DY2 Q3
Task Provide guidance for ongoing assesment to ensure that practices are following requirements and protocols, and offer guidance to develop mechanisms for continuous quality improvement.		Project		In Progress	07/01/2016	03/31/2017	07/01/2016	03/31/2017	03/31/2017	DY2 Q4
Task Identify safety net provider data sharing requirements and assess partner and QE data sharing capabilities and current HIE participation		Project		Completed	07/01/2015	12/31/2015	07/01/2015	12/31/2015	12/31/2015	DY1 Q3
Task Coordinate with Bronx RHIO to develop comprehensive HIE adoption program to encourage and support partner participation and integration		Project		Completed	07/01/2015	12/31/2015	07/01/2015	12/31/2015	12/31/2015	DY1 Q3
Task Begin coordinated interface and service development with Bronx RHIO		Project		Completed	10/01/2015	03/31/2016	10/01/2015	03/31/2016	03/31/2016	DY1 Q4
Task Establish BPHC program to manage support for safety net providers to ensure that all are actively sharing health information, coordinating with Bronx RHIO to encourage, track and support partner participation and integration/data sharing		Project		Completed	03/01/2016	04/25/2016	03/01/2016	04/25/2016	06/30/2016	DY2 Q1
Task Track status and manage support to ensure that all PPS safety net providers are actively sharing health information through Bronx RHIO or alternative health information exchange		Project		In Progress	03/01/2016	03/31/2017	03/01/2016	03/31/2017	03/31/2017	DY2 Q4
Task Identify community organizations for inclusion in the initial iteration of the Community Resource Database, sign agreements with with community based organizations and establish process to facilitate feedback to and from community organizations		Project		In Progress	10/01/2015	03/31/2017	10/01/2015	03/31/2017	03/31/2017	DY2 Q4
Task		Project		Not Started	01/01/2017	03/31/2017	01/01/2017	03/31/2017	03/31/2017	DY2 Q4



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Project Requirements (Milestone/Task Name)	Prescribed Due Date	Reporting Level	Provider Type	Status	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
Perform regular checks of Community Resource Database to ensure data is up to date and accurate and to identify additional resources to consider including										
Task Conduct periodic meetings/learning collaboratives with community organization partners to gather feedback and share best practices		Project		In Progress	11/02/2015	03/31/2017	11/02/2015	03/31/2017	03/31/2017	DY2 Q4
Milestone #7 Meet Meaningful Use and PCMH Level 3 standards and/or APCM by the end of Demonstration Year 3 for EHR systems used by participating safety net providers.	DY3 Q4	Project	N/A	In Progress	04/01/2015	03/31/2018	04/01/2015	03/31/2018	03/31/2018	DY3 Q4
Task EHR meets Meaningful Use Stage 2 CMS requirements (Note: any/all MU requirements adjusted by CMS will be incorporated into the assessment criteria).		Project		Not Started	01/01/2018	03/31/2018	01/01/2018	03/31/2018	03/31/2018	DY3 Q4
Task PPS has achieved NCQA 2014 Level 3 PCMH standards and/or APCM.		Provider	Practitioner - Primary Care Provider (PCP)	In Progress	07/01/2015	03/31/2018	07/01/2015	03/31/2018	03/31/2018	DY3 Q4
Task EHR meets connectivity to RHIO/SHIN-NY requirements.		Provider	Safety Net Practitioner - Primary Care Provider (PCP)	In Progress	07/01/2015	03/31/2018	07/01/2015	03/31/2018	03/31/2018	DY3 Q4
Task EHR meets connectivity to RHIO/SHIN-NY requirements.		Provider	Safety Net Practitioner - Non-Primary Care Provider (PCP)	In Progress	07/01/2015	03/31/2018	07/01/2015	03/31/2018	03/31/2018	DY3 Q4
Task EHR meets connectivity to RHIO/SHIN-NY requirements.		Provider	Safety Net Mental Health	In Progress	07/01/2015	03/31/2018	07/01/2015	03/31/2018	03/31/2018	DY3 Q4
Task Assess eligible participating partner EHR use relative to Meaningful Use and PCMH 2014 Level 3 standards		Project		Completed	06/30/2015	12/31/2015	06/30/2015	12/31/2015	12/31/2015	DY1 Q3
Task Establish BPHC program to educate, encourage, track and support eligible safety net providers in acquiring/implementing certified EHR systems, including potential use of incentive-based payments for implementation		Project		Completed	10/01/2015	06/30/2016	10/01/2015	06/30/2016	06/30/2016	DY2 Q1
Task Recruit or contract for EHR implementation resources as needed		Project		Completed	11/01/2015	06/30/2016	11/01/2015	06/30/2016	06/30/2016	DY2 Q1
Task Begin actively encouraging, tracking and supporting partner EHR implementation and progress towards Meaningful Use and PCMH standards		Project		In Progress	08/01/2016	12/31/2016	08/01/2016	12/31/2016	12/31/2016	DY2 Q3
Task		Project		In Progress	10/15/2015	03/15/2018	10/15/2015	03/15/2018	03/31/2018	DY3 Q4



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Project Requirements (Milestone/Task Name)	Prescribed Due Date	Reporting Level	Provider Type	Status	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
Track status and manage support to ensure all eligible safety net providers are using certified EHR systems that meet Meaningful Use and PCMH 2014 Level 3 standards										
Task Assess eligible participating PCP PCMH recognition status and opportunity to expand access to primary care based on PCMH-enabled practices		Project		Completed	04/01/2015	12/31/2015	04/01/2015	12/31/2015	12/31/2015	DY1 Q3
Task Recruit or contract for PCMH practice certification resources as needed		Project		Completed	05/01/2015	12/31/2015	05/01/2015	12/31/2015	12/31/2015	DY1 Q3
Task Establish BPHC program to educate on the benefits of, and encourage, track and support PCPs and facility based senior leadership in achieving PCMH 2014 Level 3 recognition, including potential use of incentive-based payments for achieving recognition		Project		Completed	10/01/2015	04/15/2016	10/01/2015	04/15/2016	06/30/2016	DY2 Q1
Task Perform gap analysis by practice and identify key priorities.		Project		Completed	10/01/2015	04/15/2016	10/01/2015	04/15/2016	06/30/2016	DY2 Q1
Task Finalize strategy to support primary care physicians with achieving 2014 NCQA Level 3 PCMH certification by sub committees, including trainings and education.		Project		Completed	10/01/2015	04/15/2016	10/01/2015	04/15/2016	06/30/2016	DY2 Q1
Task Begin actively encouraging, tracking and supporting partner efforts towards PCMH recognition		Project		In Progress	01/01/2016	11/30/2016	01/01/2016	11/30/2016	12/31/2016	DY2 Q3
Task Monitor progress with achieving 2014 NCQA level 3 PCMH certification, support provided by PPS as needed.		Project		In Progress	01/01/2016	03/31/2018	01/01/2016	03/31/2018	03/31/2018	DY3 Q4
Task Monitor practice transformation sustainability after receiving 2014 NCQA level 3 PCMH certification, and provide support as needed.		Project		In Progress	01/01/2016	03/31/2018	01/01/2016	03/31/2018	03/31/2018	DY3 Q4

Prescribed Milestones Current File Uploads

Milestone Name	User ID	File Type	File Name	Description	Upload Date
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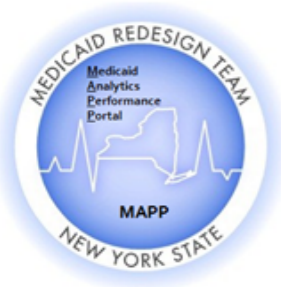
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Prescribed Milestones Narrative Text

Milestone Name	Narrative Text
<p>Implement evidence-based best practices for disease management, specific to diabetes, in community and ambulatory care settings.</p>	<p>The Diabetes Clinical Operations Plan (COP) is the foundational document for implementation. It was first distributed in December 2015 and the second edition was released in June 2016. The COP is based on the DSRIP Domains 1 and 3 requirements and measures, using input from the CVD-Diabetes Transitional Work Group (TWG). It includes chapters on target population, evidence-based guidelines (EBGs), referral protocols, patient flows, care team roles, and patient/caregiver education and engagement. DSRIP Program Directors (DPDs), our embedded liaison/program lead at the largest seven primary care organization partners, are beginning organization-specific processes to adopt evidence-based guidelines from the COP. The development of mechanisms for regular review of the EBGs is approved by our BPHC Quality and Care Innovation Subcommittee (QCIS) in March. This milestone is on track for completion by DY3Q4.</p>
<p>Engage at least 80% of primary care providers within the PPS in the implementation of disease management evidence-based best practices.</p>	<p>Last demonstration year (DY1), BPHC confirmed participation in the Diabetes project for its seven largest primary care organization partners, who encompass the majority of our PCPs and more than 90% of our primary care visits. Practices must commit to participating in the Diabetes project in order to qualify for the Patient-Centered Medical Home (PCMH) transformation support funding (in receiving the expert PCMH consultants). In our second wave of provider engagement with smaller organizations, project participation materials continue to emphasize that 3.b.i is required for all adult primary care practices. Last quarter (DY2Q1), BPHC developed guidance outlining the links between the DSRIP projects to the PCMH requirements, emphasizing that PCMH implementation is the foundation for the disease-management DSRIP work. This milestone is on track for completion by DY2Q4.</p>
<p>Develop care coordination teams (including diabetes educators, nursing staff, behavioral health providers, pharmacy, community health workers, and Health Home care managers) to improve health literacy, patient self-efficacy, and patient self-management.</p>	<p>We are building an integrated delivery system (IDS) that has the capacity and diversity to ensure patients receive appropriate health care and community support. We developed the Clinical Operation Plan (COP) for all projects as well as for overarching, cross-cutting clinical/care delivery elements, and distributed them to our member organizations and PCMH consultants. The COP defines sets of narratives, policies and procedures of how members will provide various services to patients in a standardized, most effective way within the most efficient structure. We have signed a contract with the Bronx RHIO and will leverage their technology as an encounter notification system (ENS). Some of our members are already piloting the system. The BPHC Workforce Training Strategy has been further developed during DY2Q2 and includes three initial sets of curricula. The first is a set of four courses designed to train staff hired with DSRIP funds to support the BPHC Care Management Model. The four courses included in this series are a nine-day course for Care Coordinators (CC), launching on July 13; a ten-day course for Nurse Supervisors of Care Coordinators (CNMS) which will be the Care Coordination course plus a one-day supervisory program; a Medical Office Assistant (MOA) Program resulting in National Certification (the second cohort of 20 participants began their nine-day program on June 21); and a two-day program for all other titles, the Essentials of Care Coordination) launched in September. MOA has had 37 participants, CC 23 participants, CNMS first class is scheduled in the beginning of November, and Essentials of Care Coordination is scheduled in mid-October.</p> <p>The second set of coursework constitutes our training strategy for cultural competency and includes eight different programs for various staff including providers, six of which are being developed by community-based organization (CBO) partners. The strategy also included a community health literacy program which will train seven CBOs in a variety of topics to help inform the community members about available healthcare services such as how to obtain health insurance and how to access appropriate healthcare services. The last set of programs is for CBOs and has been developed based on a focused needs assessment of BPHC CBOs. It includes an introduction to DSRIP, a course on cultural competency specifically in the Bronx, and a day-long program in Motivational Interviewing (MI). In addition, the Workforce Subcommittee has approved the Staffing Impact and New Hire Analysis, Workforce Transition Roadmap, Current Workforce State, and the Target Workforce State reports. This work was accomplished through multiple work groups and inputs from throughout the PPS.</p> <p>The milestone is on track for completion by DY2Q4.</p>
<p>Develop "hot spotting" strategies, in concert with Health Homes, to implement programs such as the Stanford Model for chronic diseases in high risk neighborhoods.</p>	<p>The Clinical Operations Plan (COP) includes a chapter on this topic, written in Policy & Procedure (P&P) format, based on the CVD/Diabetes Transitional Work Group (TWG)'s recommendation. The COP was presented and distributed to all the participating member organizations of our PPS at the CVD/Diabetes Project Launch in February. BPHC has contracted with Health People to provide training and implementation of the Stanford Model for chronic diseases and we are exploring the possibility of 'hot-spotting' to identify and host classes in high-need areas, as well as hosting them at or near our provider sites. Health People is currently working with our member organizations to identify patients with diabetes to receive training to become peer educators, and lead the Diabetes self-management courses. Recruiting is currently occurring, continuing from DY2Q1, and training was completed in August, with classes beginning in September. 14 peer coaches graduated from the program, all of which are compensated for their training and teaching, and we have a planned capacity for up to 800 students in the DSMP courses. We are currently collaborating with our CBO</p>



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Prescribed Milestones Narrative Text

Milestone Name	Narrative Text
	partners to identify participants and potential places to host classes and look forward to continued collaboration. This milestone is on track for completion by DY5Q4.
Ensure coordination with the Medicaid Managed Care organizations serving the target population.	BPHC's Chief Medical Officer has continued to make the topic of partnership/agreements with Medicaid Managed Care Organizations (MCOs) a priority topic at the regularly-scheduled cross-PPS Clinical Leadership Forum series hosted by Greater New York Hospital Association (GNYHA). BPHC plans to collect information on selected initiatives (e.g., self-blood pressure monitoring programs) to potentially support coverage of such programs/equipment by MCOs in the future. We are also working to align and prioritize our activities, particularly around outcome measures, with the HealthFirst performance measures. This milestone is on track for completion by DY5Q4.
Use EHRs or other technical platforms to track all patients engaged in this project.	<p>We are executing a comprehensive plan to support our safety net providers in Meaningful Use (MU) and Patient-Centered Medical Home (PCMH) which includes EHR support and connectivity of data captured therein. Our agreement with Bronx RHIO will continue to serve as the foundation to achieve next quarter's tasks and those of the future to support this Milestone. Our MU plan will be part of a package of IT interventions for those providers which have yet to achieve connectivity. With the help of NYC DOHMH's Primary Care Information Project (PCIP) we performed a gap assessment of all BPHC providers and using an existing network map we attributed them to organizations. The gap assessment looked at eligibility of physicians, and if eligible, where they are in the MU process. MU pathways have been mapped out and a plan created to meet this requirement. Pertinent data has been loaded into our customer relationship management (CRM) system – Salesforce. Workshops are under development to walk providers through the attestation process for them to capture the AIU payment and meet MU program deadlines. Based on this process a work plan is being developed for each individual organization, prioritizing those physicians which have yet to start the program. As part of the work plan, we are including other IT infrastructure improvements, such as EHR implementation, RHIO connectivity and encounter notification systems deployment. We estimate a maximum MU opportunity of approximately \$60 million which will help fund this work. Our aim is to start the workshops in late October giving us enough time to complete the initial steps by the MU March 2017 deadline. Part of this plan will also be RHIO incentive funding and other revenue streams. Additionally we are partnering with PCIP to serve as a conduit between the RHIO and independent practices which are most at risk of not joining the RHIO.</p> <p>In September a detailed gap assessment was executed as part of the interoperability plan to detail which practices have yet to join a RIHO. Based on the gap assessment, the plan was refined and discussed at the IT subcommittee and posted online for a vote in early October. The milestone is on track for completion by DY3Q4.</p> <p>In DY2Q2 Bronx RHIO replaced all legacy feeds from all of Montefiore's four hospitals, whose EHR system migrated to Epic in July. Bronx RHIO has also acquired BioReference Lab data for Acacia FQHC, one of our largest primary care organization partners. These are important data points to fill in gaps for measures.</p> <p>Also in DY2Q2, Bronx RHIO provided analytics platform training in their Spectrum tool. Training and new accounts were issued for key staff at our largest partners so that they can view the initial clinical metrics and critique the approach for accuracy and utility. These measures include a registry component where the user may select a specific subpopulation (e.g., patients with diabetics only) for a metric thereby narrowing the metric to only focus on performance for that population.</p> <p>We reviewed the list of proposed registries for development in DY2 and determined that we should revise to focus instead on the EPP metrics and the value proposition for establishing centralized, cross- partner registries of those targeted clinically and strategically important populations which include diabetic schizophrenics, patients with elevated blood pressure readings, and children on ADHD medications. We will look to our Quality and Care Innovations Subcommittee (QCIS), the Behavioral Health Leadership Group, and others to advise us to identify needs and value proposition related to these populations in Q3.</p> <p>Bronx RHIO, in an effort to expand its ability to acquire, control, and use data, has decided to migrate to a new technology platform on September 30th. This means that Spectrum (their population management analytics platform) and all other</p>
Meet Meaningful Use and PCMH Level 3 standards and/or APCM by the end of Demonstration Year 3 for EHR systems used by participating safety net providers.	We are continuing to execute a comprehensive plan to support our safety net providers in Meaningful Use (MU) and Patient-Centered Medical Home (PCMH) which includes EHR support and connectivity of data captured therein. A process has been started to ensure all applicable providers meet PCMH recognition and MU accreditation where possible and that we meet our obligation to the previously agreed tasks. Consultants have been deployed to perform detailed gap analyses with about 115 practices, with 85 locations already evaluated thus far. Of those, 25 practices have already submitted their PCMH 2014 attestations, with all achieving level 3, which



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Prescribed Milestones Narrative Text

Milestone Name	Narrative Text
	<p>accounts for 35% of the primary care providers (PCPs) identified by SDOH in our PPS. Of note is SDOH's latest guidelines that modify the requirement from "all" to "eligible" PCPs, which will decrease the number of physicians identified as PCMH eligible and thus likely increase the share of eligible physicians which have already completed this process. Contracting is complete with six consulting groups for the work on the remaining practices.</p> <p>We are starting to also discuss Advance Primary Care (APC) and Transforming Clinical Practice Initiative (TCPI) with SDOH-certified consultants and are identifying locations which would be good candidates for the programs. These six consulting groups are part of a Community of Practice ("CoP"), a learning collaborative that the CSO has organized to build/establish best practices, share and collaborate with experts on PCMH transformation, and transfer the experience and knowledge to other population health initiatives. We are now starting to contract for more challenging, non-traditional PCMH setting such as mobile van clinics and HIV clinics. School Based Health Clinics is another interest and we are exploring ways to transform those practices. To measure our progress we audited every SDOH-identified provider for eligibility and are prepared to share our findings. The milestone is on track for completion in DY3Q4.</p>

Milestone Review Status

Milestone #	Review Status	IA Formal Comments
Milestone #1	Pass & Ongoing	
Milestone #2	Pass & Ongoing	
Milestone #3	Pass & Ongoing	
Milestone #4	Pass & Ongoing	
Milestone #5	Pass & Ongoing	
Milestone #6	Pass & Ongoing	
Milestone #7	Pass & Ongoing	



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✔ IPQR Module 3.c.i.4 - PPS Defined Milestones

Instructions :

Please provide updates to baseline reporting on status, target dates, and work breakdown tasks for PPS-defined milestones.

Milestone/Task Name	Status	Description	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
Milestone Mid-Point Assessment	Completed	Mid-Point Assessment	06/01/2016	06/30/2016	06/01/2016	06/30/2016	06/30/2016	DY2 Q1

PPS Defined Milestones Current File Uploads

Milestone Name	User ID	File Type	File Name	Description	Upload Date
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No Records Found

PPS Defined Milestones Narrative Text

Milestone Name	Narrative Text
Mid-Point Assessment	



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IPQR Module 3.c.i.5 - IA Monitoring

Instructions :



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Project 3.d.ii – Expansion of asthma home-based self-management program

✓ IPQR Module 3.d.ii.1 - Major Risks to Implementation and Mitigation Strategies

Instructions :

Please describe what the major risks are for this project, as well as the actions you plan to take to mitigate them.

- (1) BPHC may be unable to significantly impact the number of asthma-related ED visits if parents and caregivers are unaware of symptoms that can lead to exacerbations and may not act fast enough to prevent an incident resulting in an ED visit. To mitigate this risk, community health workers (CHWs) from a.i.r. nyc will emphasize the importance of consistent medication use to control asthma and will demonstrate use of medication delivery devices during home visits.
- (2) This project is heavily reliant on CHWs being able to conduct home visits to inspect homes and engage and educate the target population. The experience of our primary vendor for this project, a.i.r nyc, indicates that 50% of affected individuals that they reach out to do not initially accept a home visit. Trust building will require time, persistence, and tactics that are culturally sensitive and address the specific concerns of each family. To tackle this challenge, a.i.r nyc recruits CHWs from the geographic and ethnic communities to be served. CHW training focuses on building client trust, cultural competency, and positive impact of persistence as key to overcoming patients' fears. Additionally, we plan to "market" a.i.r. nyc services and to elevate their "brand" as a trusted partner to physicians, schools, and community organizations that have earned a high degree of community trust. As part of establishing this link, a.i.r. nyc has conducted an orientation on its services for sites identified as key referral sources to the project. A tactic includes incorporating logos of trusted PPS partners, possibly including CBOs, on outreach and educational materials disseminated to patients. We are also including an article about a.i.r. nyc in the July issue of a patient-targeted health magazine distributed by SBH which reaches 6500 households.
- (3) Another challenge this project will face is integrating referrals to our home-based asthma program into two critical asthma patient contact points: hospital emergency departments (EDs) and discharge planning (DP) units. To address this, BPHC has included training on the home-based asthma program for staff involved in the ED Care Triage and 30-day Care Transitions programs. This includes a clinician orientation, to educate ED and DP staff on the goals, strategies, tactics and proven value of the intervention, and workflows for referring patients to a.i.r. nyc. We have included these sites in our project planning for the project and have an initial roll-out meeting schedule with stakeholders from ED and Care Transitions in June.
- (4) We may face the challenge of demand for services outpacing capacity for this project, but we have established a monthly reporting schedule to monitor referrals and capacity to mitigate this risk.
- (5) Most providers do not have asthma registries or electronic care plan tools and some do not participate in the RHIO to permit information sharing across providers. BPHC's CSO is addressing these issues by adding new IT capabilities, including a care planning and management platform and patient registries, and promoting RHIO participation. Until we have a fully running care coordination system, we are working with PPS partners and a.i.r. nyc to find mutually convenient interim solutions for referrals management, including a single-referral webform and a multiple-referral option through partners' EHRs.
- (6) Lifestyle choices could pose a challenge to patient compliance (e.g., passive smoking, environmental factors acting as asthma triggers such as



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pests, molds, etc.). Mitigation will include CHWs referring patients and families to needed services, including the Quitline and integrated pest management (IPM) services. Smoking cessation is also an important component of our CVD program.



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✔ IPQR Module 3.d.ii.2 - Patient Engagement Speed

Instructions :

Enter the number of patients actively engaged through the current quarter. The number entered into the "Quarterly Update" area needs to reflect the cumulative method of counting within a DSRIP year. For example, the number reported in this field for Q4 should include patients previously reported in Q3 plus new patients engaged in Q4. Any explanations regarding altered or missed patient commitments must be included within the narrative box, not as text within uploaded documentation.

Benchmarks	
Actively Engaged Speed	Actively Engaged Scale
DY4,Q4	10,850

	Year,Quarter	DY2,Q1	DY2,Q2	DY2,Q3	DY2,Q4
PPS Reported	Baseline Commitment	678	1,357	2,034	2,713
	Quarterly Update	70	161	0	0
	Percent(%) of Commitment	10.32%	11.86%	0.00%	0.00%
IA Approved	Quarterly Update	0	160	0	0
	Percent(%) of Commitment	0.00%	11.79%	0.00%	0.00%

⚠ Warning: PPS Reported - Please note that your patients engaged to date (161) does not meet your committed amount (1,357) for 'DY2,Q2'

Current File Uploads

User ID	File Type	File Name	File Description	Upload Date
zstopak	Report(s)	36_DY2Q2_PROJ3dii_MDL3dii2_PES_RPT_BPHC-PATIENTLIST-3dii-DY2Q2_161pts_FINAL_7563.xlsx	Actively engaged patients report	10/31/2016 12:02 PM

Narrative Text :

For PPS to provide additional context regarding progress and/or updates to IA.

Module Review Status

Review Status	IA Formal Comments
Fail	The PPS failed to meet at least 80% of its actively engaged commitments for DY2 Q2.



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✅ IPQR Module 3.d.ii.3 - Prescribed Milestones

Instructions :

Please provide updates to baseline reporting on status, target dates, and work breakdown tasks for prescribed milestones. For milestones that are due and completed within the reporting period, documentation is required to provide evidence of project requirement achievement. Any explanations regarding altered or missed provider commitments should be included within the narrative box, not as text within uploaded documentation.

Project Requirements (Milestone/Task Name)	Prescribed Due Date	Reporting Level	Provider Type	Status	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
Milestone #1 Expand asthma home-based self-management program to include home environmental trigger reduction, self-monitoring, medication use, and medical follow-up.	DY3 Q2	Project	N/A	In Progress	04/01/2015	09/30/2017	04/01/2015	09/30/2017	09/30/2017	DY3 Q2
Task PPS has developed a strategy for the collaboration of community medical and social services providers to assess a patient's home and provide self-management education for the appropriate control of asthma.		Project		In Progress	04/01/2015	09/30/2017	04/01/2015	09/30/2017	09/30/2017	DY3 Q2
Task Contract with a.i.r. nyc to provide home-based services for clients/families with asthma to develop and disseminate patient education materials and create rosters demonstrating that patients have received home-based interventions.		Project		Completed	10/01/2015	03/31/2016	10/01/2015	03/31/2016	03/31/2016	DY1 Q4
Task Contract with a.i.r. nyc to perform home environment assessment for environmental factors acting as asthma triggers, e.g., pests, molds, etc.		Project		Completed	10/01/2015	03/31/2016	10/01/2015	03/31/2016	03/31/2016	DY1 Q4
Task Identify key stakeholders and subject matter experts (SMEs) among PPS members and convene representative individuals to establish work group to develop Clinical Operations Plan (COP) for participating members to use as project implementation manual.		Project		Completed	04/01/2015	06/01/2015	04/01/2015	06/01/2015	06/30/2015	DY1 Q1
Task Develop workplan and time line to develop COP.		Project		Completed	06/01/2015	08/03/2015	06/01/2015	08/03/2015	09/30/2015	DY1 Q2
Task Develop comprehensive provider/participant engagement, education and communication plan to engage community medical and social services providers in the project and establish productive collaborative relationships and linkages among them.		Project		Completed	06/01/2015	09/30/2015	06/01/2015	09/30/2015	09/30/2015	DY1 Q2
Task Develop and finalize Asthma Action Plan form		Project		Completed	06/01/2015	09/30/2015	06/01/2015	09/30/2015	09/30/2015	DY1 Q2
Task		Project		Completed	10/01/2015	03/31/2016	10/01/2015	03/31/2016	03/31/2016	DY1 Q4



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Project Requirements (Milestone/Task Name)	Prescribed Due Date	Reporting Level	Provider Type	Status	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
Develop systems to populate Asthma Actions Plans for dissemination to patients and PCPs.										
Task Identify and establish relationship(s) with legal services in the community that provide pro bono legal services for community members, including dealing with landlords who fail to address/mitigate building environment factors that are known triggers of asthma problems		Project		Completed	01/01/2016	03/31/2016	01/01/2016	03/31/2016	03/31/2016	DY1 Q4
Task Identify PPS members who will participate in project.		Project		Completed	06/01/2015	12/31/2015	06/01/2015	12/31/2015	12/31/2015	DY1 Q3
Task Use Master Services Agreement (MSA) to contract with PPS members who participate in the project and receive DSRIP funds		Project		Completed	08/01/2015	12/31/2015	08/01/2015	12/31/2015	12/31/2015	DY1 Q3
Task Define target population.		Project		Completed	06/01/2015	09/30/2015	06/01/2015	09/30/2015	09/30/2015	DY1 Q2
Task Identify Site-Specific Implementation Teams to facilitate referrals to a.i.r. nyc and coordinate Asthma Action Plan and report distribution to care teams.		Project		Completed	10/01/2015	09/30/2016	10/01/2015	09/30/2016	09/30/2016	DY2 Q2
Task Develop methodology evaluation, feedback and Continuous Quality Improvement (CQI) for Site-Specific Implementation Teams.		Project		In Progress	01/01/2016	12/31/2016	01/01/2016	12/31/2016	12/31/2016	DY2 Q3
Milestone #2 Establish procedures to provide, coordinate, or link the client to resources for evidence-based trigger reduction interventions. Specifically, change the patient's indoor environment to reduce exposure to asthma triggers such as pests, mold, and second hand smoke.	DY2 Q4	Project	N/A	In Progress	10/01/2015	03/31/2017	10/01/2015	03/31/2017	03/31/2017	DY2 Q4
Task PPS has developed intervention protocols and identified resources in the community to assist patients with needed evidence-based trigger reduction interventions.		Project		In Progress	10/01/2015	03/31/2017	10/01/2015	03/31/2017	03/31/2017	DY2 Q4
Task Identify integrated pest management (IPM) vendors who provide services in the Bronx.		Project		Completed	10/01/2015	12/31/2015	10/01/2015	12/31/2015	12/31/2015	DY1 Q3
Task Develop policies, procedures and workflows for engaging IPM vendors when needed, including responsible resources at each stage of the workflow.		Project		Completed	10/01/2015	09/30/2016	10/01/2015	09/30/2016	09/30/2016	DY2 Q2
Task		Project		Completed	10/01/2015	12/31/2015	10/01/2015	12/31/2015	12/31/2015	DY1 Q3



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a.i.r. nyc has partnership with NYCDOHMH's Healthy Homes programs for linking patients to IPM vendors. Meet with a.i.r. nyc and Healthy Homes Program administrator to develop plan for scaling up linking patients with IPM vendors/resources and other community based services as needed.										
Task Establish a.i.r nyc's Action Plan for Remediation as tool for monitoring and tracking delivery of IPM services to patients to ensure services are delivered.		Project		Completed	10/01/2015	12/31/2015	10/01/2015	12/31/2015	12/31/2015	DY1 Q3
Task In conjunction with the Workforce Subcommittee, develop training materials for Community Health Workers (CHWs) on 1) how to conduct home environmental assessments with establishment of asthma action plan for remediation; and 2) the protocols for engaging IPM vendors for trigger reduction interventions.		Project		Completed	10/01/2015	12/31/2015	10/01/2015	12/31/2015	12/31/2015	DY1 Q3
Task Develop patient educational materials on indoor asthma triggers and availability of IPM resources to reduce exposure to the triggers.		Project		Completed	10/01/2015	12/31/2015	10/01/2015	12/31/2015	12/31/2015	DY1 Q3
Milestone #3 Develop and implement evidence-based asthma management guidelines.	DY2 Q4	Project	N/A	In Progress	06/29/2015	03/31/2017	06/29/2015	03/31/2017	03/31/2017	DY2 Q4
Task PPS incorporates evidence-based guidelines that are periodically evaluated and revised, if necessary, in the design and implementation of asthma management.		Project		In Progress	06/29/2015	03/31/2017	06/29/2015	03/31/2017	03/31/2017	DY2 Q4
Task Global Initiative for Asthma (GINA) guidelines for Asthma Management and Prevention in combination with EPR 3 national guidelines will serve as basis for implementing evidence-based asthma management care together with The Community Preventative Service Task Force evidence-based recommendations for Home-Based Multi-Trigger, Multicomponent Environmental Interventions for Asthma Control: http://www.thecommunityguide.org/asthma/multicomponent.html		Project		Completed	06/29/2015	08/03/2015	06/29/2015	08/03/2015	09/30/2015	DY1 Q2
Task Quality and Care Innovation Sub-Committee (QCIS) will review and revise the evidence-based guidelines for clinical practice, as needed, and approve.		Project		Completed	08/04/2015	10/31/2015	08/04/2015	10/31/2015	12/31/2015	DY1 Q3
Task Once approved, the guidelines will be incorporated into protocols		Project		Completed	11/01/2015	12/31/2015	11/01/2015	12/31/2015	12/31/2015	DY1 Q3



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Project Requirements (Milestone/Task Name)	Prescribed Due Date	Reporting Level	Provider Type	Status	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
and implemented by medical providers and care teams at sites of participating member organizations.										
Task Develop mechanisms for regular review of project-selected evidence-based guidelines (EBGs) to assure our PPS is utilizing the most up-to-date tools and that those updated guidelines/protocols continue to be clinically integrated across the PPS.		Project		Completed	01/01/2016	06/30/2016	01/01/2016	06/30/2016	06/30/2016	DY2 Q1
Milestone #4 Implement training and asthma self-management education services, including basic facts about asthma, proper medication use, identification and avoidance of environmental exposures that worsen asthma, self-monitoring of asthma symptoms and asthma control, and using written asthma action plans.	DY2 Q4	Project	N/A	In Progress	10/01/2015	03/31/2017	10/01/2015	03/31/2017	03/31/2017	DY2 Q4
Task PPS has developed training and comprehensive asthma self-management education, to include basic facts about asthma, proper medication use, identification and avoidance of environmental exposures that worsen asthma, self-monitoring of asthma symptoms and asthma control, and using written asthma action plans.		Project		In Progress	10/01/2015	03/31/2017	10/01/2015	03/31/2017	03/31/2017	DY2 Q4
Task a.i.r. nyc and Asthma work group will review the National Standards for asthma self-management to ensure that training is comprehensive and utilizes national guidelines for asthma self-management : (Gardner A., Kaplan B., Brown W., et al. (2015). National standards for asthma self-management education. Ann Allergy Asthma Immunol. 114 (3). doi: 10.1016/j.anai.2014.12.014.)		Project		Completed	10/01/2015	12/31/2015	10/01/2015	12/31/2015	12/31/2015	DY1 Q3
Task Select/develop new or additional culturally/linguistically and literacy appropriate patient/caregiver educational materials as needed that improve asthma health literacy and improve self-efficacy and self-management.		Project		Completed	01/01/2016	03/31/2016	01/01/2016	03/31/2016	03/31/2016	DY1 Q4
Task Disseminate/embed (in EHR/PHR, where feasible) patient/caregiver educational information and materials across participating PPS providers.		Project		Completed	01/01/2016	03/31/2016	01/01/2016	03/31/2016	03/31/2016	DY1 Q4
Task Conduct ongoing education/training to introduce/update/refresh care teams' knowledge of new patient educational materials and		Project		In Progress	04/01/2016	03/31/2017	04/01/2016	03/31/2017	03/31/2017	DY2 Q4



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Project Requirements (Milestone/Task Name)	Prescribed Due Date	Reporting Level	Provider Type	Status	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
evidence-based guidelines										
Task Establish protocols and methods that promote medication adherence, including local participating pharmacists to support patient education, especially on inhaler/spacer use.		Project		Completed	01/01/2016	06/30/2016	01/01/2016	06/30/2016	06/30/2016	DY2 Q1
Milestone #5 Ensure coordinated care for asthma patients includes social services and support.	DY3 Q2	Project	N/A	In Progress	08/03/2015	09/30/2017	08/03/2015	09/30/2017	09/30/2017	DY3 Q2
Task PPS has developed and conducted training of all providers, including social services and support.		Project		In Progress	10/01/2015	09/30/2017	10/01/2015	09/30/2017	09/30/2017	DY3 Q2
Task All practices in PPS have a Clinical Interoperability System in place for all participating providers.		Project		In Progress	10/01/2015	09/30/2017	10/01/2015	09/30/2017	09/30/2017	DY3 Q2
Task PPS has assembled a care coordination team that includes use of nursing staff, pharmacists, dieticians and community health workers to address lifestyle changes, medication adherence, health literacy issues, and patient self-efficacy and confidence in self-management.		Project		In Progress	08/03/2015	09/30/2017	08/03/2015	09/30/2017	09/30/2017	DY3 Q2
Task In conjunction with the Workforce Subcommittee, develop training that includes social services reports and develop training calendars.		Project		Completed	10/01/2015	03/31/2016	10/01/2015	03/31/2016	03/31/2016	DY1 Q4
Task Conduct educational sessions/webinar and ongoing training as needed for providers on use of Asthma Project COP.		Project		In Progress	10/01/2015	09/30/2017	10/01/2015	09/30/2017	09/30/2017	DY3 Q2
Task Develop and implement provider-specific technical assistance program to facilitate use of various interoperable IT systems.		Project		In Progress	01/01/2016	09/30/2017	01/01/2016	09/30/2017	09/30/2017	DY3 Q2
Task Identify and document required clinical and care management protocols for priority programs, projects and interventions, based on Community Needs Assessment, clinical planning to-date and further analysis of attributed patient population, using MAPP and PPS partner patient-level data		Project		Completed	08/15/2015	10/15/2015	08/15/2015	10/15/2015	12/31/2015	DY1 Q3
Task Define partner and workforce roles in delivering care based on protocols and planned interventions in priority projects, including expectations for how interventions will be logged, tracked and reported.		Project		Completed	09/01/2015	12/31/2015	09/01/2015	12/31/2015	12/31/2015	DY1 Q3



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Project Requirements (Milestone/Task Name)	Prescribed Due Date	Reporting Level	Provider Type	Status	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
Task Deploy systems to improve and promote effective care transitions, include protocols for tracking and follow-up		Project		Completed	01/15/2016	02/28/2016	01/15/2016	02/28/2016	03/31/2016	DY1 Q4
Task Operationalize partner and workforce roles by providing gap analysis and appropriate training.		Project		Completed	01/01/2016	03/31/2016	01/01/2016	03/31/2016	03/31/2016	DY1 Q4
Task Establish data collection, survey and reporting mechanisms to enable BPHC monitoring to ensure that patients are receiving appropriate health care and community support in priority projects, based on needs identified in prior planning activities		Project		In Progress	02/01/2016	12/31/2016	02/01/2016	12/31/2016	12/31/2016	DY2 Q3
Task Review process for rapid cycle evaluation and continuous improvement of data collection, survey and reporting methods based on priority project experience and modify process as needed to ensure patients receive appropriate health care and community support		Project		In Progress	08/01/2016	12/31/2016	08/01/2016	12/31/2016	12/31/2016	DY2 Q3
Task In conjunction with Workforce Subcommittee, describe roles and responsibilities of care coordination team that includes clinical practice care team (e.g., PCPs, nurses, medical assistants), dietitians, pharmacists and community health workers.		Project		Completed	10/01/2015	12/31/2015	10/01/2015	12/31/2015	12/31/2015	DY1 Q3
Task a.i.r. nyc will present its current intake and assessment process and assessment tools to Asthma Project Work Group for review and inclusion in COP.		Project		Completed	08/03/2015	09/30/2015	08/03/2015	09/30/2015	09/30/2015	DY1 Q2
Task a.i.r. nyc will present its current referral protocols to Asthma work groups for review, modification (if needed) and inclusion in COP.		Project		Completed	08/03/2015	09/30/2015	08/03/2015	09/30/2015	09/30/2015	DY1 Q2
Task a.i.r. nyc will present its current patient flow chart to Asthma work group for review, modification (if needed) and inclusion in COP. The flow chart plots the inter-relationships among a.i.r. nyc staff, referral sources, PCPs and CBOs and the multiple protocols and process workflows.		Project		Completed	08/03/2015	09/30/2015	08/03/2015	09/30/2015	09/30/2015	DY1 Q2
Task Identify community organizations for inclusion in the initial iteration of the Community Resource Database, sign agreements with with community based organizations and establish process to facilitate feedback to and from community organizations		Project		In Progress	10/15/2015	03/31/2017	10/15/2015	03/31/2017	03/31/2017	DY2 Q4
Task		Project		Not Started	01/01/2017	03/31/2017	01/01/2017	03/31/2017	03/31/2017	DY2 Q4



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Project Requirements (Milestone/Task Name)	Prescribed Due Date	Reporting Level	Provider Type	Status	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
Perform regular checks of Community Resource Database to ensure data is up to date and accurate and to identify additional resources to consider including										
Task Conduct periodic meetings/learning collaboratives with community organization partners to gather feedback and share best practices		Project		In Progress	04/01/2016	03/31/2017	04/01/2016	03/31/2017	03/31/2017	DY2 Q4
Milestone #6 Implement periodic follow-up services, particularly after ED or hospital visit occurs, to provide patients with root cause analysis of what happened and how to avoid future events.	DY2 Q4	Project	N/A	In Progress	08/03/2015	03/31/2017	08/03/2015	03/31/2017	03/31/2017	DY2 Q4
Task Follow-up services implemented after ED or hospital visit occurs. Root cause analysis is conducted and shared with patient's family.		Project		In Progress	08/03/2015	03/31/2017	08/03/2015	03/31/2017	03/31/2017	DY2 Q4
Task Establish protocols for frequency of follow-up services		Project		Completed	08/03/2015	12/31/2015	08/03/2015	12/31/2015	12/31/2015	DY1 Q3
Task Establish processes and timelines for additional follow-up to ensure root causes have been sustainably eliminated.		Project		Completed	08/03/2015	12/31/2015	08/03/2015	12/31/2015	12/31/2015	DY1 Q3
Task Identify patients with ED or hospital visits for an asthma diagnosis, via interoperable systems, e.g., RHIO, CCMS, registry		Project		Completed	03/31/2016	06/30/2016	03/31/2016	06/30/2016	06/30/2016	DY2 Q1
Task Establish processes to identify the root causes of the "outpatient failure," e.g., problems with medication refills, prior authorization of meds, proper inhaler use, education about triggers, pest control issues		Project		In Progress	08/03/2015	12/31/2016	08/03/2015	12/31/2016	12/31/2016	DY2 Q3
Task Establish processes to share root causes with family/care givers and to provide support to eliminate/rectify root causes, as needed		Project		In Progress	08/03/2015	12/31/2016	08/03/2015	12/31/2016	12/31/2016	DY2 Q3
Task Develop mechanisms for ongoing evaluation of the above processes and follow up to assure accountability and continuous quality improvement.		Project		In Progress	01/03/2016	03/31/2017	01/03/2016	03/31/2017	03/31/2017	DY2 Q4
Milestone #7 Ensure communication, coordination, and continuity of care with Medicaid Managed Care plans, Health Home care managers, primary care providers, and specialty providers.	DY3 Q2	Project	N/A	In Progress	10/01/2015	09/30/2017	10/01/2015	09/30/2017	09/30/2017	DY3 Q2
Task PPS has established agreements with MCOs that address the		Project		In Progress	10/01/2015	09/30/2017	10/01/2015	09/30/2017	09/30/2017	DY3 Q2



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coverage of patients with asthma health issues. PPS has established agreements with health home care managers, PCPs, and specialty providers.										
Task Meet with MCOs to identify triggers and processes for payer care coordination and asthma services to ensure coordination of care and prevent gaps in care and/or redundant services.		Project		Completed	01/01/2016	06/30/2016	01/01/2016	06/30/2016	06/30/2016	DY2 Q1
Task PPS has agreement in place with MCOs to address coverage of patients with asthma health issues		Project		Completed	07/01/2016	09/30/2016	07/01/2016	09/30/2016	09/30/2016	DY2 Q2
Task Meet with health home managers, PCPs and specialty providers of participating organizations in Asthma project to review project Clinical Operations Plan, including, but limited to evidence-based guidelines; patient flow charts plotting inter-relationship among a.i.r. nyc staff, referral sources, PCPs home health managers and specialty providers; referral protocols to medical, behavioral health, home care and social support services including PCPs, Health Homes, mental health/behavioral health providers, and CBOs.		Project		In Progress	10/01/2015	12/31/2016	10/01/2015	12/31/2016	12/31/2016	DY2 Q3
Task Using Master Services Agreements and schedules, develop partnership agreements with participating health home managers, PCPs and speciality providers that define services they will provide and their responsibilities to adopt and use the Clinical Operations Plan for the project.		Project		Completed	10/01/2015	03/31/2016	10/01/2015	03/31/2016	03/31/2016	DY1 Q4
Task Develop partnership agreements with MCOs affirming coverage and coordination of asthma service benefits.		Project		Completed	04/01/2016	09/30/2016	04/01/2016	09/30/2016	09/30/2016	DY2 Q2
Milestone #8 Use EHRs or other technical platforms to track all patients engaged in this project.	DY2 Q4	Project	N/A	In Progress	04/01/2015	03/31/2017	04/01/2015	03/31/2017	03/31/2017	DY2 Q4
Task PPS identifies targeted patients and is able to track actively engaged patients for project milestone reporting.		Project		In Progress	08/03/2015	03/31/2017	08/03/2015	03/31/2017	03/31/2017	DY2 Q4
Task Define population health management (PHM) requirements, establish PHM function and recruit or contract with partner for PHM staff		Project		Completed	04/01/2015	12/31/2015	04/01/2015	12/31/2015	12/31/2015	DY1 Q3
Task Perform current state assessment of E.H.R. capabilities.		Project		Completed	04/01/2015	12/31/2015	04/01/2015	12/31/2015	12/31/2015	DY1 Q3



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Task Perform gap analysis and identify priorities to achieving integration of patient record.		Project		Completed	04/01/2015	12/31/2015	04/01/2015	12/31/2015	12/31/2015	DY1 Q3
Task Define business requirements and data elements for patient registry to stratify and track all patients engaged in this project		Project		Completed	04/01/2015	11/30/2015	04/01/2015	11/30/2015	12/31/2015	DY1 Q3
Task Recommend registry business requirements and data elements to governance committees for review and approval (Quality and Care Innovation Subcommittee, Information Technology Subcommittee and Executive Committee)		Project		Completed	10/01/2015	12/31/2015	10/01/2015	12/31/2015	12/31/2015	DY1 Q3
Task Engage IT Subcommittee to identify technology and resource requirements for registry, including technical platform for hosting registry.		Project		Completed	04/01/2016	06/30/2016	04/01/2016	06/30/2016	06/30/2016	DY2 Q1
Task Create budget to build registry and acquire necessary resources		Project		Completed	04/01/2016	06/30/2016	04/01/2016	06/30/2016	06/30/2016	DY2 Q1
Task Assess and acquire or contract for care coordination management solution (CCMS) and other systems and services as required to support PHM and registries		Project		In Progress	04/01/2016	09/30/2016	04/01/2016	12/31/2016	12/31/2016	DY2 Q3
Task Develop project implementation and testing plan for building registry as required for PHM, including technical support, ensure frequent automated updates of registry data		Project		Completed	04/01/2016	06/30/2016	04/01/2016	06/30/2016	06/30/2016	DY2 Q1
Task Develop training plan and curriculum to deploy risk assessment tool, registry and CCMS tool for providers and care managers, emphasizing use of registries and CCMS to increase care coordination and patient engagement with primary care		Project		Completed	04/01/2016	06/30/2016	04/01/2016	06/30/2016	06/30/2016	DY2 Q1
Task Execute registry testing plan and training program for providers and care managers on systems use and on how to identify targeted patients and track those who are actively engaged for milestone reporting.		Project		In Progress	04/01/2016	03/31/2017	04/01/2016	03/31/2017	03/31/2017	DY2 Q4
Task Issue CCMS user credentials and train designated/delegated PPS partner workforce in use of the coordinated/ integrated solution. Disseminate standardized IT protocols and data security requirements across the system.		Project		In Progress	04/01/2016	03/31/2017	04/01/2016	03/31/2017	03/31/2017	DY2 Q4
Task		Project		In Progress	04/01/2016	09/30/2016	04/01/2016	12/31/2016	12/31/2016	DY2 Q3



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Project Requirements (Milestone/Task Name)	Prescribed Due Date	Reporting Level	Provider Type	Status	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
Launch registry and monitor its use and performance, evaluate success of patient tracking, and participating provider utilization patterns, with an emphasis on tracking patient engagement with primary care										

Prescribed Milestones Current File Uploads

Milestone Name	User ID	File Type	File Name	Description	Upload Date
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No Records Found

Prescribed Milestones Narrative Text

Milestone Name	Narrative Text
Expand asthma home-based self-management program to include home environmental trigger reduction, self-monitoring, medication use, and medical follow-up.	Bronx Partners for Healthy Communities (BPHC) continued to develop the strategy for this project with the support of its partner (and vendor) a.i.r. nyc, a community-based organization (CBO) with 10 years of experience in providing asthma home-based services. The Clinical Operations Plan (COP) is the foundational document for implementation. It was first distributed in March 2016 and the second edition was released in June 2016. The COP is based on the DSRIP Domains 1 and 3 requirements and measures, using input from the Asthma Transitional Work Group (TWG). It includes chapters on target population, evidence-based guidelines, referral protocols, patient flows, care team roles, patient/caregiver education (self-monitoring, medication use and engagement), and home environmental trigger reduction. This milestone is on track for completion by DY3Q2.
Establish procedures to provide, coordinate, or link the client to resources for evidence-based trigger reduction interventions. Specifically, change the patient's indoor environment to reduce exposure to asthma triggers such as pests, mold, and second hand smoke.	The Clinical Operations Plan (COP) was presented and distributed to all the participating member organizations of our PPS at the Asthma Launch on March 11. The COP includes the evidence-based recommendations of the Task Force on Community Preventive Services for home-based, multi-trigger, multi-component interventions with an environmental focus. The COP also includes procedures for the referral of patients to a.i.r. nyc, as well the training that a.i.r. nyc's community health workers (CHWs) receive to perform such an assessment and the template for the Asthma Action plan which outlines steps to be taken to reduce exposure. This milestone is on track for completion by DY2Q4.
Develop and implement evidence-based asthma management guidelines.	Clinical evidence-based guidelines (EBGs) and home-based services for asthma care and management were developed by our Asthma Transitional Work Group and recommended to the Quality and Care Innovation Subcommittee (QCIS) for adoption last year (DY1Q3). The QCIS approved both sets of guidelines, and were incorporated into the Clinical Operations Plan (COP). The DSRIP Program Directors (DPDs), who are the embedded DSRIP liaison/coordinator for CSO at the largest seven primary care organizations, have continued to implement organization-specific processes to adopt evidence-based guidelines from the COP. The development of mechanisms for regular review of the EBGs was approved by our BPHC QCIS in March. This milestone is on track for completion by DY2Q4.
Implement training and asthma self-management education services, including basic facts about asthma, proper medication use, identification and avoidance of environmental exposures that worsen asthma, self-monitoring of asthma symptoms and asthma control, and using written asthma action plans.	a.i.r. nyc, our partner and vendor for the Asthma project, has developed a comprehensive "Training & Practicum for Asthma Care Delivery in the Home Setting." This guide contains thorough references to peer-reviewed literature to support its training and education strategy and complies with the National Standards for Asthma Self-Management. Our Clinical Integration Plan (COP) for asthma includes a chapter on patient education outlining the curriculum and specific resources. We expect excellent results for this milestone as a.i.r. nyc has 10 years of experience in the field and is recognized across the city as a leader in the area of training and comprehensive asthma self-management education. This milestone is on track for completion by DY2Q4.
Ensure coordinated care for asthma patients includes social services and support.	The Asthma Clinical Operation Plan (COP) includes chapters on clinical and care management protocols. The model for care coordination was finalized last quarter (D1Q4) and included in the COP for the Health Home At-Risk program project (it is referenced in the asthma COP). The care team model is adaptable to add other people, including nursing staff, pharmacists, dietitians and community health workers (CHWs). BPHC is continuing to develop processes for close coordination with the a.i.r. nyc team. a.i.r. nyc's CHWs use evidence-based guidelines to directly engage an asthma patient in a series of action steps that lead to better health. CHW training focuses on



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Prescribed Milestones Narrative Text

Milestone Name	Narrative Text
	<p>four subject matters, including self-management education, social support services, care coordination and environmental assessment, education and mitigation. Asthma was identified as one of the priority areas for the Health Home At-Risk work. Hiring for the care coordinator roles for this project began at the partner sites in DY1Q4 and continued last quarter. The planning for implementation of the system to support care coordination (Care Coordination Management System, CCMS) has continued this quarter (DY2Q2) as well, and expect to finalize by next quarter. This is on track for completion by DY3Q2.</p>
<p>Implement periodic follow-up services, particularly after ED or hospital visit occurs, to provide patients with root cause analysis of what happened and how to avoid future events.</p>	<p>The Asthma Clinical Operations Plan (COP) dedicates chapters on root cause analyses after ED visits to avoid future events, including protocols on follow-up services. Implementing population health workflows is a key focus area for DY2Q2 through DY2Q4. Coordinating with our 30-Day Care Transitions Intervention Program and Emergency Department Care Triage for At-Risk Populations, we have worked with our partners to emphasize use of RHIO alerts for this population in order to conduct follow-up services for Health Home patients and patients in ambulatory care. Additionally, root cause analyses are conducted by a.i.r. bronx for their program participants. This is on track for completion by DY2Q4.</p>
<p>Ensure communication, coordination, and continuity of care with Medicaid Managed Care plans, Health Home care managers, primary care providers, and specialty providers.</p>	<p>The model for care coordination was finalized last year (DY1Q3) and included in the Clinical Operations Plan (COP) for the Health Home At-Risk project (it is referenced in the asthma COP). The COP was presented and distributed to all the participating member organizations of our PPS at the Asthma Launch on March 11. Additionally, BPHC is continuing to develop an overarching, cross-project strategy for referrals to and communication between Health Home care managers, PCPs, specialty providers, contracted CBOs and potentially clinical pharmacists. Independent of the DSRIP work, HealthFirst has been doing a pilot program with a.i.r. nyc recently to fund home-based asthma care, which may serve an impetus for other managed care organizations (MCOs) to similar fund these services. BPHC has continued discussion around identification of BPHC HealthFirst patients and will continue this work in future quarters. BPHC's Chief Medical Officer has made the topic of partnership/agreements with Medicaid MCOs a priority topic at the regularly scheduled cross-PPS meetings hosted by Greater New York Hospital Association (GNYHA), so some of these agreements may be in collaboration with other PPSs. This is on track for completion by DY3Q2.</p>
<p>Use EHRs or other technical platforms to track all patients engaged in this project.</p>	<p>Tracking of actively engaged patients is be a coordinated effort between referring sites and a.i.r. nyc. Actively engaged patients will be tracked by both the referring organization as well as a.i.r. bronx and and reported using data from a.i.r. nyc's case management system, which is built using the Salesforce platform. Many providers do not track non-clinical referrals, or do so in a non-interoperable system, limiting our ability to share information across providers. BPHC's CSO is addressing these issues by adding new IT capabilities, including a care planning and management platform and patient registries, and promoting RHIO participation. While these efforts are ongoing, we are continue to work with PPS partners and a.i.r. nyc to find refine our interim solutions for referrals management, including a single-referral webform and a multiple-referral option through partners' EHRs. We are currently revisiting our initial closed-loop referral processes between a.i.r. nyc and providers to ensure the data is provided in a timely, direct way.</p> <p>In DY2Q2 Bronx RHIO replaced all legacy feeds from Montefiore hospitals, whose EHR system migrated to Epic. Bronx RHIO has also acquired BioReference Lab data for Acacia FQHC, one of our largest primary care organization partners. Bronx RHIO provided analytics platform training in their Spectrum tool. Training and new accounts were issued for key staff at our largest partners so that they can view the initial clinical metrics and critique the approach for accuracy and utility. These measures include a registry component where the user may select a specific subpopulation (e.g., patients with diabetics only) for a metric thereby narrowing the metric to only focus on performance for that population.</p> <p>We reviewed the list of proposed registries for development in DY2 and determined that we should revise to focus instead on the EPP metrics and the value proposition for establishing centralized, cross- partner registries of those targeted clinically and strategically important populations which include diabetic schizophrenics, patients with elevated blood pressure readings, and children on ADHD medications. We will look to our Quality and Care Innovations Subcommittee (QCIS), the Behavioral Health Leadership Group, and others to advise us to identify needs and value proposition related to these populations in Q3. Bronx RHIO, in an effort to expand its ability to acquire, control, and use data, has decided to migrate to a new technology platform on September 30th. This means that Spectrum and all other HIE and analytic tools that are known to us will need to be replaced. The migration plans and how they might affect our registries and other system functionality are still unknown at this time although they are being tentatively planned for November 2016 through January 2017.</p> <p>We are now in the preliminary stages of negotiating with our CCMS vendor, GSIHealth. Delays on the part of our previous leading CCMS vendor (Acupera) contributed to</p>



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Prescribed Milestones Narrative Text

Milestone Name	Narrative Text
	<p>us not having fulfilled the likelihood of signing a CCMS contract by September 30th, 2016. We are therefore changing the PPS task completion date. The launching of registries, monitoring of their use and performance, evaluation of successful patient tracking, and evaluation of participating provider utilization patterns task is being executed, but will be delayed this quarter. We have initiated works with the Bronx RHIO and our major partners to help define what patient populations will be tracked in the registries. Our next step is to initiate evaluative works to determine the right audience to help us define those patient populations, and ultimately standardizing the registries across the PPS network.</p> <p>The milestone is on track for completion by DY2, Q4.</p>

Milestone Review Status

Milestone #	Review Status	IA Formal Comments
Milestone #1	Pass & Ongoing	
Milestone #2	Pass & Ongoing	
Milestone #3	Pass & Ongoing	
Milestone #4	Pass & Ongoing	
Milestone #5	Pass & Ongoing	
Milestone #6	Pass & Ongoing	
Milestone #7	Pass & Ongoing	
Milestone #8	Pass & Ongoing	



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✔ IPQR Module 3.d.ii.4 - PPS Defined Milestones

Instructions :

Please provide updates to baseline reporting on status, target dates, and work breakdown tasks for PPS-defined milestones.

Milestone/Task Name	Status	Description	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
Milestone Mid-Point Assessment	Completed	Mid-Point Assessment	06/01/2016	06/30/2016	06/01/2016	06/30/2016	06/30/2016	DY2 Q1

PPS Defined Milestones Current File Uploads

Milestone Name	User ID	File Type	File Name	Description	Upload Date
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No Records Found

PPS Defined Milestones Narrative Text

Milestone Name	Narrative Text
Mid-Point Assessment	



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IPQR Module 3.d.ii.5 - IA Monitoring

Instructions :



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Project 4.a.iii – Strengthen Mental Health and Substance Abuse Infrastructure across Systems

✓ IPQR Module 4.a.iii.1 - Major Risks to Implementation and Mitigation Strategies

Instructions :

Please describe what the major risks are for this project, as well as the actions you plan to take to mitigate them.

- (1) The primary risk associated with this project is that substance use disorder and mental health services are siloed. To mitigate this risk, BPHC and its MHSA Collaborative Workgroup PPS partners – Community Care of Brooklyn, OneCity Health, and Bronx Health Access – will include content experts from both sectors to de-silo the services and offer a cohesive program to the participating schools. The Jewish Board will also participate in mitigating this risk, as the lead agency, as they are a local expert in this field.
- (2) If the lead agency, in collaboration with the PPSs, lacks the ability to evaluate the MHSA interventions by diversifying the program too much without requiring the "core" program being implemented consistently through all participating schools, identifying where MHSA's interventions succeeded or failed will be difficult. To mitigate this risk, the PPSs have begun driving the conversation about the program, insisting that there be at least one "core" element that will be standardized across all the schools for evaluation purposes.
- (3) Another possible risk is that school-based staff will be disengaged, based on their own biases or misunderstanding of MHSA-related diseases, or fears of being held responsible for individual student outcomes related to MHSA issues. To mitigate this risk, partnerships with teachers and school staff will be established at the ground level. Staff trainings will address issues like bias and stigma and will educate staff on the nature of MHSA conditions. The PPSs will also train school-based staff on when to refer students with potentially more serious problems to available referral channels and help to ensure warm handoffs to appropriate community-based MHSA services.
- (4) Another possible risk is that the other PPSs may not sustain a high level of commitment towards the project over the demonstration period. To mitigate this risk, the PPSs have signed a contract with The Jewish Board that commits every stakeholder to engage in the MHSA Collaborative Workgroup over the entire demonstration period to spearhead programming. To date the Workgroup has had a high level of attendance and participation across all the PPS's, the lead agency, and specifically with participation by BPHC staff.



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✅ IPQR Module 4.a.iii.2 - PPS Defined Milestones

Instructions :

Please provide updates to baseline reporting on status, target dates, and work breakdown tasks for PPS-defined milestones.

Milestone/Task Name	Status	Description	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
Milestone Participate in citywide MHSA Workgroup meetings	Completed	BPHC will join and contribute to a cross-PPS workgroup to develop, implement, and monitor the collaborative MHSA interventions.	04/01/2015	03/31/2016	04/01/2015	03/31/2016	03/31/2016	DY1 Q4
Task Participate in cross-PPS workgroup	Completed	Contribute to the formation of an MHSA Work Group composed of representatives of the four collaborating PPSs, including community-based representatives	04/01/2015	09/30/2015	04/01/2015	09/30/2015	09/30/2015	DY1 Q2
Task Identify subject matter experts for workgroup	Completed	Identify PPS subject matter experts to join cross-PPS Work Group	04/01/2015	09/30/2015	04/01/2015	09/30/2015	09/30/2015	DY1 Q2
Task Invite city agency representatives for workgroup	Completed	Invite representatives from DOE-affiliated Office of School Health and DOHMH to join Workgroup as advisory members	04/01/2015	09/30/2015	04/01/2015	09/30/2015	09/30/2015	DY1 Q2
Task Attend regular meetings for cross-PPS workgroup	Completed	Participate in cross-PPS MHSA Workgroup meetings under the standing structure	04/01/2015	03/31/2016	04/01/2015	03/31/2016	03/31/2016	DY1 Q4
Milestone Establish cross-PPS Collaboration structure	Completed	In collaboration with cross-PPS workgroup and participating subject matter experts and City agencies, establish formalized structure for cross-PPS collaboration on governance and implementation of MHSA project	04/01/2015	03/31/2016	04/01/2015	03/31/2016	03/31/2016	DY1 Q4
Task Confirm commitment to cross-PPS collaboration	Completed	BPHC will confirm its commitment to partner in City-wide implementation of MHSA Project	04/01/2015	09/30/2015	04/01/2015	09/30/2015	09/30/2015	DY1 Q2
Task Develop governance structure	Completed	Develop governance structure and process among collaborating PPSs to oversee the implementation and ongoing operation of the MHSA project, and document functions, roles, and responsibilities for parties including Workgroup	04/01/2015	12/31/2015	04/01/2015	12/31/2015	12/31/2015	DY1 Q3
Milestone Review of existing programs	Completed	A critical component of successful implementation will be to identify effective means to adapt the collaborative care model among the adolescent population. The PPSs will work together to conduct research and adapt evidence-based models of collaborative care for adolescents.	07/01/2015	03/31/2016	07/01/2015	03/31/2016	03/31/2016	DY1 Q4
Task Conduct baseline analysis	Completed	A baseline analysis of existing programs and CBOs providing MHSA services to adolescents in schools will be conducted. Special focus will be on screening for depression and drug/alcohol abuse.	07/01/2015	12/31/2015	07/01/2015	12/31/2015	12/31/2015	DY1 Q3
Task Review of evidence based interventions	Completed	Review evidence-based adaptations of Collaborative Care (CC) model that have targeted adolescents	07/01/2015	12/31/2015	07/01/2015	12/31/2015	12/31/2015	DY1 Q3



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Milestone/Task Name	Status	Description	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
Task Draft findings and integrate into plans	Completed	Findings from analysis and review of evidence based interventions on MHSA for adolescent populations will be integrated into MHSA project concept document	07/01/2015	03/31/2016	07/01/2015	03/31/2016	03/31/2016	DY1 Q4
Milestone Develop operations plan	In Progress	An operations plan detailed MHSA project operational plan for Collaborative Care Adaptation in schools will be created	04/01/2015	03/31/2017	04/01/2015	03/31/2017	03/31/2017	DY2 Q4
Task Develop concept paper	Completed	Engage MHSA Workgroup to develop concept paper describing the approach to strengthening the MHSA infrastructure in schools	04/01/2015	03/31/2016	04/01/2015	03/31/2016	03/31/2016	DY1 Q4
Task Develop selection process for lead agency	Completed	Design/implement process to select well qualified Lead agency to manage detailed program planning and implementation of the MHSA cross-PPS initiative	07/01/2015	12/31/2015	07/01/2015	12/31/2015	12/31/2015	DY1 Q3
Task Contract with selected Lead Agency	Completed	Contract with selected Lead Agency to manage all aspects of the MHSA project including developing operational plan, selection of community mental/behavioral health agencies, selection of target schools, project staffing structure, and training curriculum	07/31/2015	12/31/2015	07/31/2015	12/31/2015	12/31/2015	DY1 Q3
Task Draft operational plan	Completed	Develop draft operational plan for MHSA Workgroup review that incorporates development of culturally and linguistically sensitive MEB health promotion and prevention resources, data-collection and evaluation, staffing, training, and referral planning, as needed	10/01/2015	03/31/2016	10/01/2015	03/31/2016	03/31/2016	DY1 Q4
Task Finalize operational plan	Completed	Finalize draft operational plan and budget; share with MHSA Collaborative cross-PPS Governance body for approval	04/01/2016	06/30/2016	04/01/2016	06/30/2016	06/30/2016	DY2 Q1
Milestone Implement Collaborative Care (CC) Adaptation in schools	In Progress	Implementation will encompass details on contracting, collaboration with NYCDOE, school selection, and launch of intervention in schools.	07/01/2015	09/30/2017	07/01/2015	09/30/2017	09/30/2017	DY3 Q2
Task Implement process for community agency selection	Completed	Design and implement process to select and contract with community mental/behavioral agencies to implement programs in the schools	01/31/2016	06/30/2016	01/31/2016	06/30/2016	06/30/2016	DY2 Q1
Task Solicit DOE input on school selection methodology	In Progress	DOE will provide input and feedback on proposed process for community mental/behavioral health agency selection	01/31/2016	09/30/2017	01/31/2016	09/30/2017	09/30/2017	DY3 Q2
Task Identify target schools	In Progress	Identify target schools for implementation of CC adaptation	04/01/2016	06/30/2017	04/01/2016	06/30/2017	06/30/2017	DY3 Q1
Task Develop project activities schedule	In Progress	Develop schedule for MHSA project activities, including activities preparatory to launch of CC adaptation in schools such as contracting,	01/01/2016	03/31/2017	01/01/2016	03/31/2017	03/31/2017	DY2 Q4



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Milestone/Task Name	Status	Description	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
		staff recruitment and deployment, training						
Task Launch MHSA project in schools	Not Started	Launch implementation of MHSA Project CC adaptation in schools	10/01/2016	09/30/2017	10/01/2016	09/30/2017	09/30/2017	DY3 Q2
Milestone Design programs for young adults	Not Started	Adult-interfacing programs will be implemented to reach young people who are out of grade school. These programs will target young people through relevant community-based locations, including, but not limited to community colleges.	10/01/2016	03/31/2018	10/01/2016	03/31/2018	03/31/2018	DY3 Q4
Task Identify target young adult groups	Not Started	Identify target young adult groups, including, but not limited to, community college students	10/01/2016	03/31/2017	10/01/2016	03/31/2017	03/31/2017	DY2 Q4
Task Refine MHSA intervention	Not Started	Refine MHSA intervention to integrate programming to reach these young adult groups, including by developing culturally and linguistically sensitive MEB health promotion and prevention resources, data-collection and evaluation plan, and staffing and training plans	07/01/2017	03/31/2018	07/01/2017	03/31/2018	03/31/2018	DY3 Q4
Task Launch young adult programs	Not Started	Launch young adult programs	04/01/2017	03/31/2018	04/01/2017	03/31/2018	03/31/2018	DY3 Q4
Milestone Mid-Point Assessment	Completed	Mid-Point Assessment	06/01/2016	06/30/2016	06/01/2016	06/30/2016	06/30/2016	DY2 Q1

PPS Defined Milestones Current File Uploads

Milestone Name	User ID	File Type	File Name	Description	Upload Date
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No Records Found

PPS Defined Milestones Narrative Text

Milestone Name	Narrative Text
Participate in citywide MHSA Workgroup meetings	Update: Bronx Partners for Healthy Communities (BPHC) staff have continued to participate in all meetings of the cross-PPS collaborative. The Jewish Board has continued to manage the implementation of this shared project. The cross-PPS collaborative continues to meet to provide input on project implementation, led by The Jewish Board. The cross-PPS workgroup has also met with the New York City Department of Health and Mental Hygiene (DOHMH), the New York City Department of Education (DOE), and the Office of School Health (OSH), a joint program of the DOE and the DOHMH that provides health and preventive services to DOE students, to garner input on which schools the pilot program should be implemented. The Jewish Board is in the process of sub-contracting with Astor Services for Children and Families (Astor Services) to implement the agreed upon MHSA interventions. Milestone has been completed by DY1 Q4, and we will continue to update the progress.
Establish cross-PPS Collaboration structure	Update: Bronx Partners for Health Communities (BPHC), in collaboration with the cross-PPS workgroup participated in the Request for Information (RFI) process to select an agency with expertise in MHSA. Through a formalized review/selection process, Astor Services for Children and Families (Astor Services), a member of BPHC, was chosen by



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PPS Defined Milestones Narrative Text

Milestone Name	Narrative Text
	the Steering Committee to provide the training and technical assistance for MHSA. In collaboration with the New York City Department of Education (DOE), five schools were selected in the Bronx to pilot the program. These schools are Validus Preparatory Academy, Mott Hall Bronx High School, Eximus College Preparatory Academy, Bronx Center for Science and Mathematics, and Urban Assembly School for Applied Math and Science. Astor Services will train individuals to identify children and adolescents at-risk for mental health or substance misuse issues. They will also place at least two counselors in the schools three days a week to triage students, as well as continue to train school faculty and staff. Milestone completed early on 12/31/2015 (DY1 Q3) and we will continue to update the progress.
Review of existing programs	Update: No update this quarter. Bronx Partners for Healthy Communities (BPHC) will review programs and community based organizations providing MHSA on an annual basis. Milestone has been completed by DY1 Q4, and we will continue to update the progress.
Develop operations plan	Update: Astor Services for Children and Families (Astor Services) was selected to implement the project in the schools beginning this fall. The operational plan continues to develop as the partnership with Astor Services is solidified. Milestone is on track for completion by DY2 Q4.
Implement Collaborative Care (CC) Adaptation in schools	Update: The Jewish Board, along with the New York City Department of Education (DOE) used a geographic cluster approach to school selection; piloting in Validus Preparatory Academy, Mott Hall Bronx High School, Eximus College Preparatory Academy, Bronx Center for Science and Mathematics, and Urban Assembly for Applied Math and Science schools in the South Bronx beginning in the fall. These five schools are located in two complexes, the Bathgate School Complex and the Morrisania School Complex. The Jewish Board will sub-contract with Astor Services for Children and Families (Astor Services) to provide training and expertise in identifying at-risk children and adolescents. Astor Services will launch in the chosen five schools this fall. Milestone is on track for completion by DY3 Q2.
Design programs for young adults	UPDATE: This is on hold until the milestone begins in DY2 Q3.
Mid-Point Assessment	

Module Review Status

Review Status	IA Formal Comments
Pass & Ongoing	



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IPQR Module 4.a.iii.3 - IA Monitoring

Instructions :



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Project 4.c.ii – Increase early access to, and retention in, HIV care

✓ IPQR Module 4.c.ii.1 - Major Risks to Implementation and Mitigation Strategies

Instructions :

Please describe what the major risks are for this project, as well as the actions you plan to take to mitigate them.

HIV patients have a high prevalence of substance use disorder, homelessness, chronic trauma, behavioral health diagnoses and other chronic co-morbid conditions. Moreover, HIV disproportionately impacts ethnic/racial and gender minorities who often face stigma both in their communities and by providers. As a result, they may have to travel far from their community to receive culturally responsive care, which is not always feasible. To mitigate this risk, we plan to work closely with BPHC partners to identify HIV-positive individuals wherever they currently access services. We will ensure that partners have information about how to link these patients to appropriate care, not only for HIV services but to manage other conditions as well. We will also develop and provide training in cultural competency for providers and support staff, to expand the number of welcoming care delivery sites for HIV-positive individuals. The demographics of the populations most in need of linkages to HIV services may change over time. To mitigate this risk, we intend to continue working with the Domain 4 HIV Collaborative Workgroup, formed by the PPSs during the planning phase. Another risk is PPSs working in silos, which will potentially create a duplication of efforts and confusion for downstream providers. To mitigate this risk, the cross-PPS HIV Workgroup will continue collaborating to ensure that the PPSs effectively share knowledge, experience, and perspectives, avoid service duplication, and improve project design and implementation. This will entail building collaborations between healthcare and supportive service providers as well as providers offering the same services. For example, there are a number of community-based organizations that are instrumental in HIV care, but silos often lead to ineffective working relationships, lack of care coordination, and gaps in care. We will meet with all BPHC partners providing HIV services to get a better sense of current HIV work happening across the PPS. We will also continue to meet with providers, colleagues and stakeholders to ensure that we remain coordinated, sharing challenges and best practices across all providers in order to promote a standard for HIV-providers across the city. Our greatest risk is meeting the needs of this project with limited funding. Many providers have reported that they need additional staff to deliver better care and, although the PPS has funded the largest seven primary care organization partners to build up technical platforms and hire staff, these monies may not directly impact the HIV providers at this time, in particular the original plan indicated embedding Credentialed Alcoholism and Substance Abuse Counselors (CASAC) at care delivery sites, and also providing peer supports. Neither of these roles were explicitly included in the Request for Information (RFI), which was used to determine disbursement of funds to PPS partners. Building buy-in among providers of HIV care has been a challenge, as a result of many identifying funding for staff as a significant challenge. To mitigate this risk, we intend to establish peer support programs, particularly in ethnic/racial minority communities, as peers are often more effective in helping patients overcome cultural barriers to care. We will work in collaboration with Health People to ensure any education campaigns directed at community-based HIV awareness, testing, and treatment are evidence-based and relevant to the population. To assess the scope of need for CASACs in care delivery settings, we will work with our clinical and community providers to identify partnership opportunities that can improve access to CASACs in care delivery settings. BPHC will explore how to leverage existing or external resources to improve access to treatment for drug and alcohol abuse among HIV positive individuals.



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✅ IPQR Module 4.c.ii.2 - PPS Defined Milestones

Instructions :

Please provide updates to baseline reporting on status, target dates, and work breakdown tasks for PPS-defined milestones.

Milestone/Task Name	Status	Description	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
Milestone Implement evidence based best practices for disease management, specific to HIV and viral load suppression, in community and ambulatory care settings.	In Progress	evidence-based interventions will address the seven sectors selected by the cross-PPS workgroup, addressing: HIV morbidity and disparities and retention to care; peer-led interventions; educational campaigns targeting high-risk populations; Interventions addressing co-factors (e.g., homelessness); training in cultural competency for providers; empowerment of patient population; and interventions for high-risk patients, such as therapy for depression.	08/01/2015	06/30/2017	08/01/2015	06/30/2017	06/30/2017	DY3 Q1
Task Create the BPHC HIV Work Group	Completed	BPHC workgroup will be comprised of representatives from partner organizations, including Health Homes (HH), Care Management (CM) agencies, and HIV supportive housing providers to support development of and approve elements of the implementation plan.	08/01/2015	09/30/2015	08/01/2015	09/30/2015	09/30/2015	DY1 Q2
Task Identify evidence-based guidelines	Completed	Identify relevant evidence-based guidelines for HIV and Viral Load Suppression (VLS)	09/01/2015	12/31/2015	09/01/2015	12/31/2015	12/31/2015	DY1 Q3
Task Identify DSRIP project requirements related to PCMH elements	Completed	Identify DSRIP project requirements which are related to PCMH elements and incorporate into PCMH strategy and project planning documents	09/01/2015	12/31/2015	09/01/2015	12/31/2015	12/31/2015	DY1 Q3
Task Develop budget	Completed	Develop the project implementation budget	09/01/2015	12/31/2015	09/01/2015	12/31/2015	12/31/2015	DY1 Q3
Task Develop evidence-based strategies for disease management and control	Completed	Develop evidence-based strategies for the management and control of HIV in the PPS designated area.	10/31/2015	12/31/2015	10/31/2015	12/31/2015	12/31/2015	DY1 Q3
Task Identify clinical champions and operational leaders in each participating organization	Completed	Clinical champions and operational leaders from participating organization will develop and lead implementation of the program at each of their providers/sites. These facility-based champions/leaders form the Site-Specific Implementation Team	09/01/2015	03/31/2016	09/01/2015	03/31/2016	03/31/2016	DY1 Q4
Task Create detailed implementation workplan and timelines	Completed	Develop a workplan and timeline to guide implementation of strategies for the HIV population	09/01/2015	03/31/2016	09/01/2015	03/31/2016	03/31/2016	DY1 Q4
Task	Completed	In conjunction with workforce subcommittee, evaluate staffing needs to	12/01/2015	03/31/2016	12/01/2015	03/31/2016	03/31/2016	DY1 Q4



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Milestone/Task Name	Status	Description	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
Design culturally competent training and recruitment strategy		design culturally competent training and recruitment strategy						
Task Obtain approval of implementation workplan and timelines	In Progress	Submit elements of implementation plan to Quality and Care Innovation Sub-Committee (QCIS) for approval	01/01/2016	09/30/2016	01/01/2016	03/31/2017	03/31/2017	DY2 Q4
Task Disseminate gap analysis tool to providers	Completed	PPprepare and disseminate gap analysis tool based on Clinical Operations Plan to participating providers to determine implementaton support needs	01/01/2016	06/30/2016	01/01/2016	06/30/2016	06/30/2016	DY2 Q1
Task Hold informational webinar	Completed	Hold webinar for participating partner organizations	01/15/2016	03/31/2016	01/15/2016	03/31/2016	03/31/2016	DY1 Q4
Task Identify partner and target organizations for project implementation	Completed	Identify partner organizations participating in project (sites and CBOs) and target organizations addressing co-existing burdens of high-needs populations, including but not limited to housing, substance abuse, Mental, Emotional and Behavioral health (MEBH), domestic violence, food access, etc.	09/01/2015	06/30/2016	09/01/2015	06/30/2016	06/30/2016	DY2 Q1
Task Define program elements	Completed	Develop the implementation plan to define the program elements, define the required and suggested components of those elements, and identify relevant resources to achieve them. Elements include health information exchange and technology requirements, and evidence-based guidelines and high-value treatment protocols	09/01/2015	06/30/2016	09/01/2015	06/30/2016	06/30/2016	DY2 Q1
Task Create a rapid deployment collaborative	In Progress	The rapid deployment collaborative, or implementation workgroup, will be comprised of representatives from partner organizations to support implementation of the implementation plan.	02/01/2016	03/31/2017	02/01/2016	03/31/2017	03/31/2017	DY2 Q4
Task Develop and implement plans for CQI	In Progress	Develop feedback mechansims for accountability and continuous quality improvement and implement in appropriate settings	01/01/2016	06/30/2017	01/01/2016	06/30/2017	06/30/2017	DY3 Q1
Task Regular review of evidence-based guidelines	In Progress	Develop mechanisms for regular review of project-selected evidence-based guidelines to assure our PPS is utilizing the most up-to-date tools and that those updated guidelines/protocols continue to be clinically integrated across the PPS.	04/01/2016	06/30/2017	04/01/2016	06/30/2017	06/30/2017	DY3 Q1
Milestone Participate in a NYC cross-PPS Collaborative	In Progress	Due to the collaborative nature of the HIV interventions, 7 NYC PPSs have convened and aligned sectors of focus for their projects and will continue to collaborate throughout implementation.	04/01/2015	03/31/2020	04/01/2015	03/31/2020	03/31/2020	DY5 Q4
Task Identify cross-PPS convener	Completed	Participate in contract negotiations with DOHMH to house the cross-PPS collaborative	08/01/2015	09/30/2015	08/01/2015	09/30/2015	09/30/2015	DY1 Q2
Task Convener contract Development	Completed	Participate in drafting shared contract with DOHMH	09/01/2015	12/31/2015	09/01/2015	12/31/2015	12/31/2015	DY1 Q3



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Milestone/Task Name	Status	Description	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
Task Convener contract execution	Completed	Participate in getting contract with DOHMH approved and signed	10/01/2015	12/31/2015	10/01/2015	12/31/2015	12/31/2015	DY1 Q3
Task Identify data sharing needs	Completed	Identify data sharing needs and the resources to support effective data sharing	10/01/2015	12/31/2015	10/01/2015	12/31/2015	12/31/2015	DY1 Q3
Task Create cross-PPS workplan	Completed	Contribute to development of cross-PPS workplan in alignment with internal BPHC project implementation	10/20/2015	06/30/2016	10/20/2015	06/30/2016	06/30/2016	DY2 Q1
Task Establish cross-PPS milestones	Completed	Establish agreed upon milestones for cross-PPS project implementation	01/15/2016	06/30/2016	01/15/2016	06/30/2016	06/30/2016	DY2 Q1
Task Collaborate with NYCDOHMH to develop and implement broad-based education campaigns	Completed	Collaborate with NYCDOHMH to develop and implement broad-based education campaigns	01/01/2016	06/30/2016	01/01/2016	06/30/2016	06/30/2016	DY2 Q1
Task Identify population health and data management tools	Completed	Identify existing population health management tools and data interfacing tools within the PPSs	02/01/2016	06/30/2016	02/01/2016	06/30/2016	06/30/2016	DY2 Q1
Task Conduct gap analysis	In Progress	Conduct gap analysis on available data and needed data to meet project requirements	03/01/2016	09/30/2016	03/01/2016	03/31/2017	03/31/2017	DY2 Q4
Task Conduct gap analysis on available data and needed data to meet project requirements	In Progress	Conduct gap analysis on available data and needed data to meet project requirements	03/01/2016	09/30/2016	03/01/2016	03/31/2017	03/31/2017	DY2 Q4
Task Leverage existing capacities	In Progress	As part of overall IT approach, identify strategies, including RHIO use and NYC DOHMH HIV syndromic surveillance data, to leverage existing capacities and resources that will support project requirements and meet population needs	06/01/2016	09/30/2016	06/01/2016	03/31/2017	03/31/2017	DY2 Q4
Task Vet cross-PPS projects with rapid deployment collaborative and Executive Committee	In Progress	Vet agreed upon project commonalities and shared resources with relevant BPHC sub-committees and Executive Committee	02/01/2016	03/31/2017	02/01/2016	03/31/2017	03/31/2017	DY2 Q4
Task Vet cross-PPS data sharing proposal with BPHC sub-committees and Executive Committee	In Progress	Vet agreed-upon data sharing system to address reporting and implementation needs with relevant BPHC sub-committees and Executive Committee	02/01/2016	03/31/2017	02/01/2016	03/31/2017	03/31/2017	DY2 Q4
Task Participate in a cross-PPS HIV Learning	In Progress	Participate in a cross-PPS HIV Learning Collaborative	12/01/2015	03/31/2020	12/01/2015	03/31/2020	03/31/2020	DY5 Q4



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Milestone/Task Name	Status	Description	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
Collaborative								
Milestone Develop adherence protocol and staffing plans	In Progress	Engage with HHs and CM agencies to develop plans for PHM to improve retention in care and medication adherence to support VLS	09/01/2015	03/31/2017	09/01/2015	03/31/2017	03/31/2017	DY2 Q4
Task Develop workplan for Retention to Care Unit	Completed	Retention to Care Unit will be comprised of Care Managers and peer workers to reach clients who have not achieved VLS, to supplement the care coordination that HHs and their partnering CM agencies are doing.	09/01/2015	06/30/2016	09/01/2015	06/30/2016	06/30/2016	DY2 Q1
Task Review and develop protocols for evidence-based guidelines	Completed	Engage HHs and CM agencies in HIV workgroup (from milestone 1) to review evidence-based guidelines and develop protocols	09/01/2015	03/31/2016	09/01/2015	03/31/2016	03/31/2016	DY1 Q4
Task Establish partnerships	Completed	Establish partnerships with and participation of needed social service agencies and community resources that cover issues such as housing, substance abuse, Mental, Emotional and Behavioral health (MEBH), domestic violence, food access, etc.	02/01/2016	03/31/2016	02/01/2016	03/31/2016	03/31/2016	DY1 Q4
Task Identify sites for VLS intervention implementation	Completed	Identify HHs and CM agencies to implement VLS interventions	04/15/2016	06/30/2016	04/15/2016	06/30/2016	06/30/2016	DY2 Q1
Task Conduct a gap analysis	Completed	Conduct a gap analysis on staffing and resource needs	09/01/2015	06/30/2016	09/01/2015	06/30/2016	06/30/2016	DY2 Q1
Task Hire and train staff	In Progress	In conjunction with Workforce Subcommittee, recruit, hire and train existing and new staff. Include cultural competence around LGBTQ community and SUD.	05/01/2016	12/31/2016	05/01/2016	03/31/2017	03/31/2017	DY2 Q4
Task Recruit peer leaders	In Progress	Identify peer leaders who have achieved VLS to co-facilitate support groups, assist with education and outreach, and act as escorts for appointments	07/01/2016	03/31/2017	07/01/2016	03/31/2017	03/31/2017	DY2 Q4
Task Establish Retention to Care Unit.	In Progress	Establish Retention to Care Unit with trained staff and peer supports	04/01/2016	03/31/2017	04/01/2016	03/31/2017	03/31/2017	DY2 Q4
Task Implement interventions	In Progress	Identify and implement interventions targeting high-needs populations	09/01/2016	03/31/2017	09/01/2016	03/31/2017	03/31/2017	DY2 Q4
Task Develop and implement plans for CQI	In Progress	Develop feedback mechanisms for accountability and continuous quality improvement	09/01/2016	03/31/2017	09/01/2016	03/31/2017	03/31/2017	DY2 Q4
Milestone Utilize EHR and other IT platforms for population health management	In Progress	Perform population health management by actively using EHRs and other IT platforms, including use of targeted patient registries, for all participating safety net providers.	04/01/2015	03/31/2017	04/01/2015	03/31/2017	03/31/2017	DY2 Q4
Task Define population health management requirements	Completed	Define population health management (PHM) requirements, establish PHM function and recruit or contract with partner for PHM staff	04/01/2015	12/31/2015	04/01/2015	12/31/2015	12/31/2015	DY1 Q3



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Milestone/Task Name	Status	Description	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
Task Assess EHR capabilities	Completed	Perform current state assessment of EHR capabilities among participating safety net providers	04/01/2015	12/31/2015	04/01/2015	12/31/2015	12/31/2015	DY1 Q3
Task Perform gap analysis	Completed	Perform gap analysis and identify priorities to achieving integration of patient record.	04/01/2015	12/31/2015	04/01/2015	12/31/2015	12/31/2015	DY1 Q3
Task Define requirements and elements for patient registry	Completed	Define business requirements and data elements for patient registry to stratify and track all patients engaged in this project.	04/01/2015	11/30/2015	04/01/2015	11/30/2015	12/31/2015	DY1 Q3
Task Vet patient registry proposal with BPHC sub-committees and Executive Committee	Completed	Recommend registry business requirements and data elements to governance committees for review and approval (Quality and Care Innovation Subcommittee, Information Technology Subcommittee and Executive Committee)	10/01/2015	12/31/2015	10/01/2015	12/31/2015	12/31/2015	DY1 Q3
Task Identify technology and resource requirements for registry	Completed	Engage IT Subcommittee to identify technology and resource requirements for registry, including technical platform for hosting registry.	04/01/2016	06/30/2016	04/01/2016	06/30/2016	06/30/2016	DY2 Q1
Task Create budget	Completed	Create budget to build registry and acquire necessary resources	04/01/2016	06/30/2016	04/01/2016	06/30/2016	06/30/2016	DY2 Q1
Task Secure Care Coordination Management Solution	Completed	Assess and acquire or contract for care coordination management solution (CCMS) and other systems and services as required to support PHM and registries	04/01/2016	09/30/2016	04/01/2016	09/30/2016	09/30/2016	DY2 Q2
Task Develop project implementation and testing for registry	Completed	Develop project implementation and testing plan for building registry as required for PHM, including technical support, ensure frequent automated updates of registry data	04/01/2016	06/30/2016	04/01/2016	06/30/2016	06/30/2016	DY2 Q1
Task Develop training plan and curriculum on registry use	Completed	Develop training plan and curriculum to deploy risk assessment tool, registry and CCMS tool for providers and care managers, emphasizing use of registries and CCMS to increase care coordination and patient engagement with primary care	04/01/2016	06/30/2016	04/01/2016	06/30/2016	06/30/2016	DY2 Q1
Task Execute registry testing plan and training program	In Progress	The registry testing plan and training program will target providers and care managers and train them on systems use and on how to identify targeted patients and track those who are actively engaged for milestone reporting.	04/02/2016	03/31/2017	04/02/2016	03/31/2017	03/31/2017	DY2 Q4
Task Issue user credentials and provide trainings on CCMS	In Progress	Issue CCMS user credentials and train designated/delegated PPS partner workforce in use of the coordinated/ integrated solution. Disseminate standardized IT protocols and data security requirements across the system.	07/01/2016	12/31/2016	07/01/2016	12/31/2016	12/31/2016	DY2 Q3



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Milestone/Task Name	Status	Description	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
Task Launch and monitor registry	Not Started	Launch registry and monitor its use and performance, evaluate success of patient tracking, and participating provider utilization patterns, , with an emphasis on tracking patient engagement with primary care.	01/01/2017	03/31/2017	01/01/2017	03/31/2017	03/31/2017	DY2 Q4
Milestone Implement peer-based supports	In Progress	Develop and implement peer-based educational support and self-management programs	07/01/2016	09/30/2017	07/01/2016	09/30/2017	09/30/2017	DY3 Q2
Task Hold trainings	On Hold	Hold trainings for providers, care managers and peer support teams on cultural competency, motivational interviewing, and other adherence support strategies.	08/01/2016	12/31/2016	04/01/2015	03/31/2020	03/31/2020	DY5 Q4
Task Launch support programs	Not Started	Launch peer educator support programs that focus on adherence to HIV management	02/01/2017	03/31/2017	02/01/2017	03/31/2017	03/31/2017	DY2 Q4
Task Provide complementary resources to reinforce trainings	Not Started	Provide follow up support and materials to reinforce training objectives, including connecting clients with case managers/ retention to care unit and screening for barriers to adherence.	03/31/2017	06/30/2017	03/31/2017	06/30/2017	06/30/2017	DY3 Q1
Task Develop and implement plans for CQI	Not Started	Develop feedback mechanisms for continuous quality improvement	03/03/2017	06/30/2017	03/03/2017	06/30/2017	06/30/2017	DY3 Q1
Task Execute educational campaigns	In Progress	Execute educational campaigns developed in collaboration with cross-PPS collaborative and NYCDOHMH	08/01/2016	06/30/2017	08/01/2016	06/30/2017	06/30/2017	DY3 Q1
Task Identify training curricula	In Progress	In conjunction with BPHC Workforce Subcommittee, identify curricula for training providers, including care managers and peer support teams, on cultural competency, motivational interviewing, and other adherence support strategies. Include cultural competence around LGBTQ community and SUD.	07/01/2016	09/30/2017	07/01/2016	09/30/2017	09/30/2017	DY3 Q2
Milestone Mid-Point Assessment	Completed	Mid-Point Assessment	06/01/2016	06/30/2016	06/01/2016	06/30/2016	06/30/2016	DY2 Q1

PPS Defined Milestones Current File Uploads

Milestone Name	User ID	File Type	File Name	Description	Upload Date
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No Records Found



**New York State Department Of Health
Delivery System Reform Incentive Payment Project**

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PPS Defined Milestones Narrative Text

Milestone Name	Narrative Text
<p>Implement evidence based best practices for disease management, specific to HIV and viral load suppression, in community and ambulatory care settings.</p>	<p>BPHC is collaborating with NY Links, a project of the AIDS Institute, to host and convene a Bronx Regional Group that will focus on identifying and supporting quality improvement projects for improving retention to care and viral load suppression (VLS) rates. The first Regional Group meeting, which also served as BPHC HIV project official kickoff, took place on June 30, 2016 and over 50 attendees were in attendance representing over 20 organizations. The regional group is inclusive of non-PPS members – all participating regional members can participate in the quality improvement project. In collaboration with NY Links, assessments have been conducted with Bronx Partners for Healthy Communities (BPHC) member organizations that provide HIV care and services. The next Bronx Regional Group Meeting will take place on October 6, 2016. The assessment looked at their current rates for linkage, retention, and VLS and quality improvement work. The assessments will help inform topics and resources developed for future Regional Group meetings and improvement activities. Through the collaboration with NY Links, partners will explore performance improvement projects based on evidence-based practice to improve VLS rates. The cross-PPS Coalition is now actively identifying priorities and areas of collaboration which will inform how each PPS will implement their local projects, they will also be collaborating with Amida Care to provide support to the PPSs around implementation and advocacy.</p> <p>Additionally, the task, "submit elements of implementation plan and timelines for Quality and Care Innovations Subcommittee approval" was pushed back into DY2Q3 to allow time for more comprehensive assessments to be completed and the project implementation plans developed reflecting participant input. Although tasks must be pushed back to accommodate collaborative planning, this milestone is on track for completion by DY2 Q4.</p>
<p>Participate in a NYC cross-PPS Collaborative</p>	<p>The New York City Department of Health and Mental Hygiene (DOHMH) will act as convener for the cross-PPS HIV Coalition. Bronx Partners for Healthy Communities (BPHC) is actively participating in meetings with the cross-PPS HIV Coalition. The cross-PPS Coalition will begin convening standing committees in DY2Q3, these committees are 1. Models of Care for Viral Load Suppression; 2. HIV Screening and Linkage to Care; 3. PrEP Implementation; 4. Peer-based Interventions Improving Service Delivery of HIV Care and Prevention; 5. EMR and Data Utilization; and 6. Patient Education and Social Marketing. These committees will decide how the PPSs will work together and develop associated work plans. For the data usage standing committee, the City University of New York School of Public Health will provide a series of presentations around data usage for Viral Load Suppression interventions, which will be available online. The coordinator for the NYC DSRIP HIV Coalition has been on maternity leave for a large part of the quarter, so meetings will begin to ramp up again in DY2Q3. This milestone is on track for completion by DY5 Q4.</p>
<p>Develop adherence protocol and staffing plans</p>	<p>HIV Health Home and Care Management providers have been invited to join the HIV Implementation Work Group (IWG), the next workgroup meeting will take place in DY2Q3. Representation from Montefiore, Albert Einstein, Morris Heights Health Center, SBH Health System that participate in the Bronx Accountable Health Network (BAHN) Health Home are members of the IWG. The downstream care management agencies (CMAs) are also represented by Morris Heights Health Center, Montefiore Medical Center, Institute for Family Health, and Boom! Health are also members of the IWG to provide oversight and guidance on project development and implementation. Additionally, a Health Home Work Group has been established among all of BPHC Health Homes – Bronx Accountable Healthcare Network (BAHN), Community Care Management Partners (CCMP), and Coordinated Behavioral Care (CBC) – to address health home needs across DSRIP projects. Issues like establishing retention to care unit and conducting staffing analyses at respective practices and organizations will be addressed through the quality improvement project with NY Links. NY Links will provide guidance and technical support to participants on implementing improvement projects and strategies. Bronx Partners for Healthy Communities (BPHC) is working closely with its ACO partners and has undertaken a process to engage Health Homes in the Integrated Delivery System, utilizing existing capabilities to deepen PPS-wide clinical integration. The Vice President of Montefiore's Pioneer ACO is a member of BPHC's Executive Committee and our work is informed by Pioneer's experience building an integrated care management network. CSO staff are developing a training plan that will work with participating organizations to identify potential candidates to be trained as peers, and also to identify existing staff, such a Care Coordinators or Care Managers, who would be eligible to be credentialed in drug and alcohol counseling to increase on-site capacity to manage co-existing conditions. This milestone is on track for completion by DY2 Q4.</p>
<p>Utilize EHR and other IT platforms for population health management</p>	<p>In DY2Q2 Bronx RHIO replaced all legacy feeds from all of Montefiore's four hospitals, whose EHR system migrated to Epic in July. Bronx RHIO has also acquired BioReference Lab data for Acacia FQHC, one of our largest primary care organization partners. These are important data points to fill in gaps for measures.</p> <p>Also in DY2Q2, Bronx RHIO provided analytics platform training in their Spectrum tool. Training and new accounts were issued for key staff at our largest partners so that they can view the initial clinical metrics and critique the approach for accuracy and utility. These measures include a registry component where the user may select a specific subpopulation (e.g., patients with diabetics only) for a metric thereby narrowing the metric to only focus on performance for that population.</p>



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PPS Defined Milestones Narrative Text

Milestone Name	Narrative Text
	<p>We reviewed the list of proposed registries for development in DY2 and determined that we should revise to focus instead on the EPP metrics and the value proposition for establishing centralized, cross- partner registries of those targeted clinically and strategically important populations which include diabetic schizophrenics, patients with elevated blood pressure readings, and children on ADHD medications. We will look to our Quality and Care Innovations Subcommittee (QCIS), the Behavioral Health Leadership Group, and others to advise us to identify needs and value proposition related to these populations in Q3.</p> <p>Bronx RHIO, in an effort to expand its ability to acquire, control, and use data, has decided to migrate to a new technology platform on September 30th. This means that Spectrum (their population management analytics platform) and all other HIE and analytic tools that are known to us will need to be replaced. The migration plans and how they might affect our registries and other system functionality are still unknown at this time although they are being tentatively planned for November 2016 through January 2017</p>
Implement peer-based supports	<p>In DY2Q3, the Bronx Partners for Healthy Communities' (BPHC) Central Services Organization (CSO) will launch a peer training program in collaboration with a community-based partner from the PPS. The program will work with participating partners to identify peers that will receive training free of charge and hired back by their home institutions. Also beginning in DY2Q3, the CSO will be exploring programs to provide trainings for existing clinical staff to be credentialed as substance abuse and alcohol counselors. This milestone is on track for completion by DY2 Q3.</p>
Mid-Point Assessment	

Module Review Status

Review Status	IA Formal Comments
Pass & Ongoing	



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IPQR Module 4.c.ii.3 - IA Monitoring

Instructions :



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Attestation

The Lead Representative has been designated by the Primary Lead PPS Provider (PPS Lead Entity) as the signing officiate for the DSRIP Quarterly Report. The Lead Representative has the authority to complete this attestation on behalf of the PPS network. The Lead Representative and PPS Lead Entity are responsible for the authenticity and accuracy of the material submitted in this report.

