



**New York State Department Of Health
Delivery System Reform Incentive Payment Project**

DSRIP Implementation Plan Project

Westchester Medical Center (PPS ID:21)

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Westchester Medical Center (PPS ID:21)

Quarterly Report - Implementation Plan for Westchester Medical Center












Year and Quarter: DY2, Q2

Quarterly Report Status:  Adjudicated

Status By Section

Section	Description	Status
Section 01	Budget	 Completed
Section 02	Governance	 Completed
Section 03	Financial Stability	 Completed
Section 04	Cultural Competency & Health Literacy	 Completed
Section 05	IT Systems and Processes	 Completed
Section 06	Performance Reporting	 Completed
Section 07	Practitioner Engagement	 Completed
Section 08	Population Health Management	 Completed
Section 09	Clinical Integration	 Completed
Section 10	General Project Reporting	 Completed
Section 11	Workforce	 Completed

Status By Project

Project ID	Project Title	Status
2.a.i	Create Integrated Delivery Systems that are focused on Evidence-Based Medicine / Population Health Management	 Completed
2.a.iii	Health Home At-Risk Intervention Program: Proactive management of higher risk patients not currently eligible for Health Homes through access to high quality primary care and support services	 Completed
2.a.iv	Create a medical village using existing hospital infrastructure	 Completed
2.b.iv	Care transitions intervention model to reduce 30 day readmissions for chronic health conditions	 Completed
2.d.i	Implementation of Patient Activation Activities to Engage, Educate and Integrate the uninsured and low/non-utilizing Medicaid populations into Community Based Care	 Completed
3.a.i	Integration of primary care and behavioral health services	 Completed
3.a.ii	Behavioral health community crisis stabilization services	 Completed
3.c.i	Evidence-based strategies for disease management in high risk/affected populations (adults only)	 Completed
3.d.iii	Implementation of evidence-based medicine guidelines for asthma management	 Completed
4.b.i	Promote tobacco use cessation, especially among low SES populations and those with poor mental health.	 Completed
4.b.ii	Increase Access to High Quality Chronic Disease Preventive Care and Management in Both Clinical and Community Settings (Note: This project targets chronic diseases that are not included in domain 3, such as cancer)	 Completed



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Section 01 – Budget

IPQR Module 1.1 - PPS Budget - Waiver Revenue (Baseline) - READ ONLY

Instructions :

READ ONLY - The Baseline Budget table was left for ease of reference during reporting.

Budget Items	DY1 (\$)	DY2 (\$)	DY3 (\$)	DY4 (\$)	DY5 (\$)	Total (\$)
Waiver Revenue	41,834,599	44,581,933	72,094,581	63,839,476	41,834,599	264,185,188
Cost of Project Implementation & Administration	21,190,419	28,252,186	30,305,477	28,721,128	22,858,150	131,327,360
Cost of Project implementation	20,353,727	27,360,547	28,863,585	27,444,338	22,021,458	126,043,655
Cost of Administration	836,692	891,639	1,441,892	1,276,790	836,692	5,283,705
Revenue Loss	4,183,460	4,458,193	7,209,458	6,383,948	4,183,460	26,418,519
Internal PPS Provider Bonus Payments	0	3,250,887	26,006,159	35,059,257	32,123,006	96,439,309
Cost of non-covered services	0	0	0	0	0	0
Other	0	1,000,000	4,000,000	4,000,000	1,000,000	10,000,000
Innovation Pool	0	1,000,000	4,000,000	4,000,000	1,000,000	10,000,000
Total Expenditures	25,373,879	36,961,266	67,521,094	74,164,333	60,164,616	264,185,188
Undistributed Revenue	16,460,720	7,620,667	4,573,487	0	0	0

Current File Uploads

User ID	File Type	File Name	File Description	Upload Date
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No Records Found

Narrative Text :

Module Review Status

Review Status	IA Formal Comments
Pass & Ongoing	



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Westchester Medical Center (PPS ID:21)

✔ IPQR Module 1.2 - PPS Budget - Waiver Revenue (Quarterly)

Instructions :

Please include updates on waiver revenue budget items for this quarterly reporting period. Reported actual spending will be compared to baseline projections and deviations will be evaluated. Any explanations regarding deviations from baseline projections must be included within the textbox, not as narrative within uploaded documentation.

Benchmarks

Waiver Revenue DY2	Total Waiver Revenue	Undistributed Revenue YTD	Undistributed Revenue Total
44,581,933	264,185,188	31,985,798	226,301,069

Budget Items	DY2 Q2 Quarterly Amount - Update	Cumulative Spending to Date (DY1 - DY5)	Remaining Balance in Current DY	Percent Remaining in Current DY	Cumulative Remaining Balance	Percent Remaining of Cumulative Balance
Cost of Project Implementation & Administration	6,181,804	36,095,346	15,915,233	56.33%	95,232,014	72.51%
Cost of Project implementation	6,016,104					
Cost of Administration	165,700					
Revenue Loss	129,591	1,788,773	4,199,011	94.19%	24,629,746	93.23%
Internal PPS Provider Bonus Payments	0	0	3,250,887	100.00%	96,439,309	100.00%
Cost of non-covered services	0	0	0		0	
Other	0	0	1,000,000	100.00%	10,000,000	100.00%
Innovation Pool	0					
Total Expenditures	6,311,395	37,884,119				

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Narrative Text :

For PPS to provide additional context regarding progress and/or updates to IA.



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Westchester Medical Center (PPS ID:21)

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Module Review Status

Review Status	IA Formal Comments
Pass & Ongoing	



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✔ IPQR Module 1.3 - PPS Flow of Funds - Waiver Revenue (Baseline) - READ ONLY

Instructions :

READ ONLY - The Baseline Funds Flow table was left for ease of reference during reporting.

Funds Flow Items	DY1 (\$)	DY2 (\$)	DY3 (\$)	DY4 (\$)	DY5 (\$)	Total (\$)
Waiver Revenue	41,834,599	44,581,933	72,094,581	63,839,476	41,834,599	264,185,188
Practitioner - Primary Care Provider (PCP)	1,177,516	1,880,031	5,227,049	6,241,324	4,879,035	19,404,955
Practitioner - Non-Primary Care Provider (PCP)	9,700	379,422	1,997,186	2,449,841	1,766,150	6,602,299
Hospital	8,456,571	10,062,920	27,055,208	31,419,357	26,626,726	103,620,782
Clinic	229,625	928,908	4,007,835	5,175,345	3,332,301	13,674,014
Case Management / Health Home	0	327,562	2,220,431	2,854,148	2,348,610	7,750,751
Mental Health	268,500	1,356,962	2,775,531	3,180,348	2,598,610	10,179,951
Substance Abuse	0	232,544	1,580,308	2,032,963	1,676,150	5,521,965
Nursing Home	0	20,000	80,000	80,000	20,000	200,000
Pharmacy	0	10,000	40,000	40,000	10,000	100,000
Hospice	0	10,000	40,000	40,000	10,000	100,000
Community Based Organizations	298,313	1,257,027	1,562,133	1,639,195	982,460	5,739,128
All Other	0	0	0	0	0	0
Uncategorized						0
PPS PMO	14,933,654	20,495,891	20,935,413	19,011,812	15,914,573	91,291,343
Total Funds Distributed	25,373,879	36,961,267	67,521,094	74,164,333	60,164,615	264,185,188
Undistributed Revenue	16,460,720	7,620,666	4,573,487	0	0	0

Current File Uploads

User ID	File Type	File Name	File Description	Upload Date
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Narrative Text :



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Module Review Status

Review Status	IA Formal Comments
Pass & Ongoing	



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IPQR Module 1.4 - PPS Flow of Funds - Waiver Revenue (Quarterly)

Instructions :

Please include updates on waiver revenue flow of funds for this quarterly reporting period by importing the PIT file and filling out the PPS PMO line manually. Reported actual fund distribution will be compared to baseline projections and deviations will be evaluated. Any explanations regarding deviations from baseline projections must be included within the textbox, not as narrative within uploaded documentation.

Benchmarks

Waiver Revenue DY2	Total Waiver Revenue	Undistributed Revenue YTD	Undistributed Revenue Total
44,581,933.00	264,185,188.00	32,061,548.24	226,376,819.23

Funds Flow Items	DY2 Q2 Quarterly Amount - Update	Percentage of Safety Net Funds - DY2 Q2 Quarterly Amount - Update	Safety Net Funds Flowed YTD	Safety Net Funds Percentage YTD	Total Amount Disbursed to Date (DY1-DY5)	Percent Spent By Project											DY Adjusted Difference	Cumulative Difference
						Projects Selected By PPS												
						2.a.i	2.a.iii	2.a.iv	2.b.iv	2.d.i	3.a.i	3.a.ii	3.c.i	3.d.iii	4.b.i	4.b.ii		
Practitioner - Primary Care Provider (PCP)	1,235	100.00%	1,341.68	52.13%	90,356.77	50.61	0	0	0	49.39	0	0	0	0	0	0	1,877,457.16	19,314,598.23
Practitioner - Non-Primary Care Provider (PCP)	1,125	33.33%	5,180.05	23.74%	756,718.23	100	0	0	0	0	0	0	0	0	0	0	357,605.84	5,845,580.77
Hospital	48,220.80	99.61%	93,023.60	99.55%	435,984.35	91.35	2.16	0	0	0	0	0	0	2.16	2.16	2.16	9,969,471.40	103,184,797.65
Clinic	150,572.47	99.88%	225,461.52	99.65%	347,676.18	32.04	12.74	.69	0	4.24	12.05	0	0	12.74	12.74	12.74	702,646.48	13,326,337.82
Case Management / Health Home	77,043.81	98.54%	86,725.12	97.06%	219,161.76	7.92	17.74	0	0	3.4	17.74	0	0	17.74	17.74	17.74	238,211.88	7,531,589.24
Mental Health	9,574.64	82.38%	17,243.91	83.63%	346,268.05	99.69	0	0	0	.31	0	0	0	0	0	0	1,336,343.09	9,833,682.95
Substance Abuse	11,252.16	100.00%	24,018.62	82.63%	317,956.29	34.28	9.26	9.26	0	10.17	9.26	0	0	9.26	9.26	9.26	203,475.38	5,204,008.71
Nursing Home	750	100.00%	6,253.25	79.18%	28,364.75	100	0	0	0	0	0	0	0	0	0	0	12,102.75	171,635.25
Pharmacy	875	14.29%	661	41.35%	4,852.50	100	0	0	0	0	0	0	0	0	0	0	8,401.50	95,147.50
Hospice	750	50.00%	587.50	34.31%	9,023.75	100	0	0	0	0	0	0	0	0	0	0	8,287.50	90,976.25
Community Based Organizations	6,320	0.00%	0	0.00%	43,390	94.94	0	0	0	5.06	0	0	0	0	0	0	1,235,437	5,695,738
All Other	166,779.98	95.32%	252,441.77	83.93%	4,239,728.24	37.65	11.5	.62	0	4.83	10.88	0	0	11.5	11.5	11.5	0	0
Uncategorized	8,607.14	20.33%	1,750	16.34%	12,457.14	100	0	0	0	0	0	0	0	0	0	0	0	0
Additional Providers	67,160	2.37%	1,590	2.31%	77,750													
PPS PMO	5,685,378.76	100.00%	11,624,197.76	100.00%	30,878,680.76												8,871,693.24	60,412,662.24
Total	6,235,644.76	98.53%	12,340,475.78	98.56%	37,808,368.77													



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Current File Uploads

User ID	File Type	File Name	File Description	Upload Date
nbajaj	Other	21_DY2Q2_BDGT_MDL14_OTH_20161213_Justification_for_Organizations_in_Supplemental_PIT_7741.docx	The attached file details the explanation and our thinking for reentering Elant Inc. and Crystal Run Healthcare LLP into the Supplemental PIT.	12/13/2016 11:23 AM

Narrative Text :

For PPS to provide additional context regarding progress and/or updates to IA.

As instructed by the IA "If the PPS believes that the Provider Name (first column) is not associated with the Indexed Provider (second column) the PPS should indicate so in their response and reenter the provider back onto the Supplemental PIT", we have reentered Elant Inc. and Crystal Run LLP into the Supplemental PIT. The attached file details the explanation and our thinking.

Module Review Status

Review Status	IA Formal Comments
Pass & Ongoing	



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* Safety Net Providers in Green

Waiver Quarterly Update Amount By Provider		
Provider Name	Provider Category	DY2Q2
Practitioner - Primary Care Provider (PCP)		1,235
Gottlieb Esther	Practitioner - Primary Care Provider (PCP)	860
Gill Amarjit S Md	Practitioner - Primary Care Provider (PCP)	375
Practitioner - Non-Primary Care Provider (PCP)		1,125
Cohen Aaron Howard Md	Practitioner - Non-Primary Care Provider (PCP)	375
Midleton Gary Todd Md	Practitioner - Non-Primary Care Provider (PCP)	750
Hospital		48,220.80
Ellenville Reg Hsp	Hospital	47,613.66
Northern Westchester Hosp Ctr	Hospital	187.50
Summit Park Hospital Rockland	Hospital	125
Phelps Memorial Hsp Assoc	Hospital	107.14
Calvary Hospital Inc	Hospital	187.50
Clinic		150,572.47
Institute For Family Hlth	Clinic	187.50
Mt Vernon Neighborhood Hc Inc	Clinic	375
Phelps Memorial Hsp Assoc	Clinic	107.14
Middletown Comm Health Center	Clinic	17,842.50
Community Med & Dental Care I	Clinic	375
Jawonio Inc	Clinic	375
Orange County Cerebral Palsy Assoc	Clinic	250
Sdte The Center For Discovery	Clinic	375
Open Door Family Medical Center Inc	Clinic	70,506.66
Summit Park Hospital Rockland	Clinic	125
Calvary Hospital Inc	Clinic	187.50
Pp Of Mid-Hudson Valley Inc	Clinic	3,845
Childrens Rehabilitation Center	Clinic	750
St Christophers Inn Inc	Clinic	250
Greater Hudson Valley Fam Hlt, The	Clinic	7,220
Ellenville Reg Hsp	Clinic	47,613.67

* Safety Net Providers in Green

Waiver Quarterly Update Amount By Provider		
Provider Name	Provider Category	DY2Q2
Northern Westchester Hosp Ctr	Clinic	187.50
Case Management / Health Home		77,043.81
Mental Hlth Assoc Rocklan Co	Case Management / Health Home	187.50
Human Dev Ser Westchester Mh	Case Management / Health Home	375
Rehabilitation Supp Svcs C	Case Management / Health Home	375
Open Door Family Medical Center Inc	Case Management / Health Home	70,506.67
Mha Of Westchester	Case Management / Health Home	375
Orange County Cerebral Palsy Assoc	Case Management / Health Home	250
Vnsny Community Health Services	Case Management / Health Home	187.50
Mental Hlth Assoc/Dutchess Mh	Case Management / Health Home	375
Astor Home For Children Fbt	Case Management / Health Home	250
Mental Health Association In	Case Management / Health Home	375
Mid Hudson Valley/Arcs Ai	Case Management / Health Home	1,430
Institute For Family Hlth	Case Management / Health Home	187.50
Mental Hlth Assoc Mh	Case Management / Health Home	750
Putnam Family & Comm Ser Mh	Case Management / Health Home	187.50
Phelps Memorial Hsp Assoc	Case Management / Health Home	107.14
Honor Ehg Inc	Case Management / Health Home	750
Omrdd/In Flight Inc	Case Management / Health Home	375
Mental Health		9,574.64
Mental Hlth Assoc/Dutchess Mh	Mental Health	375
Julia Dyckman Andrus Memorial, Inc	Mental Health	375
Orange Cnty Rehab-Occupations	Mental Health	375
Family Svc Of Westchester	Mental Health	375
Search For Change Inc	Mental Health	750
Mental Hlth Assoc Rocklan Co	Mental Health	187.50
Rehabilitation Supp Svcs C	Mental Health	375
Loeb House Inc	Mental Health	750
Institute For Family Hlth	Mental Health	187.50



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* Safety Net Providers in Green

Waiver Quarterly Update Amount By Provider		
Provider Name	Provider Category	DY2Q2
Guidance Center,Inc	Mental Health	280
Bikur Cholim Inc	Mental Health	375
Gateway Community Industries	Mental Health	750
Mental Health Association In	Mental Health	375
Human Dev Ser Westchester Mh	Mental Health	375
Astor Home For Children Fbt	Mental Health	250
Mha Of Westchester	Mental Health	375
Summit Park Hospital Rockland	Mental Health	125
Rockland Pc	Mental Health	750
Putnam Family & Comm Ser Mh	Mental Health	187.50
Vnsny Community Health Services	Mental Health	187.50
Saint Dominics Home	Mental Health	750
Rtf Jewish Board Goldsmith Ct	Mental Health	750
Phelps Memorial Hsp Assoc	Mental Health	107.14
Northern Westchester Hosp Ctr	Mental Health	187.50
Substance Abuse		11,252.16
Guidance Center,Inc	Substance Abuse	280
Greater Hudson Valley Fam Hlt, The	Substance Abuse	7,220
Medical Arts Sanitarium	Substance Abuse	375
Catholic Charities Community	Substance Abuse	375
Putnam Family & Comm Ser Mh	Substance Abuse	187.50
Lexington Ctr For Recovery	Substance Abuse	770
Phelps Memorial Hsp Assoc	Substance Abuse	107.16
Summit Park Hospital Rockland	Substance Abuse	125
Mental Hlth Assoc Rocklan Co	Substance Abuse	187.50
St Christophers Inn Inc	Substance Abuse	250
Berkshire Farm Center	Substance Abuse	250
Restorative Management Corp	Substance Abuse	750
Arms Acres	Substance Abuse	375

* Safety Net Providers in Green

Waiver Quarterly Update Amount By Provider		
Provider Name	Provider Category	DY2Q2
Nursing Home		750
Elizabeth Seton Pediatric Center	Nursing Home	375
Northern Manor Geri Ctr Adhc	Nursing Home	375
Pharmacy		875
Pine Plains Pharmacy Inc	Pharmacy	750
Summit Park Hospital Rockland	Pharmacy	125
Hospice		750
Vna Of Hudson Valley	Hospice	375
Calvary Hospital Inc	Hospice	187.50
Vnsny Community Health Services	Hospice	187.50
Community Based Organizations		6,320
Student Assistance Services	Community Based Organizations	750
New York Legal Assistance Group - Legalhealth	Community Based Organizations	750
Hispanic Resource Center Of Larchmont & Mamaroneck	Community Based Organizations	30
Children'S Health & Research Foundation, Inc/Lower Hudson Valley Perinatal Network	Community Based Organizations	750
Family Ties Of Westchester Inc.	Community Based Organizations	750
Jewish Family Service Of Orange County	Community Based Organizations	750
Cluster Inc.	Community Based Organizations	750
Green Chimneys Children Services	Community Based Organizations	750
Maternal Infant Services Network	Community Based Organizations	1,040
All Other		166,779.98
Mental Hlth Assoc Rocklan Co	All Other	187.50
Northern Westchester Hosp Ctr	All Other	187.50
Northern Manor Geri Ctr Adhc	All Other	375
Arms Acres	All Other	375
Any-Time Home Care Inc	All Other	750
Julia Dyckman Andrus Memorial, Inc	All Other	375
Gottlieb Esther	All Other	860



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* Safety Net Providers in Green

Waiver Quarterly Update Amount By Provider		
Provider Name	Provider Category	DY2Q2
A & T Healthcare Llc	All Other	750
Berkshire Farm Center	All Other	250
Family Svc Of Westchester	All Other	375
Premier Nursing Services	All Other	750
Elizabeth Seton Pediatric Center	All Other	375
Institute For Family Hlth	All Other	187.50
Greater Hudson Valley Fam Hlt, The	All Other	7,220
New Horizon Resources Inc	All Other	750
Sdte The Center For Discovery	All Other	375
Ellenville Reg Hsp	All Other	47,613.67
Community Med & Dental Care I	All Other	375
Vnsny Community Health Services	All Other	187.50
Catholic Charities Community	All Other	375
Gill Amarjit S Md	All Other	375
Lexington Ctr For Recovery	All Other	770
Visit Nur Svc Westchest	All Other	750
Summit Park Hospital Rockland	All Other	125
Fallsburg Pediatrics Pc	All Other	860
All Metro Home Care Services Of New	All Other	750
Mt Vernon Neighborhood Hc Inc	All Other	375
Vna Of Hudson Valley	All Other	375
Orange County Cerebral Palsy Assoc	All Other	250
Putnam Family & Comm Ser Mh	All Other	187.50
St Christophers Inn Inc	All Other	250
Astor Home For Children Fbt	All Other	250
J & P Watson Inc	All Other	750
Crystal Run Chestnut Ridge	All Other	750
Open Door Family Medical Center Inc	All Other	70,506.67
Jawonio Inc	All Other	375