The Lead Representative of the Performing Provider System (PPS) must complete this attestation form in order for the project application to be accepted by the NYS Department of Health. Once the attestation is complete, the Quarterly Report will be locked down from any further editing. Do not complete this section until the entire Quarterly Report is complete.

If the Quarterly Report becomes locked in error and additional changes are necessary, please use the contact information on the Home Page to request that the Quarterly Report be unlocked.

To electronically sign this Quarterly Report, please enter the required information and check the box below:

I here by attest, as the Lead Representative of the 'SBH Health System', that all information provided on this Quarterly report is true and accurate to the best of my knowledge, and that, following initial submission in the current quarterly reporting period as defined by NY DOH, changes made to this report were pursuant only to documented instructions or documented approval of changes from DOH or DSRIP Independent Assessor.

Primary Lead PPS Provider:	ST BARNABAS HOSPITAL
Secondary Lead PPS Provider:	
Lead Representative:	Leonard T Walsh
Submission Date:	12/15/2016 04:40 PM

Comments:



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Status Log				
Quarterly Report (DY,Q)	Status	Lead Representative Name	User ID	Date Timestamp
DY2, Q2	Adjudicated	Leonard T Walsh	sacolema	12/30/2016 12:02 PM



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Comments Log			
Status	Comments	User ID	Date Timestamp
Adjudicated	The PPS DY2, Q2 Quarterly Report has been adjudicated by the Independent Assessor.	sacolema	12/30/2016 12:02 PM



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Section	Module Name	Status
Section 01	IPQR Module 1.1 - PPS Budget - Waiver Revenue (Baseline) - READ ONLY	✔ Completed
	IPQR Module 1.2 - PPS Budget - Waiver Revenue (Quarterly)	✔ Completed
	IPQR Module 1.3 - PPS Flow of Funds - Waiver Revenue (Baseline) - READ ONLY	✔ Completed
	IPQR Module 1.4 - PPS Flow of Funds - Waiver Revenue (Quarterly)	✔ Completed
	IPQR Module 1.5 - Prescribed Milestones	✔ Completed
	IPQR Module 1.6 - PPS Defined Milestones	✔ Completed
	IPQR Module 1.7 - PPS Budget - Non-Waiver Revenue (Baseline)	✔ Completed
	IPQR Module 1.8 - PPS Budget - Non-Waiver Revenue (Quarterly)	✔ Completed
	IPQR Module 1.9 - PPS Flow of Funds - Non-Waiver Revenue (Baseline)	✔ Completed
	IPQR Module 1.10 - PPS Flow of Funds - Non-Waiver Revenue (Quarterly)	✔ Completed
IPQR Module 1.11 - IA Monitoring		
Section 02	IPQR Module 2.1 - Prescribed Milestones	✔ Completed
	IPQR Module 2.2 - PPS Defined Milestones	✔ Completed
	IPQR Module 2.3 - Major Risks to Implementation & Risk Mitigation Strategies	✔ Completed
	IPQR Module 2.4 - Major Dependencies on Organizational Workstreams	✔ Completed
	IPQR Module 2.5 - Roles and Responsibilities	✔ Completed
	IPQR Module 2.6 - Key Stakeholders	✔ Completed
	IPQR Module 2.7 - IT Expectations	✔ Completed
	IPQR Module 2.8 - Progress Reporting	✔ Completed
IPQR Module 2.9 - IA Monitoring		
Section 03	IPQR Module 3.1 - Prescribed Milestones	✔ Completed
	IPQR Module 3.2 - PPS Defined Milestones	✔ Completed
	IPQR Module 3.3 - Major Risks to Implementation & Risk Mitigation Strategies	✔ Completed
	IPQR Module 3.4 - Major Dependencies on Organizational Workstreams	✔ Completed
	IPQR Module 3.5 - Roles and Responsibilities	✔ Completed
	IPQR Module 3.6 - Key Stakeholders	✔ Completed
	IPQR Module 3.7 - IT Expectations	✔ Completed



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Section	Module Name	Status
	IPQR Module 3.8 - Progress Reporting	✔ Completed
	IPQR Module 3.9 - IA Monitoring	
Section 04	IPQR Module 4.1 - Prescribed Milestones	✔ Completed
	IPQR Module 4.2 - PPS Defined Milestones	✔ Completed
	IPQR Module 4.3 - Major Risks to Implementation & Risk Mitigation Strategies	✔ Completed
	IPQR Module 4.4 - Major Dependencies on Organizational Workstreams	✔ Completed
	IPQR Module 4.5 - Roles and Responsibilities	✔ Completed
	IPQR Module 4.6 - Key Stakeholders	✔ Completed
	IPQR Module 4.7 - IT Expectations	✔ Completed
	IPQR Module 4.8 - Progress Reporting	✔ Completed
	IPQR Module 4.9 - IA Monitoring	
Section 05	IPQR Module 5.1 - Prescribed Milestones	✔ Completed
	IPQR Module 5.2 - PPS Defined Milestones	✔ Completed
	IPQR Module 5.3 - Major Risks to Implementation & Risk Mitigation Strategies	✔ Completed
	IPQR Module 5.4 - Major Dependencies on Organizational Workstreams	✔ Completed
	IPQR Module 5.5 - Roles and Responsibilities	✔ Completed
	IPQR Module 5.6 - Key Stakeholders	✔ Completed
	IPQR Module 5.7 - Progress Reporting	✔ Completed
		IPQR Module 5.8 - IA Monitoring
Section 06	IPQR Module 6.1 - Prescribed Milestones	✔ Completed
	IPQR Module 6.2 - PPS Defined Milestones	✔ Completed
	IPQR Module 6.3 - Major Risks to Implementation & Risk Mitigation Strategies	✔ Completed
	IPQR Module 6.4 - Major Dependencies on Organizational Workstreams	✔ Completed
	IPQR Module 6.5 - Roles and Responsibilities	✔ Completed
	IPQR Module 6.6 - Key Stakeholders	✔ Completed
	IPQR Module 6.7 - IT Expectations	✔ Completed
	IPQR Module 6.8 - Progress Reporting	✔ Completed
		IPQR Module 6.9 - IA Monitoring
Section 07	IPQR Module 7.1 - Prescribed Milestones	✔ Completed



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Section	Module Name	Status
	IPQR Module 7.2 - PPS Defined Milestones	✔ Completed
	IPQR Module 7.3 - Major Risks to Implementation & Risk Mitigation Strategies	✔ Completed
	IPQR Module 7.4 - Major Dependencies on Organizational Workstreams	✔ Completed
	IPQR Module 7.5 - Roles and Responsibilities	✔ Completed
	IPQR Module 7.6 - Key Stakeholders	✔ Completed
	IPQR Module 7.7 - IT Expectations	✔ Completed
	IPQR Module 7.8 - Progress Reporting	✔ Completed
	IPQR Module 7.9 - IA Monitoring	
Section 08	IPQR Module 8.1 - Prescribed Milestones	✔ Completed
	IPQR Module 8.2 - PPS Defined Milestones	✔ Completed
	IPQR Module 8.3 - Major Risks to Implementation & Risk Mitigation Strategies	✔ Completed
	IPQR Module 8.4 - Major Dependencies on Organizational Workstreams	✔ Completed
	IPQR Module 8.5 - Roles and Responsibilities	✔ Completed
	IPQR Module 8.6 - Key Stakeholders	✔ Completed
	IPQR Module 8.7 - IT Expectations	✔ Completed
	IPQR Module 8.8 - Progress Reporting	✔ Completed
	IPQR Module 8.9 - IA Monitoring	
Section 09	IPQR Module 9.1 - Prescribed Milestones	✔ Completed
	IPQR Module 9.2 - PPS Defined Milestones	✔ Completed
	IPQR Module 9.3 - Major Risks to Implementation & Risk Mitigation Strategies	✔ Completed
	IPQR Module 9.4 - Major Dependencies on Organizational Workstreams	✔ Completed
	IPQR Module 9.5 - Roles and Responsibilities	✔ Completed
	IPQR Module 9.6 - Key Stakeholders	✔ Completed
	IPQR Module 9.7 - IT Expectations	✔ Completed
	IPQR Module 9.8 - Progress Reporting	✔ Completed
	IPQR Module 9.9 - IA Monitoring	
Section 10	IPQR Module 10.1 - Overall approach to implementation	✔ Completed
	IPQR Module 10.2 - Major dependencies between work streams and coordination of projects	✔ Completed
	IPQR Module 10.3 - Project Roles and Responsibilities	✔ Completed



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Section	Module Name	Status
	IPQR Module 10.4 - Overview of key stakeholders and how influenced by your DSRIP projects	✔ Completed
	IPQR Module 10.5 - IT Requirements	✔ Completed
	IPQR Module 10.6 - Performance Monitoring	✔ Completed
	IPQR Module 10.7 - Community Engagement	✔ Completed
	IPQR Module 10.8 - IA Monitoring	
Section 11	IPQR Module 11.1 - Workforce Strategy Spending (Baseline)	✔ Completed
	IPQR Module 11.2 - Prescribed Milestones	✔ Completed
	IPQR Module 11.3 - PPS Defined Milestones	✔ Completed
	IPQR Module 11.4 - Major Risks to Implementation & Risk Mitigation Strategies	✔ Completed
	IPQR Module 11.5 - Major Dependencies on Organizational Workstreams	✔ Completed
	IPQR Module 11.6 - Roles and Responsibilities	✔ Completed
	IPQR Module 11.7 - Key Stakeholders	✔ Completed
	IPQR Module 11.8 - IT Expectations	✔ Completed
	IPQR Module 11.9 - Progress Reporting	✔ Completed
	IPQR Module 11.10 - Staff Impact	✔ Completed
	IPQR Module 11.11 - Workforce Strategy Spending (Quarterly)	✔ Completed
		IPQR Module 11.12 - IA Monitoring



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Project ID	Module Name	Status
2.a.i	IPQR Module 2.a.i.1 - Major Risks to Implementation and Mitigation Strategies	✔ Completed
	IPQR Module 2.a.i.2 - Prescribed Milestones	✔ Completed
	IPQR Module 2.a.i.3 - PPS Defined Milestones	✔ Completed
	IPQR Module 2.a.i.4 - IA Monitoring	
2.a.iii	IPQR Module 2.a.iii.1 - Major Risks to Implementation and Mitigation Strategies	✔ Completed
	IPQR Module 2.a.iii.2 - Patient Engagement Speed	✔ Completed
	IPQR Module 2.a.iii.3 - Prescribed Milestones	✔ Completed
	IPQR Module 2.a.iii.4 - PPS Defined Milestones	✔ Completed
	IPQR Module 2.a.iii.5 - IA Monitoring	
2.b.iii	IPQR Module 2.b.iii.1 - Major Risks to Implementation and Mitigation Strategies	✔ Completed
	IPQR Module 2.b.iii.2 - Patient Engagement Speed	✔ Completed
	IPQR Module 2.b.iii.3 - Prescribed Milestones	✔ Completed
	IPQR Module 2.b.iii.4 - PPS Defined Milestones	✔ Completed
	IPQR Module 2.b.iii.5 - IA Monitoring	
2.b.iv	IPQR Module 2.b.iv.1 - Major Risks to Implementation and Mitigation Strategies	✔ Completed
	IPQR Module 2.b.iv.2 - Patient Engagement Speed	✔ Completed
	IPQR Module 2.b.iv.3 - Prescribed Milestones	✔ Completed
	IPQR Module 2.b.iv.4 - PPS Defined Milestones	✔ Completed
	IPQR Module 2.b.iv.5 - IA Monitoring	
3.a.i	IPQR Module 3.a.i.1 - Major Risks to Implementation and Mitigation Strategies	✔ Completed
	IPQR Module 3.a.i.2 - Patient Engagement Speed	✔ Completed
	IPQR Module 3.a.i.3 - Prescribed Milestones	✔ Completed
	IPQR Module 3.a.i.4 - PPS Defined Milestones	✔ Completed
	IPQR Module 3.a.i.5 - IA Monitoring	
3.b.i	IPQR Module 3.b.i.1 - Major Risks to Implementation and Mitigation Strategies	✔ Completed
	IPQR Module 3.b.i.2 - Patient Engagement Speed	✔ Completed
	IPQR Module 3.b.i.3 - Prescribed Milestones	✔ Completed



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Project ID	Module Name	Status
	IPQR Module 3.b.i.4 - PPS Defined Milestones	✔ Completed
	IPQR Module 3.b.i.5 - IA Monitoring	
3.c.i	IPQR Module 3.c.i.1 - Major Risks to Implementation and Mitigation Strategies	✔ Completed
	IPQR Module 3.c.i.2 - Patient Engagement Speed	✔ Completed
	IPQR Module 3.c.i.3 - Prescribed Milestones	✔ Completed
	IPQR Module 3.c.i.4 - PPS Defined Milestones	✔ Completed
	IPQR Module 3.c.i.5 - IA Monitoring	
3.d.ii	IPQR Module 3.d.ii.1 - Major Risks to Implementation and Mitigation Strategies	✔ Completed
	IPQR Module 3.d.ii.2 - Patient Engagement Speed	✔ Completed
	IPQR Module 3.d.ii.3 - Prescribed Milestones	✔ Completed
	IPQR Module 3.d.ii.4 - PPS Defined Milestones	✔ Completed
	IPQR Module 3.d.ii.5 - IA Monitoring	
4.a.iii	IPQR Module 4.a.iii.1 - Major Risks to Implementation and Mitigation Strategies	✔ Completed
	IPQR Module 4.a.iii.2 - PPS Defined Milestones	✔ Completed
	IPQR Module 4.a.iii.3 - IA Monitoring	
4.c.ii	IPQR Module 4.c.ii.1 - Major Risks to Implementation and Mitigation Strategies	✔ Completed
	IPQR Module 4.c.ii.2 - PPS Defined Milestones	✔ Completed
	IPQR Module 4.c.ii.3 - IA Monitoring	



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Section	Module Name / Milestone #	Review Status	
Section 01	Module 1.1 - PPS Budget - Waiver Revenue (Baseline) - READ ONLY	Pass & Ongoing	
	Module 1.2 - PPS Budget - Waiver Revenue (Quarterly)	Pass & Ongoing	
	Module 1.3 - PPS Flow of Funds - Waiver Revenue (Baseline) - READ ONLY	Pass & Ongoing	
	Module 1.4 - PPS Flow of Funds - Waiver Revenue (Quarterly)	Pass & Ongoing	
	Module 1.5 - Prescribed Milestones		
	Milestone #1 Complete funds flow budget and distribution plan and communicate with network	Pass & Complete	
	Module 1.7 - PPS Budget - Non-Waiver Revenue (Baseline)	Pass & Ongoing	
	Module 1.8 - PPS Budget - Non-Waiver Revenue (Quarterly)	Pass & Ongoing	
	Module 1.9 - PPS Flow of Funds - Non-Waiver Revenue (Baseline)	Pass & Ongoing	
	Module 1.10 - PPS Flow of Funds - Non-Waiver Revenue (Quarterly)	Pass & Ongoing	
Section 02	Module 2.1 - Prescribed Milestones		
	Milestone #1 Finalize governance structure and sub-committee structure	Pass & Complete	
	Milestone #2 Establish a clinical governance structure, including clinical quality committees for each DSRIP project	Pass & Complete	
	Milestone #3 Finalize bylaws and policies or Committee Guidelines where applicable	Pass & Complete	
	Milestone #4 Establish governance structure reporting and monitoring processes	Pass & Complete	
	Milestone #5 Finalize community engagement plan, including communications with the public and non-provider organizations (e.g. schools, churches, homeless services, housing providers, law enforcement)	Pass & Complete	
	Milestone #6 Finalize partnership agreements or contracts with CBOs	Pass & Complete	
	Milestone #7 Finalize agency coordination plan aimed at engaging appropriate public sector agencies at state and local levels (e.g. local departments of health and mental hygiene, Social Services, Corrections, etc.)	Pass & Ongoing	
	Milestone #8 Finalize workforce communication and engagement plan	Pass & Complete	
Milestone #9 Inclusion of CBOs in PPS Implementation.	Pass & Complete		
Section 03	Module 3.1 - Prescribed Milestones		
	Milestone #1 Finalize PPS finance structure, including reporting structure	Pass & Complete	
	Milestone #2 Perform network financial health current state assessment and develop financial sustainability strategy to address key issues.	Pass & Complete	



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Section	Module Name / Milestone #	Review Status	
	Milestone #3 Finalize Compliance Plan consistent with New York State Social Services Law 363-d	Pass & Complete	
	Milestone #4 Develop detailed baseline assessment of revenue linked to value based payment, preferred compensation modalities for different provider types and functions, and MCO strategy for the PPS and for facilitating network partner engagement with the MCOs.	Pass & Ongoing	
	Milestone #5 Finalize a plan towards achieving 80% value-based payments across network by year 5 of the waiver at the latest, including efforts to educate PPS network partners on VBP, organizational models to support VBP contracting such as ACOs and IPAs, and to facilitate network partner engagement with MCOs.	Pass & Ongoing	
	Milestone #6 ≥10% of total MCO-PPS payments (in terms of total dollars) captured in at least Level 1 VBPs	Pass & Ongoing	
	Milestone #7 ≥50% of total MCO-PPS payments (in terms of total dollars) captured in at least Level 1 VBPs, and ≥ 8%* (blended for 15% target for fully capitated plans (MLTC and SNPS) and 5% target for not fully capitated plans) of total MCO payments captured in VBPs has to be in Level 2 VBPs or higher	Pass & Ongoing	
	Milestone #8 ≥80% of total MCO payments (in terms of total dollars) captured in at least Level 1 VBPs, and ≥ 20%* (blended for 35% target for fully capitated plans (MLTC and SNPS) and 15% target for not fully capitated plans) of total MCO payments captured in VBPs has to be in Level 2 VBPs or higher	Pass & Ongoing	
Section 04	Module 4.1 - Prescribed Milestones		
	Milestone #1 Finalize cultural competency / health literacy strategy.	Pass & Complete	
	Milestone #2 Develop a training strategy focused on addressing the drivers of health disparities (beyond the availability of language-appropriate material).	Pass & Complete	
Section 05	Module 5.1 - Prescribed Milestones		
	Milestone #1 Perform current state assessment of IT capabilities across network, identifying any critical gaps, including readiness for data sharing and the implementation of interoperable IT platform(s).	Pass & Complete	
	Milestone #2 Develop an IT Change Management Strategy.	Pass & Complete	
	Milestone #3 Develop roadmap to achieving clinical data sharing and interoperable systems across PPS network	Pass & Ongoing	
	Milestone #4 Develop a specific plan for engaging attributed members in Qualifying Entities	Pass & Complete	
Milestone #5 Develop a data security and confidentiality plan.	Pass & Ongoing		
Section 06	Module 6.1 - Prescribed Milestones		
	Milestone #1 Establish reporting structure for PPS-wide performance reporting and communication.	Pass & Complete	
	Milestone #2 Develop training program for organizations and individuals throughout the network, focused on clinical quality and performance reporting.	Pass & Complete	
Section 07	Module 7.1 - Prescribed Milestones		
	Milestone #1 Develop Practitioners communication and engagement plan.	Pass & Complete	



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Section	Module Name / Milestone #	Review Status	
	Milestone #2 Develop training / education plan targeting practioners and other professional groups, designed to educate them about the DSRIP program and your PPS-specific quality improvement agenda.	Pass & Complete	 
Section 08	Module 8.1 - Prescribed Milestones		
	Milestone #1 Develop population health management roadmap.	Pass & Ongoing	
	Milestone #2 Finalize PPS-wide bed reduction plan.	Pass & Ongoing	
Section 09	Module 9.1 - Prescribed Milestones		
	Milestone #1 Perform a clinical integration 'needs assessment'.	Pass & Complete	 
	Milestone #2 Develop a Clinical Integration strategy.	Pass & Complete	 
Section 11	Module 11.1 - Workforce Strategy Spending (Baseline)	Pass & Complete	
	Module 11.2 - Prescribed Milestones		
	Milestone #1 Define target workforce state (in line with DSRIP program's goals).	Pass & Ongoing	 
	Milestone #2 Create a workforce transition roadmap for achieving defined target workforce state.	Pass & Ongoing	 
	Milestone #3 Perform detailed gap analysis between current state assessment of workforce and projected future state.	Pass & Ongoing	 
	Milestone #4 Produce a compensation and benefit analysis, covering impacts on both retrained and redeployed staff, as well as new hires, particularly focusing on full and partial placements.	Pass & Complete	
	Milestone #5 Develop training strategy.	Pass & Complete	 
	Module 11.10 - Staff Impact	Pass & Ongoing	
	Module 11.11 - Workforce Strategy Spending (Quarterly)	Pass & Ongoing	



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Project ID	Module Name / Milestone #	Review Status	
2.a.i	Module 2.a.i.2 - Prescribed Milestones		
	Milestone #1 All PPS providers must be included in the Integrated Delivery System. The IDS should include all medical, behavioral, post-acute, long-term care, and community-based service providers within the PPS network; additionally, the IDS structure must include payers and social service organizations, as necessary to support its strategy.	Pass & Ongoing	
	Milestone #2 Utilize partnering HH and ACO population health management systems and capabilities to implement the PPS' strategy towards evolving into an IDS.	Pass & Complete	
	Milestone #3 Ensure patients receive appropriate health care and community support, including medical and behavioral health, post-acute care, long term care and public health services.	Pass & Ongoing	
	Milestone #4 Ensure that all PPS safety net providers are actively sharing EHR systems with local health information exchange/RHIO/SHIN-NY and sharing health information among clinical partners, including directed exchange (secure messaging), alerts and patient record look up, by the end of Demonstration Year (DY) 3.	Pass & Ongoing	
	Milestone #5 Ensure that EHR systems used by participating safety net providers meet Meaningful Use and PCMH Level 3 standards and/or APCM by the end of Demonstration Year 3.	Pass & Ongoing	
	Milestone #6 Perform population health management by actively using EHRs and other IT platforms, including use of targeted patient registries, for all participating safety net providers.	Pass & Ongoing	
	Milestone #7 Achieve 2014 Level 3 PCMH primary care certification and/or meet state-determined criteria for Advanced Primary Care Models for all eligible participating PCPs, expand access to primary care providers, and meet EHR Meaningful Use standards by the end of DY 3.	Pass & Ongoing	
	Milestone #8 Contract with Medicaid Managed Care Organizations and other payers, as appropriate, as an integrated system and establish value-based payment arrangements.	Pass & Ongoing	
	Milestone #9 Establish monthly meetings with Medicaid MCOs to discuss utilization trends, performance issues, and payment reform.	Pass & Ongoing	
	Milestone #10 Re-enforce the transition towards value-based payment reform by aligning provider compensation to patient outcomes.	Pass & Ongoing	
Milestone #11 Engage patients in the integrated delivery system through outreach and navigation activities, leveraging community health workers, peers, and culturally competent community-based organizations, as appropriate.	Pass & Ongoing		
2.a.iii	Module 2.a.iii.2 - Patient Engagement Speed	Fail	
	Module 2.a.iii.3 - Prescribed Milestones		
	Milestone #1 Develop a Health Home At-Risk Intervention Program, utilizing participating HHs as well as PCMH/APC PCPs in care coordination within the program.	Pass & Ongoing	
	Milestone #2 Ensure all eligible primary care providers participating in the project meet NCQA (2011) accredited Patient Centered Medical Home, Level 3 standards and will achieve NCQA 2014 Level 3 PCMH and Advanced Primary Care accreditation by Demonstration Year (DY) 3.	Pass & Ongoing	



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Project ID	Module Name / Milestone #	Review Status	
	Milestone #3 Ensure that all participating safety net providers are actively sharing EHR systems with local health information exchange/RHIO/SHIN-NY and sharing health information among clinical partners, including direct exchange (secure messaging), alerts and patient record look up.	Pass & Ongoing	
	Milestone #4 Ensure that EHR systems used by participating safety net providers meet Meaningful Use and PCMH Level 3 standards and/or APCM.	Pass & Ongoing	
	Milestone #5 Perform population health management by actively using EHRs and other IT platforms, including use of targeted patient registries, for all participating safety net providers.	Pass & Ongoing	
	Milestone #6 Develop a comprehensive care management plan for each patient to engage him/her in care and to reduce patient risk factors.	Pass & Ongoing	
	Milestone #7 Establish partnerships between primary care providers and the local Health Home for care management services. This plan should clearly delineate roles and responsibilities for both parties.	Pass & Ongoing	
	Milestone #8 Establish partnerships between the primary care providers, in concert with the Health Home, with network resources for needed services. Where necessary, the provider will work with local government units (such as SPOAs and public health departments).	Pass & Ongoing	
	Milestone #9 Implement evidence-based practice guidelines to address risk factor reduction as well as to ensure appropriate management of chronic diseases. Develop educational materials consistent with cultural and linguistic needs of the population.	Pass & Ongoing	
	Module 2.b.iii.2 - Patient Engagement Speed	Pass & Ongoing	
	Module 2.b.iii.3 - Prescribed Milestones		
2.b.iii	Milestone #1 Establish ED care triage program for at-risk populations	Pass & Ongoing	
	Milestone #2 Participating EDs will establish partnerships to community primary care providers with an emphasis on those that are PCMHs and have open access scheduling. a. Achieve NCQA 2014 Level 3 Medical Home standards or NYS Advanced Primary Care Model standards by the end of DSRIP Year 3. b. Develop process and procedures to establish connectivity between the emergency department and community primary care providers. c. Ensure real time notification to a Health Home care manager as applicable	Pass & Ongoing	
	Milestone #3 For patients presenting with minor illnesses who do not have a primary care provider: a. Patient navigators will assist the presenting patient to receive an immediate appointment with a primary care provider, after required medical screening examination, to validate a non-emergency need. b. Patient navigator will assist the patient with identifying and accessing needed community support resources. c. Patient navigator will assist the member in receiving a timely appointment with that provider's office (for patients with a primary care provider).	Pass & Ongoing	
	Milestone #4 Established protocols allowing ED and first responders - under supervision of the ED practitioners - to transport patients with non-acute disorders to alternate care sites including the PCMH to receive more appropriate level of care. (This requirement is optional.)	Pass & Ongoing	
	Milestone #5 Use EHRs and other technical platforms to track all patients engaged in the project.	Pass & Ongoing	



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Project ID	Module Name / Milestone #	Review Status	
2.b.iv	Module 2.b.iv.2 - Patient Engagement Speed	Pass & Ongoing	
	Module 2.b.iv.3 - Prescribed Milestones		
	Milestone #1 Develop standardized protocols for a Care Transitions Intervention Model with all participating hospitals, partnering with a home care service or other appropriate community agency.	Pass & Ongoing	
	Milestone #2 Engage with the Medicaid Managed Care Organizations and Health Homes to develop transition of care protocols that will ensure appropriate post-discharge protocols are followed.	Pass & Ongoing	
	Milestone #3 Ensure required social services participate in the project.	Pass & Ongoing	
	Milestone #4 Transition of care protocols will include early notification of planned discharges and the ability of the transition care manager to visit the patient in the hospital to develop the transition of care services.	Pass & Ongoing	
	Milestone #5 Protocols will include care record transitions with timely updates provided to the members' providers, particularly primary care provider.	Pass & Ongoing	
	Milestone #6 Ensure that a 30-day transition of care period is established.	Pass & Ongoing	
	Milestone #7 Use EHRs and other technical platforms to track all patients engaged in the project.	Pass & Ongoing	
3.a.i	Module 3.a.i.2 - Patient Engagement Speed	Pass & Ongoing	
	Module 3.a.i.3 - Prescribed Milestones		
	Milestone #1 Co-locate behavioral health services at primary care practice sites. All participating eligible primary care practices must meet 2014 NCQA level 3 PCMH or Advance Primary Care Model standards by DY 3.	Pass & Ongoing	
	Milestone #2 Develop collaborative evidence-based standards of care including medication management and care engagement process.	Pass & Ongoing	
	Milestone #3 Conduct preventive care screenings, including behavioral health screenings (PHQ-2 or 9 for those screening positive, SBIRT) implemented for all patients to identify unmet needs.	Pass & Ongoing	
	Milestone #4 Use EHRs or other technical platforms to track all patients engaged in this project.	Pass & Ongoing	
	Milestone #5 Co-locate primary care services at behavioral health sites.	Pass & Ongoing	
	Milestone #6 Develop collaborative evidence-based standards of care including medication management and care engagement process.	Pass & Ongoing	
	Milestone #7 Conduct preventive care screenings, including physical and behavioral health screenings.	Pass & Ongoing	
	Milestone #8 Use EHRs or other technical platforms to track all patients engaged in this project.	Pass & Ongoing	
	Milestone #9 Implement IMPACT Model at Primary Care Sites.	Pass & Ongoing	
	Milestone #10 Utilize IMPACT Model collaborative care standards, including developing coordinated evidence-based care standards and policies and procedures for care engagement.	Pass & Ongoing	
	Milestone #11 Employ a trained Depression Care Manager meeting requirements of the IMPACT model.	Pass & Ongoing	
Milestone #12 Designate a Psychiatrist meeting requirements of the IMPACT Model.	Pass & Ongoing		



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Project ID	Module Name / Milestone #	Review Status	
	Milestone #13 Measure outcomes as required in the IMPACT Model.	Pass & Ongoing	
	Milestone #14 Provide "stepped care" as required by the IMPACT Model.	Pass & Ongoing	
	Milestone #15 Use EHRs or other technical platforms to track all patients engaged in this project.	Pass & Ongoing	
3.b.i	Module 3.b.i.2 - Patient Engagement Speed	Pass & Ongoing	
	Module 3.b.i.3 - Prescribed Milestones		
	Milestone #1 Implement program to improve management of cardiovascular disease using evidence-based strategies in the ambulatory and community care setting.	Pass & Ongoing	
	Milestone #2 Ensure that all PPS safety net providers are actively connected to EHR systems with local health information exchange/RHIO/SHIN-NY and share health information among clinical partners, including direct exchange (secure messaging), alerts and patient record look up, by the end of DY 3.	Pass & Ongoing	
	Milestone #3 Ensure that EHR systems used by participating safety net providers meet Meaningful Use and PCMH Level 3 standards and/or APCM by the end of Demonstration Year 3.	Pass & Ongoing	
	Milestone #4 Use EHRs or other technical platforms to track all patients engaged in this project.	Pass & Ongoing	
	Milestone #5 Use the EHR to prompt providers to complete the 5 A's of tobacco control (Ask, Assess, Advise, Assist, and Arrange).	Pass & Ongoing	
	Milestone #6 Adopt and follow standardized treatment protocols for hypertension and elevated cholesterol.	Pass & Ongoing	
	Milestone #7 Develop care coordination teams including use of nursing staff, pharmacists, dieticians and community health workers to address lifestyle changes, medication adherence, health literacy issues, and patient self-efficacy and confidence in self-management.	Pass & Ongoing	
	Milestone #8 Provide opportunities for follow-up blood pressure checks without a copayment or advanced appointment.	Pass & Ongoing	
	Milestone #9 Ensure that all staff involved in measuring and recording blood pressure are using correct measurement techniques and equipment.	Pass & Ongoing	
	Milestone #10 Identify patients who have repeated elevated blood pressure readings in the medical record but do not have a diagnosis of hypertension and schedule them for a hypertension visit.	Pass & Ongoing	
	Milestone #11 Prescribe once-daily regimens or fixed-dose combination pills when appropriate.	Pass & Ongoing	
	Milestone #12 Document patient driven self-management goals in the medical record and review with patients at each visit.	Pass & Ongoing	
	Milestone #13 Follow up with referrals to community based programs to document participation and behavioral and health status changes.	Pass & Ongoing	
	Milestone #14 Develop and implement protocols for home blood pressure monitoring with follow up support.	Pass & Ongoing	
	Milestone #15 Generate lists of patients with hypertension who have not had a recent visit and schedule a follow up visit.	Pass & Ongoing	
Milestone #16 Facilitate referrals to NYS Smoker's Quitline.	Pass & Ongoing		
Milestone #17 Perform additional actions including "hot spotting" strategies in high risk neighborhoods, linkages to Health	Pass & Ongoing		



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Project ID	Module Name / Milestone #	Review Status	
	Homes for the highest risk population, group visits, and implementation of the Stanford Model for chronic diseases.		
	Milestone #18 Adopt strategies from the Million Hearts Campaign.	Pass & Ongoing	
	Milestone #19 Form agreements with the Medicaid Managed Care organizations serving the affected population to coordinate services under this project.	Pass & Ongoing	
	Milestone #20 Engage a majority (at least 80%) of primary care providers in this project.	Pass & Ongoing	
3.c.i	Module 3.c.i.2 - Patient Engagement Speed	Pass & Ongoing	
	Module 3.c.i.3 - Prescribed Milestones		
	Milestone #1 Implement evidence-based best practices for disease management, specific to diabetes, in community and ambulatory care settings.	Pass & Ongoing	
	Milestone #2 Engage at least 80% of primary care providers within the PPS in the implementation of disease management evidence-based best practices.	Pass & Ongoing	
	Milestone #3 Develop care coordination teams (including diabetes educators, nursing staff, behavioral health providers, pharmacy, community health workers, and Health Home care managers) to improve health literacy, patient self-efficacy, and patient self-management.	Pass & Ongoing	
	Milestone #4 Develop "hot spotting" strategies, in concert with Health Homes, to implement programs such as the Stanford Model for chronic diseases in high risk neighborhoods.	Pass & Ongoing	
	Milestone #5 Ensure coordination with the Medicaid Managed Care organizations serving the target population.	Pass & Ongoing	
	Milestone #6 Use EHRs or other technical platforms to track all patients engaged in this project.	Pass & Ongoing	
	Milestone #7 Meet Meaningful Use and PCMH Level 3 standards and/or APCM by the end of Demonstration Year 3 for EHR systems used by participating safety net providers.	Pass & Ongoing	
3.d.ii	Module 3.d.ii.2 - Patient Engagement Speed	Fail	
	Module 3.d.ii.3 - Prescribed Milestones		
	Milestone #1 Expand asthma home-based self-management program to include home environmental trigger reduction, self-monitoring, medication use, and medical follow-up.	Pass & Ongoing	
	Milestone #2 Establish procedures to provide, coordinate, or link the client to resources for evidence-based trigger reduction interventions. Specifically, change the patient's indoor environment to reduce exposure to asthma triggers such as pests, mold, and second hand smoke.	Pass & Ongoing	
	Milestone #3 Develop and implement evidence-based asthma management guidelines.	Pass & Ongoing	
	Milestone #4 Implement training and asthma self-management education services, including basic facts about asthma, proper medication use, identification and avoidance of environmental exposures that worsen asthma, self-monitoring of asthma symptoms and asthma control, and using written asthma action plans.	Pass & Ongoing	
	Milestone #5 Ensure coordinated care for asthma patients includes social services and support.	Pass & Ongoing	
	Milestone #6 Implement periodic follow-up services, particularly after ED or hospital visit occurs, to provide patients with root	Pass & Ongoing	



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Project ID	Module Name / Milestone #	Review Status	
	cause analysis of what happened and how to avoid future events.		
	Milestone #7 Ensure communication, coordination, and continuity of care with Medicaid Managed Care plans, Health Home care managers, primary care providers, and specialty providers.	Pass & Ongoing	
	Milestone #8 Use EHRs or other technical platforms to track all patients engaged in this project.	Pass & Ongoing	
4.a.iii	Module 4.a.iii.2 - PPS Defined Milestones	Pass & Ongoing	
4.c.ii	Module 4.c.ii.2 - PPS Defined Milestones	Pass & Ongoing	



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Providers Participating in Projects

	Selected Projects										
	Project 2.a.i	Project 2.a.iii	Project 2.b.iii	Project 2.b.iv	Project 3.a.i	Project 3.b.i	Project 3.c.i	Project 3.d.ii	Project 4.a.iii	Project 4.c.ii	Project
Provider Speed Commitments	DY4 Q4	DY3 Q4	DY3 Q4	DY3 Q2	DY4 Q2	DY3 Q4	DY3 Q4	DY3 Q2			

Provider Category		Project 2.a.i	Project 2.a.iii	Project 2.b.iii	Project 2.b.iv	Project 3.a.i	Project 3.b.i	Project 3.c.i	Project 3.d.ii	Project 4.a.iii	Project 4.c.ii	Project											
		Selected / Committed	Selected / Committed	Selected / Committed	Selected / Committed	Selected / Committed	Selected / Committed	Selected / Committed	Selected / Committed	Selected / Committed	Selected / Committed	Selected / Committed											
Practitioner - Primary Care Provider (PCP)	Total	577	889	528	711	574	0	574	711	523	756	569	469	574	469	574	711	504	0	540	0	0	0
	Safety Net	279	301	260	256	279	301	279	256	259	205	275	180	277	180	277	256	245	0	265	0	0	0
Practitioner - Non-Primary Care Provider (PCP)	Total	2,006	3,130	1,593	1,878	1,946	0	1,946	2,504	1,593	782	1,901	1,721	1,999	1,721	1,999	1,721	1,984	0	1,999	0	0	0
	Safety Net	410	726	336	617	403	0	403	617	335	181	391	399	410	399	410	399	405	0	410	0	0	0
Hospital	Total	2	3	1	0	2	0	2	3	1	0	2	0	2	0	2	0	2	0	2	0	0	0
	Safety Net	2	4	1	0	2	3	2	4	1	0	2	0	2	0	2	0	2	0	2	0	0	0
Clinic	Total	4	24	4	24	4	0	4	0	4	18	4	18	4	18	4	18	2	0	4	0	0	0
	Safety Net	4	25	4	25	4	25	4	0	4	25	4	25	4	25	4	25	2	0	4	0	0	0
Case Management / Health Home	Total	0	16	0	16	0	0	0	16	0	0	0	16	0	16	0	16	0	0	0	0	0	0
	Safety Net	0	7	0	7	0	9	0	7	0	0	0	7	0	9	0	9	0	0	0	0	0	0
Mental Health	Total	0	308	0	231	0	0	0	0	0	185	0	115	0	115	0	0	1	0	0	0	0	0
	Safety Net	0	83	0	83	0	0	0	0	0	58	0	36	0	36	0	0	1	0	0	0	0	0
Substance Abuse	Total	0	30	0	30	0	0	0	0	0	30	0	24	0	15	0	0	0	0	0	0	0	0
	Safety Net	0	30	0	30	0	0	0	0	0	30	0	24	0	24	0	0	0	0	0	0	0	0
Nursing Home	Total	0	35	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Safety Net	0	34	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Pharmacy	Total	0	7	0	7	0	0	0	0	0	0	0	7	0	7	0	7	0	0	0	0	0	0
	Safety Net	0	5	0	5	0	0	0	0	0	0	0	5	0	5	0	5	0	0	0	0	0	0
Hospice	Total	0	6	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0



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Provider Category		Project 2.a.i		Project 2.a.iii		Project 2.b.iii		Project 2.b.iv		Project 3.a.i		Project 3.b.i		Project 3.c.i		Project 3.d.ii		Project 4.a.iii		Project 4.c.ii		Project	
		Selected / Committed		Selected / Committed		Selected / Committed		Selected / Committed		Selected / Committed		Selected / Committed		Selected / Committed		Selected / Committed		Selected / Committed		Selected / Committed		Selected / Committed	
	Safety Net	0	1	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Community Based Organizations	Total	0	46	0	46	0	0	0	46	0	41	0	49	1	41	2	41	0	0	0	0	0	0
	Safety Net	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
All Other	Total	0	1,773	0	203	0	0	0	532	0	532	0	532	0	532	0	532	0	0	0	0	0	0
	Safety Net	0	677	0	203	0	0	0	203	0	203	0	121	0	121	0	121	0	0	0	0	0	0
Uncategorized	Total	1	0	1	0	1	0	1	0	1	0	1	0	1	0	1	0	1	0	1	0	0	0
	Safety Net	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Additional Providers	Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Safety Net	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Additional Project Scale Commitments

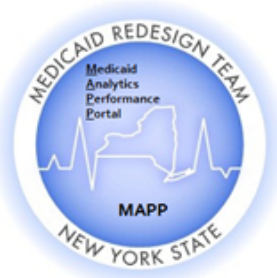
Instructions:

Please indicate the scale of the categories below that meet all of the project requirements committed to in the Project Plan Application. Documentation must be submitted in Excel format in the quarter when the PPS provider speed commitments for a particular project are due. This documentation should include the target category(e.g. Medical Villages, Emergency Departments with Care Triage, Community-based navigators, etc.), the project ID(e.g. 2.a.iv,2.a.v,3.a.ii, etc.), and the name of the providers/entities/individuals associated with this project, if applicable.

Project Scale Category	Project	Selected	Committed
Emergency Departments with Care Triage	2.b.iii	0	5

* Safety Net Providers in Green

Participating in Projects													
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii		
Wimpfheimer Felix Md	Practitioner - Primary Care Provider (PCP)												
Lucariello Ralph J Md	Practitioner - Primary Care Provider (PCP)												
Keltz Harold Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓		
Grossman Joseph A Md	Practitioner - Primary Care Provider (PCP)												
Barzel Uriel Shimon Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓		
Mayer Siegfried Md	Practitioner - Primary Care Provider (PCP)												
Izquierdo Richard Md	Practitioner - Primary Care Provider (PCP)												



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Participating in Projects												
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii	
Schiffer Kenneth A	Practitioner - Primary Care Provider (PCP)											
Chernaik Richard B Md	Practitioner - Primary Care Provider (PCP)											
Agre Fred A Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Solomon David Y Md	Practitioner - Primary Care Provider (PCP)											
Teich Marvin L Md	Practitioner - Primary Care Provider (PCP)											
Sandor Deanna C Md	Practitioner - Primary Care Provider (PCP)											
Stein Ruth Elizabeth Klein	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Yung Ralph Pc Md	Practitioner - Primary Care Provider (PCP)											
Tanowitz Herbert Md	Practitioner - Primary Care Provider (PCP)											
Schweitzer Philip E Md	Practitioner - Primary Care Provider (PCP)											
Walter Leslie Md	Practitioner - Primary Care Provider (PCP)											
Chambers Hazel Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Robbins Noah Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Davis Enrique Md	Practitioner - Primary Care Provider (PCP)											
Cheema Mohan K Md	Practitioner - Primary Care Provider (PCP)											
Bansal Jagdish P Md	Practitioner - Primary Care Provider (PCP)											
Wright Lewis Z Pc Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓			
Wong Martha Shih Md	Practitioner - Primary Care Provider (PCP)											
Espinosa Eduardo Md	Practitioner - Primary Care Provider (PCP)											
Hernandez Marco T Pc Md	Practitioner - Primary Care Provider (PCP)											
Dwarka Regev Ragbardial	Practitioner - Primary Care Provider (PCP)											
Bhatti Manzoor H Md	Practitioner - Primary Care Provider (PCP)											
Menon Chandra S Pc Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓			
Gold Marji Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Morrow Robert W Md	Practitioner - Primary Care Provider (PCP)											
Kalafatic William H	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓			
Calman Neil S Md	Practitioner - Primary Care Provider (PCP)											
Balk Sophie J Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Reggev Avner Md	Practitioner - Primary Care Provider (PCP)											
Ross Lawrence S Md	Practitioner - Primary Care Provider (PCP)											
Bottino Joseph C Md	Practitioner - Primary Care Provider (PCP)											
Weiner Richard Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Weiner Bernard M Md	Practitioner - Primary Care Provider (PCP)											
Russell Robin O Md	Practitioner - Primary Care Provider (PCP)											
Patel Jagdish G Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Mcquade-Koors Patricia	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	



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Participating in Projects												
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii	
Kelly Stephen P Md	Practitioner - Primary Care Provider (PCP)											
Stern Fred E Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Patel Mahendra M Md	Practitioner - Primary Care Provider (PCP)											
Thanjan Thresiamma George Md	Practitioner - Primary Care Provider (PCP)											
Zackman Myron Kent Md	Practitioner - Primary Care Provider (PCP)											
Dagli Madhu S Md	Practitioner - Primary Care Provider (PCP)											
Feinstein Gabriel Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Henriquez Mario Md	Practitioner - Primary Care Provider (PCP)											
Das Ashoke K Md	Practitioner - Primary Care Provider (PCP)											
Nichols Jeffrey N Md	Practitioner - Primary Care Provider (PCP)											
Petrillo Richard L Md	Practitioner - Primary Care Provider (PCP)											
Barone Richard P Md	Practitioner - Primary Care Provider (PCP)											
Capalbo Ralph H	Practitioner - Primary Care Provider (PCP)											
Winik Joseph S Md	Practitioner - Primary Care Provider (PCP)											
Ghavami Zia	Practitioner - Primary Care Provider (PCP)											
Pisano Richard R	Practitioner - Primary Care Provider (PCP)											
Sender Joel Abraham Md	Practitioner - Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Deblasio Maria Pia Md	Practitioner - Primary Care Provider (PCP)											
Patel Pravin P Md	Practitioner - Primary Care Provider (PCP)											
Dayson Don A Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓			
Aggarwal Om Parkash Md	Practitioner - Primary Care Provider (PCP)											
Baker Barry Alan	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓			
Levine Alan Jay Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Dharmarajan Thiruvinva Md	Practitioner - Primary Care Provider (PCP)											
Dhalla Minakshi Md	Practitioner - Primary Care Provider (PCP)											
Weiss David I Md	Practitioner - Primary Care Provider (PCP)											
Kavet Jay A Md	Practitioner - Primary Care Provider (PCP)											
Reyes Luz Parlan Md	Practitioner - Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Ramaraju Thippa R Md	Practitioner - Primary Care Provider (PCP)											
Pintauro Frank L Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓			
Kalchthaler Thomas J Do	Practitioner - Primary Care Provider (PCP)											
Ladogana Loredana E Md	Practitioner - Primary Care Provider (PCP)											
Anastos Kathryn Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Paccione Gerald A Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Heslop Pauline Md	Practitioner - Primary Care Provider (PCP)											
Baraya Edgar F Md	Practitioner - Primary Care Provider (PCP)											



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Ross Randy B Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Azeez Abdul C K Md	Practitioner - Primary Care Provider (PCP)											
Cordero Evelyn	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓			
Bernstein Larry J Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Ben Zvi Zvi Md	Practitioner - Primary Care Provider (PCP)											
Selikson Sandra Md	Practitioner - Primary Care Provider (PCP)											
Price Thomas J M D Jr	Practitioner - Primary Care Provider (PCP)											
Traver Diane Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓						
Wilkins Robert Md	Practitioner - Primary Care Provider (PCP)											
Friedman Ross Md	Practitioner - Primary Care Provider (PCP)											
Marsh Franklin Jr Md	Practitioner - Primary Care Provider (PCP)											
Kim Young Whan Md	Practitioner - Primary Care Provider (PCP)											
Calamia Vincent Md	Practitioner - Primary Care Provider (PCP)											
Fatica Nunzia Md	Practitioner - Primary Care Provider (PCP)											
Ferran-Hansard Nereida	Practitioner - Primary Care Provider (PCP)											
Selwyn Peter Alan Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Kyriakakos Anastassios Md	Practitioner - Primary Care Provider (PCP)											
Difazio Louis John Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓			
Weiner Arthur Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Reyes-Arcangel Fe T	Practitioner - Primary Care Provider (PCP)											
Mcgarry Laura Gabrielle Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Escher Jeffrey Ethan Md	Practitioner - Primary Care Provider (PCP)											
Gupta Krishan L Md	Practitioner - Primary Care Provider (PCP)											
Edwards Keith S Md	Practitioner - Primary Care Provider (PCP)											
Seth Lalit Mohan Md	Practitioner - Primary Care Provider (PCP)											
Greiger Zanlungo Paula Md	Practitioner - Primary Care Provider (PCP)											
Menkel Robert Adlai Md	Practitioner - Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Mayers Marguerite Marie Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Coupey Susan Marie Mcguire Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Coghill Alice Victoria Md	Practitioner - Primary Care Provider (PCP)											
Azeez Selma K V Md	Practitioner - Primary Care Provider (PCP)											
Dr Guerrero Luis E Md Pc	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓			
Lee Jeffrey Jung	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Pappas Steven W Md	Practitioner - Primary Care Provider (PCP)											
Berger Matthew A Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Diaz Luis A Jr Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓			



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Borker Priti V Md	Practitioner - Primary Care Provider (PCP)											
Sacolick Benzion Md	Practitioner - Primary Care Provider (PCP)											
Kresch Robert A Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Bloomfield Diane E Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Mandel Ann C Md	Practitioner - Primary Care Provider (PCP)											
Andrade Joseph Ricardo Md Pc	Practitioner - Primary Care Provider (PCP)											
Uy Rodolfo Md	Practitioner - Primary Care Provider (PCP)											
Carrero Braulio Arismendy Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Marcus Peter Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓		✓	✓	✓	✓	✓	
Gorski Victoria A Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Berger Judith J Md	Practitioner - Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Hewitt Ross G Md	Practitioner - Primary Care Provider (PCP)											
D Angelo Enrico Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓			
Venigalla Mahalakshmi Md	Practitioner - Primary Care Provider (PCP)											
Schiller Robert M Md	Practitioner - Primary Care Provider (PCP)											
Maselli Frank Joseph Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓			
Grayson Martha S Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Ader Michael S Md	Practitioner - Primary Care Provider (PCP)											
Franzetti Carl John Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓			
Wolloch Norbert Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Davidson Lynn Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Meisler Susan Md	Practitioner - Primary Care Provider (PCP)											
Quevedo Saturnino C Jr Md	Practitioner - Primary Care Provider (PCP)											
Hall Arthur Percival Md	Practitioner - Primary Care Provider (PCP)											
St Louis Yolaine Md	Practitioner - Primary Care Provider (PCP)											
Marx Terry Md	Practitioner - Primary Care Provider (PCP)											
Capps Linnea	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Racine Andrew D Md Phd	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Woodley Walter Md	Practitioner - Primary Care Provider (PCP)											
Samuels Jonathan Evan Md	Practitioner - Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Dibona Marcello Md	Practitioner - Primary Care Provider (PCP)											
Fojas Antonio Canizares Jr Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Gupta Sindhu Md Pc	Practitioner - Primary Care Provider (PCP)											
Johnston Belinda D Md	Practitioner - Primary Care Provider (PCP)											
Rattotti Richard Raymond Md	Practitioner - Primary Care Provider (PCP)											
Neuendorf James Lee Md	Practitioner - Primary Care Provider (PCP)											



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Naik Ramesh Sidra Md	Practitioner - Primary Care Provider (PCP)											
Soloway Bruce Harold Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Heinegg Philip Charles	Practitioner - Primary Care Provider (PCP)											
Delaney Brian Md	Practitioner - Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Jean Ernst F Md	Practitioner - Primary Care Provider (PCP)											
Hire Mary Lou Md	Practitioner - Primary Care Provider (PCP)											
Ettlinger Hugh Marshall Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Gupta Anil Md	Practitioner - Primary Care Provider (PCP)											
Futterman Donna C Md	Practitioner - Primary Care Provider (PCP)											
Belamarich Peter F Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Goldman Robin Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Polcari Francis Md	Practitioner - Primary Care Provider (PCP)											
Koenig Paul Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Caldararo Sara Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Jesmajian Stephen H Md	Practitioner - Primary Care Provider (PCP)											
Cahill Linda Md	Practitioner - Primary Care Provider (PCP)											
Levine Steven Barry Md	Practitioner - Primary Care Provider (PCP)											
Minamoto Grace Y Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Barnhart J Marie	Practitioner - Primary Care Provider (PCP)											
Clark Elizabeth M Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Saftchick Stuart L Md	Practitioner - Primary Care Provider (PCP)											
Greenwald David A Md	Practitioner - Primary Care Provider (PCP)											
Jacobs Laurie Gail Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Ahmed Abdurhman Md	Practitioner - Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Hertan Hilaryu Ian Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Rodriguez Jose I Md	Practitioner - Primary Care Provider (PCP)											
Fox Norris Md	Practitioner - Primary Care Provider (PCP)											
Gupta Veena Md	Practitioner - Primary Care Provider (PCP)											
Hammer John T Md	Practitioner - Primary Care Provider (PCP)											
Mojtabai Shaparak Sedigheh Md	Practitioner - Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Caine Steven Michael	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Moser Stuart W Md	Practitioner - Primary Care Provider (PCP)											
Haber Patricia Luise Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Keller Peter Karl Md	Practitioner - Primary Care Provider (PCP)											
Shacker Peter L Md	Practitioner - Primary Care Provider (PCP)											
Golden Owen Md	Practitioner - Primary Care Provider (PCP)											



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Lehach Joan Md	Practitioner - Primary Care Provider (PCP)												
Hwang Haeyoung Ko	Practitioner - Primary Care Provider (PCP)												
Barland Peter Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓		
Zingman Barry S Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓		
Shliozberg Jenny Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓		
Maseda Nelly M Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓		
Corpuz Marilou Obillo Md	Practitioner - Primary Care Provider (PCP)												
Immordino Frances Mary J Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓		
Lee Wayne Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓		
Swartz Jonathan A Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓		
Mchugh Marlene Elizabeth Fnp	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓		
Lesnewski Ruth F Md	Practitioner - Primary Care Provider (PCP)												
Molina Maritza Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓		
Thomas Silburn Wilson Md	Practitioner - Primary Care Provider (PCP)												
Rosenberg Margaret S Md	Practitioner - Primary Care Provider (PCP)												
Salomon Danielle Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓		
Calderon Roberto Md	Practitioner - Primary Care Provider (PCP)												
Eng Nelson Do	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓		
St Louis Michele Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓		
Alderman Elizabeth M Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓		
Goldberg Neil Md	Practitioner - Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓		
Patel Sharad K Md	Practitioner - Primary Care Provider (PCP)												
Hamiduddin Zoovia Md	Practitioner - Primary Care Provider (PCP)												
Kitson Kwame A Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓		
Maw Myo Md	Practitioner - Primary Care Provider (PCP)												
Michaelis W Roy Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓		
Balikcioglu Abdo Md	Practitioner - Primary Care Provider (PCP)												
Ghosh-Hazra Kabita Md	Practitioner - Primary Care Provider (PCP)												
Eisner Yvonne	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓		
Hopkins Arthur J Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓		
Driggs Carlos F Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓		
Liriano Octavio Antonio Jr Md	Practitioner - Primary Care Provider (PCP)	✓								✓			
Shear Mitchell Barry Md	Practitioner - Primary Care Provider (PCP)												
Herzberg Gilbert Z Md	Practitioner - Primary Care Provider (PCP)												
Mumford James M Md	Practitioner - Primary Care Provider (PCP)												
Khatiwala Vijay V Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓		



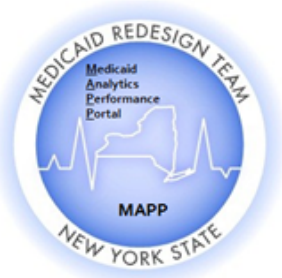
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Ehrlich Amy Rebecca Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Anderson Matthew Robert Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Dichter Robert H	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Villi Roger A Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓			
Levine Evan S Md	Practitioner - Primary Care Provider (PCP)											
Chacko Varughese P Md	Practitioner - Primary Care Provider (PCP)											
Hafeez Waseem Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Zangaglia Tanya Diana	Practitioner - Primary Care Provider (PCP)											
Friedman Alan S Md	Practitioner - Primary Care Provider (PCP)											
Dave Devang Md	Practitioner - Primary Care Provider (PCP)											
Mamtora Pankaj Kanji Md	Practitioner - Primary Care Provider (PCP)											
Lynch Gina Adriana Md	Practitioner - Primary Care Provider (PCP)											
Hoffman Neal David Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Agho Peter Md	Practitioner - Primary Care Provider (PCP)											
Gobikrishna Ariaratnam Md	Practitioner - Primary Care Provider (PCP)											
Monas Habib Md	Practitioner - Primary Care Provider (PCP)											
Parish Sharon Md	Practitioner - Primary Care Provider (PCP)											
William Laurence Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Rosa Daniel Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓		✓	
Tamarin Frank Md	Practitioner - Primary Care Provider (PCP)											
Francois Max Pierre Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓			
Sacco Joseph P Md	Practitioner - Primary Care Provider (PCP)											
Santos Maria Teresa M Md	Practitioner - Primary Care Provider (PCP)											
Rynjah Eva H Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Shulman Victoria Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Laitman Robert S Md	Practitioner - Primary Care Provider (PCP)											
Schwartz Jonathan Meier Md	Practitioner - Primary Care Provider (PCP)											
Amurao Aurora A Md	Practitioner - Primary Care Provider (PCP)											
Mintah Joseph Kyei	Practitioner - Primary Care Provider (PCP)											
Dunn Barbara N Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Bar Mordechai Fenikel Md	Practitioner - Primary Care Provider (PCP)											
Ozuah Philip Oranye Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Gilchyonok Polina Md	Practitioner - Primary Care Provider (PCP)											
Nduka Ijeoma N Md	Practitioner - Primary Care Provider (PCP)											
Ross Alan I Md	Practitioner - Primary Care Provider (PCP)											
Swiderski Deborah M Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	



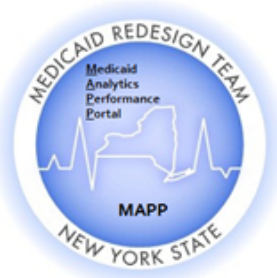
**New York State Department Of Health
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* Safety Net Providers in Green

Participating in Projects													
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii		
Nyer Kenneth Lloyd Md	Practitioner - Primary Care Provider (PCP)												
Gabler Andrew S Md	Practitioner - Primary Care Provider (PCP)												
Teffera Fassil Md	Practitioner - Primary Care Provider (PCP)												
Sullivan Catherine L Md	Practitioner - Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	✓	✓
Murray Margaret Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Essien Ralph B Md	Practitioner - Primary Care Provider (PCP)												
Graves Daryl W Md	Practitioner - Primary Care Provider (PCP)												
Hunter-Brown Deborah S Md	Practitioner - Primary Care Provider (PCP)												
Goodman Robert L Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Becker Karen A Md	Practitioner - Primary Care Provider (PCP)												
Carozzi Gianni Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Diaz Maria C Md	Practitioner - Primary Care Provider (PCP)												
Giang William K Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Dela Cruz Sonia Bengzon Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Levy Paul Arthur Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Madhava Valsa S Md	Practitioner - Primary Care Provider (PCP)												
Atac Bulent S	Practitioner - Primary Care Provider (PCP)												
Lefrancois-Haber Darlene A Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Gross Paul R Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Deleon Samuel Anthony Md	Practitioner - Primary Care Provider (PCP)												
St Louis Ronald Md	Practitioner - Primary Care Provider (PCP)												
Geisler Warren W Md	Practitioner - Primary Care Provider (PCP)												
Lee Elizabeth	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Reichert Steven F Md	Practitioner - Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	✓	✓
Lee Jonathan	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Strouthides Charles M Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Rathi Dwarka P Md	Practitioner - Primary Care Provider (PCP)												
Lurio Joseph Glen Messner Md	Practitioner - Primary Care Provider (PCP)												
Torres Janette A Md	Practitioner - Primary Care Provider (PCP)												
Alpert Peter Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Guilbe Rose M Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Sanders Barbara Hunter	Practitioner - Primary Care Provider (PCP)												
Mclean-Long Carol Md	Practitioner - Primary Care Provider (PCP)												
May Helen Md P Lic	Practitioner - Primary Care Provider (PCP)												
Benoit Marcel M Md	Practitioner - Primary Care Provider (PCP)												
Halberstam Meyer S Md	Practitioner - Primary Care Provider (PCP)												



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Participating in Projects												
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii	
Tsamparlis Nicholas Gregory Md	Practitioner - Primary Care Provider (PCP)											
Au Sophia S Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Naqvi Shehla Y Md	Practitioner - Primary Care Provider (PCP)											
Rich Andrea Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Stevens David M Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Rico Marta Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Adam Muhammad Sanni Md	Practitioner - Primary Care Provider (PCP)											
Tattelman Ellen P Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Garcia Hortencia Cecilia Md	Practitioner - Primary Care Provider (PCP)											
Erroa Manuel De Jesus Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Erlich Elyse Robin Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Verna Yves Georges Md	Practitioner - Primary Care Provider (PCP)											
Levitt Margaret Md	Practitioner - Primary Care Provider (PCP)											
Adubor Christopher	Practitioner - Primary Care Provider (PCP)											
Reddy Allareddy V K Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓		✓	
Lawes Keith A Md	Practitioner - Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Bowen Shawn K Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Bailey-Ingram Michele L Md	Practitioner - Primary Care Provider (PCP)											
Sharfuddin Muhammad S Md	Practitioner - Primary Care Provider (PCP)											
Kaul Mohini Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
O'Connell Daniel B Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Ozuah Maria Theresa P	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Yuvienco Maria Z L Md	Practitioner - Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Nweke-Chukumerije Obiageli Md	Practitioner - Primary Care Provider (PCP)											
Owusu-Ansah Philip Md	Practitioner - Primary Care Provider (PCP)											
Budd Joan Elizabeth Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Samarneh Nedal	Practitioner - Primary Care Provider (PCP)											
Lyo Rosie Yen-Cho Md	Practitioner - Primary Care Provider (PCP)											
Rabinowitz Michael Ray	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓			
Brown Noel Christopher Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Alonso Reynaldo Hilario Md	Practitioner - Primary Care Provider (PCP)											
Walker Yvette Lorita Md	Practitioner - Primary Care Provider (PCP)											
Jean-Jeune Linotte	Practitioner - Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Vamadevan Nallasivam Md	Practitioner - Primary Care Provider (PCP)											
Mikolay Linda Ruth	Practitioner - Primary Care Provider (PCP)											
Posner Joel Ira Md	Practitioner - Primary Care Provider (PCP)											



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Farooqui Syeda Saleha Md	Practitioner - Primary Care Provider (PCP)											
Pimentel Edgar Andrew Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓			
Cohrssen Andreas Md	Practitioner - Primary Care Provider (PCP)											
Battu Vasantha Kumari	Practitioner - Primary Care Provider (PCP)											
Beil Robert Scott Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Selzer Jonathan David I Md	Practitioner - Primary Care Provider (PCP)											
Arnsten Julia Hope Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Chavez Aldo Edmundo Md	Practitioner - Primary Care Provider (PCP)											
Malik Rubina Abdul Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Barakat Firas Lutfi Md	Practitioner - Primary Care Provider (PCP)											
Berman-Billig Marcia Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Gonzalez Angel Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Feygin Polina Md	Practitioner - Primary Care Provider (PCP)											
Goldner Eli Robert Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Klainbard Peter	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Orgel Marc Lawrence Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Kurstein Danuta Md	Practitioner - Primary Care Provider (PCP)											
Cortijo Amarilys R Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓		✓	
Siciliano Donna	Practitioner - Primary Care Provider (PCP)											
Sayseng Lolita A Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Rubin Brian D Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Diaz Alan	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Maisonet Lourdes Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Esteban-Cruciani Nora V Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Sullivan Christina K Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Warman Karen L Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Taylor Allison Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Rogan Donna M Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Rivera Marlene Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Bar Ada Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Rosen Zachary B Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Miller Marian Phyllis Md	Practitioner - Primary Care Provider (PCP)											
Gold Richard Elliott Do	Practitioner - Primary Care Provider (PCP)											
Diaz Antonio Salvador Y Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Prine Linda Whisler	Practitioner - Primary Care Provider (PCP)											
Pinon Miriam Wroblewski	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	



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Walsh Margaret Mary	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓		✓	
Sigal Samuel Harold Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Bernard Marguerite Grace Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Bendich Galina Md	Practitioner - Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Lorenzo Mari Gem	Practitioner - Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Marrero Lisa Anne Md	Practitioner - Primary Care Provider (PCP)											
Neglio Roseanne Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Triantafillou Nicholas G Md	Practitioner - Primary Care Provider (PCP)											
Sanger Heidi Scott	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Bonoan Jose Tadeo M Md	Practitioner - Primary Care Provider (PCP)											
Hervada Teresa Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓			
Rabadi Mazan Eid Md	Practitioner - Primary Care Provider (PCP)											
Kostakos Katherine Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Agregado Angeline M Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Baron Lisa Colleen Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Kokotos Faye Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Lim Sylvia W Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Leo John Michael Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Bernard Elizabeth Mary Rn	Practitioner - Primary Care Provider (PCP)											
Metalios Eva E Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Gupta Sandeep Md	Practitioner - Primary Care Provider (PCP)											
Mckee Melissa D Md	Practitioner - Primary Care Provider (PCP)											
Oruwariye Tosan N Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Joo Pablo A Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Berk Steven I Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Harrison Ellen A Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Sindhwani Rajeev Md Pllc	Practitioner - Primary Care Provider (PCP)											
Gillespie Ginger Md	Practitioner - Primary Care Provider (PCP)											
Reeves Lisa J Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Tang Ian Tsai-Leu Md	Practitioner - Primary Care Provider (PCP)											
Amendola-Sekinski Paula A Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Hazan Valerian Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Jacoby John	Practitioner - Primary Care Provider (PCP)											
Goodman Wendy Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Huang Hui-Li Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Greenberg Jonathan M Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	



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Berk Lee Adam Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Filipkowski Anna	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Ansari-Ezabodi Amir Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Costas-Katz Carmen Silvia Md	Practitioner - Primary Care Provider (PCP)											
Wildfeuer Olga Md	Practitioner - Primary Care Provider (PCP)											
Pomerantz Daniel Harold Md	Practitioner - Primary Care Provider (PCP)											
Tizer Karen	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Tolentino Altagracia Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Avanzato Anthony Md	Practitioner - Primary Care Provider (PCP)											
Epstein Carol A Md	Practitioner - Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Merer Michelle	Practitioner - Primary Care Provider (PCP)											
120-50-9899120-50-9biagiotti Emilio	Practitioner - Primary Care Provider (PCP)											
Biagiotti Wendy	Practitioner - Primary Care Provider (PCP)											
Etelson Debra H Md	Practitioner - Primary Care Provider (PCP)											
Deluca Joseph Peter Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Avedissian Haroutiun C Md	Practitioner - Primary Care Provider (PCP)											
Stumacher Richard L Md	Practitioner - Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Lefevre Cluny P Do	Practitioner - Primary Care Provider (PCP)											
Robie Kristin	Practitioner - Primary Care Provider (PCP)											
Riska Paul F Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Yu Jennifer Chua Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Schechter Miriam B Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Samuelson Sana Md	Practitioner - Primary Care Provider (PCP)											
Akalonu Augustine T Md	Practitioner - Primary Care Provider (PCP)											
Asfaw Zergabachew Md	Practitioner - Primary Care Provider (PCP)											
Gonzalez Leticia Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓			
Sedlackova Ludmila	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓			
Gbur Maria S Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Shapiro Alan	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Neretin Nicole	Practitioner - Primary Care Provider (PCP)											
Ritchin Andrea Ko Md	Practitioner - Primary Care Provider (PCP)											
Perilli Gaetano Md	Practitioner - Primary Care Provider (PCP)											
Gayle Eric George Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓		✓	
Neil Emancia Patricia Md	Practitioner - Primary Care Provider (PCP)											
Wong Chui Fan Do	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Rahman Riaz	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	



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Participating in Projects													
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii		
Pintauro Robert	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓				
Makolo Eric T Md	Practitioner - Primary Care Provider (PCP)												
Tellus Francois G Md	Practitioner - Primary Care Provider (PCP)												
Sosinsky Jeffrey H Md	Practitioner - Primary Care Provider (PCP)												
Comprehensive Community Pediatrics	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓		
Rieder Jessica Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓		
Bonadonna Susan E Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓		
Mccoy Wanda	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓		
Howard Tomasz	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓		
Walsh John	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓		
Brown Collete	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓		
Villanueva Hugo J Md	Practitioner - Primary Care Provider (PCP)												
Mathur Manuja Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓		
Kim Paul Hyungchul	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓		
Daguilh Marie-Louis F Md	Practitioner - Primary Care Provider (PCP)												
Rodriguez Isabel C Md	Practitioner - Primary Care Provider (PCP)												
Bonanno Joseph	Practitioner - Primary Care Provider (PCP)												
Fried Robert Edward Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓		
Lam Hao	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓		
Bermudez Aramis Antonio Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓		
Sawitz Karen D Md	Practitioner - Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓		
Kwon Elizabeth Hyun-Mi Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓		
Ravi Srinivas Marellapudi Md	Practitioner - Primary Care Provider (PCP)												
Igel Gerard J Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓		
Shuter Jonathan Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓		
Fedrick Joseph Anthony Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓		
Slawomir Malendowicz Md Pc	Practitioner - Primary Care Provider (PCP)												
Cook Heather Tiffany Md	Practitioner - Primary Care Provider (PCP)												
Milan Felise B Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓		
Schiffer Todd Jay Md	Practitioner - Primary Care Provider (PCP)												
Bistritz Janice Np	Practitioner - Primary Care Provider (PCP)												
O'Connor Eileen	Practitioner - Primary Care Provider (PCP)												
Plachta Leslie	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓		
Prior Boyer Marianne T	Practitioner - Primary Care Provider (PCP)												
Beier Sharon Rose Md	Practitioner - Primary Care Provider (PCP)												
Harris Joseph Md	Practitioner - Primary Care Provider (PCP)												



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Kiyici Aylin Md	Practitioner - Primary Care Provider (PCP)											
Lwin Lin Nyunt Md	Practitioner - Primary Care Provider (PCP)											
Cunningham Chinazo Opia Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Okonta Benjamin C Md	Practitioner - Primary Care Provider (PCP)											
Beira Richard Joseph Md	Practitioner - Primary Care Provider (PCP)											
Levi Peter Md	Practitioner - Primary Care Provider (PCP)											
Shepardson Alethea K	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Reddy Suman Mandadi Md	Practitioner - Primary Care Provider (PCP)											
Yu Chin Hsien	Practitioner - Primary Care Provider (PCP)											
Mohammad Sajjad	Practitioner - Primary Care Provider (PCP)											
Clark Cheryl L Md	Practitioner - Primary Care Provider (PCP)											
Ratau Michelle C Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Agard-Henriques Bernadette N	Practitioner - Primary Care Provider (PCP)											
Clarick Robert Harrison Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Fernandez Garcia Aracelis D A	Practitioner - Primary Care Provider (PCP)											
Emili Gregory Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓			
Abdullah Medical Pc	Practitioner - Primary Care Provider (PCP)											
Pellegrino Maria Md	Practitioner - Primary Care Provider (PCP)											
Saito-Schachner Ana Yuri Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Duggan Mary Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Back Sara Deborah	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Buxton Family Practice Pllc	Practitioner - Primary Care Provider (PCP)											
Polisar Mark J Md	Practitioner - Primary Care Provider (PCP)											
Datta Arpita Md	Practitioner - Primary Care Provider (PCP)											
Bencosme Ursulina Luisa Md	Practitioner - Primary Care Provider (PCP)											
Balikcioglu Dimyan Md	Practitioner - Primary Care Provider (PCP)											
Afari Jacquelyn Md	Practitioner - Primary Care Provider (PCP)											
Barmecha Jitendra Md	Practitioner - Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Abdullah Ghazanfar Syed Md	Practitioner - Primary Care Provider (PCP)											
Gaglio Paul Joseph Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Hassaninejad-Farahani M J Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Shur Irina N Md	Practitioner - Primary Care Provider (PCP)											
Adelman Jason Stuart Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Saboor Sadia Md	Practitioner - Primary Care Provider (PCP)											
Dave Hirendrakumar J Md	Practitioner - Primary Care Provider (PCP)											
Okhravi Siavash Steve	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓			



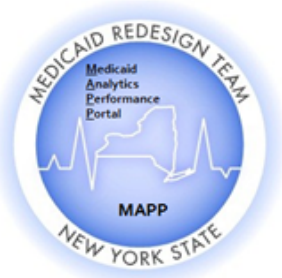
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Participating in Projects												
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii	
Hochster Howard James Md	Practitioner - Primary Care Provider (PCP)											
Shargani Robert Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓			
Gomez Mery C	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Vaidya Sudhir Purushottam	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Kazakov Valeri I Md	Practitioner - Primary Care Provider (PCP)											
Gurunathan Rajan Md	Practitioner - Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Solomon Molham M	Practitioner - Primary Care Provider (PCP)											
Hanson Amy Elizabeth Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Hernandez Renee Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓			
Varca Louise C	Practitioner - Primary Care Provider (PCP)											
Gardner Traci F Md	Practitioner - Primary Care Provider (PCP)											
Culmine John Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Elliott Charmaine	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Rafique Ilora I	Practitioner - Primary Care Provider (PCP)											
Raum Donald Douglas Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Schiff Robin Faryll	Practitioner - Primary Care Provider (PCP)											
Scott Robin L	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Veza Elena L Md	Practitioner - Primary Care Provider (PCP)											
Paikin Mikhail Md	Practitioner - Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Thomas Elizabeth Patsy Md	Practitioner - Primary Care Provider (PCP)											
Pierce Michael N Md	Practitioner - Primary Care Provider (PCP)											
Burt-Miller Barrington D Md	Practitioner - Primary Care Provider (PCP)											
Lam Lily Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Mcgoldrick Patricia Engel	Practitioner - Primary Care Provider (PCP)											
Cole Karen	Practitioner - Primary Care Provider (PCP)											
Johnson Wendy	Practitioner - Primary Care Provider (PCP)											
Hashim Asmaa	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Mcgowan Heather	Practitioner - Primary Care Provider (PCP)											
Husain Syed S Md	Practitioner - Primary Care Provider (PCP)											
Srinivasan Shobhna Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Blake Julie Ann Md	Practitioner - Primary Care Provider (PCP)											
Lee Bernard Won Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Muggia Victoria A Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Littleton Andrea Wileen Md	Practitioner - Primary Care Provider (PCP)											
Leers Ella Md	Practitioner - Primary Care Provider (PCP)											
Ramirez-Baron Diana Maria	Practitioner - Primary Care Provider (PCP)											



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Gutnik Igor Md	Practitioner - Primary Care Provider (PCP)											
Weeks Williams David	Practitioner - Primary Care Provider (PCP)											
Levine Richard M Np	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Appelbaum Eric Charles Do	Practitioner - Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Ascher Amanda Falick Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Erlikh Tamara Md	Practitioner - Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Shafran Gail	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Goins Michael	Practitioner - Primary Care Provider (PCP)											
Smith Claudine Althea A Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Riffle Anne Elizabeth	Practitioner - Primary Care Provider (PCP)											
Levin Marc William Md	Practitioner - Primary Care Provider (PCP)											
Miller Hanan G Md	Practitioner - Primary Care Provider (PCP)											
Adapa Srinivasa Reddy Md	Practitioner - Primary Care Provider (PCP)											
Kulshreshtha Manisha Md	Practitioner - Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Koshy George P Md	Practitioner - Primary Care Provider (PCP)											
Sykes Gerard Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Clark Janine L Md	Practitioner - Primary Care Provider (PCP)											
Sabur Rumana C Md	Practitioner - Primary Care Provider (PCP)											
Bates Eric Mark Md	Practitioner - Primary Care Provider (PCP)											
Boyar Karyn Lee	Practitioner - Primary Care Provider (PCP)											
Braganza Sandra Flavia Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Litwin Alain H Md	Practitioner - Primary Care Provider (PCP)											
Begum Kaniz Fatema	Practitioner - Primary Care Provider (PCP)											
Wells Barbara	Practitioner - Primary Care Provider (PCP)											
Weiss Jeffrey Michael Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Boro Alexis David Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Padmavathi Murakonda Md	Practitioner - Primary Care Provider (PCP)											
Bisson Paul	Practitioner - Primary Care Provider (PCP)											
Mussman James Robert Md	Practitioner - Primary Care Provider (PCP)											
Garcia Mario J Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Kumbum Kavitha Md	Practitioner - Primary Care Provider (PCP)											
Pina Paulo R Md	Practitioner - Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Klimenko Elena A Md	Practitioner - Primary Care Provider (PCP)											
Phupakdi Wipanee Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Listman David A Md	Practitioner - Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Haines Mary Ann Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	



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Lee Hyun-Joon Md	Practitioner - Primary Care Provider (PCP)											
Nerkar Sanjay D Md	Practitioner - Primary Care Provider (PCP)											
Collymore David	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓		✓	✓	✓		✓	
Kumar Vanita Md	Practitioner - Primary Care Provider (PCP)											
Bogdanov Assen Petrov Md	Practitioner - Primary Care Provider (PCP)											
Arslanov Renat H Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Miro Patricia	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Hawthorne Horace Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Warford Robert	Practitioner - Primary Care Provider (PCP)											
Holmes Richard Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Reznik Marina Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Kolanuvada Bangaruraju Md	Practitioner - Primary Care Provider (PCP)											
Iqbal Pervaiz Md	Practitioner - Primary Care Provider (PCP)											
Wasserstrom Sharon Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Arthurs-Wilson Gilly S Np	Practitioner - Primary Care Provider (PCP)											
Naeem Asma Md	Practitioner - Primary Care Provider (PCP)											
Sinanaj Xhevat Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Radhakrishnan Sarojini Md	Practitioner - Primary Care Provider (PCP)											
Harris Kenneth	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Mortazavi Shervin Md	Practitioner - Primary Care Provider (PCP)											
Grossberg Robert M Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Concepcion Lydia Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Karakas Serife Eti Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Scholnick Jenna May Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Glick Arthur A	Practitioner - Primary Care Provider (PCP)											
Lee Rosa Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Averbukh Yelena Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Trandafirescu Theo Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Harewood Itha Helena Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Teets Raymond	Practitioner - Primary Care Provider (PCP)											
Rubin Susan	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Williams Rebecca Ann Md	Practitioner - Primary Care Provider (PCP)											
Migias Nikolaos A Md	Practitioner - Primary Care Provider (PCP)											
Agarwal Reena Md	Practitioner - Primary Care Provider (PCP)											
Byrd Denise A	Practitioner - Primary Care Provider (PCP)											
Villar Ryna Md	Practitioner - Primary Care Provider (PCP)											



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Turkieh Albert Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Sheydina Yelena Zinovjevna Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Groves Jill Elizabeth Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Nahvi Sadi	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Stein Melissa	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Horn Wanda Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Balthazar Robert Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Singh Pushpinder Md	Practitioner - Primary Care Provider (PCP)											
Cergnul Irene Grgurich Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Gordon-Simpson Janice A	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Dadarwala Aashish Dhansukhlal	Practitioner - Primary Care Provider (PCP)											
Pumarol Alba	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Esposito Darren Md	Practitioner - Primary Care Provider (PCP)											
Thompson Maureen Althea	Practitioner - Primary Care Provider (PCP)											
Santana Calie Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Franchin Giovanni Md	Practitioner - Primary Care Provider (PCP)											
Sharma Anjali Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Job Jeeny Mariya Do	Practitioner - Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Portnoy Darin A Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Machuca Hildred X	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Burtchen Nina Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Sejdiu Mentor Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Kumar Viresh Md	Practitioner - Primary Care Provider (PCP)											
Tokar Svetlana Md	Practitioner - Primary Care Provider (PCP)											
Isable Asha Noell Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Haque Muhammad Misbah-UI Md	Practitioner - Primary Care Provider (PCP)											
Jones Kenneth Omri Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Khan Naz F Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Pilosov Daniel Robert Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Amenechi-Enahoro Susan	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Agrawal Lynet Np	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Bederniceanu Florenta Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Gachette Emmanuel	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Giannattasio Emily R Np	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Flattau Anna Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Barnard Lawrence M Do	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	



New York State Department Of Health
 Delivery System Reform Incentive Payment Project

DSRIP Implementation Plan Project

SBH Health System (PPS ID:36)

* Safety Net Providers in Green

Participating in Projects												
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii	
Antonios Vera Salim Md	Practitioner - Primary Care Provider (PCP)											
Torres Carlos Javier Md	Practitioner - Primary Care Provider (PCP)											
Shpolyansky Debora Davidovna	Practitioner - Primary Care Provider (PCP)											
Campbell Jenief	Practitioner - Primary Care Provider (PCP)											
Lipman Hannah I Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Verma Amit Kumar Md	Practitioner - Primary Care Provider (PCP)											
O'Donnell Heather Colleen Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Marte Grecia A Md	Practitioner - Primary Care Provider (PCP)											
Liliana Lopez	Practitioner - Primary Care Provider (PCP)											
Khan Unab I Md	Practitioner - Primary Care Provider (PCP)											
Gupta Shikta Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Tenore Peter Laurence Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Auld Clara Stringer	Practitioner - Primary Care Provider (PCP)											
Carr Schevaughn	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓						
Meacher Peter	Practitioner - Primary Care Provider (PCP)											
Duffy Helena	Practitioner - Primary Care Provider (PCP)											
Henao Joseph	Practitioner - Primary Care Provider (PCP)											
Oyeku Suzette Olubusola	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Sosanya Oluwakemi	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓		✓	
Maritato Andrea F Md	Practitioner - Primary Care Provider (PCP)											
Pandya Amy Arun Md	Practitioner - Primary Care Provider (PCP)											
Ogbovoh Daniel Obaroakpor Md	Practitioner - Primary Care Provider (PCP)											
Khan Abdus S Md	Practitioner - Primary Care Provider (PCP)											
Toyloy Veronique A Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Marie-Nirva Blaise	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Nord Nadia Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Samuel Shawn Kunjumon Do	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Ortiz Luis A Rpa	Practitioner - Primary Care Provider (PCP)											
Wilson Teresa Ann	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Mikhail Imad Md	Practitioner - Primary Care Provider (PCP)											
Appel David Kenneth Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Kalam Lobina Kaniz Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Knight Colette	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Card Andrea Dione Md	Practitioner - Primary Care Provider (PCP)											
Pisipati Ramasita C Md	Practitioner - Primary Care Provider (PCP)											
Anderson Kari Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	



**New York State Department Of Health
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SBH Health System (PPS ID:36)

* Safety Net Providers in Green

Participating in Projects												
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii	
Robinson Marcia Renee	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Jinnat Hosneara Md	Practitioner - Primary Care Provider (PCP)											
Kumari Jaishree Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Popovtzer Zolty Einath Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Smith Hilary	Practitioner - Primary Care Provider (PCP)											
Dennerlein Lynne Marie	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Lee Jee Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Cetin Mehmet	Practitioner - Primary Care Provider (PCP)											
George Claudene J Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Gonzalez Christian Md	Practitioner - Primary Care Provider (PCP)											
Dixon Tekeema Alicia Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Loehner John Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Dellatto Patricia	Practitioner - Primary Care Provider (PCP)											
Portella Claudine Natalie Md	Practitioner - Primary Care Provider (PCP)											
Bogaisky Michael Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Polosatkin Anatoly	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Duda Maria E Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Osband Yardaena Md	Practitioner - Primary Care Provider (PCP)											
Epstein Eric J Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Martinez Ofelia Md	Practitioner - Primary Care Provider (PCP)											
Jackson Robert	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Raschard Robin	Practitioner - Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Mukherjee Sarmistha	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Nosal Sarah Catherine	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Stein Tara	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Jacobs Amanda	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Moylan Juliana Bridget Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Kelter Katharine Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Ansari Asif Muzaffar	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Peralta Mark F Md	Practitioner - Primary Care Provider (PCP)											
Anna Kazanskaya Md	Practitioner - Primary Care Provider (PCP)											
Monique Jasmin Collier	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Cremins Patricia A Rpa	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Slyer Jason T	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Ortiz-Morales Hilda	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Quinones Wendy	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	



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* Safety Net Providers in Green

Participating in Projects												
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii	
Molina Ortiz Elizabeth Irene	Practitioner - Primary Care Provider (PCP)											
Persaud Indrani	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓		✓	
Joseph Brigid Md	Practitioner - Primary Care Provider (PCP)											
Sandeep S Kochar Mbbs	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Weiss Caryn	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Carbuto Alfred	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Rajagopal Latha	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Adaramola Mojisola	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓		✓	✓	✓	✓	
Suvarna Nair Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Valicenti-Mcdermott Maria	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Reidy Kimberly	Practitioner - Primary Care Provider (PCP)											
Shailaja N Setty	Practitioner - Primary Care Provider (PCP)											
Palomino Lucy	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓		✓	✓	✓		✓	
Greer Tirza	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Winkfield-Royster Tawana	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Sowmya Stephen Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Khanna Kartika	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Elisabeth Emma Ihler Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Fox Aaron D Md	Practitioner - Primary Care Provider (PCP)											
Patel Bhawesh Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Oppenheimer Orit	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Kesebir Deniz	Practitioner - Primary Care Provider (PCP)											
Jonathan T Chang	Practitioner - Primary Care Provider (PCP)											
Vicil Bernice Michelle	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Brust James Charles Morrison Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Whitlow Regina	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Murphy Richard	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Acevedo Donna	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Tzavaras Alexander	Practitioner - Primary Care Provider (PCP)											
Starrels Joanna	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Joseph Gillane	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Hersenson David Scott	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Dorval Marie-Ange Clodette Md	Practitioner - Primary Care Provider (PCP)											
Kempton Patricia B	Practitioner - Primary Care Provider (PCP)											
Amy S Ciner Md	Practitioner - Primary Care Provider (PCP)											
Howard Slomko	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	



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Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii	
George Mathew Md	Practitioner - Primary Care Provider (PCP)											
Nowakowskyj Klaudia	Practitioner - Primary Care Provider (PCP)											
Hackenburg Emily	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓		✓	
Nunez Denise Joanna Md	Practitioner - Primary Care Provider (PCP)											
Raza Zamar Fatima Md	Practitioner - Primary Care Provider (PCP)											
Menchaca Raquel	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Calvo Manuela	Practitioner - Primary Care Provider (PCP)											
Wey Ginger	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Danila Deliana Md	Practitioner - Primary Care Provider (PCP)											
Balde Alseny Md	Practitioner - Primary Care Provider (PCP)											
Elam Rashiah Md	Practitioner - Primary Care Provider (PCP)											
Bidiwala Aneela Ashraf Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Saxena Amit K Md	Practitioner - Primary Care Provider (PCP)											
Kini Jyoti	Practitioner - Primary Care Provider (PCP)											
Sinha Nandita	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Gonzalez-Lamos Rafaela	Practitioner - Primary Care Provider (PCP)											
Hamilton Monique	Practitioner - Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Saporito Anna Gabriella Md	Practitioner - Primary Care Provider (PCP)											
Prasanta Basak Md	Practitioner - Primary Care Provider (PCP)											
Scharbach Kathryn	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Poduval Aruna	Practitioner - Primary Care Provider (PCP)											
Kyei-Frimpong Jamie	Practitioner - Primary Care Provider (PCP)											
Jordan Golubcow-Teglasi	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Francis Mitzie	Practitioner - Primary Care Provider (PCP)											
Rimmer Linda Marie Gawronski	Practitioner - Primary Care Provider (PCP)											
Lumibao Ala-May Pabillo Md	Practitioner - Primary Care Provider (PCP)											
Ford Miriam	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓		✓	
Taylor-Kamara N'Gadie	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Kalafatic William Edward Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓			
Mandelker Lisa	Practitioner - Primary Care Provider (PCP)											
Martin Monica A	Practitioner - Primary Care Provider (PCP)											
Akwuba Uche Onyeabo li Do	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Hodgson Sybil Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Shira Bassly	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Kerry J Murphy	Practitioner - Primary Care Provider (PCP)											
Gross Rachel	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	



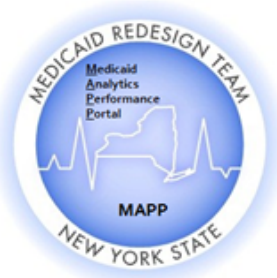
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 Delivery System Reform Incentive Payment Project

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* Safety Net Providers in Green

Participating in Projects												
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii	
Shpitalnik Larisa	Practitioner - Primary Care Provider (PCP)											
Parekh Jillian Bandler	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Mathew Joel Jacob	Practitioner - Primary Care Provider (PCP)											
Emenike Loretta Azuka	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Abieyuwa Iyare	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Sheira L Schlair Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Shukla Vaishalee Ramesh Md	Practitioner - Primary Care Provider (PCP)											
Lucan Sean C	Practitioner - Primary Care Provider (PCP)											
Jordan William	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Miskovitz Sharyn	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Lee Regina	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Aponte Maya	Practitioner - Primary Care Provider (PCP)											
Miller Sarah	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓		✓	
Masson Ella	Practitioner - Primary Care Provider (PCP)											
Bouallali Hind	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Alfonso Jillian Sheree	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Upadhyay Sanjay	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Benson Quintina Louise	Practitioner - Primary Care Provider (PCP)											
Beniyaminov Yanna	Practitioner - Primary Care Provider (PCP)											
Banu Kaniz Nilufar Md	Practitioner - Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Robledo Lisette Ayala	Practitioner - Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Lee Christine	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Cherian Shoba Anne	Practitioner - Primary Care Provider (PCP)											
Mena Hernandez Herbert Mauricio	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Antwi Flora	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓		✓	
Mckenna Jennifer M Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Lee Juliane	Practitioner - Primary Care Provider (PCP)											
Carthen Dashima Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Andre Jean	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Belkind Uri	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Turetsky Risa Ross	Practitioner - Primary Care Provider (PCP)											
Johnson Julius Iii	Practitioner - Primary Care Provider (PCP)											
Leon Kenneth	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Goodwin Nadia S	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Kang Elaine You Mi	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓		✓	
Bathory Eleanor	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	



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* Safety Net Providers in Green

Participating in Projects												
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii	
Mannam Prashanth	Practitioner - Primary Care Provider (PCP)											
Schonberg Dana	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Lee Doreen	Practitioner - Primary Care Provider (PCP)											
Tenney Nancy Lee	Practitioner - Primary Care Provider (PCP)											
Kim Forrester-Dumont	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓		✓	✓	✓	✓	
Harris Elizabeth Elizabeth Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Pierre Florence Dominique	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Vassilakis Athina Md	Practitioner - Primary Care Provider (PCP)											
Parnas Taya	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Shapiro Lauren	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Tavana Denise Marie	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Asas Kathleen Du	Practitioner - Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Anh Viet Vuong	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Davis Jennifer	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Galhotra Sanjay	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Pratomo Vanessa	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Choudhary Pratima	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Krishan Sheila	Practitioner - Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Tan Jade	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Shah Amishi Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Kapoor Aarti	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Bader Eric Myer	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Abankwah Akosua Sarpomaa	Practitioner - Primary Care Provider (PCP)											
Bortnick Anna Emily	Practitioner - Primary Care Provider (PCP)											
Seung Hee Kang	Practitioner - Primary Care Provider (PCP)											
Muse Jessica Md	Practitioner - Primary Care Provider (PCP)											
Min Insung	Practitioner - Primary Care Provider (PCP)											
Marrast Lyndonna	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Patel Viraj	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Khaw Adrian	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Farley Alice Gutknecht	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Macchiavello Guido Antenor	Practitioner - Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Nori Priya Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Taylor Annelle Claire	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Alam Shah	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Figuroa-Martinez Silkia	Practitioner - Primary Care Provider (PCP)											



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Alvarez Dimitri	Practitioner - Primary Care Provider (PCP)											
Martin Michelle	Practitioner - Primary Care Provider (PCP)											
Varghese Justin	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Hawkins Jermel Joseph Jr	Practitioner - Primary Care Provider (PCP)											
Hochman Sarah	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Tan Jenny Yu	Practitioner - Primary Care Provider (PCP)											
Hwang Hannah	Practitioner - Primary Care Provider (PCP)											
Ismailova Kyamalya A	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Elrington Carol	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Tomuta Vlad	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Tarkela Jenna Maria	Practitioner - Primary Care Provider (PCP)											
Beaulieu Richard	Practitioner - Primary Care Provider (PCP)											
Serrano Esmeralda	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Lapman Lisa	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Gomez-Marquez Jose C	Practitioner - Primary Care Provider (PCP)	✓						✓	✓	✓	✓	
Hwang Irene	Practitioner - Primary Care Provider (PCP)											
Broder Molly	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Chae Kristina	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Toh Jennifer	Practitioner - Primary Care Provider (PCP)											
Brubaker Mark	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Korin Laura	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Iyer Shwetha	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Wang Lin-Fan	Practitioner - Primary Care Provider (PCP)											
Morrison Briana	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓		✓	
Ikeda Scott	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Zaman Selina Sultana	Practitioner - Primary Care Provider (PCP)											
Borrero Melissa	Practitioner - Primary Care Provider (PCP)											
Erichsen Daniel	Practitioner - Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Young-Geye Stephanie	Practitioner - Primary Care Provider (PCP)											
Spengler Emily	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Bhardwaj Anuj	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Karp Sara	Practitioner - Primary Care Provider (PCP)											
Roth Serena Lauren	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Rosansky Rachel Beth	Practitioner - Primary Care Provider (PCP)											
Augustin Paul	Practitioner - Primary Care Provider (PCP)											
Semanision Kristen	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓		✓	



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Participating in Projects													
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Pinzon Robin Ramos	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓				
Suter Maureen Natalie	Practitioner - Primary Care Provider (PCP)												
Mansouri Giti	Practitioner - Primary Care Provider (PCP)												
Buckle Jody Ann	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓		✓	✓	✓	✓		
Roth Rachel	Practitioner - Primary Care Provider (PCP)												
Green Patrice P	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓		
Golebiowska Angelika	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓		
Yunus Adnan	Practitioner - Primary Care Provider (PCP)												
Cochran Lauren	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓		
Rosado Rodriguez Alida Melisa	Practitioner - Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓		
Laverdiere Michele Md	Practitioner - Primary Care Provider (PCP)												
Robert Joyce Folashade	Practitioner - Primary Care Provider (PCP)												
Kelderhouse Jacqueline Mary	Practitioner - Primary Care Provider (PCP)												
Grinion Charlene M	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓		
Degraffe Lisa	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓		
Lam Kimberly R	Practitioner - Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓		
Rodriguez-Iglesias Realba	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓				
Budrock Karin Marie	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓			✓	
Wesp Linda Marie	Practitioner - Primary Care Provider (PCP)												
Simon Margo	Practitioner - Primary Care Provider (PCP)												
Rahman Rounak	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓		
Watkins Isheka S	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓		
Crawford Michele	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓		
Tschannerl Asiya S	Practitioner - Primary Care Provider (PCP)												
Conigliaro Rosemarie Lombardi Md	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓		
Parikh Stuti	Practitioner - Primary Care Provider (PCP)												
Narcisse Debra	Practitioner - Primary Care Provider (PCP)												
Cano Nefertiti	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓		
Richards Tahshann	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓		
Blackstock Oni	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓		
Zagreda Leze	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓		
Alas-Hun Sheila	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓		
L'Official Janel Elise	Practitioner - Primary Care Provider (PCP)												
Goss Erin	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓		
Patel Milani	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓		
Joseph Jonathan	Practitioner - Primary Care Provider (PCP)												



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Adeboye Olumayiwa O	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Mendez Carol Bibiana	Practitioner - Primary Care Provider (PCP)											
Vargas Marcelo Paul	Practitioner - Primary Care Provider (PCP)											
Christoforetti Ruth	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Prabhakaran Sapna	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Byfield Celecia	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Shukla Shuchin	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Aung Khun Zawhtet	Practitioner - Primary Care Provider (PCP)											
Jerome Maritza Jasmine	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Ehtesham Nadira	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Teich Alice	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Davis Raquel	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Bartsch Sona	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Chamnongvongse Pirahatai	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Dumrese Danielle Lee	Practitioner - Primary Care Provider (PCP)											
De Guzman Paul Quinto	Practitioner - Primary Care Provider (PCP)											
Estrella Karen	Practitioner - Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Hernandez Luis	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Shiwbaran Leena Shaleen	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Shunamon Nicole	Practitioner - Primary Care Provider (PCP)											
Matos Elaine	Practitioner - Primary Care Provider (PCP)											
Medar Shivanand	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Beruke Hanna	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Chhavi Rai	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Cheng Wei	Practitioner - Primary Care Provider (PCP)											
Rivera Veronica	Practitioner - Primary Care Provider (PCP)											
Henriquez Gabriela Maria	Practitioner - Primary Care Provider (PCP)											
Torrents Martin	Practitioner - Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Fung Chaw Gloria	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
March Anika Jolene	Practitioner - Primary Care Provider (PCP)											
Goldstein Lissa Kary	Practitioner - Primary Care Provider (PCP)											
Winfield Dara	Practitioner - Primary Care Provider (PCP)											
Jean-Jacques Lamerchie Mohane	Practitioner - Primary Care Provider (PCP)											
Bobra Shalini	Practitioner - Primary Care Provider (PCP)											
Sharmin Shahnaz	Practitioner - Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Berrak Su Gulsun	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	



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Mccafferty Hallie	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Mathews Premila Maria	Practitioner - Primary Care Provider (PCP)											
Rabot Jamie	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Ramlall Wendy	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Mendelsohn Andrea	Practitioner - Primary Care Provider (PCP)											
Sharma Manju	Practitioner - Primary Care Provider (PCP)											
Mercedes Angela	Practitioner - Primary Care Provider (PCP)											
Holt Elizabeth	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓		✓	✓	✓		✓	
Sta Ana Victor	Practitioner - Primary Care Provider (PCP)											
Shenko Christina Angela	Practitioner - Primary Care Provider (PCP)											
Kamath Aviva Michele	Practitioner - Primary Care Provider (PCP)											
Raghavan Sreekala	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Cruz Jessica	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Fyffe Ullanda Pattion	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Nguyen Henry Van	Practitioner - Primary Care Provider (PCP)											
Goodman Stephanie Michelle	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Robinson Yavonne	Practitioner - Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Madaline Theresa Fitzgerald	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Guilliamas Conair	Practitioner - Primary Care Provider (PCP)											
Patel Amit	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Castillo Thais Melissa	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Lupu Sarah	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Murakami Noriyuki	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Kumar Bhavik	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Liggett Alicia L	Practitioner - Primary Care Provider (PCP)											
Edwards Barbara	Practitioner - Primary Care Provider (PCP)											
Salcedo Vanessa	Practitioner - Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Chiocconi Sofia	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Paredes Christophe	Practitioner - Primary Care Provider (PCP)											
Norton Brianna	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Brown Nicole	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Perez Hector	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Kho Sheryl Grace Rosero	Practitioner - Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Fox Kelita Louise	Practitioner - Primary Care Provider (PCP)											
Ekanadham Himabindu	Practitioner - Primary Care Provider (PCP)											
Carl Lamour-Occean Carline	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	



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Participating in Projects												
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Badillo Diana	Practitioner - Primary Care Provider (PCP)											
Chang Diane	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Ntiamoah Kwabena	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓		✓	
Laude Amy Kristin	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓			
Karkhanis Jamuna	Practitioner - Primary Care Provider (PCP)											
Wilder Venis Tiarra	Practitioner - Primary Care Provider (PCP)											
Natarajan Rupa Narayani	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓			✓
Pittman Kai	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Scott Pardella Jolanda	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Velez Jennifer	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Ogbonna Rose N	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Ningthoujam Sunita	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Rodriguez-Jaquez Carlos R	Practitioner - Primary Care Provider (PCP)											
Hwang Andrew	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓			✓
Lazarin Margaux Helene	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓			✓
Lamb Angela	Practitioner - Primary Care Provider (PCP)											
Diaz De Villalvilla Alexander	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Leasy Menachem Jeremy	Practitioner - Primary Care Provider (PCP)											
Martinucci Katharine Maria	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Sims Daniel	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Chan York Sing	Practitioner - Primary Care Provider (PCP)											
Kilinski Benjamin	Practitioner - Primary Care Provider (PCP)											
Alonge Oluwatoyin Morayo	Practitioner - Primary Care Provider (PCP)											
Mirchandani Monica Hargrovind	Practitioner - Primary Care Provider (PCP)											
Donovan Edmund J	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Brown Tartania Maria	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Gyura Philip Joseph	Practitioner - Primary Care Provider (PCP)											
Manulli Joju John	Practitioner - Primary Care Provider (PCP)											
Yousuf Md Abdullah	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Bhatia Sapna N	Practitioner - Primary Care Provider (PCP)											
Thomas Kerone P	Practitioner - Primary Care Provider (PCP)											
Ray-Schoenfeld Naomi	Practitioner - Primary Care Provider (PCP)											
Lan Andrew	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Annunziata Guiseppe	Practitioner - Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Reindl Alisa	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓			✓
Roman Jasmin	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓			✓



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Copeland Ebony R	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Strong Jennifer Elizabeth	Practitioner - Primary Care Provider (PCP)											
Nayudu Suresh Kumar S	Practitioner - Primary Care Provider (PCP)	✓						✓	✓	✓	✓	
Gover Mary Trace	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Robles Juan Carlos	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Bumol Joel Matthew	Practitioner - Primary Care Provider (PCP)											
Cimt Karene	Practitioner - Primary Care Provider (PCP)											
Breuer Alexandra	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Virani Zahra	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓		✓	
Marrero Jessica	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Velez Christopher	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Sabari Joshua	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Rosenstein Hilary	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Kaplan-Weisman Laura	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓		✓	
Swedish Kristin Anne	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Pierce Carolyn Marie	Practitioner - Primary Care Provider (PCP)											
Remde Alan Hugh	Practitioner - Primary Care Provider (PCP)											
Baum Laura	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Rosenberg Rachel	Practitioner - Primary Care Provider (PCP)											
Sreeram Radhika	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Sachdeva Crystal	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Kang Joy	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Gumbs Maudina S	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Cartmill Kimberly	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Pham Shirley	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Kotchev Nicola	Practitioner - Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Snellings John	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Martorella Teresa	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Singhal Raman	Practitioner - Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Quick Melissa Kaufman	Practitioner - Primary Care Provider (PCP)											
Ricardo A Mornaghi Physician Pllc	Practitioner - Primary Care Provider (PCP)											
Gerrity Colleen Rogers	Practitioner - Primary Care Provider (PCP)											
Paul Allison	Practitioner - Primary Care Provider (PCP)											
Kwan Amy	Practitioner - Primary Care Provider (PCP)											
Urphanishvili Titnatin	Practitioner - Primary Care Provider (PCP)											
Oliver Tierra	Practitioner - Primary Care Provider (PCP)											



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Ngala-El Yasmin S	Practitioner - Primary Care Provider (PCP)												
Kung Lili Md	Practitioner - Primary Care Provider (PCP)												
Tugman Cheryl	Practitioner - Primary Care Provider (PCP)												
Harris Jamal	Practitioner - Primary Care Provider (PCP)												
Brown Collette	Practitioner - Primary Care Provider (PCP)												
Serafin Dana J	Practitioner - Primary Care Provider (PCP)												
Rodriguez Daniel Camilo	Practitioner - Primary Care Provider (PCP)												
White Devon	Practitioner - Primary Care Provider (PCP)												
Gerteis Emily P	Practitioner - Primary Care Provider (PCP)												
Tiamiyu Olushola	Practitioner - Primary Care Provider (PCP)												
Hocking Stephanie	Practitioner - Primary Care Provider (PCP)												
Li Jack	Practitioner - Primary Care Provider (PCP)												
Schiff Eugene Charles	Practitioner - Primary Care Provider (PCP)												
Pan Jingyu	Practitioner - Primary Care Provider (PCP)												
Zhukovski Dmitry Md	Practitioner - Primary Care Provider (PCP)												
Institute For Family Hlth	Practitioner - Primary Care Provider (PCP)												
Desarden Connie Anjoli	Practitioner - Primary Care Provider (PCP)												
Akiyama Matthew	Practitioner - Primary Care Provider (PCP)												
Giegel Melanie Joy	Practitioner - Primary Care Provider (PCP)												
Pileta Lourdes X	Practitioner - Primary Care Provider (PCP)												
Olivares Maldonado Gonzalo	Practitioner - Primary Care Provider (PCP)												
Glaser Joy H Md	Practitioner - Primary Care Provider (PCP)												
Kanahara Satoko	Practitioner - Primary Care Provider (PCP)												
Holleran Elizabeth	Practitioner - Primary Care Provider (PCP)												
Okrent John Lazear	Practitioner - Primary Care Provider (PCP)												
Trevino Lara Elizabeth	Practitioner - Primary Care Provider (PCP)												
Zheng Yan Hong	Practitioner - Primary Care Provider (PCP)												
Dagli Sanatkumar Dr.	Practitioner - Primary Care Provider (PCP)												
Vaidya Minal	Practitioner - Primary Care Provider (PCP)												
Ruddy-Ramirez Cory	Practitioner - Primary Care Provider (PCP)												
Tyau Nicholas Daniel	Practitioner - Primary Care Provider (PCP)												
Simmons Martha	Practitioner - Primary Care Provider (PCP)												
Remen Razel	Practitioner - Primary Care Provider (PCP)												
Lu Tiffany	Practitioner - Primary Care Provider (PCP)												
Figuroa Kelen J	Practitioner - Primary Care Provider (PCP)												
Graham Luner Salome	Practitioner - Primary Care Provider (PCP)												



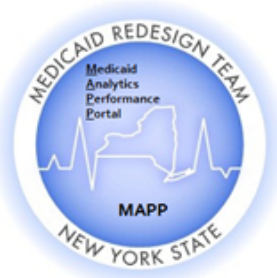
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Alkhairw Hadeel	Practitioner - Primary Care Provider (PCP)												
Polizzi Laura Netburn	Practitioner - Primary Care Provider (PCP)												
Amanquah Lena A Do	Practitioner - Primary Care Provider (PCP)												
De La Huerta Rafaela Maria	Practitioner - Primary Care Provider (PCP)												
Zevallos-Ramos Michelle A	Practitioner - Primary Care Provider (PCP)												
Palmer Charibel A	Practitioner - Primary Care Provider (PCP)												
Prince Tresa Smitha	Practitioner - Primary Care Provider (PCP)												
Rogers Margaret	Practitioner - Primary Care Provider (PCP)												
Hogan Alexander	Practitioner - Primary Care Provider (PCP)												
Dunner Ricardo Orlando Md	Practitioner - Primary Care Provider (PCP)												
Fletcher, Fnp Debbian	Practitioner - Primary Care Provider (PCP)												
Moscou Susan	Practitioner - Primary Care Provider (PCP)												
Olivo Villabrilte Raquel Melina	Practitioner - Primary Care Provider (PCP)												
Baker Ben	Practitioner - Primary Care Provider (PCP)												
Weiss David	Practitioner - Primary Care Provider (PCP)												
Khedimi Rabea	Practitioner - Primary Care Provider (PCP)												
Nguyen Kim	Practitioner - Primary Care Provider (PCP)												
John Jereesh T	Practitioner - Primary Care Provider (PCP)												
Chavarria Nelson	Practitioner - Primary Care Provider (PCP)												
Shin Sangyoon J	Practitioner - Primary Care Provider (PCP)												
Aggarwal Shilpi	Practitioner - Primary Care Provider (PCP)												
Dayan-Rosenman David Samson	Practitioner - Primary Care Provider (PCP)												
Solomon Seymour Md	Practitioner - Non-Primary Care Provider (PCP)												
Rosenblum Robert Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Karkus Harvey D Md	Practitioner - Non-Primary Care Provider (PCP)												
Rakoff Saul Md	Practitioner - Non-Primary Care Provider (PCP)												
Epstein Stanley Md	Practitioner - Non-Primary Care Provider (PCP)												
Rand Jacob H Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Morris Donald A Md	Practitioner - Non-Primary Care Provider (PCP)												
Galst Gerald Md	Practitioner - Non-Primary Care Provider (PCP)												
Sprayregen Seymour Md	Practitioner - Non-Primary Care Provider (PCP)												
Freeman Leonard M Md	Practitioner - Non-Primary Care Provider (PCP)												
Smith Theodore R Md	Practitioner - Non-Primary Care Provider (PCP)												
Spiro Alfred J Md	Practitioner - Non-Primary Care Provider (PCP)												
Cooper Jerome A Md	Practitioner - Non-Primary Care Provider (PCP)												
Rothman Seymour J Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓



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Manspeizer Sheldon Md	Practitioner - Non-Primary Care Provider (PCP)											
Matusow Gene R Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Flamm Eugene S Md Pc	Practitioner - Non-Primary Care Provider (PCP)											
Fleischer Norman Md	Practitioner - Non-Primary Care Provider (PCP)											
Koenigsberg Mordecai Pc Md	Practitioner - Non-Primary Care Provider (PCP)											
Rindfleish Burton Md Pc	Practitioner - Non-Primary Care Provider (PCP)											
Robinson Stephen H Md	Practitioner - Non-Primary Care Provider (PCP)	✓						✓	✓	✓	✓	
Ruben Robert J Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Hirsh David M Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Fisher Michael Md	Practitioner - Non-Primary Care Provider (PCP)											
Charytan Chaim Md	Practitioner - Non-Primary Care Provider (PCP)											
Lief Philip D Md	Practitioner - Non-Primary Care Provider (PCP)											
Schonberg Samuel K Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Harris Susan Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Mandel Harvey J Md	Practitioner - Non-Primary Care Provider (PCP)											
Cohen Martin N Md	Practitioner - Non-Primary Care Provider (PCP)											
Medow Norman B Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Kahan Norman Z Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Gladstone Lenore Z Md	Practitioner - Non-Primary Care Provider (PCP)											
Labi Moshe Md	Practitioner - Non-Primary Care Provider (PCP)											
Schwartz Barry M Md	Practitioner - Non-Primary Care Provider (PCP)											
Bloch Raphael S Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Pisacano Anthony M Md	Practitioner - Non-Primary Care Provider (PCP)											
Golden Ronald A Md	Practitioner - Non-Primary Care Provider (PCP)											
Basson Geoffrey H Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Brandt Lawrence Md	Practitioner - Non-Primary Care Provider (PCP)											
Swerdlow Michael L Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Kaufman David M Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Lerman Jay S Md	Practitioner - Non-Primary Care Provider (PCP)											
Milstein David M Md	Practitioner - Non-Primary Care Provider (PCP)											
Landau Thomas K Md	Practitioner - Non-Primary Care Provider (PCP)											
Berkowitz Daniel Md	Practitioner - Non-Primary Care Provider (PCP)											
Goldstein Andrew L Md	Practitioner - Non-Primary Care Provider (PCP)											
Gennarelli Louis B Md Pc	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Weinhoff Martin L Md	Practitioner - Non-Primary Care Provider (PCP)											
Lee Yung W Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	



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Fisher John Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Liebowitz Stanley Md	Practitioner - Non-Primary Care Provider (PCP)											
Juthani Virendra J Pc Md	Practitioner - Non-Primary Care Provider (PCP)											
Rana Thakor C Md	Practitioner - Non-Primary Care Provider (PCP)											
Zonszein Joel Md	Practitioner - Non-Primary Care Provider (PCP)											
Berger Joshua S Md	Practitioner - Non-Primary Care Provider (PCP)											
Rosenbaum Alfred Md	Practitioner - Non-Primary Care Provider (PCP)											
Tabaddor Kamran Md	Practitioner - Non-Primary Care Provider (PCP)											
Burk Peter G Md	Practitioner - Non-Primary Care Provider (PCP)											
Gould Richard B Md	Practitioner - Non-Primary Care Provider (PCP)											
Yoo Jinil Md	Practitioner - Non-Primary Care Provider (PCP)											
Usher Sol M Md	Practitioner - Non-Primary Care Provider (PCP)											
Shapiro Nella I Md	Practitioner - Non-Primary Care Provider (PCP)											
Tan Eng Kock C Md	Practitioner - Non-Primary Care Provider (PCP)											
Sable Robert A Md	Practitioner - Non-Primary Care Provider (PCP)											
Gutwein Isadore Md	Practitioner - Non-Primary Care Provider (PCP)											
Prasad Balasa Lakshmi	Practitioner - Non-Primary Care Provider (PCP)											
Rubinstein Arye Md	Practitioner - Non-Primary Care Provider (PCP)											
Merav Avraham D Md	Practitioner - Non-Primary Care Provider (PCP)											
Afif Juan S Md	Practitioner - Non-Primary Care Provider (PCP)											
Nikkah Abdol Hamid Md	Practitioner - Non-Primary Care Provider (PCP)											
Bakshi Saroj Sahgal	Practitioner - Non-Primary Care Provider (PCP)	✓								✓		
Mehta Dinesh Md	Practitioner - Non-Primary Care Provider (PCP)											
Morgenlander Howard L Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Burgess John D Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Kochen Ilana E Pc Md	Practitioner - Non-Primary Care Provider (PCP)											
Dasgupta Manash K Md	Practitioner - Non-Primary Care Provider (PCP)											
Haller Melvin L Md	Practitioner - Non-Primary Care Provider (PCP)											
Schick David Md	Practitioner - Non-Primary Care Provider (PCP)											
Bulaitan Manuel C Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Westfried Morris Pc Md	Practitioner - Non-Primary Care Provider (PCP)											
Rosen Norman L Md	Practitioner - Non-Primary Care Provider (PCP)											
Schiller Myles S Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Adler Melvin L Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Spindola Hugo Franco Md	Practitioner - Non-Primary Care Provider (PCP)											
Phillips Elizabeth A Md	Practitioner - Non-Primary Care Provider (PCP)											



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Tabaddor Flora Md	Practitioner - Non-Primary Care Provider (PCP)											
Cronen Arthur C Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Wolf Kenneth J Pc Md	Practitioner - Non-Primary Care Provider (PCP)											
Koblentz Daniel E Md	Practitioner - Non-Primary Care Provider (PCP)											
Gudis Matthew Md	Practitioner - Non-Primary Care Provider (PCP)											
Labiner Bartley R Dds	Practitioner - Non-Primary Care Provider (PCP)											
Kaminer Ruth Md	Practitioner - Non-Primary Care Provider (PCP)											
Spinowitz Bruce S Md	Practitioner - Non-Primary Care Provider (PCP)											
Levine Arnold J Md	Practitioner - Non-Primary Care Provider (PCP)											
Herbert John T Ii	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Sas Norman Md	Practitioner - Non-Primary Care Provider (PCP)											
Yared Thomas A Md	Practitioner - Non-Primary Care Provider (PCP)											
Seimon Leonard P Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Forman Robert Md	Practitioner - Non-Primary Care Provider (PCP)											
Horn David Od	Practitioner - Non-Primary Care Provider (PCP)											
Melman Arnold Md	Practitioner - Non-Primary Care Provider (PCP)											
Chowdhury Jayanta Roy Md	Practitioner - Non-Primary Care Provider (PCP)											
Sherman Howard Ian Md	Practitioner - Non-Primary Care Provider (PCP)											
Silverman Ralph I Md	Practitioner - Non-Primary Care Provider (PCP)											
Appleman Warren Md	Practitioner - Non-Primary Care Provider (PCP)											
Folkert Vaughn W Md	Practitioner - Non-Primary Care Provider (PCP)											
Nayeem Syed A Md	Practitioner - Non-Primary Care Provider (PCP)											
Boczko Stanley H Md	Practitioner - Non-Primary Care Provider (PCP)											
Schwartz Bruce Jan Md	Practitioner - Non-Primary Care Provider (PCP)											
Landau Leon C Pc Md	Practitioner - Non-Primary Care Provider (PCP)											
Bernhardt Bernard Md	Practitioner - Non-Primary Care Provider (PCP)											
Liteplo Ronald Roman Md	Practitioner - Non-Primary Care Provider (PCP)											
Vazquez Raphael Luis Md	Practitioner - Non-Primary Care Provider (PCP)											
Mohammad Wali Md Pc	Practitioner - Non-Primary Care Provider (PCP)											
Kupietz Samuel S Phd	Practitioner - Non-Primary Care Provider (PCP)											
Roberts Larry P Md	Practitioner - Non-Primary Care Provider (PCP)											
Cohen Allen H Od	Practitioner - Non-Primary Care Provider (PCP)											
Sotudeh Shariar Md	Practitioner - Non-Primary Care Provider (PCP)											
Heiman Peter L Md	Practitioner - Non-Primary Care Provider (PCP)											
Haft David A Pc Md	Practitioner - Non-Primary Care Provider (PCP)											
Orlando Christopher A Dpm	Practitioner - Non-Primary Care Provider (PCP)											



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Tuckman Monte Dpm	Practitioner - Non-Primary Care Provider (PCP)											
Vilinsky Alan M Od	Practitioner - Non-Primary Care Provider (PCP)											
Lynn Robert I Md	Practitioner - Non-Primary Care Provider (PCP)											
Jacobs Louis William Dpm	Practitioner - Non-Primary Care Provider (PCP)											
Strauss Harvey Dpm Pc	Practitioner - Non-Primary Care Provider (PCP)											
Volino Ronald John Dpm	Practitioner - Non-Primary Care Provider (PCP)											
Wolstein Lewis Dpm Pc	Practitioner - Non-Primary Care Provider (PCP)											
Kim Soo G Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Hali Theodore F Dpm	Practitioner - Non-Primary Care Provider (PCP)											
Lukoff Arthur S Dpm	Practitioner - Non-Primary Care Provider (PCP)											
Miele Robert A Dpm	Practitioner - Non-Primary Care Provider (PCP)											
Schwartz Kenneth S Md	Practitioner - Non-Primary Care Provider (PCP)	✓						✓	✓	✓	✓	
Shamoon Harry Md	Practitioner - Non-Primary Care Provider (PCP)											
Glockenberg Aaron Dpm	Practitioner - Non-Primary Care Provider (PCP)											
Pathy Venkatachala	Practitioner - Non-Primary Care Provider (PCP)											
Devi Sarala A Md	Practitioner - Non-Primary Care Provider (PCP)											
Duvivier Roger Md	Practitioner - Non-Primary Care Provider (PCP)											
Kulick Roy G	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Richards Mahesan Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Moshe Solomon L Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Chiaramonte Lawrence T	Practitioner - Non-Primary Care Provider (PCP)											
Shuster Harvey Lawrence Dds	Practitioner - Non-Primary Care Provider (PCP)											
Kennedy Gary J Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Zalaznick Steven M Od	Practitioner - Non-Primary Care Provider (PCP)											
Wellington Liu Y Md	Practitioner - Non-Primary Care Provider (PCP)											
Throggs Neck Neurological D&T	Practitioner - Non-Primary Care Provider (PCP)											
St Hill Wayne W Dds	Practitioner - Non-Primary Care Provider (PCP)											
Naveh Marcia Spiegel Md	Practitioner - Non-Primary Care Provider (PCP)											
Bhansali Lata D Md	Practitioner - Non-Primary Care Provider (PCP)											
Kymissis Pavlos Md	Practitioner - Non-Primary Care Provider (PCP)											
Park Chung Byung Md	Practitioner - Non-Primary Care Provider (PCP)											
Chun Kwang J Md	Practitioner - Non-Primary Care Provider (PCP)											
Alaie Dariush Pc Md	Practitioner - Non-Primary Care Provider (PCP)											
Wang Frederick M Md	Practitioner - Non-Primary Care Provider (PCP)											
Fox Mark L Pc Md	Practitioner - Non-Primary Care Provider (PCP)											
Young Zenaida L Md	Practitioner - Non-Primary Care Provider (PCP)											



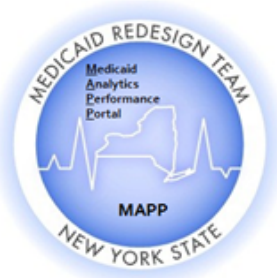
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Delphin Ellise Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Leblang Denis Dpm	Practitioner - Non-Primary Care Provider (PCP)											
Holstein Stanley B Pc Md	Practitioner - Non-Primary Care Provider (PCP)											
Izes Jay Md	Practitioner - Non-Primary Care Provider (PCP)											
Goldstein Barry I Md	Practitioner - Non-Primary Care Provider (PCP)											
Schaumburg Herbert Howard Md	Practitioner - Non-Primary Care Provider (PCP)											
Sherman Deborah S Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Cohen Ben Zane Md	Practitioner - Non-Primary Care Provider (PCP)											
Handwerker Lisa B Md	Practitioner - Non-Primary Care Provider (PCP)											
Rangraj Madhu S Md	Practitioner - Non-Primary Care Provider (PCP)											
Miura Dennis Seiji Md	Practitioner - Non-Primary Care Provider (PCP)											
Walsh Christine Ann Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Amler David H Md	Practitioner - Non-Primary Care Provider (PCP)											
Lechich Anthony J Md	Practitioner - Non-Primary Care Provider (PCP)											
Blum David A Md	Practitioner - Non-Primary Care Provider (PCP)											
Fisher James A Dpm	Practitioner - Non-Primary Care Provider (PCP)											
Candela Ralph T Md	Practitioner - Non-Primary Care Provider (PCP)											
Yamani Abdollah Md	Practitioner - Non-Primary Care Provider (PCP)											
Wolf Ellen L Md	Practitioner - Non-Primary Care Provider (PCP)											
Oconnell William F Od	Practitioner - Non-Primary Care Provider (PCP)											
Mignone Biagio V Md	Practitioner - Non-Primary Care Provider (PCP)											
Golier Francis Carl Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Wasserman Sheldon M Md	Practitioner - Non-Primary Care Provider (PCP)											
Klass Stephen C Md	Practitioner - Non-Primary Care Provider (PCP)											
Chepuru Yadagiri Md	Practitioner - Non-Primary Care Provider (PCP)											
Scher Larry Alan Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Morello Robert F Md	Practitioner - Non-Primary Care Provider (PCP)											
Kazimiroff Julie Dds	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Weinberg S Dana	Practitioner - Non-Primary Care Provider (PCP)											
Brockner-Brower Nora	Practitioner - Non-Primary Care Provider (PCP)											
Boakye Kwadwo Md	Practitioner - Non-Primary Care Provider (PCP)											
Schnur Michael J Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Gitler Bernard Md	Practitioner - Non-Primary Care Provider (PCP)											
Dipietro Joseph A Md	Practitioner - Non-Primary Care Provider (PCP)											
Bass Sherry J Od	Practitioner - Non-Primary Care Provider (PCP)											
Hantman Morton M Md	Practitioner - Non-Primary Care Provider (PCP)											



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Tropper Pamela J Md	Practitioner - Non-Primary Care Provider (PCP)											
Schubart Ulrich Md	Practitioner - Non-Primary Care Provider (PCP)											
Frank Susan Judith Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Berlin Arnold W Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Rosenstreich David Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Fried Marvin P Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Sherman John E	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Oropall Robert Michael Dpm	Practitioner - Non-Primary Care Provider (PCP)											
Novotny Paul L Md	Practitioner - Non-Primary Care Provider (PCP)	✓						✓	✓	✓	✓	
Levy I Martin Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Kwiatek Matthew K Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Pinsker Kenneth L Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Frost David Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Burns Edward Md	Practitioner - Non-Primary Care Provider (PCP)											
Sussman Ira I Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Saitta Richard Md	Practitioner - Non-Primary Care Provider (PCP)											
Giovinazzo Vincent Jerome Md	Practitioner - Non-Primary Care Provider (PCP)											
Cicio Gary Dpm	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓		✓	
Schwartz Kenneth Stuart Md	Practitioner - Non-Primary Care Provider (PCP)											
Kaplan Jerry Md	Practitioner - Non-Primary Care Provider (PCP)											
Phillips Malcolm C Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Agarwal Nanakram Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Kelly Carol Bocaccino Md	Practitioner - Non-Primary Care Provider (PCP)											
Ferrick Kevin James Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Markowitz Morri E Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Liss Mark R Md	Practitioner - Non-Primary Care Provider (PCP)											
Roger Ignatius Daniel Md	Practitioner - Non-Primary Care Provider (PCP)											
Strassman David Dpm	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Miller Michael H Md	Practitioner - Non-Primary Care Provider (PCP)											
Koppel Barbara Sue Md	Practitioner - Non-Primary Care Provider (PCP)											
Panigrahi Dev Das Md	Practitioner - Non-Primary Care Provider (PCP)											
Kressner Michael Stewart Md	Practitioner - Non-Primary Care Provider (PCP)											
Taffet Sanford L Md	Practitioner - Non-Primary Care Provider (PCP)											
Stamm Joseph Martin Od	Practitioner - Non-Primary Care Provider (PCP)											
Murthy Vasantha L Md	Practitioner - Non-Primary Care Provider (PCP)											
Fitz James Antoine Ingrid A M	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	



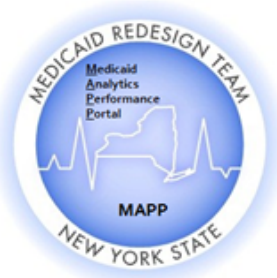
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Dasgupta Indra Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Weinberg Gerard Md	Practitioner - Non-Primary Care Provider (PCP)											
Inwald Gary N Do	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Proner Sanford Clay Dpm	Practitioner - Non-Primary Care Provider (PCP)											
Patel Ramanbhai C Md	Practitioner - Non-Primary Care Provider (PCP)											
Camacho Fernando J Md	Practitioner - Non-Primary Care Provider (PCP)											
Soden Richard M Od	Practitioner - Non-Primary Care Provider (PCP)											
Smith Aloysius G Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Swirsky Michael H Md Pc	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Ruiz Armando Md	Practitioner - Non-Primary Care Provider (PCP)											
Schechter Alan Lewis Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Naik Geetha D Md	Practitioner - Non-Primary Care Provider (PCP)											
Rafat Nadereh Md Pc	Practitioner - Non-Primary Care Provider (PCP)											
Rao Prakashchandra M Md	Practitioner - Non-Primary Care Provider (PCP)											
Teuscher Enrique J Md	Practitioner - Non-Primary Care Provider (PCP)											
Kaskel Frederick J Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Burns Mark Roger Md	Practitioner - Non-Primary Care Provider (PCP)											
Friedman Ellen Wolkin Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Dziedzic Ingeborg Svetlana Md	Practitioner - Non-Primary Care Provider (PCP)											
Matos Marshall I M.D. Md	Practitioner - Non-Primary Care Provider (PCP)											
Grenell Steven L Md	Practitioner - Non-Primary Care Provider (PCP)											
Marcovici Eli Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Thornhill Beverly A Md	Practitioner - Non-Primary Care Provider (PCP)											
Mackler Karen M Md	Practitioner - Non-Primary Care Provider (PCP)											
Shinnar Shlomo Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Rubin Mark I Md	Practitioner - Non-Primary Care Provider (PCP)											
Weissbart Clyde H Md	Practitioner - Non-Primary Care Provider (PCP)											
Billett Henny Heisler Md	Practitioner - Non-Primary Care Provider (PCP)											
Silverman Rubin S Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Feld Michael Md	Practitioner - Non-Primary Care Provider (PCP)											
Jayagopal Salem Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Wolfson Mitchell Md	Practitioner - Non-Primary Care Provider (PCP)											
Chess Jeremy Md	Practitioner - Non-Primary Care Provider (PCP)											
Thorpy Michael J Md	Practitioner - Non-Primary Care Provider (PCP)											
Charles Yardley B Md Pc	Practitioner - Non-Primary Care Provider (PCP)											
Handler Lawrence Lee Dpm	Practitioner - Non-Primary Care Provider (PCP)											



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Strassman Lawrence Dpm	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Bogdan Susan Md Pc	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Pelcovitz Nachum T	Practitioner - Non-Primary Care Provider (PCP)											
Yurberg Emily R Md	Practitioner - Non-Primary Care Provider (PCP)											
Kim Kyung Ha Md	Practitioner - Non-Primary Care Provider (PCP)											
Suarez Reynol Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Galler Marilyn Md	Practitioner - Non-Primary Care Provider (PCP)											
Nordin Charles Md	Practitioner - Non-Primary Care Provider (PCP)	✓						✓	✓	✓	✓	
Kim Dennis Dae-Joo	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Singer Lewis P Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Spindel Robert Andrew Md	Practitioner - Non-Primary Care Provider (PCP)											
Cobelli Neil John Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Rosen Douglas I Md	Practitioner - Non-Primary Care Provider (PCP)											
Katende Roscoe Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Arango Ricardo E Md	Practitioner - Non-Primary Care Provider (PCP)											
Grush Kenneth P Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Maw Kyee Tint Md	Practitioner - Non-Primary Care Provider (PCP)											
Guha Sikha Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Goldstein Robert D Md	Practitioner - Non-Primary Care Provider (PCP)											
Krim Annemarie	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Saenger Paul H Md	Practitioner - Non-Primary Care Provider (PCP)											
Allman Denton Md	Practitioner - Non-Primary Care Provider (PCP)											
Porreca Francis Joseph Md	Practitioner - Non-Primary Care Provider (PCP)											
Stemerman Michael B Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Charles Joseph E Md	Practitioner - Non-Primary Care Provider (PCP)											
Aldrich Thomas Knight Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Stone Peter Lyle Md	Practitioner - Non-Primary Care Provider (PCP)											
Neches Richard Brooks Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Aharon Raphael Md	Practitioner - Non-Primary Care Provider (PCP)											
Rubeo Thomas Joseph Jr Md	Practitioner - Non-Primary Care Provider (PCP)											
Ravikumar Sundaram	Practitioner - Non-Primary Care Provider (PCP)											
Klein Steven Scott Md	Practitioner - Non-Primary Care Provider (PCP)											
Peck Rochelle L Md Pc	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Bello Jacqueline A Md	Practitioner - Non-Primary Care Provider (PCP)											
Park Kyung Sun Md	Practitioner - Non-Primary Care Provider (PCP)											
Owens George Francis Md	Practitioner - Non-Primary Care Provider (PCP)											



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Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii	
Feingold Robert E Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Kim Choong Whan Md	Practitioner - Non-Primary Care Provider (PCP)											
Tartell Michael G Md	Practitioner - Non-Primary Care Provider (PCP)	✓						✓	✓	✓	✓	
Edwards Joseph S Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Fuks Joachim Md	Practitioner - Non-Primary Care Provider (PCP)											
Einzig Avi Israel Md	Practitioner - Non-Primary Care Provider (PCP)											
Heath Desmond Md Pc	Practitioner - Non-Primary Care Provider (PCP)											
Marzano John C Dpm	Practitioner - Non-Primary Care Provider (PCP)											
Davila-Katz Nicolas	Practitioner - Non-Primary Care Provider (PCP)											
Patterson Bentley Lorene Md	Practitioner - Non-Primary Care Provider (PCP)											
Boafo Alex Aniapam Twum Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Adelglass Howard R Md	Practitioner - Non-Primary Care Provider (PCP)											
Osborn Irene Paulita Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Mayers Martin Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Hirsh Robert Md	Practitioner - Non-Primary Care Provider (PCP)											
Renvoize Guy A Md	Practitioner - Non-Primary Care Provider (PCP)											
Deutsch Vicki-Jo Md	Practitioner - Non-Primary Care Provider (PCP)											
Protass Leon M Md Pc	Practitioner - Non-Primary Care Provider (PCP)											
Locastro Robert M Dpm	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Stern Stuart M Dpm	Practitioner - Non-Primary Care Provider (PCP)											
Schneider Karen Lynne Md	Practitioner - Non-Primary Care Provider (PCP)											
Leeds Melvin Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Manziona Nancy Claire Md	Practitioner - Non-Primary Care Provider (PCP)											
Cohen Sandra Goldman	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
La Casio Ralph Anthony	Practitioner - Non-Primary Care Provider (PCP)											
Schneller Stanley Jay Md	Practitioner - Non-Primary Care Provider (PCP)											
Oksman Henry Chaim Phd Md	Practitioner - Non-Primary Care Provider (PCP)											
Lowe Franklin C Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Wyszynski Bernard Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Freidson Stephen Warren Md	Practitioner - Non-Primary Care Provider (PCP)											
Trambert Jonathan J Md	Practitioner - Non-Primary Care Provider (PCP)											
Schwartz Charles Elias Md	Practitioner - Non-Primary Care Provider (PCP)											
Guy Ali Eray Md	Practitioner - Non-Primary Care Provider (PCP)											
Vidyasagar Sujata Md	Practitioner - Non-Primary Care Provider (PCP)											
Katz Henry J Md	Practitioner - Non-Primary Care Provider (PCP)											
Kahn Judith Eve	Practitioner - Non-Primary Care Provider (PCP)											



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Levy Judith E Md	Practitioner - Non-Primary Care Provider (PCP)											
Dallegro Diane P Md	Practitioner - Non-Primary Care Provider (PCP)											
Karanfilian Richard G Md	Practitioner - Non-Primary Care Provider (PCP)											
Madonna Richard James	Practitioner - Non-Primary Care Provider (PCP)											
Ausubel Kalman Md	Practitioner - Non-Primary Care Provider (PCP)											
Abelow Arthur C Md	Practitioner - Non-Primary Care Provider (PCP)											
Bodine Steven Md	Practitioner - Non-Primary Care Provider (PCP)											
Morrison Scott I Od	Practitioner - Non-Primary Care Provider (PCP)											
Uliss Alan Ira E Md Pc	Practitioner - Non-Primary Care Provider (PCP)											
Towns Miranda Luz E Phd	Practitioner - Non-Primary Care Provider (PCP)											
Harrison Jeffrey D Md	Practitioner - Non-Primary Care Provider (PCP)											
Odowd Mary A Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Frager Joseph D Md	Practitioner - Non-Primary Care Provider (PCP)											
Lev-Gur Michael	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Mark Samuel Neelakanth Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Gasinu Koku Mawusi Md	Practitioner - Non-Primary Care Provider (PCP)											
Marville Jillian E Dpm	Practitioner - Non-Primary Care Provider (PCP)											
Mercando Anthony D Md	Practitioner - Non-Primary Care Provider (PCP)											
Jaworsky Wolfgang Joseph Dpm	Practitioner - Non-Primary Care Provider (PCP)											
Slamovits Thomas Lazare Md	Practitioner - Non-Primary Care Provider (PCP)											
Allen Patricia Hayden	Practitioner - Non-Primary Care Provider (PCP)											
Greenberg Mark A Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Liberatore Benjamin Md	Practitioner - Non-Primary Care Provider (PCP)											
Fine Eugene Jonathan Md	Practitioner - Non-Primary Care Provider (PCP)											
Klar Tobi B Md Pc	Practitioner - Non-Primary Care Provider (PCP)											
Amilo George Robert Chuka Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Matzner Frederick John Md	Practitioner - Non-Primary Care Provider (PCP)	✓						✓	✓	✓	✓	
Burger Steven Md	Practitioner - Non-Primary Care Provider (PCP)											
Surks Martin I Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Cohen Lee Steven Md	Practitioner - Non-Primary Care Provider (PCP)											
Kurtz Kenneth S Dds	Practitioner - Non-Primary Care Provider (PCP)											
Agnant Guirlaine Leonore	Practitioner - Non-Primary Care Provider (PCP)											
Levy Scott J Dds	Practitioner - Non-Primary Care Provider (PCP)											
Newsome Nadine Lorraine Dds	Practitioner - Non-Primary Care Provider (PCP)											
Merenstein Michael Laurence	Practitioner - Non-Primary Care Provider (PCP)											
Litman Nathan Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	



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Miller Daniel Richard Md	Practitioner - Non-Primary Care Provider (PCP)											
Cohen Charmian D Md	Practitioner - Non-Primary Care Provider (PCP)											
Dimartino Nardi Joan Md	Practitioner - Non-Primary Care Provider (PCP)											
Goodrich James Tait Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Rutman Howard Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Bassila Maha Khalil Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Lerner Roy Md	Practitioner - Non-Primary Care Provider (PCP)											
Hershman Jack I Md	Practitioner - Non-Primary Care Provider (PCP)											
Wainapel Stanley F Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Cohen Brian Md	Practitioner - Non-Primary Care Provider (PCP)											
Dobkin Jay B Md	Practitioner - Non-Primary Care Provider (PCP)											
Persaud Vyas Durga Md	Practitioner - Non-Primary Care Provider (PCP)											
Paul G Kleinman	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Levin Paul Edward Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Weiner Francis R Md	Practitioner - Non-Primary Care Provider (PCP)											
Blass Joel Mitchell Md	Practitioner - Non-Primary Care Provider (PCP)											
Clements Jerry Eugene Md	Practitioner - Non-Primary Care Provider (PCP)											
Overton Valarie Md	Practitioner - Non-Primary Care Provider (PCP)											
Speaker Mark George Md	Practitioner - Non-Primary Care Provider (PCP)											
Ravikumar Sunita Md	Practitioner - Non-Primary Care Provider (PCP)											
Thomas Mark A Md	Practitioner - Non-Primary Care Provider (PCP)											
Cadoff Evan M Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Fray Cecile Ingrid Md	Practitioner - Non-Primary Care Provider (PCP)											
Feurstein Stuart Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Wo Chai Luk Md	Practitioner - Non-Primary Care Provider (PCP)											
Krugley Richard A Md	Practitioner - Non-Primary Care Provider (PCP)											
Legatt Alan David Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Herskovitz Steven Md	Practitioner - Non-Primary Care Provider (PCP)											
Brito Mercedes A Md	Practitioner - Non-Primary Care Provider (PCP)											
Stahl Berry Dmd	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Rubin Mitchell Dpm	Practitioner - Non-Primary Care Provider (PCP)											
Jayson Paul Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Campbell Deborah E Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Veit Christina Ruegsegger Md	Practitioner - Non-Primary Care Provider (PCP)											
Strelzyn Marjorie J Od	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Monrad Ernest Scott Md	Practitioner - Non-Primary Care Provider (PCP)											



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Landsberger Ellen Md	Practitioner - Non-Primary Care Provider (PCP)											
Freeman Ruth G Md	Practitioner - Non-Primary Care Provider (PCP)											
Goldberg Gary L Md	Practitioner - Non-Primary Care Provider (PCP)											
Merkatz Irwin R Md	Practitioner - Non-Primary Care Provider (PCP)											
Gitler David Md	Practitioner - Non-Primary Care Provider (PCP)											
Gramuglia Vincent J Dpm	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Fomberstein Barry J Md	Practitioner - Non-Primary Care Provider (PCP)											
Iamele Claire M Md	Practitioner - Non-Primary Care Provider (PCP)											
Nanna Michele	Practitioner - Non-Primary Care Provider (PCP)											
Nnaemeka Peter Efor Md	Practitioner - Non-Primary Care Provider (PCP)											
Evangelista Lilia A Md	Practitioner - Non-Primary Care Provider (PCP)											
Croll James Edward	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Dee Kenneth R Md	Practitioner - Non-Primary Care Provider (PCP)	✓						✓	✓	✓	✓	
Rubin David Howard Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Chazotte Cynthia Md	Practitioner - Non-Primary Care Provider (PCP)											
Charles Howard C Md	Practitioner - Non-Primary Care Provider (PCP)											
Chin Shue Veronica E Od	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Disanto Gregory	Practitioner - Non-Primary Care Provider (PCP)											
Jhangiani Sunil S Md	Practitioner - Non-Primary Care Provider (PCP)											
Amis Edward Stephen Jr Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Silverman Bonnie Md Pc	Practitioner - Non-Primary Care Provider (PCP)											
Miron Mike Md Pc Md	Practitioner - Non-Primary Care Provider (PCP)											
Menegus Mark A Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Gumaste Vivek Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Goldstein Steven Md	Practitioner - Non-Primary Care Provider (PCP)											
Kramer Albert Daniel	Practitioner - Non-Primary Care Provider (PCP)											
Neugarten Joel	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Donev Irina I Md	Practitioner - Non-Primary Care Provider (PCP)											
Lipton Richard B Md	Practitioner - Non-Primary Care Provider (PCP)											
Jean Charles Paul Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Master Mumtaz Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Ibanez Delfin George C Md	Practitioner - Non-Primary Care Provider (PCP)											
Silverman Pamela Md	Practitioner - Non-Primary Care Provider (PCP)											
Reinus John F Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Friedland Stanley Phd	Practitioner - Non-Primary Care Provider (PCP)											
Bayerbach Frank Ralph Dpm	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	



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Guberman Ronald Mark Dpm	Practitioner - Non-Primary Care Provider (PCP)											
Mandel Michael Md	Practitioner - Non-Primary Care Provider (PCP)											
Wallerson Donald Md	Practitioner - Non-Primary Care Provider (PCP)											
Lasala Patrick A Md	Practitioner - Non-Primary Care Provider (PCP)											
Nunes Filho Joao V Md	Practitioner - Non-Primary Care Provider (PCP)	✓						✓	✓	✓	✓	
Watson Catherin Pace	Practitioner - Non-Primary Care Provider (PCP)											
Woo Myung Shik Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Schultz Jeffrey Scott Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Portello Joan K	Practitioner - Non-Primary Care Provider (PCP)											
Levy Steven Robert	Practitioner - Non-Primary Care Provider (PCP)											
Dayan Stephen Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Cohen Joel Stuart	Practitioner - Non-Primary Care Provider (PCP)											
Marion Robert Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Masur David M Phd	Practitioner - Non-Primary Care Provider (PCP)											
Bernstein Jeffrey Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Goldstein Sheldon N Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Perry Bradford Benton Md	Practitioner - Non-Primary Care Provider (PCP)											
Kivell Howard Neil Md	Practitioner - Non-Primary Care Provider (PCP)											
Ramirez Mark Anthony Md	Practitioner - Non-Primary Care Provider (PCP)											
Efiong Efiong James	Practitioner - Non-Primary Care Provider (PCP)											
Gross Michael Md	Practitioner - Non-Primary Care Provider (PCP)											
Winograd Steven M Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Greenstein Stuart Mark Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Rabenou Bijan Phd	Practitioner - Non-Primary Care Provider (PCP)											
Esses David Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Abrahams Hal Andrew Dpm	Practitioner - Non-Primary Care Provider (PCP)											
Yankelowitz Stanley Morris Md	Practitioner - Non-Primary Care Provider (PCP)											
Cohen Alan F Md	Practitioner - Non-Primary Care Provider (PCP)											
Narang Jolie Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Klein Susan A Md	Practitioner - Non-Primary Care Provider (PCP)											
Antony Michael Alexander Md	Practitioner - Non-Primary Care Provider (PCP)											
Kirshenbaum Nancy W	Practitioner - Non-Primary Care Provider (PCP)											
Cytryn Lawrence I Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Dorazi Stephen Theodore Dpm	Practitioner - Non-Primary Care Provider (PCP)											
Gross Jay Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Kraut Richard Alan Dds	Practitioner - Non-Primary Care Provider (PCP)											



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Abramowicz Elisabeth Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Jay Mermelstein Dpm Pc	Practitioner - Non-Primary Care Provider (PCP)											
Hsu Daphne T Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Rosenbaum Pearl S Md	Practitioner - Non-Primary Care Provider (PCP)											
Rose Louis C Md	Practitioner - Non-Primary Care Provider (PCP)											
Fleischman Jay A	Practitioner - Non-Primary Care Provider (PCP)											
Cohen Steven R Md	Practitioner - Non-Primary Care Provider (PCP)											
Coco Maria Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Klapper Daniel Abraham Md	Practitioner - Non-Primary Care Provider (PCP)											
Weisbard James Joseph	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓		✓	
Butin Mitchell P Md	Practitioner - Non-Primary Care Provider (PCP)											
Bernholc Robert M Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Velazquez Lyzette Eileen Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Abbott Ira Richmond Iii Md	Practitioner - Non-Primary Care Provider (PCP)											
Sparr Steven Allen Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Kalnicky Shalom Md	Practitioner - Non-Primary Care Provider (PCP)											
Levine Michael Ira Md	Practitioner - Non-Primary Care Provider (PCP)											
Gonzalez Orlando Jr Md	Practitioner - Non-Primary Care Provider (PCP)											
Katz Steven Jay Md	Practitioner - Non-Primary Care Provider (PCP)											
Rabinowich Lydia Md	Practitioner - Non-Primary Care Provider (PCP)											
Schuster Victor L Md	Practitioner - Non-Primary Care Provider (PCP)											
Tokayer Aaron Zev Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Grantham Christopher Ashby Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Levin Henry S Md	Practitioner - Non-Primary Care Provider (PCP)											
Champion Susan Md	Practitioner - Non-Primary Care Provider (PCP)											
Sparano Joseph A Md	Practitioner - Non-Primary Care Provider (PCP)											
Engel Harry Mark	Practitioner - Non-Primary Care Provider (PCP)											
Lane Abbie Venus Dds	Practitioner - Non-Primary Care Provider (PCP)											
Kosse Angelika Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Levner Charles	Practitioner - Non-Primary Care Provider (PCP)											
Dahdouh Michelle Adele Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Deboccardo Graciela O Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Ransom Sherry M Dpm	Practitioner - Non-Primary Care Provider (PCP)											
Suhrland Mark J Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Parras Mary Kean Md	Practitioner - Non-Primary Care Provider (PCP)											
Lezcano Lazaro Gustavo Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	



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Participating in Projects												
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Marino Richard A Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Della Badia John Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
O Hagan Harriet Glazer Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Fleisher Arlen Gary Md	Practitioner - Non-Primary Care Provider (PCP)											
Auricchio John Steven Dpm	Practitioner - Non-Primary Care Provider (PCP)											
Lucariello Richard Joseph Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Jackness Emily Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Nguyen Hung Dang Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Mirels Hilton Md	Practitioner - Non-Primary Care Provider (PCP)											
Cohen Robin Suzette Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Driscoll M Catherine Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Siegel Cary Scott Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Cynamon Jacob Md	Practitioner - Non-Primary Care Provider (PCP)											
Rodriguez Bartholome Md	Practitioner - Non-Primary Care Provider (PCP)											
Fox Amy S Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Levin Sheryl Rina Md	Practitioner - Non-Primary Care Provider (PCP)											
Herzberg Stephen L Dds	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Schorr-Lesnicks Beth Md	Practitioner - Non-Primary Care Provider (PCP)											
Keltz Theodore N Md	Practitioner - Non-Primary Care Provider (PCP)											
Plummer Robert L Md.,Facs.,Pc	Practitioner - Non-Primary Care Provider (PCP)											
Wilkins Robert Md	Practitioner - Non-Primary Care Provider (PCP)	✓						✓	✓	✓	✓	
Coombs Kenneth E Dpm	Practitioner - Non-Primary Care Provider (PCP)											
Schumann Marc Seth-Jon Dpm	Practitioner - Non-Primary Care Provider (PCP)											
Frost Andrei Md	Practitioner - Non-Primary Care Provider (PCP)											
Wachs Jane Zimetbaum Md	Practitioner - Non-Primary Care Provider (PCP)											
Lipschitz Sageman Sharon B Md	Practitioner - Non-Primary Care Provider (PCP)											
Berkower Alan Stewart Md	Practitioner - Non-Primary Care Provider (PCP)											
Osborn Elizabeth Phd	Practitioner - Non-Primary Care Provider (PCP)											
Michler Robert E Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Dimond Carol L Md	Practitioner - Non-Primary Care Provider (PCP)											
Holder Jonathan L Md	Practitioner - Non-Primary Care Provider (PCP)											
Kaminer Ruth B Md	Practitioner - Non-Primary Care Provider (PCP)											
Lauer Simeon A Md	Practitioner - Non-Primary Care Provider (PCP)											
Shookster Linda A Md	Practitioner - Non-Primary Care Provider (PCP)											
Gonzalez Eulogio Md	Practitioner - Non-Primary Care Provider (PCP)	✓						✓	✓	✓	✓	
Simmons Deborah A Md	Practitioner - Non-Primary Care Provider (PCP)	✓						✓	✓	✓	✓	



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Krilov Meg Allyn Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Lebowitz Philip W Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Freddo Lorenza Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Rozenblit Alla Md	Practitioner - Non-Primary Care Provider (PCP)											
Feghali Joseph G Md Pc	Practitioner - Non-Primary Care Provider (PCP)											
Bernstein Alan L Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Shaukat Kamran Md	Practitioner - Non-Primary Care Provider (PCP)											
Haramati Nogah Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Levin Terry L Md	Practitioner - Non-Primary Care Provider (PCP)											
Broyde Haramati Linda Md	Practitioner - Non-Primary Care Provider (PCP)											
Dai Phie-Bee Dds	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Venable Cassandra E Md	Practitioner - Non-Primary Care Provider (PCP)											
Patrick Sharon Lynne Md	Practitioner - Non-Primary Care Provider (PCP)											
Shabsigh Ridwan Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Weingarten-Arams Jacqueline S	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Maffucci Leonard Md	Practitioner - Non-Primary Care Provider (PCP)											
Costley-Hoke Karen M Md	Practitioner - Non-Primary Care Provider (PCP)											
Asnis Gregory Mark Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Debello John A Dpm	Practitioner - Non-Primary Care Provider (PCP)											
Chin Henry Thickbin Md	Practitioner - Non-Primary Care Provider (PCP)											
Afran Scott Ian Md Pc	Practitioner - Non-Primary Care Provider (PCP)											
Vorchheimer David A Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Meisher Irina Md	Practitioner - Non-Primary Care Provider (PCP)											
Jagust Marcy Md	Practitioner - Non-Primary Care Provider (PCP)											
Kreutzer Eric R Md	Practitioner - Non-Primary Care Provider (PCP)											
Leviton Ira Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Parker Frederick L Md	Practitioner - Non-Primary Care Provider (PCP)											
Solomon Sherry K Md	Practitioner - Non-Primary Care Provider (PCP)											
Casino Joseph E Md	Practitioner - Non-Primary Care Provider (PCP)											
Frei Gill Leor Md	Practitioner - Non-Primary Care Provider (PCP)											
Kamen Stewart M Dpm Pc	Practitioner - Non-Primary Care Provider (PCP)											
Schwalb Murray David Md	Practitioner - Non-Primary Care Provider (PCP)											
Gindi Michael D Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Sofair David	Practitioner - Non-Primary Care Provider (PCP)											
Foote Jay Bradley Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Stein Marjorie W Md	Practitioner - Non-Primary Care Provider (PCP)											



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Sperling Neil M Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Kogan Melanie G Md	Practitioner - Non-Primary Care Provider (PCP)											
Shayevitz Jay Robert Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Koltovich Paul W Md	Practitioner - Non-Primary Care Provider (PCP)											
Ishkanian Gary Md	Practitioner - Non-Primary Care Provider (PCP)											
Spivack Simon D Md	Practitioner - Non-Primary Care Provider (PCP)											
Ganti Sudha Rajaram Md	Practitioner - Non-Primary Care Provider (PCP)											
Goez Emilio A Dpm	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Uehlinger Joan M Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Suggs William D Md	Practitioner - Non-Primary Care Provider (PCP)											
Silverman Marc M Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Sellinger Catherine Ryan Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Kahana Madelyn Dale Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Romano Christopher J	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Campbell Andrew Dpm	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Davitt Michelle M Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Davis Robert L Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Gheorghiu Olimpia Tintea Md	Practitioner - Non-Primary Care Provider (PCP)											
Mendieta Jorge Vladimir Dds	Practitioner - Non-Primary Care Provider (PCP)											
Goldstein Harold L Dpm	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Natta Vivian A Rn	Practitioner - Non-Primary Care Provider (PCP)											
Segan Scott Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Ballaban-Gil Karen Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Borakove Larry Steven	Practitioner - Non-Primary Care Provider (PCP)											
Hoffman Anthony David Md	Practitioner - Non-Primary Care Provider (PCP)											
Vazquez Santiago Ivan A Dds	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Lederman Jeffrey A Md	Practitioner - Non-Primary Care Provider (PCP)											
Feldman Richard Michael Md	Practitioner - Non-Primary Care Provider (PCP)											
Jacques Jean-Robert Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Spicehandler Debra Ann Md	Practitioner - Non-Primary Care Provider (PCP)											
Messinger David B Md	Practitioner - Non-Primary Care Provider (PCP)											
Sue Young-Jin Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Balentine Jerry Ray Jr Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Gomez Maria Fernanda Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Charney Richard Md	Practitioner - Non-Primary Care Provider (PCP)											
Bastidas Jairo A Dds	Practitioner - Non-Primary Care Provider (PCP)											



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Gropper Charles A Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Antonelle Robert William Md	Practitioner - Non-Primary Care Provider (PCP)											
Telzak Edward Elliot Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Johnson Michael Norman Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Fleischmann Jonathan D Md	Practitioner - Non-Primary Care Provider (PCP)											
Jarosz Cathy Julia Md	Practitioner - Non-Primary Care Provider (PCP)											
Gruber Peter J Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Epstein Steven B Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Angioletti Louis Scott Md	Practitioner - Non-Primary Care Provider (PCP)											
Dalmacy Tardieu Marie Ange Md	Practitioner - Non-Primary Care Provider (PCP)											
Keiser Harold D Md	Practitioner - Non-Primary Care Provider (PCP)											
Francis Rozelle A Od	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Salama Meir Md	Practitioner - Non-Primary Care Provider (PCP)											
Pomerantz Janet Roberta Md	Practitioner - Non-Primary Care Provider (PCP)											
Shulman Lisa H Md	Practitioner - Non-Primary Care Provider (PCP)											
Zucker Howard Alan	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Singh Mahinderjit Md	Practitioner - Non-Primary Care Provider (PCP)											
Engelbrecht David Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Najara Julia E Md	Practitioner - Non-Primary Care Provider (PCP)											
Pollack Simeon Md	Practitioner - Non-Primary Care Provider (PCP)											
Rodgers I Rand Md	Practitioner - Non-Primary Care Provider (PCP)											
Rosenfeld Nathan S Md	Practitioner - Non-Primary Care Provider (PCP)											
Mohandas Kala Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Darwin Buschman Md Pc	Practitioner - Non-Primary Care Provider (PCP)											
Iqbal Naveed Md	Practitioner - Non-Primary Care Provider (PCP)											
Keller Steven M Md	Practitioner - Non-Primary Care Provider (PCP)											
Abrams Steven B Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Mokrzycki Michele Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Katz Howard Victor Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Klapper Philip Jacob Md	Practitioner - Non-Primary Care Provider (PCP)											
Carcione Joseph Rosario Jr Md	Practitioner - Non-Primary Care Provider (PCP)											
Koster Harry Robert M Md	Practitioner - Non-Primary Care Provider (PCP)											
Eviatar Joseph Alexander Md	Practitioner - Non-Primary Care Provider (PCP)											
Enriquez Eduardo R Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Sadarangani Gurmukh J Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Grun Andrei A Dds	Practitioner - Non-Primary Care Provider (PCP)											



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Vallejo Doris Md	Practitioner - Non-Primary Care Provider (PCP)											
Chambers Paul Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Wharton Ronald H Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Cohen Seth A Md	Practitioner - Non-Primary Care Provider (PCP)											
Newell Rosanne M Md	Practitioner - Non-Primary Care Provider (PCP)											
Casper Theodore Md	Practitioner - Non-Primary Care Provider (PCP)											
Rivera Ruby E F Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Scher Mark A Md	Practitioner - Non-Primary Care Provider (PCP)											
Garofalo Raffaele Md	Practitioner - Non-Primary Care Provider (PCP)											
Roberts Jeffrey H Md	Practitioner - Non-Primary Care Provider (PCP)											
Walter Eric G Dpm	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Foreman Hyacinthe Monica T Md	Practitioner - Non-Primary Care Provider (PCP)											
Drucker Perry Dean Md	Practitioner - Non-Primary Care Provider (PCP)											
Lowe Teresa Ann Od	Practitioner - Non-Primary Care Provider (PCP)											
John C Megarr Rehabilitation	Practitioner - Non-Primary Care Provider (PCP)											
Munsayac Adele T Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Fineberg Susan Ann Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Gucalp Rasim Md	Practitioner - Non-Primary Care Provider (PCP)											
Michnovicz Jon J Md	Practitioner - Non-Primary Care Provider (PCP)											
Bengualid Victoria Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Walsh Nicholas Md	Practitioner - Non-Primary Care Provider (PCP)											
Laks Mitchell P Md	Practitioner - Non-Primary Care Provider (PCP)											
Yee Lily Fong Cho Md	Practitioner - Non-Primary Care Provider (PCP)											
Pounds Richard Lcsw	Practitioner - Non-Primary Care Provider (PCP)											
Petrie Ferell J Johnson	Practitioner - Non-Primary Care Provider (PCP)											
Leibman A Jill Md	Practitioner - Non-Primary Care Provider (PCP)	✓						✓	✓	✓	✓	
Woroch Roman S Md	Practitioner - Non-Primary Care Provider (PCP)											
Lis Ronald J Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Riess Iwona A Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Gevirtz Clifford M Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Lane Christopher Joseph Dds	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Levine Sander Mark	Practitioner - Non-Primary Care Provider (PCP)											
Appel David W Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Weitzner Ari Leonard Md Pc	Practitioner - Non-Primary Care Provider (PCP)											
Ushay Henry Michael Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Schneider Matthew R Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	



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Family Foot Care New Rochelle	Practitioner - Non-Primary Care Provider (PCP)											
Lippman Marie Abarientos Md	Practitioner - Non-Primary Care Provider (PCP)											
Bhola Anita Md	Practitioner - Non-Primary Care Provider (PCP)											
Angioletti Lee Mitchell Md	Practitioner - Non-Primary Care Provider (PCP)											
Dicpinigaitis Peter V Md	Practitioner - Non-Primary Care Provider (PCP)											
Shein David M Mnd	Practitioner - Non-Primary Care Provider (PCP)											
Maisel Louis M Md	Practitioner - Non-Primary Care Provider (PCP)											
Janis Marc C Md	Practitioner - Non-Primary Care Provider (PCP)											
Miller Donald Scott Md	Practitioner - Non-Primary Care Provider (PCP)											
Schevon Michael Dds	Practitioner - Non-Primary Care Provider (PCP)											
Landy Robert Jay Dpm	Practitioner - Non-Primary Care Provider (PCP)											
Grieg Adolfo F Do	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Stein Jeffrey Leonard Md	Practitioner - Non-Primary Care Provider (PCP)											
Saint-Preux Jean Marie Carl M	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓		✓	
Yearwood Renee D Od	Practitioner - Non-Primary Care Provider (PCP)	✓						✓	✓	✓	✓	
Divito Joseph Jr Md	Practitioner - Non-Primary Care Provider (PCP)											
Santos Frank Md	Practitioner - Non-Primary Care Provider (PCP)											
Fethke Eric Daniel Md	Practitioner - Non-Primary Care Provider (PCP)											
Stern Julia Elizabeth Md	Practitioner - Non-Primary Care Provider (PCP)											
Reichman Edward I Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Ohajekwe Ogedi A Md	Practitioner - Non-Primary Care Provider (PCP)											
Mutone Michael Christopher Md	Practitioner - Non-Primary Care Provider (PCP)											
Lai Katherine M Dpm	Practitioner - Non-Primary Care Provider (PCP)											
Beitler Allison J Md	Practitioner - Non-Primary Care Provider (PCP)											
Rao Narasinga P Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Olsewski John M Md	Practitioner - Non-Primary Care Provider (PCP)											
Kaufmann Mark Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Halpern Michele Md	Practitioner - Non-Primary Care Provider (PCP)											
Itzkoff Roberta L Md	Practitioner - Non-Primary Care Provider (PCP)											
Gela Boguslawka D Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Devine Patricia A Md	Practitioner - Non-Primary Care Provider (PCP)											
Wilson Arnold Brett Md	Practitioner - Non-Primary Care Provider (PCP)											
Volterra Fabio Md	Practitioner - Non-Primary Care Provider (PCP)											
Vazquez Soraya E	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Rodriguez Consuelo	Practitioner - Non-Primary Care Provider (PCP)											
Weltman David I Md	Practitioner - Non-Primary Care Provider (PCP)											



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Wachs Eric A Dmd	Practitioner - Non-Primary Care Provider (PCP)											
Selekman Warren L	Practitioner - Non-Primary Care Provider (PCP)											
Crandall Jill Md	Practitioner - Non-Primary Care Provider (PCP)											
Wolf Steven Md	Practitioner - Non-Primary Care Provider (PCP)											
Preven David W Md	Practitioner - Non-Primary Care Provider (PCP)											
Toppin James D	Practitioner - Non-Primary Care Provider (PCP)											
Yu Lio Md	Practitioner - Non-Primary Care Provider (PCP)											
Rasmussen Anne B Md	Practitioner - Non-Primary Care Provider (PCP)											
Dietrich Marianne Md	Practitioner - Non-Primary Care Provider (PCP)											
Morelli Charles M	Practitioner - Non-Primary Care Provider (PCP)											
Chee Won Keun Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Doyle Howard R Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Meyer Robert H Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Romano Jacques Md	Practitioner - Non-Primary Care Provider (PCP)											
Rosenstein Maury Md	Practitioner - Non-Primary Care Provider (PCP)											
Hayden Francis Fitzgerald Ii	Practitioner - Non-Primary Care Provider (PCP)											
Trauzzi Stephen Md	Practitioner - Non-Primary Care Provider (PCP)											
Zeleznik Jomarie Md	Practitioner - Non-Primary Care Provider (PCP)											
Navas John J Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Weiss Andrea Md	Practitioner - Non-Primary Care Provider (PCP)											
Garan Ared	Practitioner - Non-Primary Care Provider (PCP)											
Tun Joy Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Foster Joanne L Md	Practitioner - Non-Primary Care Provider (PCP)											
Katsnelson Nelly Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Benacquista Teresa Md	Practitioner - Non-Primary Care Provider (PCP)											
Barzilai Nir Md	Practitioner - Non-Primary Care Provider (PCP)											
Scharf Bradley Hal Md	Practitioner - Non-Primary Care Provider (PCP)											
Fruitman Edward	Practitioner - Non-Primary Care Provider (PCP)											
Herzog Gary Do	Practitioner - Non-Primary Care Provider (PCP)	✓						✓	✓	✓	✓	
Straker Tracey	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Gadioma Roy V Md	Practitioner - Non-Primary Care Provider (PCP)											
Schwartz Stewart Ian Do	Practitioner - Non-Primary Care Provider (PCP)											
Waite Douglas	Practitioner - Non-Primary Care Provider (PCP)											
Woo Danny	Practitioner - Non-Primary Care Provider (PCP)											
Bradlow Jonathan Avery Md	Practitioner - Non-Primary Care Provider (PCP)											
Rosenberg Stuart Owen	Practitioner - Non-Primary Care Provider (PCP)											



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Catanese Dominic J Dpm	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Gaughan Gerald F Md	Practitioner - Non-Primary Care Provider (PCP)											
Paul Evelyne M Md	Practitioner - Non-Primary Care Provider (PCP)											
David Jonathan Md Pc	Practitioner - Non-Primary Care Provider (PCP)											
Connors Robert	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Matthews Gerald J Md	Practitioner - Non-Primary Care Provider (PCP)											
White Deborah J Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Dummit Eldon Steven Iii Md	Practitioner - Non-Primary Care Provider (PCP)											
Southern William Norman	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Smith Richard V Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Ross Randall M Md	Practitioner - Non-Primary Care Provider (PCP)											
Ostrer Harry Md	Practitioner - Non-Primary Care Provider (PCP)											
Vital-Herne Marc Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Klion Mark J Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Dogim Lila Md	Practitioner - Non-Primary Care Provider (PCP)											
Bartels Matthew N Md	Practitioner - Non-Primary Care Provider (PCP)											
Boniuk Jonathan Daniel Md	Practitioner - Non-Primary Care Provider (PCP)											
Deluca Richard Vincent Md	Practitioner - Non-Primary Care Provider (PCP)											
Greenberg Eliezer Dpm	Practitioner - Non-Primary Care Provider (PCP)											
Feldmesser Marta Lois Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Ilowite Norman T Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Karpinos Robert D Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Abdo Farid Fawzi Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Le Guillou Alain Md	Practitioner - Non-Primary Care Provider (PCP)											
Rosen Orna Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Reyes Maria Julieta G Md	Practitioner - Non-Primary Care Provider (PCP)											
Okpalanma Chika Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Kligler Benjamin Eli Md	Practitioner - Non-Primary Care Provider (PCP)											
Portzline Thomas S Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Bernstein Peter Samuel Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Weiss Louis Martin Md	Practitioner - Non-Primary Care Provider (PCP)											
Birnbaum Israel	Practitioner - Non-Primary Care Provider (PCP)											
Emralino Feliciano F Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Brook Allan L Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Juste Dominique F Dds	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓		✓	
Shamamian Peter	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	



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Appel Curtis Md	Practitioner - Non-Primary Care Provider (PCP)											
Jorde Ulrich P Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Gombos Michal M Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Calderon Edwin Rpa	Practitioner - Non-Primary Care Provider (PCP)											
Karwa Manoj L Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Doraiswamy Kalpana	Practitioner - Non-Primary Care Provider (PCP)											
Bodner William R Md	Practitioner - Non-Primary Care Provider (PCP)											
Polistina Dean Carl Md	Practitioner - Non-Primary Care Provider (PCP)											
Berliner Randall Geoffrey	Practitioner - Non-Primary Care Provider (PCP)											
Klugman Susan Debra Md	Practitioner - Non-Primary Care Provider (PCP)											
Boyer Ann Mulford Md	Practitioner - Non-Primary Care Provider (PCP)											
Murphy Daniel G Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Holtzman Lawrence Steven Md	Practitioner - Non-Primary Care Provider (PCP)											
Kinkhabwala Milan M Md	Practitioner - Non-Primary Care Provider (PCP)											
Carr Samuel Stephen Dpm	Practitioner - Non-Primary Care Provider (PCP)											
Fishman Charles L Md	Practitioner - Non-Primary Care Provider (PCP)											
Badillo Mary Elizabeth Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Holden Lynne M Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Minarik Marlene	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Hollander Eric Md	Practitioner - Non-Primary Care Provider (PCP)											
Rowe Timothy Owen	Practitioner - Non-Primary Care Provider (PCP)											
Stein David Franklin Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Broderick Carlene Hillary Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Baccellieri Angelo Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Mendola Antony J Md	Practitioner - Non-Primary Care Provider (PCP)											
Kindschuh Mark William E Md	Practitioner - Non-Primary Care Provider (PCP)											
King Diana Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Billotti Thomas J	Practitioner - Non-Primary Care Provider (PCP)											
Sussman Arlene Md	Practitioner - Non-Primary Care Provider (PCP)											
Bieri Phyllis L Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Moline Clelia Elisabeth Md	Practitioner - Non-Primary Care Provider (PCP)											
Lee Conroy Shaw Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Alsalam Mourhege Matta Md	Practitioner - Non-Primary Care Provider (PCP)											
Spinelli Allison Donna Do	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Orjuela Hernando Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Vick Angela Kaye Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	



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Gunzenhauser Jeffrey Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Klie Thomas Ernst Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Savani Nargis Kasam Ali Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Katz Barrett J Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Green Leacroft Fitz-Henley Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Bookner Elissa Michele Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Kim Christine M	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Hanna Raouf R Md	Practitioner - Non-Primary Care Provider (PCP)											
Gopal Sireen Murari Md	Practitioner - Non-Primary Care Provider (PCP)											
Nissinoff Jeffrey Md	Practitioner - Non-Primary Care Provider (PCP)											
Slotwiner-Nie Peter K Md	Practitioner - Non-Primary Care Provider (PCP)											
Gentilucci Marco Md	Practitioner - Non-Primary Care Provider (PCP)											
Dire J Leonard Md	Practitioner - Non-Primary Care Provider (PCP)											
Gerardi Paul Md	Practitioner - Non-Primary Care Provider (PCP)											
Moleti Carole Cnm	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Bellinson Susan	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Weidenheim Karen	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Tanaka Kathryn	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Ratech Howard	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Castellano Michael Leo Md	Practitioner - Non-Primary Care Provider (PCP)											
Garry David John Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Lipsitz Evan Coulson Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Makower Della Felice Md	Practitioner - Non-Primary Care Provider (PCP)											
Miller Laurence Charles Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Nachman Sami Albert Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Rahmani Kamran Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Arens Raanan Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Lippman Eric Scott Md	Practitioner - Non-Primary Care Provider (PCP)											
Garvey Richard Charles Md	Practitioner - Non-Primary Care Provider (PCP)											
Tepler Ira Ashley Md	Practitioner - Non-Primary Care Provider (PCP)											
Agbonkpolo Francis O O	Practitioner - Non-Primary Care Provider (PCP)											
Moazen Haleh Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Song Jing Md	Practitioner - Non-Primary Care Provider (PCP)											
Berkenblit Robert Gary Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Mastrantonio John Joseph	Practitioner - Non-Primary Care Provider (PCP)											
Bharucha Stephen B Md	Practitioner - Non-Primary Care Provider (PCP)											



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Dirusso Stephen Michael Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Levie Mark D Md	Practitioner - Non-Primary Care Provider (PCP)											
Kaufman Alan	Practitioner - Non-Primary Care Provider (PCP)											
Gupta Sanjeev Md	Practitioner - Non-Primary Care Provider (PCP)											
Henry Donna Marie Md	Practitioner - Non-Primary Care Provider (PCP)											
Liburd Jennifer D Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Mabie Peter C Md	Practitioner - Non-Primary Care Provider (PCP)											
Steinschneider Mitchell Md	Practitioner - Non-Primary Care Provider (PCP)											
Siejo Rosa M	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Mehler Mark F Md	Practitioner - Non-Primary Care Provider (PCP)											
Farris Edmund Paul Jr Md	Practitioner - Non-Primary Care Provider (PCP)											
Kile Kristopher Trenton	Practitioner - Non-Primary Care Provider (PCP)											
Vitti Michael Joseph Md	Practitioner - Non-Primary Care Provider (PCP)											
Bastien Alexandra Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Rao Prakash Jerripotula Md	Practitioner - Non-Primary Care Provider (PCP)											
Levy Daniel Kenneth Md	Practitioner - Non-Primary Care Provider (PCP)											
Mcdonald Thomas V Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Perry-Bottinger Lynne V Md	Practitioner - Non-Primary Care Provider (PCP)											
Tinger Alfred Md	Practitioner - Non-Primary Care Provider (PCP)											
Wolintz Robyn Joy Md	Practitioner - Non-Primary Care Provider (PCP)											
Aquino Melinda Anne	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Campbell Bruce G Md	Practitioner - Non-Primary Care Provider (PCP)	✓						✓	✓	✓	✓	
Cohen Bruce Charles Md	Practitioner - Non-Primary Care Provider (PCP)											
Kuo Dennis Yi-Shin Md	Practitioner - Non-Primary Care Provider (PCP)											
Fiad Alfredo Manuel Md	Practitioner - Non-Primary Care Provider (PCP)	✓						✓	✓	✓	✓	
Bickoff Corey Ian	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Colon Lillian Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Hakimian Navid Md	Practitioner - Non-Primary Care Provider (PCP)											
Savitz Donald Alfred Iii Md	Practitioner - Non-Primary Care Provider (PCP)											
Kakanantadilok Nuntiya Dmd	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Wiltz Mauricio J Dds	Practitioner - Non-Primary Care Provider (PCP)											
Pan Edwin Md	Practitioner - Non-Primary Care Provider (PCP)											
Szabo Edith G Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Patti Ernest Frank Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Patel Mayank	Practitioner - Non-Primary Care Provider (PCP)											
Bulsara Girish M Md	Practitioner - Non-Primary Care Provider (PCP)											



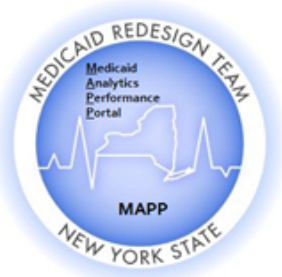
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Correa Nereida Md	Practitioner - Non-Primary Care Provider (PCP)											
Chernov Mikhail Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Campolattaro Brian N Md	Practitioner - Non-Primary Care Provider (PCP)											
Fink-Levine Nanci Md	Practitioner - Non-Primary Care Provider (PCP)											
Savel Richard H Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Ricketts Sarah M Md	Practitioner - Non-Primary Care Provider (PCP)											
Larusso Elaina Rpa	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Kessarlis Harland	Practitioner - Non-Primary Care Provider (PCP)											
Capiro Rodney Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Oh-Park Moo-Yeon Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Rameshwar Karamchand Md	Practitioner - Non-Primary Care Provider (PCP)											
Baskas David A Dds	Practitioner - Non-Primary Care Provider (PCP)											
Hockmeyer Merrith H	Practitioner - Non-Primary Care Provider (PCP)											
Gallegos Juanita Guzman	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓		✓	✓	✓	✓	
Biggs Jacqueline C V Cnm	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Gratch Mary Matilda Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Petersen Bert M Jr Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Walker-Seymore Julienne A	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Haut Sheryl Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Jones Harriet Ivy Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Cuebas Luisette Cnm	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓		✓	✓	✓	✓	
Kornblau Dina H Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Leyvi Galina Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Barry I Finkelstein Dpm Pllc	Practitioner - Non-Primary Care Provider (PCP)											
Schofield Barbara S Md	Practitioner - Non-Primary Care Provider (PCP)											
Travin Mark I Md	Practitioner - Non-Primary Care Provider (PCP)											
Lamour Jacqueline M Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Rajdev Lakshmi N Md	Practitioner - Non-Primary Care Provider (PCP)											
Aquino Suzanne Lei	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Mejia Fernando Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓	✓				✓		
Kim Kami Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Vassallo Charles J Md	Practitioner - Non-Primary Care Provider (PCP)											
Green David Alan	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Pass Robert Harrison Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Daley Lisa M Md	Practitioner - Non-Primary Care Provider (PCP)											
Wong Ping Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	



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Participating in Projects												
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii	
Kirchmann Robert Dds	Practitioner - Non-Primary Care Provider (PCP)											
Ihemaguba Michael O Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Leong Christopher W-K Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Pellegrino Christine M Md	Practitioner - Non-Primary Care Provider (PCP)											
Rosenzweig Robert Lloyd Md	Practitioner - Non-Primary Care Provider (PCP)											
Khan Afshan Md Pc	Practitioner - Non-Primary Care Provider (PCP)											
Goez Juan	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Felix Alan	Practitioner - Non-Primary Care Provider (PCP)											
Mar Katherine	Practitioner - Non-Primary Care Provider (PCP)											
Victor Olga	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Sharma Jayendra R Md	Practitioner - Non-Primary Care Provider (PCP)											
Bergman Scott Zachary Phd	Practitioner - Non-Primary Care Provider (PCP)											
Miller Robert	Practitioner - Non-Primary Care Provider (PCP)											
De Oliveira Paolo S Rn	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Park Steven Young Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Suecoff Stacey A Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Ythier Denise	Practitioner - Non-Primary Care Provider (PCP)											
John Celina P Md	Practitioner - Non-Primary Care Provider (PCP)											
Gruenberg Tammy R Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓		✓	✓	✓	✓	
Lipton Michael L Md	Practitioner - Non-Primary Care Provider (PCP)											
Moses Melanie Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Wroblewski Roselyn Marza	Practitioner - Non-Primary Care Provider (PCP)											
Murray Gloria L Cnm	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Ha Conellia Md	Practitioner - Non-Primary Care Provider (PCP)											
Avner Jeffrey R Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Beyer Paul H Do	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Ghavamian Reza Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Santos Roderick Mallorca Md	Practitioner - Non-Primary Care Provider (PCP)											
Lieman Harry Jay Md	Practitioner - Non-Primary Care Provider (PCP)											
Deforest Pamela Michelle Md	Practitioner - Non-Primary Care Provider (PCP)											
Finegold Ira Md	Practitioner - Non-Primary Care Provider (PCP)											
Stegnajic Arsen Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Nager Ralph Md	Practitioner - Non-Primary Care Provider (PCP)											
Kim Kyongmi Md	Practitioner - Non-Primary Care Provider (PCP)											
Gellen Judit Md	Practitioner - Non-Primary Care Provider (PCP)											
Chen Jimmy Md	Practitioner - Non-Primary Care Provider (PCP)											



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Ross Donald Md	Practitioner - Non-Primary Care Provider (PCP)											
Minsky Lloyd	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Dilorenzo James C Md	Practitioner - Non-Primary Care Provider (PCP)											
Davis Ira	Practitioner - Non-Primary Care Provider (PCP)											
Park Jung	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Naomi Kunin Md Pc	Practitioner - Non-Primary Care Provider (PCP)											
Joseph Myriame	Practitioner - Non-Primary Care Provider (PCP)											
Mathisson Kevin	Practitioner - Non-Primary Care Provider (PCP)											
Long Sharps Paige Lynette	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Teusink John Paul Md	Practitioner - Non-Primary Care Provider (PCP)											
Lubrano Arcangelo Aldo	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓		✓	
Betzler Thomas	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Ronca Lorraine T Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Wollowitz Andrew Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Forti Rene Josephine Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Baghizadeh-Toosi Babak Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Saringer Magdolna Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Krumerman Andrew K Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Hnetila Carol	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Pawl Nancy	Practitioner - Non-Primary Care Provider (PCP)											
Pirofski Lise-Anne Md	Practitioner - Non-Primary Care Provider (PCP)											
Marcus Paula Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Jones Joan	Practitioner - Non-Primary Care Provider (PCP)											
Sturza Jeffrey	Practitioner - Non-Primary Care Provider (PCP)											
Coyle Christina	Practitioner - Non-Primary Care Provider (PCP)											
Cajigas Antonio	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Bernstein Karen E Md	Practitioner - Non-Primary Care Provider (PCP)											
Hanley Ann Elizabeth Md	Practitioner - Non-Primary Care Provider (PCP)											
Fitzgerald Regina Marie	Practitioner - Non-Primary Care Provider (PCP)											
Teplitz Ellen	Practitioner - Non-Primary Care Provider (PCP)											
Fried Philip Md	Practitioner - Non-Primary Care Provider (PCP)											
Sconzo Denis Thomas	Practitioner - Non-Primary Care Provider (PCP)											
Camille Michel-Ang Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Jackson Arthur Crawford Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Fishbach Mitchell Md	Practitioner - Non-Primary Care Provider (PCP)											
Gabelman Gary Steven Md	Practitioner - Non-Primary Care Provider (PCP)											



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Jacobson Mark	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Pana-Sarmiento Remedios	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Stephens Hiram	Practitioner - Non-Primary Care Provider (PCP)											
Callard Helana Lynn	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓		✓	✓	✓	✓	
Smotkin David Md	Practitioner - Non-Primary Care Provider (PCP)											
Haskes Lloyd Partman	Practitioner - Non-Primary Care Provider (PCP)											
Monteverde Barbara Ann	Practitioner - Non-Primary Care Provider (PCP)											
Hudes Golda Md	Practitioner - Non-Primary Care Provider (PCP)											
George Helen B Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Gonzalez Angela E Md	Practitioner - Non-Primary Care Provider (PCP)											
Khine Hnin Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Dinces Elizabeth A Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Benenson Blanche S Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Ehrensall Kenneth S	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Mantello Ginny	Practitioner - Non-Primary Care Provider (PCP)											
Gonzalez David Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Joseph Vilma A Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Keller Marla Jill Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Koenigsberg Tova C Md	Practitioner - Non-Primary Care Provider (PCP)											
Farah Samer Md	Practitioner - Non-Primary Care Provider (PCP)											
Puente Anibal O Md	Practitioner - Non-Primary Care Provider (PCP)											
Broadnax Denise Michele	Practitioner - Non-Primary Care Provider (PCP)											
Dassa Gabriel L Md	Practitioner - Non-Primary Care Provider (PCP)											
Flamer Harold E Md	Practitioner - Non-Primary Care Provider (PCP)											
Guha Chandan Md	Practitioner - Non-Primary Care Provider (PCP)											
Marini Robert Anthony Md	Practitioner - Non-Primary Care Provider (PCP)											
Rubin Michael Benjamin Md	Practitioner - Non-Primary Care Provider (PCP)											
Chin Tin Sik	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Albulak Mehmet Kerim Md	Practitioner - Non-Primary Care Provider (PCP)											
Schreiber Klaus	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Chan John Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Schlesinger Kathie	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Hameedi Faiq Ali Md	Practitioner - Non-Primary Care Provider (PCP)											
Whitney Kathleen	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Abadir-Hallock Michelle	Practitioner - Non-Primary Care Provider (PCP)											
Hart Douglas Md	Practitioner - Non-Primary Care Provider (PCP)											



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Osborne Olive Clarice Md	Practitioner - Non-Primary Care Provider (PCP)											
Garg Purnima Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Griffith Sharon L Md	Practitioner - Non-Primary Care Provider (PCP)											
Devore Nancy Cnm	Practitioner - Non-Primary Care Provider (PCP)											
Pollack Staci E Md	Practitioner - Non-Primary Care Provider (PCP)											
Gaschke Yvonne Nanette	Practitioner - Non-Primary Care Provider (PCP)											
Akkapeddi Sudha L Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Rivas Yolanda Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Sanyal Rajat S Md	Practitioner - Non-Primary Care Provider (PCP)											
Wright Rodney L Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Sands Brenda M	Practitioner - Non-Primary Care Provider (PCP)											
Carlese Anthony J Do	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Burov Ellen A Md	Practitioner - Non-Primary Care Provider (PCP)											
Perlstein David A Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Carter-Edwards Mildred G	Practitioner - Non-Primary Care Provider (PCP)											
Langiulli Alfonso Richard Dds	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Heptulla Rubina A Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Thomas Sherlan Angela	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Scalmati Alessandra	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Madu Assumpta Agoucha Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Sasson Michelle	Practitioner - Non-Primary Care Provider (PCP)											
Herbsman Neil Md	Practitioner - Non-Primary Care Provider (PCP)											
Hundorfean Gabriela Md	Practitioner - Non-Primary Care Provider (PCP)											
Bent John P Iii Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Mani Sridhar Md	Practitioner - Non-Primary Care Provider (PCP)											
Small Jonathan M Phd	Practitioner - Non-Primary Care Provider (PCP)											
Torossian Carol L	Practitioner - Non-Primary Care Provider (PCP)											
Mann Ranon E Md	Practitioner - Non-Primary Care Provider (PCP)											
Balikai Chandrappa P Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Herold Betsy C	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Dudek Ronald D Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Ricci Zina J Md	Practitioner - Non-Primary Care Provider (PCP)											
Ronca Kathleen	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Tier Beatrice Louise	Practitioner - Non-Primary Care Provider (PCP)											
Adamczyk Diane	Practitioner - Non-Primary Care Provider (PCP)											
Canellos Harriette	Practitioner - Non-Primary Care Provider (PCP)											



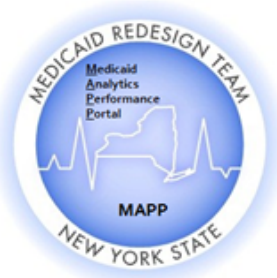
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Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii	
Carter Doreen	Practitioner - Non-Primary Care Provider (PCP)											
Libassi David	Practitioner - Non-Primary Care Provider (PCP)											
Richter Scott	Practitioner - Non-Primary Care Provider (PCP)											
Schuettenberg Susan	Practitioner - Non-Primary Care Provider (PCP)											
Sherman Jerome	Practitioner - Non-Primary Care Provider (PCP)											
Thau Andrea	Practitioner - Non-Primary Care Provider (PCP)											
Handler-Igna Frances Beth	Practitioner - Non-Primary Care Provider (PCP)											
Battaglia Joseph	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Hassan Khaled A Md	Practitioner - Non-Primary Care Provider (PCP)											
Kenney Kathleen M	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Wald-Cagan Paulette	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Grant Carol A Md	Practitioner - Non-Primary Care Provider (PCP)											
Bhatnagar Rajesh Md	Practitioner - Non-Primary Care Provider (PCP)											
Linden Jeffrey	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Rosenberg Dara	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Heller Diane	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Schwanderia James	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Guillaume Carl Md	Practitioner - Non-Primary Care Provider (PCP)	✓						✓	✓	✓	✓	
John Annamma	Practitioner - Non-Primary Care Provider (PCP)											
Sheindlin Jonathan A Md	Practitioner - Non-Primary Care Provider (PCP)											
Hackley Barbara Cnm	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Stivala George Joseph Md	Practitioner - Non-Primary Care Provider (PCP)											
Sperling Karen Ellen Md	Practitioner - Non-Primary Care Provider (PCP)											
Niremberg Moyses Md	Practitioner - Non-Primary Care Provider (PCP)											
Jankiewicz Patricia A	Practitioner - Non-Primary Care Provider (PCP)											
Santhanam Hema L	Practitioner - Non-Primary Care Provider (PCP)											
White Michael James Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Klestzick Harold N Md	Practitioner - Non-Primary Care Provider (PCP)											
Krevitt Lane David Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Orentlicher Rona Judith Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Galvin Catherine Anne	Practitioner - Non-Primary Care Provider (PCP)											
Maciag Emanuela Maria Md	Practitioner - Non-Primary Care Provider (PCP)											
Balar Nilesh Naran Md	Practitioner - Non-Primary Care Provider (PCP)											
Campbell Caron Michelle Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Elsinger Elisabeth	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Kulsakdinun Chaiyaporn Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	



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* Safety Net Providers in Green

Participating in Projects												
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii	
Levi Daniela Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Manwani Deepa Girdharlal Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Uma D Ratakonda Md Pc	Practitioner - Non-Primary Care Provider (PCP)											
Gokhan Solen Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Bookchin Robert	Practitioner - Non-Primary Care Provider (PCP)											
Wolkoff Allan W Md	Practitioner - Non-Primary Care Provider (PCP)											
Kathirithamby Dona	Practitioner - Non-Primary Care Provider (PCP)											
Lachman Herbert M	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Steinberg Jacob	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Lee Sunhee	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Schectman Meryll	Practitioner - Non-Primary Care Provider (PCP)											
Lubin Katlyne	Practitioner - Non-Primary Care Provider (PCP)											
Nosanchuk Joshua Md	Practitioner - Non-Primary Care Provider (PCP)											
Putterman Chaim Md	Practitioner - Non-Primary Care Provider (PCP)											
Smolin Yvette Lynne Md	Practitioner - Non-Primary Care Provider (PCP)											
Dayal Ashlesha	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Whang Eugene J Md	Practitioner - Non-Primary Care Provider (PCP)											
Parellada Alejo	Practitioner - Non-Primary Care Provider (PCP)											
Coll-Ruiz Hector	Practitioner - Non-Primary Care Provider (PCP)											
Rosing Mark Alan Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Rotenberg Ohad David Md	Practitioner - Non-Primary Care Provider (PCP)											
Chabon Brenda Phd	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Latzman Bryan Russell Md	Practitioner - Non-Primary Care Provider (PCP)											
Einstein Mark Howard Md	Practitioner - Non-Primary Care Provider (PCP)											
Herman Craig	Practitioner - Non-Primary Care Provider (PCP)											
Van Roekens Craig N Md	Practitioner - Non-Primary Care Provider (PCP)											
Crofford Marsha J Md	Practitioner - Non-Primary Care Provider (PCP)	✓						✓	✓	✓	✓	
Zelenger Sahndor	Practitioner - Non-Primary Care Provider (PCP)											
Goldman David L Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Markhasina Inna Md	Practitioner - Non-Primary Care Provider (PCP)											
Agu Felicia Rn	Practitioner - Non-Primary Care Provider (PCP)											
Alfieri Donna Marie Dpm	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Posner Jonathan	Practitioner - Non-Primary Care Provider (PCP)											
Kaplan Daniel	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Raab Carolyn	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Elite Physical Therapay And R	Practitioner - Non-Primary Care Provider (PCP)											



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Participating in Projects												
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii	
Mian Umar Khalil Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Martin Karen Leslie	Practitioner - Non-Primary Care Provider (PCP)											
Lynn Adam M Phd	Practitioner - Non-Primary Care Provider (PCP)											
Russo Marian Angela Md	Practitioner - Non-Primary Care Provider (PCP)											
Adelsberg Marc R	Practitioner - Non-Primary Care Provider (PCP)											
Boltin Patricia	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓		✓	✓	✓	✓	
Collado Damaris A Pa	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Snyder Andrea Madeline Md	Practitioner - Non-Primary Care Provider (PCP)											
Yuabov Boris Dpm	Practitioner - Non-Primary Care Provider (PCP)											
Rothman Lisa	Practitioner - Non-Primary Care Provider (PCP)											
Nachmann Dennis S Dpm	Practitioner - Non-Primary Care Provider (PCP)											
Raid Satta Dds	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Havranek Thomas George Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Limani Robert B Md	Practitioner - Non-Primary Care Provider (PCP)											
Asif Ahmed Md	Practitioner - Non-Primary Care Provider (PCP)											
Sharafkhah Martin Md	Practitioner - Non-Primary Care Provider (PCP)											
Goldstein Daniel Jacob Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Bright Smiles Dental Pllc	Practitioner - Non-Primary Care Provider (PCP)											
Indelicato Rose Ann	Practitioner - Non-Primary Care Provider (PCP)											
Stein Daniel Thomas Md	Practitioner - Non-Primary Care Provider (PCP)											
Tiu Aurora Tompar Md	Practitioner - Non-Primary Care Provider (PCP)											
Al-Salem Salim S Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Gil Roberto B Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Valdivia Ana Y Md	Practitioner - Non-Primary Care Provider (PCP)											
Bagga Kamlesh K Csw	Practitioner - Non-Primary Care Provider (PCP)											
Palma Eugen Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Banks Erika Heidi Md	Practitioner - Non-Primary Care Provider (PCP)											
Win Khin Khin	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Pisklakov Sergey Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Weigle Mark Raymond Md	Practitioner - Non-Primary Care Provider (PCP)											
Ehrlich Randall Victor Md	Practitioner - Non-Primary Care Provider (PCP)											
Allison Karen Melanie Md	Practitioner - Non-Primary Care Provider (PCP)											
Napolitano Antonio Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Loeb Sheila L Cnm/Mmc	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Tannen Rebekah Y	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Creating Smiles Llc	Practitioner - Non-Primary Care Provider (PCP)											



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Figuroa-Corser Lourdes M Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Hardin John Avery Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Patel Rajesh Manharbhai Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Del Rio Marcela Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Haynes Hilda Althea	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Culliford Andrea N Md	Practitioner - Non-Primary Care Provider (PCP)											
Naing Andrew Md	Practitioner - Non-Primary Care Provider (PCP)											
Mbekeani Joyce	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Kaplan Alexander V Md	Practitioner - Non-Primary Care Provider (PCP)											
Kobeckis Elizabeth Carpio	Practitioner - Non-Primary Care Provider (PCP)											
Newman-Zitka Barbara A Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Freeman Irene Cnm	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓		✓	✓	✓	✓	
Olhoffer Ingrid Helena Md	Practitioner - Non-Primary Care Provider (PCP)											
Mazarin Gregory I Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Landzberg Kim Starer Md	Practitioner - Non-Primary Care Provider (PCP)											
Ryan Deborah	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Ida Joseph Richard	Practitioner - Non-Primary Care Provider (PCP)											
Verrier J Ronald Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Fox-Distefano Laura	Practitioner - Non-Primary Care Provider (PCP)											
Soloway Irene Pa	Practitioner - Non-Primary Care Provider (PCP)											
Gilbert Richard Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Hailu Elizabeth Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Ang Luis C Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Akalin Enver Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Serby Michael Joseph Md	Practitioner - Non-Primary Care Provider (PCP)											
Sibinga Nicholas E S Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Carrero Nidia R Md	Practitioner - Non-Primary Care Provider (PCP)											
Robbins Rosemary A Phd	Practitioner - Non-Primary Care Provider (PCP)											
Hughes Marianne	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Wren Sarah Barrett	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Haleem Abdul Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Qadir Muhammad Irfan Md	Practitioner - Non-Primary Care Provider (PCP)											
Labovitz Daniel Lockett Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Appel Julia	Practitioner - Non-Primary Care Provider (PCP)											
Cohen Jay	Practitioner - Non-Primary Care Provider (PCP)											
Dul Mitch	Practitioner - Non-Primary Care Provider (PCP)											



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Freed Benjamin	Practitioner - Non-Primary Care Provider (PCP)											
Gundel Ralph	Practitioner - Non-Primary Care Provider (PCP)											
Kapoor Neera	Practitioner - Non-Primary Care Provider (PCP)											
Krumholz David	Practitioner - Non-Primary Care Provider (PCP)											
Larson Steven	Practitioner - Non-Primary Care Provider (PCP)											
Modica Patricia	Practitioner - Non-Primary Care Provider (PCP)											
Mozlin Rochelle	Practitioner - Non-Primary Care Provider (PCP)											
Ritter Steven	Practitioner - Non-Primary Care Provider (PCP)											
Tannen Barry	Practitioner - Non-Primary Care Provider (PCP)											
Vricella Marilyn	Practitioner - Non-Primary Care Provider (PCP)											
Kelsch Robert Dmd	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Rose-Trzaska Carol	Practitioner - Non-Primary Care Provider (PCP)											
Dickson Darlene	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Manoach Seth Michael Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Kartseva Tatiana Borisovna Ph	Practitioner - Non-Primary Care Provider (PCP)											
Sieg Daniel	Practitioner - Non-Primary Care Provider (PCP)											
Hariprasad Pramraj Lpn	Practitioner - Non-Primary Care Provider (PCP)											
Wondemunegne Tiruwork Do	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Altamirano Ruben Do	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Stowe Michael Timothy Phd	Practitioner - Non-Primary Care Provider (PCP)											
Fulger Ilmana Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Brody Geraldmd	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Perlmutter Ilisse Robin Md	Practitioner - Non-Primary Care Provider (PCP)											
Merriweather Aisha Kimberly	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓		✓	✓	✓	✓	
Kaubisch Andreas Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Mccullough Gene P	Practitioner - Non-Primary Care Provider (PCP)											
Schimmel Sanford Dds	Practitioner - Non-Primary Care Provider (PCP)											
Apicella Sheila Ann Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Kizer Jorge R Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Karimi Sara Md	Practitioner - Non-Primary Care Provider (PCP)	✓						✓	✓	✓	✓	
Dalland Linda Jean	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Abrams Nana Od	Practitioner - Non-Primary Care Provider (PCP)											
Li Peng Md	Practitioner - Non-Primary Care Provider (PCP)											
Pekovic Dusan Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Pass Lisa K Phd	Practitioner - Non-Primary Care Provider (PCP)											
Dr Proveen Kumrah Podiatry Pc	Practitioner - Non-Primary Care Provider (PCP)											



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Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii	
Derose Joseph John Md	Practitioner - Non-Primary Care Provider (PCP)											
Rechtschaffen Thomas Hartley	Practitioner - Non-Primary Care Provider (PCP)											
Levy Adam Scott Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Weintraub Christine Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Chechik Daniel Md	Practitioner - Non-Primary Care Provider (PCP)											
Herman Paul Phd	Practitioner - Non-Primary Care Provider (PCP)											
Foronjy Robert Francis Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Beninati Catherine Md	Practitioner - Non-Primary Care Provider (PCP)											
Symecko John A Jr	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Shay Hamilton	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Dayan Alan R Md	Practitioner - Non-Primary Care Provider (PCP)											
Balakhane Edmond Nejat Md	Practitioner - Non-Primary Care Provider (PCP)											
Themistocle Fenar	Practitioner - Non-Primary Care Provider (PCP)											
Kim Hannah Kyung Me Dpm	Practitioner - Non-Primary Care Provider (PCP)											
Wiseman Samson Md	Practitioner - Non-Primary Care Provider (PCP)											
Tan Ching-Yi Lynne Md	Practitioner - Non-Primary Care Provider (PCP)											
Estela Ogiste Md Phd Pc	Practitioner - Non-Primary Care Provider (PCP)											
Skae Catherine Colette Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Adversario Eden Florendo	Practitioner - Non-Primary Care Provider (PCP)											
Braunschweig Ira Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Tomer Gitit Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Chuang Cathy Md	Practitioner - Non-Primary Care Provider (PCP)											
Barnaby Douglas Peter Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Raff Amanda Clare Md	Practitioner - Non-Primary Care Provider (PCP)											
Pena Omar Aradipson Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Werner Craig Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Davae Ketan C Md	Practitioner - Non-Primary Care Provider (PCP)											
Dohrn Jennifer	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓		✓	✓	✓	✓	
Gellido Charles Lagaya Md	Practitioner - Non-Primary Care Provider (PCP)											
Herman Merrill S	Practitioner - Non-Primary Care Provider (PCP)											
Castro Diana Dpm	Practitioner - Non-Primary Care Provider (PCP)											
Harris Emily Berkman Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Dolan Siobhan M Md	Practitioner - Non-Primary Care Provider (PCP)											
Hwang Richard Rueyshuan	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Afzal Munazza Md	Practitioner - Non-Primary Care Provider (PCP)											
Somersel Gavin N Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	