* Safety Net Providers in Green

Waiver Quarterly Update Amount By Provider		
Provider Name	Provider Category	DY2Q2
Middletown Comm Health Center	All Other	17,842.50
Calvary Hospital Inc	All Other	187.50
Pp Of Mid-Hudson Valley Inc	All Other	3,845
Bon Secours Charity Health System I	All Other	750
Access Supports For Living Inc	All Other	375
Bikur Cholim Inc	All Other	375
Cohen Aaron Howard Md	All Other	375
Phelps Memorial Hsp Assoc	All Other	107.14
Medical Arts Sanitarium	All Other	375
In Flight Inc Spv	All Other	375
Cabrini Of Westchester	All Other	750
Guidance Center, Inc	All Other	280
Westchester Medical Center Advanced	All Other	750
Uncategorized		8,607.14
Satellite Office	Uncategorized	750
Independent Living, Inc.	Uncategorized	750
Orange County Department Of Mental Health	Uncategorized	750
Westchester Jewish Community Services Inc	Uncategorized	750
United Hebrew Geriatric Center	Uncategorized	750
Dominican Sisters Family Health Services	Uncategorized	750
Gergely Pediatrics	Uncategorized	750
Family Service Society Of Yonkers	Uncategorized	750
Family Of New Paltz-Walk In Center	Uncategorized	750
Foster Care Per Diem	Uncategorized	250
Projects To Empower And Organize The Psychiatrically Labeled, Inc. (People, Inc)	Uncategorized	750
Ulster-Greene Arc	Uncategorized	750
Phelps Memorial Hospital Emergency Department	Uncategorized	107.14



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* Safety Net Providers in Green

Waiver Quarterly Update Amount By Provider			
Provider Name	Provider Category	IA Provider Approval/Rejection Indicator	DY2Q2
Additional Providers			142,910
Bambini Pediatrics, P.C.	Additional Providers	Approved	750
Bethel Methodist Home Ihome Inc.	Additional Providers	Approved	750
Boston Childrens Health Physicians, Llp	Additional Providers	Approved	54,250
Bridge Street Family Medicine	Additional Providers	Approved	750
Greater Hudson Valley Health System	Additional Providers	Approved	750
Haverstraw Pediatrics	Additional Providers	Approved	750
Health Alliance Inc.	Additional Providers	Approved	3,030
Living Life Home Care Inc.	Additional Providers	Approved	750
Llobet Medical Group	Additional Providers	Approved	790
Mid Hudson Addiction Recovery Centers In	Additional Providers	Approved	750
Nys Opwdd Taconic Ddsoo Region 4	Additional Providers	Approved	750
Planned Parenthood Hudson Peconic Inc.	Additional Providers	Approved	1,590
Westchester Medical Center Reginal Phys	Additional Providers	Approved	750
Elant Inc.	Additional Providers	Approved	750
Crystal Run Healthcare Llp	Additional Providers	Rejected	75,750



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✅ IPQR Module 1.5 - Prescribed Milestones

Instructions :

Please provide updates to baseline target dates and work breakdown tasks with target dates for required milestones. For milestones that are due within the reporting period, documentation is required to provide evidence of milestone achievement. Any explanations regarding altered or missed target commitments must be included within the textbox, not as narrative within uploaded documentation.

Milestone/Task Name	Status	Description	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter	AV
Milestone #1 Complete funds flow budget and distribution plan and communicate with network	Completed	Funds Flow Budget and Distribution Plan, signed off by your Finance Committee, including details of your approach to funds flow on a whole-PPS and project-by-project basis; evidence of involvement of provider network in developing funds flow methodology.	04/01/2015	06/30/2016	04/01/2015	06/30/2016	06/30/2016	DY2 Q1	YES
Task Step 1. Budgets for meeting "early" DSRIP deliverables for DY1 approved by the Finance Committee.	Completed	See Task.	04/01/2015	09/30/2015	04/01/2015	09/30/2015	09/30/2015	DY1 Q2	
Task Step 2. Funds Flow and Distribution Plan for "early" funds signed off by the Finance Committee and shared with participating partners.	Completed	See Task.	04/01/2015	12/31/2015	04/01/2015	12/31/2015	12/31/2015	DY1 Q3	
Task Step 3. Budgets for meeting the remainder of DSRIP deliverables for DY1 approved by the Finance Committee.	Completed	See Task.	04/01/2015	06/30/2016	04/01/2015	06/30/2016	06/30/2016	DY2 Q1	
Task Step 4. Funds Flow and Distribution Plan for remaining funds signed off by the Finance Committee and shared with participating partners.	Completed	See Task.	04/01/2015	06/30/2016	04/01/2015	06/30/2016	06/30/2016	DY2 Q1	
Task Step 5. Plan for annual updates.	Completed	See Task.	03/31/2016	06/30/2016	03/31/2016	06/30/2016	06/30/2016	DY2 Q1	



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IA Instructions / Quarterly Update

Milestone Name	IA Instructions	Quarterly Update Description
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No Records Found

Prescribed Milestones Current File Uploads

Milestone Name	User ID	File Type	File Name	Description	Upload Date
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No Records Found

Prescribed Milestones Narrative Text

Milestone Name	Narrative Text
Complete funds flow budget and distribution plan and communicate with network	

Milestone Review Status

Milestone #	Review Status	IA Formal Comments
Milestone #1	Pass & Complete	



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✔ IPQR Module 1.6 - PPS Defined Milestones

Instructions :

Please enter and update baseline target dates, as well as work breakdown tasks with target dates for PPS-defined milestones.

Milestone/Task Name	Status	Description	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
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No Records Found

PPS Defined Milestones Current File Uploads

Milestone Name	User ID	File Type	File Name	Description	Upload Date
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No Records Found

PPS Defined Milestones Narrative Text

Milestone Name	Narrative Text
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No Records Found



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✅ IPQR Module 1.7 - PPS Budget - Non-Waiver Revenue (Baseline)

Instructions :

This table contains five budget categories for non-waiver revenue baseline budget reporting . Please add rows to this table as necessary in order to identify sub-categories.

Budget Items	DY1 (\$)	DY2 (\$)	DY3 (\$)	DY4 (\$)	DY5 (\$)	Total (\$)
Non-Waiver Revenue	0	0	0	0	0	0
Cost of Project Implementation & Administration	0	0	0	0	0	0
Administration	0	0	0	0	0	0
Implementation	0	0	0	0	0	0
Revenue Loss	0	0	0	0	0	0
Internal PPS Provider Bonus Payments	0	0	0	0	0	0
Cost of non-covered services	0	0	0	0	0	0
Other	0	0	0	0	0	0
Total Expenditures	0	0	0	0	0	0
Undistributed Revenue	0	0	0	0	0	0

Current File Uploads

User ID	File Type	File Name	File Description	Upload Date
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No Records Found

Narrative Text :

Module Review Status

Review Status	IA Formal Comments
Pass & Ongoing	



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✔ IPQR Module 1.8 - PPS Budget - Non-Waiver Revenue (Quarterly)

Instructions :

Please include updates on non-waiver revenue budget items for this quarterly reporting period. Reported actual spending will be compared to baseline projections and deviations will be evaluated. Any explanations regarding deviations from baseline projections must be included within the textbox, not as narrative within uploaded documentation.

Benchmarks

Non-Waiver Revenue DY2	Total Non-Waiver Revenue	Undistributed Non-Waiver Revenue YTD	Undistributed Non-Waiver Revenue Total
0	0	0	0

Budget Items	DY2 Q2 Quarterly Amount - Update	Cumulative Spending to Date (DY1 - DY5)	Remaining Balance in Current DY	Percent Remaining in Current DY	Cumulative Remaining Balance	Percent Remaining of Cumulative Balance
Cost of Project Implementation & Administration	0	0	0		0	
Administration	0					
Implementation	0					
Revenue Loss	0	0	0		0	
Internal PPS Provider Bonus Payments	0	0	0		0	
Cost of non-covered services	0	0	0		0	
Other	0	0	0		0	
Total Expenditures	0	0				

Current File Uploads

User ID	File Type	File Name	File Description	Upload Date
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No Records Found

Narrative Text :



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The PPS does not have non waiver revenue

Module Review Status

Review Status	IA Formal Comments
Pass & Ongoing	



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✔ IPQR Module 1.9 - PPS Flow of Funds - Non-Waiver Revenue (Baseline)

Instructions :

In the table below, please detail your PPS's projected flow of non-waiver funds by provider type.

Funds Flow Items	DY1 (\$)	DY2 (\$)	DY3 (\$)	DY4 (\$)	DY5 (\$)	Total (\$)
Non-Waiver Revenue	0	0	0	0	0	0
Practitioner - Primary Care Provider (PCP)	0	0	0	0	0	0
Practitioner - Non-Primary Care Provider (PCP)	0	0	0	0	0	0
Hospital	0	0	0	0	0	0
Clinic	0	0	0	0	0	0
Case Management / Health Home	0	0	0	0	0	0
Mental Health	0	0	0	0	0	0
Substance Abuse	0	0	0	0	0	0
Nursing Home	0	0	0	0	0	0
Pharmacy	0	0	0	0	0	0
Hospice	0	0	0	0	0	0
Community Based Organizations	0	0	0	0	0	0
All Other	0	0	0	0	0	0
Uncategorized	0	0	0	0	0	0
PPS PMO	0	0	0	0	0	0
Total Funds Distributed	0	0	0	0	0	0
Undistributed Non-Waiver Revenue	0	0	0	0	0	0

Current File Uploads

User ID	File Type	File Name	File Description	Upload Date
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No Records Found

Narrative Text :



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Module Review Status

Review Status	IA Formal Comments
Pass & Ongoing	

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✔ IPQR Module 1.10 - PPS Flow of Funds - Non-Waiver Revenue (Quarterly)

Instructions :

Please include updates on flow of funds for this quarterly reporting period by importing the PIT file and filling out the PPS PMO line manually. Reported actual fund distribution will be compared to baseline projections and deviations will be evaluated.

Any explanations regarding deviations from baseline projections must be included within the textbox, not as narrative within uploaded documentation.

Benchmarks

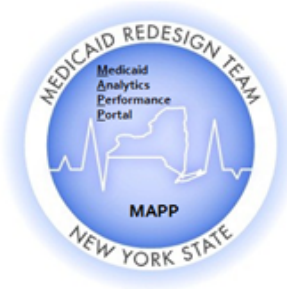
Non-Waiver Revenue DY2	Total Non-Waiver Revenue	Undistributed Non-Waiver Revenue YTD	Undistributed Non-Waiver Revenue Total
0.00	0.00	0.00	0.00

Funds Flow Items	DY2 Q2 Quarterly Amount - Update	Percentage of Safety Net Funds - DY2 Q2 Quarterly Amount - Update	Safety Net Funds Flowed YTD	Safety Net Funds Percentage YTD	Total Amount Disbursed to Date (DY1-DY5)	DY Adjusted Difference	Cumulative Difference
Practitioner - Primary Care Provider (PCP)	0	0.00%	0	0.00%	0	0	0
Practitioner - Non-Primary Care Provider (PCP)	0	0.00%	0	0.00%	0	0	0
Hospital	0	0.00%	0	0.00%	0	0	0
Clinic	0	0.00%	0	0.00%	0	0	0
Case Management / Health Home	0	0.00%	0	0.00%	0	0	0
Mental Health	0	0.00%	0	0.00%	0	0	0
Substance Abuse	0	0.00%	0	0.00%	0	0	0
Nursing Home	0	0.00%	0	0.00%	0	0	0
Pharmacy	0	0.00%	0	0.00%	0	0	0
Hospice	0	0.00%	0	0.00%	0	0	0
Community Based Organizations	0	0.00%	0	0.00%	0	0	0
All Other	0	0.00%	0	0.00%	0	0	0
Uncategorized	0	0.00%	0	0.00%	0	0	0
Additional Providers	0	0.00%	0	0.00%	0		

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Funds Flow Items	DY2 Q2 Quarterly Amount - Update	Percentage of Safety Net Funds - DY2 Q2 Quarterly Amount - Update	Safety Net Funds Flowed YTD	Safety Net Funds Percentage YTD	Total Amount Disbursed to Date (DY1-DY5)	DY Adjusted Difference	Cumulative Difference
PPS PMO	0	0.00%	0	0.00%	0	0	0
Total	0		0		0		

Current File Uploads

User ID	File Type	File Name	File Description	Upload Date
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No Records Found

Narrative Text :

Module Review Status

Review Status	IA Formal Comments
Pass & Ongoing	



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* Safety Net Providers in Green

Non-Waiver Quarterly Update Amount By Provider		
Provider Name	Provider Category	DY2Q2
Practitioner - Primary Care Provider (PCP)		0
	Practitioner - Primary Care Provider (PCP)	0
Practitioner - Non-Primary Care Provider (PCP)		0
	Practitioner - Non-Primary Care Provider (PCP)	0
Hospital		0
	Hospital	0
Clinic		0
	Clinic	0
Case Management / Health Home		0
	Case Management / Health Home	0
Mental Health		0
	Mental Health	0
Substance Abuse		0
	Substance Abuse	0
Nursing Home		0
	Nursing Home	0
Pharmacy		0
	Pharmacy	0
Hospice		0
	Hospice	0
Community Based Organizations		0
	Community Based Organizations	0
All Other		0
	All Other	0
Uncategorized		0
	Uncategorized	0



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Non-Waiver Quarterly Update Amount By Provider			
Provider Name	Provider Category	IA Provider Approval/Rejection Indicator	DY2Q2
Additional Providers			0
	Additional Providers		0



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IPQR Module 1.11 - IA Monitoring

Instructions :



**New York State Department Of Health
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Section 02 – Governance

✅ IPQR Module 2.1 - Prescribed Milestones

Instructions :

Please enter and update target dates, as well as breakdown tasks with target dates for prescribed milestones. For milestones that are due within the reporting period, documentation is required to provide evidence of milestone achievement.

Any explanations regarding altered or missed target commitments must be included within the textbox, not as narrative within uploaded documentation. Note some milestones include minimum expected completion dates.

Milestone/Task Name	Status	Description	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter	AV
Milestone #1 Finalize governance structure and sub-committee structure	Completed	This milestone must be completed by 9/30/2015. Governance and committee structure, signed off by PPS Board.	04/01/2015	09/30/2015	04/01/2015	09/30/2015	09/30/2015	DY1 Q2	YES
Task Step 1. Identify standing committees.	Completed	This task completed; see upload meeting minutes in Milestone #1.	04/01/2015	06/30/2015	04/01/2015	06/30/2015	06/30/2015	DY1 Q1	
Task Step 2. Transition Executive Committee (EC) from Planning EC to Operational EC; confirm member appointments.	Completed	This task completed; see uploads.	04/01/2015	06/30/2015	04/01/2015	06/30/2015	06/30/2015	DY1 Q1	
Task Step 4. In partnership with other PPSs in the region and the PHIP plan for the Hudson Region DSRIP Clinical Committee (HRDCC).	Completed	See Task.	07/01/2015	09/30/2015	07/01/2015	09/30/2015	09/30/2015	DY1 Q2	
Task Step 3. Solicit and appoint members of the: Nominating Committee, Finance Committee, IT Committee, Workforce Committee and Quality Steering Committee.	Completed	Update as Required by IA: • Finance, Workforce and Nominating Committees will continue to present monthly committee reports to the Executive Committee • Quality Steering and IT Committees are being finalized and will begin monthly reports to the Executive Committee	04/01/2015	09/30/2015	04/01/2015	09/30/2015	09/30/2015	DY1 Q2	
Milestone #2 Establish a clinical governance structure, including clinical quality committees for each DSRIP project	Completed	This milestone must be completed by 12/31/2015. Clinical Quality Committee charter and committee structure chart	07/01/2015	12/31/2015	07/01/2015	12/31/2015	12/31/2015	DY1 Q3	YES
Task Step 1. Establish project-oriented workgroups of the WMC PPS Quality Committee.	Completed	Update as Required by IA: July, 2015 update: Chairs of the WMC PPS Quality Steering	07/01/2015	09/30/2015	07/01/2015	09/30/2015	09/30/2015	DY1 Q2	



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Milestone/Task Name	Status	Description	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter	AV
		Committee and each of 8 Project Quality Advisory committees (PQAC) have been proposed and submitted to the Nominating Committee for approval. Participant organizations have been asked to submit names of those interested in PQAC participation and project management office (PMO) staff are working with PQAC chairs to schedule first meetings. The Hudson Region DSRIP Public Health Council (HRDPHC) has convened to begin planning and oversight of 4bi (Tobacco cessation). The Quality Steering Committee will provide clinical oversight of project 2ai, the PQAC for Behavioral Health will provide clinical guidance for projects 3ai and 3aii, two Medical Village projects will have local clinical governance and there will be PQAC for each of the following: 2aiii, 2biv, 2di, 3ci, 3diii, 4bii. For each project the designated quality committee will review target vs achieved milestones, numbers of activated patients and engaged providers, DSRIP quality performance measures applicable to each project (as data becomes available) and will consider developing additional metrics to gage project success.							
Task Step 2. Convene the WMC PPS Quality Committee.	Completed	See Task.	08/08/2015	09/30/2015	08/08/2015	09/30/2015	09/30/2015	DY1 Q2	
Task Step 3. Develop meeting schedules, identify staff support, and draft charter for each Committee and Workgroup.	Completed	See Task.	08/08/2015	12/31/2015	08/08/2015	12/31/2015	12/31/2015	DY1 Q3	
Milestone #3 Finalize bylaws and policies or Committee Guidelines where applicable	Completed	This milestone must be completed by 9/30/2015. Upload of bylaws and policies document or committee guidelines.	04/01/2015	09/30/2015	04/01/2015	09/30/2015	09/30/2015	DY1 Q2	YES
Task Step 1. Draft charters for Executive Committees.	Completed	This task completed; see uploads.	04/01/2015	06/30/2015	04/01/2015	06/30/2015	06/30/2015	DY1 Q1	
Task Step 2. Establish process to communicate updates to PAC members.	Completed	We are producing quarterly newsletters in addition to posting updates on our website. We are in process of planning our second annual PAC Summit meeting.	04/01/2015	09/30/2015	04/01/2015	09/30/2015	09/30/2015	DY1 Q2	
Task Step 3. Incorporate Executive Committee	Completed	Update as Required by IA: • Finance, IT, Workforce, and Quality Steering Committee	07/01/2015	09/30/2015	07/01/2015	09/30/2015	09/30/2015	DY1 Q2	



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Milestone/Task Name	Status	Description	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter	AV
feedback into final charter documents.		charters, which includes details concerning committee by-laws and policies, have been finalized and are awaiting committee approval.							
Milestone #4 Establish governance structure reporting and monitoring processes	Completed	This milestone must be completed by 12/31/2015. Governance and committee structure document, including description of two-way reporting processes and governance monitoring processes.	04/01/2015	12/31/2015	04/01/2015	12/31/2015	12/31/2015	DY1 Q3	YES
Task Step 1. Draft and obtain review/feedback on Master Services Agreement (MSA) and exhibits, which will describe legal terms and conditions of WMC PPS participant relationships; document PPS governance structure, policies and services agreements with PPS Project Management Office (PMO).	Completed	This task completed; see uploads.	04/01/2015	06/30/2015	04/01/2015	06/30/2015	06/30/2015	DY1 Q1	
Task Step 2. Send MSA to WMC PPS participants; host webinar to review.	Completed	See Task.	04/01/2015	09/30/2015	04/01/2015	09/30/2015	09/30/2015	DY1 Q2	
Task Step 3. Finalize MSA and execute with PPS participants.	Completed	See Task.	06/01/2015	12/31/2015	06/01/2015	12/31/2015	12/31/2015	DY1 Q3	
Task Step 4. Draft schedules that describe obligations of WMC PPS Participants.	Completed	Update as Required by IA: • A member of the Executive Committee will chair each governing committee and will monitor the status of each committee. • We have begun the design of an Executive Committee dashboard that will provide for each meeting status of the PPS implementation, minutes from Committee meetings, as well as Provider Status (e.g. MSA signed) etc. This should be completed by end of second quarter.	07/01/2015	12/31/2015	07/01/2015	12/31/2015	12/31/2015	DY1 Q3	
Milestone #5 Finalize community engagement plan, including communications with the public and non-provider organizations (e.g. schools, churches, homeless services, housing providers, law enforcement)	Completed	Community engagement plan, including plans for two-way communication with stakeholders.	04/01/2015	06/30/2016	04/01/2015	06/30/2016	06/30/2016	DY2 Q1	NO
Task	Completed	See Task.	04/01/2015	12/31/2015	04/01/2015	12/31/2015	12/31/2015	DY1 Q3	