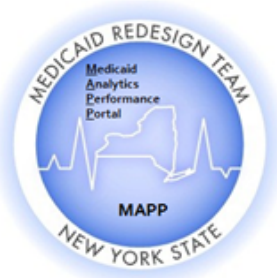
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Alerte Alexander Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Shafizadeh Farshad Md	Practitioner - Non-Primary Care Provider (PCP)											
Arevalo Ronald Paul Musni Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Einstein Francine Hughes Md	Practitioner - Non-Primary Care Provider (PCP)											
Massoumi Hatef Md	Practitioner - Non-Primary Care Provider (PCP)											
Ahn Jae Kyung Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Basso Alan Matthews Phd	Practitioner - Non-Primary Care Provider (PCP)											
Haigentz Missak Jr Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Weinberg Jerry Charles Md	Practitioner - Non-Primary Care Provider (PCP)											
Raj Kapoor	Practitioner - Non-Primary Care Provider (PCP)											
Moadel Renee M Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Perez-Soler Roman Md	Practitioner - Non-Primary Care Provider (PCP)											
Baccay Francis B Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Walter-Goodman Sandra	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Zemmel Damore Jason Alan Md	Practitioner - Non-Primary Care Provider (PCP)											
Al-Husaini Hiyad Jawad Md	Practitioner - Non-Primary Care Provider (PCP)											
Okereke Ndubueze Clement J Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Prince David Md	Practitioner - Non-Primary Care Provider (PCP)											
Richman Elise Keltz Md	Practitioner - Non-Primary Care Provider (PCP)											
Lasak Anna Md	Practitioner - Non-Primary Care Provider (PCP)											
Brown Lamont Darwan Md	Practitioner - Non-Primary Care Provider (PCP)											
Klein Charna Md	Practitioner - Non-Primary Care Provider (PCP)											
Jin Charles Yiming Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Schulman Julie Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Perez Rodemar Albao Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Vincetic Anto Dpm	Practitioner - Non-Primary Care Provider (PCP)											
Myerson Alice S	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Channa Prabjot Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Rosen Andrew Md	Practitioner - Non-Primary Care Provider (PCP)											
Friedman Benjamin Wolkin Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Ladero Emma C	Practitioner - Non-Primary Care Provider (PCP)											
Gray Julia Md	Practitioner - Non-Primary Care Provider (PCP)											
Lauer Darrell	Practitioner - Non-Primary Care Provider (PCP)											
Puttaswamy Rajeev	Practitioner - Non-Primary Care Provider (PCP)											
Valayadum Rajeshree	Practitioner - Non-Primary Care Provider (PCP)											
Keene Adam Barnett Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	



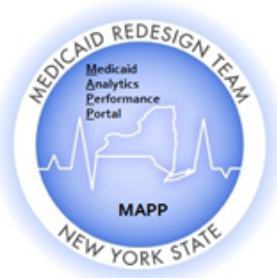
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Bernstein Laura Md	Practitioner - Non-Primary Care Provider (PCP)											
Grimaldi Meryl Yve Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Basavaraju Nerlige G	Practitioner - Non-Primary Care Provider (PCP)											
Chervenak Judi Lee Md	Practitioner - Non-Primary Care Provider (PCP)											
Dooley Francis Patrick	Practitioner - Non-Primary Care Provider (PCP)											
Eisen Leon K	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Hughes Melville Howard Addison Md	Practitioner - Non-Primary Care Provider (PCP)											
Lynn Brian P	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Molinas Sandra	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Pullman James M	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Reznik Sandra E	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Rosenberg Maris	Practitioner - Non-Primary Care Provider (PCP)											
Smuckler Daniel J	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Srinivas Vankeepuram S	Practitioner - Non-Primary Care Provider (PCP)											
Direny-Jean Rose M Rpa	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Med-Psych Service A Medical	Practitioner - Non-Primary Care Provider (PCP)											
Shifteh Keivan Md	Practitioner - Non-Primary Care Provider (PCP)											
Wang Yumei Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Hu Lin Dmd	Practitioner - Non-Primary Care Provider (PCP)											
Tokar Dmitriy	Practitioner - Non-Primary Care Provider (PCP)											
Rosser Mary Lee	Practitioner - Non-Primary Care Provider (PCP)											
Baker Margaret Np	Practitioner - Non-Primary Care Provider (PCP)											
Lathan Edward Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Hodges Jason Leroy Md	Practitioner - Non-Primary Care Provider (PCP)	✓										
Nafday Suhas M Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Savransky Yevgeny Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Nikiforov Konstantin Md	Practitioner - Non-Primary Care Provider (PCP)											
Dreyzina Yelena	Practitioner - Non-Primary Care Provider (PCP)											
Lok Jonat Dpm	Practitioner - Non-Primary Care Provider (PCP)											
Locker Daphna R Phd	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Sommers Sharon L Phd	Practitioner - Non-Primary Care Provider (PCP)											
Tuluca Luciano	Practitioner - Non-Primary Care Provider (PCP)											
Siewers Kevin Np	Practitioner - Non-Primary Care Provider (PCP)											
Kitsis Elizabeth	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Tam Jeannie Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Hilaire Marc Richard Md	Practitioner - Non-Primary Care Provider (PCP)											



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Lado Fred Alexander Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Chang Ann Shiao Od	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Helft Joseph Md	Practitioner - Non-Primary Care Provider (PCP)											
Lee Alice Dds	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Salehimanesh Elham Cnm	Practitioner - Non-Primary Care Provider (PCP)											
Adler Darryl L Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Bruni-Cofini Colette Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Lovings Tara Md	Practitioner - Non-Primary Care Provider (PCP)											
Maldonado Theresa Erlinda Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Shapiro Kenneth Md	Practitioner - Non-Primary Care Provider (PCP)											
Terraciano Anthony J Md	Practitioner - Non-Primary Care Provider (PCP)											
Yamani Amir Md	Practitioner - Non-Primary Care Provider (PCP)											
Sullivan Robert Arne B Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Holt Kimberly J Phd	Practitioner - Non-Primary Care Provider (PCP)											
Fitten Joan T Np	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Palmer Sanchia	Practitioner - Non-Primary Care Provider (PCP)											
Campbell Andrew B Md	Practitioner - Non-Primary Care Provider (PCP)											
Gupta Archana Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Mohammed Romeeda	Practitioner - Non-Primary Care Provider (PCP)											
Farol Peter Md	Practitioner - Non-Primary Care Provider (PCP)											
Houten John Kenneth Md	Practitioner - Non-Primary Care Provider (PCP)											
Vernenkar Vithal Vic Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Mclean Ronald Harvey Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Villafuerte Albert	Practitioner - Non-Primary Care Provider (PCP)											
Hartmannsgruber Maximilian Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Balidemaj Kujtim Md	Practitioner - Non-Primary Care Provider (PCP)											
George Yolanda M Dds	Practitioner - Non-Primary Care Provider (PCP)											
Santos Divina Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Grand Blanca Nora Do	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Mantilla Fanny Janeth Do	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Boreland Ethlyn M	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Mandanas Victor J	Practitioner - Non-Primary Care Provider (PCP)	✓						✓	✓	✓	✓	
Djukic Aleksandra Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Santoni Rugiu Francesco Md	Practitioner - Non-Primary Care Provider (PCP)											
Guoping Zhou	Practitioner - Non-Primary Care Provider (PCP)											
Panzarino Peter J Md	Practitioner - Non-Primary Care Provider (PCP)											



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Quigley Diane Rn	Practitioner - Non-Primary Care Provider (PCP)											
Coon Victoria Baumert	Practitioner - Non-Primary Care Provider (PCP)											
Kaul Bindu Md	Practitioner - Non-Primary Care Provider (PCP)											
Perera Thomas B Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Diaz Maria D Np	Practitioner - Non-Primary Care Provider (PCP)											
Nayman Defne Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Levy Denise Antoinette Dpm	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Shi Patricia Ann Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Hirsch Suzanne Leslie Phd	Practitioner - Non-Primary Care Provider (PCP)											
Faunt Nancy	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Smith Angela Lantz	Practitioner - Non-Primary Care Provider (PCP)											
Leffler Steven Ira Md	Practitioner - Non-Primary Care Provider (PCP)											
Ralph Walter M Jr Md	Practitioner - Non-Primary Care Provider (PCP)	✓						✓	✓	✓	✓	
Vinces Fausto Y Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Weiner Holly H	Practitioner - Non-Primary Care Provider (PCP)											
Reischel Ulrich A Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Neal-Perry Genevieve S Md	Practitioner - Non-Primary Care Provider (PCP)											
Gennarelli Louis A Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Naqvi Huma Hasnain Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Gotian Amnon Md	Practitioner - Non-Primary Care Provider (PCP)											
Bautista Maria Lourdes Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Wright Roberta Diane	Practitioner - Non-Primary Care Provider (PCP)											
Huang Gloria Shining	Practitioner - Non-Primary Care Provider (PCP)											
Papavassiliou Dimitrios P Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Grasa Gabriela Anamaria Md	Practitioner - Non-Primary Care Provider (PCP)											
Murillo Mauricio Md	Practitioner - Non-Primary Care Provider (PCP)											
Ahmed Imran M Dds	Practitioner - Non-Primary Care Provider (PCP)											
Jouvin-Castro Maria Angelina	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Zhang Jian Dpm	Practitioner - Non-Primary Care Provider (PCP)											
Jakubowicz Pamela Jasmine Md	Practitioner - Non-Primary Care Provider (PCP)											
Seham Jenny Phd	Practitioner - Non-Primary Care Provider (PCP)											
Saint-Aude Germaine Md	Practitioner - Non-Primary Care Provider (PCP)											
Song Jing Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Chang Andrew Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Belayneh Lulenes Md	Practitioner - Non-Primary Care Provider (PCP)											
Zapata Ryan J Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	



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Naco Elva Md	Practitioner - Non-Primary Care Provider (PCP)											
Paul Arlette Mary	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Berdichevsky Lillian Md	Practitioner - Non-Primary Care Provider (PCP)											
Smina Mihai Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Cohen Jason Brett Dpm	Practitioner - Non-Primary Care Provider (PCP)											
Dar Peer Md	Practitioner - Non-Primary Care Provider (PCP)											
Goel Sanjay Md	Practitioner - Non-Primary Care Provider (PCP)											
Vergheze Joe Md	Practitioner - Non-Primary Care Provider (PCP)											
Sarwahi Vishal Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Chang Tylis	Practitioner - Non-Primary Care Provider (PCP)											
Taviloglu Gurkan Md	Practitioner - Non-Primary Care Provider (PCP)											
Salyk Ronald	Practitioner - Non-Primary Care Provider (PCP)											
Leung Oilim	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Morin Monica A	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Martinez Maria	Practitioner - Non-Primary Care Provider (PCP)											
Ostfeld Robert J Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Lewis David A	Practitioner - Non-Primary Care Provider (PCP)											
Moradi Issac Eshagh Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Garcia Isabel Dds	Practitioner - Non-Primary Care Provider (PCP)											
Elrafei Tarek Nabil Md	Practitioner - Non-Primary Care Provider (PCP)											
Cabral Lisa Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Demasio Kafui Alfreda Md	Practitioner - Non-Primary Care Provider (PCP)											
Burnett Michael Charles Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Chambliss Paul	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓		✓	
Zhang David	Practitioner - Non-Primary Care Provider (PCP)											
Alianakian Rosine	Practitioner - Non-Primary Care Provider (PCP)											
Shin Joseph H Md	Practitioner - Non-Primary Care Provider (PCP)											
Phillips John L Md	Practitioner - Non-Primary Care Provider (PCP)											
Bolkhovets Dmitry Md	Practitioner - Non-Primary Care Provider (PCP)											
Dorce Jean Emmanuel Do	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Troneci Lizica C Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Spevack Daniel M Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Greller Howard Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Pearlman Scott Brian Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Leone Matthew Salvatore Md	Practitioner - Non-Primary Care Provider (PCP)											
Angert Robert M Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	



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Raichoudhury Ritesh Md	Practitioner - Non-Primary Care Provider (PCP)											
Garg Madhur Kumar Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Pardanani Setul Ram Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Oktay Maja	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Scharoun Gina Magali Phd	Practitioner - Non-Primary Care Provider (PCP)											
Shlez Vitaly Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Hamilton Gabrielle	Practitioner - Non-Primary Care Provider (PCP)	✓						✓	✓	✓	✓	
Ivanov Iliyan Stoyanov Md	Practitioner - Non-Primary Care Provider (PCP)											
Jennings Marilena A Md	Practitioner - Non-Primary Care Provider (PCP)											
Shah Binod P Md	Practitioner - Non-Primary Care Provider (PCP)											
Ngo Tammy Phuong	Practitioner - Non-Primary Care Provider (PCP)											
Culver Sherry	Practitioner - Non-Primary Care Provider (PCP)											
Moloney Maura	Practitioner - Non-Primary Care Provider (PCP)											
Martinez Christine	Practitioner - Non-Primary Care Provider (PCP)											
Frumess Naomi Charlotte	Practitioner - Non-Primary Care Provider (PCP)											
Han Myoung	Practitioner - Non-Primary Care Provider (PCP)											
Stanbery Dahlia	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Carter Tanya	Practitioner - Non-Primary Care Provider (PCP)											
Steiner Audra	Practitioner - Non-Primary Care Provider (PCP)											
Weinstein Susan	Practitioner - Non-Primary Care Provider (PCP)											
Yang Andrea	Practitioner - Non-Primary Care Provider (PCP)											
Krumholtz Ira	Practitioner - Non-Primary Care Provider (PCP)											
Saint-Jacques Henock Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Albow Susan Marie Do	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Rastogi Deepa Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Byrne Thomas	Practitioner - Non-Primary Care Provider (PCP)											
Silfa Rosa	Practitioner - Non-Primary Care Provider (PCP)											
Penafranqui Elizabeth	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓		✓	✓	✓	✓	
Cleeman Edmond	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Ho Sammy Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Abramov Mikhail Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Dolera Josephine S	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Chen Yuxi Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Thomas Cheryl A Phd	Practitioner - Non-Primary Care Provider (PCP)											
Xu Jing Md	Practitioner - Non-Primary Care Provider (PCP)											
Laddis Dimitri Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	



**New York State Department Of Health
Delivery System Reform Incentive Payment Project**

DSRIP Implementation Plan Project

SBH Health System (PPS ID:36)

* Safety Net Providers in Green

Participating in Projects												
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii	
Sehhat Khashayar Md	Practitioner - Non-Primary Care Provider (PCP)											
Villarian Porfirio Fagutao Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Kishore Preeti Md	Practitioner - Non-Primary Care Provider (PCP)											
Oni-Eseleh Ana	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Williams Harriet	Practitioner - Non-Primary Care Provider (PCP)											
Gonzalez Ruben E Md	Practitioner - Non-Primary Care Provider (PCP)											
Olowe Kayode O Md	Practitioner - Non-Primary Care Provider (PCP)											
Fleischmann Nicole Md	Practitioner - Non-Primary Care Provider (PCP)											
Rutner Daniella	Practitioner - Non-Primary Care Provider (PCP)											
Smith Jonathan C Md	Practitioner - Non-Primary Care Provider (PCP)											
Di Lullo Joseph Matthew Md	Practitioner - Non-Primary Care Provider (PCP)											
Pisacano Michael Anthony Md	Practitioner - Non-Primary Care Provider (PCP)											
Tufariello Joann M Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Brewer Hilda	Practitioner - Non-Primary Care Provider (PCP)											
Chaperon Volvic Lcsw	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓						
Glass David	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓		✓	✓	✓	✓	
Isaacson Ernest Louis Dpm	Practitioner - Non-Primary Care Provider (PCP)											
Khan Zareen R Md	Practitioner - Non-Primary Care Provider (PCP)											
Singh Birendra Md	Practitioner - Non-Primary Care Provider (PCP)											
Bautista Cynthia	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Choi Woonsung	Practitioner - Non-Primary Care Provider (PCP)											
Dixon Carla	Practitioner - Non-Primary Care Provider (PCP)											
Hawkins Meredith	Practitioner - Non-Primary Care Provider (PCP)											
Hirsch Lisa Margot Licht	Practitioner - Non-Primary Care Provider (PCP)											
Miller Alec L	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Weinstein S Russell Md	Practitioner - Non-Primary Care Provider (PCP)	✓						✓	✓	✓	✓	
Williams Linda Md	Practitioner - Non-Primary Care Provider (PCP)											
Gaither Kecia Md	Practitioner - Non-Primary Care Provider (PCP)											
Schiop Luminita Dds	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Scott-Hudson Marcia J	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Contreras Virginia Md	Practitioner - Non-Primary Care Provider (PCP)											
Derman Olga Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Steele Mehar Jennifer	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Cavagnaro Christopher Scott	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Umali Sofia	Practitioner - Non-Primary Care Provider (PCP)											
Heinlen Stephanie S Md	Practitioner - Non-Primary Care Provider (PCP)											



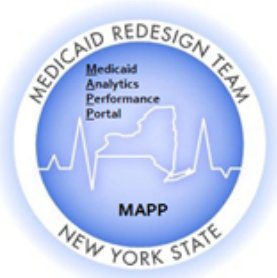
**New York State Department Of Health
Delivery System Reform Incentive Payment Project**

DSRIP Implementation Plan Project

SBH Health System (PPS ID:36)

* Safety Net Providers in Green

Participating in Projects												
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii	
Tsaur Larisa Md	Practitioner - Non-Primary Care Provider (PCP)											
Gohari Arash Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Cardillo Edward Paul Phd	Practitioner - Non-Primary Care Provider (PCP)											
Mohrmann Mark J Md	Practitioner - Non-Primary Care Provider (PCP)											
Baker Stephen Rpa	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Gorlick Richard Greg Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Farinhas Joaquim M Jr Md	Practitioner - Non-Primary Care Provider (PCP)											
Fagan Michele Joy Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Mcdonnell Kevin M Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Cuevas Asima	Practitioner - Non-Primary Care Provider (PCP)											
Prasad Anisa Dpm	Practitioner - Non-Primary Care Provider (PCP)											
Manglik Savita Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Aluma Manuel	Practitioner - Non-Primary Care Provider (PCP)											
Gutheit Karen	Practitioner - Non-Primary Care Provider (PCP)											
Tulloch Elizabeth	Practitioner - Non-Primary Care Provider (PCP)											
Friedman Ronit	Practitioner - Non-Primary Care Provider (PCP)											
Patterson Kirk Austin	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
El-Hennawy Magdy Sayed Y Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Apinis Andrey	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Lakshmi Kameswari D Md	Practitioner - Non-Primary Care Provider (PCP)											
Agarwal Surbhi Md	Practitioner - Non-Primary Care Provider (PCP)											
Cotter Michael R Dds	Practitioner - Non-Primary Care Provider (PCP)											
Koenig Regina M Dds	Practitioner - Non-Primary Care Provider (PCP)											
Ghumman Imtiaz J Md	Practitioner - Non-Primary Care Provider (PCP)											
Shaines Matthew D Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Eapen Jeena Viji Md	Practitioner - Non-Primary Care Provider (PCP)											
Loganathan Raghunandan S Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Jakubowicz David Matthew Md	Practitioner - Non-Primary Care Provider (PCP)											
Chin Grace Encarnacion Dds	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Kim John J Md	Practitioner - Non-Primary Care Provider (PCP)											
Sharma Parvesh Kumar Md	Practitioner - Non-Primary Care Provider (PCP)											
Ventura Kara A	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Guccione Michael Richard Md	Practitioner - Non-Primary Care Provider (PCP)											
Manuzon Laarni S	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Louard Rita Jean Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Gries James Robert Phd	Practitioner - Non-Primary Care Provider (PCP)											



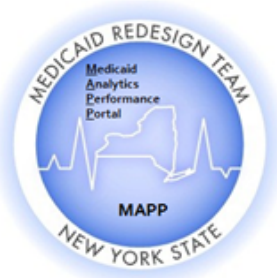
**New York State Department Of Health
Delivery System Reform Incentive Payment Project**

DSRIP Implementation Plan Project

SBH Health System (PPS ID:36)

* Safety Net Providers in Green

Participating in Projects												
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii	
Kanagala Madhusudhana Rao	Practitioner - Non-Primary Care Provider (PCP)											
Skokowska-Lebelt Anna Md	Practitioner - Non-Primary Care Provider (PCP)											
Packer Stuart Howard Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Ardito Diane A Phd	Practitioner - Non-Primary Care Provider (PCP)											
Piperdi Bilal Md	Practitioner - Non-Primary Care Provider (PCP)											
Jim Bun Md	Practitioner - Non-Primary Care Provider (PCP)											
Hanjan Tara Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Loizides Anthony M Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Moguilevitch Marina Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Vemulapalli Pratibha Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Grosberg Brian M Md	Practitioner - Non-Primary Care Provider (PCP)											
Jain Vineet Md	Practitioner - Non-Primary Care Provider (PCP)											
Alabre Marjory Md	Practitioner - Non-Primary Care Provider (PCP)											
Collier Annie Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Haller Chad Benjamin Md	Practitioner - Non-Primary Care Provider (PCP)											
Gitlevich Tatyana R Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Killion Christopher David Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Zhou Ping Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Mitchell Christa	Practitioner - Non-Primary Care Provider (PCP)											
Frey Michael Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Golestaneh Ladan Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Larkin Marian	Practitioner - Non-Primary Care Provider (PCP)											
Chudnoff Scott G Md	Practitioner - Non-Primary Care Provider (PCP)											
Reddy Shamantha G Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Tavarez Edwin Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Gong Michelle Ng Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Trivedi Heather Md	Practitioner - Non-Primary Care Provider (PCP)											
Mcwilliam James Robert Md	Practitioner - Non-Primary Care Provider (PCP)											
D'Alessandro David A Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Tagoe Clement Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Fidvi Shabnam Amir Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Han Cathy	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Dyzenhaus Abraham	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Schiff Bradley Alan Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Panozzo Albert Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Schweitzer Kenneth	Practitioner - Non-Primary Care Provider (PCP)											



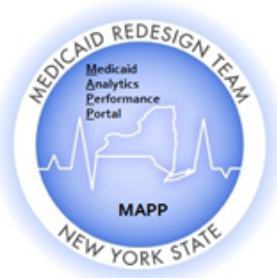
**New York State Department Of Health
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Kanevsky Julie Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Kojaoghlanian Tsoline Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Latuga Mariam Susan Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Ideyi Steve Md	Practitioner - Non-Primary Care Provider (PCP)											
Beek Grace L	Practitioner - Non-Primary Care Provider (PCP)											
Maxwell James E	Practitioner - Non-Primary Care Provider (PCP)											
Banez Ferdinand B Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓		✓	
Offoha-Nwosu Nellyzita Chioma	Practitioner - Non-Primary Care Provider (PCP)											
Elaine William Paulin	Practitioner - Non-Primary Care Provider (PCP)											
Taragin Benjamin Hyatt	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Moody Karen Marie	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Kulkarni Aparna Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Blumfield Einat	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Keown Maureen	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Williams Marcia May	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Goffman Dena Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Perez Roberto	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Bauer Carolyn Ann Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Stroh Genevieve Marguerite	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Seraya Olga	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Brancale Patricia Ann	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Fourtounis Manolis	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Germanakos Angela	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Uyanik James Matthew	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Fishman Gary Rafael	Practitioner - Non-Primary Care Provider (PCP)											
Saad Eathar A Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Ilagan John Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Berger Alexandra	Practitioner - Non-Primary Care Provider (PCP)											
Nguyen Victoria Alexandra Md	Practitioner - Non-Primary Care Provider (PCP)											
Jurman Marlene	Practitioner - Non-Primary Care Provider (PCP)											
Owen Jane Weber Do	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Stroe Angela	Practitioner - Non-Primary Care Provider (PCP)											
Schreiber Naalla Danielle Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Bustillo Maria Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Schwartz Daniel Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Mattone Matthew Louis	Practitioner - Non-Primary Care Provider (PCP)											



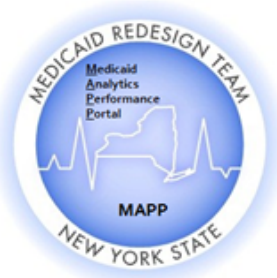
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King Brett Jared Dds	Practitioner - Non-Primary Care Provider (PCP)											
Lerner Jonathan Edward Md	Practitioner - Non-Primary Care Provider (PCP)	✓						✓	✓	✓	✓	
Weinstein Samuel Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Galvao Marie Np	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Von Schorn Claus P Md	Practitioner - Non-Primary Care Provider (PCP)											
Dyer John Dds	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Gordon David Stuart Md	Practitioner - Non-Primary Care Provider (PCP)											
Ferrara Steven A	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Dummitt Susan	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓		✓	✓	✓	✓	
Bergang Rachel E Md	Practitioner - Non-Primary Care Provider (PCP)											
Papadopoulos Dimitria	Practitioner - Non-Primary Care Provider (PCP)											
Kosharskyy Boleslav	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Norman Janet	Practitioner - Non-Primary Care Provider (PCP)											
Correa-Lopez Wilma S Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Chu Paul Kwok-Ming Dds	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Ginzburg Yelena Zory Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Shakowitz Anne Marie	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Geyer Howard Lance Md	Practitioner - Non-Primary Care Provider (PCP)											
Suchin Scott M Md	Practitioner - Non-Primary Care Provider (PCP)											
Pan Debra H Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Friedman Daniel Taft Md	Practitioner - Non-Primary Care Provider (PCP)											
Zalta Benjamin Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Lin Anthony Kung Ying	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Kuokkanen Satu Maarit Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Becker Heather Joan Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Katyal Chhavi Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Diaz Francisco	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Zodda Richard J	Practitioner - Non-Primary Care Provider (PCP)											
Nguyen Ngoc Minhthi Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Retter Avi Samson Md	Practitioner - Non-Primary Care Provider (PCP)											
Rhim Hai Jung Helen Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Klein Genna Waldman Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Yunen Jose R Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Kim Sun Jin Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Sokol Seth I Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Jimenez Yakdiel Dds	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	



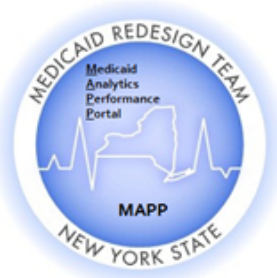
**New York State Department Of Health
Delivery System Reform Incentive Payment Project**

DSRIP Implementation Plan Project

SBH Health System (PPS ID:36)

* Safety Net Providers in Green

Participating in Projects												
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii	
Maala-Gentolia Clarice Np	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Tobin Katherine D Md	Practitioner - Non-Primary Care Provider (PCP)											
Cueva Edwin X	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓	✓				✓		
Davis Steven Ward Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Galera X	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Cheng Yu-Chung Tony Ot	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Kaplan Ilya V Md	Practitioner - Non-Primary Care Provider (PCP)											
Friedman Ilana Batya	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Mckenzie Tola Marie Dds	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Swartz Marc Eric	Practitioner - Non-Primary Care Provider (PCP)											
Olsen Dean G Do	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Kcomt Myrna Soledad	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Wilbanks Tyr Ohling Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Lubetsky Stacey Jill	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Miller Todd Stuart Md	Practitioner - Non-Primary Care Provider (PCP)											
Friedman Shari Md	Practitioner - Non-Primary Care Provider (PCP)											
Leff Jonathan D Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Sharma Vandana X	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Mandalaywala Jasodaben C Md	Practitioner - Non-Primary Care Provider (PCP)											
Weaver James Clair Phd	Practitioner - Non-Primary Care Provider (PCP)											
Huang Paul Wei-Tse Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Villanueva-Siles Esperanz	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Amat Jose X	Practitioner - Non-Primary Care Provider (PCP)											
Katkovskaya Irina	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Baron-Cane Marilyn Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Weiner Shoshana Np	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Minardo Josephine S Phd	Practitioner - Non-Primary Care Provider (PCP)											
Brijlall Devika	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Wu Henry Dpm	Practitioner - Non-Primary Care Provider (PCP)											
Ramchandani Neesha Np	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Birnbaum Stuart C Dpm	Practitioner - Non-Primary Care Provider (PCP)											
De Vos Gabriele Selma Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Lombardi Daniel P Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Agunloye Christianah Aina Rn	Practitioner - Non-Primary Care Provider (PCP)											
Sutton Nicole J Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Eiland Lisa Renee Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	



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Eccleston-Hosein Veronica T Np	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓		✓	✓	✓	✓	
Ortega Esteban Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓		✓	✓	✓	✓	
Cerillo Thomas Dpm	Practitioner - Non-Primary Care Provider (PCP)											
Romano Israel	Practitioner - Non-Primary Care Provider (PCP)											
Kiluvia Moody	Practitioner - Non-Primary Care Provider (PCP)											
Nguyen Ngoc Tram Md	Practitioner - Non-Primary Care Provider (PCP)											
Harris-Cobbinah Deborah Np	Practitioner - Non-Primary Care Provider (PCP)											
Balakumar Mala	Practitioner - Non-Primary Care Provider (PCP)											
Jan Dominique Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Myint Win Md	Practitioner - Non-Primary Care Provider (PCP)											
Murakhovskaya Irina Md	Practitioner - Non-Primary Care Provider (PCP)											
Goldman Inessa Md	Practitioner - Non-Primary Care Provider (PCP)											
Gupta Vanita Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Anyichi Nonyelu Md	Practitioner - Non-Primary Care Provider (PCP)											
Achkar Jacqueline Michele Md	Practitioner - Non-Primary Care Provider (PCP)											
Rosado Madeline Np	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Ramachandran Sujatha Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Mirchandani Gautam Md	Practitioner - Non-Primary Care Provider (PCP)	✓						✓	✓	✓	✓	
Cheng Christine	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Briggs Rahil	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Ahsan Mohammad Md	Practitioner - Non-Primary Care Provider (PCP)											
Dragoman Monica V Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Ramos Joerel Marcelo Md	Practitioner - Non-Primary Care Provider (PCP)											
Bellemare Sarah Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Rosen Rachel	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Izzo Albert John Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Mencin Ali Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Reich Daniel S Md	Practitioner - Non-Primary Care Provider (PCP)											
Smith Heather Lee Phd	Practitioner - Non-Primary Care Provider (PCP)											
Pena Jessica Md	Practitioner - Non-Primary Care Provider (PCP)	✓						✓	✓	✓	✓	
Nahouraii Helen S Dds	Practitioner - Non-Primary Care Provider (PCP)											
Li Yan Md	Practitioner - Non-Primary Care Provider (PCP)											
Nemerofsky Sheri Lynn Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Zapata Jennifer Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Heo Hye Jung Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Ewart Michelle	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	



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Pekovic Olivera Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Sanz Enrique Jose Md	Practitioner - Non-Primary Care Provider (PCP)											
Huvane Bernadette Ellen	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Fox Ari	Practitioner - Non-Primary Care Provider (PCP)											
Wheatley Alice	Practitioner - Non-Primary Care Provider (PCP)											
Sierra Lola	Practitioner - Non-Primary Care Provider (PCP)											
Byrne Karen M Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Kim Sarah S Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Dubey Mariamma G Np	Practitioner - Non-Primary Care Provider (PCP)											
Peeva Elena Md	Practitioner - Non-Primary Care Provider (PCP)											
Lehman Daniel Simon Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Kaufman David Md	Practitioner - Non-Primary Care Provider (PCP)											
Kurz Jeremiah S Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Casillas Maritza	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Neary Siobhan	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Scheiner Melissa	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
O'Hara Marianne	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Au Winnie Md	Practitioner - Non-Primary Care Provider (PCP)											
Hopper Susan I Np	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Bautista Debbie Perez Dpm	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Baker Jason S Dds	Practitioner - Non-Primary Care Provider (PCP)											
Sadrzodi Kamran Md	Practitioner - Non-Primary Care Provider (PCP)											
Alam Hamid M M Md	Practitioner - Non-Primary Care Provider (PCP)											
Prevor-Weis Meredith Brooke Md	Practitioner - Non-Primary Care Provider (PCP)											
Sugg Samuel Clarkson Md	Practitioner - Non-Primary Care Provider (PCP)											
Smith Terrian A Np	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Lima Christina	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Dittmar Peter	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Lambrelli Joseph	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Rooney Joanne M	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Baker Cheryl Np	Practitioner - Non-Primary Care Provider (PCP)											
Voneeden Lorraine	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Bonite Belinda R	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Dorsey Doris	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Moriarty Maryanne	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Martyniak James	Practitioner - Non-Primary Care Provider (PCP)											



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Shaqra Hussein Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Golio Dominick Md	Practitioner - Non-Primary Care Provider (PCP)											
Freilich Bryan Michael Phd	Practitioner - Non-Primary Care Provider (PCP)											
Kapner Marc Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Kornblum Noah Saul Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Zhu Changcheng	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Miller Deborah	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Mazzariol Fernanda S Md	Practitioner - Non-Primary Care Provider (PCP)											
Goldstein Kenneth Adam Md	Practitioner - Non-Primary Care Provider (PCP)											
Ahmed Imran M Md	Practitioner - Non-Primary Care Provider (PCP)											
Bello Ricardo Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Greene Patricia	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Serrano Maria Np	Practitioner - Non-Primary Care Provider (PCP)											
Simmons Shelbi	Practitioner - Non-Primary Care Provider (PCP)	✓						✓	✓	✓	✓	
Falls Janice Md	Practitioner - Non-Primary Care Provider (PCP)											
Mercaldi Bridget	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Johnston Debra	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Shin Julia Jooyoung Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Finkelstein Malka Md	Practitioner - Non-Primary Care Provider (PCP)											
Sharan Alok Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Chernyak Victoria Md	Practitioner - Non-Primary Care Provider (PCP)											
Milstein Mark Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Zwerling Jessica Md	Practitioner - Non-Primary Care Provider (PCP)											
Galanopoulou Aristeia Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Samanich Joy	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Feldman Yael Sharon Dmd	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Cheung Cedric P Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Mango Charles William Md	Practitioner - Non-Primary Care Provider (PCP)											
Polizzi Francesco Paolo Md	Practitioner - Non-Primary Care Provider (PCP)	✓						✓	✓	✓	✓	
Cuartas Maria P Rpa	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Iqbal Javed Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Shah Purvi D Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Friedman Shirly Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Geller David Samuel Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Polycarpe Myreille Md	Practitioner - Non-Primary Care Provider (PCP)											
Melamed Michal L Md	Practitioner - Non-Primary Care Provider (PCP)											



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Chen Eytan Amir Dds	Practitioner - Non-Primary Care Provider (PCP)											
Kur Benjamin Ryan Dds	Practitioner - Non-Primary Care Provider (PCP)											
Silver Alyssa Hope Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Douglas Lindsey C Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Volpe Lorraine Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Reyes Maritza	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Allen Lincoln D Rpa	Practitioner - Non-Primary Care Provider (PCP)											
Svorcan Zoran Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Qureshi Irfan A Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Wolf Eric Jay Md	Practitioner - Non-Primary Care Provider (PCP)											
Rozental Tatyana Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Margolin Robert Dds	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Ricafort Rosanna Jane Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Lowe Samantha Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Horn Corinne E Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Collins Jeanette Jennie Np	Practitioner - Non-Primary Care Provider (PCP)											
Polanco Jacqueline Dds	Practitioner - Non-Primary Care Provider (PCP)											
Hossack Michael Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Leegant Ava Ricka Md	Practitioner - Non-Primary Care Provider (PCP)											
Mooney-Sumpter Linda Np	Practitioner - Non-Primary Care Provider (PCP)											
Bilello Janis F Rpa	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Suojanen Julianne Kimberly Joy Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Patel Ashok A Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Melillo James Carl Dds	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Dhallu Gurjeet	Practitioner - Non-Primary Care Provider (PCP)											
Levine Jonathan Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Zolty Ronald Md	Practitioner - Non-Primary Care Provider (PCP)											
Remson Karen M Np	Practitioner - Non-Primary Care Provider (PCP)											
Nelson Dina S Md	Practitioner - Non-Primary Care Provider (PCP)											
Zaidi Arshad A Md	Practitioner - Non-Primary Care Provider (PCP)											
Khokhar Rubina S Md	Practitioner - Non-Primary Care Provider (PCP)											
Montecalvo Raymond Michael Md	Practitioner - Non-Primary Care Provider (PCP)											
Kutzy Theodore	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Silton Shira	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Paul Marc Md	Practitioner - Non-Primary Care Provider (PCP)											
Gulati Sandeep	Practitioner - Non-Primary Care Provider (PCP)											



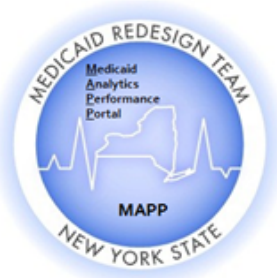
**New York State Department Of Health
Delivery System Reform Incentive Payment Project**

DSRIP Implementation Plan Project

SBH Health System (PPS ID:36)

* Safety Net Providers in Green

Participating in Projects												
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii	
Decoteau Kordai I	Practitioner - Non-Primary Care Provider (PCP)											
Silva Mauricio J Md	Practitioner - Non-Primary Care Provider (PCP)											
Escobar Diego Md	Practitioner - Non-Primary Care Provider (PCP)											
Bowers James Hamilton Jr Md	Practitioner - Non-Primary Care Provider (PCP)											
Loebl Adi Md	Practitioner - Non-Primary Care Provider (PCP)											
Bouzi Martine	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Brown Charles Calvin Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Warwick Ruth	Practitioner - Non-Primary Care Provider (PCP)											
Eber Susan	Practitioner - Non-Primary Care Provider (PCP)											
Calenda Vincent	Practitioner - Non-Primary Care Provider (PCP)											
Bass Galina	Practitioner - Non-Primary Care Provider (PCP)											
Savkub Yevgeniya	Practitioner - Non-Primary Care Provider (PCP)											
Terrelonge Robert	Practitioner - Non-Primary Care Provider (PCP)											
Fiorello Janine	Practitioner - Non-Primary Care Provider (PCP)											
Buse Dawn C Phr	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Meneses Mary Elizabeth	Practitioner - Non-Primary Care Provider (PCP)											
Illions Edward Md	Practitioner - Non-Primary Care Provider (PCP)											
Bruno Christie J Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Sharma Chanchal Phd	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Borenstein Steven Howard	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
George Erik Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Sardar Henry Do	Practitioner - Non-Primary Care Provider (PCP)											
Miller Ricardo Anthony	Practitioner - Non-Primary Care Provider (PCP)											
Birmingham Derrick L Rpa	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Gilaad Talya Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Bello Folashade Rpa	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Darko Janet Lpn	Practitioner - Non-Primary Care Provider (PCP)											
Fay Sherrill Dmd	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Cavin Lillian Whitley Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Schimmrich Kristen Maria Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Napier Fabreena E Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Llerena Cristina	Practitioner - Non-Primary Care Provider (PCP)											
Hebert Tiffany	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Liu Qiang	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Mones Jodi Victoria Md	Practitioner - Non-Primary Care Provider (PCP)											
Braun Joshua Eugene Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	



**New York State Department Of Health
Delivery System Reform Incentive Payment Project**

DSRIP Implementation Plan Project

SBH Health System (PPS ID:36)

* Safety Net Providers in Green

Participating in Projects												
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii	
Scott Gary Lee Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Denis Reginald Jacques Md	Practitioner - Non-Primary Care Provider (PCP)	✓						✓	✓	✓	✓	
Goldberg Ythan Md	Practitioner - Non-Primary Care Provider (PCP)											
Rivera Cristine Maria Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Schwartz Alex	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Chuu Ying Hue Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Madan Rebecca Edith Pellett Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Siegal Jonathan Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
O'Connor Katherine Marie Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Elsass Kelcy Dawn Md	Practitioner - Non-Primary Care Provider (PCP)											
Bardini John A Md	Practitioner - Non-Primary Care Provider (PCP)											
Rossin Richard D Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Azzarone Gabriella Claudia Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Cherian Koshi Alummoottil Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Alkalay Avishai Albert	Practitioner - Non-Primary Care Provider (PCP)											
Monderer Renee Shoshana Md	Practitioner - Non-Primary Care Provider (PCP)											
Medina Miguel	Practitioner - Non-Primary Care Provider (PCP)	✓						✓	✓	✓	✓	
Colclough Charles	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Gonzales Diana	Practitioner - Non-Primary Care Provider (PCP)											
Molyneaux James	Practitioner - Non-Primary Care Provider (PCP)	✓						✓	✓	✓	✓	
122623141freeman April	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓		✓	✓	✓	✓	
Arce Negron Nelida Iris	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Nifenecker Susan	Practitioner - Non-Primary Care Provider (PCP)											
Maling Alison T	Practitioner - Non-Primary Care Provider (PCP)	✓						✓	✓	✓	✓	
Fernandes David Lawrence Md	Practitioner - Non-Primary Care Provider (PCP)											
Mazing Maria Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Dulu Alina Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Aponte Ada Esther Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Eisen Lewis Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Duchon Jennifer Marie Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Weinman Aliza Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Strong Benjamin Waite Md	Practitioner - Non-Primary Care Provider (PCP)											
Hemmerdinger Steven Arthur Md	Practitioner - Non-Primary Care Provider (PCP)											
Cole Peter David Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Calderon Vincente Anthony	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓		✓	✓	✓		✓	
Kaledzi Elizabeth	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	



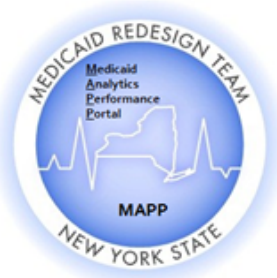
**New York State Department Of Health
Delivery System Reform Incentive Payment Project**

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SBH Health System (PPS ID:36)

* Safety Net Providers in Green

Participating in Projects												
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii	
Johnson Lisa	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Rosner Mara Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Baribault Heather	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
North Amanda Carlson	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Lam Leslie Suihong Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Jerschow Elina Md	Practitioner - Non-Primary Care Provider (PCP)											
Harnik Ian G Md	Practitioner - Non-Primary Care Provider (PCP)											
Shih Anthony Thomas Shiu-Tsong	Practitioner - Non-Primary Care Provider (PCP)											
Sachdev Bindu Do	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Agarwal Chhavi Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Villara Margarita Z Rpa	Practitioner - Non-Primary Care Provider (PCP)											
Zelevsky Joseph R Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Rondinel Evelyn M Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Aleksandrovich Leon	Practitioner - Non-Primary Care Provider (PCP)											
Taub Cynthia Md	Practitioner - Non-Primary Care Provider (PCP)											
Lee Se Won Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Aniff Mohamed	Practitioner - Non-Primary Care Provider (PCP)											
Afroze Salma Do	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Adewunmi Victoria E	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Oza Parind Manoj Md	Practitioner - Non-Primary Care Provider (PCP)											
Naccarato Marc	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Stern Anthony	Practitioner - Non-Primary Care Provider (PCP)											
Chapman Evelyn	Practitioner - Non-Primary Care Provider (PCP)											
Naik Sanjay	Practitioner - Non-Primary Care Provider (PCP)											
Rutman Hadassa	Practitioner - Non-Primary Care Provider (PCP)											
Buyuk Erkan	Practitioner - Non-Primary Care Provider (PCP)											
Desruisseaux Mahalia	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Nwokeji Kingsley	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Blace Nancy	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Cobelli Marcie Broder	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Brown Andrea	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Rowe Amy F	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Bailey Cheryl	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Curry Joan	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Paljevic Esma	Practitioner - Non-Primary Care Provider (PCP)											
Soto Graciela	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	



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Kelly Colleen	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Mojazza Shahrzad Rpa	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Nwosu Julius Rpa	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Krug Laura M	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Finn Jacqueline	Practitioner - Non-Primary Care Provider (PCP)											
Dubrow Ronelle Ann Md	Practitioner - Non-Primary Care Provider (PCP)											
Idowu Kehinde Olabisi	Practitioner - Non-Primary Care Provider (PCP)											
Klatsky Peter	Practitioner - Non-Primary Care Provider (PCP)											
Katzenberg Arelene	Practitioner - Non-Primary Care Provider (PCP)											
Parikh Rita	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Frank J Garrido	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Perry Linda	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓		✓	✓	✓	✓	
Smith Harriet	Practitioner - Non-Primary Care Provider (PCP)											
Cohen Jason	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Lyall Barbara	Practitioner - Non-Primary Care Provider (PCP)											
Cesari Norma	Practitioner - Non-Primary Care Provider (PCP)											
Alapatt Leena	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Gambassi Melanie	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Ferrara Lucille	Practitioner - Non-Primary Care Provider (PCP)											
Frame Rosemary	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Mcinerney Michele	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Tift Louisa	Practitioner - Non-Primary Care Provider (PCP)											
Casiano Mildred	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Hacker-Jakus Susan	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Goilav Beatrice	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Berger Samuel Alfred	Practitioner - Non-Primary Care Provider (PCP)											
Lazar Jeffrey Daniel Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Robinson John	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Cesar A Rojas Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Nebolisa Felicia	Practitioner - Non-Primary Care Provider (PCP)											
Weiser Daniel A	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Sadie Johnson	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Natalie Brenner	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Gill Joel Andrew	Practitioner - Non-Primary Care Provider (PCP)											
Siedlecki Alan	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Elizholz Bryan Matthew Md	Practitioner - Non-Primary Care Provider (PCP)											



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Zelinka Peter	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Crespi Rebecca	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Elena Gonzalez Np	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Imtiaz Ahmad	Practitioner - Non-Primary Care Provider (PCP)											
Forlivio Johanna M Rpa	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Baerga Sergio L	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Shah Nishant Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Nierva Emmanuel Aguilar	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Raphael Katia	Practitioner - Non-Primary Care Provider (PCP)											
Renee Chalom	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Sulejman Celaj Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Perry P Kaneriya	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Mitchell Katherine	Practitioner - Non-Primary Care Provider (PCP)											
Flynn Noreen C	Practitioner - Non-Primary Care Provider (PCP)											
Mchenry Janet	Practitioner - Non-Primary Care Provider (PCP)											
Alan Teigman	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Bazaz Shafiq A Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Diana Grinberg	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Cottingham C Sinclair	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Rishi Malhotra	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Carl Ankrah	Practitioner - Non-Primary Care Provider (PCP)											
Graw-Panzer Katharina Dorothea Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Anmarie Ketura Gordon-Wint	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Kasapira Sophia	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Hubert Gauman Robin Pa	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Pedro Pablo Maria Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Joanne M Nazif	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Pyo Robert T	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Jason Lupow Brett Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Lawrence D Bub	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Ostrowsky Belinda E Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Daniel Antonello	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Bajaj Komal Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Grushko Michael Jason Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Zylberman Shani	Practitioner - Non-Primary Care Provider (PCP)											
Khader Samer	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	



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* Safety Net Providers in Green

Participating in Projects												
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Gebb Juliana Sanchez	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Gomes William	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Jean-Louis Pascale	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Jariwala Sunit	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Nathan Lisa	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Otoo Erica	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Ozdoba Ana	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Burns Judah Gershon	Practitioner - Non-Primary Care Provider (PCP)											
Lawhorne Paul Augustus Jr Rpa	Practitioner - Non-Primary Care Provider (PCP)											
Ida Louise Santana Md	Practitioner - Non-Primary Care Provider (PCP)											
Khilkin Michael Do	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Kaplan Evan	Practitioner - Non-Primary Care Provider (PCP)											
Alaie Mehrdad Do	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Espinoza Ronald D Do	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Love Charito Md	Practitioner - Non-Primary Care Provider (PCP)											
Pluskalowski Sharon I	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Nguyen Ann Lan Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Blum Yossef	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Lopez-Leon Manuel	Practitioner - Non-Primary Care Provider (PCP)											
Harris Shelby	Practitioner - Non-Primary Care Provider (PCP)											
Bedi Sudha	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Wang Asher	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Halstead-Kenny Jennifer	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Palmer Sophia	Practitioner - Non-Primary Care Provider (PCP)											
Gruson Konrad	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Villasenor Rosario Ferrer	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Stefanec Tihomir	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Kravtsov Aleksandr	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Yeboah Patricia	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Daugialaite Laura	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Shrivastava Anurag	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Wallis Susan	Practitioner - Non-Primary Care Provider (PCP)											
Atkin Michael	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Mellacheruvu Smitha	Practitioner - Non-Primary Care Provider (PCP)											
Levine Jacqueline	Practitioner - Non-Primary Care Provider (PCP)											
Honchaurk Peter	Practitioner - Non-Primary Care Provider (PCP)											



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Garfein Evan	Practitioner - Non-Primary Care Provider (PCP)											
Gitkind Andrew	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Mcmahon Christine	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Novak Inna	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Patel Snehal R Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Patel Vinita Md	Practitioner - Non-Primary Care Provider (PCP)											
Marlyse Frieda Haward Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Muthyala Padmini Kavitha Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Hernandez Miguel Rafael Md	Practitioner - Non-Primary Care Provider (PCP)											
Phaeton Rebecca Md	Practitioner - Non-Primary Care Provider (PCP)											
Morice Karen Lizette	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Huynh Trang K	Practitioner - Non-Primary Care Provider (PCP)											
Downing Keith Thomas Md	Practitioner - Non-Primary Care Provider (PCP)											
Oommen Shobin Md	Practitioner - Non-Primary Care Provider (PCP)											
Berenfeld Benjamin Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Porrovecchio Andrea Marie Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Fox Jana Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Timashpolsky Yulya	Practitioner - Non-Primary Care Provider (PCP)											
Guttenplan Nils	Practitioner - Non-Primary Care Provider (PCP)											
Seymour Andrew	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Aristide Burducea	Practitioner - Non-Primary Care Provider (PCP)											
Myers Lloyd Lynford	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Bhalakia Avni M	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Nida Qadir	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Tod Mathew Haller	Practitioner - Non-Primary Care Provider (PCP)											
Paniagua-Ryan Aimee	Practitioner - Non-Primary Care Provider (PCP)											
Mulcahy Laura J	Practitioner - Non-Primary Care Provider (PCP)											
Yang Jennifer	Practitioner - Non-Primary Care Provider (PCP)											
Daniel David R	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Shah Neomi	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Burke Robert	Practitioner - Non-Primary Care Provider (PCP)											
Greene Kamala	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Nemeth Nicole	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Henry Andrea	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Nahar Aman	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Baer Jesse Duncan	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	



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Almonte Miguelina	Practitioner - Non-Primary Care Provider (PCP)											
Espinal Jose	Practitioner - Non-Primary Care Provider (PCP)											
Tolentino Xiomara	Practitioner - Non-Primary Care Provider (PCP)											
Arroyo Helen	Practitioner - Non-Primary Care Provider (PCP)											
Nerestan Dominique	Practitioner - Non-Primary Care Provider (PCP)											
Valentin Ana	Practitioner - Non-Primary Care Provider (PCP)											
Veloz Neil	Practitioner - Non-Primary Care Provider (PCP)											
Lopez Anthony Lee	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Emadu Paul O Lpn	Practitioner - Non-Primary Care Provider (PCP)											
Choi Jenny Jee-Eun Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Abraham Tony Md	Practitioner - Non-Primary Care Provider (PCP)											
Mamamtavrishvili Maia	Practitioner - Non-Primary Care Provider (PCP)											
Brotea Cristia	Practitioner - Non-Primary Care Provider (PCP)											
Vicencio Carmencita Concepcion	Practitioner - Non-Primary Care Provider (PCP)											
Eng Yoko	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Liu Xiaoguang	Practitioner - Non-Primary Care Provider (PCP)											
Stehlikova Martina	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Sutherland Anne	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Frieder Ariela	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Knowles Alicia	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Varma Vikas	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Kim Jeffrey Md	Practitioner - Non-Primary Care Provider (PCP)											
Kuo Sheng Feng Md	Practitioner - Non-Primary Care Provider (PCP)											
Mitchell Michael	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
George Sarita	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Rivera Milagros Pa	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Wiley Jose Maunel Md	Practitioner - Non-Primary Care Provider (PCP)											
Camacho Diego R	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Merrill Elizabeth Gene	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Berg Debra	Practitioner - Non-Primary Care Provider (PCP)											
Gross Elissa	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Gort Linda	Practitioner - Non-Primary Care Provider (PCP)											
Schneider-Machin Lauren	Practitioner - Non-Primary Care Provider (PCP)	✓						✓	✓	✓	✓	
Moccellin Maria	Practitioner - Non-Primary Care Provider (PCP)											
Seiden Laurie	Practitioner - Non-Primary Care Provider (PCP)											
Reinglass Aimee	Practitioner - Non-Primary Care Provider (PCP)											



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Edith A Frank	Practitioner - Non-Primary Care Provider (PCP)											
Hausman Michelle	Practitioner - Non-Primary Care Provider (PCP)											
Rebecca Rayanne Dinowitz	Practitioner - Non-Primary Care Provider (PCP)											
Gartrell Benjamin Adam Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Harris Akwele Lpn	Practitioner - Non-Primary Care Provider (PCP)											
Nahar Niru Shamsun Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Leotaud Gerard Anthony	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓		✓	✓	✓		✓	
Libutti Steven Kenneth Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Kolman Heidi	Practitioner - Non-Primary Care Provider (PCP)	✓						✓	✓	✓	✓	
Fraioli Rebecca	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Canty Caroline	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Mcginley John	Practitioner - Non-Primary Care Provider (PCP)											
Nagel Dalia	Practitioner - Non-Primary Care Provider (PCP)											
Collins Margaret	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Kramer Arin	Practitioner - Non-Primary Care Provider (PCP)											
Kronfeld Gary David Md	Practitioner - Non-Primary Care Provider (PCP)	✓						✓	✓	✓	✓	
Dibos Patricia	Practitioner - Non-Primary Care Provider (PCP)											
Abramowitz Matthew	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Nagorny Andrei	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Bobb Vanessa Toney	Practitioner - Non-Primary Care Provider (PCP)											
Sharma Sonali	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Weille Jean Walker	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Reichert James Michael	Practitioner - Non-Primary Care Provider (PCP)											
Yun Edward Chung	Practitioner - Non-Primary Care Provider (PCP)											
Sandra Boateng-Wilson	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Lisenenkov Dmitry Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Sesay Alpha Lpn	Practitioner - Non-Primary Care Provider (PCP)											
Desravines Cynthia Pa	Practitioner - Non-Primary Care Provider (PCP)											
Andrew E Chertoff	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Stanberry Andre	Practitioner - Non-Primary Care Provider (PCP)											
Ahmed Tanveer	Practitioner - Non-Primary Care Provider (PCP)											
Frischer Katya	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Robbins Matthew	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Kelling Ernest	Practitioner - Non-Primary Care Provider (PCP)											
Kaye Shana	Practitioner - Non-Primary Care Provider (PCP)											
Bell James Iii	Practitioner - Non-Primary Care Provider (PCP)											



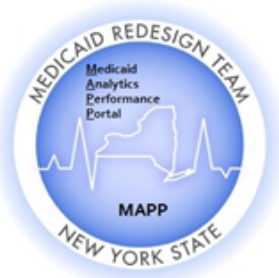
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Participating in Projects												
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii	
Mehta Jay Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Korcak Jason Andrew Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Sarah K Oh Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Gutwein Jeremy Michael Md	Practitioner - Non-Primary Care Provider (PCP)											
Hantman Ian	Practitioner - Non-Primary Care Provider (PCP)											
Theodore E Patsis Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Tsai Louis Cheng-Hong	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Magana Enrigue	Practitioner - Non-Primary Care Provider (PCP)											
Sizgoric Zoia	Practitioner - Non-Primary Care Provider (PCP)											
Vazquez Roxana	Practitioner - Non-Primary Care Provider (PCP)											
Repaci Richard	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓		✓	✓	✓	✓	
Silletti Joseph Peter	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Chenthitta Sheena A Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Kitchens Galina D	Practitioner - Non-Primary Care Provider (PCP)											
Shrivastava Abhishek	Practitioner - Non-Primary Care Provider (PCP)											
Tauras James Michael Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Ceresnak Jeffrey Mark	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Benny Hakim	Practitioner - Non-Primary Care Provider (PCP)											
Carolyn Andrews	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Welles Timothy	Practitioner - Non-Primary Care Provider (PCP)											
Amin Bijal	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Golowa Yosef	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Blanco Irene	Practitioner - Non-Primary Care Provider (PCP)											
Mcavey Beth Alyson	Practitioner - Non-Primary Care Provider (PCP)											
Sun Katherine	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Siegel Robert	Practitioner - Non-Primary Care Provider (PCP)											
Krishnamurthy Karthik	Practitioner - Non-Primary Care Provider (PCP)											
Kalia Harmit	Practitioner - Non-Primary Care Provider (PCP)											
Chintala Sreedhar	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Pasquale David	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Reischer Rebecca	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Digangi Condon Kathleen	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Chuck Roy	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
To Justin Kingsley	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Krishnan Raj	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Millman Lisa	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	



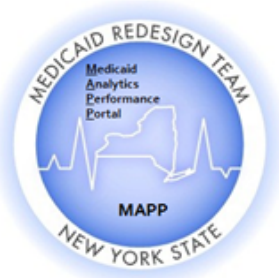
**New York State Department Of Health
Delivery System Reform Incentive Payment Project**

DSRIP Implementation Plan Project

SBH Health System (PPS ID:36)

* Safety Net Providers in Green

Participating in Projects												
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii	
Wang Yanhua	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Broder Anna Rutberg	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Glied Allen	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Makinde Christiana Temitope	Practitioner - Non-Primary Care Provider (PCP)											
Albert Heng-Yao Chang	Practitioner - Non-Primary Care Provider (PCP)	✓						✓	✓	✓	✓	
Melissa Lee Mei Woo	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Shah Darshita Shalin	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Kalantre Sarika	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Vicioso Edwin Xavier Md	Practitioner - Non-Primary Care Provider (PCP)											
Catanzaro Richard Peter Md	Practitioner - Non-Primary Care Provider (PCP)											
Dupont Paul G Md	Practitioner - Non-Primary Care Provider (PCP)											
Elavunkal Jyoti Teresa Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Mohan Geetali	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
John Murray Greally	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Jeffrey M Levsky Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Sperling Debra	Practitioner - Non-Primary Care Provider (PCP)											
Baah George	Practitioner - Non-Primary Care Provider (PCP)											
Payne Dylan	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Panarelli Anthony Joseph Md	Practitioner - Non-Primary Care Provider (PCP)											
Chin Philip	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Karkowsky Eve	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Saxena Jaya Banez	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Hotinsky Alexander Yuryevich	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Goradia Dhawal Arun	Practitioner - Non-Primary Care Provider (PCP)											
Katt Marguerite E	Practitioner - Non-Primary Care Provider (PCP)											
Edward Oduro-Kwakye	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Balazs Halmos	Practitioner - Non-Primary Care Provider (PCP)											
Nadia Ovchinsky	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Caesar Mimieux Vanetta	Practitioner - Non-Primary Care Provider (PCP)											
Wiechmann Lisa Silvia	Practitioner - Non-Primary Care Provider (PCP)											
Nevadunsky Nicole	Practitioner - Non-Primary Care Provider (PCP)											
Wan Phyllis	Practitioner - Non-Primary Care Provider (PCP)											
Wanich Tony	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Geha Rula	Practitioner - Non-Primary Care Provider (PCP)											
Fausto James	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Glover Karinn Ann Maureen	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	



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Participating in Projects												
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii	
Glassman Harrison	Practitioner - Non-Primary Care Provider (PCP)											
Taveras Jose Martin	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Emma B Arons	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Nancy Chung	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Pyram Chantal Myrta Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Burjonrappa Sathyaprasad Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Thompson John Federick	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Ryan Turner Md	Practitioner - Non-Primary Care Provider (PCP)											
Guerrero Manuel Alejandro Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Green Debra Jean	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Fritz Rani Bili	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Alix E Fleury	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Shujauddin Sadaahf	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Caldemeyer Kar	Practitioner - Non-Primary Care Provider (PCP)											
Raff Joshua	Practitioner - Non-Primary Care Provider (PCP)											
Smith-Marrone Nathaniel	Practitioner - Non-Primary Care Provider (PCP)											
Mota Marilyn	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Saunders Donna	Practitioner - Non-Primary Care Provider (PCP)											
Greene Kenneth	Practitioner - Non-Primary Care Provider (PCP)											
Han Maggie	Practitioner - Non-Primary Care Provider (PCP)											
Karpisz Janet M	Practitioner - Non-Primary Care Provider (PCP)											
Bautista Richard	Practitioner - Non-Primary Care Provider (PCP)											
Bravo Carlos	Practitioner - Non-Primary Care Provider (PCP)											
Gil Ana	Practitioner - Non-Primary Care Provider (PCP)											
Luciano Alejandro	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Priday Lauren	Practitioner - Non-Primary Care Provider (PCP)											
Wellner Rachel	Practitioner - Non-Primary Care Provider (PCP)											
Ciocon David	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Reynolds David Neal Md	Practitioner - Non-Primary Care Provider (PCP)											
Narvaez Melissa	Practitioner - Non-Primary Care Provider (PCP)											
Duhl Adam Jon	Practitioner - Non-Primary Care Provider (PCP)											
Arad Danit	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Gomez Ingrid	Practitioner - Non-Primary Care Provider (PCP)											
Wu Ding	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Farrell Sandra	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Tao Qi	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	



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Participating in Projects												
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Polineni Rahul	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Keliddari Farhad	Practitioner - Non-Primary Care Provider (PCP)											
Gill Jonathan Benjamin	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Wirchansky William Michael	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Willock Sharlene	Practitioner - Non-Primary Care Provider (PCP)											
Simi Suri Do	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Nweke Kachi Nkonyelu	Practitioner - Non-Primary Care Provider (PCP)											
Beatriu Reig	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Pisarenko Vadim Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Zarnegar Reza	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Gilmore Melinda	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Jalu Patel	Practitioner - Non-Primary Care Provider (PCP)											
Iliev Peter Bratovanov	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Rocca Juan Pablo Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Gosselin Edward Michael	Practitioner - Non-Primary Care Provider (PCP)											
Klass Sheri Jo	Practitioner - Non-Primary Care Provider (PCP)											
Cortis Carmen Theresa Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Mahoney Margaret	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Nazario Helen	Practitioner - Non-Primary Care Provider (PCP)											
Sullivan Alexandra	Practitioner - Non-Primary Care Provider (PCP)											
Rivera Adavelyn	Practitioner - Non-Primary Care Provider (PCP)	✓						✓	✓	✓	✓	
Rabbani Farhang	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Montgomery Leslie	Practitioner - Non-Primary Care Provider (PCP)											
Adler Nicole	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Sikorski Megan	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Wagman Gabriel	Practitioner - Non-Primary Care Provider (PCP)											
Sreeramoju Prashanth	Practitioner - Non-Primary Care Provider (PCP)											
Harjot S Dulai Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Fuloria Mamta	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Yang Charles	Practitioner - Non-Primary Care Provider (PCP)											
Fan Wei Livy	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Pak Kevin Rpa	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Vanessa A Valentino	Practitioner - Non-Primary Care Provider (PCP)											
Yaya Diana	Practitioner - Non-Primary Care Provider (PCP)											
Lomita Craig	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Moghtaderi Sam	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	



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Sadoughi Ali	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
White-Davis Tanya	Practitioner - Non-Primary Care Provider (PCP)											
Cecilia M Branas	Practitioner - Non-Primary Care Provider (PCP)											
Kazam Tal Manor	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Cunningham Leslie Kim	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Epton Laura Rpa	Practitioner - Non-Primary Care Provider (PCP)											
Carullo Veronica Patricia Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Sharov Yakov	Practitioner - Non-Primary Care Provider (PCP)											
Spektor Dalia	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Marinoff Rebecca	Practitioner - Non-Primary Care Provider (PCP)											
Api Marietta	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Marciano Jennifer	Practitioner - Non-Primary Care Provider (PCP)											
Daily Johanna	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Kogan-Liberman Debora L	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Haque Hoosna	Practitioner - Non-Primary Care Provider (PCP)											
Michael H Andreae	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Kathryn Frances Kirchoff	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Nerenberg Rebecca Heidi	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Gallo Laurie	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Kalyoussef Sabah	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Roth Michael	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Witter Michelle Andrea	Practitioner - Non-Primary Care Provider (PCP)											
Reteguis Rocio L	Practitioner - Non-Primary Care Provider (PCP)											
Rebecca Dori Ann Schrag	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Maureen Patrickakos	Practitioner - Non-Primary Care Provider (PCP)											
Gebrael Jacob	Practitioner - Non-Primary Care Provider (PCP)											
Borrero Charin Marie	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Peragine Donna	Practitioner - Non-Primary Care Provider (PCP)											
Pablo Freije Ibanez	Practitioner - Non-Primary Care Provider (PCP)											
Spencer Kate R	Practitioner - Non-Primary Care Provider (PCP)	✓						✓	✓	✓	✓	
Sabana R Sunesara Pa	Practitioner - Non-Primary Care Provider (PCP)											
Dejesus Umberto Joseph	Practitioner - Non-Primary Care Provider (PCP)											
Villanueva Jinette Rpa	Practitioner - Non-Primary Care Provider (PCP)											
Garcia Sonia	Practitioner - Non-Primary Care Provider (PCP)											
Francois Veronica	Practitioner - Non-Primary Care Provider (PCP)											
Zarfati Doreen	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓			✓	✓	✓	✓	



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Berger Jay Steven	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Michael Smith Pa	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Soeiro Loren Geoffrey	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Pieroni Sabrina	Practitioner - Non-Primary Care Provider (PCP)											
Gershengorn Hayley Beth	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Charles Marjorie C	Practitioner - Non-Primary Care Provider (PCP)											
Tan-Geller Melin	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Norman Otsuka Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Baron Nicole Vanessa	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Janna Jo Danbe	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Babich Jay Paul	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Sanchez John Paul	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Duncan Dameon Rupert Vincent	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Blackstock Daryle Marc-Anthonie Rpa	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Wen-Jeng Melissa Yao	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Sarah Chambers	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Mariuma Eric Joseph Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Wahezi Sayed Emal	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Patel Pragnesh R Rpa	Practitioner - Non-Primary Care Provider (PCP)											
Gritz David Clark	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Robinson Julie Vale Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Paul Mario Mignone	Practitioner - Non-Primary Care Provider (PCP)											
Jakobeff William	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Manis George	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Neuman Tzvi Yehuda	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Cohen Perry	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Lee Tony	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Fast Noam	Practitioner - Non-Primary Care Provider (PCP)											
Alexis-Edmond Mitz-Ann	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Chuang Meleen	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Judge Nancy Elizabeth	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Friedman Adam	Practitioner - Non-Primary Care Provider (PCP)											
Flusberg Milana	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Kazos Alexander	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Patzkowsky Kristin	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Dym Robert	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	



**New York State Department Of Health
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DSRIP Implementation Plan Project

SBH Health System (PPS ID:36)

* Safety Net Providers in Green

Participating in Projects												
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii	
Gawargious Hana Romany	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Mehta Keyur J	Practitioner - Non-Primary Care Provider (PCP)											
Schulman Molly	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Cole-Olsewski Christine	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓		✓	✓	✓	✓	
Cheung Jason Matthew	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Silberstein Michael Wade Md	Practitioner - Non-Primary Care Provider (PCP)											
Cartmill Keith	Practitioner - Non-Primary Care Provider (PCP)											
Cardona Lina	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Tamar Goldwaser	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Leung Sharon Szeyan	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Kamander Aviva	Practitioner - Non-Primary Care Provider (PCP)											
Katikaneni Madhavi	Practitioner - Non-Primary Care Provider (PCP)											
Sanchez Julia	Practitioner - Non-Primary Care Provider (PCP)											
Sinha Sumita	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Shin Ja	Practitioner - Non-Primary Care Provider (PCP)											
Cheuck Lanna	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Gripper Sommer	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Duran-Kim Meral	Practitioner - Non-Primary Care Provider (PCP)											
Rosenberg Jamie	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Swerdlow Elaine	Practitioner - Non-Primary Care Provider (PCP)	✓						✓	✓	✓	✓	
Eagle Steven	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Shiloh Ariel L	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Gulani Reshma	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Thompson Alecia	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Lister Rolanda Lamora	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Gal Altberg	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Yasmin Dhar	Practitioner - Non-Primary Care Provider (PCP)											
Chaur Adriana Maria	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Smith Alyson Wetter	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Lee Diana S	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Choi Steven J	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Dennis Jay Chia	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Shieh Shi-Jun Jean	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
D Elia Joanna Barnett	Practitioner - Non-Primary Care Provider (PCP)											
Shah Vaishali	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Farris Zachary	Practitioner - Non-Primary Care Provider (PCP)											



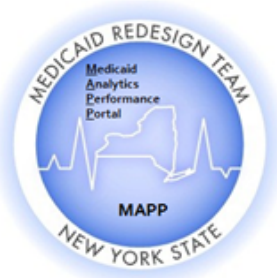
**New York State Department Of Health
Delivery System Reform Incentive Payment Project**

DSRIP Implementation Plan Project

SBH Health System (PPS ID:36)

* Safety Net Providers in Green

Participating in Projects												
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii	
Merlo Lourdes	Practitioner - Non-Primary Care Provider (PCP)											
Martinez Igda	Practitioner - Non-Primary Care Provider (PCP)											
Mercredi Guerline	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
White Monique	Practitioner - Non-Primary Care Provider (PCP)											
Joy Christina	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Ambarian Naira	Practitioner - Non-Primary Care Provider (PCP)											
Bhullar Guraman	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Kowenski Jacob	Practitioner - Non-Primary Care Provider (PCP)											
Alis Rebecca	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Matthews Victoria	Practitioner - Non-Primary Care Provider (PCP)											
Andretta Patrick	Practitioner - Non-Primary Care Provider (PCP)											
Carmen Lopez	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Elkind Richard M	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Papalezova Katia Todorova	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Andreopoulou Eleni	Practitioner - Non-Primary Care Provider (PCP)											
Klobocista Merieme	Practitioner - Non-Primary Care Provider (PCP)											
Koci Piro	Practitioner - Non-Primary Care Provider (PCP)											
Zhang Cheng	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Crocco Mary Julia	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Lubetzky Michelle L	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Doddakashi Satish	Practitioner - Non-Primary Care Provider (PCP)											
Yassari Reza	Practitioner - Non-Primary Care Provider (PCP)											
Yira Lorena Duplessi	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓		✓	✓	✓	✓	
Cohen Rebecca	Practitioner - Non-Primary Care Provider (PCP)											
Hankerson Sidney	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Dhiya Saba	Practitioner - Non-Primary Care Provider (PCP)											
Parkey Joe	Practitioner - Non-Primary Care Provider (PCP)											
Kang Angela	Practitioner - Non-Primary Care Provider (PCP)											
Seidman Alyson	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓		✓	✓	✓	✓	
Gensure Robert	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Benjelloun Touimy Rachid	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Chambers Stepynie Melissa	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Rajan Mekha	Practitioner - Non-Primary Care Provider (PCP)											
Shaparin Naum	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Kotay Anupama	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Coulter Maura	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓		✓	✓	✓	✓	



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Participating in Projects												
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii	
Balili Irida	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Patel Alkesh Navin	Practitioner - Non-Primary Care Provider (PCP)											
Mr Ravindranauth Jamwant	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Droesch Karen R Np	Practitioner - Non-Primary Care Provider (PCP)											
Nieves Rosado Sandra	Practitioner - Non-Primary Care Provider (PCP)											
Myers Timothy Vernon	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Nolan Ann	Practitioner - Non-Primary Care Provider (PCP)											
Schulman Erica	Practitioner - Non-Primary Care Provider (PCP)											
Nisnevitch-Savarese Zoufira	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Egert Jennifer	Practitioner - Non-Primary Care Provider (PCP)											
Bisen Viwek	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Rochel Henry	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Schrager Judith	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Ozcan Mahire	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Segal Rhea	Practitioner - Non-Primary Care Provider (PCP)											
Salazar Claudia	Practitioner - Non-Primary Care Provider (PCP)											
Morgan Aurea	Practitioner - Non-Primary Care Provider (PCP)											
Artis Marcus	Practitioner - Non-Primary Care Provider (PCP)											
Dowling Michael Francis	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Shirazi Michael	Practitioner - Non-Primary Care Provider (PCP)											
Lee Bonnie A Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Samuels Michelle	Practitioner - Non-Primary Care Provider (PCP)											
Farmakidis Constantin	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Vidan Erez	Practitioner - Non-Primary Care Provider (PCP)											
Turner James	Practitioner - Non-Primary Care Provider (PCP)											
Joutovsky Mikhail	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Osborne Thomas	Practitioner - Non-Primary Care Provider (PCP)											
Hodge Richard	Practitioner - Non-Primary Care Provider (PCP)											
German Miguelina	Practitioner - Non-Primary Care Provider (PCP)											
Goldberg Alla Do	Practitioner - Non-Primary Care Provider (PCP)											
Morrone Kerry Ann	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Gwonuk Lim	Practitioner - Non-Primary Care Provider (PCP)	✓						✓	✓	✓	✓	
Eliav Chaim B Md	Practitioner - Non-Primary Care Provider (PCP)											
Fenig Mark Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Levine Rebecca	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Hoskinson Orlene	Practitioner - Non-Primary Care Provider (PCP)											



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Ribeiro Sady	Practitioner - Non-Primary Care Provider (PCP)											
Morais Joshua	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
De Leon Miriam	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Morrison Jennifer L	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Deguzman Arnel M Rpa	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Twomey Stephanie F	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Hope Aluko Akini	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Rostocki Bernice Ann	Practitioner - Non-Primary Care Provider (PCP)											
Orsatti Giulia	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Pillai Sophia	Practitioner - Non-Primary Care Provider (PCP)											
Peralta Karlista	Practitioner - Non-Primary Care Provider (PCP)											
Font-Ramos Lillian	Practitioner - Non-Primary Care Provider (PCP)											
Shkedi Sharon	Practitioner - Non-Primary Care Provider (PCP)											
Maldonado Liane	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓		✓	✓	✓	✓	
Diaz Estefania	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Urena Yudelka	Practitioner - Non-Primary Care Provider (PCP)											
Gruscinska Olga	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
David Erica	Practitioner - Non-Primary Care Provider (PCP)											
Bussoletti Natalee Marie	Practitioner - Non-Primary Care Provider (PCP)											
Guberman Erin	Practitioner - Non-Primary Care Provider (PCP)											
Petrosyan Tamara	Practitioner - Non-Primary Care Provider (PCP)											
Salazar Rosa	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Ertegun Leyla	Practitioner - Non-Primary Care Provider (PCP)											
Statter Mindy	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Dinapoli Gina	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Lee Katherine	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Shah Payal K	Practitioner - Non-Primary Care Provider (PCP)											
Cook Kristy	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Laborde Elve	Practitioner - Non-Primary Care Provider (PCP)											
Simmons Sylvia	Practitioner - Non-Primary Care Provider (PCP)											
Nickel George John Jr	Practitioner - Non-Primary Care Provider (PCP)											
Ruocco Martin James	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Quartey Tricia	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
073802629adames Julissa	Practitioner - Non-Primary Care Provider (PCP)											
Mogahee Adam Ray	Practitioner - Non-Primary Care Provider (PCP)											
Castillo Nicole	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	



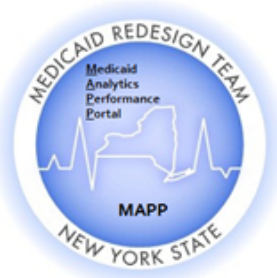
**New York State Department Of Health
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Dushey Craig	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Fitzmaurice Emilie	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Hunte-Lee Daylene	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Mathew Bindhu	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Constante Glenn	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Lange Linda	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Ilagan Maria	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Brandwen Keith	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Clemente Michael	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Fay Marina	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Ejiogu Joy Ljeoma	Practitioner - Non-Primary Care Provider (PCP)											
Gomes Elizabet	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Shaikh Munima Rafi	Practitioner - Non-Primary Care Provider (PCP)											
Rigual Lynch Lourdes	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Norat- Anderson Elby	Practitioner - Non-Primary Care Provider (PCP)											
Slovut David	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Steng Michael	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Walsh Ronald	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Freja Christy	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Montes De Oca Miroslava	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Serrano Yaneth	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Gao Weiyi	Practitioner - Non-Primary Care Provider (PCP)											
Park Sun	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Mccabe Patricia	Practitioner - Non-Primary Care Provider (PCP)											
Sun-Young Ahn	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Burgos-Fontanez Obdulia	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Wemmer Kerriemari	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Puius Yoram	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Wahezi Dawn	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Pinto Priya	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Williams Samuel	Practitioner - Non-Primary Care Provider (PCP)											
Cunqueiro Alain	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Bloom Rachel	Practitioner - Non-Primary Care Provider (PCP)											
Rohs Anne E	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Frimer Marina	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Aroniadis Olga	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	



**New York State Department Of Health
Delivery System Reform Incentive Payment Project**

DSRIP Implementation Plan Project

SBH Health System (PPS ID:36)

* Safety Net Providers in Green

Participating in Projects												
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii	
Sanghvi Kunal	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Dominguez Maria	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Skversky Amy	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Ray Robert Lee	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Rosenberg Staci	Practitioner - Non-Primary Care Provider (PCP)											
Yettaw Holly	Practitioner - Non-Primary Care Provider (PCP)											
Fanti Peter	Practitioner - Non-Primary Care Provider (PCP)											
Wolgast Lucia	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Wilde Eric	Practitioner - Non-Primary Care Provider (PCP)											
Ngai Ivan	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Fink Rebecca Naomi	Practitioner - Non-Primary Care Provider (PCP)											
Vollbracht Sarah	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Restivo Andrew	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Fligelman Tal	Practitioner - Non-Primary Care Provider (PCP)											
Mitsumoto Rossarin	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Anighoro Gloria	Practitioner - Non-Primary Care Provider (PCP)											
Geatrakas Christina Sharon	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Fradlis Bella	Practitioner - Non-Primary Care Provider (PCP)											
Czarnecki Jamie Charlsie Marie	Practitioner - Non-Primary Care Provider (PCP)											
Pilika Asti	Practitioner - Non-Primary Care Provider (PCP)											
Ciotti Andrew James	Practitioner - Non-Primary Care Provider (PCP)											
Hamet Marc	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Grucela Alexis L	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Tepper Oren M	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Stableford Jennifer Ashley	Practitioner - Non-Primary Care Provider (PCP)											
Danback Kristine F Phd	Practitioner - Non-Primary Care Provider (PCP)											
Graber Jerome Jeffrey	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Eddington Kay Allen	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Mcclain Danielle	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Ramos Julie J	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Scheinfeld Meir	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Aksoy Tulay	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Yu Simon	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Golombeck Arel	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Laud Geeta	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Maingi Shail	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	



**New York State Department Of Health
Delivery System Reform Incentive Payment Project**

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SBH Health System (PPS ID:36)

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Participating in Projects												
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Uy Natalie	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Goloborodko Valentyna	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Dudaie Ronen	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Tassler Andrew	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Bhargava Amit	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Lowe Shani	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Irizarry Eddie	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Chuy Jennifer	Practitioner - Non-Primary Care Provider (PCP)											
Chang Elisa	Practitioner - Non-Primary Care Provider (PCP)											
Yozawitz Elissa	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Rudolph Bryan	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Yang Julie	Practitioner - Non-Primary Care Provider (PCP)											
Jones Michael	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Jeanniton Chaneve	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Milman Sofiya	Practitioner - Non-Primary Care Provider (PCP)											
Maddox Jill	Practitioner - Non-Primary Care Provider (PCP)											
Muppuri Swapna	Practitioner - Non-Primary Care Provider (PCP)											
Aydin Scott	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Behin Daniel	Practitioner - Non-Primary Care Provider (PCP)	✓						✓	✓	✓	✓	
Gritsenko Karina	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Stark Allison	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
West Monique	Practitioner - Non-Primary Care Provider (PCP)											
Rufino Michael	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Sarfraz Nimra	Practitioner - Non-Primary Care Provider (PCP)											
Wartak Siddharth	Practitioner - Non-Primary Care Provider (PCP)											
Vydyanathan Amaresh	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Santikul Marisa Kanjana	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓		✓	✓	✓	✓	
Lazarciuc Mirela Nicole	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Hillard Virany	Practitioner - Non-Primary Care Provider (PCP)											
Ahmad Nauman	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Lombino Michae	Practitioner - Non-Primary Care Provider (PCP)	✓						✓	✓	✓	✓	
Wong Joyce	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Concepcion-Diaz Evelyn	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Edgar Ellen	Practitioner - Non-Primary Care Provider (PCP)											
Rodriguez Maria	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Panarelli Nicole	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	



**New York State Department Of Health
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SBH Health System (PPS ID:36)

* Safety Net Providers in Green

Participating in Projects												
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii	
Brandenberger Frederic	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Romero Jose Luis	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Preventive Diagnostics Inc	Practitioner - Non-Primary Care Provider (PCP)											
Kayler Liise K	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Henry Kathryn Anna	Practitioner - Non-Primary Care Provider (PCP)											
Green Young Sam	Practitioner - Non-Primary Care Provider (PCP)											
Richdale Kathryn	Practitioner - Non-Primary Care Provider (PCP)											
Ward Elizabeth Roberta	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Halverstam Caroline	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Spatz Dawn M	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Karcioglu Amanda	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Galeano Eduardo Enrique	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Lopez Maria	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Mailman Toby	Practitioner - Non-Primary Care Provider (PCP)											
Johnson Baleisha	Practitioner - Non-Primary Care Provider (PCP)											
Bales-Kogan Ariel	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Susan Teresa Wesoly	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Malhotra Yogangi	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Benfield Nerys Camilla	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Brovar Gilbert T	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Chao Jerry	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Carvajal Diana	Practitioner - Non-Primary Care Provider (PCP)											
Hickey Jeanne C	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Armstrong Samantha	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Pina Ileana	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Kolarsky Marian	Practitioner - Non-Primary Care Provider (PCP)											
Mann Glenn	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Orsi Deborah	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Miah Bahar	Practitioner - Non-Primary Care Provider (PCP)											
Trenard Natoushka	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Kuriakose Soni	Practitioner - Non-Primary Care Provider (PCP)											
Argeros Olga	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Digiovanni Paul Anthony	Practitioner - Non-Primary Care Provider (PCP)											
Alter Marc J	Practitioner - Non-Primary Care Provider (PCP)											
Aponte-Yap Liliana	Practitioner - Non-Primary Care Provider (PCP)											
Kezerashvili Anna	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	



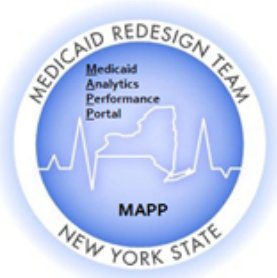
New York State Department Of Health
 Delivery System Reform Incentive Payment Project

DSRIP Implementation Plan Project

SBH Health System (PPS ID:36)

* Safety Net Providers in Green

Participating in Projects												
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii	
Klinghoffer Carli Pam	Practitioner - Non-Primary Care Provider (PCP)											
Kanitkar Manali	Practitioner - Non-Primary Care Provider (PCP)											
Campbell Bruce	Practitioner - Non-Primary Care Provider (PCP)	✓						✓	✓	✓	✓	
Palomino Yesenia	Practitioner - Non-Primary Care Provider (PCP)											
Ajwani Neena	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓		✓	✓	✓	✓	
Mcgraw Edward	Practitioner - Non-Primary Care Provider (PCP)											
Kolodner Dara	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Rodriguez Jose	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Parham-Ward Valerie	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Fried Emily	Practitioner - Non-Primary Care Provider (PCP)											
Chery Sherline	Practitioner - Non-Primary Care Provider (PCP)											
Hashim Rebecca Lynn	Practitioner - Non-Primary Care Provider (PCP)											
Jose Anita	Practitioner - Non-Primary Care Provider (PCP)											
Eucker Hannah	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Rubaltelli David M	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Simelton Bernard H	Practitioner - Non-Primary Care Provider (PCP)											
Goldstein Robert C Md	Practitioner - Non-Primary Care Provider (PCP)											
Narendra Nithan	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Haasz Maya	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Foral Jonathan	Practitioner - Non-Primary Care Provider (PCP)											
Balchan Brooke	Practitioner - Non-Primary Care Provider (PCP)											
Lipscomb Sharo	Practitioner - Non-Primary Care Provider (PCP)											
Jacobs Sharone	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Munoz Kantha Maria	Practitioner - Non-Primary Care Provider (PCP)											
Valentin Evelyn	Practitioner - Non-Primary Care Provider (PCP)	✓						✓	✓	✓	✓	
Nath Sandy	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Greenough Kaitlyn	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Rivera Jamy	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Choueiter Nadine Fakhri	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Mallipeddi Sahitya	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Matus Jordan	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Long Glenda Minus	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Mahmoudiani Shahriar	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Taylor Marlene B	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
St. Charles Marise	Practitioner - Non-Primary Care Provider (PCP)											
Van Arsdale Anne	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	



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Lawton Andrew	Practitioner - Non-Primary Care Provider (PCP)											
Michels-Pettinelli Allison	Practitioner - Non-Primary Care Provider (PCP)											
Tomaski Sara Helene	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Sulaj Donjeta	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Moriarty Jeremy	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Henri Gerno Pierre	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Amoah Joyce	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Ro Angela	Practitioner - Non-Primary Care Provider (PCP)											
Serafini Francesco Maria	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Brana-Berrios Marta A	Practitioner - Non-Primary Care Provider (PCP)											
Jang Jennifer	Practitioner - Non-Primary Care Provider (PCP)											
Fobih Linda	Practitioner - Non-Primary Care Provider (PCP)											
Courtney Jonathan Brian	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Williams Tifaun Andrena	Practitioner - Non-Primary Care Provider (PCP)											
Attoti Chandana	Practitioner - Non-Primary Care Provider (PCP)											
Angustia Cumanda Delrocio	Practitioner - Non-Primary Care Provider (PCP)											
Alt Elizabeth Neeltje	Practitioner - Non-Primary Care Provider (PCP)											
Mizrachi Adam	Practitioner - Non-Primary Care Provider (PCP)	✓						✓	✓	✓	✓	
Wong Thomas	Practitioner - Non-Primary Care Provider (PCP)											
Mathew Jincy	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Oberlander Adam M	Practitioner - Non-Primary Care Provider (PCP)											
Nessim Brian David Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Nataneli Nathaniel	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Burton Rebecca Lyn	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Gordon Samantha Danna	Practitioner - Non-Primary Care Provider (PCP)											
Santos-Rattigan Shaunta Sherelle	Practitioner - Non-Primary Care Provider (PCP)											
Tanaka Christopher Y	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Welch Mary Roberta Md	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Kim Shwan	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Perez-Cubillan Yaberci	Practitioner - Non-Primary Care Provider (PCP)											
Marshall Lisa L	Practitioner - Non-Primary Care Provider (PCP)											
Kashyap Yogita	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓		✓	✓	✓		✓	
Sharma Madhu	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Bjurlin Marc Andrew	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Mcelaney Brian L	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Graham Jay Alexander	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	



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* Safety Net Providers in Green

Participating in Projects												
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii	
Lobue Josephine	Practitioner - Non-Primary Care Provider (PCP)											
Hong Hye	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Shum Mili	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Friedman Amy Np	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Tran Vu H	Practitioner - Non-Primary Care Provider (PCP)											
Roberts Suzanne L	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Mcgraw Corey A	Practitioner - Non-Primary Care Provider (PCP)											
Forman Howard L	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Sticco Charles Craig	Practitioner - Non-Primary Care Provider (PCP)											
Yu Nancy	Practitioner - Non-Primary Care Provider (PCP)											
Chitamitara Pitchaya P	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Rosenblum Jeremy Mark	Practitioner - Non-Primary Care Provider (PCP)											
Cortes Adriana	Practitioner - Non-Primary Care Provider (PCP)											
Bhalodia Rinkalben Dharmendra	Practitioner - Non-Primary Care Provider (PCP)											
Kudesia Rashmi	Practitioner - Non-Primary Care Provider (PCP)											
Davila-Velazquez Juan	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Yedlin Adam	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Carnelia James	Practitioner - Non-Primary Care Provider (PCP)											
Rabiner Joni	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Pereira Elaine	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Kumar Neelja	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Johnson Beverly	Practitioner - Non-Primary Care Provider (PCP)											
Forsh David	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Popowitz Daniel	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Padua Michelle	Practitioner - Non-Primary Care Provider (PCP)											
Cui Nuan	Practitioner - Non-Primary Care Provider (PCP)											
Choi Helen	Practitioner - Non-Primary Care Provider (PCP)											
Stern Joshua	Practitioner - Non-Primary Care Provider (PCP)											
Lieberman Eric	Practitioner - Non-Primary Care Provider (PCP)											
Gittens Paul	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Drzewiecki Beth Ann	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Bruney Talitha	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Casale Anthony	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Pavlovic Jelena	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Walsh Erin Kelly	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Kurian Jessica	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	



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Carlucci John	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Abraham Ami	Practitioner - Non-Primary Care Provider (PCP)											
Dabo Sidiki	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Peskin-Stolze Melissa Rebecca	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Ramachandran Simi	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Steinberg Katherine Anne	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Ragsdale Ellie Simpson	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Spoozak Lori Ann	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Beal Jules C	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Garretto Diana J	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Stephanie Samuels	Practitioner - Non-Primary Care Provider (PCP)	✓						✓	✓	✓	✓	
Agarwal Seema	Practitioner - Non-Primary Care Provider (PCP)											
Viswanathan Preeti	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Bosler Jayme Susan	Practitioner - Non-Primary Care Provider (PCP)											
Coron Roger	Practitioner - Non-Primary Care Provider (PCP)											
Brucker Jason J	Practitioner - Non-Primary Care Provider (PCP)											
Calderon Ruddy Smith	Practitioner - Non-Primary Care Provider (PCP)											
Creagan Rachel	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Akingboye Bolanle Adenike	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Gersten Adam	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Vien Alexis	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Suskin Barrie	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Hidalgo Idaly	Practitioner - Non-Primary Care Provider (PCP)											
Zayde Amanda	Practitioner - Non-Primary Care Provider (PCP)											
Munjali Iona Mairi Macbeth	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Mouzon Sybil Montas	Practitioner - Non-Primary Care Provider (PCP)											
Schwechter Evan Michael	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Fridman Dmitry	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Goldberg-Stein Shlomit	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Briones Suzette	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Laird Amanda	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Kim Soo	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Paroder Viktoriya	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Leczycki Adam Z	Practitioner - Non-Primary Care Provider (PCP)											
Saponara Fiorella Karina	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Lubin Sophia	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	



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Paley Deana Edwards	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Park Aileen M	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Hung Christine	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Heggawadi Rajendraswamy	Practitioner - Non-Primary Care Provider (PCP)											
Samuel George	Practitioner - Non-Primary Care Provider (PCP)											
Fisher Alan	Practitioner - Non-Primary Care Provider (PCP)											
Samuels Rachel L	Practitioner - Non-Primary Care Provider (PCP)											
Williams Martha	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Merrick Kareem	Practitioner - Non-Primary Care Provider (PCP)											
Iacono Danielle	Practitioner - Non-Primary Care Provider (PCP)											
Shah Manan Ashokkumar	Practitioner - Non-Primary Care Provider (PCP)											
Cohen Jacob	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Hirschl David Avishay	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Fraij Omar	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Sternlicht Hillel	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Nagula Shreya M	Practitioner - Non-Primary Care Provider (PCP)											
Mariya Kobi	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Fetherolf Elizabeth Daire	Practitioner - Non-Primary Care Provider (PCP)											
Campbell Pamela Ann	Practitioner - Non-Primary Care Provider (PCP)											
Tucciarello Angela Marie	Practitioner - Non-Primary Care Provider (PCP)											
Marsh Theresa M	Practitioner - Non-Primary Care Provider (PCP)											
Rajagopal Banu	Practitioner - Non-Primary Care Provider (PCP)											
Jha Mrinal K	Practitioner - Non-Primary Care Provider (PCP)											
Clarenbach Jacob Johannes	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Ajani Sabina	Practitioner - Non-Primary Care Provider (PCP)											
Schwartz Shimon	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Chambers Terry-Ann T	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Odjegba Benson Edijanah	Practitioner - Non-Primary Care Provider (PCP)											
Umali Ismael Lualhati	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Bayo Fatumata	Practitioner - Non-Primary Care Provider (PCP)											
Sackle Edward Matey	Practitioner - Non-Primary Care Provider (PCP)											
Nealon Mary T	Practitioner - Non-Primary Care Provider (PCP)											
Dekhtyar Jessica A	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Baldeon Sylvia	Practitioner - Non-Primary Care Provider (PCP)											
Emily Lauren Polak	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Sharma Deep	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	



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Odame-Adiei Stella	Practitioner - Non-Primary Care Provider (PCP)											
Rashid Saadia	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Tanna Monique	Practitioner - Non-Primary Care Provider (PCP)											
Wolter-Nitta Dietlinde A	Practitioner - Non-Primary Care Provider (PCP)											
Cabrera Yuberkys	Practitioner - Non-Primary Care Provider (PCP)											
Townes Meredith Leigh	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Sellars Christophe	Practitioner - Non-Primary Care Provider (PCP)											
Bender Melissa	Practitioner - Non-Primary Care Provider (PCP)											
Cheng Haiying	Practitioner - Non-Primary Care Provider (PCP)											
Kanofsky Jacob	Practitioner - Non-Primary Care Provider (PCP)											
Bernal Armando	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Moss Noah	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Kastenschmidt Erin	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Miller Ann L	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Schulz Jacob	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Marrese Christine	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Bachhuber Marcus	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Battini Ramakrishn	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Cole Kimberly	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Nolan Patrick	Practitioner - Non-Primary Care Provider (PCP)											
Fornari Eric	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Ow Thomas	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Vermeulen Marsia	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Gangar Mona	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Ajaimy Maria	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Ohri Nitin	Practitioner - Non-Primary Care Provider (PCP)											
Karabakhtsian Rouzan	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Suwandhi Pauline	Practitioner - Non-Primary Care Provider (PCP)											
Duffy Katherine	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Amstel David Jeremy	Practitioner - Non-Primary Care Provider (PCP)											
Di Biase Luigi	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Robinson Angela	Practitioner - Non-Primary Care Provider (PCP)											
Sepinski Jon Scott	Practitioner - Non-Primary Care Provider (PCP)											
Kaye Annette	Practitioner - Non-Primary Care Provider (PCP)											
Money Kelsey Erin	Practitioner - Non-Primary Care Provider (PCP)											
Ahmed Salah Soliman	Practitioner - Non-Primary Care Provider (PCP)											



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Spencer Monica Awurafua	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Caratas Mihai	Practitioner - Non-Primary Care Provider (PCP)											
Vigoda Ivette	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
O'Banyoun-Organ Tirana	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Burger Claudia	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Choudhury Mahin	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Amico Jennifer	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Kirk Jeffrey	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Patel Dhvanit	Practitioner - Non-Primary Care Provider (PCP)											
Wadke Rahul C	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Dang Anh	Practitioner - Non-Primary Care Provider (PCP)											
Chukwuocha Benjamin	Practitioner - Non-Primary Care Provider (PCP)											
Naz Sofia Yusuf	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Oruganti Balaji	Practitioner - Non-Primary Care Provider (PCP)											
Tang Nelson	Practitioner - Non-Primary Care Provider (PCP)											
Gruber Brian James	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Estefan Bebsy C	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Joseph Elizabeth	Practitioner - Non-Primary Care Provider (PCP)											
Flores Zylma	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Sony Deepthi	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Boudreaux Tyson	Practitioner - Non-Primary Care Provider (PCP)											
Martinez Sandra	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓		✓	✓	✓	✓	
Williams Edith L	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Mccormick li James	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Joseph Venus	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Wolfe Diana	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Okorougwo Clemenhna Chinyere	Practitioner - Non-Primary Care Provider (PCP)											
Samaroo Parbhu Dyal	Practitioner - Non-Primary Care Provider (PCP)											
Shah Ruchi Arpan	Practitioner - Non-Primary Care Provider (PCP)											
Petkos Jennifer Renee	Practitioner - Non-Primary Care Provider (PCP)											
Pelliciaro Nicholas Anthony	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Taillefer Bertha	Practitioner - Non-Primary Care Provider (PCP)											
Allen Raymond J	Practitioner - Non-Primary Care Provider (PCP)											
Anyanwu Moses Chidiebere	Practitioner - Non-Primary Care Provider (PCP)											
Medina De Genova Ernesto	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Keenan Janine Marie	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	



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Lee Jimmy	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Duncan Darlene Bevel	Practitioner - Non-Primary Care Provider (PCP)											
Hassan Samina	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Dunn-Murad Ianthe	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Chacko Celin	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Takyi Charles	Practitioner - Non-Primary Care Provider (PCP)											
Hofmann Joanna Frances	Practitioner - Non-Primary Care Provider (PCP)											
Weiss Yehudis Belle	Practitioner - Non-Primary Care Provider (PCP)											
Viron Anna	Practitioner - Non-Primary Care Provider (PCP)											
Noel Stephen R	Practitioner - Non-Primary Care Provider (PCP)											
Yung Pik Sai	Practitioner - Non-Primary Care Provider (PCP)											
Bass Kenneth	Practitioner - Non-Primary Care Provider (PCP)											
Pillet Jason Benjamin	Practitioner - Non-Primary Care Provider (PCP)											
Lupkin Michelle I	Practitioner - Non-Primary Care Provider (PCP)											
Mir Nadeem	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Figueroa Jacqueline	Practitioner - Non-Primary Care Provider (PCP)											
Katz Abigail	Practitioner - Non-Primary Care Provider (PCP)											
Williams Jenny	Practitioner - Non-Primary Care Provider (PCP)											
Acevedo Nicole	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Hurst Cheryl	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Martinez Cynthia	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Shair Madeleine	Practitioner - Non-Primary Care Provider (PCP)											
Vaccariello Andrea	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Goorin Laura	Practitioner - Non-Primary Care Provider (PCP)											
Powell Deirdra S	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Padilla-Matthew Grace	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Mathew Renu	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Mitchell Arlene N	Practitioner - Non-Primary Care Provider (PCP)											
Freund Dvora	Practitioner - Non-Primary Care Provider (PCP)											
Besser Richard E	Practitioner - Non-Primary Care Provider (PCP)											
Yepes Marin Diana V	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Morgan Diane M	Practitioner - Non-Primary Care Provider (PCP)											
Nguyen Tracy Thuy	Practitioner - Non-Primary Care Provider (PCP)											
Fragano Karen Marie	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Saleem Omar	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Hinojosa Franz	Practitioner - Non-Primary Care Provider (PCP)											



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Scorrano Catherine	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Rosario-Vargas Estelle	Practitioner - Non-Primary Care Provider (PCP)											
Hefner Erin	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓		✓	✓	✓	✓	
Faiyaz Seema	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Schultz Emily	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Bretz Elizabeth	Practitioner - Non-Primary Care Provider (PCP)	✓						✓	✓	✓	✓	
Brown Athena	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Siddiqui Zehra	Practitioner - Non-Primary Care Provider (PCP)											
Son Hwa	Practitioner - Non-Primary Care Provider (PCP)	✓						✓	✓	✓	✓	
Dilorenzo Mary E	Practitioner - Non-Primary Care Provider (PCP)											
Arevalo Sandra J	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Tirado-Lampert Diane	Practitioner - Non-Primary Care Provider (PCP)											
Saddoo Paulette Claire	Practitioner - Non-Primary Care Provider (PCP)											
Yeoh Allyn S	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Muniz De La Pena Cristina	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Stremmel Nancy	Practitioner - Non-Primary Care Provider (PCP)											
Delgado Javier	Practitioner - Non-Primary Care Provider (PCP)											
Figueroa Evelyn	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Guity Nydia	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Suben Elaine	Practitioner - Non-Primary Care Provider (PCP)											
129661013diaz Stefany	Practitioner - Non-Primary Care Provider (PCP)	✓						✓	✓	✓	✓	
Rodriguez Zulma	Practitioner - Non-Primary Care Provider (PCP)											
Stoeber Stephen	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Straatmann Caroline Elizabeth	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Mikhail-Powe Joanna	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Mark C Liszewski	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Fumagalli Michelle D Np	Practitioner - Non-Primary Care Provider (PCP)											
Conen Amy	Practitioner - Non-Primary Care Provider (PCP)											
Mccoy Katrina Lee	Practitioner - Non-Primary Care Provider (PCP)											
Weber Sharon Rose	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Schaefer Mary Ellen	Practitioner - Non-Primary Care Provider (PCP)											
Marquez Manuel	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Atay-Rosenthal Saadet Md	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Patel Minesh R Md	Practitioner - Non-Primary Care Provider (PCP)											
Duchnowski Eva	Practitioner - Non-Primary Care Provider (PCP)											
Wimbish Folake	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓		✓	✓	✓	✓	



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Sebastian Sonia	Practitioner - Non-Primary Care Provider (PCP)											
Caron Elizabeth	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Mena Natalie	Practitioner - Non-Primary Care Provider (PCP)											
Nichols Xiomara	Practitioner - Non-Primary Care Provider (PCP)											
Stapert Erika	Practitioner - Non-Primary Care Provider (PCP)											
Rodriguez Brenda	Practitioner - Non-Primary Care Provider (PCP)											
Ermakova Anna	Practitioner - Non-Primary Care Provider (PCP)											
Mahlau Dawn	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Lopen Nicole	Practitioner - Non-Primary Care Provider (PCP)											
Wong Brian Sze-Lik	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Milano Amy Beth	Practitioner - Non-Primary Care Provider (PCP)											
Allman Brooke	Practitioner - Non-Primary Care Provider (PCP)											
Nunez Araceli	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Ellsasser Richard	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Murphy Meagan H	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Ito Ryosuke	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Mann Shari Ellen	Practitioner - Non-Primary Care Provider (PCP)											
Hinds Erica Natalia	Practitioner - Non-Primary Care Provider (PCP)											
Shin Dong-In	Practitioner - Non-Primary Care Provider (PCP)											
Tushaj Mara R	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Clark Meaghann	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Fein Daniel M	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Fabros Ernest Richard Astrero	Practitioner - Non-Primary Care Provider (PCP)											
Berko Netanel Stern	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Granit Volkan	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Coplowitz Shana	Practitioner - Non-Primary Care Provider (PCP)											
Rivera Aiyana Eva	Practitioner - Non-Primary Care Provider (PCP)											
Leitstein Harris	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Yoon Andrew	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Gorseth Karin	Practitioner - Non-Primary Care Provider (PCP)											
Wyville Dale V	Practitioner - Non-Primary Care Provider (PCP)											
Montano Cristina V	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Dalpiaz Erol Mario	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Santiago Miguel	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Massey Shubhra	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓		✓	✓	✓	✓	
Atrio Jessica Maria	Practitioner - Non-Primary Care Provider (PCP)											



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Pullockaran Janet	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Shapiro Samuel	Practitioner - Non-Primary Care Provider (PCP)											
Amuta Jeanne Uchechi	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Giurca Dan	Practitioner - Non-Primary Care Provider (PCP)											
Abelow Chaya Batya	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Rivera Enid Yvette	Practitioner - Non-Primary Care Provider (PCP)											
Mcphaul Sherwood	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓	✓				✓		
Rinke Michael Lawrence	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Ayala Jenny Soledad	Practitioner - Non-Primary Care Provider (PCP)											
Spencer Trudy I	Practitioner - Non-Primary Care Provider (PCP)											
Nayak Natasha	Practitioner - Non-Primary Care Provider (PCP)											
Mervius Mara	Practitioner - Non-Primary Care Provider (PCP)											
Asher Tara Lavonae	Practitioner - Non-Primary Care Provider (PCP)											
Kastner Theodore A	Practitioner - Non-Primary Care Provider (PCP)											
Breborowicz Andrzej Krzysztof	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Gomez De Vargas Mencia M	Practitioner - Non-Primary Care Provider (PCP)											
Asselin Michael J Pa	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Fathimani Kayvan	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Joseph Shija	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Leupp Timothy Connor	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Figueiredo Catarina Marisa	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Umylny Pauline L	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Spitzer Yelena	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Bhatt Muneer	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Scantlebury Monica Ann	Practitioner - Non-Primary Care Provider (PCP)											
Lizano Danny	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Wise Marion	Practitioner - Non-Primary Care Provider (PCP)	✓						✓	✓	✓	✓	
Anusionwu Reagan	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓		✓	
Roldan Michelle	Practitioner - Non-Primary Care Provider (PCP)											
Smith Clive Nicholas	Practitioner - Non-Primary Care Provider (PCP)											
Talib Hina Javid	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Hotchkiss Laura	Practitioner - Non-Primary Care Provider (PCP)											
Zampolin Richard	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Slosar Magdalena	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Mendez Barbara	Practitioner - Non-Primary Care Provider (PCP)											
Weiss Meredith	Practitioner - Non-Primary Care Provider (PCP)											



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Ceide Mirnova Emmanuelle	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Corley Kenneth Ryan	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Shankar Adurthy Ananth	Practitioner - Non-Primary Care Provider (PCP)											
Cole Adam	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Lee Janet B	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Davidson Sasha Marie	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Cheng Eric Jen-Hao	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Huang Hongying	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Levin Erika	Practitioner - Non-Primary Care Provider (PCP)											
Chuang Elizabeth	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Galen Benjamin Thomas	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Serra Theresa Marie	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Weinman Danielle	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Mahgerefteh Joseph	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Mehta Anita K	Practitioner - Non-Primary Care Provider (PCP)											
Manavalan Anjali Devassy	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Jones Peter Iii	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Thornton Kimberly	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Younger Joshua Daniel	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Buresch Arin Marie	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Hawkins Eleanor	Practitioner - Non-Primary Care Provider (PCP)											
Baig Mahadi	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Adams Kelly	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Srinivasan Maria Cristina	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Blair Donald J	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Yazdanbakhsh Khashayar	Practitioner - Non-Primary Care Provider (PCP)											
Bachar Oren J	Practitioner - Non-Primary Care Provider (PCP)											
Rider Amanda Marie	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓		✓	
Stern Kenan Walter Davis	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Forman Katie Rae	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Rezai Gharai Leila	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Stern Adria L	Practitioner - Non-Primary Care Provider (PCP)											
Raymon Gail Margarita	Practitioner - Non-Primary Care Provider (PCP)											
Holland Sally Ann	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓		✓	
Jones-Jacques Makeda Naomi	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Stein Nancy D	Practitioner - Non-Primary Care Provider (PCP)											



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Participating in Projects												
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Del Arca Hernan Cesar	Practitioner - Non-Primary Care Provider (PCP)	✓						✓	✓	✓	✓	
Corey Patrick Spencer	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Thiel Dennis A	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Duberstein Coad Susan E	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Kwah Joann A	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Yu Van	Practitioner - Non-Primary Care Provider (PCP)											
Fried Joanna L	Practitioner - Non-Primary Care Provider (PCP)											
Carino Anthony James	Practitioner - Non-Primary Care Provider (PCP)											
Stein Emily S	Practitioner - Non-Primary Care Provider (PCP)											
Fullar Hina	Practitioner - Non-Primary Care Provider (PCP)											
Jablonska Marzena	Practitioner - Non-Primary Care Provider (PCP)											
Wiegand Jessica	Practitioner - Non-Primary Care Provider (PCP)											
Gupta Anuj K	Practitioner - Non-Primary Care Provider (PCP)											
Bell Jason Henry	Practitioner - Non-Primary Care Provider (PCP)											
Shah Chirag Dinesh	Practitioner - Non-Primary Care Provider (PCP)											
Goel Swati	Practitioner - Non-Primary Care Provider (PCP)											
Agrawal Manasi	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Barrett Jesse D	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Chacko Kristina	Practitioner - Non-Primary Care Provider (PCP)											
Cassel Gina	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Austin Katherine M	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓		✓	✓	✓	✓	
Gross Valerie	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Lado Juan Jose	Practitioner - Non-Primary Care Provider (PCP)											
Lau Tsang	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Newell Mary	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Hemel Deborah	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Klokeid Brian	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Mitchell Eric	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Mohrmann Laurel	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Patel Ronak Amrut	Practitioner - Non-Primary Care Provider (PCP)											
Gupta Chiraag	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Glotzbach Kristi	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Pettei Edward	Practitioner - Non-Primary Care Provider (PCP)											
Pothula Aravind	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Venegas-Borselino Carla	Practitioner - Non-Primary Care Provider (PCP)											
Yeh Amy	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	



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Kim Stacey	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Yu Bo	Practitioner - Non-Primary Care Provider (PCP)											
Amorosa Louis	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Fraser Candice N	Practitioner - Non-Primary Care Provider (PCP)											
Lukin Dana	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Chaitowitz Mark H	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Lopez Francis	Practitioner - Non-Primary Care Provider (PCP)											
Rahmanian Marjan	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Liff Jeremy	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Mehra Shilpa	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Malbari Fatema	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Tabatabaie Vafa	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Boules Heidi Mary	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Gibber Marc Jason	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Khan-Ali Madhury	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Mani Nithya	Practitioner - Non-Primary Care Provider (PCP)											
Lelonek Gary Joshua	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Porco Aldo	Practitioner - Non-Primary Care Provider (PCP)											
Montgomery Ingrid L	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Campbell Velma Lyn	Practitioner - Non-Primary Care Provider (PCP)											
Holden Matthew Seth	Practitioner - Non-Primary Care Provider (PCP)											
Bellama Linda J	Practitioner - Non-Primary Care Provider (PCP)											
Borelli Ann Marie	Practitioner - Non-Primary Care Provider (PCP)											
Pulisciano Kathleen Elizabeth	Practitioner - Non-Primary Care Provider (PCP)											
Gellerman Brooke Autumn	Practitioner - Non-Primary Care Provider (PCP)											
Thambirajah Gloria Patricia	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Krishnan Gokul Thiruppathi	Practitioner - Non-Primary Care Provider (PCP)											
Zigman Arlene	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Rhim Changsoo	Practitioner - Non-Primary Care Provider (PCP)											
Park Sharon J	Practitioner - Non-Primary Care Provider (PCP)											
Cano Vincent	Practitioner - Non-Primary Care Provider (PCP)											
Albanese Janine M	Practitioner - Non-Primary Care Provider (PCP)											
Chen Christine W	Practitioner - Non-Primary Care Provider (PCP)											
Letafat Kimia C	Practitioner - Non-Primary Care Provider (PCP)											
Gould Jennifer Ann	Practitioner - Non-Primary Care Provider (PCP)											
Hue Jennifer E	Practitioner - Non-Primary Care Provider (PCP)											



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Singla Prem	Practitioner - Non-Primary Care Provider (PCP)											
Alston Pamela Louise	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Boynton Hilary Nicole	Practitioner - Non-Primary Care Provider (PCP)											
Soddano Claudia Christina	Practitioner - Non-Primary Care Provider (PCP)											
Kipp Julie	Practitioner - Non-Primary Care Provider (PCP)											
Belliard Esperanza D	Practitioner - Non-Primary Care Provider (PCP)											
Olivencia Nellia Z	Practitioner - Non-Primary Care Provider (PCP)											
Pritchett Kevin	Practitioner - Non-Primary Care Provider (PCP)	✓								✓		
Herrick Jason Paul	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Colon Mirtha Apolonia	Practitioner - Non-Primary Care Provider (PCP)											
Khetsuriani Irina	Practitioner - Non-Primary Care Provider (PCP)											
Bauer David Albert	Practitioner - Non-Primary Care Provider (PCP)											
Prenner Allen I	Practitioner - Non-Primary Care Provider (PCP)											
Canestraro Julia	Practitioner - Non-Primary Care Provider (PCP)											
Hausler Kristen Marie	Practitioner - Non-Primary Care Provider (PCP)											
Miller Erin Elizabeth	Practitioner - Non-Primary Care Provider (PCP)											
Poarangan Puspa	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Mushekov Timur	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Nunez-Paulino Eva	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓	✓				✓		
Weinstein Susan	Practitioner - Non-Primary Care Provider (PCP)											
Mcnamara Courtney	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Kornblum Michelle	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Afzal Amna S	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Diwan Ruffaida	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Jain Ruchicka	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Cho Woojin	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Dounel Matthew	Practitioner - Non-Primary Care Provider (PCP)											
Annan David Nii Yarteboye	Practitioner - Non-Primary Care Provider (PCP)											
Memboup Adija	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Rivelis Erin	Practitioner - Non-Primary Care Provider (PCP)											
Mcquaid Monica Mary	Practitioner - Non-Primary Care Provider (PCP)											
Lawson Katharine Rieke	Practitioner - Non-Primary Care Provider (PCP)											
Alvarez Mayra Emily	Practitioner - Non-Primary Care Provider (PCP)											
Rappaport Lisa N	Practitioner - Non-Primary Care Provider (PCP)											
Murphy Anne	Practitioner - Non-Primary Care Provider (PCP)											
Hall Adam R	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	



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Basaranlar Susan	Practitioner - Non-Primary Care Provider (PCP)											
Fidelman Leila H	Practitioner - Non-Primary Care Provider (PCP)											
Zheng Yun Yan	Practitioner - Non-Primary Care Provider (PCP)	✓						✓	✓	✓	✓	
Ramirez Sandra	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Amnawah Joseph	Practitioner - Non-Primary Care Provider (PCP)											
Bhopi Rashmi Sudhakar	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Matthew C Swan	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Bareis-Sotelo Michelle Ann	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Fugalli Belinda K	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Edugene Christine	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Sundar Lalitakala	Practitioner - Non-Primary Care Provider (PCP)											
Reisman Bruce	Practitioner - Non-Primary Care Provider (PCP)											
Erdfarb Amichai Joshua	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Estrada Mayra Lizah	Practitioner - Non-Primary Care Provider (PCP)											
Kida Eriko	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Wong Joyce	Practitioner - Non-Primary Care Provider (PCP)											
Jefferson Karen	Practitioner - Non-Primary Care Provider (PCP)											
Wong Jordan J	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Azam Mohammad Mahboob	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Chau Mei Lun	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Macdonald Ross F	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Wasserberg Emily Sara	Practitioner - Non-Primary Care Provider (PCP)											
Colon Jessica Arelys	Practitioner - Non-Primary Care Provider (PCP)											
Meckael Sherif N	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Setty Sudarshan	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Noone Rachel	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Shmukler Anna	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Faliszek James	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Ustun Berrin	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Johns Tanya	Practitioner - Non-Primary Care Provider (PCP)											
Joshi Aditi	Practitioner - Non-Primary Care Provider (PCP)											
Lee Diana	Practitioner - Non-Primary Care Provider (PCP)											
Kaipa Santosh Kumar	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Moskowitz Howard	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Kadariya Dinesh	Practitioner - Non-Primary Care Provider (PCP)											
Antonucci Stephen Andrew	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	



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Kommana Harisha	Practitioner - Non-Primary Care Provider (PCP)											
Smith Heather Ann	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Leuchten Scott J	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Rubin Trudy	Practitioner - Non-Primary Care Provider (PCP)											
Landinez Rosa	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓		✓	
Turhan Mine	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Blair Jordana Sarah	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Klingman Arlene	Practitioner - Non-Primary Care Provider (PCP)											
Ceesay Lamin S	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Garo Nicholas	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Ciumpavu Gheorghe	Practitioner - Non-Primary Care Provider (PCP)											
Deutsch Rita	Practitioner - Non-Primary Care Provider (PCP)											
Lim Hyeong Young	Practitioner - Non-Primary Care Provider (PCP)											
Patel Reena	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Andujar Diane	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Uddin Azeza	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Blum Lauren	Practitioner - Non-Primary Care Provider (PCP)											
Baron Sarah	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Blanco Patricia Filart	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Hicks Kandree	Practitioner - Non-Primary Care Provider (PCP)											
Gosselin Gary Joseph	Practitioner - Non-Primary Care Provider (PCP)											
Shvets Yelena	Practitioner - Non-Primary Care Provider (PCP)											
Horvath David	Practitioner - Non-Primary Care Provider (PCP)											
Reyes Narolin	Practitioner - Non-Primary Care Provider (PCP)											
Ferjuste Fedlande	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Miller Margaret Mcdonald	Practitioner - Non-Primary Care Provider (PCP)											
Ankola Prashant	Practitioner - Non-Primary Care Provider (PCP)											
Shaffer Scott H	Practitioner - Non-Primary Care Provider (PCP)											
Satyadeo Meera H	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Colton Jana Alexandra	Practitioner - Non-Primary Care Provider (PCP)											
Sankin Alexander I	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Grabovskaya Nadezhda	Practitioner - Non-Primary Care Provider (PCP)											
Patel Viral Champak	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Tompkins Leslie	Practitioner - Non-Primary Care Provider (PCP)											
Schwartz Karen R	Practitioner - Non-Primary Care Provider (PCP)											
Mor Nadav	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	



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Rosner Zachary Conway	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Nassar Michel	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Raiszadeh Farbod	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Stephens Daniel	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Davila Jennifer G	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Hsu-Walklet Teresa	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Kessler-Goldsmith Beatrice	Practitioner - Non-Primary Care Provider (PCP)											
Dessalines Dervelyne	Practitioner - Non-Primary Care Provider (PCP)											
Kleinert Kelly J	Practitioner - Non-Primary Care Provider (PCP)											
Polcino Michael H	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Coons Megan Patricia	Practitioner - Non-Primary Care Provider (PCP)											
Cavagnaro John A	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Lugo Edgardo	Practitioner - Non-Primary Care Provider (PCP)											
Jain Priti	Practitioner - Non-Primary Care Provider (PCP)											
Weichman Katie E	Practitioner - Non-Primary Care Provider (PCP)											
Berger Ari	Practitioner - Non-Primary Care Provider (PCP)											
Suarez Maria Priscila	Practitioner - Non-Primary Care Provider (PCP)											
Fields Richard I	Practitioner - Non-Primary Care Provider (PCP)											
Anto Elizabeth M	Practitioner - Non-Primary Care Provider (PCP)											
Croslin Nicole M	Practitioner - Non-Primary Care Provider (PCP)											
Bucci John P	Practitioner - Non-Primary Care Provider (PCP)											
Parikh Neeti Bharat	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Aponte Kali Chandra	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Lieberman David	Practitioner - Non-Primary Care Provider (PCP)											
Rogoff Gary	Practitioner - Non-Primary Care Provider (PCP)											
Oviedo Luz	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Hoang Bang	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Knapp Esther	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Lockley-Hill Leah	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Arthur Jill	Practitioner - Non-Primary Care Provider (PCP)											
Arora Shitij	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Melvin William Scott	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Koai Esther	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Mclellan Beth	Practitioner - Non-Primary Care Provider (PCP)											
Cabreza Vivienne Lopez	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Janson Christopher Michael	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	



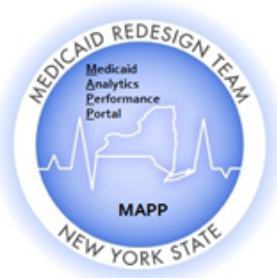
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Participating in Projects												
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Khan Sidrah	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Levy Brenda Freha	Practitioner - Non-Primary Care Provider (PCP)											
Sarwar Uzma	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Williams Toshia	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓		✓	✓	✓	✓	
Simister Nova	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Miliano Barbara	Practitioner - Non-Primary Care Provider (PCP)											
Fellows Ashley	Practitioner - Non-Primary Care Provider (PCP)											
Branch Cynthia	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Mendez Idalia	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Mills Johanne Lemoine	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Blackmore Michelle	Practitioner - Non-Primary Care Provider (PCP)											
Harding Katherine L	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Zinaman Michael Jay	Practitioner - Non-Primary Care Provider (PCP)											
Syeda Adiba	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Greech Marisa Anne	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Velez Sandra	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Ferastraoaru Denisa	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Tomback David Adam	Practitioner - Non-Primary Care Provider (PCP)											
Smith Darryl	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Wilson-Bennett Renee	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Grun Deborah J	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓		✓	✓	✓	✓	
Irons Rachel Lauren	Practitioner - Non-Primary Care Provider (PCP)											
Nayak Mansi Manohar	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Alikakos Maria	Practitioner - Non-Primary Care Provider (PCP)											
Hui Hilltone	Practitioner - Non-Primary Care Provider (PCP)											
De La Barca Reina	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓		✓	✓	✓	✓	
Rosendo Sandra	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓		✓	✓	✓	✓	
Graves Juliana E	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓		✓	✓	✓	✓	
Strauss David William	Practitioner - Non-Primary Care Provider (PCP)											
Krajewski Raymond	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓		✓	✓	✓	✓	
Goldstein Jill Y	Practitioner - Non-Primary Care Provider (PCP)											
London Karyn J	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Buss Jeanette T	Practitioner - Non-Primary Care Provider (PCP)											
Cruz-Robertson Charlene	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓		✓	✓	✓	✓	
Chartier Brian David	Practitioner - Non-Primary Care Provider (PCP)											
Ma Peter	Practitioner - Non-Primary Care Provider (PCP)											



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Mindich Rachel M	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Williams Ayesha Audene	Practitioner - Non-Primary Care Provider (PCP)											
Pecoraro Georgina L	Practitioner - Non-Primary Care Provider (PCP)											
Pratt Miriam M	Practitioner - Non-Primary Care Provider (PCP)											
Erazo Marleny	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓		✓	✓	✓	✓	
Bunyan Angela M	Practitioner - Non-Primary Care Provider (PCP)	✓						✓	✓	✓	✓	
Puerto Denise	Practitioner - Non-Primary Care Provider (PCP)											
Wieder Harriot Estelle	Practitioner - Non-Primary Care Provider (PCP)											
Kevelson Sara Daniella	Practitioner - Non-Primary Care Provider (PCP)											
Kam Sung Hee	Practitioner - Non-Primary Care Provider (PCP)											
Chee Benjamin Anted	Practitioner - Non-Primary Care Provider (PCP)											
Greenhill Susan Walton	Practitioner - Non-Primary Care Provider (PCP)											
Billinghurst Susan J	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Phookan Jaya	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Hanson Latisha M	Practitioner - Non-Primary Care Provider (PCP)											
Bluman Anton	Practitioner - Non-Primary Care Provider (PCP)											
Finkelstein Mikal R	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓		✓	✓	✓	✓	
Alexis Cherrin Margaret	Practitioner - Non-Primary Care Provider (PCP)											
Gebele Joyce E	Practitioner - Non-Primary Care Provider (PCP)											
Standa Marcin J	Practitioner - Non-Primary Care Provider (PCP)											
Bamford Melissa A	Practitioner - Non-Primary Care Provider (PCP)											
Yates Patricia K	Practitioner - Non-Primary Care Provider (PCP)											
Schnell Ellen S	Practitioner - Non-Primary Care Provider (PCP)											
Nuguid Aida G	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Thompson Sharon Y	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Xie Jack	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Brulhardt Marianne E	Practitioner - Non-Primary Care Provider (PCP)											
Harris Matthew	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Udemba Adaobi	Practitioner - Non-Primary Care Provider (PCP)											
Tateosian Marianne E	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Janakiram Murali	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Solomon Julie	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Zaidi Syed	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Jackson Amice	Practitioner - Non-Primary Care Provider (PCP)											
Stryker Lee Edward	Practitioner - Non-Primary Care Provider (PCP)											
Martinez Emanuel	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	



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Pojman Sara Miller	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Arenas Chona Balauag	Practitioner - Non-Primary Care Provider (PCP)											
Garcia Yudelka	Practitioner - Non-Primary Care Provider (PCP)											
Spoljaric Maria Clarissa Gwendolyn	Practitioner - Non-Primary Care Provider (PCP)											
Khwalsingh Ahilya	Practitioner - Non-Primary Care Provider (PCP)											
Bronovitski Dmitri	Practitioner - Non-Primary Care Provider (PCP)											
Prisciandaro Manuel	Practitioner - Non-Primary Care Provider (PCP)											
Maslyanskaya Sofya	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Wang Wei	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Gibney Tara	Practitioner - Non-Primary Care Provider (PCP)											
Bitter Henni E	Practitioner - Non-Primary Care Provider (PCP)											
Smith Tameka M	Practitioner - Non-Primary Care Provider (PCP)											
Vattappally Leena Np	Practitioner - Non-Primary Care Provider (PCP)											
Medford Linda A	Practitioner - Non-Primary Care Provider (PCP)											
Rigg Suyin A	Practitioner - Non-Primary Care Provider (PCP)											
Aviles Susana	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Gupta Atul Kumar	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Shimonov Israel	Practitioner - Non-Primary Care Provider (PCP)											
Ramesh Manish	Practitioner - Non-Primary Care Provider (PCP)											
Yee Michael	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Davis Alecia A Np	Practitioner - Non-Primary Care Provider (PCP)											
Carey Michelle	Practitioner - Non-Primary Care Provider (PCP)											
Foster Paul F	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓		✓	✓	✓	✓	
Sullivan Daniel J	Practitioner - Non-Primary Care Provider (PCP)											
Lee Hyeonhye	Practitioner - Non-Primary Care Provider (PCP)											
Balaskonis Asimina	Practitioner - Non-Primary Care Provider (PCP)											
Feldman Jay	Practitioner - Non-Primary Care Provider (PCP)											
Shollar Benjamin	Practitioner - Non-Primary Care Provider (PCP)											
Morgan Marie D	Practitioner - Non-Primary Care Provider (PCP)											
Schoenberg Mark P	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Kouyate Mohamed	Practitioner - Non-Primary Care Provider (PCP)											
Osman-Wager Jamie Lauren	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Murphy Caroline Ann	Practitioner - Non-Primary Care Provider (PCP)											
Alli Sam	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Borisoff Sanders	Practitioner - Non-Primary Care Provider (PCP)											
Kim Edna	Practitioner - Non-Primary Care Provider (PCP)											



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Ramachandran Rajesh	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Pearlman Shoshannah	Practitioner - Non-Primary Care Provider (PCP)											
Zybert David	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Aggarwal Richa	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Asante Modesta	Practitioner - Non-Primary Care Provider (PCP)											
Lamothe Romous	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Duchain Yvette A	Practitioner - Non-Primary Care Provider (PCP)											
Abbott Ethan Ernest	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Felsen Uriel	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Eisenberger Eliezer T	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Gumbs Cahlelah	Practitioner - Non-Primary Care Provider (PCP)											
Beyer Lori	Practitioner - Non-Primary Care Provider (PCP)											
Shafter Roberta Breslof	Practitioner - Non-Primary Care Provider (PCP)											
Hand Celeste	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Ciro Dianne	Practitioner - Non-Primary Care Provider (PCP)	✓						✓	✓	✓	✓	
Levine Elisheva	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Burshtain Ofer	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Smith Erica Joi	Practitioner - Non-Primary Care Provider (PCP)											
Wynn Carrie J	Practitioner - Non-Primary Care Provider (PCP)											
Toscano Fiore Vincent	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Fradin Kelly Nicole Falh	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Juthani Viral Virendra	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Munro Manuel	Practitioner - Non-Primary Care Provider (PCP)											
Wholley Preston	Practitioner - Non-Primary Care Provider (PCP)											
Rodgers Caryn	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Tiwari Akankasha	Practitioner - Non-Primary Care Provider (PCP)											
Fernandez Brandt Melina	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Fogwell Leigh	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Santos Teresa	Practitioner - Non-Primary Care Provider (PCP)											
Chaperon Jeannelle	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Cohen Xiomara	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Suman Ajay	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Budden Michael P	Practitioner - Non-Primary Care Provider (PCP)											
Lipat Portia	Practitioner - Non-Primary Care Provider (PCP)											
Selim Abdelrahman	Practitioner - Non-Primary Care Provider (PCP)											
Gomez Danny J	Practitioner - Non-Primary Care Provider (PCP)											



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Ramos Timothy D	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Mathelier Krystina T	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Rivera Shania Tamara	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Scott Eirwen Murray	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Castillo Desiree Susan	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Altschuler Elizabeth	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Cirilli Carla Patrizia	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Cuno Kate Elizabeth	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Joseph Merin S	Practitioner - Non-Primary Care Provider (PCP)											
Hagge-Greenberg Aaron E	Practitioner - Non-Primary Care Provider (PCP)											
Maravilla Camilo Dean Domingo	Practitioner - Non-Primary Care Provider (PCP)											
Terner Sofia	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Gustave Ludmilla	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Kuttler Karen Waedekin	Practitioner - Non-Primary Care Provider (PCP)											
Eckard Valerie Rockwell	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Cancel David	Practitioner - Non-Primary Care Provider (PCP)											
Germain Wil Edvard	Practitioner - Non-Primary Care Provider (PCP)											
Magee Shane Michael	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Guo Alice Qingyi	Practitioner - Non-Primary Care Provider (PCP)											
Kamal Layla Georges	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Furguele Miriam	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Novetsky Akiva Pesace	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Henneberry Kyle J	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Antwine Nafeesah F	Practitioner - Non-Primary Care Provider (PCP)											
Raghukutilak Bharath	Practitioner - Non-Primary Care Provider (PCP)											
Panayiotopoulos Aristotle	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Tara Quimby Tara Louise	Practitioner - Non-Primary Care Provider (PCP)											
Cohen Stuart Lance	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Clapp Mara Alexandra	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Karwal Rahul Singh	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Thomas Rinta	Practitioner - Non-Primary Care Provider (PCP)											
Minafo David Anthony	Practitioner - Non-Primary Care Provider (PCP)											
Lim Jennifer Hui	Practitioner - Non-Primary Care Provider (PCP)											
Mallios Jenelle L	Practitioner - Non-Primary Care Provider (PCP)											
Oshero Gregori	Practitioner - Non-Primary Care Provider (PCP)											
Sukhija Serena Balu	Practitioner - Non-Primary Care Provider (PCP)											



**New York State Department Of Health
Delivery System Reform Incentive Payment Project**

DSRIP Implementation Plan Project

SBH Health System (PPS ID:36)

* Safety Net Providers in Green

Participating in Projects												
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii	
Fetkin Sheree A	Practitioner - Non-Primary Care Provider (PCP)											
Vaughn Matthew Timothy	Practitioner - Non-Primary Care Provider (PCP)											
Blum Corinne E	Practitioner - Non-Primary Care Provider (PCP)											
Dye Colleen	Practitioner - Non-Primary Care Provider (PCP)											
Poirier Kimberley Paula	Practitioner - Non-Primary Care Provider (PCP)											
Sangani Nicole Paresh	Practitioner - Non-Primary Care Provider (PCP)											
Byfield Lorraine C	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Westcott Jacqueline C	Practitioner - Non-Primary Care Provider (PCP)											
Gialvsakis John Peter	Practitioner - Non-Primary Care Provider (PCP)											
Jinghui Xie	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Cocca-Bates Katherine C	Practitioner - Non-Primary Care Provider (PCP)											
Furka Natalie Catherine	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Chinitz Emily	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Maple Jenifer	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Maleska Kerry	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Brown Haydee	Practitioner - Non-Primary Care Provider (PCP)											
Graham Francis	Practitioner - Non-Primary Care Provider (PCP)											
Lowes Michelle	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Kanavy Holly	Practitioner - Non-Primary Care Provider (PCP)											
Okoli Uchenwa	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Brutsaert Erika	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Garg Karan	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Jermyn Rita	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Bellamkonda Tara	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Holmes Tamara	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Moore Nora	Practitioner - Non-Primary Care Provider (PCP)											
Park Connie	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Kang Joann	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Bhupali Deepa	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Syrkin Grigory	Practitioner - Non-Primary Care Provider (PCP)											
Yoon Michele	Practitioner - Non-Primary Care Provider (PCP)											
Ferzli Myriam	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Rand Stephanie	Practitioner - Non-Primary Care Provider (PCP)											
Pena Felix	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Zanartu Cristian	Practitioner - Non-Primary Care Provider (PCP)											
Shariff Saadat	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	



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Ioffe Edward	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Mccabe Megan Elizabeth	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Ashraf Mohammad	Practitioner - Non-Primary Care Provider (PCP)											
Carlos Pans Daniela	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Liedel Jennifer Lou	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Pallack Robyn	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Anampa Mesias Jesus	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Rozin Dmitry	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Powell Kristin	Practitioner - Non-Primary Care Provider (PCP)											
Narang Rahul	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Jain Sachin	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Gil Judith	Practitioner - Non-Primary Care Provider (PCP)											
Verdesoto Elizabeth	Practitioner - Non-Primary Care Provider (PCP)											
Stern David R	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Barmettler Anne	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Smith Saviana	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Ravikumar Deepa	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
De Aliva	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Shoshani Nechama	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Altschul David	Practitioner - Non-Primary Care Provider (PCP)											
Bondarev Alexei	Practitioner - Non-Primary Care Provider (PCP)											
Ogoke Bentley	Practitioner - Non-Primary Care Provider (PCP)											
Arias John	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Weinberg Joy	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Mahadeo Kris Michael	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Boardman John	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Suri Asif	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Gabriel Liana	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Figueiredo Lisa	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Pattamanuch Nicole	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Bruno Charles	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Lemasters Patrick	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Seth Ami	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Borrayes Lester	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Philip Liju	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Miksa Michael	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	



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Kerner Jeffrey	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Springer Mellanie	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Kazzi Massoud	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Sharma Samar	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Khan Sameer	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Takematsu Mai	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Dadlez Nina Mireille	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Khinvasara Neha	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Tsukanov Jessica	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Barraza Giselle	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Chiong Brian	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Shirinov Robert	Practitioner - Non-Primary Care Provider (PCP)											
Green Judith	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Siu Larry	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Luo Jenny	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Kannaditharayil Deepa	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Harroche Jessica	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Safo Stella	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Choice Curtis	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Cardenas-Mori Jhosselini A	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Goldschmiedt Judah	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Capone Kristin	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Smith Vance	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Meng Fangyin	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Vanel Ramona	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Walsh Melissa	Practitioner - Non-Primary Care Provider (PCP)											
Fukunaga Bryce	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Mehta Sukrant	Practitioner - Non-Primary Care Provider (PCP)											
Jacobs Charleen	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Dunbar Julia	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Guevara Ernesto Jose	Practitioner - Non-Primary Care Provider (PCP)											
Pimentel Veronica	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Shaban Nada	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Kitchell David	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Mushi Juliet Estomih	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Norton Jennifer	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	



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Gavrilova Tatyana	Practitioner - Non-Primary Care Provider (PCP)											
Lacayo Allen	Practitioner - Non-Primary Care Provider (PCP)											
Meerkov Meera	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Patel Nihal	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Perkins Bernal	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Tsimerman Alla	Practitioner - Non-Primary Care Provider (PCP)											
Fiorito-Torres Franchesca	Practitioner - Non-Primary Care Provider (PCP)											
Gamss Rebecca	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Cubero Ismael	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Golive Anjani	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Tannebaum Jonathan	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Leader Isaac	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Nadler Ariella	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Malyszko Bozena	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Thomas Vivek	Practitioner - Non-Primary Care Provider (PCP)											
Wasserman Emily	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Del Rivero Jaydira	Practitioner - Non-Primary Care Provider (PCP)											
Werden Scott	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Fang Yanan	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Hauck Kevin	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Moran-Atkin Erin	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Torres-Deas Lucille	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Young Shiu May	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Manik Arvind Chandulah	Practitioner - Non-Primary Care Provider (PCP)											
Goodearl Anna Ward	Practitioner - Non-Primary Care Provider (PCP)											
Schnapp Marisa	Practitioner - Non-Primary Care Provider (PCP)											
Mulaikal Elizabeth R	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Lapidus Robert L	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Wheeler Sandra E	Practitioner - Non-Primary Care Provider (PCP)											
Pechter Patricia M	Practitioner - Non-Primary Care Provider (PCP)											
Thompson Meredith Marie	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓		✓	✓	✓	✓	
Perez Aniluz	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Weiss Erica	Practitioner - Non-Primary Care Provider (PCP)											
Kabeer Sarfaraz	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Fellows Daniel	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Baldwin Rosalie	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	



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Veras Andrea	Practitioner - Non-Primary Care Provider (PCP)	✓						✓	✓	✓	✓	
Zhang Ling	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Pichardo Lissette	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Avitable Nicholas	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Upadhyay Shivanck	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Varghese Sarat	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Grundland Sharon	Practitioner - Non-Primary Care Provider (PCP)											
Sunkara Tagore	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Rivera Stacey	Practitioner - Non-Primary Care Provider (PCP)											
Grewal Harpreet	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Shylinska Ilona	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Lopez Taina	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Guevara-Pineda Daniel	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Li Norah	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Uy Vincent	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Joseph Anise	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Cabassa Johanna	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Adamczyk Janine	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Subramanya Nalini	Practitioner - Non-Primary Care Provider (PCP)											
Khalid Laila	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Abuzeid Al-Waleed Mohamed	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Mullin Margaret	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Hine Orion	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Rayannavar Arpana	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Reddy Loveleen	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Chekuri Sweta	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Upshaw Montessor L	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Snyder Liat S	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Kwofie Stella	Practitioner - Non-Primary Care Provider (PCP)											
Dhar Nidhi	Practitioner - Non-Primary Care Provider (PCP)											
Theventhiran Alex B	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Abrams Jordan C	Practitioner - Non-Primary Care Provider (PCP)											
Salcedo Osiris	Practitioner - Non-Primary Care Provider (PCP)											
Kone Odiya Camara	Practitioner - Non-Primary Care Provider (PCP)											
Sanchez Carlos Alfonso	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Iranpourboroujeni Tannaz	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	



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* Safety Net Providers in Green

Participating in Projects												
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii	
Smith Brian	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Caces Wilfredo	Practitioner - Non-Primary Care Provider (PCP)											
Spund Brian	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Herrera Mariela Del Carmen	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Childs Claiborne	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Morris Daniel	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
John Liza	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Bangar Maneesha	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Gervits Maria	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Uduwana Shanika Ranmali	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Slinchenkova Olena	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Dhar Trina	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Masias Castanon	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Patel Mehulaben	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
In Haejin	Practitioner - Non-Primary Care Provider (PCP)											
Mercader Carolina	Practitioner - Non-Primary Care Provider (PCP)											
Okoli Oscar	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Garg Richa	Practitioner - Non-Primary Care Provider (PCP)	✓						✓	✓	✓	✓	
Silva Katrina Shea	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Daniel Reny Rajan	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Anderson John Roger	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Schroeder Joyce D	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Benjamin Tameka	Practitioner - Non-Primary Care Provider (PCP)											
Jakobsen Kwan-long Lee	Practitioner - Non-Primary Care Provider (PCP)											
Obrien Patrick R	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Oberfelder Cynthia Caskey	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Garay Miryam D	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Antonio Justina A	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Smith Tracy G	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Sunkyo Jung	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
St Felix Wendy	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Licuanan Lloyd	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Crocco Lauren E	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Ittan Sanju P	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Kajita Grace R	Practitioner - Non-Primary Care Provider (PCP)											
Hossain Mohammad Imtiaz	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	



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Dumas Suzanne	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Grewal Berneet	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Randhawa Neelkamal	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Hall Kendria	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Ravi Anita	Practitioner - Non-Primary Care Provider (PCP)											
Casasnovas Carmen	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Grubb Kristen	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Reddy Divyabalakrishna	Practitioner - Non-Primary Care Provider (PCP)											
Malasky Charlotte	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Fein Daniel	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Ahluwalia Dayal S	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Keating Andrea	Practitioner - Non-Primary Care Provider (PCP)											
Santalone-Certa Marianne T	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Patel Dwaita	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Decotiis Christopher Lee	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Ruvo Anthony Francis	Practitioner - Non-Primary Care Provider (PCP)											
Curtis Sarah Anne	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Hadidi Zinah M	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Bastone Laura	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Edwards Deidre	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Abraham Nitya	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Crawford Dana	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Simpson-Jones Roxanne	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Callender Kimberly	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Hipkens Sarah	Practitioner - Non-Primary Care Provider (PCP)											
Awwad Reem	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Owens Jamie	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Santos Josue	Practitioner - Non-Primary Care Provider (PCP)	✓						✓	✓	✓	✓	
Reyes Gil Morayma	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Cunningham Ryan Marie	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Hayde Nicole	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Kapur Avnit	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Standefer Julia	Practitioner - Non-Primary Care Provider (PCP)											
Lloyd Andrew V	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Lulo Stephanie	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Santoro Jamie Matthew	Practitioner - Non-Primary Care Provider (PCP)											



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Lamsen Marie Louies M	Practitioner - Non-Primary Care Provider (PCP)											
Ng Ka Chun	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Williams Andrew R	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Moltisanti Laura A	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Hirschfeld Azriel	Practitioner - Non-Primary Care Provider (PCP)											
Ciani Stephanie	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Millwood Annie R D	Practitioner - Non-Primary Care Provider (PCP)											
Tsounias Emmanouil	Practitioner - Non-Primary Care Provider (PCP)											
Marques Antonio Jose	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Shemanski Megan J	Practitioner - Non-Primary Care Provider (PCP)											
Gassert Kelli A	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Oren Jonathan	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Mantzaris Ioannis	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Roy Alyssa Marie	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Bromfield Ebony Y	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Clement Mireille	Practitioner - Non-Primary Care Provider (PCP)											
Jean-Pierre Gannel	Practitioner - Non-Primary Care Provider (PCP)											
Sinani Fortesa	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Vassell Rashida	Practitioner - Non-Primary Care Provider (PCP)											
Palmer Shani K	Practitioner - Non-Primary Care Provider (PCP)											
Murthy Sandhya	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Maxson Emily	Practitioner - Non-Primary Care Provider (PCP)											
Provan Andrea Yvonne	Practitioner - Non-Primary Care Provider (PCP)											
Picano Gino J	Practitioner - Non-Primary Care Provider (PCP)											
Holland-Ridges Angela	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓		✓	✓	✓		✓	
Romero-Williams Rosetta Ramona	Practitioner - Non-Primary Care Provider (PCP)											
Riley Samantha M	Practitioner - Non-Primary Care Provider (PCP)											
Cooper Marcina	Practitioner - Non-Primary Care Provider (PCP)											
Ene Ada Romina	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Boutsis Anastasios Nikolaos	Practitioner - Non-Primary Care Provider (PCP)											
Fontes Joao Daniel Trindade	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Baldev Richard J	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Rosenberg Simon	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Knowles Adam Brian	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Teigen Nickolas	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Keltz Julia	Practitioner - Non-Primary Care Provider (PCP)											



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Neto Nicole	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Lee Chang Alfredo	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Mohsin Hammad	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Meller Uri	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Kramer Stephen	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Tran Timothy	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Winkler Karyn	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Sauveur Esther	Practitioner - Non-Primary Care Provider (PCP)											
Levy Sharice Delcia	Practitioner - Non-Primary Care Provider (PCP)											
Brayman Yanina	Practitioner - Non-Primary Care Provider (PCP)											
Tanner Kathryn Elizabeth	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓		✓	
Lightbody Jason M	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Ampadu-Kyere Yaw	Practitioner - Non-Primary Care Provider (PCP)											
Joseph Nehemi	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Hayden Alison L	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Johnson Stelin	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Rifkin Melissa R	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Choe Hoon-Hee Alison	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Giftos Jonathan Matthew	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Mansour Mayce	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Ford Elizabeth Anne	Practitioner - Non-Primary Care Provider (PCP)											
Yang Fan	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Mulry Ryan Luce	Practitioner - Non-Primary Care Provider (PCP)											
Mcgregor Michael Peter	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Le Jenna Nguyen	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Spencer Jade Nicole	Practitioner - Non-Primary Care Provider (PCP)											
Jones Timothy Ray	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Ruggiero Lauren Marie	Practitioner - Non-Primary Care Provider (PCP)											
Mercedes Joann	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Harrigan Nashley Melissa	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Sann Allen Aung	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Shah Mansi Rajendra	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Khazal Sajad Jawad	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Steiner Tehilla Stepansky	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Ferastraoaru Victor	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Boswell Pezerlia	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	



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Participating in Projects												
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii	
Baum Thomas P	Practitioner - Non-Primary Care Provider (PCP)											
Hicks Nina M	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Adusei Isaac Fenteng	Practitioner - Non-Primary Care Provider (PCP)											
Vilensky Jesyca	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Baltazar Gerard	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Jamil Imran	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Braunstein Rebecca	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Tao Xiao	Practitioner - Non-Primary Care Provider (PCP)											
Hakima Laleh	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Danao Sherwin	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Rosner Jonathan	Practitioner - Non-Primary Care Provider (PCP)											
Petitme Marie	Practitioner - Non-Primary Care Provider (PCP)											
Brafman Rebecca	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Salomon Say	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Caldwell William	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Curato Mark	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Schafler Scott	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Fiori Kevin	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Schortz Jed	Practitioner - Non-Primary Care Provider (PCP)											
Hong Simon	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Barlow Lauren	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Vega Mario	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Rokkam Sharatkuma	Practitioner - Non-Primary Care Provider (PCP)	✓		✓	✓		✓	✓	✓	✓	✓	
Ross Jonathan	Practitioner - Non-Primary Care Provider (PCP)											
Muscarella Peter	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Minzer Naftali	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Kazi Noor Ahmed	Practitioner - Non-Primary Care Provider (PCP)											
Dumitru Dan Lucian	Practitioner - Non-Primary Care Provider (PCP)											
Spector Danielle J	Practitioner - Non-Primary Care Provider (PCP)											
George James	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Saeed Omar	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Kurdali Basil	Practitioner - Non-Primary Care Provider (PCP)											
Gardner Laura	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Rodriguez Idelka	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Camacho Christine	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Kucherov Alexander	Practitioner - Non-Primary Care Provider (PCP)											



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Moni Saila	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Malik Kristina	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Surti Aarti	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Shwartz Noa	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Lezama Keron	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Kabarriti Rafi	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Yang Yuanquan	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Jackson Sheryl P	Practitioner - Non-Primary Care Provider (PCP)											
Cornay Nixon	Practitioner - Non-Primary Care Provider (PCP)	✓	✓	✓	✓	✓	✓	✓	✓		✓	
Zichariea Wallace	Practitioner - Non-Primary Care Provider (PCP)											
Serena Martin	Practitioner - Non-Primary Care Provider (PCP)											
Yonit Sterba Ruas	Practitioner - Non-Primary Care Provider (PCP)											
Yelena Drexler	Practitioner - Non-Primary Care Provider (PCP)											
Noah Bloomgarden	Practitioner - Non-Primary Care Provider (PCP)											
Shah, Seema, Md	Practitioner - Non-Primary Care Provider (PCP)											
Davis, Tony, Md	Practitioner - Non-Primary Care Provider (PCP)											
Jen-Ting Chen	Practitioner - Non-Primary Care Provider (PCP)											
Maureen Mcevoy	Practitioner - Non-Primary Care Provider (PCP)											
Ritha Belizaire	Practitioner - Non-Primary Care Provider (PCP)											
Felipe Serrano	Practitioner - Non-Primary Care Provider (PCP)											
Raquel Fedebagha	Practitioner - Non-Primary Care Provider (PCP)											
Giles Peek	Practitioner - Non-Primary Care Provider (PCP)											
Jaime Gomez Hernandez	Practitioner - Non-Primary Care Provider (PCP)											
Pike, Lily, Md	Practitioner - Non-Primary Care Provider (PCP)											
Luke Sponholz	Practitioner - Non-Primary Care Provider (PCP)											
Ken Aseidu	Practitioner - Non-Primary Care Provider (PCP)											
Diana Cardona	Practitioner - Non-Primary Care Provider (PCP)											
Debra Fischer	Practitioner - Non-Primary Care Provider (PCP)											
Joseph Vazzana	Practitioner - Non-Primary Care Provider (PCP)											
David Jerome	Practitioner - Non-Primary Care Provider (PCP)											
Huang, Anna, Md	Practitioner - Non-Primary Care Provider (PCP)											
Leopold Armstrong	Practitioner - Non-Primary Care Provider (PCP)											
Marietta Omo-Ikirodah	Practitioner - Non-Primary Care Provider (PCP)											
Hope Ivoko	Practitioner - Non-Primary Care Provider (PCP)											
Armando Camille	Practitioner - Non-Primary Care Provider (PCP)											
Newenhouse Tiffany	Practitioner - Non-Primary Care Provider (PCP)											



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Sirkanjanapong Sasis	Practitioner - Non-Primary Care Provider (PCP)												
Hinson Raymond	Practitioner - Non-Primary Care Provider (PCP)												
Bach Hadley S Dds	Practitioner - Non-Primary Care Provider (PCP)												
Silverman Andrew Paul	Practitioner - Non-Primary Care Provider (PCP)												
Mcfarlane Jullian	Practitioner - Non-Primary Care Provider (PCP)												
Derrick Kristina Dr.	Practitioner - Non-Primary Care Provider (PCP)												
Lerner, Allison	Practitioner - Non-Primary Care Provider (PCP)												
Deacy, Valerie	Practitioner - Non-Primary Care Provider (PCP)												
Ibeh Uchechukwu	Practitioner - Non-Primary Care Provider (PCP)												
Negron Albert Mr.	Practitioner - Non-Primary Care Provider (PCP)												
Marylou Hernandez	Practitioner - Non-Primary Care Provider (PCP)												
Difilippo William	Practitioner - Non-Primary Care Provider (PCP)												
Wasserstein Melissa Pittel Md	Practitioner - Non-Primary Care Provider (PCP)												
Rosa Acierno	Practitioner - Non-Primary Care Provider (PCP)												
Guerdy Pauleus	Practitioner - Non-Primary Care Provider (PCP)												
Michelle Buck-O'Meally	Practitioner - Non-Primary Care Provider (PCP)												
Zhang Kan	Practitioner - Non-Primary Care Provider (PCP)												
Maleki Sara	Practitioner - Non-Primary Care Provider (PCP)												
Sade Arzu	Practitioner - Non-Primary Care Provider (PCP)												
Armand Patricia	Practitioner - Non-Primary Care Provider (PCP)												
Jorgensen Jennifer	Practitioner - Non-Primary Care Provider (PCP)												
Hart, Shanika	Practitioner - Non-Primary Care Provider (PCP)												
Neddermeyer Karl	Practitioner - Non-Primary Care Provider (PCP)												
Boveuzi Matthew David	Practitioner - Non-Primary Care Provider (PCP)												
Bergin Gail Marie Np	Practitioner - Non-Primary Care Provider (PCP)												
Osborne Michael Dds	Practitioner - Non-Primary Care Provider (PCP)												
Ewen Dennise Mrs.	Practitioner - Non-Primary Care Provider (PCP)												
Del Orbe Radaransy	Practitioner - Non-Primary Care Provider (PCP)												
Nyaradzo Tsemunhu	Practitioner - Non-Primary Care Provider (PCP)												
Petesic Nikolas	Practitioner - Non-Primary Care Provider (PCP)												
Leone Laura	Practitioner - Non-Primary Care Provider (PCP)												
Hindupur Samantha	Practitioner - Non-Primary Care Provider (PCP)												
Lellieth Latchman	Practitioner - Non-Primary Care Provider (PCP)												
Danielle Maucieri	Practitioner - Non-Primary Care Provider (PCP)												
Kathryn O'Gara, Lmsw	Practitioner - Non-Primary Care Provider (PCP)												
Dy Kimberly Therese	Practitioner - Non-Primary Care Provider (PCP)												



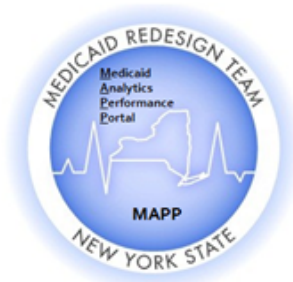
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Narayanan Priya	Practitioner - Non-Primary Care Provider (PCP)												
Schehr, Jaime, Rd	Practitioner - Non-Primary Care Provider (PCP)												
Eunice Osei-Kwakye	Practitioner - Non-Primary Care Provider (PCP)												
Torres Edwin A	Practitioner - Non-Primary Care Provider (PCP)												
Wagner Rebecca Lee	Practitioner - Non-Primary Care Provider (PCP)												
Rosenel Joseph	Practitioner - Non-Primary Care Provider (PCP)												
Steinway Amy B	Practitioner - Non-Primary Care Provider (PCP)												
Cumba Delia	Practitioner - Non-Primary Care Provider (PCP)												
Deuh B. Dago	Practitioner - Non-Primary Care Provider (PCP)												
Mercedes M Nunez	Practitioner - Non-Primary Care Provider (PCP)												
Ward Victoria Courtney	Practitioner - Non-Primary Care Provider (PCP)												
Kinon Merritt Drew	Practitioner - Non-Primary Care Provider (PCP)												
Jennifer Davis	Practitioner - Non-Primary Care Provider (PCP)												
Farbman, Cassie	Practitioner - Non-Primary Care Provider (PCP)												
Gillespie Daniel	Practitioner - Non-Primary Care Provider (PCP)												
Mehta Ruby	Practitioner - Non-Primary Care Provider (PCP)												
Soskel Brooke	Practitioner - Non-Primary Care Provider (PCP)												
Shay Judith Md	Practitioner - Non-Primary Care Provider (PCP)												
Shashi Karia	Practitioner - Non-Primary Care Provider (PCP)												
Khatod Elaine	Practitioner - Non-Primary Care Provider (PCP)												
Butler Thomas	Practitioner - Non-Primary Care Provider (PCP)												
Lee Jimmy Dr.	Practitioner - Non-Primary Care Provider (PCP)												
Oluchi Nwigwe	Practitioner - Non-Primary Care Provider (PCP)												
Laura Grabisch	Practitioner - Non-Primary Care Provider (PCP)												
Shmuel Berkowitz	Practitioner - Non-Primary Care Provider (PCP)												
Marlyse Rudnick	Practitioner - Non-Primary Care Provider (PCP)												
Birch Meaghan Maureen	Practitioner - Non-Primary Care Provider (PCP)												
Roberts-Murray Lloydette	Practitioner - Non-Primary Care Provider (PCP)												
Khushbu Modh, Lmhc	Practitioner - Non-Primary Care Provider (PCP)												
Lax Yonit	Practitioner - Non-Primary Care Provider (PCP)												
Smith Jay Mark	Practitioner - Non-Primary Care Provider (PCP)												
Pardo Dustin Dr.	Practitioner - Non-Primary Care Provider (PCP)												
Cynthia Adjekpovu	Practitioner - Non-Primary Care Provider (PCP)												
Strawn Lauren M	Practitioner - Non-Primary Care Provider (PCP)												
Owusuaa Victoria	Practitioner - Non-Primary Care Provider (PCP)												
Nicole Haley	Practitioner - Non-Primary Care Provider (PCP)												



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Alton-Primrose Amy	Practitioner - Non-Primary Care Provider (PCP)												
Grover Matthew W	Practitioner - Non-Primary Care Provider (PCP)												
Satecha Defreitas	Practitioner - Non-Primary Care Provider (PCP)												
Leroy Palmer	Practitioner - Non-Primary Care Provider (PCP)												
Yetsko Matthew	Practitioner - Non-Primary Care Provider (PCP)												
Kathryn Sacks	Practitioner - Non-Primary Care Provider (PCP)												
Cortijo-Brown Alexis	Practitioner - Non-Primary Care Provider (PCP)												
Nora Ford	Practitioner - Non-Primary Care Provider (PCP)												
Medina Joan N	Practitioner - Non-Primary Care Provider (PCP)												
Caban Rafael	Practitioner - Non-Primary Care Provider (PCP)												
Wolfgruber Hayley	Practitioner - Non-Primary Care Provider (PCP)												
Ilana Bronheim	Practitioner - Non-Primary Care Provider (PCP)												
Rekia Yusifu	Practitioner - Non-Primary Care Provider (PCP)												
Morgan Neyland	Practitioner - Non-Primary Care Provider (PCP)												
Woody Pierre	Practitioner - Non-Primary Care Provider (PCP)												
Renee Wohltman	Practitioner - Non-Primary Care Provider (PCP)												
Desrosiers Sergine Yves-Antoine	Practitioner - Non-Primary Care Provider (PCP)												
Adolff Karin	Practitioner - Non-Primary Care Provider (PCP)												
Barbara Weinstein	Practitioner - Non-Primary Care Provider (PCP)												
Foster Jonatha	Practitioner - Non-Primary Care Provider (PCP)												
Members Hani	Practitioner - Non-Primary Care Provider (PCP)												
Carolyn Heyward	Practitioner - Non-Primary Care Provider (PCP)												
Martha Castro	Practitioner - Non-Primary Care Provider (PCP)												
Andrene Knight	Practitioner - Non-Primary Care Provider (PCP)												
Morelli Savina Ms.	Practitioner - Non-Primary Care Provider (PCP)												
Boyd-Mckoy Aleen Marie	Practitioner - Non-Primary Care Provider (PCP)												
Chen Yulin	Practitioner - Non-Primary Care Provider (PCP)												
Pinkerson Chana A	Practitioner - Non-Primary Care Provider (PCP)												
Gonzalez Rosalyn	Practitioner - Non-Primary Care Provider (PCP)												
Sofiya Grottano	Practitioner - Non-Primary Care Provider (PCP)												
Barbara Levine	Practitioner - Non-Primary Care Provider (PCP)												
Barresi Ida	Practitioner - Non-Primary Care Provider (PCP)												
Radha Gurung	Practitioner - Non-Primary Care Provider (PCP)												
Serifat Ladipo	Practitioner - Non-Primary Care Provider (PCP)												
Nkechinyere U. Ujoatu	Practitioner - Non-Primary Care Provider (PCP)												
Astudillo, Maria	Practitioner - Non-Primary Care Provider (PCP)												



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Lee Leslie	Practitioner - Non-Primary Care Provider (PCP)												
Ebtisam Alhijazin	Practitioner - Non-Primary Care Provider (PCP)												
Roitberg Daphne Md	Practitioner - Non-Primary Care Provider (PCP)												
Paul Kaplan	Practitioner - Non-Primary Care Provider (PCP)												
Ofosu Akosua	Practitioner - Non-Primary Care Provider (PCP)												
Jarrett Kelly Andre Md	Practitioner - Non-Primary Care Provider (PCP)												
Ding Cheng	Practitioner - Non-Primary Care Provider (PCP)												
Daniel Haycook	Practitioner - Non-Primary Care Provider (PCP)												
Bancroft Courtney	Practitioner - Non-Primary Care Provider (PCP)												
Rotbart, Nurit Hirsch	Practitioner - Non-Primary Care Provider (PCP)												
Akhtar Kulsuma	Practitioner - Non-Primary Care Provider (PCP)												
Kaner Justin Dr.	Practitioner - Non-Primary Care Provider (PCP)												
Shah Akash D	Practitioner - Non-Primary Care Provider (PCP)												
Restnepo Lina Maria	Practitioner - Non-Primary Care Provider (PCP)												
Guo Xiaoling	Practitioner - Non-Primary Care Provider (PCP)												
Mcintyre Jonathan	Practitioner - Non-Primary Care Provider (PCP)												
Kayla Carrero	Practitioner - Non-Primary Care Provider (PCP)												
Wichitchu Claire	Practitioner - Non-Primary Care Provider (PCP)												
Stern Ashley Rose	Practitioner - Non-Primary Care Provider (PCP)												
Paramananda Padma	Practitioner - Non-Primary Care Provider (PCP)												
Feratovic Sanel	Practitioner - Non-Primary Care Provider (PCP)												
Chung Sun	Practitioner - Non-Primary Care Provider (PCP)												
Greenwald Bob Md	Practitioner - Non-Primary Care Provider (PCP)												
Langsam Barry W Dds	Practitioner - Non-Primary Care Provider (PCP)												
Aronova Yevgenia Md	Practitioner - Non-Primary Care Provider (PCP)												
Bellizzi Donna	Practitioner - Non-Primary Care Provider (PCP)												
Irina Abayeva	Practitioner - Non-Primary Care Provider (PCP)												
Ahuva Bondi	Practitioner - Non-Primary Care Provider (PCP)												
Rothman Rachel	Practitioner - Non-Primary Care Provider (PCP)												
Jeune Nadia	Practitioner - Non-Primary Care Provider (PCP)												
Ethel Osazuwa	Practitioner - Non-Primary Care Provider (PCP)												
Berrios Jessica	Practitioner - Non-Primary Care Provider (PCP)												
Kristina Caldararo	Practitioner - Non-Primary Care Provider (PCP)												
Poku Princess P	Practitioner - Non-Primary Care Provider (PCP)												
Moussa Diallo	Practitioner - Non-Primary Care Provider (PCP)												
Rosalina Valera	Practitioner - Non-Primary Care Provider (PCP)												



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Harewood,Avis	Practitioner - Non-Primary Care Provider (PCP)												
Wang Linda	Practitioner - Non-Primary Care Provider (PCP)												
Naqvi Nilofer C	Practitioner - Non-Primary Care Provider (PCP)												
Jesse Yarbrough	Practitioner - Non-Primary Care Provider (PCP)												
Suncar Edelmys	Practitioner - Non-Primary Care Provider (PCP)												
Dennis Rizzo	Practitioner - Non-Primary Care Provider (PCP)												
Schwartz Stephen O Pc Md	Practitioner - Non-Primary Care Provider (PCP)												
Leavitt Karla	Practitioner - Non-Primary Care Provider (PCP)												
Vinnette Burgess	Practitioner - Non-Primary Care Provider (PCP)												
Pollock,Keitha	Practitioner - Non-Primary Care Provider (PCP)												
Gonzalez Jose Jr	Practitioner - Non-Primary Care Provider (PCP)												
Findley Molly	Practitioner - Non-Primary Care Provider (PCP)												
Yvonne Moreno	Practitioner - Non-Primary Care Provider (PCP)												
Pacifico Jessica	Practitioner - Non-Primary Care Provider (PCP)												
Bell Keri-Ann Taiesha	Practitioner - Non-Primary Care Provider (PCP)												
Jenny Mintz	Practitioner - Non-Primary Care Provider (PCP)												
Pellegrino Sheeba C	Practitioner - Non-Primary Care Provider (PCP)												
Shirley Fletcher-Hall	Practitioner - Non-Primary Care Provider (PCP)												
Urbina Mariana Dr.	Practitioner - Non-Primary Care Provider (PCP)												
Serrano Miriam	Practitioner - Non-Primary Care Provider (PCP)												
Abou Kone	Practitioner - Non-Primary Care Provider (PCP)												
Liu Kenneth	Practitioner - Non-Primary Care Provider (PCP)												
Oh Sun	Practitioner - Non-Primary Care Provider (PCP)												
Williams, Samuel	Practitioner - Non-Primary Care Provider (PCP)												
Tortorello Giselle	Practitioner - Non-Primary Care Provider (PCP)												
Malvia Thompson	Practitioner - Non-Primary Care Provider (PCP)												
Shenfeld Michelle	Practitioner - Non-Primary Care Provider (PCP)												
Peter Aboagye	Practitioner - Non-Primary Care Provider (PCP)												
Bellotti Marisa M	Practitioner - Non-Primary Care Provider (PCP)												
Souverain Marie	Practitioner - Non-Primary Care Provider (PCP)												
Bacani Pamela	Practitioner - Non-Primary Care Provider (PCP)												
Lisa Wellington	Practitioner - Non-Primary Care Provider (PCP)												
Clare Lazar	Practitioner - Non-Primary Care Provider (PCP)												
Marianna Carlisi	Practitioner - Non-Primary Care Provider (PCP)												
Bryan,Jessica	Practitioner - Non-Primary Care Provider (PCP)												
Craveiro, Raymond	Practitioner - Non-Primary Care Provider (PCP)												



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Participating in Projects													
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii		
Renee Simmon Rpa-C	Practitioner - Non-Primary Care Provider (PCP)												
Bhullar Puneet	Practitioner - Non-Primary Care Provider (PCP)												
Vora Anvi Dr.	Practitioner - Non-Primary Care Provider (PCP)												
Warren J Pires, Lmsw	Practitioner - Non-Primary Care Provider (PCP)												
Jenna Daddario	Practitioner - Non-Primary Care Provider (PCP)												
Gloria Johnson	Practitioner - Non-Primary Care Provider (PCP)												
Tam Jenny	Practitioner - Non-Primary Care Provider (PCP)												
Sharma Janaki Dr.	Practitioner - Non-Primary Care Provider (PCP)												
Kelly,Victoria E	Practitioner - Non-Primary Care Provider (PCP)												
Brudner Allison Jill	Practitioner - Non-Primary Care Provider (PCP)												
Augustus Igbokwe Cu	Practitioner - Non-Primary Care Provider (PCP)												
Clancy Brendan	Practitioner - Non-Primary Care Provider (PCP)												
Walfall Kadine Veronique	Practitioner - Non-Primary Care Provider (PCP)												
Roxanne Pisa	Practitioner - Non-Primary Care Provider (PCP)												
Rosalba Roldan	Practitioner - Non-Primary Care Provider (PCP)												
Zeitoun Lisa H	Practitioner - Non-Primary Care Provider (PCP)												
Mambondimumwe,Elizabeth	Practitioner - Non-Primary Care Provider (PCP)												
Mcauliffe John Christopher	Practitioner - Non-Primary Care Provider (PCP)												
Pimentel Sandra	Practitioner - Non-Primary Care Provider (PCP)												
Sacks, Joseph	Practitioner - Non-Primary Care Provider (PCP)												
Cristallo Jessica	Practitioner - Non-Primary Care Provider (PCP)												
Gloria Gaev	Practitioner - Non-Primary Care Provider (PCP)												
Hambleton, Tima B.	Practitioner - Non-Primary Care Provider (PCP)												
Sheerer Elsa C	Practitioner - Non-Primary Care Provider (PCP)												
Ibe Pearson Chioma	Practitioner - Non-Primary Care Provider (PCP)												
Owens Angela	Practitioner - Non-Primary Care Provider (PCP)												
Ketter Nicole	Practitioner - Non-Primary Care Provider (PCP)												
Kamesan Janani Md	Practitioner - Non-Primary Care Provider (PCP)												
Abu-Sbaih Reem	Practitioner - Non-Primary Care Provider (PCP)												
Magalie Fonvil	Practitioner - Non-Primary Care Provider (PCP)												
Larisa Simkhaev	Practitioner - Non-Primary Care Provider (PCP)												
John Samuel	Practitioner - Non-Primary Care Provider (PCP)												
Kelly Porta	Practitioner - Non-Primary Care Provider (PCP)												
Yang Rui	Practitioner - Non-Primary Care Provider (PCP)												
Joyce Martinez	Practitioner - Non-Primary Care Provider (PCP)												
Sajid Mohamed	Practitioner - Non-Primary Care Provider (PCP)												



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Participating in Projects													
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii		
Batist Kira	Practitioner - Non-Primary Care Provider (PCP)												
Marion English-Rowe	Practitioner - Non-Primary Care Provider (PCP)												
Rundlett Prunela	Practitioner - Non-Primary Care Provider (PCP)												
Gandhi Stacey	Practitioner - Non-Primary Care Provider (PCP)												
Berman Rachel Ariel Stein	Practitioner - Non-Primary Care Provider (PCP)												
Balletta Jessica	Practitioner - Non-Primary Care Provider (PCP)												
Trujillo Vanessa	Practitioner - Non-Primary Care Provider (PCP)												
Nava Jetmira	Practitioner - Non-Primary Care Provider (PCP)												
Selba Kathleen E	Practitioner - Non-Primary Care Provider (PCP)												
Dimaio Julianne	Practitioner - Non-Primary Care Provider (PCP)												
Johanna Cuello	Practitioner - Non-Primary Care Provider (PCP)												
Bux Donald	Practitioner - Non-Primary Care Provider (PCP)												
Amisha Rai	Practitioner - Non-Primary Care Provider (PCP)												
Onajite O. Igbuya	Practitioner - Non-Primary Care Provider (PCP)												
Samantha Sigurdsson	Practitioner - Non-Primary Care Provider (PCP)												
Olusegun Momoh	Practitioner - Non-Primary Care Provider (PCP)												
Deborah Licht	Practitioner - Non-Primary Care Provider (PCP)												
Eric Reyes	Practitioner - Non-Primary Care Provider (PCP)												
Hamian Kimberly Susan	Practitioner - Non-Primary Care Provider (PCP)												
Yokasta Garcia	Practitioner - Non-Primary Care Provider (PCP)												
Lisha Melathe	Practitioner - Non-Primary Care Provider (PCP)												
Akua Asante	Practitioner - Non-Primary Care Provider (PCP)												
Mallory Flynn	Practitioner - Non-Primary Care Provider (PCP)												
Pearl Weill	Practitioner - Non-Primary Care Provider (PCP)												
Ozorio Bienvenida	Practitioner - Non-Primary Care Provider (PCP)												
Lee Sun Young	Practitioner - Non-Primary Care Provider (PCP)												
Christine Moloney	Practitioner - Non-Primary Care Provider (PCP)												
Biddle Annie	Practitioner - Non-Primary Care Provider (PCP)												
Alan Barr	Practitioner - Non-Primary Care Provider (PCP)												
Nicoleau Christine Md	Practitioner - Non-Primary Care Provider (PCP)												
Ava Booker	Practitioner - Non-Primary Care Provider (PCP)												
Huggins, Cheryl	Practitioner - Non-Primary Care Provider (PCP)												
Waclawa Magdits	Practitioner - Non-Primary Care Provider (PCP)												
Ingrid Armorer	Practitioner - Non-Primary Care Provider (PCP)												
Lidiya Shestoperova	Practitioner - Non-Primary Care Provider (PCP)												
Oberhand Erica	Practitioner - Non-Primary Care Provider (PCP)												



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Cox Nicole	Practitioner - Non-Primary Care Provider (PCP)												
Estrella Mercedes German	Practitioner - Non-Primary Care Provider (PCP)												
Miele Marilyn	Practitioner - Non-Primary Care Provider (PCP)												
Linda Adjetey	Practitioner - Non-Primary Care Provider (PCP)												
Prinzing Samantha Ms.	Practitioner - Non-Primary Care Provider (PCP)												
Grancaric Antun	Practitioner - Non-Primary Care Provider (PCP)												
Gomes Jessica Marie	Practitioner - Non-Primary Care Provider (PCP)												
Boutos Ekaterini	Practitioner - Non-Primary Care Provider (PCP)												
Chan Alice	Practitioner - Non-Primary Care Provider (PCP)												
White, Dominique	Practitioner - Non-Primary Care Provider (PCP)												
Patel Devendra J	Practitioner - Non-Primary Care Provider (PCP)												
Wall Darryl	Practitioner - Non-Primary Care Provider (PCP)												
Briana Messina	Practitioner - Non-Primary Care Provider (PCP)												
William Whetsell	Practitioner - Non-Primary Care Provider (PCP)												
David Keith	Practitioner - Non-Primary Care Provider (PCP)												
Polshin Victor	Practitioner - Non-Primary Care Provider (PCP)												
Greenberg Sofiya A	Practitioner - Non-Primary Care Provider (PCP)												
Nicolas Lopez	Practitioner - Non-Primary Care Provider (PCP)												
Daniella Shaw	Practitioner - Non-Primary Care Provider (PCP)												
Kesanolla Saritha	Practitioner - Non-Primary Care Provider (PCP)												
Vigliotti Natalya Leonidovna	Practitioner - Non-Primary Care Provider (PCP)												
Sheung Ming Lau	Practitioner - Non-Primary Care Provider (PCP)												
Ian Lord	Practitioner - Non-Primary Care Provider (PCP)												
Chaudhri Ali Aftab	Practitioner - Non-Primary Care Provider (PCP)												
Al Radi Noor	Practitioner - Non-Primary Care Provider (PCP)												
Mankodi Aimee	Practitioner - Non-Primary Care Provider (PCP)												
Rivka Schwartz	Practitioner - Non-Primary Care Provider (PCP)												
Latev Alexander	Practitioner - Non-Primary Care Provider (PCP)												
Matusow, Nicole	Practitioner - Non-Primary Care Provider (PCP)												
Faber, Juliet	Practitioner - Non-Primary Care Provider (PCP)												
Scarlett Feliz	Practitioner - Non-Primary Care Provider (PCP)												
Mallik Sarah	Practitioner - Non-Primary Care Provider (PCP)												
Dhah Jasjeet	Practitioner - Non-Primary Care Provider (PCP)												
Ayers Zumara Elizabeth	Practitioner - Non-Primary Care Provider (PCP)												
Wu Justin Ying-Chin	Practitioner - Non-Primary Care Provider (PCP)												
Caroline Trencher	Practitioner - Non-Primary Care Provider (PCP)												



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Kudirat T. Alimi	Practitioner - Non-Primary Care Provider (PCP)												
Ramamurthi Krishnan	Practitioner - Non-Primary Care Provider (PCP)												
Gracious John	Practitioner - Non-Primary Care Provider (PCP)												
Adiza Farl	Practitioner - Non-Primary Care Provider (PCP)												
Rohit Mathew	Practitioner - Non-Primary Care Provider (PCP)												
Cowans Eleanor	Practitioner - Non-Primary Care Provider (PCP)												
Clarke Beverley	Practitioner - Non-Primary Care Provider (PCP)												
Montilla Medrano Eilary	Practitioner - Non-Primary Care Provider (PCP)												
Yang Christina Jane	Practitioner - Non-Primary Care Provider (PCP)												
Tahira Wellman	Practitioner - Non-Primary Care Provider (PCP)												
Insel Aaron	Practitioner - Non-Primary Care Provider (PCP)												
Lauderdale Simone Ms.	Practitioner - Non-Primary Care Provider (PCP)												
Davoudzadeh Reubin Pooya	Practitioner - Non-Primary Care Provider (PCP)												
Rani Parveen	Practitioner - Non-Primary Care Provider (PCP)												
Laird Roy Dr.	Practitioner - Non-Primary Care Provider (PCP)												
Elizabeth Pollert	Practitioner - Non-Primary Care Provider (PCP)												
Phan Tyler Tai	Practitioner - Non-Primary Care Provider (PCP)												
Brandon Balabus	Practitioner - Non-Primary Care Provider (PCP)												
Ma Andrew	Practitioner - Non-Primary Care Provider (PCP)												
Silberstein Laurie Cnm	Practitioner - Non-Primary Care Provider (PCP)												
Michael Gardocki	Practitioner - Non-Primary Care Provider (PCP)												
Mathai Ashwini	Practitioner - Non-Primary Care Provider (PCP)												
Benjamin Odamtten	Practitioner - Non-Primary Care Provider (PCP)												
Jessica Scannapieco	Practitioner - Non-Primary Care Provider (PCP)												
Jennifer Zuber	Practitioner - Non-Primary Care Provider (PCP)												
Fitzpatrick Daniel	Practitioner - Non-Primary Care Provider (PCP)												
Brenkert, Benjamin J.	Practitioner - Non-Primary Care Provider (PCP)												
Mercy Kyeremeh, Lmsw	Practitioner - Non-Primary Care Provider (PCP)												
Lydia Valencia, Lmsw	Practitioner - Non-Primary Care Provider (PCP)												
Melendez Claudia N	Practitioner - Non-Primary Care Provider (PCP)												
Mack, Erin	Practitioner - Non-Primary Care Provider (PCP)												
Sidoti Eugene John Jr	Practitioner - Non-Primary Care Provider (PCP)												
Michelle Lerner	Practitioner - Non-Primary Care Provider (PCP)												
Moncrieffe, Delores	Practitioner - Non-Primary Care Provider (PCP)												
Conly Timothy B	Practitioner - Non-Primary Care Provider (PCP)												
Goldwasser Batya Reena	Practitioner - Non-Primary Care Provider (PCP)												



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Wood Eric D	Practitioner - Non-Primary Care Provider (PCP)												
Chougar Christina Dr.	Practitioner - Non-Primary Care Provider (PCP)												
Angie Cross	Practitioner - Non-Primary Care Provider (PCP)												
Scheinert, Beina	Practitioner - Non-Primary Care Provider (PCP)												
Green Kelli	Practitioner - Non-Primary Care Provider (PCP)												
Lothian Anmonique	Practitioner - Non-Primary Care Provider (PCP)												
Abiba Cisse-Doumbia	Practitioner - Non-Primary Care Provider (PCP)												
Walsh Hoey, Kathleen	Practitioner - Non-Primary Care Provider (PCP)												
Levitt Danielle Lauren	Practitioner - Non-Primary Care Provider (PCP)												
Rodriguez Diana	Practitioner - Non-Primary Care Provider (PCP)												
Kolawole Adeoso	Practitioner - Non-Primary Care Provider (PCP)												
Gutierrez Vivian	Practitioner - Non-Primary Care Provider (PCP)												
Julie Gauthier	Practitioner - Non-Primary Care Provider (PCP)												
Aicha Kourouma	Practitioner - Non-Primary Care Provider (PCP)												
Zuckerman Sarah Danielle	Practitioner - Non-Primary Care Provider (PCP)												
Ahmed Sana	Practitioner - Non-Primary Care Provider (PCP)												
Opoku Ama	Practitioner - Non-Primary Care Provider (PCP)												
Ballabh Praveen Md	Practitioner - Non-Primary Care Provider (PCP)												
Teresa Berardi	Practitioner - Non-Primary Care Provider (PCP)												
Obi Chibueze Chukwunonso	Practitioner - Non-Primary Care Provider (PCP)												
Lana Turner Pa	Practitioner - Non-Primary Care Provider (PCP)												
Andrea Smith	Practitioner - Non-Primary Care Provider (PCP)												
Somrov Serge Md	Practitioner - Non-Primary Care Provider (PCP)												
Melissa Rubin	Practitioner - Non-Primary Care Provider (PCP)												
Bader Anna Shlionsky	Practitioner - Non-Primary Care Provider (PCP)												
Celano Mark	Practitioner - Non-Primary Care Provider (PCP)												
Novick Michael	Practitioner - Non-Primary Care Provider (PCP)												
Sheri Escalante	Practitioner - Non-Primary Care Provider (PCP)												
Robert Bloise	Practitioner - Non-Primary Care Provider (PCP)												
Tatiana Saunders	Practitioner - Non-Primary Care Provider (PCP)												
Perret Kristin A	Practitioner - Non-Primary Care Provider (PCP)												
Waggeh Bintou	Practitioner - Non-Primary Care Provider (PCP)												
Burgoyne Brian	Practitioner - Non-Primary Care Provider (PCP)												
Haughey Marianne Teresa Md	Practitioner - Non-Primary Care Provider (PCP)												
Julie Sarlo	Practitioner - Non-Primary Care Provider (PCP)												
Laub Samson	Practitioner - Non-Primary Care Provider (PCP)												



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Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii		
Pearl Asomaning	Practitioner - Non-Primary Care Provider (PCP)												
Elizabeth Dotter	Practitioner - Non-Primary Care Provider (PCP)												
Yuki Chiba	Practitioner - Non-Primary Care Provider (PCP)												
Schweizerhof Steven	Practitioner - Non-Primary Care Provider (PCP)												
Kristen Finazzo	Practitioner - Non-Primary Care Provider (PCP)												
Melissa Elie	Practitioner - Non-Primary Care Provider (PCP)												
Nguyen Hanh-My	Practitioner - Non-Primary Care Provider (PCP)												
Fazio Kim Ms.	Practitioner - Non-Primary Care Provider (PCP)												
Franco Michelle	Practitioner - Non-Primary Care Provider (PCP)												
Lim Mi Mi	Practitioner - Non-Primary Care Provider (PCP)												
Townsend Latoya Shetmaine	Practitioner - Non-Primary Care Provider (PCP)												
Shuler, Kismyth	Practitioner - Non-Primary Care Provider (PCP)												
Samuel Ayikwei	Practitioner - Non-Primary Care Provider (PCP)												
Saba Khan	Practitioner - Non-Primary Care Provider (PCP)												
Doris Amalu	Practitioner - Non-Primary Care Provider (PCP)												
Leonardo Antmann, Lmhc	Practitioner - Non-Primary Care Provider (PCP)												
Alex Gabriel	Practitioner - Non-Primary Care Provider (PCP)												
Dieudonne Salvant	Practitioner - Non-Primary Care Provider (PCP)												
Lakeisha Bostick, Lmsw	Practitioner - Non-Primary Care Provider (PCP)												
Ngamougou Anasthasie	Practitioner - Non-Primary Care Provider (PCP)												
De La Concha Amelia	Practitioner - Non-Primary Care Provider (PCP)												
Sidrah Khan	Practitioner - Non-Primary Care Provider (PCP)												
Rovno Hazel	Practitioner - Non-Primary Care Provider (PCP)												
Strauss Neil	Practitioner - Non-Primary Care Provider (PCP)												
Norris Sarah	Practitioner - Non-Primary Care Provider (PCP)												
Sibery Marilyn	Practitioner - Non-Primary Care Provider (PCP)												
Madeleine Redding	Practitioner - Non-Primary Care Provider (PCP)												
Ma Yeou Cheng M Md	Practitioner - Non-Primary Care Provider (PCP)												
Zechmeister Jenna R	Practitioner - Non-Primary Care Provider (PCP)												
Sherin Zaman	Practitioner - Non-Primary Care Provider (PCP)												
Caitlyn Schalich	Practitioner - Non-Primary Care Provider (PCP)												
Barbara Hearne	Practitioner - Non-Primary Care Provider (PCP)												
Dhar Rohini Reveti Raman	Practitioner - Non-Primary Care Provider (PCP)												
Christina Valvano	Practitioner - Non-Primary Care Provider (PCP)												
Perez Bernice	Practitioner - Non-Primary Care Provider (PCP)												
Varughese Ansu	Practitioner - Non-Primary Care Provider (PCP)												



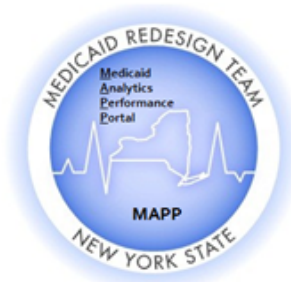
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Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii		
Minniti Caterina	Practitioner - Non-Primary Care Provider (PCP)												
Ripinsky Sharon	Practitioner - Non-Primary Care Provider (PCP)												
Veronique Camille	Practitioner - Non-Primary Care Provider (PCP)												
Rana Jehle	Practitioner - Non-Primary Care Provider (PCP)												
Deonarine Youbraj Mr.	Practitioner - Non-Primary Care Provider (PCP)												
Lauren Taus	Practitioner - Non-Primary Care Provider (PCP)												
Kahn Mani	Practitioner - Non-Primary Care Provider (PCP)												
Adewale Onanuga	Practitioner - Non-Primary Care Provider (PCP)												
Adepeju Holmes	Practitioner - Non-Primary Care Provider (PCP)												
Rich Danielle C., Lmsw	Practitioner - Non-Primary Care Provider (PCP)												
Roberts Cornelia Chase	Practitioner - Non-Primary Care Provider (PCP)												
Nyanga Dacosta	Practitioner - Non-Primary Care Provider (PCP)												
Shelly-Ann Duncan	Practitioner - Non-Primary Care Provider (PCP)												
Joanna Denobile	Practitioner - Non-Primary Care Provider (PCP)												
Epstein Maxine Mrs.	Practitioner - Non-Primary Care Provider (PCP)												
Teresa Martello	Practitioner - Non-Primary Care Provider (PCP)												
Erhard Heather A Md	Practitioner - Non-Primary Care Provider (PCP)												
Sylvia Sealy	Practitioner - Non-Primary Care Provider (PCP)												
Christian Elisabeth	Practitioner - Non-Primary Care Provider (PCP)												
Hammond Isaac Rpa	Practitioner - Non-Primary Care Provider (PCP)												
Leslie Vasquez	Practitioner - Non-Primary Care Provider (PCP)												
Baker-Adler Erica	Practitioner - Non-Primary Care Provider (PCP)												
Alison Lipman	Practitioner - Non-Primary Care Provider (PCP)												
Duncan Jade Patrice	Practitioner - Non-Primary Care Provider (PCP)												
Ana Paulino	Practitioner - Non-Primary Care Provider (PCP)												
Cyrulnik Amanda Amy	Practitioner - Non-Primary Care Provider (PCP)												
Singh Mandeep	Practitioner - Non-Primary Care Provider (PCP)												
Arora Archana	Practitioner - Non-Primary Care Provider (PCP)												
Lucas Daniel	Practitioner - Non-Primary Care Provider (PCP)												
Heyligers Bert R Md	Practitioner - Non-Primary Care Provider (PCP)												
Kwame Frimpong	Practitioner - Non-Primary Care Provider (PCP)												
Gopalakrishnan Swathi	Practitioner - Non-Primary Care Provider (PCP)												
Rosita Martin	Practitioner - Non-Primary Care Provider (PCP)												
Josephine Dattolli	Practitioner - Non-Primary Care Provider (PCP)												
Simisola J. Kassim	Practitioner - Non-Primary Care Provider (PCP)												
Deborah Mccabe	Practitioner - Non-Primary Care Provider (PCP)												



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Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii		
Jacqueline Mcintosh	Practitioner - Non-Primary Care Provider (PCP)												
Lauren Giwa	Practitioner - Non-Primary Care Provider (PCP)												
Melinda Seidel	Practitioner - Non-Primary Care Provider (PCP)												
Kucharski Wojciech Rpa	Practitioner - Non-Primary Care Provider (PCP)												
Richard Cooper	Practitioner - Non-Primary Care Provider (PCP)												
Debra Monchik	Practitioner - Non-Primary Care Provider (PCP)												
Brooks Nadine	Practitioner - Non-Primary Care Provider (PCP)												
Doddi Sujatha	Practitioner - Non-Primary Care Provider (PCP)												
Kushnir Margarita	Practitioner - Non-Primary Care Provider (PCP)												
Mohamed Ambreen	Practitioner - Non-Primary Care Provider (PCP)												
Arutyunyan Marina	Practitioner - Non-Primary Care Provider (PCP)												
Justin Joy	Practitioner - Non-Primary Care Provider (PCP)												
Rebekah Daggett	Practitioner - Non-Primary Care Provider (PCP)												
Bowen Kevin F	Practitioner - Non-Primary Care Provider (PCP)												
Katherine Wang	Practitioner - Non-Primary Care Provider (PCP)												
Davidson Igor Phd	Practitioner - Non-Primary Care Provider (PCP)												
Gregory Nikolos	Practitioner - Non-Primary Care Provider (PCP)												
Harrison Roslyn L	Practitioner - Non-Primary Care Provider (PCP)												
Neishelle Walcott	Practitioner - Non-Primary Care Provider (PCP)												
Yvonne Brett	Practitioner - Non-Primary Care Provider (PCP)												
Kairy Tamar	Practitioner - Non-Primary Care Provider (PCP)												
Strein Daniel Ryan	Practitioner - Non-Primary Care Provider (PCP)												
Capra Theresa Marie	Practitioner - Non-Primary Care Provider (PCP)												
Masry Maddy H	Practitioner - Non-Primary Care Provider (PCP)												
Corrigan Mairead Ms.	Practitioner - Non-Primary Care Provider (PCP)												
Nazir Sharique	Practitioner - Non-Primary Care Provider (PCP)												
Lamonica Donna	Practitioner - Non-Primary Care Provider (PCP)												
Thomas Gabriel	Practitioner - Non-Primary Care Provider (PCP)												
Migliore, Vincent J.	Practitioner - Non-Primary Care Provider (PCP)												
Morrison Caitlin Jean	Practitioner - Non-Primary Care Provider (PCP)												
Chidiebere Uchegbu	Practitioner - Non-Primary Care Provider (PCP)												
Samantha Ciaccia	Practitioner - Non-Primary Care Provider (PCP)												
Douglas Condit	Practitioner - Non-Primary Care Provider (PCP)												
Lee Jonathan Harris	Practitioner - Non-Primary Care Provider (PCP)												
Nitka Sarah	Practitioner - Non-Primary Care Provider (PCP)												
Engelbertz Fabian	Practitioner - Non-Primary Care Provider (PCP)												



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Bifone Casey Michelle	Practitioner - Non-Primary Care Provider (PCP)												
Hellbusch Amy	Practitioner - Non-Primary Care Provider (PCP)												
Sophy Em-Mcmenimon	Practitioner - Non-Primary Care Provider (PCP)												
Leeshun Rivera	Practitioner - Non-Primary Care Provider (PCP)												
Robinson Steven Mr.	Practitioner - Non-Primary Care Provider (PCP)												
Dimitra Mitsianis	Practitioner - Non-Primary Care Provider (PCP)												
Kirschner Randi	Practitioner - Non-Primary Care Provider (PCP)												
Sucu Asli	Practitioner - Non-Primary Care Provider (PCP)												
Charlie Ohakam	Practitioner - Non-Primary Care Provider (PCP)												
Soba Daniella	Practitioner - Non-Primary Care Provider (PCP)												
Lutin, Nicole	Practitioner - Non-Primary Care Provider (PCP)												
Melissa Hernandez Davis	Practitioner - Non-Primary Care Provider (PCP)												
George Sedhom	Practitioner - Non-Primary Care Provider (PCP)												
Kavanoor Krithika	Practitioner - Non-Primary Care Provider (PCP)												
Sylvia Ebalu	Practitioner - Non-Primary Care Provider (PCP)												
Cavel Mclean-Ferguson	Practitioner - Non-Primary Care Provider (PCP)												
Callaway Edward	Practitioner - Non-Primary Care Provider (PCP)												
Magalie Bonneau	Practitioner - Non-Primary Care Provider (PCP)												
Hope Sinclair	Practitioner - Non-Primary Care Provider (PCP)												
Karia Kunal	Practitioner - Non-Primary Care Provider (PCP)												
Gyorgyi Datz	Practitioner - Non-Primary Care Provider (PCP)												
Matthews Glenmarie	Practitioner - Non-Primary Care Provider (PCP)												
Ashley Moloney	Practitioner - Non-Primary Care Provider (PCP)												
Tanya Mclean	Practitioner - Non-Primary Care Provider (PCP)												
Carina Wind	Practitioner - Non-Primary Care Provider (PCP)												
Shah Nidhi	Practitioner - Non-Primary Care Provider (PCP)												
Jaime Butler	Practitioner - Non-Primary Care Provider (PCP)												
Edwina Afenu-Lampzey	Practitioner - Non-Primary Care Provider (PCP)												
Bailey Shereene	Practitioner - Non-Primary Care Provider (PCP)												
Courtney Kuhn	Practitioner - Non-Primary Care Provider (PCP)												
Margaret Montoya	Practitioner - Non-Primary Care Provider (PCP)												
Tocci Laura L	Practitioner - Non-Primary Care Provider (PCP)												
Anna Zaldivar	Practitioner - Non-Primary Care Provider (PCP)												
Myer Parvathi	Practitioner - Non-Primary Care Provider (PCP)												
Williams Carlton	Practitioner - Non-Primary Care Provider (PCP)												
Appelstein Joshua Charles	Practitioner - Non-Primary Care Provider (PCP)												



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Afflick, Sharon M	Practitioner - Non-Primary Care Provider (PCP)												
Ridgway Elizabeth Mary	Practitioner - Non-Primary Care Provider (PCP)												
Souffrant, Victoria E	Practitioner - Non-Primary Care Provider (PCP)												
Timothy Akojenu	Practitioner - Non-Primary Care Provider (PCP)												
Cox Earl	Practitioner - Non-Primary Care Provider (PCP)												
Rodriguez Victoria	Practitioner - Non-Primary Care Provider (PCP)												
Lukose, James, Pa	Practitioner - Non-Primary Care Provider (PCP)												
Mercy Ukpe	Practitioner - Non-Primary Care Provider (PCP)												
Tolia Bhupendra M	Practitioner - Non-Primary Care Provider (PCP)												
Steven Herzenberg	Practitioner - Non-Primary Care Provider (PCP)												
Frank Lee	Practitioner - Non-Primary Care Provider (PCP)												
Kalb-Schweitzer Linda Susan	Practitioner - Non-Primary Care Provider (PCP)												
Nacario Anita	Practitioner - Non-Primary Care Provider (PCP)												
Ahmadian Lohrasb	Practitioner - Non-Primary Care Provider (PCP)												
Eileen Dolce	Practitioner - Non-Primary Care Provider (PCP)												
Jean-Felix Emmanuel Mr.	Practitioner - Non-Primary Care Provider (PCP)												
Vecchione Brenda	Practitioner - Non-Primary Care Provider (PCP)												
William Nguyen	Practitioner - Non-Primary Care Provider (PCP)												
Fatoumatta Waggeh	Practitioner - Non-Primary Care Provider (PCP)												
Arvizu, Rosalba	Practitioner - Non-Primary Care Provider (PCP)												
Dorsey Brian	Practitioner - Non-Primary Care Provider (PCP)												
Rubin Sarah	Practitioner - Non-Primary Care Provider (PCP)												
Fukuda Maya Ms.	Practitioner - Non-Primary Care Provider (PCP)												
Cheryl Daley-Williams	Practitioner - Non-Primary Care Provider (PCP)												
Gulko Edwin	Practitioner - Non-Primary Care Provider (PCP)												
Avigayil Neuburger	Practitioner - Non-Primary Care Provider (PCP)												
Mavis Narh	Practitioner - Non-Primary Care Provider (PCP)												
Binder Adam Finn	Practitioner - Non-Primary Care Provider (PCP)												
Glory Odigie	Practitioner - Non-Primary Care Provider (PCP)												
Milne Dafne A	Practitioner - Non-Primary Care Provider (PCP)												
Louissaint Gina Marie	Practitioner - Non-Primary Care Provider (PCP)												
Goodwin, Marion	Practitioner - Non-Primary Care Provider (PCP)												
Wickham Jasmine	Practitioner - Non-Primary Care Provider (PCP)												
Florence Igwe	Practitioner - Non-Primary Care Provider (PCP)												
Sitki Dogus	Practitioner - Non-Primary Care Provider (PCP)												
Jodi Shulman	Practitioner - Non-Primary Care Provider (PCP)												



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Jared Simcik	Practitioner - Non-Primary Care Provider (PCP)												
Tang Abby S	Practitioner - Non-Primary Care Provider (PCP)												
Sheffet Rachel	Practitioner - Non-Primary Care Provider (PCP)												
Yvette Deerr	Practitioner - Non-Primary Care Provider (PCP)												
Linda Giuliano	Practitioner - Non-Primary Care Provider (PCP)												
Autry April	Practitioner - Non-Primary Care Provider (PCP)												
Mccarry Thomas	Practitioner - Non-Primary Care Provider (PCP)												
Khan Tahir S	Practitioner - Non-Primary Care Provider (PCP)												
Anastasia Nwasokwa	Practitioner - Non-Primary Care Provider (PCP)												
Jessica Scott	Practitioner - Non-Primary Care Provider (PCP)												
Prieto Luisa Fernanda	Practitioner - Non-Primary Care Provider (PCP)												
Riqard Prlesi	Practitioner - Non-Primary Care Provider (PCP)												
Graf Alisa J	Practitioner - Non-Primary Care Provider (PCP)												
Lorna Co	Practitioner - Non-Primary Care Provider (PCP)												
Ciliberto Christopher Fernand	Practitioner - Non-Primary Care Provider (PCP)												
Nadia Baldeo-Ponnappan	Practitioner - Non-Primary Care Provider (PCP)												
Galkina Jane	Practitioner - Non-Primary Care Provider (PCP)												
Riccobono Brianna	Practitioner - Non-Primary Care Provider (PCP)												
Martinez Michael	Practitioner - Non-Primary Care Provider (PCP)												
Kari Albery	Practitioner - Non-Primary Care Provider (PCP)												
Liebman Elaine Michelle	Practitioner - Non-Primary Care Provider (PCP)												
Sanderson Dana	Practitioner - Non-Primary Care Provider (PCP)												
Judy Jones	Practitioner - Non-Primary Care Provider (PCP)												
Battino Risa Danielle	Practitioner - Non-Primary Care Provider (PCP)												
Jennifer Irizarry	Practitioner - Non-Primary Care Provider (PCP)												
Sandra Triggs	Practitioner - Non-Primary Care Provider (PCP)												
Masud Ahmed	Practitioner - Non-Primary Care Provider (PCP)												
Lori Rosenthal	Practitioner - Non-Primary Care Provider (PCP)												
Shaquan Chapman	Practitioner - Non-Primary Care Provider (PCP)												
Dorcas Adu Boahen	Practitioner - Non-Primary Care Provider (PCP)												
Berkin Jill	Practitioner - Non-Primary Care Provider (PCP)												
Kaye Ross	Practitioner - Non-Primary Care Provider (PCP)												
Dave Kartikeya	Practitioner - Non-Primary Care Provider (PCP)												
Shastri Aditi	Practitioner - Non-Primary Care Provider (PCP)												
Nathanaelle Joseph	Practitioner - Non-Primary Care Provider (PCP)												
Loveland Lea	Practitioner - Non-Primary Care Provider (PCP)												