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Milestone/Task Name	Status	Description	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter	AV
Step 1. WMC PPS customizes Salesforce to support IDS network; establish provider type, geographic, and other categories.									
Task Step 2. Convene Quality Committee and planning groups for local deployment councils.	Completed	See Task.	11/05/2015	06/30/2016	11/05/2015	06/30/2016	06/30/2016	DY2 Q1	
Task Step 3. Conduct Focus groups with community consumers/residents and CBOs to help identify key access factors and effective communication pathways that acknowledge cultural differences, language and health literacy competencies from a community perspective.	Completed	Update as Required by IA: Our PPS is currently planning the following DY1 activities to engage public and non-provider organizations as a result of activities related to the Community Engagement Advisory Quality Committee; Hudson Region DSRIP Public Health Council; and NYSARC; and Focus groups to engage community members in our hot spots. Our initial Focus groups are scheduled for October-December in one hot spot and will complete as indicated in 2.a.i. by Q4 of DY1. However, we plan additional Focus groups in at least 2 other hot spots through DY2 Q1. We are also participating in the White Plains Wellness Week in September.	10/27/2015	12/31/2015	10/27/2015	12/31/2015	12/31/2015	DY1 Q3	
Task Step 4. Identify gaps in organization types (including public and non-provider, CBOs) by crosswalking existing network to needs identified in CNA .	Completed	See Task.	09/01/2015	06/30/2016	09/01/2015	06/30/2016	06/30/2016	DY2 Q1	
Milestone #6 Finalize partnership agreements or contracts with CBOs	Completed	Signed CBO partnership agreements or contracts.	04/01/2015	03/31/2016	04/01/2015	03/31/2016	03/31/2016	DY1 Q4	NO
Task Step 1. PPS holds webinars and conference calls to convene committees and workgroups that include CBO participation.	Completed	Additional Information, which also addresses IA comments on Inclusion of CBOs: <ul style="list-style-type: none"> • Identify CBOs willing to participate in network through the Community Engagement Advisory Quality Committee and facilitate completion of Master Services Agreement (MSA) for those who have not yet done. • Develop CBO payment arrangements based on applicable projects and other initiatives; Roles and Responsibilities will be delineated in each MSA Schedule B. • Templates for Schedule B's are currently in development. 	04/01/2015	09/30/2015	04/01/2015	09/30/2015	09/30/2015	DY1 Q2	



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Milestone/Task Name	Status	Description	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter	AV
		<ul style="list-style-type: none"> Upon DOH reopening PPS network, pursue additional CBOs to join WMC network 							
Task Step 2. Execute MSA with some PPS Participants and/or service contracts between PMO and CBOs as appropriate.	Completed	<ul style="list-style-type: none"> 250 MSAs were sent on May 14th, 2015. As of July 27th, we have received 156 MSAs, including 27 from CBOs. 	05/01/2015	03/31/2016	05/01/2015	03/31/2016	03/31/2016	DY1 Q4	
Milestone #7 Finalize agency coordination plan aimed at engaging appropriate public sector agencies at state and local levels (e.g. local departments of health and mental hygiene, Social Services, Corrections, etc.)	Completed	Agency Coordination Plan.	04/01/2015	12/31/2015	04/01/2015	12/31/2015	12/31/2015	DY1 Q3	NO
Task Step 1. Convene Hudson Region DSRIP Public Health Council (HRDPHC) including participation by all three Hudson Valley PPS with local departments of health, mental health and social services. HRDPHC will be a forum for ensuring LGU input into the work of DSRIP PPSs in the Hudson Valley.	Completed	Additional Information as Required by IA: Our PPS has had an ongoing relationship with local public agencies since last July 2014; we continue to meet quarterly with our LGUs through the regional network meeting (our next meeting is Aug 27; this includes DOH, DOMH and DSS; all 8 counties invited). We also have representation of state and local agencies on our HVDPHC including NYSQuitline, American Cancer, etc (see upload for this Task for participant list and planned activities). Each group participates based on ongoing agreements for action items that should be decided by end of DY1, Q3. We anticipate contracts with CBOs and LGUs as described in Milestone #6.	04/01/2015	06/30/2015	04/01/2015	06/30/2015	06/30/2015	DY1 Q1	
Task Step 2. Establish Webinars and conference calls as the main forum for convening committees and workgroups that agencies will participate on and for presentations about the DSRIP program and PPS- specific projects, goals and progress. Continue quarterly in- person meetings with LGUs in the region via the Hudson Valley Region Health Officers Network.	Completed	Next meeting HVHRON August 27, 2015	04/01/2015	09/30/2015	04/01/2015	09/30/2015	09/30/2015	DY1 Q2	
Task Step 3. Include training on use of MIX into agency coordination plan; as appropriate,	Completed	See Task.	04/01/2015	09/30/2015	04/01/2015	09/30/2015	09/30/2015	DY1 Q2	



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committees and workgroups will set up group sites on the MIX (currently the HRDPHC tobacco cessation group has a site.) All committee members will be offered MIX training.									
Task Step 4. Agency coordination plan will include enrolment of LGUs into Salesforce (SF) which will allow our PPS to track which agency (and other) organizations are participating in our PPS and assure all meetings and minutes are tracked and made available to participants.	Completed	See Task.	04/01/2015	12/31/2015	04/01/2015	12/31/2015	12/31/2015	DY1 Q3	
Milestone #8 Finalize workforce communication and engagement plan	In Progress	Workforce communication & engagement plan, including plans for two-way communication with all levels of the workforce, signed off by PPS workforce governance body (e.g. workforce transformation committee).	07/01/2015	03/31/2017	07/01/2015	03/31/2017	03/31/2017	DY2 Q4	NO
Task Step 1. Workforce Committee identifies workforce communication goals, objectives, key themes and target audiences.	Completed	See Task.	07/01/2015	06/30/2016	07/01/2015	06/30/2016	06/30/2016	DY2 Q1	
Task Step 2. Develop preliminary training strategy (e.g., scale, timing, scope, methodologies, content and cultural competency considerations) as defined in Milestone 5 of the Workforce Strategy.	Completed	See Task.	07/01/2015	09/30/2016	07/01/2015	09/30/2016	09/30/2016	DY2 Q2	
Task Step 3. Identify cultural diversity and literacy training needs through the following sources: the Cultural Competency Survey results from our CNA results, current needs assessment surveys of our partners, focus groups with Medicaid residents and the uninsured as well as input from our "subject matter experts (SME)" from health and behavioral health care providers and CBOs. This SME advisement will come from members of our Community Engagement Quality Advisory Committee and local deployment councils that	Completed	Additional Step/Task as Required by IA.	07/01/2015	03/31/2016	07/01/2015	03/31/2016	03/31/2016	DY1 Q4	



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will include area workers and union representatives.									
Task Step 4. Develop a web-based educational model(s), which will utilize the results of the information gathered in Step 3 above, for partners in our network/region with an expert academic partner, to raise awareness of the regional health disparities and the cultural diversity of the population.	Completed	Additional Step/Task as Required by IA.	07/01/2015	03/31/2016	07/01/2015	03/31/2016	03/31/2016	DY1 Q4	
Task Step 5. Collect information of existing and planned training programs and resources, via surveys with our partners, including their capacity to expand and support PPS workforce training needs as identified in the gap analysis.	In Progress	We began collecting this information through our Workforce Survey as part of our Current State Assessment.	09/08/2015	12/31/2016	09/08/2015	12/31/2016	12/31/2016	DY2 Q3	
Task Step 6. Workforce Committee and stakeholders develop training schedules and communication plans that engage all levels of the workforce; once agreement is reached schedules and plans approved by workforce governance.	Not Started	See Task.	10/01/2016	12/31/2016	10/01/2016	12/31/2016	12/31/2016	DY2 Q3	
Task Step 7. The Workforce Committee with the assistance of the IT Committee develops a platform for required quarterly reports and for tracking program offerings and participation and develops mechanism to measure training effectiveness in relation to goals once strategy and plan implemented.	Not Started	See Task.	01/01/2017	03/31/2017	01/01/2017	03/31/2017	03/31/2017	DY2 Q4	
Milestone #9 Inclusion of CBOs in PPS Implementation.	Completed	Explain your plans for contracting with CBOs and their continuing role as your PPS develops over time; detail how many CBOs you will be contracting with and by when; explain how they will be included in project delivery and in the development of your PPS network.	04/01/2015	03/31/2016	04/01/2015	03/31/2016	03/31/2016	DY1 Q4	NO
Task Step 1. CBOs will be represented on our PAC	Completed	See Task.	04/01/2015	09/30/2015	04/01/2015	09/30/2015	09/30/2015	DY1 Q2	



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and recruited to participate on the Project Advisory Quality Committees, the HRDPHC, local deployment councils, and focus groups/community engagement sessions.									
Task Step 2. The PMO will establish webinars and conferece calls as the main forum for convening committees and workgroups and sharing presentations about PPS-projects, goals and progress to gather feedback on project delivery.	Completed	See Task.	04/01/2015	09/30/2015	04/01/2015	09/30/2015	09/30/2015	DY1 Q2	
Task Step 3. WMC PPS will finalize partnership agreements or contracts with CBOs as outline in Milestone #6.	Completed	See Task.	04/01/2015	03/31/2016	04/01/2015	03/31/2016	03/31/2016	DY1 Q4	

IA Instructions / Quarterly Update

Milestone Name	IA Instructions	Quarterly Update Description
Finalize governance structure and sub-committee structure	If there have been changes, please describe those changes and upload any supporting documentation as necessary.	Please state if there have been any changes during this reporting quarter. Please state yes or no in the corresponding narrative box.
Finalize bylaws and policies or Committee Guidelines where applicable	If there have been changes, please describe those changes and upload any supporting documentation as necessary.	Please state if there have been any changes during this reporting quarter. Please state yes or no in the corresponding narrative box.

Prescribed Milestones Current File Uploads

Milestone Name	User ID	File Type	File Name	Description	Upload Date
Finalize governance structure and sub-committee structure	marville	Other	21_DY2Q2_GOV_MDL21_PRES1_OTH_20160930_DY2Q2_All_Committee_Meeting_Schedule_(M1)_6752.pdf	DY2Q2 Governance Committee Meeting Schedule Template	10/26/2016 10:20 AM
	marville	Other	21_DY2Q2_GOV_MDL21_PRES1_OTH_Copy_of_20160930_DY2Q2_Governance_Committee_Template_6560.pdf	DY2Q2 Governance Committee Template	10/25/2016 12:44 PM
Establish a clinical governance structure, including clinical quality committees for each DSRIP project	marville	Other	21_DY2Q2_GOV_MDL21_PRES2_OTH_Copy_of_20161020_D2Q2_ALL_PAQC_Meeting_Schedule_Template_6750.pdf	DY2Q2 Clinical Governance Committees Meeting Schedule Template	10/26/2016 10:15 AM



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Prescribed Milestones Current File Uploads

Milestone Name	User ID	File Type	File Name	Description	Upload Date
	marville	Other	21_DY2Q2_GOV_MDL21_PRES2_OTH_20161012_DY2Q2_Clinical_Governance_Committees_6244.pdf	DY2Q2 Clinical Governance Committees Template	10/20/2016 12:15 PM
Finalize community engagement plan, including communications with the public and non-provider organizations (e.g. schools, churches, homeless services, housing providers, law enforcement)	marville	Other	21_DY2Q2_GOV_MDL21_PRES5_OTH_Copy_of_20161018_DY2Q2_Community_Engagement_Template_6563.pdf	DY2Q2 Community Engagement Template	10/25/2016 12:50 PM
Finalize partnership agreements or contracts with CBOs	marville	Other	21_DY2Q2_GOV_MDL21_PRES6_OTH_20161011_DY2Q2_Community_Based_Organizations_Template_6564.pdf	DY2Q2 Community Based Organization Template	10/25/2016 12:54 PM

Prescribed Milestones Narrative Text

Milestone Name	Narrative Text
Finalize governance structure and sub-committee structure	
Establish a clinical governance structure, including clinical quality committees for each DSRIP project	
Finalize bylaws and policies or Committee Guidelines where applicable	
Establish governance structure reporting and monitoring processes	
Finalize community engagement plan, including communications with the public and non-provider organizations (e.g. schools, churches, homeless services, housing providers, law enforcement)	
Finalize partnership agreements or contracts with CBOs	
Finalize agency coordination plan aimed at engaging appropriate public sector agencies at state and local levels (e.g. local departments of health and mental hygiene, Social Services, Corrections, etc.)	
Finalize workforce communication and engagement plan	
Inclusion of CBOs in PPS Implementation.	



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Milestone Review Status

Milestone #	Review Status	IA Formal Comments
Milestone #1	Pass & Complete	
Milestone #2	Pass & Complete	
Milestone #3	Pass & Complete	
Milestone #4	Pass & Complete	
Milestone #5	Pass & Complete	
Milestone #6	Pass & Complete	
Milestone #7	Pass & Complete	
Milestone #8	Pass & Ongoing	
Milestone #9	Pass & Complete	



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✔ IPQR Module 2.2 - PPS Defined Milestones

Instructions :

Please enter and update baseline target dates, as well as work breakdown tasks with target dates for PPS-defined milestones.

Milestone/Task Name	Status	Description	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
Milestone Mid-Point Assessment	Completed	Mid-Point Assessment	06/30/2016	06/30/2016	06/30/2016	06/30/2016	06/30/2016	DY2 Q1

PPS Defined Milestones Current File Uploads

Milestone Name	User ID	File Type	File Name	Description	Upload Date
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No Records Found

PPS Defined Milestones Narrative Text

Milestone Name	Narrative Text
Mid-Point Assessment	



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✔ IPQR Module 2.3 - Major Risks to Implementation & Risk Mitigation Strategies

Instructions :

Please describe the key challenges or risks that you foresee in implementing your governance structure and processes and achieving the milestones described above, as well as potential impacts on specific projects and any risks that will undermine your ability to achieve outcome measure targets.

1. Recruitment and active ongoing participation and engagement by participant leadership. The care delivery transformation envisioned under DSRIP requires not only significant stakeholder input but active, ongoing and engaged provider, community based organization, payer and patient representative leadership. We recognize that Committee and PAC members have significant obligations outside of the PPS and have limited time to devote to PPS activities outside of DSRIP. We will schedule meetings in advance so participants have a line of sight to plan their calendars, will develop meeting agendas and employ principles of disciplined meeting facilitation to ensure meetings are productive and will seek to limit time commitments required. We will also utilize one PPS Quality Committee (instead of 11 different project quality committees) with functional workgroups and tiger team taskforces as necessary.
2. Cross-discipline expertise required to successfully implement projects. While our executive governance structure calls for specific Committees to ensure the PPS is in compliance with State and Federal DSRIP obligations through delegated monitoring of reporting obligations, we recognize that implementation of projects will only be successful if decisions related to clinical protocols, workforce training, IT systems, value based contracting, etc., are not made in siloes and cross-functional teams come together to develop project specific implementation plans. As such, we have developed a governance structure that allows flexibility to bring together both ad hoc and ongoing workgroups and will be developing a cross-functional approach by DY1 Q2.
3. Execution of Master Services Agreement and detailed schedule attachments. Given the size and diversity of provider types involved in our PPS, developing and negotiating the Master Services Agreement and funding schedules among the PPS Participants within an expedited timeframe will be a significant undertaking. Each of our Participants has different capabilities, resources and interests. Our Executive Committee will approve the terms sheet upon which the MSA is based and will be reviewing the draft MSA in the first quarter, followed by review by the larger PAC. We will be deploying detailed, individualized attachments on a rolling basis against a prioritized schedule informed by stage of DSRIP project development and individual Participant site commitments made to provider speed and scale during the application development.
4. Alignment across multiple PPSs in the region. Given that our PPS spans eight counties and that there are other PPSs that overlap with our region, several of our Participants are involved in more than one PPS and will face both competing demands on their time for governance activities and potentially unaligned protocols and project implementation approaches. To minimize this burden on Participants, we are actively collaborating with the other PPSs in our region and have established a Regional Clinical Council that will align protocols to the extent possible on overlapping projects and will seek to reduce additional demands on time by clinical leaders in the region.

✔ IPQR Module 2.4 - Major Dependencies on Organizational Workstreams

Instructions :

Please describe any interdependencies with other organizational workstreams (IT Systems and Processes, Clinical Integration, etc.)



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Our governance structure is the backbone of our DSRIP accountability and will have significant, substantive overlap with all DSRIP work streams. Representatives from our PPS partner network will be called on to participate in a wide range of Committees and Workgroups that will have responsibility for protocols and policy development. All participants will, through the MSA and as a condition of PPS DSRIP participation, agree to adhere to policies and procedures that impact IT, workforce, funds flow, financial sustainability, cultural competency, practitioner engagement, clinical integration, population health management, performance monitoring, and community engagement.

Specific to the success of the Executive Committee and its governing Committees, there is a critical dependency on the IT systems and communications work streams that will assure accurate collection and monitoring of key performance, workforce and financial metrics. The WMC PPS will rely upon existing and new IT systems for communications purposes including webinars and conference calls, and portals for sharing of results.



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✔ IPQR Module 2.5 - Roles and Responsibilities

Instructions :

Please list and elaborate upon the key people/organizations responsible for the development of your governance structure and processes and describe what their responsibilities involve.

Role	Name of person / organization (if known at this stage)	Key deliverables / responsibilities
Chair PPS Executive Committee & SVP Westchester Medical Center	Anthony Mahler, WMC	Represent WMC, lead applicant and fiduciary. Lead review and adoption of policies by EC; ensure ongoing monitoring by EC and accountability.
Executive Director of Center for Regional Healthcare Innovation	June Keenan, WMC PMO	Responsible for overseeing DSRIP program management, including compliance with governance protocols and Participant contracts and overall DSRIP operations.
Medical Director, Center for Regional Healthcare Innovation	Janet Sullivan, MD, WMC PMO	Operational oversight of clinical and quality processes, including deployment of protocols and metrics (as developed and adopted through governance process).
VP Operations, Center for Regional Healthcare Innovation	Peg Moran, WMC PMO	Operational oversight of business, operations and finance protocols.
SVP and Deputy General Counsel	Beth Davis, WMC	Lead responsibility for development of policies and procedures and participant contracting documents (will work with outside counsel and Participant representatives).
SVP Financial Operations	John Morgan, WMC	Lead responsibility for financial oversight.
SVP, Internal Audit & Compliance	Patricia Ariel, WMC	Lead responsibility for audit and compliance.
PPS Executive Committee Members	Multiple providers and provider types [Provided upon request; avail on PPS website]	Governing body of the PPS, in effect the Board of the PAC. Responsible for adopting terms sheet, policies and procedures, committee charters, etc. and well as populating committees. Responsible for transparency and accountability.
PPS PAC Members	[Provided upon request]	Participation in Committees and Workgroups, participation in PAC meetings, input and feedback on draft documents, adherence to participation agreements.



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✔ Module 2.6 - IPQR Module 2.6 - Key Stakeholders

Instructions :

Please identify the key stakeholders involved, both within and outside the PPS with regard to your governance structure and processes.

Key stakeholders	Role in relation to this organizational workstream	Key deliverables / responsibilities
Internal Stakeholders		
Project Advisory Quality Steering Committee Members / Chairs	Chair quality committees for specific projects	Clinical protocols and oversight of individual project plans
External Stakeholders		
Regional Clinical Council Members	Multiple Providers and Provider Types	Overarching protocol and metrics direction on projects that are common to more than one PPS in the region
Regional Public Health Council Members	Multiple Providers and Provider Types	Overarching direction on projects that are common to more than one PPS in the region and assuring communication with LGU and CBOs



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✓ IPQR Module 2.7 - IT Expectations

Instructions :

Please clearly describe how the development of shared IT infrastructure across the PPS will support this particular workstream and your ability to achieve the milestones described above.