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Olusola Ogunlana	Practitioner - Non-Primary Care Provider (PCP)												
Ciment Avraham Yitchak Dpm	Practitioner - Non-Primary Care Provider (PCP)												
Donna Demetri- Friedman	Practitioner - Non-Primary Care Provider (PCP)												
James Mcgaughan	Practitioner - Non-Primary Care Provider (PCP)												
Marc Civitano	Practitioner - Non-Primary Care Provider (PCP)												
Jessena Chattar	Practitioner - Non-Primary Care Provider (PCP)												
Diaz Claribel	Practitioner - Non-Primary Care Provider (PCP)												
Polyakova Natalia	Practitioner - Non-Primary Care Provider (PCP)												
Zadrima Ana	Practitioner - Non-Primary Care Provider (PCP)												
Gonzalez Virginia	Practitioner - Non-Primary Care Provider (PCP)												
Spiegel Jessica	Practitioner - Non-Primary Care Provider (PCP)												
Sophy Okello	Practitioner - Non-Primary Care Provider (PCP)												
Ravikumar Aarti	Practitioner - Non-Primary Care Provider (PCP)												
English, Hannah	Practitioner - Non-Primary Care Provider (PCP)												
Lleshi Florijana	Practitioner - Non-Primary Care Provider (PCP)												
Alberta Adjei	Practitioner - Non-Primary Care Provider (PCP)												
Lewiton Rachael Ms.	Practitioner - Non-Primary Care Provider (PCP)												
Renda Vincenzo	Practitioner - Non-Primary Care Provider (PCP)												
Patel Puja	Practitioner - Non-Primary Care Provider (PCP)												
Josephine Dapaah	Practitioner - Non-Primary Care Provider (PCP)												
Gaduputi Vinaya Vital	Practitioner - Non-Primary Care Provider (PCP)												
Carobene Macy	Practitioner - Non-Primary Care Provider (PCP)												
Diana Ramos	Practitioner - Non-Primary Care Provider (PCP)												
Jimenez Melinda Ganio	Practitioner - Non-Primary Care Provider (PCP)												
Ohagan Andrew H	Practitioner - Non-Primary Care Provider (PCP)												
Kim Geeeun Ms.	Practitioner - Non-Primary Care Provider (PCP)												
Sidlo Zsuzsanna	Practitioner - Non-Primary Care Provider (PCP)												
Heule Samantha	Practitioner - Non-Primary Care Provider (PCP)												
Sabiha Rahemanji	Practitioner - Non-Primary Care Provider (PCP)												
Poste Jennifer C	Practitioner - Non-Primary Care Provider (PCP)												
Jaffe, Sheryl	Practitioner - Non-Primary Care Provider (PCP)												
Underland Lisa Joy	Practitioner - Non-Primary Care Provider (PCP)												
Shah Kulin	Practitioner - Non-Primary Care Provider (PCP)												
Moran Snjezana Mrs.	Practitioner - Non-Primary Care Provider (PCP)												
Calhoun Shannon Patrick	Practitioner - Non-Primary Care Provider (PCP)												
Jansson Samantha Mullis	Practitioner - Non-Primary Care Provider (PCP)												



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Rafael Torres	Practitioner - Non-Primary Care Provider (PCP)												
Sam Lumanie	Practitioner - Non-Primary Care Provider (PCP)												
Anthonia Daniel	Practitioner - Non-Primary Care Provider (PCP)												
Craig Steinberg	Practitioner - Non-Primary Care Provider (PCP)												
Neimark Matthew	Practitioner - Non-Primary Care Provider (PCP)												
Allen Delvalyn	Practitioner - Non-Primary Care Provider (PCP)												
Mccray, George	Practitioner - Non-Primary Care Provider (PCP)												
Bobbeth Robinson	Practitioner - Non-Primary Care Provider (PCP)												
Chamblin Noah	Practitioner - Non-Primary Care Provider (PCP)												
Emelia Essuman	Practitioner - Non-Primary Care Provider (PCP)												
Izquierdo Ada	Practitioner - Non-Primary Care Provider (PCP)												
Kalogeras Kaitlin Athena	Practitioner - Non-Primary Care Provider (PCP)												
Chacko Shobin	Practitioner - Non-Primary Care Provider (PCP)												
Bienstock, Michelle	Practitioner - Non-Primary Care Provider (PCP)												
Williams Deanna	Practitioner - Non-Primary Care Provider (PCP)												
Pamela Halpern	Practitioner - Non-Primary Care Provider (PCP)												
Davydova Yelena Miss	Practitioner - Non-Primary Care Provider (PCP)												
Cohen Herbert Jesse Md	Practitioner - Non-Primary Care Provider (PCP)												
Sandeep Ponnappan	Practitioner - Non-Primary Care Provider (PCP)												
Alain Neptune	Practitioner - Non-Primary Care Provider (PCP)												
Miller Samantha	Practitioner - Non-Primary Care Provider (PCP)												
Ernestina Malloy	Practitioner - Non-Primary Care Provider (PCP)												
Pinchinat Ralph	Practitioner - Non-Primary Care Provider (PCP)												
Orlovskaya,Nina	Practitioner - Non-Primary Care Provider (PCP)												
Roach Shauna	Practitioner - Non-Primary Care Provider (PCP)												
Giuliana Loo Gallagher	Practitioner - Non-Primary Care Provider (PCP)												
Roxan Morgan	Practitioner - Non-Primary Care Provider (PCP)												
Hyacinth Ford	Practitioner - Non-Primary Care Provider (PCP)												
Jones Benefita Floral	Practitioner - Non-Primary Care Provider (PCP)												
Apilado Jill	Practitioner - Non-Primary Care Provider (PCP)												
Lee Frances Jiyoun	Practitioner - Non-Primary Care Provider (PCP)												
Guerin Yanick	Practitioner - Non-Primary Care Provider (PCP)												
Benanti Michael J Md	Practitioner - Non-Primary Care Provider (PCP)												
Franco Victor	Practitioner - Non-Primary Care Provider (PCP)												
Richard Montero	Practitioner - Non-Primary Care Provider (PCP)												
Campbell Marc Mr.	Practitioner - Non-Primary Care Provider (PCP)												



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Julia Nevin	Practitioner - Non-Primary Care Provider (PCP)												
Yeung,Kamyu	Practitioner - Non-Primary Care Provider (PCP)												
Jankovich, Vasi Louise	Practitioner - Non-Primary Care Provider (PCP)												
Briggie Alexis	Practitioner - Non-Primary Care Provider (PCP)												
Tara Krishnasastri	Practitioner - Non-Primary Care Provider (PCP)												
Elizabeth A. Boakye	Practitioner - Non-Primary Care Provider (PCP)												
Pal Somosri	Practitioner - Non-Primary Care Provider (PCP)												
Valerie Tarsia	Practitioner - Non-Primary Care Provider (PCP)												
Fichter Cassie N	Practitioner - Non-Primary Care Provider (PCP)												
Perrone Lorraine	Practitioner - Non-Primary Care Provider (PCP)												
Madeline Orellana	Practitioner - Non-Primary Care Provider (PCP)												
Kalhan Tamara Gomez	Practitioner - Non-Primary Care Provider (PCP)												
Harmon Bryan	Practitioner - Non-Primary Care Provider (PCP)												
Kumar Anand	Practitioner - Non-Primary Care Provider (PCP)												
Jan Moskowitz	Practitioner - Non-Primary Care Provider (PCP)												
Avigdor Avi	Practitioner - Non-Primary Care Provider (PCP)												
Berger Jeremy Mr.	Practitioner - Non-Primary Care Provider (PCP)												
Bonet-Pagan Yara	Practitioner - Non-Primary Care Provider (PCP)												
Chokechanachaisakul Attasit	Practitioner - Non-Primary Care Provider (PCP)												
Palmares Francine Dr.	Practitioner - Non-Primary Care Provider (PCP)												
Amponsah Faustina	Practitioner - Non-Primary Care Provider (PCP)												
Fare Yagninim	Practitioner - Non-Primary Care Provider (PCP)												
Megan Machado	Practitioner - Non-Primary Care Provider (PCP)												
Regina Angela	Practitioner - Non-Primary Care Provider (PCP)												
Patel Mihirkumar	Practitioner - Non-Primary Care Provider (PCP)												
Bakhru Rima Gopal	Practitioner - Non-Primary Care Provider (PCP)												
Lucienne Georges	Practitioner - Non-Primary Care Provider (PCP)												
Cahill,Doreen	Practitioner - Non-Primary Care Provider (PCP)												
Ellen Shatzkin	Practitioner - Non-Primary Care Provider (PCP)												
Collins Kari	Practitioner - Non-Primary Care Provider (PCP)												
Pope John Burton	Practitioner - Non-Primary Care Provider (PCP)												
Nayeem Sarah Fatima	Practitioner - Non-Primary Care Provider (PCP)												
Ray Laurie	Practitioner - Non-Primary Care Provider (PCP)												
Mesrie Jennifer	Practitioner - Non-Primary Care Provider (PCP)												
Kimmelblatt Justin E	Practitioner - Non-Primary Care Provider (PCP)												
Joan Henry-Garraway	Practitioner - Non-Primary Care Provider (PCP)												



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Kira Glastein, Lmhc	Practitioner - Non-Primary Care Provider (PCP)												
Lauren Drepanis	Practitioner - Non-Primary Care Provider (PCP)												
Joanne Singh	Practitioner - Non-Primary Care Provider (PCP)												
Jodi Eisen	Practitioner - Non-Primary Care Provider (PCP)												
Yollette Loiseau, Lmsw	Practitioner - Non-Primary Care Provider (PCP)												
Low Erika	Practitioner - Non-Primary Care Provider (PCP)												
Ramos Harry	Practitioner - Non-Primary Care Provider (PCP)												
Jonathan Garcia	Practitioner - Non-Primary Care Provider (PCP)												
Roman Markh	Practitioner - Non-Primary Care Provider (PCP)												
Cheng Linda	Practitioner - Non-Primary Care Provider (PCP)												
Edwards Hilda	Practitioner - Non-Primary Care Provider (PCP)												
Oh Kyung Taek	Practitioner - Non-Primary Care Provider (PCP)												
Ohson Aspan Singh Md	Practitioner - Non-Primary Care Provider (PCP)												
Durkin Peter D	Practitioner - Non-Primary Care Provider (PCP)												
Moussapour, Lori	Practitioner - Non-Primary Care Provider (PCP)												
Laurie Behar	Practitioner - Non-Primary Care Provider (PCP)												
Esmaeili Azadeh	Practitioner - Non-Primary Care Provider (PCP)												
Jaswani Vijay	Practitioner - Non-Primary Care Provider (PCP)												
Nicole Greco	Practitioner - Non-Primary Care Provider (PCP)												
Grace Odiase	Practitioner - Non-Primary Care Provider (PCP)												
Aderemi P. Adebayo	Practitioner - Non-Primary Care Provider (PCP)												
Patel Sejal	Practitioner - Non-Primary Care Provider (PCP)												
Ames, Anne	Practitioner - Non-Primary Care Provider (PCP)												
Charran Nalini Miss	Practitioner - Non-Primary Care Provider (PCP)												
Rodriguez Ariella	Practitioner - Non-Primary Care Provider (PCP)												
Pharlin Noel	Practitioner - Non-Primary Care Provider (PCP)												
Garcia Angelica	Practitioner - Non-Primary Care Provider (PCP)												
Popescu Benjamin	Practitioner - Non-Primary Care Provider (PCP)												
Vasquez, Damaris	Practitioner - Non-Primary Care Provider (PCP)												
Mccollom Alan B Phd	Practitioner - Non-Primary Care Provider (PCP)												
Jose Lopez	Practitioner - Non-Primary Care Provider (PCP)												
Robert Sammartano	Practitioner - Non-Primary Care Provider (PCP)												
Balagula Yevgeniy	Practitioner - Non-Primary Care Provider (PCP)												
Lee Moonyoung B	Practitioner - Non-Primary Care Provider (PCP)												
Seplowe Rosemary	Practitioner - Non-Primary Care Provider (PCP)												
Stephanie Williams	Practitioner - Non-Primary Care Provider (PCP)												



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Crystal Frazier	Practitioner - Non-Primary Care Provider (PCP)												
Sabrina Petrillo	Practitioner - Non-Primary Care Provider (PCP)												
Doshi Tina Vinay	Practitioner - Non-Primary Care Provider (PCP)												
Tara Jose	Practitioner - Non-Primary Care Provider (PCP)												
Koo Benjamin	Practitioner - Non-Primary Care Provider (PCP)												
Childs Akosua Abrafi	Practitioner - Non-Primary Care Provider (PCP)												
Caneva Elishka	Practitioner - Non-Primary Care Provider (PCP)												
Medina Emma	Practitioner - Non-Primary Care Provider (PCP)												
Andrea Powell	Practitioner - Non-Primary Care Provider (PCP)												
Teresa Simon	Practitioner - Non-Primary Care Provider (PCP)												
Rufino Marilina	Practitioner - Non-Primary Care Provider (PCP)												
Purice Daniela Elena	Practitioner - Non-Primary Care Provider (PCP)												
Powell Kimone	Practitioner - Non-Primary Care Provider (PCP)												
Dennis Liu	Practitioner - Non-Primary Care Provider (PCP)												
Verges Caroline Dr.	Practitioner - Non-Primary Care Provider (PCP)												
Luongo Tory	Practitioner - Non-Primary Care Provider (PCP)												
Ofori-Amanfo George Md	Practitioner - Non-Primary Care Provider (PCP)												
Rose Sylvestre	Practitioner - Non-Primary Care Provider (PCP)												
Gaytri Patel	Practitioner - Non-Primary Care Provider (PCP)												
Terricia Bascombe	Practitioner - Non-Primary Care Provider (PCP)												
Schwartz Michelle Miss	Practitioner - Non-Primary Care Provider (PCP)												
Jessica Paul	Practitioner - Non-Primary Care Provider (PCP)												
Leveille Cam-Suze	Practitioner - Non-Primary Care Provider (PCP)												
Smith, Darcy L.	Practitioner - Non-Primary Care Provider (PCP)												
Kapinos Steven Michael	Practitioner - Non-Primary Care Provider (PCP)												
Smith, Maia	Practitioner - Non-Primary Care Provider (PCP)												
Lipton, Noah	Practitioner - Non-Primary Care Provider (PCP)												
Koleilat Issam	Practitioner - Non-Primary Care Provider (PCP)												
Mends Francine Ivy	Practitioner - Non-Primary Care Provider (PCP)												
Goyal Ajay	Practitioner - Non-Primary Care Provider (PCP)												
Sherwood Omar	Practitioner - Non-Primary Care Provider (PCP)												
Lifschitz Deborah Ms.	Practitioner - Non-Primary Care Provider (PCP)												
Columbus-Jang Michele Dorthy-Naseem	Practitioner - Non-Primary Care Provider (PCP)												
Yosef Franklin	Practitioner - Non-Primary Care Provider (PCP)												
Quinones Zinacay	Practitioner - Non-Primary Care Provider (PCP)												
Santiago, Luz	Practitioner - Non-Primary Care Provider (PCP)												



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Akbar Nadeem	Practitioner - Non-Primary Care Provider (PCP)												
Schreuder Patricia	Practitioner - Non-Primary Care Provider (PCP)												
Genser Larry Dr.	Practitioner - Non-Primary Care Provider (PCP)												
Lessne Adam	Practitioner - Non-Primary Care Provider (PCP)												
Fiona Chin	Practitioner - Non-Primary Care Provider (PCP)												
Kaur Gurmeet	Practitioner - Non-Primary Care Provider (PCP)												
Birnbaum Ira Joshua	Practitioner - Non-Primary Care Provider (PCP)												
Hirschhorn Evan Michael	Practitioner - Non-Primary Care Provider (PCP)												
Medy,Idomenee	Practitioner - Non-Primary Care Provider (PCP)												
Baxley Brian Mr.	Practitioner - Non-Primary Care Provider (PCP)												
Pullaro Anna	Practitioner - Non-Primary Care Provider (PCP)												
Samuels Ayol Dr.	Practitioner - Non-Primary Care Provider (PCP)												
Ucha Nwagbo	Practitioner - Non-Primary Care Provider (PCP)												
Joolukuntla Niharika	Practitioner - Non-Primary Care Provider (PCP)												
Punsky Israel Brenda	Practitioner - Non-Primary Care Provider (PCP)												
Small Rebekah Ms.	Practitioner - Non-Primary Care Provider (PCP)												
Weaver Frances	Practitioner - Non-Primary Care Provider (PCP)												
Sosana Fares	Practitioner - Non-Primary Care Provider (PCP)												
Skowronski Julie	Practitioner - Non-Primary Care Provider (PCP)												
Marshel,Judy	Practitioner - Non-Primary Care Provider (PCP)												
Hadassa Nussbaum	Practitioner - Non-Primary Care Provider (PCP)												
Vanessa Seidell	Practitioner - Non-Primary Care Provider (PCP)												
Ruiz Melinda	Practitioner - Non-Primary Care Provider (PCP)												
Lee Cheong E	Practitioner - Non-Primary Care Provider (PCP)												
Leake-Gaylord Antaeya Ms.	Practitioner - Non-Primary Care Provider (PCP)												
Claudia Silva	Practitioner - Non-Primary Care Provider (PCP)												
Jummai Ibrahim	Practitioner - Non-Primary Care Provider (PCP)												
Valentin-Lane, Lydia	Practitioner - Non-Primary Care Provider (PCP)												
Lind Leslie	Practitioner - Non-Primary Care Provider (PCP)												
Shang Lew	Practitioner - Non-Primary Care Provider (PCP)												
Daphney Jean-Louis	Practitioner - Non-Primary Care Provider (PCP)												
Puzie Grant Ana	Practitioner - Non-Primary Care Provider (PCP)												
Julia Estevez	Practitioner - Non-Primary Care Provider (PCP)												
Nalleballe Krishna	Practitioner - Non-Primary Care Provider (PCP)												
Iddris Swada	Practitioner - Non-Primary Care Provider (PCP)												
Yaw Appau	Practitioner - Non-Primary Care Provider (PCP)												



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Hoque Samina	Practitioner - Non-Primary Care Provider (PCP)												
Gashi Viktor	Practitioner - Non-Primary Care Provider (PCP)												
Choi Jung Sung	Practitioner - Non-Primary Care Provider (PCP)												
Giacobbe Jennifer	Practitioner - Non-Primary Care Provider (PCP)												
Joyce, Rosa	Practitioner - Non-Primary Care Provider (PCP)												
Poulard Bernadette	Practitioner - Non-Primary Care Provider (PCP)												
Wolin Edward Michael	Practitioner - Non-Primary Care Provider (PCP)												
Fox Roberta	Practitioner - Non-Primary Care Provider (PCP)												
Michael Hom	Practitioner - Non-Primary Care Provider (PCP)												
Plaue, Eric	Practitioner - Non-Primary Care Provider (PCP)												
Colon Melanie	Practitioner - Non-Primary Care Provider (PCP)												
Joyce Liu	Practitioner - Non-Primary Care Provider (PCP)												
Hartley Rochelle	Practitioner - Non-Primary Care Provider (PCP)												
Romero Jorge	Practitioner - Non-Primary Care Provider (PCP)												
Rita Nyame	Practitioner - Non-Primary Care Provider (PCP)												
Anessa Mcnish	Practitioner - Non-Primary Care Provider (PCP)												
Kopa Justin	Practitioner - Non-Primary Care Provider (PCP)												
Racquel Jones	Practitioner - Non-Primary Care Provider (PCP)												
Outlaw Desiree	Practitioner - Non-Primary Care Provider (PCP)												
Irina Dryhybko	Practitioner - Non-Primary Care Provider (PCP)												
Courtney Englert	Practitioner - Non-Primary Care Provider (PCP)												
Forbes, Deirdre D	Practitioner - Non-Primary Care Provider (PCP)												
Caridi Jamie	Practitioner - Non-Primary Care Provider (PCP)												
Bahar Yasmin Z	Practitioner - Non-Primary Care Provider (PCP)												
Andrea Julius	Practitioner - Non-Primary Care Provider (PCP)												
Ramon A. Blandino	Practitioner - Non-Primary Care Provider (PCP)												
Annette Simmon	Practitioner - Non-Primary Care Provider (PCP)												
Anita Levan	Practitioner - Non-Primary Care Provider (PCP)												
Gomes, Jessica	Practitioner - Non-Primary Care Provider (PCP)												
Adamson Peter	Practitioner - Non-Primary Care Provider (PCP)												
Dara Jasmeen Srichard	Practitioner - Non-Primary Care Provider (PCP)												
Toro Angela Ms.	Practitioner - Non-Primary Care Provider (PCP)												
Odume Josephine Nkechi	Practitioner - Non-Primary Care Provider (PCP)												
Anderson John	Practitioner - Non-Primary Care Provider (PCP)												
Benhard Prlesi	Practitioner - Non-Primary Care Provider (PCP)												
Carpio, Solange G.	Practitioner - Non-Primary Care Provider (PCP)												



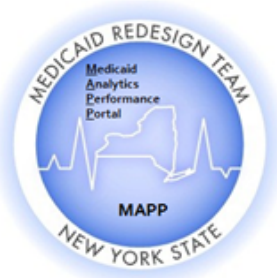
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Dana Robertin	Practitioner - Non-Primary Care Provider (PCP)												
Doris Roman, Msw	Practitioner - Non-Primary Care Provider (PCP)												
Franklin Ana I	Practitioner - Non-Primary Care Provider (PCP)												
Njoku Bamidale Akudo	Practitioner - Non-Primary Care Provider (PCP)												
Achalla Kiranmayi	Practitioner - Non-Primary Care Provider (PCP)												
Ayoob Keith Dr.	Practitioner - Non-Primary Care Provider (PCP)												
Herman Goldstein	Practitioner - Non-Primary Care Provider (PCP)												
Wisniewski, Kim	Practitioner - Non-Primary Care Provider (PCP)												
Asher Megan	Practitioner - Non-Primary Care Provider (PCP)												
Joseph Pepe	Practitioner - Non-Primary Care Provider (PCP)												
Daniel Owens	Practitioner - Non-Primary Care Provider (PCP)												
Movsas Sharon	Practitioner - Non-Primary Care Provider (PCP)												
Pressimone Vanessa	Practitioner - Non-Primary Care Provider (PCP)												
Nathalie Vignier	Practitioner - Non-Primary Care Provider (PCP)												
Rubinstein Maria	Practitioner - Non-Primary Care Provider (PCP)												
Weingart Emily Robin	Practitioner - Non-Primary Care Provider (PCP)												
Samaha Randa Joseph	Practitioner - Non-Primary Care Provider (PCP)												
Lyon Gholson James Md	Practitioner - Non-Primary Care Provider (PCP)												
Bayuk Kevin M	Practitioner - Non-Primary Care Provider (PCP)												
Jones-Malik Mendis	Practitioner - Non-Primary Care Provider (PCP)												
Rosenberg Benjamin	Practitioner - Non-Primary Care Provider (PCP)												
Durgam Roshni	Practitioner - Non-Primary Care Provider (PCP)												
Mercy Arthur	Practitioner - Non-Primary Care Provider (PCP)												
Peter Winter	Practitioner - Non-Primary Care Provider (PCP)												
Judy Daniell	Practitioner - Non-Primary Care Provider (PCP)												
Switkes Samuel Md	Practitioner - Non-Primary Care Provider (PCP)												
Maureen Igharosa	Practitioner - Non-Primary Care Provider (PCP)												
Ryan Black	Practitioner - Non-Primary Care Provider (PCP)												
Abel Bencosme	Practitioner - Non-Primary Care Provider (PCP)												
Amudalat Ashade	Practitioner - Non-Primary Care Provider (PCP)												
Ben-Abdallah Sakienah	Practitioner - Non-Primary Care Provider (PCP)												
Momoh Funmilayo	Practitioner - Non-Primary Care Provider (PCP)												
De La Cruz, Kcarin	Practitioner - Non-Primary Care Provider (PCP)												
Boyarsky Brit	Practitioner - Non-Primary Care Provider (PCP)												
Peter Ferrandino	Practitioner - Non-Primary Care Provider (PCP)												
Chan Sena Miss	Practitioner - Non-Primary Care Provider (PCP)												



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Fernando Coleman	Practitioner - Non-Primary Care Provider (PCP)												
Aleksander Pali	Practitioner - Non-Primary Care Provider (PCP)												
Clara Angel, Lmhc	Practitioner - Non-Primary Care Provider (PCP)												
Rachlin Jordan W	Practitioner - Non-Primary Care Provider (PCP)												
Anthony Asiedu	Practitioner - Non-Primary Care Provider (PCP)												
Azeez Kareem	Practitioner - Non-Primary Care Provider (PCP)												
Hathiramani Safal	Practitioner - Non-Primary Care Provider (PCP)												
Haber Anne Carmen	Practitioner - Non-Primary Care Provider (PCP)												
Abreu Michelly Rosch	Practitioner - Non-Primary Care Provider (PCP)												
Hung-Chau Han	Practitioner - Non-Primary Care Provider (PCP)												
Elaine Hyatt	Practitioner - Non-Primary Care Provider (PCP)												
Kennedy Okyere	Practitioner - Non-Primary Care Provider (PCP)												
Louise Ruberman	Practitioner - Non-Primary Care Provider (PCP)												
Gonzalez Ishtar	Practitioner - Non-Primary Care Provider (PCP)												
Nunez Sanchez Begona	Practitioner - Non-Primary Care Provider (PCP)												
Atara Berliner	Practitioner - Non-Primary Care Provider (PCP)												
Deruvo,Angel	Practitioner - Non-Primary Care Provider (PCP)												
Lisette Ramos	Practitioner - Non-Primary Care Provider (PCP)												
Gendlina Inessa	Practitioner - Non-Primary Care Provider (PCP)												
Carly Mompellier	Practitioner - Non-Primary Care Provider (PCP)												
Roberts,Brianne	Practitioner - Non-Primary Care Provider (PCP)												
Unicka David	Practitioner - Non-Primary Care Provider (PCP)												
Dilim Udedibia	Practitioner - Non-Primary Care Provider (PCP)												
Giji Bindu	Practitioner - Non-Primary Care Provider (PCP)												
Siegel Joanne Florio	Practitioner - Non-Primary Care Provider (PCP)												
Ricardo Pinzon	Practitioner - Non-Primary Care Provider (PCP)												
Alam Farah Minhas Dds	Practitioner - Non-Primary Care Provider (PCP)												
Adriano Ari	Practitioner - Non-Primary Care Provider (PCP)												
Cecilia Land	Practitioner - Non-Primary Care Provider (PCP)												
John Battles	Practitioner - Non-Primary Care Provider (PCP)												
Vielot Claudyn	Practitioner - Non-Primary Care Provider (PCP)												
Anthony Pacione	Practitioner - Non-Primary Care Provider (PCP)												
Schuster Nathaniel	Practitioner - Non-Primary Care Provider (PCP)												
Aimee Zipkin	Practitioner - Non-Primary Care Provider (PCP)												
Otello Toni Anne	Practitioner - Non-Primary Care Provider (PCP)												
Jaksha Jonathan A Md	Practitioner - Non-Primary Care Provider (PCP)												



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Sherman Kate Ms.	Practitioner - Non-Primary Care Provider (PCP)												
Kasanofsky-Rubenstein Karen S	Practitioner - Non-Primary Care Provider (PCP)												
Mackersey Kiri Suzanne	Practitioner - Non-Primary Care Provider (PCP)												
Annika Barriteau	Practitioner - Non-Primary Care Provider (PCP)												
Petagay O'Connor	Practitioner - Non-Primary Care Provider (PCP)												
Natalia Alcantara-Lugo	Practitioner - Non-Primary Care Provider (PCP)												
Margulis Roman	Practitioner - Non-Primary Care Provider (PCP)												
Taffet Joshua	Practitioner - Non-Primary Care Provider (PCP)												
Koci Klementina	Practitioner - Non-Primary Care Provider (PCP)												
Tan Stephanie	Practitioner - Non-Primary Care Provider (PCP)												
Onogwu Evette	Practitioner - Non-Primary Care Provider (PCP)												
Arun Sunny	Practitioner - Non-Primary Care Provider (PCP)												
Greenberg Frances Ms.	Practitioner - Non-Primary Care Provider (PCP)												
Persaud Michael	Practitioner - Non-Primary Care Provider (PCP)												
Sylvester, Raymond	Practitioner - Non-Primary Care Provider (PCP)												
Imuetinyan Adeghe	Practitioner - Non-Primary Care Provider (PCP)												
Patrick Sheehan	Practitioner - Non-Primary Care Provider (PCP)												
Draper Lawrence	Practitioner - Non-Primary Care Provider (PCP)												
Ziemba, Jessica C., Rpa-C	Practitioner - Non-Primary Care Provider (PCP)												
Jason Wieland	Practitioner - Non-Primary Care Provider (PCP)												
Reginald Wayne	Practitioner - Non-Primary Care Provider (PCP)												
Ramrattan Melissa	Practitioner - Non-Primary Care Provider (PCP)												
Mcperson Nicketta Elaine	Practitioner - Non-Primary Care Provider (PCP)												
Guddati Harish	Practitioner - Non-Primary Care Provider (PCP)												
Uhunoma Osayawe	Practitioner - Non-Primary Care Provider (PCP)												
Sauer Maegan R	Practitioner - Non-Primary Care Provider (PCP)												
Celestin Samantha Miss	Practitioner - Non-Primary Care Provider (PCP)												
101661166beddows Kimberly	Practitioner - Non-Primary Care Provider (PCP)												
Binshteyn Galina Mrs.	Practitioner - Non-Primary Care Provider (PCP)												
Margaret Nyarko	Practitioner - Non-Primary Care Provider (PCP)												
Vitale Michael	Practitioner - Non-Primary Care Provider (PCP)												
Guy Laura	Practitioner - Non-Primary Care Provider (PCP)												
Dawnette M Kirlew	Practitioner - Non-Primary Care Provider (PCP)												
Michelle Lazos	Practitioner - Non-Primary Care Provider (PCP)												
Brown, Yvonne	Practitioner - Non-Primary Care Provider (PCP)												
Truell Cynthia	Practitioner - Non-Primary Care Provider (PCP)												



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Sergey Shkurovich	Practitioner - Non-Primary Care Provider (PCP)												
Margaret Louise Coll Np	Practitioner - Non-Primary Care Provider (PCP)												
Jason Akrami	Practitioner - Non-Primary Care Provider (PCP)												
Chan Ravy	Practitioner - Non-Primary Care Provider (PCP)												
Saraghi Mana	Practitioner - Non-Primary Care Provider (PCP)												
Abimbola Gbogboade	Practitioner - Non-Primary Care Provider (PCP)												
Klein Lauren	Practitioner - Non-Primary Care Provider (PCP)												
Nicole Siegel	Practitioner - Non-Primary Care Provider (PCP)												
Jamie Fridman	Practitioner - Non-Primary Care Provider (PCP)												
Green Rebecca	Practitioner - Non-Primary Care Provider (PCP)												
Catacutan Dem	Practitioner - Non-Primary Care Provider (PCP)												
Perry Donna	Practitioner - Non-Primary Care Provider (PCP)												
Chernin Rina	Practitioner - Non-Primary Care Provider (PCP)												
Kells Amy	Practitioner - Non-Primary Care Provider (PCP)												
Ecgal Guzman	Practitioner - Non-Primary Care Provider (PCP)												
Tarshis Nancy Louise	Practitioner - Non-Primary Care Provider (PCP)												
Edell Marsha	Practitioner - Non-Primary Care Provider (PCP)												
Fried Tammy E	Practitioner - Non-Primary Care Provider (PCP)												
Lesser Iris	Practitioner - Non-Primary Care Provider (PCP)												
Melissa Vega	Practitioner - Non-Primary Care Provider (PCP)												
Leclere Jennifer Song	Practitioner - Non-Primary Care Provider (PCP)												
Adele Radcliffe	Practitioner - Non-Primary Care Provider (PCP)												
Gina Saccone	Practitioner - Non-Primary Care Provider (PCP)												
Shaw Jocelyn	Practitioner - Non-Primary Care Provider (PCP)												
Tajerstein Aliza	Practitioner - Non-Primary Care Provider (PCP)												
Natasha Williams	Practitioner - Non-Primary Care Provider (PCP)												
Rosenberg Maxwell	Practitioner - Non-Primary Care Provider (PCP)												
Rana Rajendra Jivubha Dds	Practitioner - Non-Primary Care Provider (PCP)												
Maria Leon	Practitioner - Non-Primary Care Provider (PCP)												
Spiciarich Mary	Practitioner - Non-Primary Care Provider (PCP)												
Liz Sam	Practitioner - Non-Primary Care Provider (PCP)												
Linares Jensy	Practitioner - Non-Primary Care Provider (PCP)												
Ramaley Stephen	Practitioner - Non-Primary Care Provider (PCP)												
Munir Saira	Practitioner - Non-Primary Care Provider (PCP)												
Saint-Dic Rudolph Benjamin	Practitioner - Non-Primary Care Provider (PCP)												
Nayra Luis	Practitioner - Non-Primary Care Provider (PCP)												



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Louis Gelabert	Practitioner - Non-Primary Care Provider (PCP)												
Marjorie Johnson	Practitioner - Non-Primary Care Provider (PCP)												
Enright Lisa	Practitioner - Non-Primary Care Provider (PCP)												
Ramdhania Mahindra Mr.	Practitioner - Non-Primary Care Provider (PCP)												
Reyes, Yelitza	Practitioner - Non-Primary Care Provider (PCP)												
Iquorn Harris	Practitioner - Non-Primary Care Provider (PCP)												
Thomson Sasha	Practitioner - Non-Primary Care Provider (PCP)												
Barahman Irina	Practitioner - Non-Primary Care Provider (PCP)												
Ryan Christensen	Practitioner - Non-Primary Care Provider (PCP)												
Heller, Anita	Practitioner - Non-Primary Care Provider (PCP)												
Undine Jamison	Practitioner - Non-Primary Care Provider (PCP)												
Amanda Gesten	Practitioner - Non-Primary Care Provider (PCP)												
Bennett Martha	Practitioner - Non-Primary Care Provider (PCP)												
Patel Milon	Practitioner - Non-Primary Care Provider (PCP)												
Soma Vijaya	Practitioner - Non-Primary Care Provider (PCP)												
Goulbourne-Scott Alisa Mrs.	Practitioner - Non-Primary Care Provider (PCP)												
Emmanuella L Castelin	Practitioner - Non-Primary Care Provider (PCP)												
Lorraine Marshall-Williams	Practitioner - Non-Primary Care Provider (PCP)												
Starr-Graves Dana Michelle	Practitioner - Non-Primary Care Provider (PCP)												
Helen Persovsky	Practitioner - Non-Primary Care Provider (PCP)												
Bulman Paul	Practitioner - Non-Primary Care Provider (PCP)												
Osada Akihiko	Practitioner - Non-Primary Care Provider (PCP)												
Chang Jeffrey	Practitioner - Non-Primary Care Provider (PCP)												
Daly Thomas	Practitioner - Non-Primary Care Provider (PCP)												
Cashen,Elizabeth M	Practitioner - Non-Primary Care Provider (PCP)												
Anne Regis	Practitioner - Non-Primary Care Provider (PCP)												
Khankhel Dorina Mrs.	Practitioner - Non-Primary Care Provider (PCP)												
Alvin Alfonso	Practitioner - Non-Primary Care Provider (PCP)												
Escarfuller Juan Apolinar	Practitioner - Non-Primary Care Provider (PCP)												
Sanford Abramson	Practitioner - Non-Primary Care Provider (PCP)												
Wasser,Geri Lynn	Practitioner - Non-Primary Care Provider (PCP)												
Pabon Eddie	Practitioner - Non-Primary Care Provider (PCP)												
Shi Yang	Practitioner - Non-Primary Care Provider (PCP)												
Theshean Merchant	Practitioner - Non-Primary Care Provider (PCP)												
Burgess Erin Ms.	Practitioner - Non-Primary Care Provider (PCP)												
Vinnikov Dmitry	Practitioner - Non-Primary Care Provider (PCP)												



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Victoria Battista	Practitioner - Non-Primary Care Provider (PCP)												
Olujimmy Afolabi	Practitioner - Non-Primary Care Provider (PCP)												
Vieira Julio	Practitioner - Non-Primary Care Provider (PCP)												
Slinger Jessel	Practitioner - Non-Primary Care Provider (PCP)												
Simon Justine R	Practitioner - Non-Primary Care Provider (PCP)												
Marie Adrien	Practitioner - Non-Primary Care Provider (PCP)												
Iram Ahsanuddin	Practitioner - Non-Primary Care Provider (PCP)												
Regelmann Molly Oliver	Practitioner - Non-Primary Care Provider (PCP)												
Singanamala Naveen	Practitioner - Non-Primary Care Provider (PCP)												
Iloh Nkiruka Juliana	Practitioner - Non-Primary Care Provider (PCP)												
Karlapalem Jyothsna	Practitioner - Non-Primary Care Provider (PCP)												
Horne,Luanne	Practitioner - Non-Primary Care Provider (PCP)												
Vivek Kumar	Practitioner - Non-Primary Care Provider (PCP)												
Gressel Gregory	Practitioner - Non-Primary Care Provider (PCP)												
Stone Toniann Marie	Practitioner - Non-Primary Care Provider (PCP)												
Mulakandov Salomon Markovich	Practitioner - Non-Primary Care Provider (PCP)												
Tsui Eva C	Practitioner - Non-Primary Care Provider (PCP)												
Halenda Michelle Kimberly	Practitioner - Non-Primary Care Provider (PCP)												
Tomer Yaron Md	Practitioner - Non-Primary Care Provider (PCP)												
Lodish Galya S	Practitioner - Non-Primary Care Provider (PCP)												
Michelle Marr-Scudder	Practitioner - Non-Primary Care Provider (PCP)												
Glacken,Kieran	Practitioner - Non-Primary Care Provider (PCP)												
Terilli Carol Ann	Practitioner - Non-Primary Care Provider (PCP)												
Benson Philip	Practitioner - Non-Primary Care Provider (PCP)												
Ouyang Xiao Qing	Practitioner - Non-Primary Care Provider (PCP)												
Shayevitz Christina Rose	Practitioner - Non-Primary Care Provider (PCP)												
Van Eyndboven Lisa	Practitioner - Non-Primary Care Provider (PCP)												
Kim Gregory Kyonghoon	Practitioner - Non-Primary Care Provider (PCP)												
Deborah Chang	Practitioner - Non-Primary Care Provider (PCP)												
Timothy Curran	Practitioner - Non-Primary Care Provider (PCP)												
Ayanna Meade	Practitioner - Non-Primary Care Provider (PCP)												
Kathleen Bateau	Practitioner - Non-Primary Care Provider (PCP)												
Chacon Omar Dr.	Practitioner - Non-Primary Care Provider (PCP)												
Paola Volquez, Lmsw	Practitioner - Non-Primary Care Provider (PCP)												
Ochoa Natalie	Practitioner - Non-Primary Care Provider (PCP)												
Yeboah Edmond	Practitioner - Non-Primary Care Provider (PCP)												



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Ochoa Annika Ms.	Practitioner - Non-Primary Care Provider (PCP)											
Nunez, Ingrid Sharon	Practitioner - Non-Primary Care Provider (PCP)											
Tran Phat	Practitioner - Non-Primary Care Provider (PCP)											
Sadr Ali D Md	Practitioner - Non-Primary Care Provider (PCP)											
Merson Amalia Md	Practitioner - Non-Primary Care Provider (PCP)											
Isani Sara	Practitioner - Non-Primary Care Provider (PCP)											
Lazar Rebecca P	Practitioner - Non-Primary Care Provider (PCP)											
Montefiore Medical Ctr Ai	Hospital	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Calvary Hospital Inc	Hospital											
St Josephs Hosp	Hospital											
St Barnabas Hospital	Hospital	✓		✓	✓		✓	✓	✓	✓	✓	
New Alternatives F Children	Clinic											
Asian & Pacific I C Hiv/Aids	Clinic											
La Casa De Salud Inc	Clinic											
Medalliance Medical Hlth Svc	Clinic											
Basics Inc	Clinic											
All Med & Rehab Of New York	Clinic											
Union Comm Health Ctr Inc	Clinic	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Doctors United	Clinic											
Project Renewal	Clinic											
Project Samaritan Hlth Svcs I	Clinic											
St Christophers Inn Inc	Clinic											
Odyssey House Of New York	Clinic											
Montefiore Medical Ctr Ai	Clinic											
Institute For Family Hlth	Clinic	✓	✓	✓	✓	✓	✓	✓	✓		✓	
Morris Heights Health Center	Clinic	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	
Terence Cardinal Cooke Hcc	Clinic											
Calvary Hospital Inc	Clinic											
St Josephs Hosp	Clinic											
Albert Einstein College Med	Clinic											
Rose F Kennedy Ctr	Clinic											
Childrens Aid Soc-Lord Mem Cl	Clinic											
Samaritan Village Inc	Clinic											
P R O M E S A	Clinic	✓	✓	✓	✓	✓	✓	✓	✓		✓	
United Cerebral Palsy Of Nyc	Clinic											
University Optometric Ctr	Clinic											



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Participating in Projects													
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii		
St Barnabas Hospital	Clinic												
Upper Room Aids Ministry Aad	Clinic												
Vocational Inst Proj Comm Svc	Clinic												
Vnsny Community Health Services	Case Management / Health Home												
Bailey House Ai	Case Management / Health Home												
Asian & Pacific I C Hiv/Aids	Case Management / Health Home												
Omrdd/Leake & Watts Msc-Hv	Case Management / Health Home												
Omrdd/Leake And Watts Nyc Msc	Case Management / Health Home												
The Bridge Inc Mh	Case Management / Health Home												
Assoc/Rehab Case Mgnt Hou Mh	Case Management / Health Home												
Harlem United Com Aids Ctr Ai	Case Management / Health Home												
Astor Home For Children Fbt	Case Management / Health Home												
Village Center For Care Ai	Case Management / Health Home												
United Bronx Parents Inc Ai	Case Management / Health Home												
Puerto Rican Family Inst Mh	Case Management / Health Home												
Morris Heights Hlth Ctr Ai	Case Management / Health Home												
Citizens Advice Bureau Ai	Case Management / Health Home												
Bronx Aids Service Ai	Case Management / Health Home												
Montefiore Medical Ctr Ai	Case Management / Health Home												
Jewish Child Care Assoc Mh	Case Management / Health Home												
Community Hlthcare Network Ai	Case Management / Health Home												
Institute For Family Hlth	Case Management / Health Home												
St Christopher Ottilie Mh	Case Management / Health Home												
Sco Family Of Services Cmcm/Tcm	Case Management / Health Home												
University Behavioral Associates In	Case Management / Health Home												
Montefiore Medical Center	Case Management / Health Home												
Salvation Army Ai	Case Management / Health Home												
Coordinated Behavioral Care Inc	Case Management / Health Home												
Community Care Management Partners	Case Management / Health Home												
Omrdd/Leake And Watts Nyc Msc	Case Management / Health Home												
Stern Anthony	Mental Health												
Nwokeji Kingsley	Mental Health												
Krug Laura M	Mental Health												
Finn Jacqueline	Mental Health												
Idowu Kehinde Olabisi	Mental Health												
Katzenberg Arelene	Mental Health												



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Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii		
Casiano Mildred	Mental Health												
Cesar A Rojas Md	Mental Health												
Nierva Emmanuel Aguilar	Mental Health												
Vnsny Community Health Services	Mental Health												
Mitchell Katherine	Mental Health												
Carl Ankrah	Mental Health												
Leone Laura	Mental Health												
Zylberman Shani	Mental Health												
Ozdoba Ana	Mental Health												
Maling Alison T	Mental Health												
Nifenecker Susan	Mental Health												
Arce Negron Nelida Iris	Mental Health												
122623141freeman April	Mental Health												
Molyneaux James	Mental Health												
Colclough Charles	Mental Health												
Medina Miguel	Mental Health												
P R O M E S A	Mental Health												
Braun Joshua Eugene Md	Mental Health												
Gilaad Talya Md	Mental Health												
Miller Ricardo Anthony	Mental Health												
Sharma Chanchal Phd	Mental Health												
Buse Dawn C Phr	Mental Health												
Terrelonge Robert	Mental Health												
Savkub Yevgeniya	Mental Health												
Calenda Vincent	Mental Health												
Eber Susan	Mental Health												
Warwick Ruth	Mental Health												
New Alternatives F Children	Mental Health												
Silton Shira	Mental Health												
Remson Karen M Np	Mental Health												
Dhallu Gurjeet	Mental Health												
Patel Ashok A Md	Mental Health												
Suojanen Julianne Kimberly Joy Md	Mental Health												
Bailey House Ai	Mental Health												
Svorcan Zoran Md	Mental Health												
Polycarpe Myreille Md	Mental Health												



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Participating in Projects													
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New York Foundling Hospital, The	Mental Health												
Simmons Shelbi	Mental Health												
Freilich Bryan Michael Phd	Mental Health												
Lambrelli Joseph	Mental Health												
Lima Christina	Mental Health												
Casillas Maritza	Mental Health												
Goodwill Industries Act Rc	Mental Health												
Postgraduate Ctr Mental Hlth	Mental Health												
Sierra Lola	Mental Health												
Briggs Rahil	Mental Health												
Cheng Christine	Mental Health												
Mccollom Alan B Phd	Mental Health												
La Casa De Salud Inc	Mental Health												
Bronx Psychiatric Services Pc	Mental Health												
Nguyen Ngoc Tram Md	Mental Health												
Romano Israel	Mental Health												
Center For Urban Comm Svces	Mental Health												
Bronx Pc	Mental Health												
Minardo Josephine S Phd	Mental Health												
Baron-Cane Marilyn Md	Mental Health												
Amat Jose X	Mental Health												
Weaver James Clair Phd	Mental Health												
Cueva Edwin X	Mental Health												
Zodda Richard J	Mental Health												
Norman Janet	Mental Health												
Von Schorn Claus P Md	Mental Health												
Schreiber Naalla Danielle Md	Mental Health												
Berger Alexandra	Mental Health												
Banez Ferdinand B Md	Mental Health												
Davidson Igor Phd	Mental Health												
Glick Arthur A	Mental Health												
Ardito Diane A Phd	Mental Health												
Gries James Robert Phd	Mental Health												
Sharma Parvesh Kumar Md	Mental Health												
Ghumman Imtiaz J Md	Mental Health												
Patterson Kirk Austin	Mental Health												



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Tulloch Elizabeth	Mental Health												
Gutheit Karen	Mental Health												
Achalla Kiranmayi	Mental Health												
Cardillo Edward Paul Phd	Mental Health												
Umali Sofia	Mental Health												
Aronova Yevgenia Md	Mental Health												
Contreras Virginia Md	Mental Health												
Hirsch Lisa Margot Licht	Mental Health												
Basics Inc	Mental Health												
Chaperon Volvic Lcsw	Mental Health												
Brewer Hilda	Mental Health												
Di Lullo Joseph Matthew Md	Mental Health												
Gonzalez Ruben E Md	Mental Health												
Oni-Eseleh Ana	Mental Health												
Villarain Porfirio Fagutao Md	Mental Health												
Xu Jing Md	Mental Health												
Thomas Cheryl A Phd	Mental Health												
Penafranqui Elizabeth	Mental Health												
Silfa Rosa	Mental Health												
Daly Thomas	Mental Health												
Byrne Thomas	Mental Health												
Jennings Marilena A Md	Mental Health												
Ivanov Iliyan Stoyanov Md	Mental Health												
Hamilton Gabrielle	Mental Health												
Scharoun Gina Magali Phd	Mental Health												
Troneci Lizica C Md	Mental Health												
Lewis David A	Mental Health												
Martinez Maria	Mental Health												
Naco Elva Md	Mental Health												
Murillo Mauricio Md	Mental Health												
Smith Angela Lantz	Mental Health												
Faunt Nancy	Mental Health												
Hirsch Suzanne Leslie Phd	Mental Health												
Panzarino Peter J Md	Mental Health												
Farol Peter Md	Mental Health												
Mohammed Romeeda	Mental Health												



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Participating in Projects													
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii		
Palmer Sanchia	Mental Health												
Holt Kimberly J Phd	Mental Health												
Lovings Tara Md	Mental Health												
Bruni-Cofini Colette Md	Mental Health												
Siewers Kevin Np	Mental Health												
Locker Daphna R Phd	Mental Health												
Nikiforov Konstantin Md	Mental Health												
Med-Psych Service A Medical	Mental Health												
Smuckler Daniel J	Mental Health												
Rosenberg Maris	Mental Health												
Dooley Francis Patrick	Mental Health												
Perez Rodemar Albao Md	Mental Health												
Schulman Julie Md	Mental Health												
Jin Charles Yiming Md	Mental Health												
Richman Elise Keltz Md	Mental Health												
Basso Alan Matthews Phd	Mental Health												
Alerte Alexander Md	Mental Health												
The Bridge Inc Mh	Mental Health												
St Christopher-Ottillie Mh	Mental Health												
Herman Merrill S	Mental Health												
Pena Omar Aradipson Md	Mental Health												
Jewish Child Care Assoc	Mental Health												
Tan Ching-Yi Lynne Md	Mental Health												
Herman Paul Phd	Mental Health												
Pekovic Dusan Md	Mental Health												
Mccullough Gene P	Mental Health												
Perlmutter Ilisse Robin Md	Mental Health												
Stowe Michael Timothy Phd	Mental Health												
Kartseva Tatiana Borisovna Ph	Mental Health												
Robbins Rosemary A Phd	Mental Health												
Serby Michael Joseph Md	Mental Health												
Ang Luis C Md	Mental Health												
Kasanofsky-Rubenstein Karen S	Mental Health												
Patel Rajesh Manharbhai Md	Mental Health												
Bagga Kamlesh K Csw	Mental Health												
Gil Roberto B Md	Mental Health												



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Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii		
Al-Salem Salim S Md	Mental Health												
Tiu Aurora Tompar Md	Mental Health												
Snyder Andrea Madeline Md	Mental Health												
Adelsberg Marc R	Mental Health												
Lynn Adam M Phd	Mental Health												
Markhasina Inna Md	Mental Health												
Chabon Brenda Phd	Mental Health												
Coll-Ruiz Hector	Mental Health												
Smolin Yvette Lynne Md	Mental Health												
Schectman Merryl	Mental Health												
Comm Assoc Progress Dominica	Mental Health												
Battaglia Joseph	Mental Health												
Handler-Igna Frances Beth	Mental Health												
Torossian Carol L	Mental Health												
Small Jonathan M Phd	Mental Health												
Hundorfean Gabriela Md	Mental Health												
Scalmati Alessandra	Mental Health												
Gaschke Yvonne Nanette	Mental Health												
Hameedi Faiq Ali Md	Mental Health												
Chin Tin Sik	Mental Health												
Benenson Blanche S Md	Mental Health												
Stephens Hiram	Mental Health												
Jackson Arthur Crawford Md	Mental Health												
Camille Michel-Ang Md	Mental Health												
Marcus Paula Md	Mental Health												
Hnetila Carol	Mental Health												
Saringer Magdolna Md	Mental Health												
Betzler Thomas	Mental Health												
Merson Amalia Md	Mental Health												
Lubrano Arcangelo Aldo	Mental Health												
Teusink John Paul Md	Mental Health												
Joseph Myriame	Mental Health												
Chen Jimmy Md	Mental Health												
Nager Ralph Md	Mental Health												
Miller Robert	Mental Health												
Bergman Scott Zachary Phd	Mental Health												



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Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii		
Victor Olga	Mental Health												
Felix Alan	Mental Health												
Mejia Fernando Md	Mental Health												
Rameshwar Karamchand Md	Mental Health												
Kessarar Harland	Mental Health												
Ricketts Sarah M Md	Mental Health												
Colon Lillian Md	Mental Health												
Fiad Alfredo Manuel Md	Mental Health												
Siejo Rosa M	Mental Health												
Rahmani Kamran Md	Mental Health												
Savani Nargis Kasam Ali Md	Mental Health												
Billotti Thomas J	Mental Health												
Mendola Antony J Md	Mental Health												
Rowe Timothy Owen	Mental Health												
Doraiswamy Kalpana	Mental Health												
Birnbaum Israel	Mental Health												
Portzline Thomas S Md	Mental Health												
Okpalanma Chika Md	Mental Health												
Vital-Herne Marc Md	Mental Health												
Ross Randall M Md	Mental Health												
Schwartz Stewart Ian Do	Mental Health												
Fruitman Edward	Mental Health												
Katsnelson Nelly Md	Mental Health												
Foster Joanne L Md	Mental Health												
Astor Home For Children Fbt	Mental Health												
Navas John J Md	Mental Health												
Institute For Comm Living Inc	Mental Health												
Hayden Francis Fitzgerald Ii	Mental Health												
Preven David W Md	Mental Health												
Comunilife Mental Health Cl	Mental Health												
Selekman Warren L	Mental Health												
Santos Frank Md	Mental Health												
Saint-Preux Jean Marie Carl M	Mental Health												
Lippman Marie Abarientos Md	Mental Health												
Schneider Matthew R Md	Mental Health												
Pounds Richard Lcsw	Mental Health												



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Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii		
Walsh Nicholas Md	Mental Health												
Munsayac Adele T Md	Mental Health												
Scher Mark A Md	Mental Health												
Iqbal Naveed Md	Mental Health												
Darwin Buschman Md Pc	Mental Health												
Najara Julia E Md	Mental Health												
Singh Mahinderjit Md	Mental Health												
Pomerantz Janet Roberta Md	Mental Health												
Abbott House Inc	Mental Health												
Gomez Maria Fernanda Md	Mental Health												
Jacques Jean-Robert Md	Mental Health												
Geel Community Services,Inc.	Mental Health												
Services For The Underserved	Mental Health												
Assoc Rehab Cm & Housing Inc	Mental Health												
Concern For Mental Health Inc	Mental Health												
Community Access,Inc.	Mental Health												
Borakove Larry Steven	Mental Health												
Gheorghiu Olimpia Tintea Md	Mental Health												
Foote Jay Bradley Md	Mental Health												
Montefiore Medical Ctr Ai	Mental Health												
Asnis Gregory Mark Md	Mental Health												
Osborn Elizabeth Phd	Mental Health												
Lipschitz Sageman Sharon B Md	Mental Health												
O Hagan Harriet Glazer Md	Mental Health												
Levner Charles	Mental Health												
Butin Mitchell P Md	Mental Health												
Weisbard James Joseph	Mental Health												
Perry Bradford Benton Md	Mental Health												
Masur David M Phd	Mental Health												
Nunes Filho Joao V Md	Mental Health												
Friedland Stanley Phd	Mental Health												
Silverman Pamela Md	Mental Health												
Ibanez Delfin George C Md	Mental Health												
Jayson Paul Md	Mental Health												
Brito Mercedes A Md	Mental Health												
Krugley Richard A Md	Mental Health												



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Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii	
Persaud Vyas Durga Md	Mental Health											
Matzner Frederick John Md	Mental Health											
Amilo George Robert Chuka Md	Mental Health											
Odowd Mary A Md	Mental Health											
Towns Miranda Luz E Phd	Mental Health											
Dallegro Diane P Md	Mental Health											
Institute For Family Hlth	Mental Health											
Schwartz Charles Elias Md	Mental Health											
Freidson Stephen Warren Md	Mental Health											
Wyszynski Bernard Md	Mental Health											
Shay Judith Md	Mental Health											
Davila-Katz Nicolas	Mental Health											
Heath Desmond Md Pc	Mental Health											
Charles Joseph E Md	Mental Health											
Arango Ricardo E Md	Mental Health											
Rtf Childrens Village	Mental Health											
Teuscher Enrique J Md	Mental Health											
Soundview Throgs Neck Com Mh	Mental Health											
Patel Ramanbhai C Md	Mental Health											
Graham Windham Srvcs/Fam&Chld	Mental Health											
Brockner-Brower Nora	Mental Health											
Morris Heights Health Center	Mental Health											
Chepuru Yadagiri Md	Mental Health											
Kymissis Pavlos Md	Mental Health											
Bronx Pc	Mental Health											
Kennedy Gary J Md	Mental Health											
Heiman Peter L Md	Mental Health											
Kupietz Samuel S Phd	Mental Health											
Mohammad Wali Md Pc	Mental Health											
Yared Thomas A Md	Mental Health											
Gudis Matthew Md	Mental Health											
Koblentz Daniel E Md	Mental Health											
Cronen Arthur C Md	Mental Health											
Jewish Child Care Assoc Of Ny	Mental Health											
St Josephs Hosp	Mental Health											
Childrens Aid Soc-Lord Mem Cl	Mental Health											



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Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii	
Steinway Child/Family Svcs,In	Mental Health											
New York Psychot And Couns Ct	Mental Health											
Puerto Rican Family Institute	Mental Health											
Post Grad Cntr For Mental Hit	Mental Health											
Northside Center For Child De	Mental Health											
Riverdale Mental Hlth Cl	Mental Health											
St Barnabas Hospital	Mental Health											
Kochen Ilana E Pc Md	Mental Health											
Tan Eng Kock C Md	Mental Health											
Stein Ruth Elizabeth Klein	Mental Health											
Rothman Seymour J Md	Mental Health											
Karkus Harvey D Md	Mental Health											
Pluskalowski Sharon I	Mental Health											
Lopez-Leon Manuel	Mental Health											
Harris Shelby	Mental Health											
Levine Jacqueline	Mental Health											
Ward Victoria Courtney	Mental Health											
Hernandez Miguel Rafael Md	Mental Health											
Oommen Shobin Md	Mental Health											
Henry Andrea	Mental Health											
Caneva Elishka	Mental Health											
Almonte Miguelina	Mental Health											
Espinal Jose	Mental Health											
Tolentino Xiomara	Mental Health											
Nerestan Dominique	Mental Health											
Valentin Ana	Mental Health											
Mamamtavrishvili Maia	Mental Health											
Vicencio Carmencita Concepcion	Mental Health											
Frieder Ariela	Mental Health											
Mitchell Michael	Mental Health											
Rosenberg Benjamin	Mental Health											
Reinglass Aimee	Mental Health											
Merrill Elizabeth Gene	Mental Health											
Schneider-Machin Lauren	Mental Health											
Moccellin Maria	Mental Health											
Edith A Frank	Mental Health											



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Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii		
Hausman Michelle	Mental Health												
Rebecca Rayanne Dinowitz	Mental Health												
Nahar Niru Shamsun Md	Mental Health												
Kolman Heidi	Mental Health												
Mcginley John	Mental Health												
Nagorny Andrei	Mental Health												
Bobb Vanessa Toney	Mental Health												
Sharma Sonali	Mental Health												
Weille Jean Walker	Mental Health												
Williams Carlton	Mental Health												
Pabon Eddie	Mental Health												
Ahmed Tanveer	Mental Health												
Frischer Katya	Mental Health												
Sizgoric Zoia	Mental Health												
Vazquez Roxana	Mental Health												
Chenthitta Sheena A Md	Mental Health												
Kitchens Galina D	Mental Health												
Welles Timothy	Mental Health												
Reischer Rebecca	Mental Health												
Miller Samantha	Mental Health												
Catanzaro Richard Peter Md	Mental Health												
Payne Dylan	Mental Health												
Glover Karinn Ann Maureen	Mental Health												
Smith-Marrone Nathaniel	Mental Health												
Mota Marilyn	Mental Health												
Han Maggie	Mental Health												
Bautista Richard	Mental Health												
Bravo Carlos	Mental Health												
Gil Ana	Mental Health												
Luciano Alejandro	Mental Health												
Priday Lauren	Mental Health												
Sullivan Alexandra	Mental Health												
Rivera Adavelyn	Mental Health												
Vanessa A Valentino	Mental Health												
White-Davis Tanya	Mental Health												
Cecilia M Branas	Mental Health												



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Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii		
Spektor Dalia	Mental Health												
Marciano Jennifer	Mental Health												
Rebecca Dori Ann Schrag	Mental Health												
Pablo Freije Ibanez	Mental Health												
Nayeem Sarah Fatima	Mental Health												
Garcia Sonia	Mental Health												
Zarfati Doreen	Mental Health												
Fast Noam	Mental Health												
Sanchez Julia	Mental Health												
Swerdlow Elaine	Mental Health												
Chaur Adriana Maria	Mental Health												
Martinez Igda	Mental Health												
Joy Christina	Mental Health												
Ambarian Naira	Mental Health												
Andretta Patrick	Mental Health												
Cohen Rebecca	Mental Health												
Hankerson Sidney	Mental Health												
Seidman Alyson	Mental Health												
Rajan Mekha	Mental Health												
Bisen Viwek	Mental Health												
Rochel Henry	Mental Health												
Salazar Claudia	Mental Health												
Morgan Aurea	Mental Health												
Dowling Michael Francis	Mental Health												
Estrella Mercedes German	Mental Health												
German Miguelina	Mental Health												
Peralta Karlista	Mental Health												
Font-Ramos Lillian	Mental Health												
Diaz Estefania	Mental Health												
Urena Yudelka	Mental Health												
David Erica	Mental Health												
Martinez Michael	Mental Health												
Salazar Rosa	Mental Health												
Ertegun Leyla	Mental Health												
Lee Katherine	Mental Health												
Shah Payal K	Mental Health												



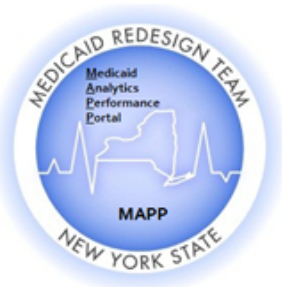
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Participating in Projects													
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii		
073802629adames Julissa	Mental Health												
Mcgahee Adam Ray	Mental Health												
Rigual Lynch Lourdes	Mental Health												
Mccabe Patricia	Mental Health												
Burgos-Fontanez Obdulia	Mental Health												
Rohs Anne E	Mental Health												
Rosenberg Staci	Mental Health												
Wilde Eric	Mental Health												
Ciotti Andrew James	Mental Health												
Danback Kristine F Phd	Mental Health												
Morrison Briana	Mental Health												
Maddox Jill	Mental Health												
Young-Geye Stephanie	Mental Health												
Wong Joyce	Mental Health												
Concepcion-Diaz Evelyn	Mental Health												
Brandenberger Frederic	Mental Health												
Lopez Maria	Mental Health												
Mailman Toby	Mental Health												
Klinghoffer Carli Pam	Mental Health												
Alter Marc J	Mental Health												
Colon Melanie	Mental Health												
Green Rebecca	Mental Health												
Campbell Bruce	Mental Health												
Palomino Yesenia	Mental Health												
Ajwani Neena	Mental Health												
Mcgraw Edward	Mental Health												
Kolodner Dara	Mental Health												
Rodriguez Jose	Mental Health												
Parham-Ward Valerie	Mental Health												
Fried Emily	Mental Health												
Hashim Rebecca Lynn	Mental Health												
Jose Anita	Mental Health												
Valentin Evelyn	Mental Health												
Rivera Jamy	Mental Health												
Matus Jordan	Mental Health												
Taylor Marlene B	Mental Health												



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Participating in Projects													
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii		
Mental Health Association Of Nyc In	Mental Health												
Thomson Sasha	Mental Health												
Brana-Berrios Marta A	Mental Health												
Perez-Cubillan Yaberci	Mental Health												
Forman Howard L	Mental Health												
Dabo Sidiki	Mental Health												
Grover Matthew W	Mental Health												
Calderon Ruddy Smith	Mental Health												
Creagan Rachel	Mental Health												
Mouzon Sybil Montas	Mental Health												
Leczycki Adam Z	Mental Health												
Park Aileen M	Mental Health												
Nagula Shreya M	Mental Health												
Fedcap Rehabilitation Services Inc	Mental Health												
Schwartz Shimon	Mental Health												
Kaye Annette	Mental Health												
Baldeon Sylvia	Mental Health												
Emily Lauren Polak	Mental Health												
Cabrera Yuberkys	Mental Health												
Townes Meredith Leigh	Mental Health												
Kanofsky Jacob	Mental Health												
Kastenschmidt Erin	Mental Health												
Miller Ann L	Mental Health												
Caratas Mihai	Mental Health												
New York City Childrens Center	Mental Health												
Estefan Bebsy C	Mental Health												
Boudreaux Tyson	Mental Health												
Williams Edith L	Mental Health												
Allen Raymond J	Mental Health												
Yung Pik Sai	Mental Health												
Katz Abigail	Mental Health												
Acevedo Nicole	Mental Health												
Hurst Cheryl	Mental Health												
Shair Madeleine	Mental Health												
Powell Deirdra S	Mental Health												
Padilla-Matthew Grace	Mental Health												



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Participating in Projects													
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii		
Freund Dvora	Mental Health												
Hinojosa Franz	Mental Health												
Rosario-Vargas Estelle	Mental Health												
Bretz Elizabeth	Mental Health												
Tirado-Lampert Diane	Mental Health												
Muniz De La Pena Cristina	Mental Health												
Delgado Javier	Mental Health												
Figueroa Evelyn	Mental Health												
Guity Nydia	Mental Health												
129661013diaz Stefany	Mental Health												
Yetsko Matthew	Mental Health												
Patel Minesh R Md	Mental Health												
Mahlau Dawn	Mental Health												
Lopen Nicole	Mental Health												
Wong Brian Sze-Lik	Mental Health												
Milano Amy Beth	Mental Health												
Allman Brooke	Mental Health												
Nunez Araceli	Mental Health												
Ellsasser Richard	Mental Health												
Rivera Aiyana Eva	Mental Health												
Gorseth Karin	Mental Health												
Montano Cristina V	Mental Health												
Dalpiaz Erol Mario	Mental Health												
Giurca Dan	Mental Health												
Mcphaul Sherwood	Mental Health												
Gomez De Vargas Mencia M	Mental Health												
Wise Marion	Mental Health												
Anusionwu Reagan	Mental Health												
Ceide Mirnova Emmanuelle	Mental Health												
Jones-Jacques Makeda Naomi	Mental Health												
Lelonek Gary Joshua	Mental Health												
Kho Sheryl Grace Rosero	Mental Health												
Montgomery Ingrid L	Mental Health												
Thambirajah Gloria Patricia	Mental Health												
Battino Risa Danielle	Mental Health												
Olivencia Nellia Z	Mental Health												



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Participating in Projects													
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii		
Alston Pamela Louise	Mental Health												
Khetsuriani Irina	Mental Health												
Herrick Jason Paul	Mental Health												
Nunez-Paulino Eva	Mental Health												
Weinstein Susan	Mental Health												
Rivelis Erin	Mental Health												
Mcquaid Monica Mary	Mental Health												
Lawson Katharine Rieke	Mental Health												
Murphy Anne	Mental Health												
Khan Tahir S	Mental Health												
Jewish Child Care Association Of Ne	Mental Health												
Edell Marsha	Mental Health												
Reisman Bruce	Mental Health												
Estrada Mayra Lizah	Mental Health												
Noone Rachel	Mental Health												
Landinez Rosa	Mental Health												
Klingman Arlene	Mental Health												
Garo Nicholas	Mental Health												
Jewish Board Family Child A	Mental Health									✓			
Andujar Diane	Mental Health												
Uddin Azeza	Mental Health												
Gosselin Gary Joseph	Mental Health												
Horvath David	Mental Health												
Shaffer Scott H	Mental Health												
Hsu-Walklet Teresa	Mental Health												
Lugo Edgardo	Mental Health												
Croslin Nicole M	Mental Health												
Oviedo Luz	Mental Health												
Simister Nova	Mental Health												
Miliano Barbara	Mental Health												
Fellows Ashley	Mental Health												
Branch Cynthia	Mental Health												
Mendez Idalia	Mental Health												
Mills Johanne Lemoine	Mental Health												
Harding Katherine L	Mental Health												
Velez Sandra	Mental Health												



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Smith Darryl	Mental Health												
Alikakos Maria	Mental Health												
Wieder Harriot Estelle	Mental Health												
Tateosian Marianne E	Mental Health												
Jones Benefita Floral	Mental Health												
Pearlman Shoshannah	Mental Health												
Catholic Charities Comm Svcs Arch	Mental Health												
Gumbs Cahlelah	Mental Health												
Beyer Lori	Mental Health												
Shafter Roberta Breslof	Mental Health												
Ciro Dianne	Mental Health												
Munro Manuel	Mental Health												
Wholley Preston	Mental Health												
Rodgers Caryn	Mental Health												
Santos Teresa	Mental Health												
Selim Abdelrahman	Mental Health												
Cuno Kate Elizabeth	Mental Health												
Castillo Desiree Susan	Mental Health												
Altschuler Elizabeth	Mental Health												
Cirilli Carla Patrizia	Mental Health												
Antwine Nafeesah F	Mental Health												
Chinitz Emily	Mental Health												
Maple Jenifer	Mental Health												
Linares Jensy	Mental Health												
Trujillo Vanessa	Mental Health												
Okoli Uchenwa	Mental Health												
Holmes Tamara	Mental Health												
Laub Samson	Mental Health												
Pena Felix	Mental Health												
Kerner Jeffrey	Mental Health												
Khan Sameer	Mental Health												
Perez Aniluz	Mental Health												
Weiss Erica	Mental Health												
Fellows Daniel	Mental Health												
Veras Andrea	Mental Health												
Grundland Sharon	Mental Health												



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Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii		
Cabassa Johanna	Mental Health												
Smith Brian	Mental Health												
Mercader Carolina	Mental Health												
Dumas Suzanne	Mental Health												
Casasnovas Carmen	Mental Health												
Bastone Laura	Mental Health												
Edwards Deidre	Mental Health												
Arora Archana	Mental Health												
Crawford Dana	Mental Health												
Santos Josue	Mental Health												
Vocational Inst Proj Comm Svc	Mental Health												
Cooper Marcina	Mental Health												
Knowles Adam Brian	Mental Health												
Mohsin Hammad	Mental Health												
Meller Uri	Mental Health												
Kramer Stephen	Mental Health												
Brayman Yanina	Mental Health												
Vilensky Jesyca	Mental Health												
Jamil Imran	Mental Health												
Bulman Paul	Mental Health												
Gardner Laura Elizabeth	Mental Health												
Cornay Nixon	Mental Health												
Cumba Delia	Mental Health												
Gutierrez Vivian	Mental Health												
Fedebagha Raquel	Mental Health												
Schreuder Patricia	Mental Health												
Pressimone Vanessa	Mental Health												
Diaz Claribel	Mental Health												
Taffet Joshua	Mental Health												
Bennett Martha	Mental Health												
Ohagan Andrew H	Mental Health												
Orellana Madeline	Mental Health												
Milne Dafne A	Mental Health												
Oberhand Erica	Mental Health												
Apilado Jill	Mental Health												
Bancroft Courtney	Mental Health												



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Participating in Projects												
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii	
Kairy Tamar	Mental Health											
Masry Maddy H	Mental Health											
Phoenix Houses Of New York Inc	Substance Abuse											
Jns Counseling Services Inc	Substance Abuse											
P R O M E S A	Substance Abuse											
New York Foundling Hospital, The	Substance Abuse											
Veritas Therapeutic Communit	Substance Abuse											
Greenhope Services For Women	Substance Abuse											
Counseling Services Of Ny Llc	Substance Abuse											
Basics Inc	Substance Abuse											
Scan Ny Volunteer Parent Assc	Substance Abuse											
New York Service Network Inc	Substance Abuse											
Osborne Treatment Services	Substance Abuse											
Carnegie Hill Institute Inc	Substance Abuse											
The Bridge Inc Mh	Substance Abuse											
Success Counseling Svcs Inc	Substance Abuse											
Vida Family Services Inc	Substance Abuse											
Project Renewal	Substance Abuse											
Exponents Inc	Substance Abuse											
St Christophers Inn Inc	Substance Abuse											
United Bronx Parents Inc Ai	Substance Abuse											
Bronx Addiction Trt Ctr	Substance Abuse											
South Beach Addiction Trt Ctr	Substance Abuse											
Conifer Park	Substance Abuse											
Arms Acres	Substance Abuse											
Areba Casriel Institute	Substance Abuse											
Odyssey House Of New York	Substance Abuse											
T R I Center Inc	Substance Abuse											
Palladia Inc	Substance Abuse											
Montefiore Medical Ctr Ai	Substance Abuse											
Realization Center Inc	Substance Abuse											
Women In Need Inc	Substance Abuse											
Medical Arts Sanitarium	Substance Abuse											
St Josephs Hosp	Substance Abuse											
Albert Einstein College Med	Substance Abuse											
Samaritan Village Inc	Substance Abuse											



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Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii		
P R O M E S A	Substance Abuse												
Riverdale Mental Hlth Cl	Substance Abuse												
St Barnabas Hospital	Substance Abuse												
Karkus Harvey D Md	Substance Abuse												
Vocational Inst Proj Comm Svc	Substance Abuse												
Bronx Center Rehab & Hlth Car	Nursing Home												
Casa Promesa Rhcf Inc Snf	Nursing Home												
St Barnabas Nursing Home	Nursing Home												
Throgs Neck Extended Care Fac	Nursing Home												
St Vincent Depaul Res Adhc	Nursing Home												
Sarah Neuman Ctr Hlth & Rehab	Nursing Home												
Bay Park Ctr Nursing & Rehab Adhc	Nursing Home												
Schnurmacher Center Reh & Nrs	Nursing Home												
Home For Aged Blind Adhc/Aadc	Nursing Home												
Menorah Home & Hosp Aged Inf	Nursing Home												
Grand Manor N & R Center	Nursing Home												
Regeis Care Center	Nursing Home												
Schervier Nursing Care Center	Nursing Home												
St Cabrini Nursing Home	Nursing Home												
Methodist Church Home For The	Nursing Home												
Center For Nursing & Rehab In	Nursing Home												
Williamsbridge Manor Nh	Nursing Home												
University Nursing Home Snf	Nursing Home												
Laconia Nursing Home Inc	Nursing Home												
Riverdale Nursing Home	Nursing Home												
East Haven Nursing & Rehab Ct	Nursing Home												
St Marys Hospital For Childre	Nursing Home												
Beth Abraham Health Services	Nursing Home												
Concourse Rehab & Nc Inc	Nursing Home												
Eastchester Reh & Hlth Cr Ctr	Nursing Home												
Kings Harbor Multicare Center	Nursing Home												
Morningside House Nursing Hom	Nursing Home												
Margaret Tietz Center For Nur	Nursing Home												
Wayne Ctr For Nursing & Rehab	Nursing Home												
St Patricks Home	Nursing Home												
Rebekah Reh & Extended Care Center	Nursing Home												



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Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii	
Providence Rest	Nursing Home											
Mosholu Pkwy Nrs & Reh Ctr	Nursing Home											
Hudson Pointe Riverdale Ct Nr & Reh	Nursing Home											
Bainbridge Nursing & Rehab Ct	Nursing Home											
Terrace Health Care Center	Nursing Home											
Holliswood Operating Co Llc	Nursing Home											
Jopal Bronx, Llc	Nursing Home											
Doj Operations Associates Llc	Nursing Home											
Parkview Operating Co Llc	Nursing Home											
Hope Center Operations Llc	Nursing Home											
Jolin Rx Inc	Pharmacy											
Pharmaka Inc	Pharmacy											
Dipna Rx Inc	Pharmacy											
Prayosha Pharmacy Corp	Pharmacy											
Gcc Pharmacy Corp	Pharmacy											
Total Care Pharmacy Bx Inc	Pharmacy											
Caremark Srx Inc	Pharmacy											
Washington Pharmacy Corp	Pharmacy											
Quigley Diane Rn	Pharmacy											
Total Care Pharmacy Inc	Pharmacy											
75 Burnside Drug & Surg Inc	Pharmacy											
Ny Drugs Inc	Pharmacy											
Stand Pharmacy Inc	Pharmacy											
Kmn Pharmacy Corp	Pharmacy											
Med-World Acquisition Corp	Pharmacy											
Avs Pharmacy Inc	Pharmacy											
Webster Drugs Inc	Pharmacy											
Alexander Infusion Llc	Pharmacy											
Fordham Plaza Pharmacy Inc	Pharmacy											
Mt Carmel Pharmacy Inc	Pharmacy											
Montefiore Medical Ctr Ai	Pharmacy											
E Jerome Pharmacy Inc	Pharmacy											
Sedgwick Pharmacy Inc	Pharmacy											
Amato Pharmacy Inc	Pharmacy											
St Barnabas Hospital	Pharmacy											
Specialty Care Pharmacy Inc	Pharmacy											



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Medicine Center Rx Llc	Pharmacy												
Best Aid Community Pharmacy Llc	Pharmacy												
Hmb Pharmacy Management Llc	Pharmacy												
Hmb Pharmacy Management Llc	Pharmacy												
Hmb Pharmacy Management Llc	Pharmacy												
Abc Drugs Inc	Pharmacy												
Seventh Elm Drug Corp	Pharmacy												
East Harlem Pharmacy Corp	Pharmacy												
Top Value Pharmacy Llc	Pharmacy												
Town Total Health Llc	Pharmacy												
Town Total Health Llc	Pharmacy												
Manhattan Rx Llc	Pharmacy												
Hopkins Drugs Llc	Pharmacy												
Jak Pharma Inc	Pharmacy												
Medical Center Pharmacy Inc	Pharmacy												
Fordham Drugs Inc	Pharmacy												
Vnsny Community Health Services	Hospice												
Compassionate Care Hospice Ny	Hospice												
Calvary Hha & Hospice Care	Hospice												
Hospice Of New York Llc	Hospice												
Jacob Perlow Hospice	Hospice												
Vns Of Ny Hospice Care	Hospice												
Calvary Hospital Inc	Hospice												
1199 Seiu United Healthcare Workers East	Community Based Organizations												
A.I.R. Nyc	Community Based Organizations											✓	
A.I.R. Nyc (A.I.R. Bronx)	Community Based Organizations											✓	
Abbott House	Community Based Organizations												
Acacia Network Housing	Community Based Organizations												
Amber Court At Home	Community Based Organizations												
Bainbridge Nursing & Rehabilitation Center, Llc	Community Based Organizations												
Bronx Addiction Services Integrated Concepts Systems, Inc.	Community Based Organizations												
Bronx Adolescent Skills Centers	Community Based Organizations												
Bronx Community College	Community Based Organizations												
Bronx Community Health Network (Bchn)	Community Based Organizations												
Bronx Community Health Network, Inc.	Community Based Organizations												
Bronx Rhio	Community Based Organizations												



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Brueckner, Alexandra	Community Based Organizations												
Cabrini Care At Home	Community Based Organizations												
Cardinal McCloskey Community Services	Community Based Organizations												
Catholic Resources, Inc.	Community Based Organizations												
Center For Court Innovation	Community Based Organizations												
Centerlight Healthcare Inc	Community Based Organizations												
Centers Plan For Healthy Living	Community Based Organizations												
CI Healthcare Inc	Community Based Organizations												
Committee Of Interns And Residents (Cir)	Community Based Organizations												
Danielle Duret	Community Based Organizations												
Davidson Community Center Inc.	Community Based Organizations												
Dotlyn Poyser	Community Based Organizations												
Eac, Inc	Community Based Organizations												
East Harlem Council For Community Improvement, Inc.	Community Based Organizations												
Episcopal Social Services	Community Based Organizations												
Episcopal Social Services Of New York Inc.	Community Based Organizations												
Families On The Move	Community Based Organizations												
Family Link	Community Based Organizations												
Family Link Plus	Community Based Organizations												
Farah Oxelus	Community Based Organizations												
Fortune Society	Community Based Organizations												
Freese, Ali	Community Based Organizations												
Glen Davis	Community Based Organizations												
Habitat For Humanity New York City	Community Based Organizations												
Health People, Inc.	Community Based Organizations							☑					
Hostos Community College	Community Based Organizations												
Jcca Bridges To Health (B2h) (Ocfs)	Community Based Organizations												
Jcca Bukharian Teen Lounge	Community Based Organizations												
Jcca Compass - Acces-Vr	Community Based Organizations												
Jcca Familychild Care	Community Based Organizations												
Jcca Forest Hills Child Care Center	Community Based Organizations												
Jcca Multisystemic Treatment Foster Care (Ocfs)	Community Based Organizations												
Jcca Non Secure Placement (Jj, Acs)	Community Based Organizations												
Jcca Preventive Services	Community Based Organizations												
Jcca Therapeutic Foster Boarding Home (Ocfs)	Community Based Organizations												
Jennifer Peart	Community Based Organizations												



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Jewish Child Care Association - Bridges To Health (B2h) (Ocfs)	Community Based Organizations												
John Megarr	Community Based Organizations												
Kleinau,Diane	Community Based Organizations												
Kristen Sanderson	Community Based Organizations												
La Familia Verde	Community Based Organizations												
Lada Alexeenko	Community Based Organizations												
Leake And Watts Services Inc.	Community Based Organizations												
Lehman College	Community Based Organizations												
Lutheran Social Services Of Metropolitan New York	Community Based Organizations												
Malini Rao	Community Based Organizations												
Maria Graceffa	Community Based Organizations												
Mary Mitchell Family And Youth Center	Community Based Organizations												
Mexican Coalition	Community Based Organizations												
Mha-Nyc	Community Based Organizations												
Mvp Housing Development Fund Company Inc.	Community Based Organizations												
N. Bronx Family Resource Centers	Community Based Organizations												
New York City Department Of Health & Mental Hygiene	Community Based Organizations												
New York Harm Reduction Educators (Nyhre)	Community Based Organizations												
New York Lawyers For The Public Interest	Community Based Organizations												
New York Legal Assistance Group (Nylag)	Community Based Organizations												
New York Legal Assistance Group, Legalhealth	Community Based Organizations												
New York Restoration Project	Community Based Organizations												
New York State Nurses Association	Community Based Organizations												
Northwest Bronx Community & Clergy Coalition	Community Based Organizations												
Park Housing Development Fund Company Inc.	Community Based Organizations												
Part Of The Solution (Pots)	Community Based Organizations												
Phipps Neighborhoods	Community Based Organizations												
Police Athletic League	Community Based Organizations												
Project Renewal	Community Based Organizations												
Promesa Housing Development Corporation	Community Based Organizations												
Puerto Rican Family Institute, Inc.	Community Based Organizations												
Rango	Community Based Organizations												
Riverdale Nursing Home	Community Based Organizations												
Riverdale Senior Services, Inc.	Community Based Organizations												
S. Bronx Family Resource Center	Community Based Organizations												
Scheuer Gardens Limited Partnership	Community Based Organizations												



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Scheuer Plaza Limited Partnership	Community Based Organizations												
Sheer, Josselyn Betsy	Community Based Organizations												
Sheila Rhodes	Community Based Organizations												
Sophie Davis School Of Biomedical Education	Community Based Organizations												
South Bronx Community Management Company, Inc.	Community Based Organizations												
St. Ann'S Corner Of Harm Reduction	Community Based Organizations												
The Bronx Health Link, Inc.	Community Based Organizations												
The Children'S Aid Society	Community Based Organizations												
The Children'S Village	Community Based Organizations												
The New York Foundling Hospital	Community Based Organizations												
The New York Foundling Hospital-15 David Place	Community Based Organizations												
The New York Foundling Hospital-19 David Place	Community Based Organizations												
The Puerto Rican Organization To Motivate, Enlighten And Serve Addicts, Inc. (Promesa)	Community Based Organizations												
Union Community Health Center, Inc.	Community Based Organizations												
United Bronx Parents, Inc.	Community Based Organizations												
University Behavioral Associates	Community Based Organizations												
University Consultation & Treatment Center For Mental Hygiene	Community Based Organizations												
University Nursing Home	Community Based Organizations												
Villagecaremax	Community Based Organizations												
Volunteers Of America Greater New York	Community Based Organizations												
Winkler,Sarah	Community Based Organizations												
Workforce Housing Group	Community Based Organizations												
Phoenix Houses Of New York Inc	All Other												
Naccarato Marc	All Other												
Stern Anthony	All Other												
Naik Sanjay	All Other												
Rutman Hadassa	All Other												
Anna Kazanskaya Md	All Other												
Buyuk Erkan	All Other												
Blace Nancy	All Other												
Cobelli Marcie Broder	All Other												
Brown Andrea	All Other												
Rowe Amy F	All Other												
Bailey Cheryl	All Other												
Soto Graciela	All Other												



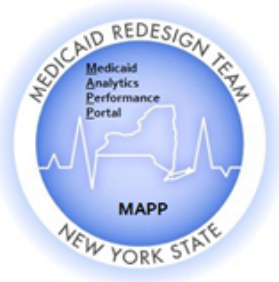
**New York State Department Of Health
Delivery System Reform Incentive Payment Project**

DSRIP Implementation Plan Project

SBH Health System (PPS ID:36)

* Safety Net Providers in Green

Participating in Projects												
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii	
Kelly Colleen	All Other											
Slyer Jason T	All Other											
Krug Laura M	All Other											
Harris Jamal	All Other											
Ortiz-Morales Hilda	All Other											
Quinones Wendy	All Other											
Molina Ortiz Elizabeth Irene	All Other											
Dubrow Ronelle Ann Md	All Other											
United Odd Fellow/Rebekah Hm Lthhcp	All Other											
Persaud Indrani	All Other											
Joseph Brigid Md	All Other											
Klatsky Peter	All Other											
Katzenberg Arelene	All Other											
Parikh Rita	All Other											
Frank J Garrido	All Other											
Perry Linda	All Other											
Smith Harriet	All Other											
Cohen Jason	All Other											
Weiss Caryn	All Other											
Cesari Norma	All Other											
Gambassi Melanie	All Other											
Ferrara Lucille	All Other											
Frame Rosemary	All Other											
Tift Louisa	All Other											
Wickham Jasmine	All Other											
Goilav Beatrice	All Other											
Rajagopal Latha	All Other											
Adaramola Mojisola	All Other											
Berger Samuel Alfred	All Other											
Lazar Jeffrey Daniel Md	All Other											
New York Foundling	All Other											
Robinson John	All Other											
Sadie Johnson	All Other											
Suvarna Nair Md	All Other											
Siedlecki Alan	All Other											
Elzholz Bryan Matthew Md	All Other											



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* Safety Net Providers in Green

Participating in Projects												
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii	
Zelinka Peter	All Other											
Valicenti-Mcdermott Maria	All Other											
Reidy Kimberly	All Other											
Crespi Rebecca	All Other											
Jns Counseling Services Inc	All Other											
Imtiaz Ahmad	All Other											
Shailaja N Setty	All Other											
Baerga Sergio L	All Other											
Shah Nishant Md	All Other											
Raphael Katia	All Other											
Nierva Emmanuel Aguilar	All Other											
Palomino Lucy	All Other											
Vnsny Community Health Services	All Other											
Alan Teigman	All Other											
Sulejman Celaj Md	All Other											
Perry P Kaneriya	All Other											
Cottingham C Sinclair	All Other											
All Metro Aids Inc	All Other											
Greer Tirza	All Other											
Winkfield-Royster Tawana	All Other											
Diana Grinberg	All Other											
Rishi Malhotra	All Other											
Khanna Kartika	All Other											
Annmarie Ketura Gordon-Wint	All Other											
Hubert Gauman Robin Pa	All Other											
Sowmya Stephen Md	All Other											
Jason Lupow Brett Md	All Other											
Pedro Pablo Maria Md	All Other											
Ostrowsky Belinda E Md	All Other											
Lawrence D Bub	All Other											
Pyo Robert T	All Other											
Elisabeth Emma Ihler Md	All Other											
Fox Aaron D Md	All Other											
Daniel Antonello	All Other											
Bajaj Komal Md	All Other											
Grushko Michael Jason Md	All Other											



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* Safety Net Providers in Green

Participating in Projects													
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii		
Patel Bhawesh Md	All Other												
Khader Samer	All Other												
Gebb Juliana Sanchez	All Other												
Gomes William	All Other												
Jean-Louis Pascale	All Other												
Jariwala Sunit	All Other												
Nathan Lisa	All Other												
Otoo Erica	All Other												
Burns Judah Gershon	All Other												
Oppenheimer Orit	All Other												
Kesebir Deniz	All Other												
Khilkin Michael Do	All Other												
Jonathan T Chang	All Other												
Nwosu Julius Rpa	All Other												
Cremins Patricia A Rpa	All Other												
Oza Parind Manoj Md	All Other												
Peralta Mark F Md	All Other												
Ansari Asif Muzaffar	All Other												
Adewunmi Victoria E	All Other												
Afroze Salma Do	All Other												
Kelter Katharine Md	All Other												
Lee Se Won Md	All Other												
Taub Cynthia Md	All Other												
Moylan Juliana Bridget Md	All Other												
Jacobs Amanda	All Other												
Stein Tara	All Other												
Aleksandrovich Leon	All Other												
Nosal Sarah Catherine	All Other												
Mukherjee Sarmistha	All Other												
Raschard Robin	All Other												
Rondinel Evelyn M Md	All Other												
Jackson Robert	All Other												
Zelefsky Joseph R Md	All Other												
Agarwal Chhavi Md	All Other												
Martinez Ofelia Md	All Other												
Sachdev Bindu Do	All Other												



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* Safety Net Providers in Green

Participating in Projects												
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii	
Shih Anthony Thomas Shiu-Tsong	All Other											
Harnik Ian G Md	All Other											
Jerschow Elina Md	All Other											
Lam Leslie Suihong Md	All Other											
North Amanda Carlson	All Other											
Baribault Heather	All Other											
Rosner Mara Md	All Other											
Calderon Vincente Anthony	All Other											
Epstein Eric J Md	All Other											
Cole Peter David Md	All Other											
Hemmerdinger Steven Arthur Md	All Other											
Strong Benjamin Waite Md	All Other											
Weinman Aliza Md	All Other											
Osband Yardaena Md	All Other											
Eisen Lewis Md	All Other											
Aponte Ada Esther Md	All Other											
Duda Maria E Md	All Other											
Dulu Alina Md	All Other											
Mazing Maria Md	All Other											
Fernandes David Lawrence Md	All Other											
Nifenecker Susan	All Other											
Bogaisky Michael Md	All Other											
P R O M E S A	All Other											
Monderer Renee Shoshana Md	All Other											
Portella Claudine Natalie Md	All Other											
Alkalay Avishai Albert	All Other											
Cherian Koshi Alummoottil Md	All Other											
Rossin Richard D Md	All Other											
Bardini John A Md	All Other											
Elsass Kelcy Dawn Md	All Other											
Siegal Jonathan Md	All Other											
Madan Rebecca Edith Pellett Md	All Other											
Chuu Ying Hue Md	All Other											
Schwartz Alex	All Other											
Dellatto Patricia	All Other											
Loehner John Md	All Other											



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Participating in Projects												
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii	
Dixon Tekeema Alicia Md	All Other											
Rivera Cristine Maria Md	All Other											
Goldberg Ythan Md	All Other											
Gonzalez Christian Md	All Other											
Denis Reginald Jacques Md	All Other											
Scott Gary Lee Md	All Other											
Somrov Serge Md	All Other											
Mones Jodi Victoria Md	All Other											
Cetin Mehmet	All Other											
Liu Qiang	All Other											
Hebert Tiffany	All Other											
Llerena Cristina	All Other											
Schimmrich Kristen Maria Md	All Other											
Cavin Lillian Whitley Md	All Other											
Fay Sherrill Dmd	All Other											
Bello Folashade Rpa	All Other											
Lee Jee Md	All Other											
Miller Ricardo Anthony	All Other											
Sardar Henry Do	All Other											
Dennerlein Lynne Marie	All Other											
Chung Sun	All Other											
Smith Hilary	All Other											
Popovtzer Zolty Einath Md	All Other											
Borenstein Steven Howard	All Other											
Bruno Christie J Md	All Other											
Illions Edward Md	All Other											
Kumari Jaishree Md	All Other											
Jinnat Hosneara Md	All Other											
New Alternatives F Children	All Other											
Bowers James Hamilton Jr Md	All Other											
Silva Mauricio J Md	All Other											
Decoteau Kordai I	All Other											
Gulati Sandeep	All Other											
Paul Marc Md	All Other											
Montecalvo Raymond Michael Md	All Other											
Khokhar Rubina S Md	All Other											



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Participating in Projects												
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii	
Robinson Marcia Renee	All Other											
Nelson Dina S Md	All Other											
Zolty Ronald Md	All Other											
Anderson Kari Md	All Other											
Levine Jonathan Md	All Other											
Pisipati Ramasita C Md	All Other											
Suojanen Julianne Kimberly Joy Md	All Other											
Card Andrea Dione Md	All Other											
Bilello Janis F Rpa	All Other											
Knight Colette	All Other											
Kalam Lobina Kaniz Md	All Other											
Leegant Ava Ricka Md	All Other											
Hossack Michael Md	All Other											
Mikhail Imad Md	All Other											
Horn Corinne E Md	All Other											
Lowe Samantha Md	All Other											
Ricafort Rosanna Jane Md	All Other											
Wolf Eric Jay Md	All Other											
Wilson Teresa Ann	All Other											
Allen Lincoln D Rpa	All Other											
Ortiz Luis A Rpa	All Other											
Samuel Shawn Kunjumon Do	All Other											
Nord Nadia Md	All Other											
Melamed Michal L Md	All Other											
Marie-Nirva Blaise	All Other											
Toyloy Veronique A Md	All Other											
Khan Abdus S Md	All Other											
Geller David Samuel Md	All Other											
Shah Purvi D Md	All Other											
Ogbovoh Daniel Obaroakpor Md	All Other											
Iqbal Javed Md	All Other											
Polizzi Francesco Paolo Md	All Other											
New York Foundling Hospital, The	All Other											
Mango Charles William Md	All Other											
Pandya Amy Arun Md	All Other											
Maritato Andrea F Md	All Other											



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Participating in Projects												
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii	
Milstein Mark Md	All Other											
Chernyak Victoria Md	All Other											
Sharan Alok Md	All Other											
Finkelstein Malka Md	All Other											
Shin Julia Jooyoung Md	All Other											
Sosanya Oluwakemi	All Other											
Johnston Debra	All Other											
Oyeku Suzette Olubusola	All Other											
Mercaldi Bridget	All Other											
Falls Janice Md	All Other											
Serrano Maria Np	All Other											
Greene Patricia	All Other											
Bello Ricardo Md	All Other											
Ahmed Imran M Md	All Other											
Duffy Helena	All Other											
Goldstein Kenneth Adam Md	All Other											
Mazzariol Fernanda S Md	All Other											
Zhu Changcheng	All Other											
Meacher Peter	All Other											
Kornblum Noah Saul Md	All Other											
Kapner Marc Md	All Other											
Golio Dominick Md	All Other											
Shaqra Hussein Md	All Other											
Moriarty Maryanne	All Other											
Dorsey Doris	All Other											
Carr Schevaughn	All Other											
Voneeden Lorraine	All Other											
Dittmar Peter	All Other											
Arthur Avenue Pediatrics Pc	All Other											
Tenore Peter Laurence Md	All Other											
Prevor-Weis Meredith Brooke Md	All Other											
Alam Hamid M M Md	All Other											
Sadrazodi Kamran Md	All Other											
Baker Jason S Dds	All Other											
Bautista Debbie Perez Dpm	All Other											
Leake And Watts Svcs Inc Spv	All Other											



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Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii		
Hopper Susan I Np	All Other												
Khan Unab I Md	All Other												
Au Winnie Md	All Other												
O'Hara Marianne	All Other												
Scheiner Melissa	All Other												
Neary Siobhan	All Other												
Casillas Maritza	All Other												
Kurz Jeremiah S Md	All Other												
Liliana Lopez	All Other												
Marte Grecia A Md	All Other												
Kaufman David Md	All Other												
Lehman Daniel Simon Md	All Other												
O'Donnell Heather Colleen Md	All Other												
Kim Sarah S Md	All Other												
Verma Amit Kumar Md	All Other												
Byrne Karen M Md	All Other												
Huvane Bernadette Ellen	All Other												
Sanz Enrique Jose Md	All Other												
Campbell Jenief	All Other												
Pekovic Olivera Md	All Other												
Ewart Michelle	All Other												
Shpolyansky Debora Davidovna	All Other												
Heo Hye Jung Md	All Other												
Torres Carlos Javier Md	All Other												
Zapata Jennifer Md	All Other												
Li Yan Md	All Other												
Pena Jessica Md	All Other												
Smith Heather Lee Phd	All Other												
Reich Daniel S Md	All Other												
Mencin Ali Md	All Other												
Antonios Vera Salim Md	All Other												
Izzo Albert John Md	All Other												
Barnard Lawrence M Do	All Other												
Bellemare Sarah Md	All Other												
Flattau Anna Md	All Other												
Ramos Joerel Marcelo Md	All Other												



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* Safety Net Providers in Green