The Governance work stream is heavily dependent on the shared IT infrastructure that underpins the success of an integrated delivery system aimed at improving population health. Governance, including the Executive, Clinical, Workforce, and IT committees, encompasses oversight and accountability for PPS performance, and as such relies on metrics and reporting enabled by the IT and Systems that we put in place. Key components of the IT & Systems work stream including data sharing and interoperability, patient identification, data-driven change, and performance reporting are key to providing the governance structure with insight into the progress and performance of individual network partners, and the PPS overall. This reporting will enable the governance structure to identify areas of programmatic success and importantly, areas of risk so as to enable timely course correction.

WMC PPS's approach to meeting our IT requirements includes the investment in a robust customer relations database to support the management of network partners related to their program participation and reporting, as well as administrative functions such as contracting. This platform will be used to the extent possible to track submission of Domain 1 metrics to WMC PPS. The IT committee will identify and communicate opportunities identified through the current state assessment to utilize IT to improve the process and outcomes of care, as well as the risks and impacts of IT-driven change to network practices. Each of the PPS Committees will play a role in supporting the connections of network providers to the local HIE (QE) SHIN-NY and the adoption of interoperable health IT platforms, including EHRs that meet MU standards.

To support the improvement of population health and establishment of value-based contracting, the ultimate objectives of DSRIP, WMC PPS will make use of IT systems to manage our attributed population, as well as the "total" population – unattributed patients who receive care from our network or who are simply part of our communities. First, we will leverage the potential of NYS DOH's MAPP portal for management of attributed members including enrollment, gaps in care, utilization and outcomes analysis, and performance reporting. Next, we will create a road map to establishing a platform that supports robust health analytics including the integration of data from multiple sources. Finally, we recognize that the increased role of IT and associated data and reports will require the development of new competencies. Accordingly, our IT requirements include the creation of a strategy to train clinical and non-clinical segments of the workforce to use IT effectively to improve the quality of health care in our region.

✓ IPQR Module 2.8 - Progress Reporting

Instructions :

Please describe how you will measure the success of this organizational workstream.



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Success will be measured by the occurrence of meetings of the Executive Committee, Finance Committee, Quality Steering Committee, IT Committee, and Workforce Committee at a frequency in accordance with the applicable charter and documentation of meetings through meeting agendas and meeting notes. In addition, PPS operational policies and procedures (as detailed above) will be developed, adopted and implemented.

IPQR Module 2.9 - IA Monitoring

Instructions :



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Section 03 – Financial Stability

✅ IPQR Module 3.1 - Prescribed Milestones

Instructions :

Please enter and update target dates, as well as breakdown tasks with target dates for prescribed milestones. For milestones that are due within the reporting period, documentation is required to provide evidence of milestone achievement.

Any explanations regarding altered or missed target commitments must be included within the textbox, not as narrative within uploaded documentation. Note some milestones include minimum expected completion dates.

Milestone/Task Name	Status	Description	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter	AV
Milestone #1 Finalize PPS finance structure, including reporting structure	Completed	This milestone must be completed by 12/31/2015. PPS finance structure chart / document, signed off by PPS Board.	04/01/2015	12/31/2015	04/01/2015	12/31/2015	12/31/2015	DY1 Q3	YES
Task Step 1. Executive Committee adopts Finance Committee charter.	Completed	This Task completed; see upload.	04/01/2015	09/30/2015	04/01/2015	09/30/2015	09/30/2015	DY1 Q2	
Task Step 2. Appoint members to operational Finance Committee (transitioning from planning Finance Committee) and establish regular meeting schedule.	Completed	This Task completed; see upload.	04/01/2015	09/30/2015	04/01/2015	09/30/2015	09/30/2015	DY1 Q2	
Task Step 3. Define the Roles and Responsibilities of the WMC (PPS Lead organization) and PMO (Center for Regional Healthcare Innovation) finance .	Completed	Additional Information as Required by IA: • WMC PPS CFO-John Morgan, SVP, Financial Operations (refer to table), co-chairs PPS Finance Committee and is a member of the Executive Committee • WMC CFO is responsible for the annual PPS budget, funds flow, financial reporting and oversees the Center for Regional Healthcare Innovation PMO's fiscal operations.	04/01/2015	09/30/2015	04/01/2015	09/30/2015	09/30/2015	DY1 Q2	
Task Step 4. Develop financial structure chart/document and present to Executive Committee for sign off.	Completed	See Task.	07/01/2015	12/31/2015	07/01/2015	12/31/2015	12/31/2015	DY1 Q3	
Task Step 4a. PMO will provide quarterly financial management reports to the Finance Committee through Governance Dashboard. Finance	Completed	Additional Step/Task Required by IA: Governance Dashboard under development; anticipated completion September 30, 2015. Update: Exec Committee	07/01/2015	12/31/2015	07/01/2015	12/31/2015	12/31/2015	DY1 Q3	



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Milestone/Task Name	Status	Description	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter	AV
Committee reports will also be provided to the Executive Committee.		reiewed template for dashboard at their September meeting. Anticipated completion of dashboard is scheduled for 12/31/2015 as per our development team.							
Task Step 5. In order to monitor fiscal operations , the PPS will implement internal controls including; monitoring of the RFP process; distribution of funds including those for vendor payables; reconciliation of accounts and variance analysis for actual vs. budgeted revenue and expense categories.	Completed	See Task.	04/01/2015	12/31/2015	04/01/2015	12/31/2015	12/31/2015	DY1 Q3	
Task Step 5a. Document and implement initial financial controls and reporting structure (including naming auditor), recognizing that financial oversight will evolve with broader program implementation and further guidance from DOH.	Completed	Additional Step/Task Required by IA.	04/01/2015	12/31/2015	04/01/2015	12/31/2015	12/31/2015	DY1 Q3	
Task 5b. WMC will revise and/or implement additional internal controls as deemed necessary.	Completed	Additional Step/Task Required by IA.	04/01/2015	12/31/2015	04/01/2015	12/31/2015	12/31/2015	DY1 Q3	
Task 5c. WMC will provide ongoing training to PPS providers via webinars.	Completed	Additional Step/Task Required by IA. First training webinars held in April on MSA.	04/01/2015	12/31/2015	04/01/2015	12/31/2015	12/31/2015	DY1 Q3	
Milestone #2 Perform network financial health current state assessment and develop financial sustainability strategy to address key issues.	Completed	This milestone must be completed by 3/31/2016. Network financial health current state assessment (to be performed at least annually). The PPS must: - identify those providers in their network that are financially fragile, including those that have qualified as IAAF providers; -- define their approach for monitoring those financially fragile providers, which must include an analysis of provider performance on the following financial indicators: days cash on hand, debt ratio, operating margin and current ratio; -- include any additional financial indicators that they deem necessary for monitoring the financial sustainability of their network providers	04/01/2015	03/31/2016	04/01/2015	03/31/2016	03/31/2016	DY1 Q4	YES
Task	Completed	See Task.	04/01/2015	09/30/2015	04/01/2015	09/30/2015	09/30/2015	DY1 Q2	



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Milestone/Task Name	Status	Description	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter	AV
Step 1. Identify core PMO and WMC staff to support ongoing financial health assessment monitoring.									
Task Step 2. Establish Financial Assessment and Restructuring Workgroup of the Finance Committee (as discussed in DSRIP application).	Completed	See Task.	11/15/2015	03/31/2016	11/15/2015	03/31/2016	03/31/2016	DY1 Q4	
Task Step 3. Review financial health data compiled from survey distributed during DSRIP planning phase; identify and address information gaps and conduct assessment of any new (or added since initial network lists) providers utilizing existing tool and process.	Completed	Additional Information as Required by IA: The PPS will evaluate the fiscal metrics of PPS Partners on an annual basis. These metrics include: cash on hand, current ratio, payer mix, liquidity of assets, debt-to-asset ratio, and preparedness to implement a value-based payment structure on an annual basis.	11/15/2015	03/31/2016	11/15/2015	03/31/2016	03/31/2016	DY1 Q4	
Task Step 4. Identify financially frail and potentially financially frail (those who exhibit certain risk factors) and review status with Finance Committee.	Completed	See Task.	11/15/2015	03/31/2016	11/15/2015	03/31/2016	03/31/2016	DY1 Q4	
Task Step 5. Develop procedure for ongoing (annual) monitoring of financial fragility status of identified providers and the impact on service delivery for Medicaid beneficiaries, with updates to Finance Committee and Executive Committee at regular intervals as determined by Finance Committee.	Completed	See Task.	11/15/2015	03/31/2016	11/15/2015	03/31/2016	03/31/2016	DY1 Q4	
Task Step 6. Subsequent quarterly reports will track plans to address financial status of providers.	Completed	See Task.	11/15/2015	03/31/2016	11/15/2015	03/31/2016	03/31/2016	DY1 Q4	
Task Step 4a. Identified financially fragile PPS partners will submit quarterly fiscal reports for WMC PPS monitoring	Completed	Additional Step/Task as required by IA.	11/15/2015	03/31/2016	11/15/2015	03/31/2016	03/31/2016	DY1 Q4	
Task Step 4b. Based on submitted financial metrics, make funds available for financially fragile PPS Partners	Completed	Additional Step/Task as required by IA.	11/15/2015	03/31/2016	11/15/2015	03/31/2016	03/31/2016	DY1 Q4	



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Milestone #3 Finalize Compliance Plan consistent with New York State Social Services Law 363-d	Completed	This milestone must be completed by 12/31/2015. Finalized Compliance Plan (for PPS Lead).	04/01/2015	12/31/2015	04/01/2015	12/31/2015	12/31/2015	DY1 Q3	YES
Task Step 1. Review New York State Social Services Law 363-d with Counsel.	Completed	Additional Information as Required by IA: • The PPS CFO, John Morgan, is a member of the PPS Executive Committee and Co-Chair of the PPS Finance Committee. In this role, Mr. Morgan will be informed of compliance activities and will actively participate in the evaluation and recommendation of compliance activities. Patricia Ariel, Chief Compliance Officer for Westchester Medical Center (WMC), will serve as our PPS Compliance Officer and will have a matrixed oversight of PPS leadership, including CRHI, with regard to DSRIP compliance. As part of the Compliance Plan, and to ensure that PPS network members are complying with the requirements of NYS Social Services Law 363-d, which include the requirements of the code of conduct, network members will be required to submit to the PPS Compliance Officer a copy of their submitted annual OMIG certification.	04/01/2015	09/30/2015	04/01/2015	09/30/2015	09/30/2015	DY1 Q2	
Task Step 2. Update WMC PPS's compliance plan as needed to be consistent with NYS Social Services Law 363-d and update Executive Committee.	Completed	Additional Information as Required by IA: • The WMC PPS Lead will be including community stakeholders and governmental agencies, who make up the Executive Committee, in order to meet all requirements under NYS Social Services Law 363-d. • PPS will involve community stakeholders (provider agencies, trade orgs), and government agencies (DOH, OMH, LGUs), as appropriate based on provider compliance findings.	10/13/2015	12/31/2015	10/13/2015	12/31/2015	12/31/2015	DY1 Q3	
Task Step 3. Implement monitoring protocols and annual compliance plan review procedure.	Completed	See Task.	11/10/2015	12/31/2015	11/10/2015	12/31/2015	12/31/2015	DY1 Q3	
Milestone #4 Develop detailed baseline assessment of revenue linked to value based payment, preferred compensation modalities for different provider types and functions, and MCO strategy for the PPS and for facilitating network partner	On Hold	This milestone must be completed by 09/30/2016. Value-based payment plan, signed off by PPS board.	04/01/2015	09/30/2016	04/01/2015	03/31/2020	03/31/2020	DY5 Q4	YES



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engagement with the MCOs.									
Task Step 1. Review final State value-based payment roadmap with Finance and Executive Committees.	Completed	See Task.	04/01/2015	12/31/2015	04/01/2015	12/31/2015	12/31/2015	DY1 Q3	
Task Step 2. Establish Value-Based Payment Task Force (note, previously referred to as Financial Sustainability Taskforce in DSRIP Application; further guidance on financial sustainability workstream expectations from DOH led to modification).	On Hold	See Task.	09/15/2015	09/30/2016	04/01/2015	03/31/2020	03/31/2020	DY5 Q4	
Task Step 3. Conduct current state assessment of value-based payment across all WMC PPS Participants.	On Hold	See Task.	09/15/2015	09/30/2016	04/01/2015	03/31/2020	03/31/2020	DY5 Q4	
Task Step 3a. WMC PPS will conduct an electronic survey of PPS Partner's fiscal operations including their readiness to implement a Value Based Payments model.	On Hold	Additional Information/Step required by IA.	11/05/2015	09/30/2016	04/01/2015	03/31/2020	03/31/2020	DY5 Q4	
Task Step 4. Continue value-based payment models and strategies discussions with the Hudson Valley's three largest Medicaid Managed Care Plans that began during the planning phase (note, Hudson Health Plan, the largest plan in the region, serves on the WMC PPS Executive Committee).	On Hold	See Task.	11/05/2015	09/30/2016	04/01/2015	03/31/2020	03/31/2020	DY5 Q4	
Task Step 5. WMC PPS will provide education and support on VBP arrangements; we will make this training available through our annual Summit and more locally through the local deployment councils.	On Hold	Additional Information/Step required by IA. Summit date, November 5, 2015	11/15/2015	09/30/2016	04/01/2015	03/31/2020	03/31/2020	DY5 Q4	
Milestone #5 Finalize a plan towards achieving 80% value-	On Hold	This milestone must be completed by 3/31/2017. Value-based payment plan, signed off by PPS board.	11/15/2015	03/31/2017	04/01/2015	03/31/2020	03/31/2020	DY5 Q4	YES



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Milestone/Task Name	Status	Description	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter	AV
based payments across network by year 5 of the waiver at the latest, including efforts to educate PPS network partners on VBP, organizational models to support VBP contracting such as ACOs and IPAs, and to facilitate network partner engagement with MCOs.									
Task Step 1. Review baseline assessment of Participants' value-based payment arrangements (and capabilities).	On Hold	See Task.	11/15/2015	03/31/2017	04/01/2015	03/31/2020	03/31/2020	DY5 Q4	
Task Step 2. Conduct gap assessment to achieving stated goal of 90% within five years.	On Hold	See Task.	11/15/2015	03/31/2017	04/01/2015	03/31/2020	03/31/2020	DY5 Q4	
Task Step 3. PPS Draft VBP Plan, including MCO strategy, distributed for stakeholder feedback.	On Hold	See Task.	11/15/2015	03/31/2017	04/01/2015	03/31/2020	03/31/2020	DY5 Q4	
Task Step 4. Incorporate stakeholder feedback into final VBP Plan; Plan signed off on by Finance Committee and Executive Committee.	On Hold	See Task.	11/15/2015	03/31/2017	04/01/2015	03/31/2020	03/31/2020	DY5 Q4	
Task Step 5. PPS will provide updates on implementation of VBP plan.	On Hold	See Task.	11/15/2015	03/31/2017	04/01/2015	03/31/2020	03/31/2020	DY5 Q4	
Milestone #6 ≥10% of total MCO-PPS payments (in terms of total dollars) captured in at least Level 1 VBPs	On Hold		04/01/2015	03/31/2020	04/01/2015	03/31/2020	03/31/2020	DY5 Q4	YES
Milestone #7 ≥50% of total MCO-PPS payments (in terms of total dollars) captured in at least Level 1 VBPs, and ≥ 8%* (blended for 15% target for fully capitated plans (MLTC and SNPS) and 5% target for not fully capitated plans) of total MCO payments captured in VBPs has to be in Level 2 VBPs or higher	On Hold		04/01/2015	03/31/2020	04/01/2015	03/31/2020	03/31/2020	DY5 Q4	YES
Milestone #8 ≥80% of total MCO payments (in terms of total	On Hold		04/01/2015	03/31/2020	04/01/2015	03/31/2020	03/31/2020	DY5 Q4	YES



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Milestone/Task Name	Status	Description	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter	AV
dollars) captured in at least Level 1 VBPs, and ≥ 20%* (blended for 35% target for fully capitated plans (MLTC and SNPS) and 15% target for not fully capitated plans) of total MCO payments captured in VBPs has to be in Level 2 VBPs or higher									

IA Instructions / Quarterly Update

Milestone Name	IA Instructions	Quarterly Update Description
Finalize PPS finance structure, including reporting structure	If there have been changes, please describe those changes and upload any supporting documentation as necessary.	Please state if there have been any changes during this reporting quarter. Please state yes or no in the corresponding narrative box.

Prescribed Milestones Current File Uploads

Milestone Name	User ID	File Type	File Name	Description	Upload Date
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No Records Found

Prescribed Milestones Narrative Text

Milestone Name	Narrative Text
Finalize PPS finance structure, including reporting structure	
Perform network financial health current state assessment and develop financial sustainability strategy to address key issues.	
Finalize Compliance Plan consistent with New York State Social Services Law 363-d	
Develop detailed baseline assessment of revenue linked to value based payment, preferred compensation modalities for different provider types and functions, and MCO strategy for the PPS and for facilitating network partner engagement with the MCOs.	As per guidance received on 8/29/16 these milestones are being rewritten
Finalize a plan towards achieving 80% value-based payments across network by year 5 of the waiver at the latest, including	As per guidance received on 8/29/16 these milestones are being rewritten



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Prescribed Milestones Narrative Text

Milestone Name	Narrative Text
efforts to educate PPS network partners on VBP, organizational models to support VBP contracting such as ACOs and IPAs, and to facilitate network partner engagement with MCOs.	
≥10% of total MCO-PPS payments (in terms of total dollars) captured in at least Level 1 VBPs	As per guidance received on 8/29/16 these milestones are being rewritten
≥50% of total MCO-PPS payments (in terms of total dollars) captured in at least Level 1 VBPs, and ≥ 8%* (blended for 15% target for fully capitated plans (MLTC and SNPS) and 5% target for not fully capitated plans) of total MCO payments captured in VBPs has to be in Level 2 VBPs or higher	
≥80% of total MCO payments (in terms of total dollars) captured in at least Level 1 VBPs, and ≥ 20%* (blended for 35% target for fully capitated plans (MLTC and SNPS) and 15% target for not fully capitated plans) of total MCO payments captured in VBPs has to be in Level 2 VBPs or higher	

Milestone Review Status

Milestone #	Review Status	IA Formal Comments
Milestone #1	Pass & Complete	
Milestone #2	Pass & Complete	
Milestone #3	Pass & Complete	
Milestone #4	Pass & Ongoing	
Milestone #5	Pass & Ongoing	
Milestone #6	Pass & Ongoing	
Milestone #7	Pass & Ongoing	
Milestone #8	Pass & Ongoing	



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✔ IPQR Module 3.2 - PPS Defined Milestones

Instructions :

Please enter and update baseline target dates, as well as work breakdown tasks with target dates for PPS-defined milestones.

Milestone/Task Name	Status	Description	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
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No Records Found

PPS Defined Milestones Current File Uploads

Milestone Name	User ID	File Type	File Name	Description	Upload Date
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No Records Found

PPS Defined Milestones Narrative Text

Milestone Name	Narrative Text
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No Records Found



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✓ IPQR Module 3.3 - Major Risks to Implementation & Risk Mitigation Strategies

Instructions :

Please describe the key challenges or risks that you foresee in implementing these cross-cutting organizational strategies, including potential impacts on specific projects and, crucially, any risks that will undermine your ability to achieve outcome measure targets.

1. Because our PPS spans eight counties, we recognize it may not be feasible or desirable to enter into value-based contracts on behalf of all Participants; we anticipate setting up new or supporting entities to enable appropriate contracting arrangements with local MCOs. We recognize that local circumstances and needs may prevent a singular approach to sustainability and some arrangements may be acceptable in one region but not another; this may also be driven by the presence of MCOs in some, but not all, PPS counties. The entities will also carry forward the responsibility of sustaining outcomes after the conclusion of the Program.
2. Value-based reimbursement is designed to shift the basis of reimbursement from volume to value by incorporating incentives to improve financial & clinical performance. Simply changing incentives is not sufficient to achieve sustainable transformation. Culture change, substantial investment in information technology infrastructure, data mining/business intelligence tools, workforce training, process redesign and care model transformation and adoption of population health orientation requires significant time. This is particularly a challenge for safety net providers who care for a disproportionate percentage of Medicaid and uninsured patients. To ensure fragile safety net providers will achieve a path of financial sustainability and transition to VBP models, our PPS will create an innovation pool to which PPS Participants may apply for funding to enable their transition and mitigate potential losses/financial challenges when transitioning away from their existing business model. The Finance Committee will develop criteria and an application process for the distribution of funds.
3. The state of readiness for payment reform across our PPS Participants varies greatly. In order for value-based reimbursement to be successful, providers must have the right infrastructure in place, cultural alignment and must becoming willing to embrace at least a degree of risk. As our PPS endeavors to advance clinical integration and clinical care redesign to promote accountability for cost, quality and value in a robust and sustainable care network, we will be evaluating provider readiness, leveraging DSRIP to build shared infrastructure, and building strong alliances providers supported by a strong technical assistance program through the PMO.
4. Our PPS began an active dialogue with regional Medicaid plans during the DSRIP planning process and, understanding the critical importance of MCO involvement, ensured MCO representation on our Executive Committee and as part of our clinical program planning. We will continue to work with MCOs through our VBP Task Force and as partners in our governance process.

✓ IPQR Module 3.4 - Major Dependencies on Organizational Workstreams

Instructions :

Please describe any interdependencies with other organizational workstreams (IT Systems and Processes, Clinical Integration, etc.)

Financial Sustainability is in many ways the "end game" of the DSRIP transformation effort and, as such, has a critical interdependency with all operational and clinical performance workstreams. In particular, there are clear linkages with: Governance, Performance Reporting,



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✔ IPQR Module 3.5 - Roles and Responsibilities

Instructions :

Please list and elaborate upon the key people/organizations responsible for this organizational workstream and describe what their responsibilities involve.

Role	Name of person / organization (if known at this stage)	Key deliverables / responsibilities
Executive VP for Financial Planning and Managed Care	Mark Fersko, WMC	Responsible for value-based contracting strategy and managed care operations. Co-chair of Value-Based Payment taskforce. Will have executive responsibility for final Value Vision and Action Plan and for establishing value-based contracts on behalf of WMC.
SVP Financial Operations & Co-Chair WMC PPS Finance Committee	John Morgan, WMC	Responsible for financial operations and DSRIP funds flow. Co-chair of PPS Finance Committee, responsible for oversight of the annual financial health assessment policies and protocols as well as annual deployment, development of Value Vision and Action Plan (through the Committee's Value-Based Payment Task Force), and accountability for financial sustainability workstreams (including compliance review).
SVP Strategic Planning & Chair WMC PPS Executive Committee	Anthony Mahler, WMC	Chair of Executive Committee. Committee is responsible for final approval and adoption of financial health assessment policies and protocols; Value Vision and Action Plan, governance responsibility in monitoring of progress against plan and institution of course correction when necessary, and ensuring accountability for all financial requirements related to DSRIP.
SVP, Executive Director, Center for Regional Healthcare Innovation	June Keenan, PMO	Lead responsibility for DSRIP program for PPS lead WMC
VP Operations, Center for Regional Healthcare Innovation (CRHI)	Peg Moran, PMO	Executive responsibility for CRHI (which acts as PPS program management office) operations and hiring and management of financial staff.
PPS Executive Committee Members	Multiple Providers	Governing Body of the PPS.
Co-Chair Finance Committee	Lindsay Farrell, CEO Open Door Medical Center	Co-chair of PPS Finance Committee, responsible for oversight of the annual financial health assessment policies and protocols as well as annual deployment, development of Value Vision and Action Plan (through the Committee's Value-Based Payment Task Force), and accountability for financial sustainability workstreams (including compliance review).
SVP Audit & Compliance	Patricia Ariel, WMC	Oversight of development and implementation of the compliance plan for both WMC (PPS lead) and related compliance



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Role	Name of person / organization (if known at this stage)	Key deliverables / responsibilities
		requirements of the PPS as they are defined. Responsible for reports and updates to the Finance and Executive Committees.
SVP & Deputy General Council	Beth Davis, WMC	Oversight of legal contracts, including detailed provider schedule attachments to the WMC PPS DSRIP Master Services Agreement, which detail funds flow to providers and related provider-level requirements. Responsible for oversight of value-based contracting related to DSRIP.
Value-Based Payment Taskforce Members (roster will be available on request)	PPS Value-Based Taskforce	Responsible for development of value-based payment roadmap and creation of Value Vision & Action Plan.
PPS Finance Committee	Multiple Providers	Advises and reports to the PPS Executive Committee on recommendations for PPS budgeting, funds flow allocation, and provider financial assessments.



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✓ IPQR Module 3.6 - Key Stakeholders

Instructions :

Please identify the key stakeholders involved, both within and outside the PPS.

Key stakeholders	Role in relation to this organizational workstream	Key deliverables / responsibilities
Internal Stakeholders		
CFOs and Managed Care Contracting executives at PPS Participant organizations	Financial and contracting oversight at PPS Participants	Responsible for contributing to PPS VBP baseline assessment and ultimately ensuring transition to Value Based Payment contracts in their respective organizations. Will be asked to review and provide feedback to Value Vision & Action Plan.
Senior Director, Finance and Administration, CRHI	Joseph Liberatore, PMO	Senior Director has overarching responsibility for budget and financial reporting.
Senior Director, IDS, CRHI	Ron Zappulla, PMO	Responsible for IT infrastructure and generating of reports
WMC PPS Quality Committee	PPS Quality Committee	Responsible for clinical protocol establishment and quality monitoring, which will ultimately demonstrate value to market place and facilitate feasibility of value-based payment and reporting to support VBP
External Stakeholders		
Regional Medicaid Managed Care Organizations and other payers	Payers responsible for contracting with providers	Participation in Value-Based Payment strategies and options discussions, review and feedback into the WMC PPS Value Vision & Action Plan, responsibilities related to implementing the PPSs value based strategy, the contracting process, and implementation / administration of executed value based agreements.
New York State Department of Health	Manages Medicaid program, regulates Medicaid reimbursement, defines DSRIP program requirements	The PPS Lead and PPS finance function has responsibility for the overall administration of DSRIP reporting to DOH and the funds flow process. DOH also has ability to support regulatory waiver requests that will facilitate Value-Based Payment and to setting policies for Medicaid program transition to VBP in five years.
External Auditor	Responsible for 3rd party external compliance audit	External audit function



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✔ IPQR Module 3.7 - IT Expectations

Instructions :

Please clearly describe how the development of shared IT infrastructure across the PPS will support this particular workstream.

IT Systems and Processes impact every other organizational workstream, especially the Financial Sustainability workstream and provide the infrastructure for Population Health Management and DSRIP projects data analysis and reporting. IT support will also enable tracking and reporting of financial health of Partner organizations, value-based contracting in the PPS, infrastructure deployment, training requirements and impact on outcomes.

✔ IPQR Module 3.8 - Progress Reporting

Instructions :

Please describe how you will measure the success of this organizational workstream.

The WMC PMO will monitor and advance the Financial Sustainability Workstream through a combination of PMO staff, senior WMC finance and compliance executives at WMC, PPS Finance Committee and Value-Based Payment Task Force reporting to the PPS Executive Committee.

IPQR Module 3.9 - IA Monitoring

Instructions :



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Section 04 – Cultural Competency & Health Literacy

✅ IPQR Module 4.1 - Prescribed Milestones

Instructions :

Please enter and update target dates, as well as breakdown tasks with target dates for prescribed milestones. For milestones that are due within the reporting period, documentation is required to provide evidence of milestone achievement. Any explanations regarding altered or missed target commitments must be included within the textbox, not as narrative within uploaded documentation. Note some milestones include minimum expected completion dates.

Milestone/Task Name	Status	Description	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter	AV
Milestone #1 Finalize cultural competency / health literacy strategy.	Completed	This milestone must be completed by 12/31/2015. Cultural competency / health literacy strategy signed off by PPS Board. The strategy should: -- Identify priority groups experiencing health disparities (based on your CNA and other analyses); -- Identify key factors to improve access to quality primary, behavioral health, and preventive health care -- Define plans for two-way communication with the population and community groups through specific community forums -- Identify assessments and tools to assist patients with self-management of conditions (considering cultural, linguistic and literacy factors); and -- Identify community-based interventions to reduce health disparities and improve outcomes.	04/01/2015	12/31/2015	04/01/2015	12/31/2015	12/31/2015	DY1 Q3	YES
Task Step 1. Establish a Community Engagement Quality Advisory Committee.	Completed	This committee also serves as Advisory Quality Committee for 2.d.i; see upload list of members.	04/01/2015	06/30/2015	04/01/2015	06/30/2015	06/30/2015	DY1 Q1	
Task Step 2. Update CNA hot spotting using final attribution to identify priority groups in terms of health disparities. Socioeconomic analyses will be based on zip code analysis using the Area Deprivation Index identified in the CNA and from responses from the Consumer Survey (N=4900) on access and use of services.	Completed	Need PHI data attribution from NYSDOH	09/01/2015	12/31/2015	09/01/2015	12/31/2015	12/31/2015	DY1 Q3	



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Milestone/Task Name	Status	Description	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter	AV
Task Step 3. Identify cultural competency and health literacy champions within the local deployment groups established as part of Clinical Governance who are responsible for patient and provider engagement. These Champions will communicate cultural competency strategy and plans to our provider network and report back to the WMC Quality Committee and Workforce Committee.	Completed	Will also work through Community Engagement Quality Advisory Committee.	09/30/2015	12/31/2015	09/30/2015	12/31/2015	12/31/2015	DY1 Q3	
Task Step 4. Using information from the Cultural Competency Survey distributed to providers during our CNA and mapped against the results of Step 1, we will conduct a gap assessment of cultural and linguistic capabilities of providers. We will also be able to compare access issues identified from the Consumer survey with provider services identified as part of our project plans to identify key factors that must be addressed to improve access.	Completed	Detailed provider survey will be finished DY1, Q4	11/05/2015	12/31/2015	11/05/2015	12/31/2015	12/31/2015	DY1 Q3	
Task Step 5. Conduct initial Focus groups with community consumers/residents and CBOs to help identify key access factors and effective communication pathways that acknowledge cultural differences, language and health literacy competencies from a community perspective.	Completed	See Task.	10/27/2015	12/31/2015	10/27/2015	12/31/2015	12/31/2015	DY1 Q3	
Task Step 6. Establish Cultural Competency/Health Literacy workgroup as a subset of the Workforce Committee to oversee identification of evidence-based clinical training that takes into consideration disease risk factors for sub populations based on race, ethnicity, disability, and behavioral health challenges. This workgroup when established will also suggest	Completed	See Task.	10/06/2015	12/31/2015	10/06/2015	12/31/2015	12/31/2015	DY1 Q3	



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approaches for patient self-management of disease risk factors that are culturally appropriate and review these with the WMC PPS Quality Committee, who in turn will share these standards/approaches with the Hudson Region DSRIP Clinical Council to coordinate with the other 2 PPSs in the region.									
Task Step 7. Include within the Workforce Assessment and Strategy the need to engage our PPS network in identifying best practices for dealing with disparities that should be shared with providers and community groups, especially for vulnerable sub populations.	Completed	See Task.	10/06/2015	12/31/2015	10/06/2015	12/31/2015	12/31/2015	DY1 Q3	
Task Step 8. Obtain Executive Committee approval of Proposed Strategy.	Completed	See Task.	12/01/2015	12/31/2015	12/01/2015	12/31/2015	12/31/2015	DY1 Q3	
Task Step 9. Begin identification of appropriate and meaningful measures to monitor ongoing impact of the WMC PPS Cultural Competency Strategy.	Completed	See Task.	12/01/2015	12/31/2015	12/01/2015	12/31/2015	12/31/2015	DY1 Q3	
Task Step 10. Establish mechanism to evaluate interventions and processes included in the approved Strategy by utilizing a Plan-Do-Study-Act (PDSA) cycle. The Community Engagement Quality Advisory Committee as well as the WMC PPS Quality Committee will evaluate and advise on the results.	Completed	Additional Step/Task required by IA.	12/01/2015	12/31/2015	12/01/2015	12/31/2015	12/31/2015	DY1 Q3	
Task Step 11. Solicit ongoing feedback on the various structures, processes and interventions that are part of the Strategy through brief interviews and surveys of key community partners and consumers through the local deployment councils.	Completed	Additional Step/Task required by IA.	09/30/2015	12/31/2015	09/30/2015	12/31/2015	12/31/2015	DY1 Q3	
Milestone #2	Completed	This milestone must be completed by 6/30/2016. Cultural	10/15/2015	06/30/2016	10/15/2015	06/30/2016	06/30/2016	DY2 Q1	YES



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Milestone/Task Name	Status	Description	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter	AV
Develop a training strategy focused on addressing the drivers of health disparities (beyond the availability of language-appropriate material).		competency training strategy, signed off by PPS Board. The strategy should include: -- Training plans for clinicians, focused on available evidence-based research addressing health disparities for particular groups identified in your cultural competency strategy -- Training plans for other segments of your workforce (and others as appropriate) regarding specific population needs and effective patient engagement approaches							
Task Step 1. Define a current state training need based on Steps 1, 2 and 5 of the cultural competency/health literacy strategy above.	Completed	See Task.	10/15/2015	03/31/2016	10/15/2015	03/31/2016	03/31/2016	DY1 Q4	
Task Step 2. In collaboration with partners identified in the Workforce Training plan, including CBOs, providers, unions and New York Medical College, and incorporating findings from Steps 3 and 4 from the above milestone, the PPS PMO will either develop or subcontract to vendors training that will address disparities identified as part of our current state training needs assessment.	Completed	See Task.	04/01/2016	06/30/2016	04/01/2016	06/30/2016	06/30/2016	DY2 Q1	
Task Step 3. Obtain Executive Committee approval of Proposed Training Strategy.	Completed	See Task.	06/01/2016	06/30/2016	06/01/2016	06/30/2016	06/30/2016	DY2 Q1	
Task Step 4. Develop content for material and online modules after Step 6 in the above milestone for providers in the region to raise awareness of regional health disparities.	Completed	See Task.	11/05/2015	06/30/2016	11/05/2015	06/30/2016	06/30/2016	DY2 Q1	
Task Step 5. Work with IT Committee to develop a platform for required quarterly reports and for tracking program offerings and participation.	Completed	See Task.	11/05/2015	06/30/2016	11/05/2015	06/30/2016	06/30/2016	DY2 Q1	



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Westchester Medical Center (PPS ID:21)

IA Instructions / Quarterly Update

Milestone Name	IA Instructions	Quarterly Update Description
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Prescribed Milestones Current File Uploads

Milestone Name	User ID	File Type	File Name	Description	Upload Date
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Prescribed Milestones Narrative Text

Milestone Name	Narrative Text
Finalize cultural competency / health literacy strategy.	
Develop a training strategy focused on addressing the drivers of health disparities (beyond the availability of language-appropriate material).	

Milestone Review Status

Milestone #	Review Status	IA Formal Comments
Milestone #1	Pass & Complete	
Milestone #2	Pass & Complete	



**New York State Department Of Health
Delivery System Reform Incentive Payment Project**

DSRIP Implementation Plan Project

Westchester Medical Center (PPS ID:21)

✔ IPQR Module 4.2 - PPS Defined Milestones

Instructions :

Please enter and update baseline target dates, as well as work breakdown tasks with target dates for PPS-defined milestones.

Milestone/Task Name	Status	Description	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
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No Records Found

PPS Defined Milestones Current File Uploads

Milestone Name	User ID	File Type	File Name	Description	Upload Date
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No Records Found

PPS Defined Milestones Narrative Text

Milestone Name	Narrative Text
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**New York State Department Of Health
Delivery System Reform Incentive Payment Project**

DSRIP Implementation Plan Project

Westchester Medical Center (PPS ID:21)

✔ IPQR Module 4.3 - Major Risks to Implementation & Risk Mitigation Strategies

Instructions :

Please describe the key challenges or risks that you foresee in implementing your cultural competency / health literacy strategy and addressing the specific health disparities you are targeting (based on your CNA), and achieving the milestones described above - including potential impacts on specific projects and any risks that will undermine your ability to achieve outcome measure targets.

Our PPS may have difficulty in getting frontline workers and key stakeholders to support cultural competency training requirements because they are perceived as additional/burdensome. To mitigate this risk we have included union representation on our Workforce Committee. We have also included champions for Cultural Competency/Health Literacy as part of our local deployment. This will also allow communication with network partners so that all PPS training requirements can be planned for and assessed with respect to workforce impact. Staffing may be a concern for providers who will need to screen for BH disorders or Patient Activation. To mitigate this we will provide training through outreach cooperatives which will include PCP and staff training supported with implementation toolkits that facilitate culturally competent use of assessment tools (PHQ2, SBIRT, PAM). There is also limited baseline knowledge of organizational performance due to lack of data and insufficient numbers of culturally and/or linguistically trained staff. To mitigate this risk we have come up with a Workforce Strategy to train and hire additional staff.

✔ IPQR Module 4.4 - Major Dependencies on Organizational Workstreams

Instructions :

Please describe any interdependencies with other organizational workstreams (IT Systems and Processes, Clinical Integration, etc.)

Our Cultural Competency and Health Literacy strategies are largely dependent on Finance and Workforce work streams. We have integrated our CC/HL budget into the Workforce Budget and a member of the Finance Committee is represented on the Workforce team. There are also direct links between training components of our CC/HL strategy that need to be coordinated and assessed for impact on workforce. To do this we have integrated the elements of our CC/HL strategy in parallel with the Workforce training requirements. In addition our Workforce Plan includes recruitment of bilingual health educators, medical interpreters and staff to fill gaps identified in our initial assessment of staffing as part of our CNA conducted last November. This will be updated when our CC/HL current state assessment is completed. Our strategy is also dependent on Clinical Integration; we have integrated champions who will coordinate with the WMC PPS Quality Committee.



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DSRIP Implementation Plan Project

Westchester Medical Center (PPS ID:21)

✔ IPQR Module 4.5 - Roles and Responsibilities

Instructions :

Please list and elaborate upon the key people/organizations responsible for this workstream and describe what their responsibilities involve.

Role	Name of person / organization (if known at this stage)	Key deliverables / responsibilities
WMC PPS Cultural Competency & Health Literacy Lead	Peg Moran, VP Operations (PMO)	Identification of Health Disparities and overall assessments, and content development related to training on disparities.
WMC IDS/IT development	Ron Zappulla, Sr Director, IDS (PMO)	Responsibility for IT systems related to workforce and cultural competency/health literacy training, monitoring and reporting.
Training Vendor	<ul style="list-style-type: none"> • Catskills AHEC, • Health Literacy Partners-Terri Parnell • CityLore • Project Reach, Inc. • Sayantani DasGupta MD 	Training modules and possible certificates.
WMC PPS Workforce Project Lead	Bonnie Reyna, Director, Workforce Transformation/Training (PMO)	Dedicated project manager who will lead WMC PPS's workforce strategy design, development, implementation, and monitoring.



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✓ IPQR Module 4.6 - Key Stakeholders

Instructions :

Please identify the key stakeholders involved, both within and outside the PPS.

Key stakeholders	Role in relation to this organizational workstream	Key deliverables / responsibilities
Internal Stakeholders		
WMC PPS, Workforce Committee (refer to Workforce Strategy section for complete listing)	Works with Workforce Project Lead	Committee of key stakeholders who meet regularly to inform, guide, and review the development and implementation of the WMC PPS's workforce plan and implementation.
WMC PPS Community Engagement Quality Committee: WMC Community & Cultural Affairs, Open Door Family Health Center, Maternal Infant Services Network, Sarah Lawrence College, Lower Hudson Valley Perinatal Network, Gateway Community Industries, Catholic Charities Community Serv. Orange Co., Program Design & Dev. , Mental Health Assoc. Ulster, Family of Woodstock, Mental Health Assoc. Orange Co., New American Workforce, Planned Parenthood Mid-Hudson Valley, African American Men of Westchester	Works with Workforce Project Lead - Will provide information on patient/family experiences in their organizations and in the community	Committee of key stakeholders who meet regularly to inform, guide, and review the development and implementation of the WMC PPS's cultural competency and health literacy strategy and coordinates with the PPS's patient engagement strategies for Project 2.d.i
External Stakeholders		
County Health, Mental Health and Social Services departments	Local county stakeholders who provide input and feedback on community needs	Community needs assessment
NAMI of Rockland County - (National Alliance on Mental Illness)	PPS partner & stakeholder	Family and Patient advisement re: cultural competence and health literacy



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✔ IPQR Module 4.7 - IT Expectations

Instructions :

Please clearly describe how the development of shared IT infrastructure across the PPS will support the development and implementation of your cultural competency / health literacy strategy and the achievement of the milestones described above.