Participating in Projects													
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii		
Dragoman Monica V Md	All Other												
Strauss Neil	All Other												
Mirchandani Gautam Md	All Other												
Asian & Pacific I C Hiv/Aids	All Other												
Giannattasio Emily R Np	All Other												
Ramachandran Sujatha Md	All Other												
Gachette Emmanuel	All Other												
Rosado Madeline Np	All Other												
La Casa De Salud Inc	All Other												
Kamesan Janani Md	All Other												
Bederniceanu Florenta Md	All Other												
Agrawal Lynet Np	All Other												
Amenechi-Enahoro Susan	All Other												
Anyichi Nonyelu Md	All Other												
Gupta Vanita Md	All Other												
Goldman Inessa Md	All Other												
Murakhovskaya Irina Md	All Other												
Pilosov Daniel Robert Md	All Other												
Khan Naz F Md	All Other												
Jan Dominique Md	All Other												
Balakumar Mala	All Other												
Jones Kenneth Omri Md	All Other												
Cerillo Thomas Dpm	All Other												
Ortega Esteban Md	All Other												
Eccleston-Hosein Veronica T Np	All Other												
Eiland Lisa Renee Md	All Other												
Haque Muhammad Misbah-UI Md	All Other												
Sutton Nicole J Md	All Other												
All Metro Home Care Services Of New	All Other												
Lombardi Daniel P Md	All Other												
Veritas Therapeutic Communit	All Other												
Tokar Svetlana Md	All Other												
Kumar Viresh Md	All Other												
Birnbaum Stuart C Dpm	All Other												
Ramchandani Neesha Np	All Other												
Kronfeld Gary David Md	All Other												



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Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii		
Wu Henry Dpm	All Other												
Brijlall Devika	All Other												
Sejdiu Mentor Md	All Other												
Weiner Shoshana Np	All Other												
Pileta Lourdes X	All Other												
Katkovskaya Irina	All Other												
Machuca Hildred X	All Other												
Villanueva-Siles Esperanz	All Other												
Huang Paul Wei-Tse Md	All Other												
Portnoy Darin A Md	All Other												
Friedman Shari Md	All Other												
Miller Todd Stuart Md	All Other												
Wilbanks Tyr Ohling Md	All Other												
Kcomt Myrna Soledad	All Other												
Olsen Dean G Do	All Other												
Friedman Ilana Batya	All Other												
Kaplan Ilya V Md	All Other												
Davis Steven Ward Md	All Other												
Tobin Katherine D Md	All Other												
Sharma Anjali Md	All Other												
Franchin Giovanni Md	All Other												
Maala-Gentolia Clarice Np	All Other												
Sokol Seth I Md	All Other												
Kim Sun Jin Md	All Other												
Yunen Jose R Md	All Other												
Klein Genna Waldman Md	All Other												
Rhim Hai Jung Helen Md	All Other												
Retter Avi Samson Md	All Other												
Santana Calie Md	All Other												
Diaz Francisco	All Other												
Katyal Chhavi Md	All Other												
Becker Heather Joan Md	All Other												
Kuokkanen Satu Maarit Md	All Other												
Lin Anthony Kung Ying	All Other												
Zalta Benjamin Md	All Other												
Friedman Daniel Taft Md	All Other												



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Pan Debra H Md	All Other												
Suchin Scott M Md	All Other												
Geyer Howard Lance Md	All Other												
Thompson Maureen Althea	All Other												
Greenhope Services For Women	All Other												
Ginzburg Yelena Zory Md	All Other												
Correa-Lopez Wilma S Md	All Other												
Seniorcare Emergency Medical Servic	All Other												
Kosharsky Boleslav	All Other												
Bergang Rachel E Md	All Other												
Dummitt Susan	All Other												
Ferrara Steven A	All Other												
Gordon David Stuart Md	All Other												
Galvao Marie Np	All Other												
Lerner Jonathan Edward Md	All Other												
King Brett Jared Dds	All Other												
Esposito Darren Md	All Other												
Schwartz Daniel Md	All Other												
Bustillo Maria Md	All Other												
Schreiber Naalla Danielle Md	All Other												
Pumarol Alba	All Other												
Owen Jane Weber Do	All Other												
Jurman Marlene	All Other												
Desrosiers Sergine Yves-Antoine	All Other												
Dadarwala Aashish Dhansukhlal	All Other												
Nguyen Victoria Alexandra Md	All Other												
Ilagan John Md	All Other												
Saad Eathar A Md	All Other												
Fishman Gary Rafael	All Other												
Bauer Carolyn Ann Md	All Other												
Goffman Dena Md	All Other												
Williams Marcia May	All Other												
Keown Maureen	All Other												
Blumfield Einat	All Other												
Kulkarni Aparna Md	All Other												
Taragin Benjamin Hyatt	All Other												



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Elaine William Paulin	All Other												
Gordon-Simpson Janice A	All Other												
Cergnul Irene Grgurich Md	All Other												
Singh Pushpinder Md	All Other												
Ideyi Steve Md	All Other												
Balthazar Robert Md	All Other												
Medalliance Medical Hlth Svc	All Other												
Horn Wanda Md	All Other												
Kojaoghlanian Tsoline Md	All Other												
Stein Melissa	All Other												
Kanevsky Julie Md	All Other												
Panozzo Albert Md	All Other												
Groves Jill Elizabeth Md	All Other												
Schiff Bradley Alan Md	All Other												
Sheydina Yelena Zinovjevna Md	All Other												
Ohson Aspan Singh Md	All Other												
Fidvi Shabnam Amir Md	All Other												
Tagoe Clement Md	All Other												
D'Alessandro David A Md	All Other												
Mcwilliam James Robert Md	All Other												
Turkieh Albert Md	All Other												
Villar Ryna Md	All Other												
Trivedi Heather Md	All Other												
Gong Michelle Ng Md	All Other												
Byrd Denise A	All Other												
Agarwal Reena Md	All Other												
Tavarez Edwin Md	All Other												
Migias Nikolaos A Md	All Other												
Williams Rebecca Ann Md	All Other												
Chudnoff Scott G Md	All Other												
Rubin Susan	All Other												
Golestaneh Ladan Md	All Other												
Frey Michael Md	All Other												
Zhou Ping Md	All Other												
Teets Raymond	All Other												
Harewood Itha Helena Md	All Other												



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Killion Christopher David Md	All Other											
Trandafirescu Theo Md	All Other											
Village Ctr For Care Lthhpc	All Other											
Gitlevich Tatyana R Md	All Other											
Haller Chad Benjamin Md	All Other											
Lee Rosa Md	All Other											
Collier Annie Md	All Other											
Alabre Marjory Md	All Other											
Glick Arthur A	All Other											
Jain Vineet Md	All Other											
Loizides Anthony M Md	All Other											
Hanjan Tara Md	All Other											
Packer Stuart Howard Md	All Other											
Skokowska-Lebelt Anna Md	All Other											
Scholnick Jenna May Md	All Other											
Louard Rita Jean Md	All Other											
Manuzon Laarni S	All Other											
Guccione Michael Richard Md	All Other											
Kim John J Md	All Other											
Jakubowicz David Matthew Md	All Other											
Loganathan Raghunandan S Md	All Other											
Eapen Jeena Viji Md	All Other											
Concepcion Lydia Md	All Other											
Agarwal Surbhi Md	All Other											
Grossberg Robert M Md	All Other											
Lakshmi Kameswari D Md	All Other											
Mortazavi Shervin Md	All Other											
Friedman Ronit	All Other											
Kirschner Randi	All Other											
Tulloch Elizabeth	All Other											
Manglik Savita Md	All Other											
Prasad Anisa Dpm	All Other											
Cuevas Asima	All Other											
Mcdonnell Kevin M Md	All Other											
Fagan Michele Joy Md	All Other											
Radhakrishnan Sarojini Md	All Other											



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Participating in Projects												
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii	
Sinanaj Xhevat Md	All Other											
Farinhas Joaquim M Jr Md	All Other											
Gorlick Richard Greg Md	All Other											
Naeem Asma Md	All Other											
Mohrmann Mark J Md	All Other											
Arthurs-Wilson Gilly S Np	All Other											
Ciment Avraham Yitchak Dpm	All Other											
Gohari Arash Md	All Other											
Institute For Community Lving	All Other											
Tsaur Larisa Md	All Other											
Wasserstrom Sharon Md	All Other											
Iqbal Pervaiz Md	All Other											
Heinlen Stephanie S Md	All Other											
Umali Sofia	All Other											
Kolanuvada Bangaruraju Md	All Other											
Reznik Marina Md	All Other											
Steele Mehar Jennifer	All Other											
Derman Olga Md	All Other											
Contreras Virginia Md	All Other											
Holmes Richard Md	All Other											
Scott-Hudson Marcia J	All Other											
Gaither Kecia Md	All Other											
Williams Linda Md	All Other											
Weinstein S Russell Md	All Other											
Warford Robert	All Other											
Hawthorne Horace Md	All Other											
Singh Birendra Md	All Other											
Basics Inc	All Other											
Khan Zareen R Md	All Other											
Isaacson Ernest Louis Dpm	All Other											
Chaperon Volvic Lcsw	All Other											
Tufariello Joann M Md	All Other											
Pisacano Michael Anthony Md	All Other											
Di Lullo Joseph Matthew Md	All Other											
Smith Jonathan C Md	All Other											
Rutner Daniella	All Other											



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SBH Health System (PPS ID:36)

* Safety Net Providers in Green

Participating in Projects												
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii	
Fleischmann Nicole Md	All Other											
Arslanov Renat H Md	All Other											
Olowe Kayode O Md	All Other											
Kishore Preeti Md	All Other											
Bogdanov Assen Petrov Md	All Other											
Sehhat Khashayar Md	All Other											
Chen Yuxi Md	All Other											
Abramov Mikhail Md	All Other											
Kumar Vanita Md	All Other											
Ho Sammy Md	All Other											
Cleeman Edmond	All Other											
Albow Susan Marie Do	All Other											
Saint-Jacques Henock Md	All Other											
Krumholtz Ira	All Other											
Yang Andrea	All Other											
Weinstein Susan	All Other											
Carter Tanya	All Other											
Stanbery Dahlia	All Other											
Collymore David	All Other											
Han Myoung	All Other											
Frumess Naomi Charlotte	All Other											
Moloney Maura	All Other											
Ngo Tammy Phuong	All Other											
Lee Hyun-Joon Md	All Other											
Shah Binod P Md	All Other											
Oktay Maja	All Other											
Pardanani Setul Ram Md	All Other											
Garg Madhur Kumar Md	All Other											
Haines Mary Ann Md	All Other											
Raichoudhury Ritesh Md	All Other											
Leone Matthew Salvatore Md	All Other											
Pearlman Scott Brian Md	All Other											
Tocci Laura L	All Other											
Greller Howard Md	All Other											
Listman David A Md	All Other											
Phupakdi Wipanee Md	All Other											



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SBH Health System (PPS ID:36)

* Safety Net Providers in Green

Participating in Projects												
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii	
Spevack Daniel M Md	All Other											
Klimenko Elena A Md	All Other											
Pina Paulo R Md	All Other											
Dorce Jean Emmanuel Do	All Other											
Kumbum Kavitha Md	All Other											
Garcia Mario J Md	All Other											
Bolkhovets Dmitry Md	All Other											
Phillips John L Md	All Other											
Mussman James Robert Md	All Other											
Shin Joseph H Md	All Other											
Alianakian Rosine	All Other											
Zhang David	All Other											
Chambliss Paul	All Other											
Bisson Paul	All Other											
Padmavathi Murakonda Md	All Other											
Burnett Michael Charles Md	All Other											
Demasio Kafui Alfreda Md	All Other											
Cabral Lisa Md	All Other											
Elrafei Tarek Nabil Md	All Other											
Boro Alexis David Md	All Other											
Weiss Jeffrey Michael Md	All Other											
Metropolitan Jewish Hm Care	All Other											
Moradi Issac Eshagh Md	All Other											
Wells Barbara	All Other											
Ostfeld Robert J Md	All Other											
Taviloglu Gurkan Md	All Other											
Chang Tylis	All Other											
Begum Kaniz Fatema	All Other											
Litwin Alain H Md	All Other											
Sarwahi Vishal Md	All Other											
Goel Sanjay Md	All Other											
Dar Peer Md	All Other											
Cohen Jason Brett Dpm	All Other											
Smina Mihai Md	All Other											
Berdichevsky Lillian Md	All Other											
Paul Arlette Mary	All Other											



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SBH Health System (PPS ID:36)

* Safety Net Providers in Green

Participating in Projects													
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii		
Zapata Ryan J Md	All Other												
Zhukovski Dmitry Md	All Other												
Atay-Rosenthal Saadet Md	All Other												
Belayneh Lulenesch Md	All Other												
Braganza Sandra Flavia Md	All Other												
Kaplan Evan	All Other												
Chang Andrew Md	All Other												
Saint-Aude Germaine Md	All Other												
Bates Eric Mark Md	All Other												
Jakubowicz Pamela Jasmine Md	All Other												
Zhang Jian Dpm	All Other												
Scan Ny Volunteer Parent Assc	All Other												
Grasa Gabriela Anamaria Md	All Other												
Sabur Rumana C Md	All Other												
Clark Janine L Md	All Other												
Huang Gloria Shining	All Other												
Wright Roberta Diane	All Other												
Puerto Rican Family Inst Nd 1	All Other												
Sykes Gerard Md	All Other												
Bautista Maria Lourdes Md	All Other												
Gotian Amnon Md	All Other												
Naqvi Huma Hasnain Md	All Other												
Koshy George P Md	All Other												
Gennarelli Louis A Md	All Other												
Casa Promesa Nrs Home Adhc	All Other												
Neal-Perry Genevieve S Md	All Other												
Kulshreshtha Manisha Md	All Other												
Reischel Ulrich A Md	All Other												
Adapa Srinivasa Reddy Md	All Other												
Miller Hanan G Md	All Other												
Levin Marc William Md	All Other												
Weiner Holly H	All Other												
Vinces Fausto Y Md	All Other												
Riffle Anne Elizabeth	All Other												
Ralph Walter M Jr Md	All Other												
Leffler Steven Ira Md	All Other												



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* Safety Net Providers in Green

Participating in Projects												
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii	
Faunt Nancy	All Other											
Levy Denise Antoinette Dpm	All Other											
Smith Claudine Althea A Md	All Other											
Goins Michael	All Other											
Shafran Gail	All Other											
Diaz Maria D Np	All Other											
Perera Thomas B Md	All Other											
Kaul Bindu Md	All Other											
Coon Victoria Baumert	All Other											
Erlikh Tamara Md	All Other											
Guoping Zhou	All Other											
Santoni Rugiu Francesco Md	All Other											
Mandanas Victor J	All Other											
Boreland Ethlyn M	All Other											
Mantilla Fanny Janeth Do	All Other											
Grand Blanca Nora Do	All Other											
Ascher Amanda Falick Md	All Other											
Balidemaj Kujtim Md	All Other											
Appelbaum Eric Charles Do	All Other											
Levine Richard M Np	All Other											
Empire St Hm Care Ser Lthhcp	All Other											
Mclean Ronald Harvey Md	All Other											
Vernenkar Vithal Vic Md	All Other											
Houten John Kenneth Md	All Other											
Weeks Williams David	All Other											
Ramirez-Baron Diana Maria	All Other											
Leers Ella Md	All Other											
Littleton Andrea Wileen Md	All Other											
Muggia Victoria A Md	All Other											
Campbell Andrew B Md	All Other											
Amanquah Lena A Do	All Other											
Fitten Joan T Np	All Other											
Blake Julie Ann Md	All Other											
Sullivan Robert Arne B Md	All Other											
Yamani Amir Md	All Other											
Terraciano Anthony J Md	All Other											



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* Safety Net Providers in Green

Participating in Projects													
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii		
Shapiro Kenneth Md	All Other												
Adler Darryl L Md	All Other												
Salehimanesh Elham Cnm	All Other												
Helft Joseph Md	All Other												
Srinivasan Shobhna Md	All Other												
Chang Ann Shiau Od	All Other												
Husain Syed S Md	All Other												
Lado Fred Alexander Md	All Other												
Hilaire Marc Richard Md	All Other												
Tam Jeannie Md	All Other												
Vaidya Minal	All Other												
Mcgowan Heather	All Other												
Hashim Asmaa	All Other												
Johnson Wendy	All Other												
Kitsis Elizabeth	All Other												
Tuluca Luciano	All Other												
New York Service Network Inc	All Other												
Lok Jonat Dpm	All Other												
Dreyzina Yelena	All Other												
Savransky Yevgeny Md	All Other												
Abbott House Ira Spv	All Other												
Hodges Jason Leroy Md	All Other												
New York Foundling Hosp Spv	All Other												
Cole Karen	All Other												
Baker Margaret Np	All Other												
Jones-Malik Mendis	All Other												
Rosser Mary Lee	All Other												
Mcgoldrick Patricia Engel	All Other												
Wang Yumei Md	All Other												
Lam Lily Md	All Other												
Cardinal Mccloskey School Spv	All Other												
Shifteh Keivan Md	All Other												
Burt-Miller Barrington D Md	All Other												
Pierce Michael N Md	All Other												
Thomas Elizabeth Patsy Md	All Other												
Paikin Mikhail Md	All Other												



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* Safety Net Providers in Green

Participating in Projects													
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii		
Veza Elena L Md	All Other												
Srinivas Vankeepuram S	All Other												
Scott Robin L	All Other												
Schiff Robin Faryll	All Other												
Reznik Sandra E	All Other												
Raum Donald Douglas Md	All Other												
Rafique Ilora I	All Other												
Pullman James M	All Other												
Lynn Brian P	All Other												
Hughes Melville Howard Addison Md	All Other												
Elliott Charmaine	All Other												
Eisen Leon K	All Other												
Culmine John Md	All Other												
Chervenak Judi Lee Md	All Other												
Basavaraju Nerlige G	All Other												
Grimaldi Meryl Yve Md	All Other												
Gardner Traci F Md	All Other												
Bernstein Laura Md	All Other												
Keene Adam Barnett Md	All Other												
Osborne Treatment Services	All Other												
Kung Lili Md	All Other												
Gray Julia Md	All Other												
Friedman Benjamin Wolkin Md	All Other												
Rosen Andrew Md	All Other												
Channa Prabjot Md	All Other												
Myerson Alice S	All Other												
Vincetic Anto Dpm	All Other												
Klein Charna Md	All Other												
Brown Lamont Darwan Md	All Other												
Varca Louise C	All Other												
Okereke Ndubueze Clement J Md	All Other												
Hernandez Renee Md	All Other												
Carnegie Hill Institute Inc	All Other												
Moadel Renee M Md	All Other												
Weinberg Jerry Charles Md	All Other												
Haigentz Missak Jr Md	All Other												



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Participating in Projects													
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii		
Ahn Jae Kyung Md	All Other												
Solomon Molham M	All Other												
Massoumi Hatef Md	All Other												
Einstein Francine Hughes Md	All Other												
Arevalo Ronald Paul Musni Md	All Other												
St Cabrini Nursing Home Adhc	All Other												
Shafizadeh Farshad Md	All Other												
Somersel Gavin N Md	All Other												
Hwang Richard Rueyshiuian	All Other												
The Bridge Inc Mh	All Other												
Dolan Siobhan M Md	All Other												
Castro Diana Dpm	All Other												
Kazakov Valeri I Md	All Other												
Vaidya Sudhir Purushottam	All Other												
Gomez Mery C	All Other												
Herman Merrill S	All Other												
Dohrn Jennifer	All Other												
Davae Ketan C Md	All Other												
Werner Craig Md	All Other												
Pena Omar Aradipson Md	All Other												
Raff Amanda Clare Md	All Other												
Chuang Cathy Md	All Other												
Tomer Gitit Md	All Other												
Braunschweig Ira Md	All Other												
Shargani Robert Md	All Other												
Adversario Eden Florendo	All Other												
Estela Ogiste Md Phd Pc	All Other												
Hochster Howard James Md	All Other												
Okhravi Siavash Steve	All Other												
Dave Hirendrakumar J Md	All Other												
Wiseman Samson Md	All Other												
Themistocle Fenar	All Other												
Balakhane Edmond Nejat Md	All Other												
Dayan Alan R Md	All Other												
Beninati Catherine Md	All Other												
Saboor Sadia Md	All Other												



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* Safety Net Providers in Green

Participating in Projects												
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii	
Foronjy Robert Francis Md	All Other											
Chechik Daniel Md	All Other											
Weintraub Christine Md	All Other											
Levy Adam Scott Md	All Other											
Shur Irina N Md	All Other											
Rechtschaffen Thomas Hartley	All Other											
Derosé Joseph John Md	All Other											
Hassaninejad-Farahani M J Md	All Other											
Dr Proveen Kumrah Podiatry Pc	All Other											
Li Peng Md	All Other											
Gaglio Paul Joseph Md	All Other											
Abdullah Ghazanfar Syed Md	All Other											
Dalland Linda Jean	All Other											
Barmecha Jitendra Md	All Other											
Karimi Sara Md	All Other											
Kizer Jorge R Md	All Other											
Apicella Sheila Ann Md	All Other											
Afari Jacquelyn Md	All Other											
Mccullough Gene P	All Other											
Jaksha Jonathan A Md	All Other											
Kaubisch Andreas Md	All Other											
Balikcioglu Dimyan Md	All Other											
Bencosme Ursulina Luisa Md	All Other											
Merriweather Aisha Kimberly	All Other											
Brody Geraldmd	All Other											
Fulger Ilmana Md	All Other											
Altamirano Ruben Do	All Other											
Wondemunegne Tiruwork Do	All Other											
Datta Arpita Md	All Other											
Bronx Ophthalmologic Pc	All Other											
Hariprasad Pramraj Lpn	All Other											
Polisar Mark J Md	All Other											
Buxton Family Practice Pllc	All Other											
Dickson Darlene	All Other											
Rose-Trzaska Carol	All Other											
Kelsch Robert Dmd	All Other											



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* Safety Net Providers in Green

Participating in Projects												
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii	
Vricella Marilyn	All Other											
Larson Steven	All Other											
Krumholz David	All Other											
Kapoor Neera	All Other											
Dul Mitch	All Other											
Appel Julia	All Other											
Labovitz Daniel Lockett Md	All Other											
Back Sara Deborah	All Other											
Haleem Abdul Md	All Other											
Duggan Mary Md	All Other											
Saito-Schachner Ana Yuri Md	All Other											
Hughes Marianne	All Other											
Carrero Nidia R Md	All Other											
Pellegrino Maria Md	All Other											
Sibinga Nicholas E S Md	All Other											
Akalin Enver Md	All Other											
All Med & Rehab Of New York	All Other											
Gilbert Richard Md	All Other											
Abdullah Medical Pc	All Other											
Emili Gregory Md	All Other											
Fernandez Garcia Aracelis D A	All Other											
Clarick Robert Harrison Md	All Other											
Verrier J Ronald Md	All Other											
Agard-Henriques Bernadette N	All Other											
Ratau Michelle C Md	All Other											
Landzberg Kim Starer Md	All Other											
Mazarin Gregory I Md	All Other											
Freeman Irene Cnm	All Other											
Newman-Zitka Barbara A Md	All Other											
Clark Cheryl L Md	All Other											
Mohammad Sajjad	All Other											
Kobeckis Elizabeth Carpio	All Other											
Kaplan Alexander V Md	All Other											
Mbekeani Joyce	All Other											
Naing Andrew Md	All Other											
Culliford Andrea N Md	All Other											



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Participating in Projects												
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii	
Reddy Suman Mandadi Md	All Other											
Haynes Hilda Althea	All Other											
Del Rio Marcela Md	All Other											
Shepardson Alethea K	All Other											
Levi Peter Md	All Other											
Patel Rajesh Manharbhai Md	All Other											
Hardin John Avery Md	All Other											
Loeb Sheila L Cnm/Mmc	All Other											
Napolitano Antonio Md	All Other											
Allison Karen Melanie Md	All Other											
Weigle Mark Raymond Md	All Other											
Win Khin Khin	All Other											
Union Comm Health Ctr Inc	All Other											
Banks Erika Heidi Md	All Other											
Success Counseling Svcs Inc	All Other											
Palma Eugen Md	All Other											
Valdivia Ana Y Md	All Other											
Stein Daniel Thomas Md	All Other											
Indelicato Rose Ann	All Other											
Goldstein Daniel Jacob Md	All Other											
Sharafkhah Martin Md	All Other											
Beira Richard Joseph Md	All Other											
Asif Ahmed Md	All Other											
Limani Robert B Md	All Other											
Okonta Benjamin C Md	All Other											
Havranek Thomas George Md	All Other											
Nachmann Dennis S Dpm	All Other											
Rothman Lisa	All Other											
Yuabov Boris Dpm	All Other											
Doctors United	All Other											
Cunningham Chinazo Opia Md	All Other											
Lwin Lin Nyunt Md	All Other											
Kiyici Aylin Md	All Other											
Harris Joseph Md	All Other											
Beier Sharon Rose Md	All Other											
Prior Boyer Marianne T	All Other											



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Participating in Projects													
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii		
Plachta Leslie	All Other												
O'Connor Eileen	All Other												
Boltin Patricia	All Other												
Bistriz Janice Np	All Other												
Russo Marian Angela Md	All Other												
Calvary Hha & Hospice Care	All Other												
Schiffer Todd Jay Md	All Other												
Mian Umar Khalil Md	All Other												
Posner Jonathan	All Other												
Alfieri Donna Marie Dpm	All Other												
Markhasina Inna Md	All Other												
Crofford Marsha J Md	All Other												
New York Bronx Pediatric Med	All Other												
Herman Craig	All Other												
Einstein Mark Howard Md	All Other												
Milan Felise B Md	All Other												
Latzman Bryan Russell Md	All Other												
Chabon Brenda Phd	All Other												
Rotenberg Ohad David Md	All Other												
Cook Heather Tiffany Md	All Other												
Rosing Mark Alan Md	All Other												
Whang Eugene J Md	All Other												
Slawomir Malendowicz Md Pc	All Other												
Dayal Ashlesha	All Other												
Fedrick Joseph Anthony Md	All Other												
Putterman Chaim Md	All Other												
Lee Sunhee	All Other												
Shuter Jonathan Md	All Other												
Igel Gerard J Md	All Other												
Ravi Srinivas Marellapudi Md	All Other												
Kwon Elizabeth Hyun-Mi Md	All Other												
Sawitz Karen D Md	All Other												
Roitberg Daphne Md	All Other												
Uma D Ratakonda Md Pc	All Other												
Manwani Deepa Girdharlal Md	All Other												
Levi Daniela Md	All Other												



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Participating in Projects												
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii	
Kulsakdinun Chaiyaporn Md	All Other											
Elsinger Elisabeth	All Other											
Campbell Caron Michelle Md	All Other											
Balar Nilesh Naran Md	All Other											
Bermudez Aramis Antonio Md	All Other											
Galvin Catherine Anne	All Other											
Lam Hao	All Other											
Orentlicher Rona Judith Md	All Other											
Fried Robert Edward Md	All Other											
Klestzick Harold N Md	All Other											
Bonanno Joseph	All Other											
White Michael James Md	All Other											
Rodriguez Isabel C Md	All Other											
Santhanam Hema L	All Other											
Comm Assoc Progress Dominica	All Other											
Niremberg Moyses Md	All Other											
Sperling Karen Ellen Md	All Other											
Daguilh Marie-Louis F Md	All Other											
Kim Paul Hyungchul	All Other											
Hackley Barbara Cnm	All Other											
Sheindlin Jonathan A Md	All Other											
Vida Family Services Inc	All Other											
Mathur Manuja Md	All Other											
Villanueva Hugo J Md	All Other											
Guillaume Carl Md	All Other											
Grant Carol A Md	All Other											
Wald-Cagan Paulette	All Other											
Hassan Khaled A Md	All Other											
Brown Collete	All Other											
Dunner Ricardo Orlando Md	All Other											
Walsh John	All Other											
Howard Tomasz	All Other											
Mccoy Wanda	All Other											
Bonadonna Susan E Md	All Other											
Kmn Pharmacy Corp	All Other											
Thau Andrea	All Other											



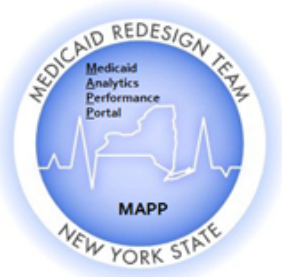
**New York State Department Of Health
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* Safety Net Providers in Green

Participating in Projects												
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii	
Sherman Jerome	All Other											
Schuettenberg Susan	All Other											
Richter Scott	All Other											
Canellos Harriette	All Other											
Adamczyk Diane	All Other											
St Barnabas Obgyn Pc	All Other											
Ricci Zina J Md	All Other											
Dudek Ronald D Md	All Other											
Mann Ranon E Md	All Other											
Rieder Jessica Md	All Other											
Project Renewal	All Other											
Herbsman Neil Md	All Other											
Comprehensive Community Pediatrics	All Other											
Sasson Michelle	All Other											
Madu Assumpta Agoucha Md	All Other											
Thomas Sherlan Angela	All Other											
Heptulla Rubina A Md	All Other											
Sosinsky Jeffrey H Md	All Other											
Perlstein David A Md	All Other											
Carlese Anthony J Do	All Other											
Sands Brenda M	All Other											
Wright Rodney L Md	All Other											
Sanyal Rajat S Md	All Other											
Rivas Yolanda Md	All Other											
Tellus Francois G Md	All Other											
Makolo Eric T Md	All Other											
Pollack Staci E Md	All Other											
Devore Nancy Cnm	All Other											
Bronx Center Rehab & Hlth Car	All Other											
Silberstein Laurie Cnm	All Other											
Griffith Sharon L Md	All Other											
Pintauro Robert	All Other											
Rahman Riaz	All Other											
Wong Chui Fan Do	All Other											
Neil Emancia Patricia Md	All Other											
Gayle Eric George Md	All Other											



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* Safety Net Providers in Green

Participating in Projects												
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii	
Perilli Gaetano Md	All Other											
Osborne Olive Clarice Md	All Other											
Ritchin Andrea Ko Md	All Other											
Neretin Nicole	All Other											
Hart Douglas Md	All Other											
Abadir-Hallock Michelle	All Other											
Shapiro Alan	All Other											
Whitney Kathleen	All Other											
Hameedi Faiq Ali Md	All Other											
Schlesinger Kathie	All Other											
Schreiber Klaus	All Other											
Albulak Mehmet Kerim Md	All Other											
Gbur Maria S Md	All Other											
Sedlackova Ludmila	All Other											
Gonzalez Leticia Md	All Other											
Chin Tin Sik	All Other											
Rubin Michael Benjamin Md	All Other											
Marini Robert Anthony Md	All Other											
Guha Chandan Md	All Other											
Dassa Gabriel L Md	All Other											
Benanti Michael J Md	All Other											
Asfaw Zergabachew Md	All Other											
Akalonu Augustine T Md	All Other											
Exponents Inc	All Other											
Puente Anibal O Md	All Other											
Samuelson Sana Md	All Other											
Farah Samer Md	All Other											
Koenigsberg Tova C Md	All Other											
Gonzalez David Md	All Other											
Mantello Ginny	All Other											
Schechter Miriam B Md	All Other											
Benenson Blanche S Md	All Other											
Yu Jennifer Chua Md	All Other											
Riska Paul F Md	All Other											
Lefevre Cluny P Do	All Other											
Dinces Elizabeth A Md	All Other											



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Participating in Projects													
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii		
Stumacher Richard L Md	All Other												
Avedissian Haroutiun C Md	All Other												
Gonzalez Angela E Md	All Other												
Deluca Joseph Peter Md	All Other												
Hudes Golda Md	All Other												
Wasserstein Melissa Pittel Md	All Other												
Monteverde Barbara Ann	All Other												
Etelson Debra H Md	All Other												
Haskes Lloyd Partman	All Other												
Smotkin David Md	All Other												
Callard Helana Lynn	All Other												
Pana-Sarmiento Remedios	All Other												
Jacobson Mark	All Other												
Gabelman Gary Steven Md	All Other												
Fishbach Mitchell Md	All Other												
Jackson Arthur Crawford Md	All Other												
Biagiotti Wendy	All Other												
120-50-9899120-50-9biagiotti Emilio	All Other												
Sconzo Denis Thomas	All Other												
Fried Philip Md	All Other												
Teplitz Ellen	All Other												
Fitzgerald Regina Marie	All Other												
Merer Michelle	All Other												
Hanley Ann Elizabeth Md	All Other												
Bernstein Karen E Md	All Other												
Cajigas Antonio	All Other												
Coyle Christina	All Other												
Jones Joan	All Other												
Epstein Carol A Md	All Other												
Pawl Nancy	All Other												
Krumerman Andrew K Md	All Other												
Avanzato Anthony Md	All Other												
Baghizadeh-Toosi Babak Md	All Other												
Forti Rene Josephine Md	All Other												
Tolentino Altagracia Md	All Other												
Wollowitz Andrew Md	All Other												



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* Safety Net Providers in Green

Participating in Projects												
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii	
Tizer Karen	All Other											
Pomerantz Daniel Harold Md	All Other											
Wildfeurer Olga Md	All Other											
Costas-Katz Carmen Silvia Md	All Other											
Ansari-Ezabodi Amir Md	All Other											
Filipkowski Anna	All Other											
Lubrano Arcangelo Aldo	All Other											
Long Sharps Paige Lynette	All Other											
Mathisson Kevin	All Other											
Naomi Kunin Md Pc	All Other											
Park Jung	All Other											
Dilorenzo James C Md	All Other											
Minsky Lloyd	All Other											
Berk Lee Adam Md	All Other											
Ross Donald Md	All Other											
Greenberg Jonathan M Md	All Other											
Gellen Judit Md	All Other											
Huang Hui-Li Md	All Other											
Goodman Wendy Md	All Other											
Stegnajic Arsen Md	All Other											
Jacoby John	All Other											
Finegold Ira Md	All Other											
Deforest Pamela Michelle Md	All Other											
Lieman Harry Jay Md	All Other											
Santos Roderick Mallorca Md	All Other											
Hazan Valerian Md	All Other											
Ghavamian Reza Md	All Other											
Beyer Paul H Do	All Other											
Amendola-Sekinski Paula A Md	All Other											
Ha Conellia Md	All Other											
Murray Gloria L Cnm	All Other											
Wroblewski Roselyn Marza	All Other											
Tang Ian Tsai-Leu Md	All Other											
Reeves Lisa J Md	All Other											
Moses Melanie Md	All Other											
Lipton Michael L Md	All Other											



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Participating in Projects												
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii	
Gruenberg Tammy R Md	All Other											
Gillespie Ginger Md	All Other											
Sindhvani Rajeev Md Pllc	All Other											
Harrison Ellen A Md	All Other											
Berk Steven I Md	All Other											
Suecoff Stacey A Md	All Other											
Park Steven Young Md	All Other											
De Oliveira Paolo S Rn	All Other											
Alexander Infusion Llc	All Other											
Sharma Jayendra R Md	All Other											
Joo Pablo A Md	All Other											
Goez Juan	All Other											
Oruwariye Tosan N Md	All Other											
Mckee Melissa D Md	All Other											
Gupta Sandeep Md	All Other											
Rosenzweig Robert Lloyd Md	All Other											
Pellegrino Christine M Md	All Other											
Metalios Eva E Md	All Other											
Leong Christopher W-K Md	All Other											
Ihemaguba Michael O Md	All Other											
Bernard Elizabeth Mary Rn	All Other											
Wong Ping Md	All Other											
Tomer Yaron Md	All Other											
Leo John Michael Md	All Other											
Lim Sylvia W Md	All Other											
Kokotos Faye Md	All Other											
Daley Lisa M Md	All Other											
Baron Lisa Colleen Md	All Other											
Agregado Angeline M Md	All Other											
Kostakos Katherine Md	All Other											
Pass Robert Harrison Md	All Other											
Green David Alan	All Other											
Vassallo Charles J Md	All Other											
Rabadi Mazan Eid Md	All Other											
Hervada Teresa Md	All Other											
Mejia Fernando Md	All Other											



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Participating in Projects												
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii	
Bonoan Jose Tadeo M Md	All Other											
Aquino Suzanne Lei	All Other											
Sanger Heidi Scott	All Other											
Rajdev Lakshmi N Md	All Other											
Lamour Jacqueline M Md	All Other											
Triantafillou Nicholas G Md	All Other											
Travin Mark I Md	All Other											
Barry I Finkelstein Dpm Pllc	All Other											
St Mary'S Comm Care Prof Inc	All Other											
Neglio Roseanne Md	All Other											
Marrero Lisa Anne Md	All Other											
Leyvi Galina Md	All Other											
Kornblau Dina H Md	All Other											
Cuebas Luisette Cnm	All Other											
Jones Harriet Ivy Md	All Other											
Haut Sheryl Md	All Other											
Walker-Seymore Julienne A	All Other											
Petersen Bert M Jr Md	All Other											
Gratch Mary Matilda Md	All Other											
Biggs Jacqueline C V Cnm	All Other											
Gallegos Juanita Guzman	All Other											
Rameshwar Karamchand Md	All Other											
Capiro Rodney Md	All Other											
Savel Richard H Md	All Other											
Fink-Levine Nanci Md	All Other											
Lorenzo Mari Gem	All Other											
Campolattaro Brian N Md	All Other											
Correa Nereida Md	All Other											
Bulsara Girish M Md	All Other											
Bendich Galina Md	All Other											
Patel Mayank	All Other											
Patti Ernest Frank Md	All Other											
Szabo Edith G Md	All Other											
Pan Edwin Md	All Other											
Wiltz Mauricio J Dds	All Other											
Savitz Donald Alfred Iii Md	All Other											



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Participating in Projects													
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii		
Hakimian Navid Md	All Other												
Bickoff Corey Ian	All Other												
Bernard Marguerite Grace Md	All Other												
Sigal Samuel Harold Md	All Other												
Walsh Margaret Mary	All Other												
Pinon Miriam Wroblewski	All Other												
Prine Linda Whisler	All Other												
Kuo Dennis Yi-Shin Md	All Other												
Pioneer Homecare Corp	All Other												
Diaz Antonio Salvador Y Md	All Other												
Cohen Bruce Charles Md	All Other												
Campbell Bruce G Md	All Other												
Aquino Melinda Anne	All Other												
Wolintz Robyn Joy Md	All Other												
Tinger Alfred Md	All Other												
Fletcher, Fnp Debbian	All Other												
Perry-Bottinger Lynne V Md	All Other												
Mcdonald Thomas V Md	All Other												
Gold Richard Elliott Do	All Other												
Levy Daniel Kenneth Md	All Other												
Miller Marian Phyllis Md	All Other												
Bastien Alexandra Md	All Other												
Vitti Michael Joseph Md	All Other												
Rosen Zachary B Md	All Other												
Kile Kristopher Trenton	All Other												
Bar Ada Md	All Other												
Farris Edmund Paul Jr Md	All Other												
Rogan Donna M Md	All Other												
Taylor Allison Md	All Other												
Warman Karen L Md	All Other												
Sullivan Christina K Md	All Other												
Liburd Jennifer D Md	All Other												
Henry Donna Marie Md	All Other												
Diaz Alan	All Other												
Harrison Roslyn L	All Other												
Kaufman Alan	All Other												



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Participating in Projects												
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii	
Levie Mark D Md	All Other											
Rubin Brian D Md	All Other											
Sayseng Lolita A Md	All Other											
Dirusso Stephen Michael Md	All Other											
Bharucha Stephen B Md	All Other											
Siciliano Donna	All Other											
Cortijo Amarilys R Md	All Other											
Kurstein Danuta Md	All Other											
Orgel Marc Lawrence Md	All Other											
Klainbard Peter	All Other											
Goldner Eli Robert Md	All Other											
Graf Alisa J	All Other											
Mastrantonio John Joseph	All Other											
Berkenblit Robert Gary Md	All Other											
Song Jing Md	All Other											
Gonzalez Angel Md	All Other											
Berman-Billig Marcia Md	All Other											
Agbonkpolo Francis O O	All Other											
Tepler Ira Ashley Md	All Other											
Garvey Richard Charles Md	All Other											
Lippman Eric Scott Md	All Other											
Arens Raanan Md	All Other											
Rahmani Kamran Md	All Other											
Nachman Sami Albert Md	All Other											
Miller Laurence Charles Md	All Other											
Lipsitz Evan Coulson Md	All Other											
Barakat Firas Lutfi Md	All Other											
Malik Rubina Abdul Md	All Other											
Chavez Aldo Edmundo Md	All Other											
Arnsten Julia Hope Md	All Other											
Garry David John Md	All Other											
Selzer Jonathan David I Md	All Other											
Castellano Michael Leo Md	All Other											
Beil Robert Scott Md	All Other											
Ratech Howard	All Other											
Tanaka Kathryn	All Other											



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Participating in Projects													
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii		
Weidenheim Karen	All Other												
Bellinson Susan	All Other												
Moleti Carole Cnm	All Other												
Gerardi Paul Md	All Other												
Dire J Leonard Md	All Other												
Gentilucci Marco Md	All Other												
Cohrssen Andreas Md	All Other												
Slotwiner-Nie Peter K Md	All Other												
Project Samaritan Hlth Svcs I	All Other												
Hinson Raymond	All Other												
Pimentel Edgar Andrew Md	All Other												
Nissinoff Jeffrey Md	All Other												
Gopal Sireen Murari Md	All Other												
Farooqui Syeda Saleha Md	All Other												
Sidoti Eugene John Jr	All Other												
Posner Joel Ira Md	All Other												
Kim Christine M	All Other												
Mikolay Linda Ruth	All Other												
Bookner Elissa Michele Md	All Other												
Katz Barrett J Md	All Other												
Klie Thomas Ernst Md	All Other												
Gunzenhauser Jeffrey Md	All Other												
Jean-Jeune Linotte	All Other												
Orjuela Hernando Md	All Other												
Alsalam Mourhege Matta Md	All Other												
Lee Conroy Shaw Md	All Other												
Moline Clelia Elisabeth Md	All Other												
Bieri Phyllis L Md	All Other												
Sussman Arlene Md	All Other												
Walker Yvette Lorita Md	All Other												
Alonso Reynaldo Hilario Md	All Other												
Mendola Antony J Md	All Other												
Haughey Marianne Teresa Md	All Other												
Baccellieri Angelo Md	All Other												
Brown Noel Christopher Md	All Other												
Stein David Franklin Md	All Other												



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Participating in Projects												
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii	
Rabinowitz Michael Ray	All Other											
Minarik Marlene	All Other											
Holden Lynne M Md	All Other											
Badillo Mary Elizabeth Md	All Other											
Fishman Charles L Md	All Other											
Bestcare Inc	All Other											
Carr Samuel Stephen Dpm	All Other											
Lyo Rosie Yen-Cho Md	All Other											
Kinkhabwala Milan M Md	All Other											
Holtzman Lawrence Steven Md	All Other											
Samameh Nedal	All Other											
Murphy Daniel G Md	All Other											
Klugman Susan Debra Md	All Other											
Budd Joan Elizabeth Md	All Other											
St Christophers Inn Inc	All Other											
Owusu-Ansah Philip Md	All Other											
Polistina Dean Carl Md	All Other											
Bodner William R Md	All Other											
Nweke-Chukumerije Obiageli Md	All Other											
Karwa Manoj L Md	All Other											
Yuvienco Maria Z L Md	All Other											
Ozuah Maria Theresa P	All Other											
Jorde Ulrich P Md	All Other											
O'Connell Daniel B Md	All Other											
Appel Curtis Md	All Other											
Kaul Mohini Md	All Other											
Sharfuddin Muhammad S Md	All Other											
Shamamian Peter	All Other											
Brook Allan L Md	All Other											
Emralino Feliciano F Md	All Other											
Bailey-Ingram Michele L Md	All Other											
Bowen Shawn K Md	All Other											
St Barnabas Nh Adhc	All Other											
Weiss Louis Martin Md	All Other											
Bernstein Peter Samuel Md	All Other											
Portzline Thomas S Md	All Other											



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Participating in Projects													
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii		
Kligler Benjamin Eli Md	All Other												
Lawes Keith A Md	All Other												
Reddy Allareddy V K Md	All Other												
Levitt Margaret Md	All Other												
Verna Yves Georges Md	All Other												
Okpalanma Chika Md	All Other												
Reyes Maria Julieta G Md	All Other												
Erllich Elyse Robin Md	All Other												
Abdo Farid Fawzi Md	All Other												
Karpinos Robert D Md	All Other												
Ilowite Norman T Md	All Other												
Feldmesser Marta Lois Md	All Other												
Erroa Manuel De Jesus Md	All Other												
Garcia Hortencia Cecilia Md	All Other												
Greenberg Eliezer Dpm	All Other												
Deluca Richard Vincent Md	All Other												
Boniuk Jonathan Daniel Md	All Other												
Tattelman Ellen P Md	All Other												
Adam Muhammad Sanni Md	All Other												
Klion Mark J Md	All Other												
Rico Marta Md	All Other												
Ostrer Harry Md	All Other												
Smith Richard V Md	All Other												
Stevens David M Md	All Other												
Rich Andrea Md	All Other												
Naqvi Shehla Y Md	All Other												
Au Sophia S Md	All Other												
White Deborah J Md	All Other												
Tsamparlis Nicholas Gregory Md	All Other												
Halberstam Meyer S Md	All Other												
Benoit Marcel M Md	All Other												
May Helen Md P Lic	All Other												
Mclean-Long Carol Md	All Other												
Sanders Barbara Hunter	All Other												
Guilbe Rose M Md	All Other												
Alpert Peter Md	All Other												



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Participating in Projects													
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii		
Matthews Gerald J Md	All Other												
Torres Janette A Md	All Other												
Lurio Joseph Glen Messner Md	All Other												
David Jonathan Md Pc	All Other												
Rathi Dwarka P Md	All Other												
Paul Evelyne M Md	All Other												
Strouthides Charles M Md	All Other												
Gaughan Gerald F Md	All Other												
Catanese Dominic J Dpm	All Other												
Rosenberg Stuart Owen	All Other												
Lee Jonathan	All Other												
Lee Elizabeth	All Other												
Bradlow Jonathan Avery Md	All Other												
Geisler Warren W Md	All Other												
Woo Danny	All Other												
St Louis Ronald Md	All Other												
Deleon Samuel Anthony Md	All Other												
Gross Paul R Md	All Other												
Lefrancois-Haber Darlene A Md	All Other												
Atac Bulent S	All Other												
Herzog Gary Do	All Other												
Fruitman Edward	All Other												
Scharf Bradley Hal Md	All Other												
Selfhelp Special Fam Hc Inc	All Other												
Madhava Valsa S Md	All Other												
Barzilai Nir Md	All Other												
Benacquista Teresa Md	All Other												
Levy Paul Arthur Md	All Other												
Bainbridge Nh & Rehab Adhc	All Other												
Astor Home For Children Fbt	All Other												
Garan Ared	All Other												
Dela Cruz Sonia Bengzon Md	All Other												
Zeleznik Jomarie Md	All Other												
Institute For Comm Living Inc	All Other												
Trauzzi Stephen Md	All Other												
Rosenstein Maury Md	All Other												



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Participating in Projects													
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii		
Giang William K Md	All Other												
Romano Jacques Md	All Other												
Diaz Maria C Md	All Other												
Carrozzi Gianni Md	All Other												
Becker Karen A Md	All Other												
Goodman Robert L Md	All Other												
Gotham Per Diem Inc	All Other												
Casa Promesa Rhcf Inc Snf	All Other												
Hunter-Brown Deborah S Md	All Other												
Gamzel Ny Inc	All Other												
Meyer Robert H Md	All Other												
Doyle Howard R Md	All Other												
Morelli Charles M	All Other												
Dietrich Marianne Md	All Other												
Essien Ralph B Md	All Other												
Rasmussen Anne B Md	All Other												
Yu Lio Md	All Other												
Murray Margaret Md	All Other												
Sullivan Catherine L Md	All Other												
Teffera Fassil Md	All Other												
Comunilife Mental Health Cl	All Other												
Wolf Steven Md	All Other												
Crandall Jill Md	All Other												
Gabler Andrew S Md	All Other												
Nyer Kenneth Lloyd Md	All Other												
Trans Care New York Inc	All Other												
Swiderski Deborah M Md	All Other												
Ross Alan I Md	All Other												
Nduka Ijeoma N Md	All Other												
Wachs Eric A Dmd	All Other												
Jewish Bd Fam & Child Gan Icf	All Other												
Weltman David I Md	All Other												
Ozuah Philip Oranye Md	All Other												
Rodriguez Consuelo	All Other												
Volterra Fabio Md	All Other												
Wilson Arnold Brett Md	All Other												



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Participating in Projects													
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii		
Devine Patricia A Md	All Other												
Gela Boguslawa D Md	All Other												
Bar Mordechai Fenikel Md	All Other												
Dunn Barbara N Md	All Other												
Itzkoff Roberta L Md	All Other												
Mintah Joseph Kyei	All Other												
Amurao Aurora A Md	All Other												
Halpern Michele Md	All Other												
Kaufmann Mark Md	All Other												
Olsewski John M Md	All Other												
Rao Narasinga P Md	All Other												
Beitler Allison J Md	All Other												
Schwartz Jonathan Meier Md	All Other												
Laitman Robert S Md	All Other												
Lai Katherine M Dpm	All Other												
Mutone Michael Christopher Md	All Other												
Ohajekwe Ogedi A Md	All Other												
Reichman Edward I Md	All Other												
Fethke Eric Daniel Md	All Other												
Divito Joseph Jr Md	All Other												
Rynjah Eva H Md	All Other												
Santos Maria Teresa M Md	All Other												
Yearwood Renee D Od	All Other												
Sacco Joseph P Md	All Other												
Francois Max Pierre Md	All Other												
Saint-Preux Jean Marie Carl M	All Other												
Stein Jeffrey Leonard Md	All Other												
Tamarin Frank Md	All Other												
Landy Robert Jay Dpm	All Other												
St Barnabas Nursing Home	All Other												
Miller Donald Scott Md	All Other												
Rosa Daniel Md	All Other												
Janis Marc C Md	All Other												
Maisel Louis M Md	All Other												
Shein David M Mnd	All Other												
Dicpinigaitis Peter V Md	All Other												



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Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii		
Angioletti Lee Mitchell Md	All Other												
William Laurence Md	All Other												
Parish Sharon Md	All Other												
Bhola Anita Md	All Other												
Family Foot Care New Rochelle	All Other												
Monas Habib Md	All Other												
Gobikrishna Ariaratnam Md	All Other												
Agho Peter Md	All Other												
Hoffman Neal David Md	All Other												
Schneider Matthew R Md	All Other												
Weitzner Ari Leonard Md Pc	All Other												
Appel David W Md	All Other												
Lynch Gina Adriana Md	All Other												
United Bronx Parents Inc Ai	All Other												
Mamtora Pankaj Kanji Md	All Other												
Gevirtz Clifford M Md	All Other												
Dave Devang Md	All Other												
Riess Iwona A Md	All Other												
Lis Ronald J Md	All Other												
Throgs Neck Extended Care Fac	All Other												
Friedman Alan S Md	All Other												
Zangaglia Tanya Diana	All Other												
Woroch Roman S Md	All Other												
Leibman A Jill Md	All Other												
Petrie Ferell J Johnson	All Other												
St Vincent Depaul Res Adhc	All Other												
Chacko Varughese P Md	All Other												
Yee Lily Fong Cho Md	All Other												
Levine Evan S Md	All Other												
Laks Mitchell P Md	All Other												
Bengualid Victoria Md	All Other												
Michnovicz Jon J Md	All Other												
Gucalp Rasim Md	All Other												
Fineberg Susan Ann Md	All Other												
Villi Roger A Md	All Other												
Dichter Robert H	All Other												



**New York State Department Of Health
Delivery System Reform Incentive Payment Project**

DSRIP Implementation Plan Project

SBH Health System (PPS ID:36)

* Safety Net Providers in Green

Participating in Projects												
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii	
John C Megarr Rehabilitation	All Other											
Lowe Teresa Ann Od	All Other											
Drucker Perry Dean Md	All Other											
Foreman Hyacinthe Monica T Md	All Other											
Walter Eric G Dpm	All Other											
Roberts Jeffrey H Md	All Other											
Anderson Matthew Robert Md	All Other											
Khatiwala Vijay V Md	All Other											
Mumford James M Md	All Other											
Conifer Park	All Other											
Arms Acres	All Other											
Herzberg Gilbert Z Md	All Other											
Areba Casriel Institute	All Other											
Newell Rosanne M Md	All Other											
Morris Heights Hlth Ctr Ai	All Other											
Shear Mitchell Barry Md	All Other											
Cohen Seth A Md	All Other											
Wharton Ronald H Md	All Other											
Liriano Octavio Antonio Jr Md	All Other											
Vallejo Doris Md	All Other											
Sadarangani Gurmukh J Md	All Other											
Enriquez Eduardo R Md	All Other											
Driggs Carlos F Md	All Other											
Eviatar Joseph Alexander Md	All Other											
Koster Harry Robert M Md	All Other											
Klapper Philip Jacob Md	All Other											
Katz Howard Victor Md	All Other											
Odyssey House Of New York	All Other											
Mokrzycki Michele Md	All Other											
Hopkins Arthur J Md	All Other											
Abrams Steven B Md	All Other											
Mohandas Kala Md	All Other											
Rosenfeld Nathan S Md	All Other											
Eisner Yvonne	All Other											
Ghosh-Hazra Kabita Md	All Other											
Pollack Simeon Md	All Other											



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SBH Health System (PPS ID:36)

* Safety Net Providers in Green

Participating in Projects													
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii		
Balikcioglu Abdo Md	All Other												
Najara Julia E Md	All Other												
Engelbrecht David Md	All Other												
Salama Meir Md	All Other												
Francis Rozelle A Od	All Other												
Keiser Harold D Md	All Other												
Michaelis W Roy Md	All Other												
Angioletti Louis Scott Md	All Other												
Maw Myo Md	All Other												
Kitson Kwame A Md	All Other												
Epstein Steven B Md	All Other												
Gruber Peter J Md	All Other												
Hamiduddin Zoovia Md	All Other												
Jarosz Cathy Julia Md	All Other												
Abbott House Inc	All Other												
Patel Sharad K Md	All Other												
Fleischmann Jonathan D Md	All Other												
Johnson Michael Norman Md	All Other												
Goldberg Neil Md	All Other												
Alderman Elizabeth M Md	All Other												
Telzak Edward Elliot Md	All Other												
Antonelle Robert William Md	All Other												
Gropper Charles A Md	All Other												
St Christopher-Otilie Richmo	All Other												
St Louis Michele Md	All Other												
Unique People Svcs Vyse Ave	All Other												
Comprehensive Care Mgt D&T Ct	All Other												
Eng Nelson Do	All Other												
Bastidas Jairo A Dds	All Other												
Charney Richard Md	All Other												
Gomez Maria Fernanda Md	All Other												
Balentine Jerry Ray Jr Md	All Other												
Sue Young-Jin Md	All Other												
Messinger David B Md	All Other												
Calderon Roberto Md	All Other												
Feldman Richard Michael Md	All Other												



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* Safety Net Providers in Green

Participating in Projects													
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii		
Lederman Jeffrey A Md	All Other												
Salomon Danielle Md	All Other												
Hoffman Anthony David Md	All Other												
Rosenberg Margaret S Md	All Other												
Thomas Silburn Wilson Md	All Other												
Molina Maritza Md	All Other												
Lesnewski Ruth F Md	All Other												
T R I Center Inc	All Other												
Mchugh Marlene Elizabeth Fnp	All Other												
Ballaban-Gil Karen Md	All Other												
Segan Scott Md	All Other												
Swartz Jonathan A Md	All Other												
Palladia Inc	All Other												
Goldstein Harold L Dpm	All Other												
Gheorghiu Olimpia Tintea Md	All Other												
Davis Robert L Md	All Other												
Episc Mis Soc Morris Ave Icf	All Other												
Lee Wayne Md	All Other												
Davitt Michelle M Md	All Other												
Campbell Andrew Dpm	All Other												
Romano Christopher J	All Other												
Immordino Frances Mary J Md	All Other												
Sellinger Catherine Ryan Md	All Other												
St Christophers Otilie Kew	All Other												
Silverman Marc M Md	All Other												
Suggs William D Md	All Other												
Corpuz Marilou Obillo Md	All Other												
Uehlinger Joan M Md	All Other												
Goez Emilio A Dpm	All Other												
Maseda Nelly M Md	All Other												
Spivack Simon D Md	All Other												
Shliozberg Jenny Md	All Other												
Zingman Barry S Md	All Other												
Sarah Neuman Ctr Hlth & Rehab	All Other												
Kogan Melanie G Md	All Other												
Stein Marjorie W Md	All Other												



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* Safety Net Providers in Green

Participating in Projects													
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii		
Sofair David	All Other												
Gindi Michael D Md	All Other												
Quarry Road Emergency Svcs Pc	All Other												
Schwalb Murray David Md	All Other												
Kamen Stewart M Dpm Pc	All Other												
Frei Gill Leor Md	All Other												
Casino Joseph E Md	All Other												
Leviton Ira Md	All Other												
Kreutzer Eric R Md	All Other												
Hwang Haeyoung Ko	All Other												
Lehach Joan Md	All Other												
Jagust Marcy Md	All Other												
Golden Owen Md	All Other												
Meisher Irina Md	All Other												
Vorchheimer David A Md	All Other												
Montefiore Medical Ctr Ai	All Other												
Shacker Peter L Md	All Other												
Keller Peter Karl Md	All Other												
Afran Scott Ian Md Pc	All Other												
Haber Patricia Luise Md	All Other												
Debello John A Dpm	All Other												
Community Resrc Ctr Apt 6f	All Other												
Moser Stuart W Md	All Other												
Costley-Hoke Karen M Md	All Other												
Maffucci Leonard Md	All Other												
Heyligers Bert R Md	All Other												
Caine Steven Michael	All Other												
Weingarten-Arams Jacqueline S	All Other												
Mojtabai Shaparak Sedigheh Md	All Other												
Shabsigh Ridwan Md	All Other												
Patrick Sharon Lynne Md	All Other												
Venable Cassandra E Md	All Other												
Broyde Haramati Linda Md	All Other												
Levin Terry L Md	All Other												
Haramati Nogah Md	All Other												
Bernstein Alan L Md	All Other												



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SBH Health System (PPS ID:36)

* Safety Net Providers in Green

Participating in Projects												
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii	
Feghali Joseph G Md Pc	All Other											
Rozenblit Alla Md	All Other											
Freddo Lorenza Md	All Other											
Nicoleau Christine Md	All Other											
Gonzalez Eulogio Md	All Other											
Shookster Linda A Md	All Other											
Village Center For Care Adc	All Other											
Holder Jonathan L Md	All Other											
Gupta Veena Md	All Other											
Fox Norris Md	All Other											
Rodriguez Jose I Md	All Other											
Berkower Alan Stewart Md	All Other											
Hertan Hilaryu Ian Md	All Other											
Ahmed Abdurhman Md	All Other											
Wachs Jane Zimetbaum Md	All Other											
Frost Andrei Md	All Other											
Schumann Marc Seth-Jon Dpm	All Other											
Jacobs Laurie Gail Md	All Other											
Greenwald David A Md	All Other											
Saftchick Stuart L Md	All Other											
Clark Elizabeth M Md	All Other											
Coombs Kenneth E Dpm	All Other											
Jewish Hm & Hosp For Aged Adc	All Other											
Wilkins Robert Md	All Other											
Plummer Robert L Md.,Facs.,Pc	All Other											
Minamoto Grace Y Md	All Other											
Levine Steven Barry Md	All Other											
Keltz Theodore N Md	All Other											
Schorr-Lesnick Beth Md	All Other											
Bay Park Ctr Nursing & Rehab Adhc	All Other											
Advocates Svc BI Multihan Riv	All Other											
Fox Amy S Md	All Other											
Rodriguez Bartholome Md	All Other											
Cahill Linda Md	All Other											
Cynamon Jacob Md	All Other											
Jesmajian Stephen H Md	All Other											



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* Safety Net Providers in Green

Participating in Projects													
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii		
Siegel Cary Scott Md	All Other												
Caldararo Sara Md	All Other												
Koenig Paul Md	All Other												
Polcari Francis Md	All Other												
Driscoll M Catherine Md	All Other												
Cah Skip Of New York Inc	All Other												
Goldman Robin Md	All Other												
Cohen Robin Suzette Md	All Other												
Mirels Hilton Md	All Other												
Lucariello Richard Joseph Md	All Other												
Belamarich Peter F Md	All Other												
Futterman Donna C Md	All Other												
Ripinsky Sharon	All Other												
Auricchio John Steven Dpm	All Other												
Gupta Anil Md	All Other												
Fleisher Arlen Gary Md	All Other												
Providence Rest Non Occ	All Other												
Della Badia John Md	All Other												
Lezcano Lazaro Gustavo Md	All Other												
Ettlinger Hugh Marshall Md	All Other												
Parras Mary Kean Md	All Other												
Suhrland Mark J Md	All Other												
Deboccardo Graciela O Md	All Other												
Dahdouh Michelle Adele Md	All Other												
Hire Mary Lou Md	All Other												
Jean Ernst F Md	All Other												
Delaney Brian Md	All Other												
Sparano Joseph A Md	All Other												
Champion Susan Md	All Other												
Levin Henry S Md	All Other												
Catholic Guard Soc Lacombe Av	All Other												
Puerto Rican Fam Inst Icf #3	All Other												
Grantham Christopher Ashby Md	All Other												
Heinegg Philip Charles	All Other												
Tokayer Aaron Zev Md	All Other												
Realization Center Inc	All Other												



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* Safety Net Providers in Green

Participating in Projects												
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii	
Schuster Victor L Md	All Other											
Katz Steven Jay Md	All Other											
Gonzalez Orlando Jr Md	All Other											
Levine Michael Ira Md	All Other											
Soloway Bruce Harold Md	All Other											
Naik Ramesh Sidda Md	All Other											
Kalnicky Shalom Md	All Other											
Sparr Steven Allen Md	All Other											
Abbott Ira Richmond Iii Md	All Other											
Velazquez Lyzette Eileen Md	All Other											
Neuendorf James Lee Md	All Other											
Weisbard James Joseph	All Other											
Klapper Daniel Abraham Md	All Other											
Rattotti Richard Raymond Md	All Other											
Schnurmacher Center Reh & Nrs	All Other											
Coco Maria Md	All Other											
Cohen Steven R Md	All Other											
Fleischman Jay A	All Other											
Rose Louis C Md	All Other											
Johnston Belinda D Md	All Other											
Rosenbaum Pearl S Md	All Other											
Hsu Daphne T Md	All Other											
Gupta Sindhu Md Pc	All Other											
Jacob Perlow Hospice	All Other											
Jay Mermelstein Dpm Pc	All Other											
Abramowicz Elisabeth Md	All Other											
Gross Jay Md	All Other											
Dorazi Stephen Theodore Dpm	All Other											
Fojas Antonio Canizares Jr Md	All Other											
Cytryn Lawrence I Md	All Other											
Kirshenbaum Nancy W	All Other											
Antony Michael Alexander Md	All Other											
Klein Susan A Md	All Other											
Cohen Alan F Md	All Other											
Dibona Marcello Md	All Other											
Abrahams Hal Andrew Dpm	All Other											



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SBH Health System (PPS ID:36)

* Safety Net Providers in Green

Participating in Projects													
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii		
Esses David Md	All Other												
Greenstein Stuart Mark Md	All Other												
Samuels Jonathan Evan Md	All Other												
Winograd Steven M Md	All Other												
Gross Michael Md	All Other												
Woodley Walter Md	All Other												
Efiong Efiong James	All Other												
Ramirez Mark Anthony Md	All Other												
Kivell Howard Neil Md	All Other												
Racine Andrew D Md Phd	All Other												
Marion Robert Md	All Other												
Cohen Joel Stuart	All Other												
Episc Mis Soc College Ave Icf	All Other												
Levy Steven Robert	All Other												
Portello Joan K	All Other												
Schultz Jeffrey Scott Md	All Other												
Woo Myung Shik Md	All Other												
Vns Of Ny Hospice Care	All Other												
Watson Catherin Pace	All Other												
Lasala Patrick A Md	All Other												
Wallerson Donald Md	All Other												
Mandel Michael Md	All Other												
Guberman Ronald Mark Dpm	All Other												
Capps Linnea	All Other												
Bayerbach Frank Ralph Dpm	All Other												
Reinus John F Md	All Other												
Master Mumtaz Md	All Other												
Donev Irina I Md	All Other												
Neugarten Joel	All Other												
Kramer Albert Daniel	All Other												
Goldstein Steven Md	All Other												
Gumaste Vivek Md	All Other												
Marx Terry Md	All Other												
St Louis Yolaine Md	All Other												
Hall Arthur Percival Md	All Other												
Quevedo Saturnino C Jr Md	All Other												



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* Safety Net Providers in Green

Participating in Projects												
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii	
Menegus Mark A Md	All Other											
Miron Mike Md Pc Md	All Other											
Silverman Bonnie Md Pc	All Other											
Meisler Susan Md	All Other											
St Christophers-Otilie Jamai	All Other											
Davidson Lynn Md	All Other											
Wolloch Norbert Md	All Other											
Amis Edward Stephen Jr Md	All Other											
Women In Need Inc	All Other											
Franzetti Carl John Md	All Other											
Ader Michael S Md	All Other											
Charles Howard C Md	All Other											
Chazotte Cynthia Md	All Other											
Rubin David Howard Md	All Other											
Dee Kenneth R Md	All Other											
Croll James Edward	All Other											
Grayson Martha S Md	All Other											
Nnaemeka Peter Ejor Md	All Other											
Nanna Michele	All Other											
Fomberstein Barry J Md	All Other											
Gramuglia Vincent J Dpm	All Other											
Gitler David Md	All Other											
Maselli Frank Joseph Md	All Other											
Goldberg Gary L Md	All Other											
Freeman Ruth G Md	All Other											
Landsberger Ellen Md	All Other											
Monrad Ernest Scott Md	All Other											
Strelzyn Marjorie J Od	All Other											
Veit Christina Ruegsegger Md	All Other											
Schiller Robert M Md	All Other											
Campbell Deborah E Md	All Other											
D Angelo Enrico Md	All Other											
Herskovitz Steven Md	All Other											
Legatt Alan David Md	All Other											
Hewitt Ross G Md	All Other											
Berger Judith J Md	All Other											



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* Safety Net Providers in Green

Participating in Projects													
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii		
Gorski Victoria A Md	All Other												
Cadoff Evan M Md	All Other												
Marcus Peter Md	All Other												
Carrero Braulio Arismendy Md	All Other												
Thomas Mark A Md	All Other												
Ravikumar Sunita Md	All Other												
Overton Valarie Md	All Other												
Uy Rodolfo Md	All Other												
Clements Jerry Eugene Md	All Other												
Blass Joel Mitchell Md	All Other												
Andrade Joseph Ricardo Md Pc	All Other												
Weiner Francis R Md	All Other												
Mandel Ann C Md	All Other												
Levin Paul Edward Md	All Other												
Paul G Kleinman	All Other												
Dobkin Jay B Md	All Other												
Bloomfield Diane E Md	All Other												
Kresch Robert A Md	All Other												
Hershman Jack I Md	All Other												
Lerner Roy Md	All Other												
Rutman Howard Md	All Other												
Goodrich James Tait Md	All Other												
Sacolick Benzion Md	All Other												
Dimartino Nardi Joan Md	All Other												
Cohen Charmian D Md	All Other												
Miller Daniel Richard Md	All Other												
Borker Priti V Md	All Other												
Diaz Luis A Jr Md	All Other												
Berger Matthew A Md	All Other												
Merenstein Michael Laurence	All Other												
Agnant Guirlaine Leonore	All Other												
Kurtz Kenneth S Dds	All Other												
Pappas Steven W Md	All Other												
Lee Jeffrey Jung	All Other												
Dr Guerrero Luis E Md Pc	All Other												
Surks Martin I Md	All Other												



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Participating in Projects													
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii		
Azeez Selma K V Md	All Other												
Ucp Nyc Michaelangelo Apt 4f,	All Other												
Burger Steven Md	All Other												
Klar Tobi B Md Pc	All Other												
Greenberg Mark A Md	All Other												
Jaworsky Wolfgang Joseph Dpm	All Other												
Coghill Alice Victoria Md	All Other												
Mercando Anthony D Md	All Other												
Marville Jillian E Dpm	All Other												
Coupey Susan Marie Mcguire Md	All Other												
Mayers Marguerite Marie Md	All Other												
Gasinu Koku Mawusi Md	All Other												
Community Resrc Ctr Byron 1	All Other												
Mark Samuel Neelakanth Md	All Other												
Lev-Gur Michael	All Other												
Menkel Robert Adlai Md	All Other												
Rain Home Attendant Ser Inc	All Other												
Rockaway Home Attendant Serv	All Other												
Fragar Joseph D Md	All Other												
Greiger Zanolungo Paula Md	All Other												
Uliss Alan Ira E Md Pc	All Other												
Morrison Scott I Od	All Other												
Bodine Steven Md	All Other												
Abelow Arthur C Md	All Other												
Ausubel Kalman Md	All Other												
Madonna Richard James	All Other												
Karanfilian Richard G Md	All Other												
Seth Lalit Mohan Md	All Other												
Edwards Keith S Md	All Other												
Levy Judith E Md	All Other												
Gupta Krishan L Md	All Other												
Katz Henry J Md	All Other												
Vidyasagar Sujata Md	All Other												
Escher Jeffrey Ethan Md	All Other												
Institute For Family Hlth	All Other												
Mcgarry Laura Gabrielle Md	All Other												



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Participating in Projects												
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii	
Home For Aged Blind Adhc/Aadc	All Other											
Guy Ali Eraj Md	All Other											
Schwartz Charles Elias Md	All Other											
Trambert Jonathan J Md	All Other											
Wyszynski Bernard Md	All Other											
Reyes-Arcangel Fe T	All Other											
Lowe Franklin C Md	All Other											
Weiner Arthur Md	All Other											
Oksman Henry Chaim Phd Md	All Other											
Montefiore Prof Billing Group	All Other											
Cohen Sandra Goldman	All Other											
Manziona Nancy Claire Md	All Other											
Leeds Melvin Md	All Other											
Schneider Karen Lynne Md	All Other											
Stern Stuart M Dpm	All Other											
Locastro Robert M Dpm	All Other											
Difazio Louis John Md	All Other											
St Agathas 11 Hayden Circle	All Other											
Kyriakakos Anastassios Md	All Other											
Selwyn Peter Alan Md	All Other											
Protass Leon M Md Pc	All Other											
Deutsch Vicki-Jo Md	All Other											
Renvoize Guy A Md	All Other											
Hirsh Robert Md	All Other											
Cabrini Of Westchester	All Other											
Medina Emma	All Other											
Ferran-Hansard Nereida	All Other											
Mayers Martin Md	All Other											
Osborn Irene Paulita Md	All Other											
Adelglass Howard R Md	All Other											
Boafo Alex Aniapam Twum Md	All Other											
Patterson Bentley Lorene Md	All Other											
Marzano John C Dpm	All Other											
Einzig Avi Israel Md	All Other											
Fuks Joachim Md	All Other											
Edwards Joseph S Md	All Other											



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Participating in Projects												
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii	
Calamia Vincent Md	All Other											
Tartell Michael G Md	All Other											
Kim Young Whan Md	All Other											
Marsh Franklin Jr Md	All Other											
Kim Choong Whan Md	All Other											
Feingold Robert E Md	All Other											
Owens George Francis Md	All Other											
Park Kyung Sun Md	All Other											
Bello Jacqueline A Md	All Other											
Peck Rochelle L Md Pc	All Other											
Wilkins Robert Md	All Other											
Klein Steven Scott Md	All Other											
Ravikumar Sundaram	All Other											
Rubeo Thomas Joseph Jr Md	All Other											
Aharon Raphael Md	All Other											
Neches Richard Brooks Md	All Other											
Stone Peter Lyle Md	All Other											
Aldrich Thomas Knight Md	All Other											
Stemerman Michael B Md	All Other											
Porreca Francis Joseph Md	All Other											
Allman Denton Md	All Other											
Saenger Paul H Md	All Other											
Krim Annemarie	All Other											
Guha Sikha Md	All Other											
Traver Diane Md	All Other											
Community Resrc Ctr Christoph	All Other											
Price Thomas J M D Jr	All Other											
Bronx Park Pulmonary Mediicine Pc	All Other											
Katende Roscoe Md	All Other											
Rosen Douglas I Md	All Other											
Cobelli Neil John Md	All Other											
Kim Dennis Dae-Joo	All Other											
Ben Zvi Zvi Md	All Other											
Nordin Charles Md	All Other											
Galler Marilyn Md	All Other											
Suarez Reynol Md	All Other											



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Participating in Projects													
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii		
Kim Kyung Ha Md	All Other												
Beth Abraham Hlth Srv Non Occ	All Other												
Strassman Lawrence Dpm	All Other												
Bernstein Larry J Md	All Other												
Cordero Evelyn	All Other												
Handler Lawrence Lee Dpm	All Other												
Azeez Abdul C K Md	All Other												
Ross Randy B Md	All Other												
Chess Jeremy Md	All Other												
Wolfson Mitchell Md	All Other												
Baraya Edgar F Md	All Other												
Feld Michael Md	All Other												
Silverman Rubin S Md	All Other												
Billett Henny Heisler Md	All Other												
Weissbart Clyde H Md	All Other												
Rubin Mark I Md	All Other												
Thornhill Beverly A Md	All Other												
Marcovici Eli Md	All Other												
Matos Marshall I M.D. Md	All Other												
Dziedzic Ingeborg Svetlana Md	All Other												
Friedman Ellen Wolkin Md	All Other												
Burns Mark Roger Md	All Other												
Kaskel Frederick J Md	All Other												
Rao Prakashchandra M Md	All Other												
Rafat Nadereh Md Pc	All Other												
Naik Geetha D Md	All Other												
Soundview Throgs Neck Com Mh	All Other												
Schechter Alan Lewis Md	All Other												
Ruiz Armando Md	All Other												
Catholic Guard Soc Marion Ln	All Other												
Heslop Pauline Md	All Other												
Swirsky Michael H Md Pc	All Other												
Smith Aloysius G Md	All Other												
Anastos Kathryn Md	All Other												
Camacho Fernando J Md	All Other												
Proner Sanford Clay Dpm	All Other												



**New York State Department Of Health
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DSRIP Implementation Plan Project

SBH Health System (PPS ID:36)

* Safety Net Providers in Green

Participating in Projects													
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii		
Catholic Guard Soc Dresden	All Other												
Pintauro Frank L Md	All Other												
Catholic Guard Soc E Hampton	All Other												
Weinberg Gerard Md	All Other												
Fitz James Antoine Ingrid A M	All Other												
Reyes Luz Parlan Md	All Other												
Murthy Vasantha L Md	All Other												
Bestcare Company	All Other												
Stamm Joseph Martin Od	All Other												
Kavet Jay A Md	All Other												
Weiss David I Md	All Other												
Dhalla Minakshi Md	All Other												
Taffet Sanford L Md	All Other												
Kressner Michael Stewart Md	All Other												
Catholic Guard Soc W 23rd St	All Other												
Catholic Guard Soc Hamptn Bay	All Other												
Miller Michael H Md	All Other												
Strassman David Dpm	All Other												
Roger Ignatius Daniel Md	All Other												
Liss Mark R Md	All Other												
Markowitz Morri E Md	All Other												
Dharmarajan Thiruvinva Md	All Other												
Menorah Home & Hosp Aged Inf	All Other												
Levine Alan Jay Md	All Other												
Ferrick Kevin James Md	All Other												
Kelly Carol Bocaccino Md	All Other												
Agarwal Nanakram Md	All Other												
Phillips Malcolm C Md	All Other												
Schwartz Kenneth Stuart Md	All Other												
Baker Barry Alan	All Other												
Dayson Don A Md	All Other												
St Agathas Depaul Icf	All Other												
St Agathas 13 Hayden Circle	All Other												
Giovinazzo Vincent Jerome Md	All Other												
Patel Pravin P Md	All Other												
Sussman Ira I Md	All Other												



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* Safety Net Providers in Green

Participating in Projects													
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii		
Catholic Guard Soc Victor St	All Other												
Burns Edward Md	All Other												
Frost David Md	All Other												
Deblasio Maria Pia Md	All Other												
Sender Joel Abraham Md	All Other												
Pinsker Kenneth L Md	All Other												
Kwiatek Matthew K Md	All Other												
Levy I Martin Md	All Other												
Novotny Paul L Md	All Other												
Oropall Robert Michael Dpm	All Other												
Community Resrc Ctr River Pk	All Other												
Fried Marvin P Md	All Other												
Berlin Arnold W Md	All Other												
I Gutwein Md & R A Sable Md P	All Other												
Frank Susan Judith Md	All Other												
Pisano Richard R	All Other												
Schubart Ulrich Md	All Other												
Tropper Pamela J Md	All Other												
Greenwald Bob Md	All Other												
Hantman Morton M Md	All Other												
Bass Sherry J Od	All Other												
Gitler Bernard Md	All Other												
Schnur Michael J Md	All Other												
Boakye Kwadwo Md	All Other												
Morris Heights Health Center	All Other												
Ghavami Zia	All Other												
Scher Larry Alan Md	All Other												
Klass Stephen C Md	All Other												
Wasserman Sheldon M Md	All Other												
Golier Francis Carl Md	All Other												
Mignone Biagio V Md	All Other												
Winik Joseph S Md	All Other												
Capalbo Ralph H	All Other												
Wolf Ellen L Md	All Other												
Yamani Abdollah Md	All Other												
Fisher James A Dpm	All Other												



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* Safety Net Providers in Green

Participating in Projects													
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii		
Blum David A Md	All Other												
Amler David H Md	All Other												
Walsh Christine Ann Md	All Other												
Miura Dennis Seiji Md	All Other												
Handwerker Lisa B Md	All Other												
St Agathas Pelham Manor Icf	All Other												
St Agathas Ardsley Icf	All Other												
Barone Richard P Md	All Other												
Petrillo Richard L Md	All Other												
Cohen Ben Zane Md	All Other												
Das Ashoke K Md	All Other												
Sherman Deborah S Md	All Other												
Goldstein Barry I Md	All Other												
Holstein Stanley B Pc Md	All Other												
Leblang Denis Dpm	All Other												
Young Zenaida L Md	All Other												
Fox Mark L Pc Md	All Other												
Wang Frederick M Md	All Other												
Alaie Dariush Pc Md	All Other												
Chun Kwang J Md	All Other												
Park Chung Byung Md	All Other												
Bhansali Lata D Md	All Other												
Henriquez Mario Md	All Other												
Throggs Neck Neurological D&T	All Other												
Feinstein Gabriel Md	All Other												
Zalaznick Steven M Od	All Other												
Kennedy Gary J Md	All Other												
Shuster Harvey Lawrence Dds	All Other												
Chiaramonte Lawrence T	All Other												
Dagli Madhu S Md	All Other												
Kulick Roy G	All Other												
Duvivier Roger Md	All Other												
Devi Sarala A Md	All Other												
Montefiore Hosp Medical Group	All Other												
Ucp Nyc Michaelangelo Apt 4e,	All Other												
Episc Mis Soc Metro N (1966)	All Other												



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Participating in Projects												
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii	
Episc Mis Soc Metro N (1956)	All Other											
Glockenberg Aaron Dpm	All Other											
Zackman Myron Kent Md	All Other											
Schwartz Kenneth S Md	All Other											
Miele Robert A Dpm	All Other											
Lukoff Arthur S Dpm	All Other											
Hali Theodore F Dpm	All Other											
Rachlin Jordan W	All Other											
Kim Soo G Md	All Other											
Wolstein Lewis Dpm Pc	All Other											
Strauss Harvey Dpm Pc	All Other											
Jacobs Louis William Dpm	All Other											
Lynn Robert I Md	All Other											
Thanjan Thresiamma George Md	All Other											
Orlando Christopher A Dpm	All Other											
Haft David A Pc Md	All Other											
Sotudeh Shariar Md	All Other											
Roberts Larry P Md	All Other											
Liteplo Ronald Roman Md	All Other											
Bernhardt Bernard Md	All Other											
Patel Mahendra M Md	All Other											
Landau Leon C Pc Md	All Other											
Stern Fred E Md	All Other											
Kelly Stephen P Md	All Other											
Boczko Stanley H Md	All Other											
Nayeem Syed A Md	All Other											
Catholic Guard Soc E 202 St	All Other											
Puerto Rican Fam Inst Laconia	All Other											
Puerto Rican Fam Inst lcf #2	All Other											
Catholic Guard Soc Payson Ave	All Other											
Catholic Guard Soc Manhtn Plz	All Other											
Terence Cardinal Cooke Hcc	All Other											
Folkert Vaughn W Md	All Other											
Appleman Warren Md	All Other											
Silverman Ralph I Md	All Other											
Chowdhury Jayanta Roy Md	All Other											



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* Safety Net Providers in Green

Participating in Projects													
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii		
Melman Arnold Md	All Other												
Horn David Od	All Other												
Mcquade-Koors Patricia	All Other												
Patel Jagdish G Md	All Other												
Russell Robin O Md	All Other												
Weiner Bernard M Md	All Other												
Community Resrc Ctr Michelang	All Other												
Forman Robert Md	All Other												
Weiner Richard Md	All Other												
Levine Arnold J Md	All Other												
Regeis Care Center	All Other												
Spinowitz Bruce S Md	All Other												
Schervier Nursing Care Center	All Other												
Jewish Home & Hosp Bronx Div	All Other												
St Cabrini Nursing Home	All Other												
Methodist Church Home For The	All Other												
Center For Nursing & Rehab In	All Other												
Williamsbridge Manor Nh	All Other												
University Nursing Home Snf	All Other												
Laconia Nursing Home Inc	All Other												
Riverdale Nursing Home	All Other												
East Haven Nursing & Rehab Ct	All Other												
St Marys Hospital For Childre	All Other												
Beth Abraham Health Services	All Other												
Concourse Rehab & Nc Inc	All Other												
Eastchester Reh & Hlth Cr Ctr	All Other												
Kings Harbor Multicare Center	All Other												
Morningside House Nursing Hom	All Other												
Margaret Tietz Center For Nur	All Other												
Wayne Ctr For Nursing & Rehab	All Other												
St Patricks Home	All Other												
Rebekah Reh & Extended Care Center	All Other												
Providence Rest	All Other												
Mosholu Pkwy Nrs & Reh Ctr	All Other												
Hudson Pointe Riverdale Ct Nr & Reh	All Other												
Bainbridge Nursing & Rehab Ct	All Other												



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Participating in Projects												
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii	
Terrace Health Care Center	All Other											
Bottino Joseph C Md	All Other											
Wolf Kenneth J Pc Md	All Other											
Calvary Hospital Inc	All Other											
Medical Arts Sanitarium	All Other											
Tabaddor Flora Md	All Other											
Phillips Elizabeth A Md	All Other											
St Josephs Hosp	All Other											
Spindola Hugo Franco Md	All Other											
Adler Melvin L Md	All Other											
Schiller Myles S Md	All Other											
Ross Lawrence S Md	All Other											
Rosen Norman L Md	All Other											
Reggev Avner Md	All Other											
Westfried Morris Pc Md	All Other											
Balk Sophie J Md	All Other											
Bulautan Manuel C Md	All Other											
Albert Einstein College Med	All Other											
Rose F Kennedy Ctr	All Other											
Childrens Aid Soc-Lord Mem Cl	All Other											
Samaritan Village Inc	All Other											
P R O M E S A	All Other											
Steinway Child/Family Svcs,In	All Other											
New York Psychot And Couns Ct	All Other											
United Cerebral Palsy Of Nyc	All Other											
Puerto Rican Family Institute	All Other											
University Optometric Ctr	All Other											
Post Grad Cntr For Mental Hit	All Other											
Northside Center For Child De	All Other											
Riverdale Mental Hlth Cl	All Other											
St Barnabas Hospital	All Other											
Schick David Md	All Other											
Haller Melvin L Md	All Other											
Kochen Ilana E Pc Md	All Other											
Burgess John D Md	All Other											
Calman Neil S Md	All Other											



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Participating in Projects												
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii	
Morgenlander Howard L Md	All Other											
Kalafatic William H	All Other											
Mehta Dinesh Md	All Other											
Morrow Robert W Md	All Other											
Nikkah Abdol Hamid Md	All Other											
Afif Juan S Md	All Other											
Rubinstein Arye Md	All Other											
Gutwein Isadore Md	All Other											
Gold Marji Md	All Other											
Sable Robert A Md	All Other											
Menon Chandra S Pc Md	All Other											
Bhatti Manzoor H Md	All Other											
Usher Sol M Md	All Other											
Dwarka Regev Ragbardial	All Other											
Yoo Jinil Md	All Other											
Gould Richard B Md	All Other											
Tabaddor Kamran Md	All Other											
Rosenbaum Alfred Md	All Other											
Berger Joshua S Md	All Other											
Hernandez Marco T Pc Md	All Other											
Zonszein Joel Md	All Other											
Rana Thakor C Md	All Other											
Espinosa Eduardo Md	All Other											
Liebowitz Stanley Md	All Other											
Wong Martha Shih Md	All Other											
Bansal Jagdish P Md	All Other											
Fisher John Md	All Other											
Lee Yung W Md	All Other											
Cheema Mohan K Md	All Other											
Weinhoff Martin L Md	All Other											
Gennarelli Louis B Md Pc	All Other											
Goldstein Andrew L Md	All Other											
Berkowitz Daniel Md	All Other											
Landau Thomas K Md	All Other											
Davis Enrique Md	All Other											
Robbins Noah Md	All Other											



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Participating in Projects												
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii	
Milstein David M Md	All Other											
Chambers Hazel Md	All Other											
Walter Leslie Md	All Other											
Schweitzer Philip E Md	All Other											
Kaufman David M Md	All Other											
Swerdlow Michael L Md	All Other											
Brandt Lawrence Md	All Other											
Basson Geoffrey H Md	All Other											
Golden Ronald A Md	All Other											
Pisacano Anthony M Md	All Other											
Bloch Raphael S Md	All Other											
Tanowitz Herbert Md	All Other											
Schwartz Barry M Md	All Other											
Yung Ralph Pc Md	All Other											
Kahan Norman Z Md	All Other											
Medow Norman B Md	All Other											
Sandor Deanna C Md	All Other											
Cohen Martin N Md	All Other											
Harris Susan Md	All Other											
Lief Philip D Md	All Other											
Teich Marvin L Md	All Other											
Charytan Chaim Md	All Other											
Fisher Michael Md	All Other											
Hirsh David M Md	All Other											
Robinson Stephen H Md	All Other											
Rindfleish Burton Md Pc	All Other											
Koenigsberg Mordecai Pc Md	All Other											
Fleischer Norman Md	All Other											
Solomon David Y Md	All Other											
Matusow Gene R Md	All Other											
Manspeizer Sheldon Md	All Other											
Agre Fred A Md	All Other											
Cooper Jerome A Md	All Other											
Chernaik Richard B Md	All Other											
Schiffer Kenneth A	All Other											
Smith Theodore R Md	All Other											



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Participating in Projects												
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii	
Freeman Leonard M Md	All Other											
Sprayregen Seymour Md	All Other											
Izquierdo Richard Md	All Other											
Morris Donald A Md	All Other											
Rand Jacob H Md	All Other											
Mayer Siegfried Md	All Other											
Barzel Uriel Shimon Md	All Other											
Grossman Joseph A Md	All Other											
Rakoff Saul Md	All Other											
Keltz Harold Md	All Other											
Lucariello Ralph J Md	All Other											
Rosenblum Robert Md	All Other											
Solomon Seymour Md	All Other											
Wimpfheimer Felix Md	All Other											
Alaie Mehrdad Do	All Other											
Patel Snehal R Md	All Other											
Vicil Bernice Michelle	All Other											
Love Charito Md	All Other											
Espinoza Ronald D Do	All Other											
Brust James Charles Morrison Md	All Other											
Whitlow Regina	All Other											
Murphy Richard	All Other											
Blum Yossef	All Other											
Acevedo Donna	All Other											
Bedi Sudha	All Other											
Halstead-Kenny Jennifer	All Other											
Tzavaras Alexander	All Other											
Palmer Sophia	All Other											
Gruson Konrad	All Other											
Starrels Joanna	All Other											
Stefanec Tihomir	All Other											
Kravtsov Aleksandr	All Other											
Shrivastava Anurag	All Other											
Wallis Susan	All Other											
Joseph Gillane	All Other											
Atkin Michael	All Other											



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Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii	
Mellacheruvu Smitha	All Other											
Garfein Evan	All Other											
Herszenon David Scott	All Other											
Gitkind Andrew	All Other											
Mcmahon Christine	All Other											
Novak Inna	All Other											
Phaeton Rebecca Md	All Other											
Dorval Marie-Ange Clodette Md	All Other											
Patel Vinita Md	All Other											
Kempton Patricia B	All Other											
Downing Keith Thomas Md	All Other											
Muthyala Padmini Kavitha Md	All Other											
Amy S Ciner Md	All Other											
George Mathew Md	All Other											
Howard Slomko	All Other											
Morice Karen Lizette	All Other											
Berenfeld Benjamin Md	All Other											
Porrovecchio Andrea Marie Md	All Other											
Fox Jana Md	All Other											
Nowakiwskyj Klaudia	All Other											
Timashpolsky Yulya	All Other											
Guttenplan Nils	All Other											
Hackenburg Emily	All Other											
Seymour Andrew	All Other											
Nunez Denise Joanna Md	All Other											
Aristide Burducea	All Other											
Myers Lloyd Lynford	All Other											
Bhalakia Avni M	All Other											
Raza Zamar Fatima Md	All Other											
Nida Qadir	All Other											
Tod Mathew Haller	All Other											
Menchaca Raquel	All Other											
Mulcahy Laura J	All Other											
Yang Jennifer	All Other											
Daniel David R	All Other											
Shah Neomi	All Other											



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Participating in Projects												
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Burke Robert	All Other											
Nemeth Nicole	All Other											
Calvo Manuela	All Other											
Wey Ginger	All Other											
Baer Jesse Duncan	All Other											
Ny Foundling Hospital St Agathas Da	All Other											
Danila Deliana Md	All Other											
Balde Alseny Md	All Other											
Elam Rashiah Md	All Other											
Bidiwala Aneela Ashraf Md	All Other											
Saxena Amit K Md	All Other											
Kini Jyoti	All Other											
Abraham Tony Md	All Other											
Brotea Cristia	All Other											
Sinha Nandita	All Other											
Frieder Ariela	All Other											
Knowles Alicia	All Other											
Varma Vikas	All Other											
Palmer Charibel A	All Other											
Hamilton Monique	All Other											
Saporito Anna Gabriella Md	All Other											
Alpine Home Health Care Llc	All Other											
Kuo Sheng Feng Md	All Other											
Prasanta Basak Md	All Other											
Rosenberg Benjamin	All Other											
George Sarita	All Other											
Scharbach Kathryn	All Other											
Rivera Milagros Pa	All Other											
Camacho Diego R	All Other											
Wiley Jose Maunel Md	All Other											
Reinglass Aimee	All Other											
Poduval Aruna	All Other											
Berg Debra	All Other											
Gort Linda	All Other											
Harris Akwele Lpn	All Other											
Nahar Niru Shamsun Md	All Other											



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Participating in Projects													
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii		
Jordan Golubcow-Teglasi	All Other												
Leotaud Gerard Anthony	All Other												
Libutti Steven Kenneth Md	All Other												
Fraioli Rebecca	All Other												
Francis Mitzie	All Other												
Nagel Dalia	All Other												
Kramer Arin	All Other												
Abramowitz Matthew	All Other												
Weille Jean Walker	All Other												
Lumibao Ala-May Pabillo Md	All Other												
Reichert James Michael	All Other												
Yun Edward Chung	All Other												
Sandra Boateng-Wilson	All Other												
Lisenenkov Dmitry Md	All Other												
Andrew E Chertoff	All Other												
Stanberry Andre	All Other												
Ahmed Tanveer	All Other												
Ford Miriam	All Other												
Robbins Matthew	All Other												
Kelling Ernest	All Other												
Kaye Shana	All Other												
Taylor-Kamara N'Gadie	All Other												
Bell James Iii	All Other												
Mehta Jay Md	All Other												
Kalafatic William Edward Md	All Other												
Korcak Jason Andrew Md	All Other												
Gutwein Jeremy Michael Md	All Other												
Sarah K Oh Md	All Other												
Theodore E Patsis Md	All Other												
Tsai Louis Cheng-Hong	All Other												
Hantman Ian	All Other												
Leake And Watts Services Inc	All Other												
Mandelker Lisa	All Other												
Martin Monica A	All Other												
Akwuba Uche Onyeabo Ii Do	All Other												
Hodgson Sybil Md	All Other												



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Shira Bassly	All Other												
Silletti Joseph Peter	All Other												
Kerry J Murphy	All Other												
Denise Nunez	All Other												
Shrivastava Abhishek	All Other												
Tauras James Michael Md	All Other												
Amin Bijal	All Other												
Gross Rachel	All Other												
Golowa Yosef	All Other												
Blanco Irene	All Other												
Mcavey Beth Alyson	All Other												
Sun Katherine	All Other												
Siegel Robert	All Other												
Krishnamurthy Karthik	All Other												
Kalia Harmit	All Other												
Chintala Sreedhar	All Other												
Pasquale David	All Other												
Shpitalnik Larisa	All Other												
Chuck Roy	All Other												
To Justin Kingsley	All Other												
Millman Lisa	All Other												
Wang Yanhua	All Other												
Broder Anna Rutberg	All Other												
Glied Allen	All Other												
Albert Heng-Yao Chang	All Other												
Parekh Jillian Bandler	All Other												
Mathew Joel Jacob	All Other												
Melissa Lee Mei Woo	All Other												
Emenike Loretta Azuka	All Other												
Shah Darshita Shalin	All Other												
Kalantre Sarika	All Other												
Vicioso Edwin Xavier Md	All Other												
Dupont Paul G Md	All Other												
Elavunkal Jyoti Teresa Md	All Other												
Mohan Geetali	All Other												
Sheira L Schlair Md	All Other												



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Participating in Projects												
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii	
Shukla Vaishalee Ramesh Md	All Other											
Lucan Sean C	All Other											
Jeffrey M Levsky Md	All Other											
Jordan William	All Other											
Lee Regina	All Other											
Aponte Maya	All Other											
Miller Sarah	All Other											
Baah George	All Other											
Panarelli Anthony Joseph Md	All Other											
Masson Ella	All Other											
Bouallali Hind	All Other											
Karkowsky Eve	All Other											
Hotinsky Alexander Yuryevich	All Other											
Goradia Dhawal Arun	All Other											
Timothy J Kennedy	All Other											
Alfonso Jillian Sheree	All Other											
Edward Oduro-Kwakye	All Other											
Nadia Ovchinsky	All Other											
Caesar Mimieux Vanetta	All Other											
Alix E Fleury	All Other											
Wiechmann Lisa Silvia	All Other											
Nevadunsky Nicole	All Other											
Wanich Tony	All Other											
Fausto James	All Other											
Upadhyay Sanjay	All Other											
Glover Karinn Ann Maureen	All Other											
Glassman Harrison	All Other											
Taveras Jose Martin	All Other											
Nancy Chung	All Other											
Burjonrappa Sathyaprasad Md	All Other											
Benson Quintina Louise	All Other											
Green Debra Jean	All Other											
Beniyaminov Yanna	All Other											
Banu Kaniz Nilufar Md	All Other											
Fritz Rani Bili	All Other											
Shujauddin Sadahf	All Other											



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Participating in Projects													
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii		
Robledo Lisette Ayala	All Other												
Caldemeyer Kar	All Other												
Raff Joshua	All Other												
Ciocon David	All Other												
Duhl Adam Jon	All Other												
Tao Qi	All Other												
Lee Christine	All Other												
Polineni Rahul	All Other												
Leake And Watts Inc Semp	All Other												
Keliddari Farhad	All Other												
Gill Jonathan Benjamin	All Other												
Cherian Shoba Anne	All Other												
Wirchansky William Michael	All Other												
Mena Hernandez Herbert Mauricio	All Other												
Simi Suri Do	All Other												
Beatriu Reig	All Other												
Pisarenko Vadim Md	All Other												
Zarnegar Reza	All Other												
Antwi Flora	All Other												
Gilmore Melinda	All Other												
Rocca Juan Pablo Md	All Other												
Mckenna Jennifer M Md	All Other												
Cortis Carmen Theresa Md	All Other												
Klass Sheri Jo	All Other												
Lee Juliane	All Other												
Nazario Helen	All Other												
Rabbani Farhang	All Other												
Adler Nicole	All Other												
Andre Jean	All Other												
Sreeramoju Prashanth	All Other												
Harjot S Dulai Md	All Other												
Yang Charles	All Other												
Fan Wei Livy	All Other												
Lomita Craig	All Other												
Moghtaderi Sam	All Other												
Sadoughi Ali	All Other												



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Participating in Projects													
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii		
Kazam Tal Manor	All Other												
Vinnikov Dmitry	All Other												
Epton Laura Rpa	All Other												
Carullo Veronica Patricia Md	All Other												
Marinoff Rebecca	All Other												
Api Marietta	All Other												
Belkind Uri	All Other												
Kogan-Liberman Debora L	All Other												
Haque Hoosna	All Other												
Kathryn Frances Kirchoff	All Other												
Nerenberg Rebecca Heidi	All Other												
Foster Jonatha	All Other												
Kalyoussef Sabah	All Other												
Turetsky Risa Ross	All Other												
Gebrael Jacob	All Other												
Johnson Julius Iii	All Other												
Pablo Freije Ibanez	All Other												
Villanueva Jinette Rpa	All Other												
Abu-Sbaih Reem	All Other												
Nayeem Sarah Fatima	All Other												
Berger Jay Steven	All Other												
Pieroni Sabrina	All Other												
Gershengorn Hayley Beth	All Other												
Tan-Geller Melin	All Other												
Charles Marjorie C	All Other												
Norman Otsuka Md	All Other												
Baron Nicole Vanessa	All Other												
Babich Jay Paul	All Other												
Sanchez John Paul	All Other												
Duncan Dameon Rupert Vincent	All Other												
Wen-Jeng Melissa Yao	All Other												
Sarah Chambers	All Other												
Mariuma Eric Joseph Md	All Other												
Wahezi Sayed Emal	All Other												
Leon Kenneth	All Other												
Goodwin Nadia S	All Other												