IT Systems impact every other organizational workstream because of the need for data and reporting in the DSRIP program. Since our CC/HL strategy is dependent on Workforce, we will rely upon new IT systems, including new uses of IT which will require retraining of existing staff, training for new or redeployed staff, and new sets of skills for many partner employees across the PPS. We will rely upon IT for tracking and reporting of training requirements and impact on outcomes.

✔ IPQR Module 4.8 - Progress Reporting

Instructions :

Please describe how you will measure the success of this organizational workstream.

Success of the Cultural Competency and Health Literacy workstream will be measured principally through the timely achievement of project milestones. To track progress against milestones in accordance with quarterly reporting to the DOH, we will deploy project management software to document deliverables, tasks, resources, timing, dependencies, and other critical success factors. Project management capabilities will also include proactive monitoring for early identification of possible slippage of due dates enabling the team to correct course as necessary. Integral to achieving outcomes is our relationship with the local county departments of health, mental health and social services and our partnering with them to update their community health and mental health needs assessments.

IPQR Module 4.9 - IA Monitoring

Instructions :



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Section 05 – IT Systems and Processes

✅ IPQR Module 5.1 - Prescribed Milestones

Instructions :

Please enter and update target dates, as well as breakdown tasks with target dates for prescribed milestones. For milestones that are due within the reporting period, documentation is required to provide evidence of milestone achievement.

Any explanations regarding altered or missed target commitments must be included within the textbox, not as narrative within uploaded documentation.

Milestone/Task Name	Status	Description	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter	AV
Milestone #1 Perform current state assessment of IT capabilities across network, identifying any critical gaps, including readiness for data sharing and the implementation of interoperable IT platform(s).	In Progress	Detailed IT current state assessment. Relevant QEs (RHIOs/HIEs) should be involved in performing this assessment.	04/01/2015	12/31/2016	04/01/2015	12/31/2016	12/31/2016	DY2 Q3	NO
Task Step 1. WMC PPS convenes stakeholders (RHIO, network providers, WMC project teams, others) to develop assessment components including technical and functional information.	Completed	See Task.	04/01/2015	09/30/2015	04/01/2015	09/30/2015	09/30/2015	DY1 Q2	
Task Step 2. Issue RFP to identify and engage vendor to conduct assessment.	Completed	See Task.	05/01/2015	09/30/2015	05/01/2015	09/30/2015	09/30/2015	DY1 Q2	
Task Step 3. Establish IT governance structure.	Completed	See Task.	06/01/2015	09/30/2015	06/01/2015	09/30/2015	09/30/2015	DY1 Q2	
Task Step 4. Under the direction of WMC PPS, vendor creates assessment tool, survey and analytic plan.	Completed	Additional Information as Required by IA: Under the direction of WMC PPS Sr. Dir, IDS Operations, vendor creates assessment tools, survey, and analytic plan.	09/15/2015	03/31/2016	09/15/2015	03/31/2016	03/31/2016	DY1 Q4	
Task Step 5. Vendor surveys WMC PPS network on current state.	Completed	Additional Information as Required by IA: Vendor surveys WMC PPS network on current state using a combination of electronic questionnaires, site-visits, and interviews. EMRs, existing and planned RHIO connections, technical needs, and capabilities will be part of assessment.	10/06/2015	03/31/2016	10/06/2015	03/31/2016	03/31/2016	DY1 Q4	
Task Step 6. Vendor analyzes and tabulates results	Completed	See Task.	01/12/2016	03/31/2016	01/12/2016	03/31/2016	03/31/2016	DY1 Q4	



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Milestone/Task Name	Status	Description	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter	AV
and creates a current state assessment report.									
Task Step 7. WMC PPS reconvenes IT governance group to share results and develop strategy for closing gaps.	In Progress	See Task.	03/01/2016	12/31/2016	03/01/2016	12/31/2016	12/31/2016	DY2 Q3	
Task Step 7a. WMC PPS reconvenes IT governance group to budget for closing gaps and achieving interoperability.	In Progress	Additional Step/Task required by IA.	03/01/2016	12/31/2016	03/01/2016	12/31/2016	12/31/2016	DY2 Q3	
Milestone #2 Develop an IT Change Management Strategy.	In Progress	IT change management strategy, signed off by PPS Board. The strategy should include: -- Your approach to governance of the change process; -- A communication plan to manage communication and involvement of all stakeholders, including users; -- An education and training plan; -- An impact / risk assessment for the entire IT change process; and -- Defined workflows for authorizing and implementing IT changes	04/01/2016	12/31/2016	04/01/2016	12/31/2016	12/31/2016	DY2 Q3	NO
Task Step 1. Based on results of current state assessment (milestone above), identify opportunities for IT-driven change in partner practices, e.g. data sharing.	Completed	See Task.	04/01/2016	09/30/2016	04/01/2016	09/30/2016	09/30/2016	DY2 Q2	
Task Step 2. IT Committee, working through the PMO, assesses impact, risks, and effectiveness of IT changes and alignment with projects.	Completed	Additional Information as Required by IA: The IT committee, chaired by WMC CIO, working through the PMO, assesses the impact, risks and effectiveness of IT changes and alignment with projects. The IT committee also includes executive representation by the RHIO (QE).	04/01/2016	09/30/2016	04/01/2016	09/30/2016	09/30/2016	DY2 Q2	
Task Step 3. Obtain Executive Committee Board approval of change management strategy.	In Progress	See Task.	09/30/2016	12/31/2016	09/30/2016	12/31/2016	12/31/2016	DY2 Q3	
Milestone #3 Develop roadmap to achieving clinical data sharing and interoperable systems across PPS network	In Progress	Roadmap document, including current state assessment and workplan to achieve effective clinical data sharing and interoperable systems where required. The roadmap should include: -- A governance framework with overarching rules of the road for interoperability and clinical data sharing;	06/01/2015	12/31/2016	06/01/2015	12/31/2016	12/31/2016	DY2 Q3	NO



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Milestone/Task Name	Status	Description	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter	AV
		-- A training plan to support the successful implementation of new platforms and processes; and -- Technical standards and implementation guidance for sharing and using a common clinical data set -- Detailed plans for establishing data exchange agreements between all providers within the PPS, including care management records (completed subcontractor DEAs with all Medicaid providers within the PPS; contracts with all relevant CBOs including a BAA documenting the level of PHI to be shared and the purpose of this sharing).							
Task Step 1. Establish IT governance structure.	Completed	See Task.	06/01/2015	09/30/2015	06/01/2015	09/30/2015	09/30/2015	DY1 Q2	
Task Step 2. WMC PPS creates plan for the development of platforms to share administrative, milestone, and project information with network partners. These platforms will also support the establishment and tracking of data sharing agreements.	Completed	See Task.	07/01/2015	12/31/2015	07/01/2015	12/31/2015	12/31/2015	DY1 Q3	
Task Step 3. Implement interim reporting tool for DSRIP milestone reporting and engaged patient tracking.	Completed	Additional Information as Required by IA: WMC PPS working with WMC IT department, consultants, and other stakeholders, creates functional requirements for data platform enabling secure storage, management, and analysis of program data. Functionality includes a "web form" or other tool to enable network partners to report programmatic activity to the PPS.	07/01/2015	09/30/2015	07/01/2015	09/30/2015	09/30/2015	DY1 Q2	
Task Step 4. Create plan for procuring and implementing platforms to capture patient-reported data (e.g., PAM, community resource referrals, others), including hardware needs and mobile deployment.	Completed	Additional Information as Required by IA: WMC PPS deploys data platform following pilot testing and training with 2 network partners. Deployment will include procedures for providing programmatic data to WMC PPS.	07/01/2015	12/31/2015	07/01/2015	12/31/2015	12/31/2015	DY1 Q3	
Task Step 5. Create PPS-wide data sharing roadmap.	In Progress	See Task.	07/01/2015	12/31/2016	07/01/2015	12/31/2016	12/31/2016	DY2 Q3	
Task Step 6. Create plan to deploy MAPP functionality using dashboards, enrollment information, and other data as made available by NYS.	Completed	See Task.	07/01/2015	06/30/2016	07/01/2015	06/30/2016	06/30/2016	DY2 Q1	



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Milestone/Task Name	Status	Description	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter	AV
Task Step 7. WMC PPS in coordination with QE, establishes plan to connect network partners to RHIO.	Completed	See Task.	11/15/2015	03/31/2016	11/15/2015	03/31/2016	03/31/2016	DY1 Q4	
Task Step 8. Create roadmap for data sharing and reporting using platform to support population health analytics.	In Progress	Additional Specificity as Required by IA: WMC PPS creates process to ensure the establishment of data sharing agreements between the PPS and partners, vendors, consultants, and others as necessary, as well as between network partners and the RHIO and other stakeholders as appropriate. This includes an internal process to track agreement activity, as well as the incorporation of DSRIP program data sharing agreements in the WMC PPS contracting process.	04/01/2016	12/31/2016	04/01/2016	12/31/2016	12/31/2016	DY2 Q3	
Task Step 5a. WMC PPS, working with the IT Committee, creates a PPS wide data sharing roadmap based on the results of and gaps identified in the current state assessment (M/S #1), in effect a plan to "close the gaps". Areas of focus will include: i) RHIO connectivity, ii) the use of direct mail, and iii) secure access to performance data provided by the PPS incorporating metrics sourced from the MAPP portal as well as the reporting of data through the tool described in Step 4.	In Progress	Additional Step/Task required by IA. Date changed to take into consideration end date Step 8.	07/01/2015	12/31/2016	07/01/2015	12/31/2016	12/31/2016	DY2 Q3	
Milestone #4 Develop a specific plan for engaging attributed members in Qualifying Entities	In Progress	PPS plan for engaging attributed members in Qualifying Entities, signed off by PPS Board. The plan should include your approach to outreach into culturally and linguistically isolated communities.	04/01/2016	12/31/2016	04/01/2016	12/31/2016	12/31/2016	DY2 Q3	NO
Task Step 1. WMC PPS, with feedback from the local deployment councils, adapts tools for member engagement to be culturally and linguistically appropriate for isolated communities.	Completed	See Task.	04/01/2016	09/30/2016	04/01/2016	09/30/2016	09/30/2016	DY2 Q2	
Task Step 2. WMC PPS and QE identify appropriate measures to monitor RHIO consent.	Completed	See Task.	04/01/2016	09/30/2016	04/01/2016	09/30/2016	09/30/2016	DY2 Q2	
Task	Completed	See Task.	04/01/2016	09/30/2016	04/01/2016	09/30/2016	09/30/2016	DY2 Q2	



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Milestone/Task Name	Status	Description	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter	AV
Step 3. Based on current state assessment (milestone #1), PPS reviews and identifies technology, workflow and other barriers to engaging members and obtaining consent to share data on the RHIO.									
Task Step 4. The PPS will rely upon cultural competency and health literacy champions within the local deployment groups established as part of Clinical Governance to communicate cultural competency strategy and plans to our provider network and report back to the WMC Quality Committee and Workforce Committee.	Completed	See Task.	04/01/2016	09/30/2016	04/01/2016	09/30/2016	09/30/2016	DY2 Q2	
Task Step 5. Obtain Executive Committee approval of QE engagement plan.	In Progress	See Task.	09/30/2016	12/31/2016	09/30/2016	12/31/2016	12/31/2016	DY2 Q3	
Milestone #5 Develop a data security and confidentiality plan.	Completed	Data security and confidentiality plan, signed off by PPS Board, including: -- Analysis of information security risks and design of controls to mitigate risks -- Plans for ongoing security testing and controls to be rolled out throughout network.	07/01/2015	06/30/2016	07/01/2015	06/30/2016	06/30/2016	DY2 Q1	NO
Task Step 1. Submit NYS_SSP Workbooks, Set 1.	Completed	See Task.	07/01/2015	10/31/2015	07/01/2015	10/31/2015	12/31/2015	DY1 Q3	
Task Step 2. Submit NYS_SSP Workbooks, Set 2.	Completed	See Task.	11/01/2015	12/31/2015	11/01/2015	12/31/2015	12/31/2015	DY1 Q3	
Task Step 3. Submit NYS_SSP Workbooks, Set 3.	Completed	See Task.	02/01/2016	03/31/2016	02/01/2016	03/31/2016	03/31/2016	DY1 Q4	
Task Step 4. Submit NYS_SSP Workbooks, Set 4.	Completed	Additional Information as Required by IA: Under the direction of WMC Security Officer, establish PPS-wide protocols for protected data. Protocols will be adapted from WMC's existing security assessments and interventions which address training, risk analysis and mitigation. Physical and building security, identification and authentication, protocols for devices, data integrity, emergency, and break the glass and other contingencies will also be adapted.	05/01/2016	06/30/2016	05/01/2016	06/30/2016	06/30/2016	DY2 Q1	
Task Step 5. Develop plan for ongoing security and	Completed	See Task.	04/01/2016	06/30/2016	04/01/2016	06/30/2016	06/30/2016	DY2 Q1	



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Milestone/Task Name	Status	Description	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter	AV
testing throughout PPS network.									
Task Step 6. Obtain PPS Executive Committee approval for data security and confidentiality plan.	Completed	See Task.	08/18/2015	06/30/2016	08/18/2015	06/30/2016	06/30/2016	DY2 Q1	

IA Instructions / Quarterly Update

Milestone Name	IA Instructions	Quarterly Update Description
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Prescribed Milestones Current File Uploads

Milestone Name	User ID	File Type	File Name	Description	Upload Date
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Prescribed Milestones Narrative Text

Milestone Name	Narrative Text
Perform current state assessment of IT capabilities across network, identifying any critical gaps, including readiness for data sharing and the implementation of interoperable IT platform(s).	
Develop an IT Change Management Strategy.	
Develop roadmap to achieving clinical data sharing and interoperable systems across PPS network	
Develop a specific plan for engaging attributed members in Qualifying Entities	
Develop a data security and confidentiality plan.	



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Milestone Review Status

Milestone #	Review Status	IA Formal Comments
Milestone #1	Pass & Ongoing	
Milestone #2	Pass & Ongoing	
Milestone #3	Pass & Ongoing	
Milestone #4	Pass & Ongoing	
Milestone #5	Pass & Complete	



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✔ IPQR Module 5.2 - PPS Defined Milestones

Instructions :

Please enter and update baseline target dates, as well as work breakdown tasks with target dates for PPS-defined milestones.

Milestone/Task Name	Status	Description	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
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PPS Defined Milestones Current File Uploads

Milestone Name	User ID	File Type	File Name	Description	Upload Date
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PPS Defined Milestones Narrative Text

Milestone Name	Narrative Text
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New York State Department Of Health Delivery System Reform Incentive Payment Project

DSRIP Implementation Plan Project

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✅ IPQR Module 5.3 - Major Risks to Implementation & Risk Mitigation Strategies

Instructions :

Please describe the key challenges or risks that you foresee in creating and implementing your IT governance structure, your plans for data sharing across your network, your approach to data security and confidentiality, and the achievement of the milestones described above, including the potential impacts on specific projects and any risks that will undermine your ability to achieve outcome measure targets.

The WMC PPS is a partnership of diverse network participants and stakeholders. While we view this as a necessity and strength in establishing an integrated delivery system of care, we expect it to present challenges around IT systems. We encompass a range of provider types, a variety of EMR systems (or none at all), technology capabilities and data literacy, and other factors. This diversity has the potential to impact each of the IT milestones-- governance, data sharing, and data security and confidentiality. Because IT underpins all 11 of our projects in some way, each project may in turn be affected as well.

✅ IPQR Module 5.4 - Major Dependencies on Organizational Workstreams

Instructions :

Please describe any interdependencies with other organizational workstreams (IT Systems and Processes, Clinical Integration, etc.)

1. Governance. Representatives from partner organizations will be called upon to participate in the IT teams described above as well as facilitate the adoption of approved policies and procedures. The PPS Board will need to approve [or comment on] IT-related strategies and plans as described above.
2. Practitioner Engagement. PE is heavily dependent on IT Systems and Processes, specifically the ability to generate reports that are meaningful to physicians. Successful population health management strategies will require effective practitioner engagement both to change practices and provide data.
3. Funds Flow. As the tool for several key DSRIP milestones including PCMH achievement, data sharing, and performance reporting, IT adoption and use will be a key factor in contracting and funds flow. It is expected that funds to partners will be tied in part to the adoption of IT.
4. Workforce. New IT systems, including new uses of IT will require retraining of existing staff, training for new or redeployed staff, and in fact a new set of skills for many partner employees across the PPS. The IT team will work closely with the Workforce leads to ensure the creation and sustainability of the knowledge, skills, roles, and positions necessary to support a technology-enabled integrated delivery system.
5. General Interdependence with IT of all other workstreams. As a "cross-cutting" workstream, IT Systems and Processes are integral to the success of all other DSRIP workstreams because of the heavy reliance on information management. Clearly, performance monitoring will require the implementation and use of automated systems and effective reporting. Workforce statistics and metrics will need to be captured and tracked to assess and report the impact of the projects. Finance, budgets, and funds flow likewise all will rely on the ability to capture, analyze and report on program and organizational data.



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✓ IPQR Module 5.5 - Roles and Responsibilities

Instructions :

Please list and elaborate upon the key people/organizations responsible for this organizational workstream and describe what their responsibilities involve.

Role	Name of person / organization (if known at this stage)	Key deliverables / responsibilities
IT Systems and Processes Lead	Ron Zappulla, Sr Director, Integrated Delivery Systems, WMC PMO	Overall responsibility for IT System & Processes Milestone Completion; Overall responsibility for IDS (2.a.i) Milestones.
Technology SME	John McInally, Partner, Senior Solution Architect, Health Care Transformation Services, Philips Healthcare	Advise on EMR, EBS strategies and solutions.
WMC IT Committee	John Moustakakis, CIO, WMC	Review IT-related policies and procedures; interface with EC, members of IT committee and responsible for overall IT governance. SME for hospital based systems and liaison to WMC IT vendors.
DSRIP IT Governance and Oversight	IT Governance Committee	Advise on current state, change management strategy, data sharing and interoperability, and data security and confidentiality planning and implementation.
Security of Health Information	John Moustakakis, Chief Security Officer, WMC	Oversee the identification, implementation, and monitoring of information security processes including DSRIP- specific requirements.
Strategy Development, Data Analytics and Total Population Health	Deborah Viola, Ph D., WMC PMO	Provide input related to development and deployment of WMC data platforms, MAPP tools, and data use needed to support DSRIP milestones and goals.
Analytics Platform Vendor	John McInally, Partner, Senior Solution Architect, Health Care Transformation Services, Philips Healthcare	Develop and deploy IT platform and applications to support analytics and reporting.
Technical Support	Steven Goriah, Director, IT Planning & Implementations, WMC IT	Networking, applications, desktop support, and importantly, access to vendors and suppliers.
Clinical Informatics Lead	Janet Sullivan, VP, Medical Director, PMO	Performs CMIO function on behalf of WMC PPS; overall responsibility for clinical metrics and measurement for outcomes improvement.



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✔ IPQR Module 5.6 - Key Stakeholders

Instructions :

Please identify the key stakeholders involved, both within and outside the PPS.

Key stakeholders	Role in relation to this organizational workstream	Key deliverables / responsibilities
Internal Stakeholders		
WMC PPS/PMO	Oversight & execution	Achievement of IT/Systems Milestones; provision of actionable clinical and process data to achieve outcomes
External Stakeholders		
HealthLinkNY	QE (RHIO)	Enabling connections to RHIO; providing Direct Messaging; providing administrative analytics including consent for RHIO use
PPS Network Partners	Program Participants; Data Sharing	Meeting program requirements, adopting approved P&Ps, participating in governance and work teams
DOH/MAPP	Data Management and Analytics	Functionality related to member management, analytics, and reporting
EMR Vendors	Data Integration Partners	Creation of interfaces to achieve data sharing & EMR integration
Consumer/Family/Caregiver	Advisement re patient engagement, consent issues	Membership on IT committee to provide input on barriers and facilitators to consenting to data sharing, cultural competencies, and public communications strategies



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✔ IPQR Module 5.7 - Progress Reporting

Instructions :

Please describe how you will measure the success of this organizational workstream.

Success of the IT Systems and Processes workstream will be measured principally through the timely achievement of project milestones. To track progress against milestones in accordance with quarterly reporting to the DOH, we will deploy project management software to document deliverables, tasks, resources, timing, dependencies, and other critical success factors. Project management capabilities will also include proactive monitoring for early identification of possible slippage of due dates enabling the team to correct course as necessary.

IPQR Module 5.8 - IA Monitoring

Instructions :



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Section 06 – Performance Reporting

✅ IPQR Module 6.1 - Prescribed Milestones

Instructions :

Please enter and update target dates, as well as breakdown tasks with target dates for prescribed milestones. For milestones that are due within the reporting period, documentation is required to provide evidence of milestone achievement.

Any explanations regarding altered or missed target commitments must be included within the textbox, not as narrative within uploaded documentation.

Milestone/Task Name	Status	Description	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter	AV
Milestone #1 Establish reporting structure for PPS-wide performance reporting and communication.	Completed	Performance reporting and communications strategy, signed off by PPS Board. This should include: -- The identification of individuals responsible for clinical and financial outcomes of specific patient pathways; -- Your plans for the creation and use of clinical quality & performance dashboards -- Your approach to Rapid Cycle Evaluation	07/01/2015	09/30/2016	07/01/2015	09/30/2016	09/30/2016	DY2 Q2	NO
Task Step 1. WMC PPS creates plan for the development and implementation of platforms to share administrative, milestone, and project information with network partners. These platforms will also support the establishment and tracking of data sharing agreements.	Completed	See Task.	07/01/2015	09/30/2015	07/01/2015	09/30/2015	09/30/2015	DY1 Q2	
Task Step 2. Establish pilots/incubators for interim reports and communication modules using Pareto charts to identify key providers for quarterly reports.	Completed	See Task.	10/06/2015	12/31/2015	10/06/2015	12/31/2015	12/31/2015	DY1 Q3	
Task Step 3. Implement interim reporting tool for DSRIP milestone reporting and performance (see IT Systems and Processes, milestone #3).	Completed	See Task.	07/01/2015	12/31/2015	07/01/2015	12/31/2015	12/31/2015	DY1 Q3	
Task Step 4. Establish a staffing plan for managing clinical and financial outcomes reporting with a designated project manager and PMO executive	Completed	See Task.	11/05/2015	12/31/2015	11/05/2015	12/31/2015	12/31/2015	DY1 Q3	



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Milestone/Task Name	Status	Description	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter	AV
responsible for each project..									
Task Step 5. Obtain Executive Committee approval of Reporting and Communications strategy.	Completed	See Task.	12/01/2015	12/31/2015	12/01/2015	12/31/2015	12/31/2015	DY1 Q3	
Task Step 6. Provide training on MAPP: as appropriate MAPP tools become available, support staff will be trained and charged with presenting relevant MAPP reports to their committees.	Completed	See Task.	07/06/2015	06/30/2016	07/06/2015	06/30/2016	06/30/2016	DY2 Q1	
Task Step 7. The Quality Steering Committee and its workgroups will review and revise project plans based on performance reports (rapid cycle evaluation) and will report and communicate "up" to PPS Executive Committee and "down" to partners through local deployment groups.	Completed	See Task.	08/09/2016	09/30/2016	08/09/2016	09/30/2016	09/30/2016	DY2 Q2	
Milestone #2 Develop training program for organizations and individuals throughout the network, focused on clinical quality and performance reporting.	Completed	Finalized performance reporting training program.	11/05/2015	06/30/2016	11/05/2015	06/30/2016	06/30/2016	DY2 Q1	NO
Task Step 1. The WMC PPS Quality Steering Committee will provide oversight and local deployment councils will provide feedback on implementation for clinical programs of each project.	Completed	See Task.	11/05/2015	03/31/2016	11/05/2015	03/31/2016	03/31/2016	DY1 Q4	
Task Step 2. The PMO will design curriculum and modalities for training PPS clinicians around each project intervention.	Completed	See Task.	11/05/2015	03/31/2016	11/05/2015	03/31/2016	03/31/2016	DY1 Q4	
Task Step 3. Field based deployment will follow an academic detailing model including centrally based and locally deployed staff.	Completed	See Task.	04/12/2016	06/30/2016	04/12/2016	06/30/2016	06/30/2016	DY2 Q1	
Task Step 4. PMO will monitor training roll-out and assess effectiveness via participant evaluation.	Completed	Additional Information as Required by IA: Partner feedback will be routinely solicited. Based on lessons learned and feedback from Partners and local deployment workgroups, the Quality Steering Committee and/or its	05/10/2016	06/30/2016	05/10/2016	06/30/2016	06/30/2016	DY2 Q1	



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Milestone/Task Name	Status	Description	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter	AV
		workgroups will review and adjust training materials/ best practices/ protocols/ guidelines/standards and further implementation plans in consultation with PMO staff.							

IA Instructions / Quarterly Update

Milestone Name	IA Instructions	Quarterly Update Description
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No Records Found

Prescribed Milestones Current File Uploads

Milestone Name	User ID	File Type	File Name	Description	Upload Date
Establish reporting structure for PPS-wide performance reporting and communication.	marville	Other	21_DY2Q2_PR_MDL61_PRES1_OTH_20160927_WMCHHealth_PPS_Clinical_Performance_Reporting_Program_7528.pdf	The PPS has successfully established a performance reporting structure which, as requested has been approved by the WMCHHealth PPS Executive Committee.	10/31/2016 11:01 AM
Develop training program for organizations and individuals throughout the network, focused on clinical quality and performance reporting.	marville	Other	21_DY2Q2_PR_MDL61_PRES2_OTH_20161024_DY2Q2_Performance_Reporting_Training_Schedule_Template_6466.pdf	DY2Q2 Performance Reporting Training Schedule Template	10/24/2016 03:46 PM

Prescribed Milestones Narrative Text

Milestone Name	Narrative Text
Establish reporting structure for PPS-wide performance reporting and communication.	
Develop training program for organizations and individuals throughout the network, focused on clinical quality and performance reporting.	

Milestone Review Status

Milestone #	Review Status	IA Formal Comments
Milestone #1	Pass & Complete	
Milestone #2	Pass & Complete	



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✔ IPQR Module 6.2 - PPS Defined Milestones

Instructions :

Please enter and update baseline target dates, as well as work breakdown tasks with target dates for PPS-defined milestones.

Milestone/Task Name	Status	Description	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
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No Records Found

PPS Defined Milestones Current File Uploads

Milestone Name	User ID	File Type	File Name	Description	Upload Date
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No Records Found

PPS Defined Milestones Narrative Text

Milestone Name	Narrative Text
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No Records Found



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✓ IPQR Module 6.3 - Major Risks to Implementation & Risk Mitigation Strategies

Instructions :

Please describe the key challenges or risks that you foresee in implementing performance reporting structures and processes and effective performance management within your network, including potential impacts on specific projects and any risks that will undermine your ability to achieve outcome measure targets.

The WMC PPS is a partnership of diverse network participants and stakeholders. While we view this as a necessity and strength in establishing an integrated delivery system of care, we recognize that there will be variations in experience and capabilities using reports to evaluate performance in the clinical setting. Levels of data literacy will vary, and partner organizations will need assistance in understanding both how to provide information for performance reporting, as well as how to use reports supplied to them. To mitigate this risk, we will start by conducting a thorough current state assessment to understand specifically the strengths and weaknesses of our partners with respect to performance and quality reporting. Based on this information, action plans with a focus on training on performance measurement and reporting will be developed and rolled out throughout the network. Additionally, the Quality Steering Committee will provide strategic direction and leadership on engaging providers and securing buy-in among staff to adopt data-driven best practices.

✓ IPQR Module 6.4 - Major Dependencies on Organizational Workstreams

Instructions :

Please describe any interdependencies with other organizational workstreams (IT Systems and Processes, Clinical Integration, etc.)

Performance reporting is generally interdependent with all other workstreams. As a "cross-cutting" workstream, performance measurement and reporting is integral to the success of all other DSRIP workstreams because of the heavy reliance on information management. Clearly, performance monitoring entails the implementation and use of automated systems and effective reporting, covered in the IT Systems and Processes workstream. Finance, budgets, and funds flow likewise all will rely on our ability to capture, analyze and report on program and organizational data.



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✔ IPQR Module 6.5 - Roles and Responsibilities

Instructions :

Please list and elaborate upon the key people/organizations responsible for this organizational workstream and describe what their responsibilities involve.

Role	Name of person / organization (if known at this stage)	Key deliverables / responsibilities
IT Systems and Processes Lead	Ron Zappulla, Sr Director, Integrated Delivery Systems, PMO	Overall responsibility for IT System & Processes Milestone Completion; Overall responsibility for IDS (2.a.i) Milestones.
Clinical Programs and Provider Engagement Lead	Janet Sullivan, VP, Medical Director, PMO	Overall responsibility for clinical program milestone completion and performance.
Total Population Health Lead	Deborah Viola, PhD, Health Services Research and Data Analytics, PMO	Overall responsibility for TPH milestone completion.
WMC IT Committee	John Moustakakis, CIO, WMC	Review IT-related policies and procedures; interface with EC, member of IT committee and responsible for overall governance. SME for hospital based systems and liaison to WMC IT vendors.
Analytic Vendor	Philips HealthCare	Platform Development and Deployment.
Member Management & Analytics, Reporting	NYS DOH/MAPP	MAPP Portal; Quarterly Reports
WMC PPS Quality Steering Committee	Clinical leads of each Project Advisory Quality Committee (available) and identified leaders representing other stakeholdergroups	Review of all NYS defined metrics and development of project specific metrics for monitoring success of each project



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✔ IPQR Module 6.6 - Key Stakeholders

Instructions :

Please identify the key stakeholders involved, both within and outside the PPS.

Key stakeholders	Role in relation to this organizational workstream	Key deliverables / responsibilities
Internal Stakeholders		
WMC PPS PMO	Oversight and management	Establishing performance measurement systems and processes
External Stakeholders		
HealthLink NY	Data Sharing and Analytics	Enabling connections to RHIO; providing Direct Messaging; providing administrative analytics including consent for RHIO use
EMR Vendors	Data Integration Partners	Creation of interfaces to achieve data sharing & EMR integration.
PPS Network Partners	Program Participants; Data Sharing	Meeting program requirements, adopting approved P&Ps, participating in governance and work teams.
Quality Steering Committee	Performance Review, measure development, and intervention design.	Regular review of performance results and progress against milestones; review of all NYS defined metrics and development of project specific metrics for monitoring success of each project; development of strategies and interventions to achieve goals.
Executive Committee	Performance Review , review of proposed new metrics and interventions and Decision-Making	Regular review of performance results and progress against milestones; review of PMO and PPS committee's quarterly reports, proposed strategies and interventions against performance goals, action plans as needed.
Workforce Committee	Performance Review relative to workforce deliverables.	Regular review of performance results and progress against workforce related milestones; investigation of barriers to success; strategies for interventions.



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✔ IPQR Module 6.7 - IT Expectations

Instructions :

Please clearly describe how the development of shared IT infrastructure across the PPS will support your approach to performance reporting.

Our reliance on the NYS DOH MAPP system greatly facilitates our approach to performance reporting and provides many benefits:

1. It will free up resources to focus on training and supporting practices to engage in measurement and reporting.
2. It provides the ability to use a standard approach across the network as defined by NYSDOH.
3. It facilitates development and sharing among PPSs best practices and lessons learned.
4. It reduces [potential] duplication in data analytic services.

✔ IPQR Module 6.8 - Progress Reporting

Instructions :

Please describe how you will measure the success of this organizational workstream.

Success of the Performance Reporting workstream will be measured principally through the timely achievement of project milestones. To track progress against milestones in accordance with quarterly reporting to the DOH, we will deploy project management software to document deliverables, tasks, resources, timing, dependencies, and other critical success factors. Project management capabilities will also include proactive monitoring for early identification of possible slippage of due dates enabling the team to correct course as necessary.

IPQR Module 6.9 - IA Monitoring

Instructions :



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Section 07 – Practitioner Engagement

IPQR Module 7.1 - Prescribed Milestones

Instructions :

Please enter and update target dates, as well as breakdown tasks with target dates for prescribed milestones. For milestones that are due within the reporting period, documentation is required to provide evidence of milestone achievement.

Any explanations regarding altered or missed target commitments must be included within the textbox, not as narrative within uploaded documentation.

Milestone/Task Name	Status	Description	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter	AV
Milestone #1 Develop Practitioners communication and engagement plan.	Completed	Practitioner communication and engagement plan. This should include: -- Your plans for creating PPS-wide professional groups / communities and their role in the PPS structure -- The development of standard performance reports to professional groups --The identification of profession / peer-group representatives for relevant governing bodies, including (but not limited to) Clinical Quality Committee	04/01/2015	03/31/2016	04/01/2015	03/31/2016	03/31/2016	DY1 Q4	NO
Task Step 1. Submit general plan for Clinical Governance including Quality Committee and its workgroups to Executive Committee.	Completed	Task Completed; see upload.	04/01/2015	06/30/2015	04/01/2015	06/30/2015	06/30/2015	DY1 Q1	
Task Step 2. Convene the Hudson Region DSRIP Public Health Council (HRDPHC) including participation by all three Hudson Valley PPS with local departments of health, mental health and social services. HRDPHC will be a forum for ensuring LGU input into the work of DSRIP PPSs in the Hudson Valley.	Completed	Task Completed; see upload in Governance Milestone #7, Task 1.	04/01/2015	06/30/2015	04/01/2015	06/30/2015	06/30/2015	DY1 Q1	
Task Step 3. Convene the WMC PPS project specific Advisory Quality Committees and workgroups.	Completed	See Task. We revised task end date because our annual quality summit is Nov 5, 2015 where all project advisory committees will meet. Because of the size of participation (over 200 network partners) we could not get it coordinated and scheduled by 9/30/2015.	04/01/2015	11/05/2015	04/01/2015	11/05/2015	12/31/2015	DY1 Q3	
Task	Completed	See Task.	07/01/2015	12/31/2015	07/01/2015	12/31/2015	12/31/2015	DY1 Q3	



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Milestone/Task Name	Status	Description	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter	AV
Step 4. PPS creates a plan for the development and implementation of platforms to share administrative, milestone and project information with network partners.									
Task Step 5. Convene a planning group for a Population Health Improvement Program (PHIP)/ PPS Clinical Quality Committee. Since our application was submitted the PHIP has been charged with convening a regional quality council. All 3 PPSs in our region agree that a region wide clinical council to coordinate PPS activities should be aligned with the PHIP.	Completed	See Task.	07/01/2015	12/31/2015	07/01/2015	12/31/2015	12/31/2015	DY1 Q3	
Task Step 6. Implement interim reporting tied to DSRIP milestone reporting and performance (as indicated in the IT Systems and Processes section, Milestone #3).	Completed	See Task.	04/01/2015	03/31/2016	04/01/2015	03/31/2016	03/31/2016	DY1 Q4	
Task Step 7. Convene WMC PPS Quality Committee and local deployment councils.	Completed	See Task.	12/31/2015	03/31/2016	12/31/2015	03/31/2016	03/31/2016	DY1 Q4	
Milestone #2 Develop training / education plan targeting practioners and other professional groups, designed to educate them about the DSRIP program and your PPS-specific quality improvement agenda.	Completed	Practitioner training / education plan.	04/01/2015	06/30/2016	04/01/2015	06/30/2016	06/30/2016	DY2 Q1	NO
Task Step 1. Establish Webinars & Conference calls: Webinars and conference calls allow busy practitioners to incorporate PPS meetings into their schedules with less disruption to patient care. As we have done during the DSRIP planning period, the PPS will continue to use webinars with conference lines as the main forum for convening committees, workgroups and for presentations about the DSRIP program and PPS- specific projects, goals and progress.	Completed	See Task. We revised task end date because our annual quality summit is Nov 5, 2015 where all project advisory committees will meet. Because of the size of participation (over 200 network partners) we could not get it coordinated and scheduled by 9/30/2015. Summit preparatory calls took place during the months of September and October with all quality project advisory committees.	04/01/2015	11/05/2015	04/01/2015	11/05/2015	12/31/2015	DY1 Q3	



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Milestone/Task Name	Status	Description	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter	AV
Task Step 2. Training on use of MIX: As appropriate, committees and workgroups will set up group sites on the MIX. (HRDPHC tobacco cessation group already has a site.) All committee members will be offered MIX training.	Completed	See Task.	05/01/2015	12/31/2015	05/01/2015	12/31/2015	12/31/2015	DY1 Q3	
Task Step 3. Conduct face to face meetings and work sessions to train and educate providers. Quality committees and workgroups leading a PPS project will meet face-to-face at least once a year. These meetings will include presentations on the DSRIP program and PPS-specific quality improvement agenda with status updates on progress to goals. Periodically the PPS will also sponsor forums for exchange of best practices.	Completed	See Task.	11/05/2015	12/31/2015	11/05/2015	12/31/2015	12/31/2015	DY1 Q3	
Task Step 4. Training on use of MAPP: As appropriate MAPP tools become available, support staff will be trained and charged with presenting relevant MAPP reports to their committees.	Completed	See Task.	04/01/2016	06/30/2016	04/01/2016	06/30/2016	06/30/2016	DY2 Q1	
Task Step 5. PMO will monitor training roll-out and assess effectiveness via participant evaluation.	Completed	Additional Specificity as Required by IA: Partner feedback will be routinely solicited. Based on lessons learned and feedback from Partners and local deployment workgroups, the Quality Steering Committee and/or its workgroups will review and adjust training materials/ best practices/ protocols/ guidelines/standards and further implementation plans in consultation with PMO staff. The PPS has developed a template for identification of potential members for quality committee participation that identifies professional specialty, stakeholder group and geographic region represented by each potential participant. Use of the template will help ensure that committees all have broad professional and stakeholder representation.	04/01/2016	06/30/2016	04/01/2016	06/30/2016	06/30/2016	DY2 Q1	



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IA Instructions / Quarterly Update

Milestone Name	IA Instructions	Quarterly Update Description
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No Records Found

Prescribed Milestones Current File Uploads

Milestone Name	User ID	File Type	File Name	Description	Upload Date
Develop training / education plan targeting practioners and other professional groups, designed to educate them about the DSRIP program and your PPS-specific quality improvement agenda.	marville	Other	21_DY2Q2_PRCENG_MDL71_PRES2_OTH_Cop y_of_20161013_DY2Q2_Practitioner_Engagement _Template_6567.pdf	DY2Q2 Practitioner Engagement Training Schedule Template	10/25/2016 01:01 PM

Prescribed Milestones Narrative Text

Milestone Name	Narrative Text
Develop Practitioners communication and engagement plan.	
Develop training / education plan targeting practioners and other professional groups, designed to educate them about the DSRIP program and your PPS-specific quality improvement agenda.	

Milestone Review Status

Milestone #	Review Status	IA Formal Comments
Milestone #1	Pass & Complete	
Milestone #2	Pass & Complete	



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✔ IPQR Module 7.2 - PPS Defined Milestones

Instructions :

Please enter and update baseline target dates, as well as work breakdown tasks with target dates for PPS-defined milestones.

Milestone/Task Name	Status	Description	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
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No Records Found

PPS Defined Milestones Current File Uploads

Milestone Name	User ID	File Type	File Name	Description	Upload Date
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No Records Found

PPS Defined Milestones Narrative Text

Milestone Name	Narrative Text
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No Records Found



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✅ IPQR Module 7.3 - Major Risks to Implementation & Risk Mitigation Strategies

Instructions :

Please describe the current level of engagement of your physician community in the DSRIP program and describe the key challenges or risks that you foresee in implementing your plans for physician engagement and achieving the milestones described above. Describe any potential impacts on specific projects and any risks that will undermine your ability to achieve outcome measure targets.

One risk is the current level of practitioner engagement. Practitioner engagement for DSRIP has been characterized as establishing a structure for clinical governance, involving clinicians in participation and engaging practitioners in review of reports addressing DSRIP goals. Our PPS has made significant progress on all fronts. Our PPS is not building upon an existing organization but rather creating something new. This has the disadvantage of requiring a bit more work and a bit more time to get established but the advantage of being able to create an infrastructure specific to the tasks at hand and supported by new technology. To mitigate this risk we are systematically involving clinical leaders among our partners in the development of clinical governance for our PPS. We have a proposal for a clinical governance structure which has been well received in discussions with key clinical leaders of partner organizations. During the DSRIP planning and application period our PPS held numerous small and large meetings and hosted many webinars attended by 100s of practitioners; the responses regarding participation in quality committees and workgroups indicate that interest remains high. With the other Hudson Valley PPSs we have already convened planning meetings for two cross-PPS regional committees: a Hudson Region DSRIP Public Health Council (HRDPHC) and a Hudson Region DSRIP Clinical Council (HRDCC) in coordination with the PHIP. The HRDPHC has already met to discuss tobacco cessation, and we have also coordinated joint meetings of all PPSs around BH Crisis stabilization with local governments in more than one county.