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Participating in Projects												
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii	
Gritz David Clark	All Other											
Paul Mario Mignone	All Other											
Robinson Julie Vale Md	All Other											
Kang Elaine You Mi	All Other											
Bathory Eleanor	All Other											
Mannam Prashanth	All Other											
Manis George	All Other											
Neuman Tzvi Yehuda	All Other											
Cohen Perry	All Other											
Lee Tony	All Other											
Schonberg Dana	All Other											
Lee Doreen	All Other											
Chuang Meleen	All Other											
Judge Nancy Elizabeth	All Other											
Friedman Adam	All Other											
Flusberg Milana	All Other											
Kazos Alexander	All Other											
Patzkowsky Kristin	All Other											
Dym Robert	All Other											
Gawargious Hana Romany	All Other											
Mehta Keyur J	All Other											
Schulman Molly	All Other											
Cole-Olsewski Christine	All Other											
Kim Forrester-Dumont	All Other											
Tenney Nancy Lee	All Other											
Silberstein Michael Wade Md	All Other											
Harris Elizabeth Elizabeth Md	All Other											
Pierre Florence Dominique	All Other											
Cardona Lina	All Other											
Tamar Goldwaser	All Other											
Vassilakis Athina Md	All Other											
Leung Sharon Szeyan	All Other											
Calhoun Shannon Patrick	All Other											
Sinha Sumita	All Other											
Shin Ja	All Other											
Parnas Taya	All Other											



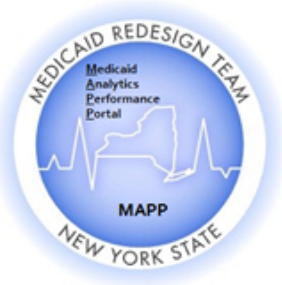
**New York State Department Of Health
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Participating in Projects												
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii	
Cheuck Lanna	All Other											
Gripper Sommer	All Other											
Duran-Kim Meral	All Other											
Rosenberg Jamie	All Other											
Shiloh Ariel L	All Other											
Gulani Reshma	All Other											
Shapiro Lauren	All Other											
Lister Rolanda Lamora	All Other											
Yasmin Dhar	All Other											
Tavana Denise Marie	All Other											
Smith Alyson Wetter	All Other											
Asas Kathleen Du	All Other											
Shieh Shi-Jun Jean	All Other											
Dennis Jay Chia	All Other											
D Elia Joanna Barnett	All Other											
Shah Vaishali	All Other											
Davis Jennifer	All Other											
Farris Zachary	All Other											
Mercredi Guerline	All Other											
White Monique	All Other											
Joy Christina	All Other											
Ambarian Naira	All Other											
Kowenski Jacob	All Other											
Galhotra Sanjay	All Other											
Pratomo Vanessa	All Other											
Alis Rebecca	All Other											
Choudhary Pratima	All Other											
Krishan Sheila	All Other											
Carmen Lopez	All Other											
Papalezova Katia Todorova	All Other											
Elkind Richard M	All Other											
Andreopoulou Eleni	All Other											
Tan Jade	All Other											
Klobocista Merieme	All Other											
Leclere Jennifer Song	All Other											
Koci Piro	All Other											



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Participating in Projects													
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii		
Zhang Cheng	All Other												
Shah Amishi Md	All Other												
Crocco Mary Julia	All Other												
Lubetzky Michelle L	All Other												
Doddakashi Satish	All Other												
Yira Lorena Duplessi	All Other												
Yassari Reza	All Other												
Kapoor Aarti	All Other												
Parkey Joe	All Other												
Gensure Robert	All Other												
Abankwah Akosua Sarpomaa	All Other												
Chambers Stephinie Melissa	All Other												
Bortnick Anna Emily	All Other												
Shaparin Naum	All Other												
Coulter Maura	All Other												
Balili Irida	All Other												
Seung Hee Kang	All Other												
Mr Ravindranauth Jamwant	All Other												
Muse Jessica Md	All Other												
Nieves Rosado Sandra	All Other												
Myers Timothy Vernon	All Other												
Schulman Erica	All Other												
Min Insung	All Other												
Schrager Judith	All Other												
Marrast Lyndonna	All Other												
Ozcan Mahire	All Other												
Patel Viraj	All Other												
Khaw Adrian	All Other												
Dowling Michael Francis	All Other												
Lee Bonnie A Md	All Other												
Farley Alice Gutknecht	All Other												
Shirazi Michael	All Other												
Macchiavello Guido Antenor	All Other												
Nori Priya Md	All Other												
Samuels Michelle	All Other												
Vidan Erez	All Other												



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Participating in Projects												
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii	
Turner James	All Other											
Joutovsky Mikhail	All Other											
Osborne Thomas	All Other											
Hodge Richard	All Other											
Taylor Annelle Claire	All Other											
Alam Shah	All Other											
Goldberg Alla Do	All Other											
Morrone Kerry Ann	All Other											
Gwonuk Lim	All Other											
Bronx Anesthesia Services Pc	All Other											
Figuroa-Martinez Silkia	All Other											
Alvarez Dimitri	All Other											
Sbh Physicians Pc	All Other											
Sbh Physicians Pc	All Other											
Levine Rebecca	All Other											
Martin Michelle	All Other											
Ribeiro Sady	All Other											
Morais Joshua	All Other											
Twomey Stephanie F	All Other											
Hope Aluko Akini	All Other											
Orsatti Giulia	All Other											
Pillai Sophia	All Other											
Bussoletti Natalee Marie	All Other											
Varghese Justin	All Other											
Mjg Nursing Home Co Inc Lthhcp	All Other											
Vip Health Care Services Inc	All Other											
Hawkins Jermel Joseph Jr	All Other											
Petrosyan Tamara	All Other											
Hochman Sarah	All Other											
Tan Jenny Yu	All Other											
Statter Mindy	All Other											
Dinapoli Gina	All Other											
Hwang Hannah	All Other											
Shah Payal K	All Other											
Laborde Elve	All Other											
Ruocco Martin James	All Other											



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Participating in Projects												
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii	
Castillo Nicole	All Other											
Dushey Craig	All Other											
Fitzmaurice Emilie	All Other											
Brandwen Keith	All Other											
Ismailova Kyamalya A	All Other											
Fay Marina	All Other											
Extraordinary Home Care	All Other											
Gomes Elizabet	All Other											
Shaikh Munima Rafi	All Other											
Slovut David	All Other											
Steng Michael	All Other											
Elrington Carol	All Other											
Walsh Ronald	All Other											
Tomuta Vlad	All Other											
Park Sun	All Other											
Mccabe Patricia	All Other											
Hamet Marc	All Other											
Tarkela Jenna Maria	All Other											
Beaulieu Richard	All Other											
Burgos-Fontanez Obdulia	All Other											
Wemmer Kerriemari	All Other											
Puius Yoram	All Other											
Wahezi Dawn	All Other											
Pinto Priya	All Other											
Williams Samuel	All Other											
Cunqueiro Alain	All Other											
Bloom Rachel	All Other											
Serrano Esmeralda	All Other											
Frimmer Marina	All Other											
Aroniadis Olga	All Other											
Lapman Lisa	All Other											
Sanghvi Kunal	All Other											
Dominguez Maria	All Other											
Skversky Amy	All Other											
Yettaw Holly	All Other											
Fanti Peter	All Other											



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Participating in Projects													
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii		
Wolgast Lucia	All Other												
Ngai Ivan	All Other												
Restivo Andrew	All Other												
Fligelman Tal	All Other												
Anighoro Gloria	All Other												
Geatrakas Christina Sharon	All Other												
Fradlis Bella	All Other												
Czarnecki Jamie Charlsie Marie	All Other												
Pilika Asti	All Other												
Ciotti Andrew James	All Other												
Grucela Alexis L	All Other												
Quarry Road Pathology Services Pc	All Other												
Tepper Oren M	All Other												
Gomez-Marquez Jose C	All Other												
Stableford Jennifer Ashley	All Other												
Sco Family Of Services	All Other												
Graber Jerome Jeffrey	All Other												
Mcclain Danielle	All Other												
Ramos Julie J	All Other												
Hwang Irene	All Other												
Broder Molly	All Other												
Scheinfeld Meir	All Other												
Aksoy Tulay	All Other												
Chae Kristina	All Other												
Golombeck Arel	All Other												
Toh Jennifer	All Other												
Laud Geeta	All Other												
Uy Natalie	All Other												
Goloborodko Valentyna	All Other												
Dudaie Ronen	All Other												
Brubaker Mark	All Other												
Tassler Andrew	All Other												
Bhargava Amit	All Other												
Lowe Shani	All Other												
Irizarry Eddie	All Other												
Chuy Jennifer	All Other												



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Participating in Projects												
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii	
Korin Laura	All Other											
Yozawitz Elissa	All Other											
Iyer Shwetha	All Other											
Rudolph Bryan	All Other											
Wang Lin-Fan	All Other											
Yang Julie	All Other											
Morrison Briana	All Other											
Jones Michael	All Other											
Jeanniton Chaneve	All Other											
Milman Sofiya	All Other											
Novick Michael	All Other											
Ikeda Scott	All Other											
Muppuri Swapna	All Other											
Behin Daniel	All Other											
Gritsenko Karina	All Other											
Stark Allison	All Other											
Soma Vijaya	All Other											
Zaman Selina Sultana	All Other											
Vydyanathan Amaresh	All Other											
Cardinal Mccloskey School And Home	All Other											
Borrero Melissa	All Other											
Erichsen Daniel	All Other											
Lazarciuc Mirela Nicole	All Other											
Hillard Virany	All Other											
Bowen Kevin F	All Other											
Lombino Michae	All Other											
Wong Joyce	All Other											
Concepcion-Diaz Evelyn	All Other											
Edgar Ellen	All Other											
Rodriguez Maria	All Other											
Urphanishvili Titnatin	All Other											
Spengler Emily	All Other											
Panarelli Nicole	All Other											
Brandenberger Frederic	All Other											
Romero Jose Luis	All Other											
Rubaltelli David M	All Other											



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Participating in Projects												
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii	
Xincon Home-Healthcare Services In	All Other											
Preventive Diagnostics Inc	All Other											
Bhardwaj Anuj	All Other											
Kayler Liise K	All Other											
Halverstam Caroline	All Other											
Spatz Dawn M	All Other											
Karcioglu Amanda	All Other											
Karp Sara	All Other											
Polyakova Natalia	All Other											
Galeano Eduardo Enrique	All Other											
Mailman Toby	All Other											
Susan Teresa Wesoly	All Other											
Benfield Nerys Camilla	All Other											
Guerin Yanick	All Other											
Promise Home Care Agency Inc	All Other											
Golebiowska Angelika	All Other											
Roth Serena Lauren	All Other											
Riverdale Family Medical Practice	All Other											
Klinghoffer Carli Pam	All Other											
Mahmoudiani Shahriar	All Other											
Brovar Gilbert T	All Other											
Augustin Paul	All Other											
Carvajal Diana	All Other											
Hickey Jeanne C	All Other											
Kolarsky Marian	All Other											
Mann Glenn	All Other											
Semanision Kristen	All Other											
Orsi Deborah	All Other											
Miah Bahar	All Other											
Trenard Natoushka	All Other											
Argeros Olga	All Other											
Colon Melanie	All Other											
Kezerashvili Anna	All Other											
Pinzon Robin Ramos	All Other											
Haasz Maya	All Other											
Adamson Peter	All Other											



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Participating in Projects												
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii	
Suter Maureen Natalie	All Other											
Mcgraw Edward	All Other											
Chery Sherline	All Other											
Buckle Jody Ann	All Other											
Roth Rachel	All Other											
Narendra Nithan	All Other											
Foral Jonathan	All Other											
Lipscomb Sharo	All Other											
Yunus Adnan	All Other											
Jacobs Sharone	All Other											
Pinchinat Ralph	All Other											
Greenough Kaitlyn	All Other											
Cochran Lauren	All Other											
Rosado Rodriguez Alida Melisa	All Other											
Choueiter Nadine Fakhri	All Other											
Jang Jennifer	All Other											
Robert Joyce Folashade	All Other											
Lam Kimberly R	All Other											
Long Glenda Minus	All Other											
Kelderhouse Jacqueline Mary	All Other											
St. Charles Marise	All Other											
Mental Health Association Of Nyc In	All Other											
Grinion Charlene M	All Other											
Degraffe Lisa	All Other											
Van Arsdale Anne	All Other											
Sulaj Donjeta	All Other											
Moriarty Jeremy	All Other											
Henri Gerno Pierre	All Other											
Rodriguez-Iglesias Realba	All Other											
Amoah Joyce	All Other											
Budrock Karin Marie	All Other											
Ro Angela	All Other											
Nazir Sharique	All Other											
Brana-Berrios Marta A	All Other											
Williams Tifaun Andrena	All Other											
Courtney Jonathan Brian	All Other											



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Participating in Projects												
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii	
Nataneli Nathaniel	All Other											
Attoti Chandana	All Other											
Shining Star Home Care Llc	All Other											
Alt Elizabeth Neeltje	All Other											
Fox Roberta	All Other											
Mizrachi Adam	All Other											
Oberlander Adam M	All Other											
Simon Margo	All Other											
Wong Thomas	All Other											
Rahman Rounak	All Other											
Watkins Isheka S	All Other											
Nessim Brian David Md	All Other											
Regelmann Molly Oliver	All Other											
Upper Room Aids Ministry Aadc	All Other											
Giuliana Loo Gallagher	All Other											
Gordon Samantha Danna	All Other											
Tanaka Christopher Y	All Other											
Santos-Rattigan Shaunta Sherelle	All Other											
Kim Shwan	All Other											
Crawford Michele	All Other											
Marshall Lisa L	All Other											
Kashyap Yogita	All Other											
Sharma Madhu	All Other											
Conigliaro Rosemarie Lombardi Md	All Other											
Tschannerl Asiya S	All Other											
Bjurlin Marc Andrew	All Other											
Mcelaney Brian L	All Other											
Graham Jay Alexander	All Other											
Lobue Josephine	All Other											
New York Foundling Hospital	All Other											
Montefiore Medical Center	All Other											
Hong Hye	All Other											
Parikh Stuti	All Other											
Narcisse Debra	All Other											
Cano Nefertiti	All Other											
Friedman Amy Np	All Other											



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Participating in Projects												
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii	
Shin Sangyoon J	All Other											
Tran Vu H	All Other											
Roberts Suzanne L	All Other											
Ramachandran Simi	All Other											
Sticco Charles Craig	All Other											
Rosenblum Jeremy Mark	All Other											
Chitamitara Pitchaya P	All Other											
Bhalodia Rinkalben Dharmendra	All Other											
Davila-Velazquez Juan	All Other											
Kumar Neelja	All Other											
Richards Tahshann	All Other											
Johnson Beverly	All Other											
Forsh David	All Other											
Popowitz Daniel	All Other											
Blackstock Oni	All Other											
Zagreda Leze	All Other											
Alas-Hun Sheila	All Other											
Padua Michelle	All Other											
Cui Nuan	All Other											
Stern Joshua	All Other											
Liberman Eric	All Other											
Gittens Paul	All Other											
Drzewiecki Beth Ann	All Other											
Bruney Talitha	All Other											
L'Official Janel Elise	All Other											
Casale Anthony	All Other											
Goss Erin	All Other											
Patel Milani	All Other											
Walsh Erin Kelly	All Other											
Kurian Jessica	All Other											
Carlucci John	All Other											
Joseph Jonathan	All Other											
Abraham Ami	All Other											
Peskin-Stolze Melissa Rebecca	All Other											
Dabo Sidiki	All Other											
Mendez Carol Bibiana	All Other											



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Participating in Projects												
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii	
Grover Matthew W	All Other											
Steinberg Katherine Anne	All Other											
Ragsdale Ellie Simpson	All Other											
Garretto Diana J	All Other											
Agarwal Seema	All Other											
Viswanathan Preeti	All Other											
Bosler Jayme Susan	All Other											
Coron Roger	All Other											
Calderon Ruddy Smith	All Other											
Gersten Adam	All Other											
Christoforetti Ruth	All Other											
Suskin Barrie	All Other											
Prabhakaran Sapna	All Other											
Byfield Celecia	All Other											
Munjaj Iona Mairi Macbeth	All Other											
Schwechter Evan Michael	All Other											
Shukla Shuchin	All Other											
Fridman Dmitry	All Other											
Goldberg-Stein Shlomit	All Other											
Briones Suzette	All Other											
Laird Amanda	All Other											
Kim Soo	All Other											
Paroder Viktoriya	All Other											
Saponara Fiorella Karina	All Other											
Lubin Sophia	All Other											
Hung Christine	All Other											
Samuels Rachel L	All Other											
Fedcap Rehabilitation Services Inc	All Other											
Merrick Kareem	All Other											
Iacono Danielle	All Other											
Shah Manan Ashokkumar	All Other											
Cohen Jacob	All Other											
Hirschl David Avishay	All Other											
Sternlicht Hillel	All Other											
Mariya Kobi	All Other											
Jerome Maritza Jasmine	All Other											



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SBH Health System (PPS ID:36)

* Safety Net Providers in Green

Participating in Projects												
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii	
Clarenbach Jacob Johannes	All Other											
Bayo Fatumata	All Other											
Umali Ismael Lualhati	All Other											
Wolter-Nitta Dietlinde A	All Other											
Sharma Deep	All Other											
Tanna Monique	All Other											
Rashid Saadia	All Other											
Bender Melissa	All Other											
Cheng Haiying	All Other											
Bernal Armando	All Other											
Ehtesham Nadira	All Other											
Teich Alice	All Other											
Schulz Jacob	All Other											
Marrese Christine	All Other											
Bachhuber Marcus	All Other											
Battini Ramakrishn	All Other											
Cole Kimberly	All Other											
Davis Raquel	All Other											
Nolan Patrick	All Other											
Fornari Eric	All Other											
Ow Thomas	All Other											
Vermeulen Marsia	All Other											
Bartsch Sona	All Other											
Ajaimy Maria	All Other											
Chamnongvongse Pirahatai	All Other											
Ohri Nitin	All Other											
Karabakhtsian Rouzan	All Other											
Suwandhi Pauline	All Other											
Duffy Katherine	All Other											
Amstel David Jeremy	All Other											
Di Biase Luigi	All Other											
Dumrese Danielle Lee	All Other											
De Guzman Paul Quinto	All Other											
Estrella Karen	All Other											
Money Kelsey Erin	All Other											
Dang Anh	All Other											



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* Safety Net Providers in Green

Participating in Projects												
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii	
Spencer Monica Awurafua	All Other											
Shiwharan Leena Shaleen	All Other											
Vigoda Ivette	All Other											
O'Banyoun-Organ Tirana	All Other											
Shunamon Nicole	All Other											
Choudhury Mahin	All Other											
Amico Jennifer	All Other											
Matos Elaine	All Other											
Kirk Jeffrey	All Other											
New York City Childrens Center	All Other											
Wadke Rahul C	All Other											
Serrano Miriam	All Other											
Naz Sofia Yusuf	All Other											
Beruke Hanna	All Other											
Chhavi Rai	All Other											
Tang Nelson	All Other											
Gruber Brian James	All Other											
Sony Deepthi	All Other											
Cheng Wei	All Other											
Wolfe Diana	All Other											
Samaroo Parbhu Dyal	All Other											
Rivera Veronica	All Other											
Pellicari Nicholas Anthony	All Other											
Henriquez Gabriela Maria	All Other											
Torrents Martin	All Other											
Fung Chaw Gloria	All Other											
Lee Jimmy	All Other											
Chacko Celin	All Other											
Hofmann Joanna Frances	All Other											
March Anika Jolene	All Other											
Goldstein Lissa Kary	All Other											
Noel Stephen R	All Other											
Bass Kenneth	All Other											
Yung Pik Sai	All Other											
Pillet Jason Benjamin	All Other											
Winfield Dara	All Other											



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Participating in Projects												
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii	
Mathew Renu	All Other											
Jean-Jacques Lamerchie Mohane	All Other											
Mitchell Arlene N	All Other											
Bobra Shalini	All Other											
Besser Richard E	All Other											
Yepes Marin Diana V	All Other											
Sharmin Shahnaz	All Other											
Morgan Diane M	All Other											
Nguyen Tracy Thuy	All Other											
Saleem Omar	All Other											
Berrak Su Gulsun	All Other											
Mccafferty Hallie	All Other											
Mathews Premila Maria	All Other											
Faiyaz Seema	All Other											
Rabot Jamie	All Other											
Brown Athena	All Other											
Siddiqui Zehra	All Other											
Son Hwa	All Other											
Arevalo Sandra J	All Other											
Saddoo Paulette Claire	All Other											
Muniz De La Pena Cristina	All Other											
Ramlall Wendy	All Other											
Straatmann Caroline Elizabeth	All Other											
Mendelsohn Andrea	All Other											
Mark C Liszewski	All Other											
Sharma Manju	All Other											
Marquez Manuel	All Other											
Duchnowski Eva	All Other											
Wimbish Folake	All Other											
Sebastian Sonia	All Other											
Mercedes Angela	All Other											
Caron Elizabeth	All Other											
Wong Brian Sze-Lik	All Other											
Holt Elizabeth	All Other											
Del Arca Hernan Cesar	All Other											
Ito Ryosuke	All Other											



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Participating in Projects												
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii	
Hinds Erica Natalia	All Other											
Mann Shari Ellen	All Other											
Shin Dong-In	All Other											
Fabros Ernest Richard Astrero	All Other											
Granit Volkan	All Other											
Berko Netanel Stern	All Other											
Coplowitz Shana	All Other											
Leitstein Harris	All Other											
Sta Ana Victor	All Other											
Shenko Christina Angela	All Other											
Montano Cristina V	All Other											
Atrio Jessica Maria	All Other											
Amuta Jeanne Uchechi	All Other											
Abelow Chaya Batya	All Other											
Rivera Enid Yvette	All Other											
Raghavan Sreekala	All Other											
Spencer Trudy I	All Other											
Nayak Natasha	All Other											
Mends Francine Ivy	All Other											
Asher Tara Lavonae	All Other											
Kastner Theodore A	All Other											
Breborowicz Andrzej Krzysztof	All Other											
Cruz Jessica	All Other											
Adams Kelly	All Other											
Fyffe Ullanda Pattion	All Other											
Joseph Shija	All Other											
Nguyen Henry Van	All Other											
Figueiredo Catarina Marisa	All Other											
Umylny Pauline L	All Other											
Bhatt Muneer	All Other											
Goodman Stephanie Michelle	All Other											
Scantlebury Monica Ann	All Other											
Anusionwu Reagan	All Other											
Talib Hina Javid	All Other											
Hotchkiss Laura	All Other											
Zampolin Richard	All Other											



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Participating in Projects												
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii	
Madaline Theresa Fitzgerald	All Other											
Slosar Magdalena	All Other											
Mendez Barbara	All Other											
Ceide Mirnova Emmanuelle	All Other											
Shankar Adurthy Ananth	All Other											
Lee Janet B	All Other											
Guilliamas Conair	All Other											
Davidson Sasha Marie	All Other											
Cheng Eric Jen-Hao	All Other											
Huang Hongying	All Other											
Patel Amit	All Other											
Levin Erika	All Other											
Castillo Thais Melissa	All Other											
Lupu Sarah	All Other											
Murakami Noriyuki	All Other											
Galen Benjamin Thomas	All Other											
Kumar Bhavik	All Other											
Liggett Alicia L	All Other											
Mahgeretteh Joseph	All Other											
Mehta Anita K	All Other											
Felsen Uriel	All Other											
Thornton Kimberly	All Other											
Buresch Arin Marie	All Other											
Hawkins Eleanor	All Other											
Baig Mahadi	All Other											
Blair Donald J	All Other											
Srinivasan Maria Cristina	All Other											
Rider Amanda Marie	All Other											
Rezai Gharai Leila	All Other											
Stern Kenan Walter Davis	All Other											
Forman Katie Rae	All Other											
Holland Sally Ann	All Other											
Raymon Gail Margarita	All Other											
Kwah Joann A	All Other											
Corey Patrick Spencer	All Other											
Jablonska Marzena	All Other											



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Participating in Projects												
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii	
Bell Jason Henry	All Other											
Goel Swati	All Other											
Shah Chirag Dinesh	All Other											
Chacko Kristina	All Other											
Lado Juan Jose	All Other											
Salcedo Vanessa	All Other											
Mitchell Eric	All Other											
Chiocconi Sofia	All Other											
Patel Ronak Amrut	All Other											
Glotzbach Kristi	All Other											
Pettei Edward	All Other											
Pothula Aravind	All Other											
Venegas-Borselino Carla	All Other											
Kim Stacey	All Other											
Yu Bo	All Other											
Amorosa Louis	All Other											
Fraser Candice N	All Other											
Lukin Dana	All Other											
Chaitowitz Mark H	All Other											
Rahmanian Marjan	All Other											
Liff Jeremy	All Other											
Mehra Shilpa	All Other											
Norton Brianna	All Other											
Tabatabaie Vafa	All Other											
Gibber Marc Jason	All Other											
Khan-Ali Madhury	All Other											
Brown Nicole	All Other											
Mani Nithya	All Other											
Perez Hector	All Other											
Kho Sheryl Grace Rosero	All Other											
Campbell Velma Lyn	All Other											
Canestraro Julia	All Other											
Albanese Janine M	All Other											
Chen Christine W	All Other											
Gould Jennifer Ann	All Other											
Hue Jennifer E	All Other											



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Participating in Projects													
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii		
Poarangan Puspa	All Other												
Mushekov Timur	All Other												
Fox Kelita Louise	All Other												
Ekanadham Himabindu	All Other												
Carl Lamour-Occean Carline	All Other												
Kornblum Michelle	All Other												
Afzal Amna S	All Other												
Badillo Diana	All Other												
Chang Diane	All Other												
Jain Ruchicka	All Other												
Cho Woojin	All Other												
Ntiamoah Kwabena	All Other												
Mcquaid Monica Mary	All Other												
Zheng Yun Yan	All Other												
Holliswood Operating Co Llc	All Other												
Bhopi Rashmi Sudhakar	All Other												
Laude Amy Kristin	All Other												
Edell Marsha	All Other												
Erdfarb Amichai Joshua	All Other												
Azam Mohammad Mahboob	All Other												
Setty Sudarshan	All Other												
Karkhanis Jamuna	All Other												
Wilder Venis Tiarra	All Other												
Natarajan Rupa Narayani	All Other												
Shmukler Anna	All Other												
Faliszek James	All Other												
Pittman Kai	All Other												
Ustun Berrin	All Other												
Scott Pardella Jolanda	All Other												
Johns Tanya	All Other												
Ogbonna Rose N	All Other												
Lee Diana	All Other												
Kommana Harisha	All Other												
Ningthoujam Sunita	All Other												
Smith Heather Ann	All Other												
Leuchten Scott J	All Other												



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Participating in Projects													
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii		
Ceesay Lamin S	All Other												
Blair Jordana Sarah	All Other												
Rodriguez-Jaquez Carlos R	All Other												
Jewish Board Family Child A	All Other												
Hwang Andrew	All Other												
Lazarin Margaux Helene	All Other												
Lim Hyeong Young	All Other												
Vielot Claudyn	All Other												
Burgoyne Brian	All Other												
Lamb Angela	All Other												
Baron Sarah	All Other												
Blanco Patricia Filart	All Other												
Hicks Kandree	All Other												
Diaz De Villalvilla Alexander	All Other												
Ankola Prashant	All Other												
Satyadeo Meera H	All Other												
Leasy Menachem Jeremy	All Other												
Sankin Alexander I	All Other												
Montilla Medrano Elilary	All Other												
Catholic Managed Long Term Inc	All Other												
Sims Daniel	All Other												
Mor Nadav	All Other												
Cavagnaro John A	All Other												
Jain Priti	All Other												
Weichman Katie E	All Other												
Chan York Sing	All Other												
Bucci John P	All Other												
Parikh Neeti Bharat	All Other												
Aponte Kali Chandra	All Other												
Oviedo Luz	All Other												
Hoang Bang	All Other												
Arthur Jill	All Other												
Melvin William Scott	All Other												
Koai Esther	All Other												
Mclellan Beth	All Other												
Cabreza Vivienne Lopez	All Other												



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Participating in Projects												
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii	
Khan Sidrah	All Other											
Levy Brenda Freha	All Other											
Sarwar Uzma	All Other											
Tomback David Adam	All Other											
Wilson-Bennett Renee	All Other											
Kilinski Benjamin	All Other											
Nayak Mansi Manohar	All Other											
Cruz-Robertson Charlene	All Other											
Chartier Brian David	All Other											
Alonge Oluwatoyin Morayo	All Other											
Puerto Denise	All Other											
Mindich Rachel M	All Other											
Wieder Harriot Estelle	All Other											
Jopal Bronx, Llc	All Other											
Adubor Christopher	All Other											
Phookan Jaya	All Other											
Mirchandani Monica Hargrovind	All Other											
Harris Matthew	All Other											
Solomon Julie	All Other											
Zaidi Syed	All Other											
Jackson Arnice	All Other											
Garcia Yudelka	All Other											
Gyura Philip Joseph	All Other											
Manulli Joju John	All Other											
Maslyanskaya Sofya	All Other											
Prisciandaro Manuel	All Other											
Gibney Tara	All Other											
Wang Wei	All Other											
Vattappally Leena Np	All Other											
Gupta Atul Kumar	All Other											
Centerlight Certified Home Health A	All Other											
Ramesh Manish	All Other											
Carey Michelle	All Other											
Yousuf Md Abdullah	All Other											
Balaskonis Asimina	All Other											
Feldman Jay	All Other											



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Participating in Projects												
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii	
Bhatia Sapna N	All Other											
Schoenberg Mark P	All Other											
Kouyate Mohamed	All Other											
Thomas Kerone P	All Other											
Ray-Schoenfeld Naomi	All Other											
Osman-Wager Jamie Lauren	All Other											
Murphy Caroline Ann	All Other											
Pearlman Shoshannah	All Other											
Lan Andrew	All Other											
Outlaw Desiree	All Other											
Lott Community Home Health Care Inc	All Other											
Annunziata Guiseppe	All Other											
Abbott Ethan Ernest	All Other											
Eisenberger Eliezer T	All Other											
Reindl Alisa	All Other											
Roman Jasmin	All Other											
Wynn Carrie J	All Other											
Jewish Home Lifecare Community Serv	All Other											
Parkview Operating Co Llc	All Other											
Juthani Viral Virendra	All Other											
Copeland Ebony R	All Other											
Tiwari Akankasha	All Other											
Strong Jennifer Elizabeth	All Other											
Fogwell Leigh	All Other											
Chaperon Jeannelle	All Other											
Suman Ajay	All Other											
Nayudu Suresh Kumar S	All Other											
Mathelier Krystina T	All Other											
Rivera Shania Tamara	All Other											
Hagge-Greenberg Aaron E	All Other											
Gover Mary Trace	All Other											
Eckard Valerie Rockwell	All Other											
Kamal Layla Georges	All Other											
Furguele Miriam	All Other											
Henneberry Kyle J	All Other											
Novetsky Akiva Pesace	All Other											



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Participating in Projects												
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii	
Panayiotopoulos Aristotle	All Other											
Cohen Stuart Lance	All Other											
Clapp Mara Alexandra	All Other											
Robles Juan Carlos	All Other											
Bumol Joel Matthew	All Other											
Blum Corinne E	All Other											
Gialvsakis John Peter	All Other											
Jinghui Xie	All Other											
Brown Haydee	All Other											
Lowes Michelle	All Other											
Kanavy Holly	All Other											
Brutsaert Erika	All Other											
Garg Karan	All Other											
Jermyn Rita	All Other											
Bellamkonda Tara	All Other											
Park Connie	All Other											
Kang Joann	All Other											
Yoon Michele	All Other											
Cimt Karene	All Other											
Ferzli Myriam	All Other											
Shariff Saadat	All Other											
Ashraf Mohammad	All Other											
Carlos Pans Daniela	All Other											
Pallack Robyn	All Other											
Anampa Mesias Jesus	All Other											
Powell Kristin	All Other											
Narang Rahul	All Other											
Jain Sachin	All Other											
Barmettler Anne	All Other											
Ravikumar Deepa	All Other											
White Devon	All Other											
Shoshani Nechama	All Other											
Altschul David	All Other											
Ogoke Bentley	All Other											
Arias John	All Other											
Mahadeo Kris Michael	All Other											



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Participating in Projects												
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii	
Boardman John	All Other											
Suri Asif	All Other											
Gabriel Liana	All Other											
Bruno Charles	All Other											
Seth Ami	All Other											
Borrayes Lester	All Other											
Kazzi Massoud	All Other											
Giegel Melanie Joy	All Other											
Breuer Alexandra	All Other											
Takematsu Mai	All Other											
Khinvasara Neha	All Other											
Barraza Giselle	All Other											
Chiong Brian	All Other											
Shirinov Robert	All Other											
Harroche Jessica	All Other											
Safo Stella	All Other											
Choice Curtis	All Other											
Goldschmiedt Judah	All Other											
Walsh Melissa	All Other											
Virani Zahra	All Other											
Mehta Sukrant	All Other											
Jacobs Charleen	All Other											
Guevara Ernesto Jose	All Other											
Pimentel Veronica	All Other											
Shaban Nada	All Other											
Mushi Juliet Estomih	All Other											
Gavrilova Tatyana	All Other											
Lacayo Allen	All Other											
Marrero Jessica	All Other											
Velez Christopher	All Other											
Gamss Rebecca	All Other											
Tannebaum Jonathan	All Other											
Sabari Joshua	All Other											
Malyszko Bozena	All Other											
Thomas Vivek	All Other											
Del Rivero Jaydira	All Other											



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Participating in Projects												
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii	
Rosenstein Hilary	All Other											
Werden Scott	All Other											
Fang Yanan	All Other											
Kaplan-Weisman Laura	All Other											
Hauck Kevin	All Other											
Torres-Deas Lucille	All Other											
Manik Arvind Chandulah	All Other											
Swedish Kristin Anne	All Other											
Mulaikal Elizabeth R	All Other											
Lapidus Robert L	All Other											
Pechter Patricia M	All Other											
Pierce Carolyn Marie	All Other											
Remde Alan Hugh	All Other											
Baum Laura	All Other											
Avitable Nicholas	All Other											
Upadhyay Shivanck	All Other											
Shylinska Ilona	All Other											
Lopez Taina	All Other											
Li Norah	All Other											
Uy Vincent	All Other											
Joseph Anise	All Other											
Rosenberg Rachel	All Other											
Sreeram Radhika	All Other											
Sachdeva Crystal	All Other											
Subramanya Nalini	All Other											
Kang Joy	All Other											
Khalid Laila	All Other											
Abuzeid Al-Waleed Mohamed	All Other											
Hine Orion	All Other											
Rayannavar Arpana	All Other											
Snyder Liat S	All Other											
Schroeder Joyce D	All Other											
Gumbs Maudina S	All Other											
Kwofie Stella	All Other											
Theventhiran Alex B	All Other											
Salcedo Osiris	All Other											



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Participating in Projects												
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii	
Sanchez Carlos Alfonso	All Other											
Capra Theresa Marie	All Other											
Caces Wilfredo	All Other											
Cartmill Kimberly	All Other											
Pham Shirley	All Other											
Childs Claiborne	All Other											
Morris Daniel	All Other											
Kotchev Nicola	All Other											
Bangar Maneesha	All Other											
Snellings John	All Other											
Gervits Maria	All Other											
Slinchenkova Olena	All Other											
In Haejin	All Other											
Garg Richa	All Other											
Okoli Oscar	All Other											
Silva Katrina Shea	All Other											
Daniel Reny Rajan	All Other											
Anderson John Roger	All Other											
Martorella Teresa	All Other											
Singhal Raman	All Other											
O'Brien Patrick R	All Other											
Oberfelder Cynthia Caskey	All Other											
Garay Miryam D	All Other											
Quick Melissa Kaufman	All Other											
Smith Tracy G	All Other											
St Felix Wendy	All Other											
Dimaio Julianne	All Other											
Licuanan Lloyd	All Other											
Crocco Lauren E	All Other											
Kajita Grace R	All Other											
Grubb Kristen	All Other											
Reddy Divyabalakrishna	All Other											
Malasky Charlotte	All Other											
Shayevitz Jay Robert Md	All Other											
Patel Dwaita	All Other											
Abraham Nitya	All Other											



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* Safety Net Providers in Green

Participating in Projects												
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii	
Callender Kimberly	All Other											
Hipkens Sarah	All Other											
Awwad Reem	All Other											
Owens Jamie	All Other											
Reyes Gil Morayma	All Other											
Hayde Nicole	All Other											
Kapur Avnit	All Other											
Standefer Julia	All Other											
Vocational Inst Proj Comm Svc	All Other											
Lamsen Marie Louies M	All Other											
Millwood Annie R D	All Other											
Hirschfeld Azriel	All Other											
Gassert Kelli A	All Other											
Mantzaris Ioannis	All Other											
Roy Alyssa Marie	All Other											
Shah Akash D	All Other											
Murthy Sandhya	All Other											
Maxson Emily	All Other											
Holland-Ridges Angela	All Other											
Amber Court At Home Llc	All Other											
Romero-Williams Rosetta Ramona	All Other											
Cooper Marcina	All Other											
Ene Ada Romina	All Other											
Fontes Joao Daniel Trindade	All Other											
Teigen Nickolas	All Other											
Keltz Julia Gail	All Other											
Neto Nicole	All Other											
Lee Chang Alfredo	All Other											
Tanner Kathryn Elizabeth	All Other											
Ricardo A Mornaghi Physician Pllc	All Other											
Spencer Jade Nicole	All Other											
Giftos Jonathan Matthew	All Other											
Mansour Mayce	All Other											
Ford Elizabeth Anne	All Other											
Le Jenna Nguyen	All Other											
Ruggiero Lauren Marie	All Other											



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* Safety Net Providers in Green

Participating in Projects												
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii	
Shah Mansi Rajendra	All Other											
Adusei Isaac Fenteng	All Other											
Hicks Nina M	All Other											
Hakima Laleh	All Other											
Rosner Jonathan	All Other											
Harmon Bryan	All Other											
Tyau Nicholas Daniel	All Other											
John Jereesh T	All Other											
Caldwell William	All Other											
Curato Mark	All Other											
Khedimi Rabea	All Other											
Fiori Kevin	All Other											
Greenberg Sofiya A	All Other											
Schortz Jed Ryan	All Other											
Bader Anna Shlionsky	All Other											
Vega Mario	All Other											
Leavitt Karla	All Other											
Findley Molly	All Other											
Saeed Omar	All Other											
Kurdali Basil	All Other											
Guo Xiaoling	All Other											
Rodriguez Idelka	All Other											
Lucas Daniel	All Other											
Kucherov Alexander	All Other											
Ruddy-Ramirez Cory	All Other											
Moni Saila	All Other											
Lu Tiffany	All Other											
Alkhairw Hadeel	All Other											
Surti Aarti	All Other											
Shi Yang	All Other											
Kabarriti Rafi	All Other											
Sirikanjanapong Sasis	All Other											
Morningside Acquisition I Llc	All Other											
Aggarwal Shilpi	All Other											
Bloomgarden Noah Aaron	All Other											
Shah Seema	All Other											



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Participating in Projects												
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii	
Davis Tony	All Other											
Olivo Villabrille Raquel Melina	All Other											
Simmons Martha	All Other											
Chen Jen-Ting	All Other											
Li Jack	All Other											
Gulko Edwin	All Other											
Gandhi Stacey	All Other											
Remen Razel	All Other											
Engelbertz Fabian	All Other											
Akiyama Matthew	All Other											
Fedebagha Raquel	All Other											
Gomez Hernandez Jaime	All Other											
Pike Lily	All Other											
Weiss David	All Other											
Koleilat Issam	All Other											
Kinon Merritt Drew	All Other											
Jerome David	All Other											
Hocking Stephanie	All Other											
Joolukuntla Niharika	All Other											
Margulis Roman	All Other											
Munir Saira	All Other											
Desarden Connie Anjoli	All Other											
Tugman Cheryl	All Other											
Dayan-Rosenman David Samson	All Other											
Prince Tresa Smitha	All Other											
Neimark Matthew	All Other											
Doshi Tina Vinay	All Other											
Nguyen Kim	All Other											
Tan Stephanie	All Other											
Kanahara Satoko	All Other											
Hellbusch Amy	All Other											
Moreno Yvonne	All Other											
Powell Kimone	All Other											
Callaway Edward	All Other											
Escarfuller Juan Apolinar	All Other											
Ngamougou Anasthasie	All Other											



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Participating in Projects												
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii	
Zevallos-Ramos Michelle A	All Other											
Roberts-Murray Lloydette	All Other											
Bhullar Puneet	All Other											
Tolia Bhupendra M	All Other											
Ayers Zumara Elizabeth	All Other											
Gesten Amanda Garrett	All Other											
Milne Dafne A	All Other											
Radow Arthur B	All Other											
Miele Marilyn	All Other											
Lessne Adam	All Other											
Ravikumar Aarti	All Other											
Akrami Jason	All Other											
Singanamala Naveen	All Other											
Ro Angela Sukyn	All Other											
Zhang Kan	All Other											
Jarrett Kelly Andre Md	All Other											
Esmaeili Azadeh	All Other											
Whetsell William	All Other											
Pope John Burton	All Other											
Chaudhri Ali Aftab	All Other											
Dy Kimberly Therese	All Other											
Serafin Dana J	All Other											
Columbus-Jang Michele Dorothy-Naseem	All Other											
Rovno Hazel	All Other											
Jaswani Vijay	All Other											
Khatod Elaine	All Other											
Davoudzadeh Reubin Pooya	All Other											
Shkurovich Sergey	All Other											
Maleki Sara	All Other											
St. Vincent De Paul Residence	Uncategorized											
Jewish Home Lifecare, Sarah Neuman Center, Westchester	Uncategorized											
Cort, Hayley E., Md	Uncategorized											
Abbott House	Uncategorized											
Stoddart, Lisa M., Np	Uncategorized											
Kordesch, Kristina C., Np	Uncategorized											
Yancovitch, Alan C., Md	Uncategorized											



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Participating in Projects													
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii		
Choudhury, Tarif, Md	Uncategorized												
Voleti, Pramod B., Md	Uncategorized												
Rushanda Wilson	Uncategorized												
Singh, Manpreet K., Pa	Uncategorized												
Mallow, Alissa J., Lcsw	Uncategorized												
Kuttiyara, Jeena, Pa	Uncategorized												
Belsky, Julianne	Uncategorized												
George, Aameeka	Uncategorized												
Nepomnyashchaya, Yevgeniya, Np	Uncategorized												
Kahn, Laretta M., Np	Uncategorized												
Wagshul, Yona A., Pa	Uncategorized												
Brown, Christina J., Pa	Uncategorized												
Sarah Zaino	Uncategorized												
Dodi, Amos, Md	Uncategorized												
Herrera, Cesar J., Md	Uncategorized												
Pinhasov, Miriam M., Pa	Uncategorized												
Munoz, Luis C., Pa	Uncategorized												
Densmore, Heather K., Pa	Uncategorized												
Bianca Campanella	Uncategorized												
Erin Leon	Uncategorized												
Chen, Nantesha L., Pt	Uncategorized												
Bursian, Enrique R., Dmd	Uncategorized												
Gomez, Ivonne A., Pa	Uncategorized												
Herman, Dara	Uncategorized												
Jennat Mustafa	Uncategorized												
Jeong, Seon Mi, Np	Uncategorized												
De Jesus, Raeleen D., Np	Uncategorized												
Erlichman, David B., Md	Uncategorized												
Philips, Kaitlyn S., Do	Uncategorized												
Kumarasamy, Narmadan A., Md	Uncategorized												
Lopez, Florenzia A., Pa	Uncategorized												
Rushin, Cassandra E., Lcsw	Uncategorized												
Bellapu, Sowdhamani, Md	Uncategorized												
Sarungbam, Judy, Md	Uncategorized												
Erski, Glenn, Md	Uncategorized												
Miller, Devin T., Md	Uncategorized												



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Participating in Projects													
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii		
Ashraf, Umair, Md	Uncategorized												
Lad, Yamini, Md	Uncategorized												
Ali, Haneen, Md	Uncategorized												
Nymeyer, Jessica L., Np	Uncategorized												
Sung, Deborah, Md	Uncategorized												
Shah, Ami J., Md	Uncategorized												
Tian, Xuejun (Jon), Md	Uncategorized												
Rubinstein, Tamar, Md	Uncategorized												
Nalla, Anil Kumar, Md	Uncategorized												
Tedesco, Kurtis L., Md	Uncategorized												
Russell, Rosa H., Lcsw	Uncategorized												
Cho, Jungmin, Dmd	Uncategorized												
Alison Karasz	Uncategorized												
Monica Hines-Bigg	Uncategorized												
Weston, Gregory D., Md	Uncategorized												
Peturah Thompson	Uncategorized												
Shi Khor	Uncategorized												
Priscilla Gamble	Uncategorized												
Mcperson, Lonnette	Uncategorized												
Zaphin Varghese	Uncategorized												
Binta Balde	Uncategorized												
Kelsey Lutchman	Uncategorized												
Shernette Richardson	Uncategorized												
James, Paul	Uncategorized												
Lincoln, Mary	Uncategorized												
Bright Nkrumah	Uncategorized												
Ellen Mclean	Uncategorized												
Thomas, Yvonne	Uncategorized												
Ikezi,Gerald	Uncategorized												
Alan Supraner	Uncategorized												
Aisha Lewis	Uncategorized												
Valerie Carroll	Uncategorized												
Anna Kitaychik	Uncategorized												
Edward Frederick	Uncategorized												
Brice,Marly	Uncategorized												
Progressive Home Health Services, Inc.	Uncategorized												



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Participating in Projects													
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii		
Michael Sapadin	Uncategorized												
Melida Bello	Uncategorized												
Chukwueke, Tony C	Uncategorized												
Dorothy Weiss	Uncategorized												
Mlelena Krigel	Uncategorized												
Michelle Irene Strakosch	Uncategorized												
Jessica Yakush-Williams	Uncategorized												
Erin Miller	Uncategorized												
Wilma Soto	Uncategorized												
Durk, Robyn	Uncategorized												
Rebecca Tam	Uncategorized												
Nordia Coke	Uncategorized												
Alvin Strelnick	Uncategorized												
Klaver, Jessica	Uncategorized												
Mann, Kenneth	Uncategorized												
Kadian Blake	Uncategorized												
Ernestina Aboagye	Uncategorized												
Yuen, Robert, Pa	Uncategorized												
Kumbar, Vijay S., Md	Uncategorized												
Yanique Pryce	Uncategorized												
Maria Abreu	Uncategorized												
Brenda Ortiz	Uncategorized												
Harrison, Michael	Uncategorized												
Tyjenski, Robert	Uncategorized												
Heather Childress	Uncategorized												
Tairu Trerra	Uncategorized												
Florence Maroney	Uncategorized												
Lawlor, Jacqueline	Uncategorized												
Florence Nwaduwa	Uncategorized												
Sottile, Kristen N., Rd	Uncategorized												
Karma Yangchen	Uncategorized												
Marie Bien-Aime	Uncategorized												
Laurence Adams	Uncategorized												
William Ansorge	Uncategorized												
Clemencia Deabreu	Uncategorized												
Robinel Tongol	Uncategorized												



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Participating in Projects													
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii		
Marina Tharathattel	Uncategorized												
Jesse Krulwich	Uncategorized												
Lyncy Simon	Uncategorized												
Apc Llc	Uncategorized												
Pranvera Dervishi	Uncategorized												
Davila, Rosa	Uncategorized												
Joan Wells	Uncategorized												
Christine Sheu	Uncategorized												
Zuleha Alindi-Howell	Uncategorized												
Sharmila Makhija	Uncategorized												
Venecia Marte	Uncategorized												
Regional Aide For Interim Need, Inc. (R.A.I.N.)	Uncategorized												
Eleanor Msimanga	Uncategorized												
Episcopal Social Services Of New York Inc.	Uncategorized												
Daniel Thompson	Uncategorized												
Victoria Rivera	Uncategorized												
Montefiore Medical Center	Uncategorized												
Metropolitan Jewish Home Care, Inc., (Mjg Nursing Home Company Lthhcp) D/B/A Mjhs Long Term Care	Uncategorized												
Orton, Sarah	Uncategorized												
Marcel Stevenson	Uncategorized												
Maggie Carroll	Uncategorized												
Peter Andolina	Uncategorized												
Haynes, Sonia	Uncategorized												
Laura Luciano	Uncategorized												
Uloma Okereke	Uncategorized												
Sharmaine Jones	Uncategorized												
Schnapp,Marisa	Uncategorized												
Samuel Martin	Uncategorized												
Martha Rodriguez	Uncategorized												
Jcca Residential Treatment Center - Edenwald	Uncategorized												
Partners In Care	Uncategorized												
Peter Buckley	Uncategorized												
Karen Thomas	Uncategorized												
Medalliance Medical Health Services	Uncategorized												
Attaalla, Mina	Uncategorized												



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Participating in Projects													
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii		
Schroeder, Sarah L., Md	Uncategorized												
Sonia Dhargalkar	Uncategorized												
Yrline Menelas	Uncategorized												
Kimberly Sorace	Uncategorized												
Berman, Diane	Uncategorized												
Laura Striffler	Uncategorized												
Ryan Chan	Uncategorized												
Fatima Varziyeva	Uncategorized												
Kenny Painson	Uncategorized												
Vip Health Care Services, Inc.	Uncategorized												
Catherine Walsh	Uncategorized												
Frisenda,Susan	Uncategorized												
Longo,Robyn	Uncategorized												
Blair Wiggins	Uncategorized												
Marla Carolina Schoenborn	Uncategorized												
Connors,Sarah	Uncategorized												
Getho Jeudine	Uncategorized												
Dominique Pierre-Louis	Uncategorized												
Danielle Garcia	Uncategorized												
Kaitlin Masciello	Uncategorized												
Kemberly Douglas	Uncategorized												
Nancy Santana	Uncategorized												
Sanchez Raymond	Uncategorized												
Otto Kernberg	Uncategorized												
Lesley-Ann Murray	Uncategorized												
Amber Court Of Westbury	Uncategorized												
S. Toni Halbreich	Uncategorized												
Canisha Nicolas	Uncategorized												
Koch, Christopher	Uncategorized												
Union Community Health Center, Inc.	Uncategorized												
Vaibhav Zaveri	Uncategorized												
Henry, Faith	Uncategorized												
Durline Brown-Manhertz	Uncategorized												
Tacandong, Ludivina	Uncategorized												
Adriel Gerard	Uncategorized												
Ajimavo Anthonia	Uncategorized												



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Participating in Projects													
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Juliana Steen	Uncategorized												
Radik Murdakhayev	Uncategorized												
Ertuania Jorge	Uncategorized												
Dreher, Sarah	Uncategorized												
Amy Lloyd	Uncategorized												
O'Shea Hardy	Uncategorized												
Monica Epps	Uncategorized												
Mary-Jo Byrne	Uncategorized												
Sheron Green	Uncategorized												
Rosa Smith	Uncategorized												
Aljud Licensed Home Care Agency Dba Amber Court At Home	Uncategorized												
Shandor Zelenger	Uncategorized												
Hammond, Kimberly	Uncategorized												
Sheneka Rowe	Uncategorized												
Arvella Kia Sinclair	Uncategorized												
Adetinue Olowoyo	Uncategorized												
Connie Ye	Uncategorized												
Millicent Addo	Uncategorized												
Salam, Thara A., Pa	Uncategorized												
Daniel Chin	Uncategorized												
Robert Kaufman	Uncategorized												
Louis Cuoco	Uncategorized												
Aneta Skrobacz, Lpmhc, Casac	Uncategorized												
Carolyn Rios	Uncategorized												
Sunnyside Citywide	Uncategorized												
Diane Levien	Uncategorized												
Michelle Licastro	Uncategorized												
Tuzzo, Deborah	Uncategorized												
Kurteva, Svetla, Md	Uncategorized												
Choi, Gloria	Uncategorized												
Elysia Morciglio	Uncategorized												
Rubie Michelle Sytian	Uncategorized												
Imesha Smith	Uncategorized												
Colleen Schaffling	Uncategorized												
Oluwafunmilayo Bomide	Uncategorized												
Rosario Atilano	Uncategorized												



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Participating in Projects													
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii		
Maria Adamian	Uncategorized												
Joseph Piliero	Uncategorized												
Elizabeth Martinez	Uncategorized												
Joseph A. Tamagna, Dds	Uncategorized												
Walsh, Constance	Uncategorized												
Andrew Hyland	Uncategorized												
Bukola Olabinjo	Uncategorized												
Rebecca Benash	Uncategorized												
Ebony Deroche	Uncategorized												
Tidjeni Beloume	Uncategorized												
Renaissance Adult Day Care Services Llc	Uncategorized												
Amanda Henderson	Uncategorized												
Andrew Koo	Uncategorized												
Zeida Flores	Uncategorized												
Jankowski,Slawomir	Uncategorized												
Lyesel Pierre-Louis	Uncategorized												
Cory Ann Johnston	Uncategorized												
Rasaq Oyiboade	Uncategorized												
Reid, Latoya	Uncategorized												
Christine Bloor	Uncategorized												
Ezzat, Sarah	Uncategorized												
Crystina Milici	Uncategorized												
Vanessa Wissing	Uncategorized												
Theodore Akabuoga	Uncategorized												
Monica Prempeh	Uncategorized												
Sherry-Ann Hector	Uncategorized												
David Prezant	Uncategorized												
Sharon Sverd	Uncategorized												
Gregory Welsh	Uncategorized												
Noll, Lauren	Uncategorized												
Megan Russell	Uncategorized												
Dariana Tolentino Caba	Uncategorized												
Mercy Opoku	Uncategorized												
Angela Yip	Uncategorized												
Aissatou Diallo	Uncategorized												
Resource Medical Services, Pc (D.B.A. Arcwell Medical)	Uncategorized												



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Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii		
Celestina Nwambuonwo	Uncategorized												
Sashena Woodhouse	Uncategorized												
Leopold Allen	Uncategorized												
Karen Myrie	Uncategorized												
Alice Iwu	Uncategorized												
Sarah Yechieli	Uncategorized												
Gupta, Neil	Uncategorized												
Leana Palmer	Uncategorized												
Ioana Ionescu	Uncategorized												
Giselle Lie-Ten-Soeng	Uncategorized												
Calvert, Mara	Uncategorized												
Guerin Gagliastri	Uncategorized												
Philip Chung	Uncategorized												
St. Barnabas Hospital - Mental Inpatient	Uncategorized												
Montefiore Medical Center	Uncategorized												
Jeannine Silvestre	Uncategorized												
Shimoji, Toru	Uncategorized												
Afolabi Samuel	Uncategorized												
Krishnan,Sangeetha	Uncategorized												
Bainbridge Adult Day Care Center Ii, Llc	Uncategorized												
Juliana Spagnuolo	Uncategorized												
Christine Anaya	Uncategorized												
David Cookish	Uncategorized												
Catalina Angel	Uncategorized												
John Smollon	Uncategorized												
Domingo Rivera-Lake	Uncategorized												
Kathy Duncan, Lcsw	Uncategorized												
Melissa Folkes	Uncategorized												
Chasten, Delores L	Uncategorized												
Sco Administration Building	Uncategorized												
Tricia Sanabria	Uncategorized												
Monica Encina	Uncategorized												
Harper Lester	Uncategorized												
Annicka Alexander	Uncategorized												
Camille Carrasco	Uncategorized												
Regina Davydova	Uncategorized												



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Participating in Projects													
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii		
Avrille Davis	Uncategorized												
Spei, Ekaterini	Uncategorized												
Bonnie Taylor	Uncategorized												
Chinedu Agu	Uncategorized												
Andrew-Lester Chua	Uncategorized												
Thomas, Gloria	Uncategorized												
Tamara Cintron	Uncategorized												
Sadiqa Karim	Uncategorized												
Vives,Alexis E	Uncategorized												
Jennifer Wang	Uncategorized												
Wilda Molina	Uncategorized												
Katia Nelson	Uncategorized												
Oluwafemi Omosebi	Uncategorized												
Hope, Ryan C., Pa	Uncategorized												
Bart, Madelyn	Uncategorized												
Sciacca, Joann	Uncategorized												
Episcopal Social Services Of New York Inc.	Uncategorized												
Mzl Home Care Agency, Llc	Uncategorized												
Modupe Sonuyi	Uncategorized												
Amanda Bontempo	Uncategorized												
Brigitte P. Nkounkou	Uncategorized												
Wilkie, Thomas	Uncategorized												
Jesse Afriyie	Uncategorized												
Scholastica Thiongo	Uncategorized												
Giselle Lorius	Uncategorized												
Christian Oliver	Uncategorized												
Baez Ricardo	Uncategorized												
Mark Czaja	Uncategorized												
Julio Gorga	Uncategorized												
David Shafritz	Uncategorized												
Charlena Lankford	Uncategorized												
Penelope Rosenblatt	Uncategorized												
Persaud,Nalini	Uncategorized												
Jones,Bryan	Uncategorized												
Brunilda Mara	Uncategorized												
Port Morris Home Care Agency Db a Constant Care Health	Uncategorized												



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Participating in Projects												
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii	
Services												
Joan Bennett	Uncategorized											
Candace Campbell	Uncategorized											
Fatou Ka	Uncategorized											
Ursula Jaquez	Uncategorized											
James Sloves	Uncategorized											
Samantha Kelly	Uncategorized											
Ivonne Segarra	Uncategorized											
Kelia Martin	Uncategorized											
Mrs. Mary'S Place Hcs Inc. Db a Heart To Heart Home Care	Uncategorized											
Naima Abdus-Salaam	Uncategorized											
Sherryleen Elisca	Uncategorized											
Rhea Graham	Uncategorized											
Rita Ojevwe	Uncategorized											
Sarah Scott	Uncategorized											
Sanchez, Yosara	Uncategorized											
Tompkins,Leslie R	Uncategorized											
Pushpa Pangen	Uncategorized											
Harriet Hanyabui	Uncategorized											
Nicole Banner	Uncategorized											
Yi Guo	Uncategorized											
Christina Varughese	Uncategorized											
Anne Stockton	Uncategorized											
Earl Mckenzie	Uncategorized											
Sergiy Shavaran	Uncategorized											
Jewish Home Lifecare, Home Assistance Personnel Inc. (Hapi)	Uncategorized											
Victoria Abad (Robles)	Uncategorized											
Susanna Levin	Uncategorized											
Union Community Health Center, Inc.	Uncategorized											
Kasinee Patumanon	Uncategorized											
Abner Perez	Uncategorized											
Moshe Schiffmiller	Uncategorized											
Goldstein, Doctor Y., Md	Uncategorized											
Smith, Jonathan A., Md	Uncategorized											
Bimbo G. Ibitoye	Uncategorized											
Gibson, James, Pa	Uncategorized											



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Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii		
Jovito Sabino	Uncategorized												
Altagracia D. Soriano Contreras	Uncategorized												
Diana Vasta	Uncategorized												
Bleau,Erik S	Uncategorized												
Kolnick, Justin	Uncategorized												
Talia Wilson	Uncategorized												
Willow Leitch	Uncategorized												
Lee, Youn Jea	Uncategorized												
Narida Morle	Uncategorized												
Lind,Joyce	Uncategorized												
Margaret Kaplan	Uncategorized												
Eran Bellin	Uncategorized												
Leslie Lehner	Uncategorized												
Bronx Health Center	Uncategorized												
Michael Prystowsky	Uncategorized												
Juliet Diabene	Uncategorized												
Shelton, Clarence	Uncategorized												
Trujillo, Jeanette	Uncategorized												
Yana Krmic	Uncategorized												
Carlyne Moran	Uncategorized												
Tompkins, Elaine	Uncategorized												
Adventus Pharmacy Solutions	Uncategorized												
Grace Lam	Uncategorized												
Marie Christian	Uncategorized												
Green, Rashidah M., Md	Uncategorized												
Edward Gaudin	Uncategorized												
Scott Wetzler	Uncategorized												
St. Barnabas Hospital - Hemodialysis	Uncategorized												
Nero Akpowowo	Uncategorized												
Bobbie Eapen	Uncategorized												
Salvador Gonzalez	Uncategorized												
Alexandra Corwin	Uncategorized												
Sovannary Tan	Uncategorized												
Wembo Anthonet Nkashiana-George	Uncategorized												
Bolanos, Arlene	Uncategorized												
Erika German	Uncategorized												



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Participating in Projects												
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Morningside Acquisition 1, Llc D/B/A Morningside Nursing And Rehabilitation Center	Uncategorized											
Greenspan, Stacy L., Do	Uncategorized											
Aviva Levy	Uncategorized											
Jonathan Gold	Uncategorized											
Tine, Jennifer	Uncategorized											
Bradley Schnebel	Uncategorized											
Shakema Sidberry	Uncategorized											
Stephen Wisely	Uncategorized											
Goldsammler, Michelle S., Md	Uncategorized											
Takshyna, Olga, Md	Uncategorized											
Patricia Tenerella-Brody	Uncategorized											
Lendita Prlesi	Uncategorized											
Elizabeth Elliott	Uncategorized											
Sandra Cousley-Smith	Uncategorized											
Diane C. Mceniry	Uncategorized											
Aracena,Sonia I	Uncategorized											
Parker, Pamela	Uncategorized											
Amy Resnik	Uncategorized											
Sucdeep Piyasirisilp	Uncategorized											
Freda Borukhov	Uncategorized											
Sarah Stapleton	Uncategorized											
Rita Migliaccio	Uncategorized											
Farhad Saei	Uncategorized											
Riticia Augusty	Uncategorized											
Gregory Corley, Msw	Uncategorized											
Konopka,Elizabeth	Uncategorized											
Jennice Riley	Uncategorized											
Nataliya Kravchenko	Uncategorized											
Emily Mckinnon	Uncategorized											
Doepp, Kathryn	Uncategorized											
Robert Brewster	Uncategorized											
Debenedictis, Anthony	Uncategorized											
Galina Gelbert	Uncategorized											
Regina Reardon	Uncategorized											
Harris, Roger	Uncategorized											



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Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii		
Kornbluth, David	Uncategorized												
Euphemia Akindipe	Uncategorized												
Rionne Edwards Bovain	Uncategorized												
Katelynn Dilendik	Uncategorized												
Pichardo, Julia	Uncategorized												
Rachel Atlas	Uncategorized												
Karin Ofir	Uncategorized												
Torres, Laura	Uncategorized												
Donna Mah	Uncategorized												
Santhusia Baksh	Uncategorized												
Jolanda Kedzierski	Uncategorized												
Zinatu Ali	Uncategorized												
Melanie Douglas	Uncategorized												
Keisha Landsmark-Ogaga	Uncategorized												
Asian Community Care Management	Uncategorized												
Ellison, Shalisha	Uncategorized												
Sobia Hussain	Uncategorized												
Jackie Denise Garcia	Uncategorized												
Wolly,Avivit	Uncategorized												
Ronnie Kagle	Uncategorized												
Nasser Zolfaghari	Uncategorized												
Alexandra Back	Uncategorized												
Debra Bovian	Uncategorized												
Judith Brooks	Uncategorized												
Beville,Felicia	Uncategorized												
Antonio Araujo	Uncategorized												
John Sheppard	Uncategorized												
Saylor, Denise M	Uncategorized												
Enyeribe Enyinna	Uncategorized												
Patricia Smith	Uncategorized												
Sidibe, Aboulaye, Pa	Uncategorized												
Perez, Alexandra	Uncategorized												
Tri Center - Bronx	Uncategorized												
Lisa Marie Braxton	Uncategorized												
Wendy Agard	Uncategorized												
Mary Sickles	Uncategorized												



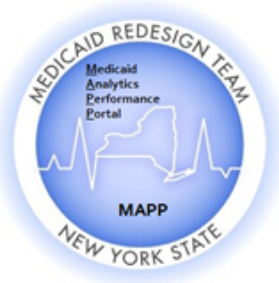
**New York State Department Of Health
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Participating in Projects													
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii		
Cwalinski, Karen	Uncategorized												
Suzanne Rosegreen	Uncategorized												
Stokes-Dinkins, Tiffany	Uncategorized												
Julie Lambiaso	Uncategorized												
Stephano Clermont	Uncategorized												
Tellez, Maluisa	Uncategorized												
Belinkie, Yael L., Phd	Uncategorized												
Rivka Horwitz	Uncategorized												
Risikat Olalowo	Uncategorized												
Renaissance Adult Day Care Services -787east Llc	Uncategorized												
Vidal, Lauren	Uncategorized												
Judy Aschner	Uncategorized												
Lawrence Daniel	Uncategorized												
Gallagher, Lynne	Uncategorized												
Arthur Swanson	Uncategorized												
Amida Care, Inc.	Uncategorized												
Bronx Community Home Care, Inc. D/B/A Neighbors Home Care	Uncategorized												
Richard Lamkin	Uncategorized												
Girlyn Garcia	Uncategorized												
Micheline Fleurantin	Uncategorized												
Lisette Aybar	Uncategorized												
Collado, Karina	Uncategorized												
Kook, Talya	Uncategorized												
Lindsay Barton, Mhc	Uncategorized												
Yolphide Audige	Uncategorized												
Bolanle Olorunfemi	Uncategorized												
The Children'S Village	Uncategorized												
Boris Mantell	Uncategorized												
Susan Rooney	Uncategorized												
Kristin Moltz	Uncategorized												
Michael Early	Uncategorized												
Andreu, Marcia	Uncategorized												
Blackman Marsha	Uncategorized												
Union Community Health Center, Inc.	Uncategorized												
Sylvia Adusei	Uncategorized												
Paola Pardo	Uncategorized												



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Svetlana Korchevsky	Uncategorized												
Dana Nadel	Uncategorized												
Ibrahim Mumuni	Uncategorized												
Adina Trotman	Uncategorized												
Otibhor Agbi	Uncategorized												
Denise Knight	Uncategorized												
Thomas Lequerique	Uncategorized												
Samia Mambo	Uncategorized												
Jennifer Sargent	Uncategorized												
Elizabeth Borrero	Uncategorized												
Pal, Samantha, Pa	Uncategorized												
Shin, Hyesu, Np	Uncategorized												
Clement Asemota	Uncategorized												
David Coen	Uncategorized												
Meghan Alles	Uncategorized												
Ulices Hernandez	Uncategorized												
Paul G Kleinman	Uncategorized												
Special Touch Home Care Services	Uncategorized												
Dianne Schwartz	Uncategorized												
Marcella Augustin	Uncategorized												
Cooperative Home Care Associates	Uncategorized												
Abraham Ankomah	Uncategorized												
Helaney Chacko	Uncategorized												
Nasir Alabi	Uncategorized												
Lynch,Thomas	Uncategorized												
Hye Sung Kim	Uncategorized												
Cancio,Mary	Uncategorized												
Zazove, Coecillia	Uncategorized												
Asao Hirano	Uncategorized												
Viktoriya Lasiychuk	Uncategorized												
Knight, Dominique	Uncategorized												
Michelle Thomsen	Uncategorized												
Sharlene Williamson Cooke	Uncategorized												
Sophia Menson	Uncategorized												
Amanda Ulmer	Uncategorized												
Michelle Dunn	Uncategorized												



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God'S Love We Deliver, Inc.	Uncategorized												
Jennifer Lozada	Uncategorized												
Emily Falber	Uncategorized												
Mcdonaugh, Danielle	Uncategorized												
Amber Court Of Pelham Gardens	Uncategorized												
Tosin Omifisoye	Uncategorized												
Shepard, Kerisha K.	Uncategorized												
Elizabeth Seng	Uncategorized												
Ocfs Bridges To Health Waiver Service Providers B2h Wsp	Uncategorized												
Chanpreet Kaur	Uncategorized												
Irene Tackie	Uncategorized												
Jcca Foster Boarding Home (Ocfs)	Uncategorized												
Genaro Hernandez	Uncategorized												
Chenyang Zhang	Uncategorized												
Kwabena Sarh	Uncategorized												
Kerline Guillaume	Uncategorized												
Patterson, Daniel, Md	Uncategorized												
Agonafer, Senayet, Md	Uncategorized												
Peace B. Assogba	Uncategorized												
Dominga Vazquez	Uncategorized												
Lijo Mathai	Uncategorized												
Montrose Crosby	Uncategorized												
Ezije Kanu	Uncategorized												
Darbes,Lynida	Uncategorized												
Julia Rozin	Uncategorized												
Iezza, April J., Pa	Uncategorized												
Schoor, Gabriella N., Crna	Uncategorized												
Neesha Bastien	Uncategorized												
Sarah Macios	Uncategorized												
Nadine Katz	Uncategorized												
Desyr,Marie	Uncategorized												
Jennifer Clarke	Uncategorized												
Maria Romano	Uncategorized												
Dalton, Carline	Uncategorized												
Maryana Koshyk	Uncategorized												
Markova, Natalia, Do	Uncategorized												



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Participating in Projects													
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii		
Martin, Kirsten	Uncategorized												
Hima Vadakel	Uncategorized												
Scoca, Daniel B., Pa	Uncategorized												
Borbely, Heather M., Crna	Uncategorized												
Lilla Rainey	Uncategorized												
Danielle De Feo	Uncategorized												
Intensive Care Associates	Uncategorized												
Tisha Brizz	Uncategorized												
Sarah Church	Uncategorized												
Ronda Facchini	Uncategorized												
Enrico Tobias	Uncategorized												
Amazing Home Health	Uncategorized												
Scott, Monique Laticia	Uncategorized												
Santiago Betancourt	Uncategorized												
Delroy Coleman	Uncategorized												
Pousty, Sarah	Uncategorized												
Hiushan Susan Ng	Uncategorized												
Sonila Sema	Uncategorized												
Shirley Saint-Jean	Uncategorized												
Igor Gurin	Uncategorized												
Aleksandr Kopach	Uncategorized												
Brunner, Nicholas	Uncategorized												
Linares, Lourdes	Uncategorized												
Murray, Latanya R	Uncategorized												
Trelan Holder	Uncategorized												
Blake Holl	Uncategorized												
Henry, Andrew	Uncategorized												
Bronx United Ipa, Inc.	Uncategorized	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
The Children'S Village	Uncategorized												
Healthcare Radiology And Diagnostic Systems Pllc	Uncategorized												
Vip Health Care Services, Inc.	Uncategorized												
Christmas Thomas	Uncategorized												
Salickran Ravi	Uncategorized												
Bestcare Inc.	Uncategorized												
Robinson,Ionez A	Uncategorized												
Linda Primus	Uncategorized												



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Participating in Projects													
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii		
Moshe Sadofsky	Uncategorized												
Spanos, Stephanie	Uncategorized												
Yasmine Saad	Uncategorized												
Sanata Diakite	Uncategorized												
James, Tantenisha	Uncategorized												
Pearl Quarshie	Uncategorized												
Ashley, Angela	Uncategorized												
Claudia Chang	Uncategorized												
Andrea Kazlas	Uncategorized												
Donald Janowitz	Uncategorized												
Tania Shiminski-Maher	Uncategorized												
Melanie Aure	Uncategorized												
Butler, Kerry A	Uncategorized												
Melissa Buontempone	Uncategorized												
Atif Mahmood	Uncategorized												
Centerlight Healthcare Inc	Uncategorized												
Astrid Louis	Uncategorized												
Hanna Z Adult Day Care	Uncategorized												
Ashley Stackpole	Uncategorized												
Patricia Philipps	Uncategorized												
Stephane Ntemar	Uncategorized												
Monica Dobson-Shannon	Uncategorized												
Mclean, Leanne	Uncategorized												
Peace Obioha	Uncategorized												
Glenda Walker	Uncategorized												
Ratty, Caitlin	Uncategorized												
Cid Francisco Divinagracia	Uncategorized												
Michael Arvystas	Uncategorized												
Marilyn J. White	Uncategorized												
Brittany Cohen	Uncategorized												
Gloria Quintero	Uncategorized												
Restrepo, Isabel	Uncategorized												
Smh Case Management, Inc.	Uncategorized												
St. Ann'S Corner Of Harm Reduction (Sachr)	Uncategorized												
Maria Adragna	Uncategorized												
Ross Fuller	Uncategorized												



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Eac, Inc.	Uncategorized												
Robert Dzhurayev	Uncategorized												
Crystal Jackson	Uncategorized												
Lupe Gallegos	Uncategorized												
Steven Safyer	Uncategorized												
Brian Currie	Uncategorized												
Christina St. Juste	Uncategorized												
Mary Tetteh	Uncategorized												
Finney, Keisha	Uncategorized												
Barbara Domond	Uncategorized												
Tri Center - Bronx	Uncategorized												
Elaine Ochoa	Uncategorized												
Patel, Pranav, Md	Uncategorized												
Fatoumata Juwara	Uncategorized												
Patricia Botet	Uncategorized												
Michela Catalano	Uncategorized												
Sharon Tsadik	Uncategorized												
Rosado,William	Uncategorized												
Patrick Kwon	Uncategorized												
Michelle Villanueva	Uncategorized												
Ponnala, Madhusudhan, Md	Uncategorized												
Crimi, Kelly R., Pa	Uncategorized												
Dalton Beckford Jr.	Uncategorized												
Haley Staudt	Uncategorized												
Samuels John	Uncategorized												
Deborah Cidoine	Uncategorized												
Rodderick Morris, Casac-T	Uncategorized												
Vandette Carter	Uncategorized												
Onyedika,Ifeanyi	Uncategorized												
Reynolds,Mable	Uncategorized												
Breen, Megan	Uncategorized												
Cho, Sung Min, Np	Uncategorized												
Claudean Wright	Uncategorized												
Union Community Health Center, Inc.	Uncategorized												
Alfieri, Stacy, Crna	Uncategorized												
Shayna John	Uncategorized												



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Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii		
Jeanette Kobel	Uncategorized												
Michael Lace	Uncategorized												
Asma Mirza	Uncategorized												
Holowitz, Anya	Uncategorized												
Erez Harari	Uncategorized												
Massane Kone	Uncategorized												
Christine Gordon-Sorrell	Uncategorized												
Dawn Horath	Uncategorized												
Esther Shogbanmu	Uncategorized												
Abosedo Badmus	Uncategorized												
Gabrielle Pezzulo	Uncategorized												
D'Alisera, Michael	Uncategorized												
Albina Ashurova	Uncategorized												
Daena Casey, Rn	Uncategorized												
Alternate Staffing, Inc.	Uncategorized												
Montefiore Medical Center	Uncategorized												
Mary Nugent	Uncategorized												
Bangisan, Eunice	Uncategorized												
Gancayo Louie Chuidian	Uncategorized												
Javier Santos-Cubina	Uncategorized												
Uloma Umeadi	Uncategorized												
Juliet Davis	Uncategorized												
Calvin Mcfarlane	Uncategorized												
Ayalon, Omri	Uncategorized												
Antoinette Jones	Uncategorized												
Rosa, Samery	Uncategorized												
Catherine E. Berg	Uncategorized												
Fayann Nugent	Uncategorized												
Reyes, Maria	Uncategorized												
Nathan Carmignani	Uncategorized												
Ricardo Riley	Uncategorized												
Eleftherion, Caitlin	Uncategorized												
Barbara Pichler	Uncategorized												
Rene Bouquet	Uncategorized												
Deanna Deluccia	Uncategorized												
Cynthia Saglam	Uncategorized												



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Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii		
Kevin Sattin	Uncategorized												
Roten, Russell	Uncategorized												
Petr Nemirovskiy	Uncategorized												
Michelle Mormino	Uncategorized												
Aneesa Baptiste	Uncategorized												
Kaitlynn Messinger	Uncategorized												
Carol Cohen-Romano	Uncategorized												
Belle, Troy	Uncategorized												
Terah Stiell	Uncategorized												
Barbara Sobel	Uncategorized												
Patrice Tyler	Uncategorized												
Lott Assisted Living Operating Corp/Lott Assisted Living Residence	Uncategorized												
Joan Glickman	Uncategorized												
Batson,Margaret K	Uncategorized												
Kelly Syracuse	Uncategorized												
Hanson-Montgomery, Kim	Uncategorized												
Emanuel Yusupov	Uncategorized												
Demetri Bartley	Uncategorized												
Pressman, Mary	Uncategorized												
Starr-Graves,Dana M	Uncategorized												
Leena Brown	Uncategorized												
Robert Burk	Uncategorized												
Arturo Casadevall	Uncategorized												
Jennifer Persaud	Uncategorized												
Summer Lofton	Uncategorized												
Guerlande Thompson	Uncategorized												
Fogarty, Donna	Uncategorized												
Tremont Health Center	Uncategorized												
Vicentia Badu	Uncategorized												
Marie Lo	Uncategorized												
Vivian Ekenasi	Uncategorized												
Ayele Amedee	Uncategorized												
Sara Matsuzaka	Uncategorized												
Sarah Osmun	Uncategorized												
Healthplus Amerigroup	Uncategorized												



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SBH Health System (PPS ID:36)

* Safety Net Providers in Green

Participating in Projects													
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii		
Monegro,Francisco	Uncategorized												
Hirshbein, Hillel	Uncategorized												
Omorodion Okpeseyi	Uncategorized												
Gladys Bass	Uncategorized												
Williams Rita	Uncategorized												
Mulder, Claire	Uncategorized												
Sulekha, Resmi, Md	Uncategorized												
Black, Jennifer	Uncategorized												
Alice Lam	Uncategorized												
Johnathan Frazier	Uncategorized												
Monica Nguyen, Od	Uncategorized												
Epstein Aviva	Uncategorized												
Amber Court Of Brooklyn	Uncategorized												
Dianne Dowling	Uncategorized												
Zoraida Torres	Uncategorized												
Tierney, Annmarie	Uncategorized												
Grullon, Ana R., Lcsw	Uncategorized												
Ayomide Babarinde	Uncategorized												
Stephen Rivera	Uncategorized												
Union Community Health Center, Inc.	Uncategorized												
Kerron Gilford	Uncategorized												
Layal Rabadi-Garcia	Uncategorized												
Elaina Mascetti	Uncategorized												
Susana Correia	Uncategorized												
Vip Health Care Services, Inc.	Uncategorized												
Michael Fried	Uncategorized												
Patricia Penny	Uncategorized												
Vernika Hess-Curry, Lmsw	Uncategorized												
Elena Pulver	Uncategorized												
Shanley,Maribeth	Uncategorized												
Corinne Belloise	Uncategorized												
Myriame Osias-Louis	Uncategorized												
Michele Anderson	Uncategorized												
Dana Moore	Uncategorized												
Galluzzo, Jennifer L., Crna	Uncategorized												
Kristina Curry	Uncategorized												



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Participating in Projects													
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii		
Shaina Emmanuel	Uncategorized												
Daniel Torrecilla	Uncategorized												
Seo, Yun Jeong	Uncategorized												
Chang, Alice W., Np	Uncategorized												
Musu Katairu	Uncategorized												
Mack, Shanequa	Uncategorized												
Michelle Jacobs	Uncategorized												
Kummel, Patricia	Uncategorized												
Bainbridge Adult Day Care Center I, Llc	Uncategorized												
Temitope Ayeni	Uncategorized												
Joonsuk Jun	Uncategorized												
Jillian Cullinane	Uncategorized												
Angela Cheng	Uncategorized												
Prudence Nwobi	Uncategorized												
Alexandrina Rolland	Uncategorized												
Ikponmwosa Uhumwangho	Uncategorized												
Priscilla Garcia	Uncategorized												
Barber, Desiree	Uncategorized												
Yen Le	Uncategorized												
Richard K. Adobor	Uncategorized												
Peter Wolstein	Uncategorized												
Serafina Domanico	Uncategorized												
Selfhelp Community Services, Inc.	Uncategorized												
Simon Rego	Uncategorized												
Michael Gleit	Uncategorized												
Good Shepherd Services	Uncategorized												
Union Community Health Center, Inc.	Uncategorized												
Geliebter, Mindey	Uncategorized												
Beth Taylor	Uncategorized												
Dulce Balcacer	Uncategorized												
Augustus Aryee	Uncategorized												
Kathleen Grant	Uncategorized												
Mathieu, Judith E., Md	Uncategorized												
Reid, Gail	Uncategorized												
Jennifer Dimitriou	Uncategorized												
Abdullahi,Umma A	Uncategorized												



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Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii		
Kathy Mccook	Uncategorized												
Celia Salfarlie	Uncategorized												
Rudolph Moravek	Uncategorized												
Dillenbeck, Andrew	Uncategorized												
Jamie Cutrone	Uncategorized												
Esther Terebelo	Uncategorized												
Kim, Elly	Uncategorized												
Lombardo, Amanda C., Pa	Uncategorized												
Henrietta Beyeemang	Uncategorized												
Saul Gomez	Uncategorized												
East Harlem Council For Community Improvement, Inc.	Uncategorized												
Leiana Richardson	Uncategorized												
Georgette Goldson	Uncategorized												
Tracy Gard	Uncategorized												
Homefirst Lhcsa, Inc. D/B/A Mjhs License Home Care Services Agency	Uncategorized												
Brian Lui	Uncategorized												
Lathrop, Meghan	Uncategorized												
Mojica, Venicio Baldeo	Uncategorized												
Amir Cekic	Uncategorized												
Migaul Smith	Uncategorized												
Marguerita C. Guthrie-Demunn	Uncategorized												
Jae Andrews	Uncategorized												
Leake And Watts Services Inc.	Uncategorized												
Kameria Ahmed	Uncategorized												
Isabella Leviyev	Uncategorized												
Yuliya Dekhtyar	Uncategorized												
Inna Gedzberg	Uncategorized												
Best Choice Home Health Care	Uncategorized												
Marcelle Benoit	Uncategorized												
Joyce Gyamfi	Uncategorized												
Michael Li	Uncategorized												
Mary Fedor	Uncategorized												
Nabila Al-Barghouthy	Uncategorized												
Mario Montoni	Uncategorized												
Alma Villegas-Schwalbenbe	Uncategorized												



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Participating in Projects													
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii		
James Faix	Uncategorized												
Odette Davis	Uncategorized												
Pikoulas, Gabrielle	Uncategorized												
Renaissance Home Health Care Services	Uncategorized												
Webster, Melissa A	Uncategorized												
Erica Elkin	Uncategorized												
Kossi Acolitse	Uncategorized												
Marie Jean-Baptiste	Uncategorized												
City Medical Of Upper East Side	Uncategorized												
Yaacoub, Ayman, Pa	Uncategorized												
Andrea C Castillo	Uncategorized												
Roselyn Benitez-Curtis	Uncategorized												
Jessica Fonzi	Uncategorized												
Lata Mcginn	Uncategorized												
Yvette Zevon	Uncategorized												
Theresa Jones	Uncategorized												
Clark, Amara	Uncategorized												
Eunice Aguda	Uncategorized												
Lucy Panicker	Uncategorized												
Mejia, Johan	Uncategorized												
Tasha Rogers	Uncategorized												
Niakan, Nahal Talal, Np	Uncategorized												
James Fleck	Uncategorized												
Qiana Butler	Uncategorized												
Joseph Kubalak	Uncategorized												
Bola Omolaja	Uncategorized												
Rodriguez, Sonia	Uncategorized												
Ariane Aubourg	Uncategorized												
Gendron, Matthew J., Pa	Uncategorized												
Maria Loverde	Uncategorized												
Lopane, Colette	Uncategorized												
Bronx Jewish Community Council Home Attendant Services, Inc.	Uncategorized												
Shumaila Rangoonwala	Uncategorized												
Kirstin Jones	Uncategorized												
Polu, Sravankumar	Uncategorized												
Faith Cohen	Uncategorized												



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Participating in Projects													
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii		
Tahirah Lett	Uncategorized												
Aisha Samory	Uncategorized												
Denise Ramos	Uncategorized												
Nadesha Maitland	Uncategorized												
Baltic Street Aeh, Inc.	Uncategorized												
Winsome King	Uncategorized												
Audrey Walker	Uncategorized												
Navina Charles	Uncategorized												
Igel, Catherine M., Md	Uncategorized												
Karla Miller	Uncategorized												
Renee Semenick	Uncategorized												
Gan Huo	Uncategorized												
Toksoz Karasu	Uncategorized												
Judith Gautier	Uncategorized												
Marilyn L. Taylor	Uncategorized												
Henriquez-Pons, Loida	Uncategorized												
Veraanong Srakhao	Uncategorized												
Campbell-Ledgister, Shellyann	Uncategorized												
Julienne Merisma	Uncategorized												
Yasmin, Lubna, Pa	Uncategorized												
King, Shane D.	Uncategorized												
Rosario, Clara Z.	Uncategorized												
Joycelyn Ocran	Uncategorized												
Saeed Nighat F	Uncategorized												
Snagg, Jacinta	Uncategorized												
Albert Einstein Coll Of Med (Early Childhood)	Uncategorized												
Michael Brownlee	Uncategorized												
Laura Altman	Uncategorized												
Israel Goldman	Uncategorized												
John Bosworth	Uncategorized												
Edison Home Health Care	Uncategorized												
Schiraldi, Michael	Uncategorized												
Edith Odukwe	Uncategorized												
Wasef, Ayman	Uncategorized												
Sarah Duckett	Uncategorized												
Stanislav Lando	Uncategorized												



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Participating in Projects													
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii		
Elderplan, Inc.	Uncategorized												
Anna Letton	Uncategorized												
Olcha, Meir, Md	Uncategorized												
Harmon, Beverly	Uncategorized												
Bolajoko Oshodi	Uncategorized												
Andrew, Sarah	Uncategorized												
Altagracia Taveras, Rn	Uncategorized												
Stromes, Deborah	Uncategorized												
Singh, Ashdeep, Pa	Uncategorized												
Selamawit Yohannes	Uncategorized												
Lea Marbe	Uncategorized												
Scola, Stephen	Uncategorized												
Harris Goldstein	Uncategorized												
Danny Naifeh	Uncategorized												
Robinson, Annette C	Uncategorized												
Colleen Lawe	Uncategorized												
Janaira De Las Nueces	Uncategorized												
Erin Anthony	Uncategorized												
Jeanine Bowen	Uncategorized												
Spiro, Ari J., Md	Uncategorized												
Padilla, Elizabeth	Uncategorized												
Emeteagbon Egbonoje	Uncategorized												
Salvatore Lomonaco	Uncategorized												
Josh Bazell	Uncategorized												
Lloyd Snead, Casac	Uncategorized												
Moro, Barbara	Uncategorized												
Katherine Borkacki	Uncategorized												
Lauren Grant	Uncategorized												
Renaissance Adult Day Care Services -Bedford Llc	Uncategorized												
Joceline Jeudy	Uncategorized												
Phyllis A Sarkodie-Addo	Uncategorized												
E. John Gallagher	Uncategorized												
Nicole Ferrara	Uncategorized												
Deborah Osborne-Levy	Uncategorized												
Abubaker, Syeda	Uncategorized												
Stephanie Delille	Uncategorized												



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Participating in Projects													
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii		
Francis Kwofie	Uncategorized												
Ryan Davis	Uncategorized												
Melissa Firstenberg	Uncategorized												
Vip Health Care Services, Inc.	Uncategorized												
Carolyn Zimmermann	Uncategorized												
Nicole Noveck	Uncategorized												
Sasheen Ferguson	Uncategorized												
Nkechi Enyinna	Uncategorized												
Donald Simms	Uncategorized												
Archita Patel	Uncategorized												
Aditi Verma	Uncategorized												
Moran, Cindy M., Pa	Uncategorized												
Eileen Lubars	Uncategorized												
People Care, Inc.	Uncategorized												
Angelo Illuzzi	Uncategorized												
Cardinal McCloskey Community Services	Uncategorized												
James Paw	Uncategorized												
Judith Bock	Uncategorized												
Nina Louran	Uncategorized												
Lloyd Bowers	Uncategorized												
Suzanne Grady	Uncategorized												
Iris Tuitt	Uncategorized												
Milana Badalov	Uncategorized												
Ratner, Ross M., Md	Uncategorized												
Amy Acaba	Uncategorized												
Constellation Home Care	Uncategorized												
Douglas Jones	Uncategorized												
Ubaida Shuaibu	Uncategorized												
Sandra F. Nortey	Uncategorized												
Sannette Forrester	Uncategorized												
Nico, Robert C.	Uncategorized												
Dione Ndiaye	Uncategorized												
Karyn Williams	Uncategorized												
Vera Stein	Uncategorized												
Julie Thomas	Uncategorized												
Deborah Greene Msw, Casac	Uncategorized												



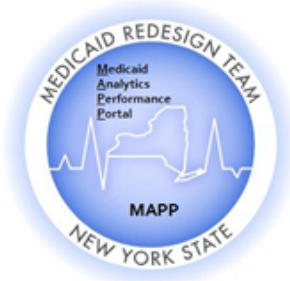
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Participating in Projects													
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii		
Celia Sasson	Uncategorized												
Butler, Jacqueline, P.A.	Uncategorized												
Peguero, Lynette, Pa	Uncategorized												
Keisha Hamilton	Uncategorized												
Stephania St. Jean	Uncategorized												
Hiwot Girma	Uncategorized												
Tatyana Zharkovsky	Uncategorized												
Gene Pitt	Uncategorized												
Jasmine Vigo	Uncategorized												
Suneetha Potluri	Uncategorized												
Medalliance Medical Health Services	Uncategorized												
Olatoyosi Ajala	Uncategorized												
Adina Freud	Uncategorized												
Keith Rayson	Uncategorized												
Leonard Fraser	Uncategorized												
Yvette Smith-Maldonado	Uncategorized												
Montefiore Medical Center	Uncategorized												
Hemlal, Diana, Pa	Uncategorized												
Marquez, Timothy F., Crna	Uncategorized												
Yhan Cho, Msw	Uncategorized												
Quraishi, Mohammed	Uncategorized												
Richard Kleefield	Uncategorized												
Erlinda Beltran	Uncategorized												
Cheray Small	Uncategorized												
Eve Katz	Uncategorized												
Osborn, Jesse	Uncategorized												
Justyna Zapolska	Uncategorized												
Berson, Ellice	Uncategorized												
Grinfeld, Lisa	Uncategorized												
Foster, Joslet	Uncategorized												
Carlton Tanis	Uncategorized												
Dinally, Eric, Crna	Uncategorized												
Joel Harris	Uncategorized												
Robert Cooney	Uncategorized												
Beverly Zabriskie	Uncategorized												
Alexandra Archer	Uncategorized												



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Participating in Projects													
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii		
Rudorwashe Nurse	Uncategorized												
Salen, Ruth	Uncategorized												
Cooper, Sonata	Uncategorized												
Herbst,Jessica	Uncategorized												
Leong,Heidi	Uncategorized												
Robert Schlesak	Uncategorized												
Kathleen Marty	Uncategorized												
William Sczewczuk, Casac	Uncategorized												
Waltuch, Temima, Md	Uncategorized												
Dorcas Asamoah	Uncategorized												
Tamika Clemetson	Uncategorized												
Andrew Sicklick	Uncategorized												
Peterson Exil	Uncategorized												
Denise Foulkes	Uncategorized												
Charles Ford	Uncategorized												
Deidra Sekulic	Uncategorized												
Karen Mikala	Uncategorized												
Listy Joseph	Uncategorized												
Samina R. Hassan, Pa	Uncategorized												
Sejal Singh	Uncategorized												
Fariha Khatun	Uncategorized												
Allyson Volek	Uncategorized												
Maryann Popiel	Uncategorized												
Jeya Balasubramanian	Uncategorized												
Jaime Franco	Uncategorized												
Mark Finn	Uncategorized												
Darlene Desantis	Uncategorized												
Leonard Schulman	Uncategorized												
Richard Kitsis	Uncategorized												
Felecia Slade	Uncategorized												
Anne Marie Reynolds	Uncategorized												
Eugene Lekhner	Uncategorized												
Massiel Grullon	Uncategorized												
Jacqueline Mullakary	Uncategorized												
Antoine Bruno	Uncategorized												
Aislinn Rooney	Uncategorized												



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Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii		
De Los Santos, Isaura	Uncategorized												
Intergen Home Health	Uncategorized												
Paulina Swietlik	Uncategorized												
Jagun, Olayinka	Uncategorized												
Shari Steele	Uncategorized												
Shaneika Robinson	Uncategorized												
Derrick Smith	Uncategorized												
Nathaly Palacios	Uncategorized												
Franca Martino-Starvaggi	Uncategorized												
Centerlight Healthcare Inc	Uncategorized												
Gale Scavin	Uncategorized												
Eric Wasp	Uncategorized												
Walker, Maria	Uncategorized												
Kamilah Dowling	Uncategorized												
Jennifer Brutus	Uncategorized												
Lisa Martin	Uncategorized												
Jacqueline Mckayle, Casac-T	Uncategorized												
Tiffany Joy Vaglica	Uncategorized												
Nayak, Aditi, Md	Uncategorized												
Roni, Mirza M., Pa	Uncategorized												
Palacio, Natalia F., Pa	Uncategorized												
Cai Yu Fong	Uncategorized												
Nereida Cooperman	Uncategorized												
Lauren Carter	Uncategorized												
Gargi Mehta	Uncategorized												
Judith Godwin	Uncategorized												
Joseph Tamagna	Uncategorized												
Beasley, Shawna J.	Uncategorized												
Forest, Stephen J., Md	Uncategorized												
Gifty Baidoe	Uncategorized												
Khikmatova, Nargiza, Pa	Uncategorized												
Cynthia Hernandez	Uncategorized												
Tacialea Waite	Uncategorized												
Guskova, Olga, Pa	Uncategorized												
Heather Dawson	Uncategorized												
Mabry, Sheilah	Uncategorized												



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Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii		
Robert Vigil	Uncategorized												
Carolyn Fratto	Uncategorized												
Ryan Donlon	Uncategorized												
Yvette Cancryn	Uncategorized												
Lindsey Rice	Uncategorized												
Fernando Harrington	Uncategorized												
Davis,Jibrail	Uncategorized												
Rachel Dyball	Uncategorized												
Christopher Murphy	Uncategorized												
Shante Gordon	Uncategorized												
Families On The Move Of Nyc Inc	Uncategorized												
Alice Manu	Uncategorized												
Jeffrey Moskovic	Uncategorized												
Ali, Fayeze	Uncategorized												
Roy Goldberg	Uncategorized												
East Harlem Council For Community Improvement, Inc.	Uncategorized												
Bujar Xhafa	Uncategorized												
Abigail Torres	Uncategorized												
Longkat Kesmen	Uncategorized												
Angelica Pancrudo	Uncategorized												
Feizal Fakier	Uncategorized												
Episcopal Social Services Of New York Inc.	Uncategorized												
Morounkeji Oladeinde	Uncategorized												
Blecher Paz, Karin, Md	Uncategorized												
Clarke, Dexter	Uncategorized												
Williams, Eulalee	Uncategorized												
Mujda Hachil	Uncategorized												
Krombel, Hilary F., Pa	Uncategorized												
Aquila Mambuliya	Uncategorized												
Michael Ferreira	Uncategorized												
Naemi Stilman	Uncategorized												
Nana Fofana	Uncategorized												
Patricia Powell	Uncategorized												
Manjju Pulickal	Uncategorized												
Yuliana Toderika	Uncategorized												
Sheila Tanenbaum	Uncategorized												



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* Safety Net Providers in Green

Participating in Projects												
Provider Name	Provider Category	2.a.i	2.a.iii	2.b.iii	2.b.iv	3.a.i	3.b.i	3.c.i	3.d.ii	4.a.iii	4.c.ii	
Episcopal Social Services Of New York Inc.	Uncategorized											
Dwight Christian	Uncategorized											
Pamela Lagman	Uncategorized											
Melissa Guzman	Uncategorized											
Blocker, Andrea	Uncategorized											
Herrera, Lissette, Lmsw	Uncategorized											
Candace Mcgarrell-Duval	Uncategorized											
Walker-Mainor, April	Uncategorized											
Burdette, David	Uncategorized											
All Med Medical & Rehabilitation Of New York, Inc.	Uncategorized											
Jose Mansueto	Uncategorized											
Catholic Guardian Services	Uncategorized											
Evelyn Hartman	Uncategorized											
Lawrence Lee	Uncategorized											
Nixzaliz Rojas	Uncategorized											
Charles Osei-Totu	Uncategorized											
Silvera, Opal	Uncategorized											
Daggett, William J	Uncategorized											
Ravenell, Ericka, Pa	Uncategorized											
Sarit Krau	Uncategorized											
Pazos, Sophia	Uncategorized											
George Rivera	Uncategorized											
First Care Of New York Inc.	Uncategorized											
Davidson,Jessica	Uncategorized											
Jose Ecal	Uncategorized											
Vladimir Kvetan	Uncategorized											
Kimberly Defatta	Uncategorized											
Lucille Trocher	Uncategorized											
Nessette Falu	Uncategorized											
Rosa Cifre	Uncategorized											
Marie M Leonidas	Uncategorized											
Douglas Carney	Uncategorized											



**New York State Department Of Health
Delivery System Reform Incentive Payment Project**

DSRIP Implementation Plan Project

SBH Health System (PPS ID:36)

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