A second risk is the need to begin engaging patients around each project in DY1, Q2 before all committees have convened, before contracts are in place with all our partners and before the PPS is fully staffed. Engaged patient targets for DY1 are at risk as a result. To mitigate this risk we are developing a two stage process for collecting data on engaged patients with a short term plan that will take into account that without consent from patients and executed BAA and DEAA we cannot collect PHI.

A third risk is the same one cited in the Clinical Integration workstream: our PPS is working with unaffiliated clinical partners with businesses that are in some cases competitors. This presents an obstacle to clinical integration. Risk mitigation strategies include communicating policy imperatives that are driving change.

✅ IPQR Module 7.4 - Major Dependencies on Organizational Workstreams

Instructions :

Please describe any interdependencies with other organizational workstreams (IT Systems and Processes, Clinical Integration, etc.)

Practitioner Engagement is heavily dependent on IT Systems and Processes as noted in IT expectations, specifically the ability to generate reports that are meaningful to physicians. Successful population health management strategies will require effective practitioner engagement both to change practices and provide data. There is a major dependency on governance for overseeing compliance with protocols and participant



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contracts and overall DSRIP operations.



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✔ IPQR Module 7.5 - Roles and Responsibilities

Instructions :

Please list and elaborate upon the key people/organizations responsible for this organizational workstream and describe what their responsibilities involve.

Role	Name of person / organization (if known at this stage)	Key deliverables / responsibilities
Clinical Programs and Provider Engagement Lead	Jessie Sullivan, MD, VP, PMO	Overall responsibility for clinical program milestone completion and performance.
Network Director	Maureen Doran, VP Integrated Care Network	Aligning integrated relationships with external physicians and group practices, hospital and health systems and insurance networks.
Quality Steering Committee	Dr. Jonathan Nasser, Crystal Run Healthcare LLP Dr. Allen Dozor, Boston Children's Health Physicians LLP Dr. Daren Wu, Open Door Family Medical Center Mr. Joseph DeMarzo, Putnam County Department of Social Services and Mental Health Dr. Scott Hines, Crystal Run Healthcare LLP Dr. Avi Silber, Greater Hudson Valley Family Health Center Mrs. Cheryl Hunter-Grant, Children's Health & Research Foundation, Inc. Ms. Peggy Leonard, MVP Healthcare Ms. Ashley Brody, Search for Change, Inc. Mr. Andrew O'Grady, Mental Health America of Dutchess County Ms. Renee Garrick, Boston Children's Health Physicians LLP Dr. Paul Llobet, Health Alliance Inc. Dr. Mary Leahy, Bons Secours Charity Health System	Clinical protocols and oversight of general project plans.



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✔ IPQR Module 7.6 - Key Stakeholders

Instructions :

Please identify the key stakeholders involved, both within and outside the PPS.

Key stakeholders	Role in relation to this organizational workstream	Key deliverables / responsibilities
Internal Stakeholders		
Workforce Committee	Performance Review and Decision-Making	Regular review of performance results and progress against milestones; action plans as needed.
External Stakeholders		
PHIP (Population Health Improvement Program)	Regional contractor selected by NYSDOH to promote Triple Aim.	Support and advance ongoing Prevention Agenda activities.
Regional Clinical Council	Multiple providers and provider types	Overarching protocol and metrics direction on projects that are common to more than one PPS in the region.
Regional Public Health Council	Multiple providers, CBOs, Local county departments	Overarching direction on population health projects that are common to more than one PPS in the region.



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✔ IPQR Module 7.7 - IT Expectations

Instructions :

Please clearly describe how the development of shared IT infrastructure across the PPS will support this particular workstream.

Shared IT infrastructure impacts the Practitioner Engagement workstream because of the need for data and reporting in the DSRIP program. Since our Practitioner Engagement strategy is dependent on effective communication and reporting, we will rely upon existing and new IT systems. We will rely upon IT for communications purposes including webinars and conference calls, sharing of results, and the collection and management of patient data including EMR-based, Patient Activation, and other assessments.

✔ IPQR Module 7.8 - Progress Reporting

Instructions :

Please describe how you will measure the success of this organizational workstream.

Success of the Practitioner Engagement workstream will be measured principally through the timely achievement of project milestones. To track progress against milestones in accordance with quarterly reporting to the DOH, we will deploy project management software to document deliverables, tasks, resources, timing, dependencies, and other critical success factors. Project management capabilities will also include proactive monitoring for early identification of possible slippage of due dates enabling the team to correct course as necessary.

IPQR Module 7.9 - IA Monitoring

Instructions :



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Section 08 – Population Health Management

IPQR Module 8.1 - Prescribed Milestones

Instructions :

Please enter and update target dates, as well as breakdown tasks with target dates for prescribed milestones. For milestones that are due within the reporting period, documentation is required to provide evidence of milestone achievement.

Any explanations regarding altered or missed target commitments must be included within the textbox, not as narrative within uploaded documentation.

Milestone/Task Name	Status	Description	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter	AV
Milestone #1 Develop population health management roadmap.	In Progress	Population health roadmap, signed off by PPS Board, including: -- The IT infrastructure required to support a population health management approach -- Your overarching plans for achieving PCMH 2014 Level 3 certification in relevant provider organizations --Defined priority target populations and define plans for addressing their health disparities.	05/01/2015	03/31/2018	05/01/2015	03/31/2018	03/31/2018	DY3 Q4	NO
Task Step 1. Update CNA hotspotting using final attribution to identify priority groups in terms of health disparities. Socioeconomic analyses will be based on zip code analysis using the Area Deprivation Index identified in the CNA and from responses from the Consumer Survey (N=4900) on access and use of services.	Completed	See Task.	09/01/2015	12/31/2015	09/01/2015	12/31/2015	12/31/2015	DY1 Q3	
Task Step 2. The population health management roadmap mirrors the steps in the third milestone in IT Systems & Processes, "Roadmap to achieving clinical data sharing and interoperability."	In Progress	See Task and IT section.	08/08/2015	12/31/2016	08/08/2015	12/31/2016	12/31/2016	DY2 Q3	
Task Step 3. Obtain Executive Committee approval of Population Health Roadmap.	Not Started	See Task.	01/17/2018	03/31/2018	01/17/2018	03/31/2018	03/31/2018	DY3 Q4	
Task Step 4. The plan for achieving PCMH mirrors the	In Progress	Additional Specificity as Required by IA: An RFP was issued 5/15/2015 for a vendor to do	05/01/2015	03/31/2018	05/01/2015	03/31/2018	03/31/2018	DY3 Q4	



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Milestone/Task Name	Status	Description	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter	AV
7th Milestone in the IDS Project Plan.		PCMH/APC readiness assessment of the WMC PPS network. Local deployment councils to serve as local PPS contacts for network partners engaging in PCMH/APCM will convene 11/5/2015; current state analysis of network partners to determine eligibility for PCMH/APCM, current certification status if any and EHR/MU capabilities will be completed by 3/31/2016. PMO with PCMH vendor will by 6/30/2016 create an action plan for PCMH/APCM eligible organizations as appropriate based on their particular gaps so as to enable them to close gaps in processes and services. Early adopter sites will be identified by 9/30/2016. Lessons learned from early connections will be summarized to inform a planned phase roll-out for other partners by 6/30/2017. Phase 1 of PCMH/APCM will be rolled out by 9/30/2017; Phase 2 of PCMH/APCM will be rolled out by 12/31/2017. Documentation of PCMH/APCM will be completed by 3/31/2018.							
Milestone #2 Finalize PPS-wide bed reduction plan.	In Progress	PPS Bed Reduction plan, signed off by PPS Board. This should set out your plan for bed reductions across your network, including behavioral health units/facilities, in line with planned reductions in avoidable admissions and the shift of activity from inpatient to outpatient settings.	04/01/2015	03/31/2020	04/01/2015	03/31/2020	03/31/2020	DY5 Q4	NO
Task Step 1. Establish a Medical Village Project team that includes representatives from BSCH and HealthAlliance as well as a project manager from the PMO who will be responsible for monitoring and reporting on the progress of the WMC PPS Medical Village Project. Our goal is to right-size hospital capacity at two of our partner hospitals by reducing 125 staffed beds as described in our project application.	Completed	See Task.	04/01/2015	09/30/2015	04/01/2015	09/30/2015	09/30/2015	DY1 Q2	
Task Step 2. Evaluate impact on bed reduction of the WMC PPS crisis stabilization project plan that should result from the provision of crisis services across our region that fill gaps in care (e.g. mobile crisis teams, expanded and intensive crisis services, crisis lines to centralize triage	In Progress	See Task. This task won't complete before 3/31/2020 so we adjusted Milestone end date accordingly.	08/08/2015	03/31/2020	08/08/2015	03/31/2020	03/31/2020	DY5 Q4	



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Milestone/Task Name	Status	Description	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter	AV
services, outreach/support including increased use of peer workers) for adults with serious BH disorders.									
Task Step 3. Convene Medical Village Project team to review project plan, implementation timelines and deliverables against submitted capital Restructuring Financing Program submissions. Make adjustments to Medical Village Implementation Plan steps as required.	In Progress	Additional Information as Required by IA: Both of our Medical Village partners, HAHV and BSCH, are developing their own implementation plans with guidance from the PMO- these are being considered with respect to funding and timelines will be modified as needed to reflect level of activity to complete the Milestone.	08/08/2015	03/31/2019	08/08/2015	03/31/2019	03/31/2019	DY4 Q4	
Task Step 4. Present BSCH and HAHV medical village plans to the Executive Committee for approval.	Completed	See Task.	01/01/2016	03/31/2016	01/01/2016	03/31/2016	03/31/2016	DY1 Q4	

IA Instructions / Quarterly Update

Milestone Name	IA Instructions	Quarterly Update Description
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No Records Found

Prescribed Milestones Current File Uploads

Milestone Name	User ID	File Type	File Name	Description	Upload Date
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No Records Found

Prescribed Milestones Narrative Text

Milestone Name	Narrative Text
Develop population health management roadmap.	
Finalize PPS-wide bed reduction plan.	



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Milestone Review Status

Milestone #	Review Status	IA Formal Comments
Milestone #1	Pass & Ongoing	
Milestone #2	Pass & Ongoing	



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✔ IPQR Module 8.2 - PPS Defined Milestones

Instructions :

Please enter and update baseline target dates, as well as work breakdown tasks with target dates for PPS-defined milestones.

Milestone/Task Name	Status	Description	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
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No Records Found

PPS Defined Milestones Current File Uploads

Milestone Name	User ID	File Type	File Name	Description	Upload Date
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No Records Found

PPS Defined Milestones Narrative Text

Milestone Name	Narrative Text
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No Records Found



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✅ IPQR Module 8.3 - Major Risks to Implementation & Risk Mitigation Strategies

Instructions :

Please describe the key challenges or risks that you foresee in implementing these cross-cutting organizational strategies, including potential impacts on specific projects and, crucially, any risks that will undermine your ability to achieve outcome measure targets.

A primary risk is managing only to the attributed population by relying on data from NYS through MAPP. To truly impact the Medicaid population at-large, WMC PPS and its network will have to address the needs of every Medicaid patient. Attrition and "churn" in the attributed population, as well as the practical impossibility of identifying attributed members at the point of care, will require us to implement process changes regardless of attribution. However, we will not have access from NYS to data for non-attributed members in our service area. This will impede our ability to proactively identify patients with gaps in care or other service needs, as well as monitor quality performance for the population at large. To mitigate this risk, we are exploring HIPAA compliant possibilities for collecting data on the broader population served by the partner organizations in our PPS. An associated risk is that our IT roadmap assumes maximization of the DOH-supplied MAPP portal and analytics, which will not support inclusion of a broader data set. Accordingly, our IT and IDS strategies include transitioning to a powerful PPS based analytics platform.

✅ IPQR Module 8.4 - Major Dependencies on Organizational Workstreams

Instructions :

Please describe any interdependencies with other organizational workstreams (IT Systems and Processes, Clinical Integration, etc.)

Bed reduction is dependent upon the Medical Village Project; although not a workstream, the dependency on this project is critical and bears mentioning. Likewise, it should be noted that risks defined within that project apply here. Rebalancing health delivery to focus on primary and ambulatory care will result in staffing growth in certain job categories (e.g., outpatient, care management, community health workers) and staffing reductions in some inpatient units. Our PPS through its Workforce Strategy is committed to retaining/retraining/redeploying impacted staff to meet the skills-mix required to maintain employment or gain skills for new positions. This includes working with our labor organizations to access retraining resources for both new positions and for at-risk workers. To aid the development of an effective workforce strategy, BSCH and HealthAlliance have created a detailed timeline documenting the specifics of bed reduction and rationale.

Overall Population Health management is heavily dependent on IT Systems and Processes as noted in IT expectations. The expenses associated with IT and PCMH also have significant impact on the Finance Sustainability workstream. In addition, successful population health management strategies will require effective practitioner engagement and clinical integration both to change practices and provide data as detailed in those workstreams.



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✔ IPQR Module 8.5 - Roles and Responsibilities

Instructions :

Please list and elaborate upon the key people/organizations responsible for this organizational work stream and describe what their responsibilities involve.

Role	Name of person / organization (if known at this stage)	Key deliverables / responsibilities
IT Systems and Processes Lead	Ron Zappulla, Sr Director, Integrated Delivery Systems, PMO	Overall responsibility for IT System & Processes Milestone Completion; Overall responsibility for IDS (2.a.i) Milestones.
Clinical Programs and Provider Engagement Lead	Jessie Sullivan MD, Medical Director, PMO	Overall responsibility for clinical program milestone completion and performance.
Deborah Viola, PhD, Health Services Research and Data Analytics	Deborah Viola, PhD, Health Services Research and Data Analytics	Overall responsibility for total population health milestone completion.
Health Alliance Hospital	Medical Village Participant	Achievement of Medical Village Project Milestones.
Bon Secours Hospital	Medical Village Participant	Achievement of Medical Village Project Milestones.
Analytics , Reporting, Data Management Strategy	WMC IT Committee	Review IT-related policies & procedures; interface with Executive Committee; responsible for overall governance. SME for hospital based sytems and liaison to WMC IT vendors.



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✔ IPQR Module 8.6 - Key Stakeholders

Instructions :

Please identify the key stakeholders involved, both within and outside the PPS.

Key stakeholders	Role in relation to this organizational workstream	Key deliverables / responsibilities
Internal Stakeholders		
PMO (CRHI)	Oversight and management	Establishing performance measurement systems and processes.
External Stakeholders		
HealthLink NY	Data Sharing and Analytics	Enabling connections to RHIO; providing Direct Messaging; providing administrative analytics including consent for RHIO use.
EMR Vendors	Data Integration Partners	Creation of interfaces to achieve data sharing & EMR integration.
PPS Network Partners	Program Participants; Data Sharing	Meeting program requirements, adopting approved policies and procedures, participating in governance and work teams.
Quality Steering Committee	Performance Review and Decision-Making	Regular review of performance results and progress against milestones; action plans as needed.
Executive Committee	Performance Review and Decision-Making	Regular review of performance results and progress against milestones; action plans as needed.
County Health, Mental Health and Social Services departments	Local county stakeholders who provide input and feedback on community needs	Community needs assessment.



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✔ IPQR Module 8.7 - IT Expectations

Instructions :

Please describe the current Population Health Management IT capabilities in place throughout your PPS network and what your plans are at this stage for leveraging these capabilities and/or developing new IT infrastructure.

IT will play a key role in achieving Population Health Management. Many providers in the WMC PPS network have EMRs. For those without, the procurement of a certified EMR will be evaluated. Our plan is to maximize the use of the NYSDOH MAPP portal for member management and analytics, which will be supplemented as necessary with other platforms. Data security and confidentiality plans, dashboards, and platforms for patient-generated data will also be established.

✔ IPQR Module 8.8 - Progress Reporting

Instructions :

Please describe how you will measure the success of this organizational workstream.

Success of the Population Health Management workstream will be measured principally through the timely achievement of project milestones. To track progress against milestones in accordance with quarterly reporting to the DOH, we will deploy project management software to document deliverables, tasks, resources, timing, dependencies, and other critical success factors. Project management capabilities will also include proactive monitoring for early identification of possible slippage of due dates enabling the team to correct course as necessary.

IPQR Module 8.9 - IA Monitoring

Instructions :



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Section 09 – Clinical Integration

IPQR Module 9.1 - Prescribed Milestones

Instructions :

Please enter and update target dates, as well as breakdown tasks with target dates for prescribed milestones. For milestones that are due within the reporting period, documentation is required to provide evidence of milestone achievement.

Any explanations regarding altered or missed target commitments must be included within the textbox, not as narrative within uploaded documentation.

Milestone/Task Name	Status	Description	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter	AV
Milestone #1 Perform a clinical integration 'needs assessment'.	In Progress	Clinical integration 'needs assessment' document, signed off by the Clinical Quality Committee, including: -- Mapping the providers in the network and their requirements for clinical integration (including clinical providers, care management and other providers impacting on social determinants of health) -- Identifying key data points for shared access and the key interfaces that will have an impact on clinical integration -- Identify other potential mechanisms to be used for driving clinical integration	07/01/2015	12/31/2016	07/01/2015	12/31/2016	12/31/2016	DY2 Q3	NO
Task Step 1. Draft plan for needs assessment accounting for provider type, specialties and locations including social services and community based organizations.	Completed	See Task. End date revised to reflect NYSDOH opening up the PPS networks in October for new provider NPIs and the draft plan needs to take these new providers into consideration.	07/01/2015	12/31/2015	07/01/2015	12/31/2015	12/31/2015	DY1 Q3	
Task Step 2. Meet with Health Homes to assess capacity and links to other care providers: medical, behavioral health, social services.	Completed	See Task.	08/08/2015	06/30/2016	08/08/2015	06/30/2016	06/30/2016	DY2 Q1	
Task Step 3. Meet with partners to share clinical integration experiences and identify gaps and opportunities.	Completed	See Task.	11/05/2015	03/31/2016	11/05/2015	03/31/2016	03/31/2016	DY1 Q4	
Task Step 4. Assess network to confirm specialties and provider types for HIE capability, links to care management including Health Homes and	Completed	See Task.	08/08/2015	03/31/2016	08/08/2015	03/31/2016	03/31/2016	DY1 Q4	



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Milestone/Task Name	Status	Description	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter	AV
links to social services.									
Task Step 5. Map provider network locations.	Completed	See Task.	08/08/2015	09/30/2016	08/08/2015	09/30/2016	09/30/2016	DY2 Q2	
Task Step 6. Assess IT capacities of CBOs and social service agencies to share information.	Completed	See Task.	05/18/2016	09/30/2016	05/18/2016	09/30/2016	09/30/2016	DY2 Q2	
Task Step 7. PPS Quality Steering Committee review and approval of clinical integration needs assessment.	In Progress	See Task.	11/15/2015	12/31/2016	11/15/2015	12/31/2016	12/31/2016	DY2 Q3	
Milestone #2 Develop a Clinical Integration strategy.	In Progress	Clinical Integration Strategy, signed off by Clinical Quality Committee, including: -- Clinical and other info for sharing -- Data sharing systems and interoperability -- A specific Care Transitions Strategy, including: hospital admission and discharge coordination; and care transitions and coordination and communication among primary care, mental health and substance use providers -- Training for providers across settings (inc. ED, inpatient, outpatient) regarding clinical integration, tools and communication for coordination -- Training for operations staff on care coordination and communication tools	07/01/2015	12/31/2016	07/01/2015	12/31/2016	12/31/2016	DY2 Q3	NO
Task Step 1. Create PPS-wide data sharing roadmap.	In Progress	See Task.	07/01/2015	12/31/2016	07/01/2015	12/31/2016	12/31/2016	DY2 Q3	
Task Step 2. Identify by provider type and project role the clinical information to be shared among partners.	Completed	See Task.	04/12/2016	09/30/2016	04/12/2016	09/30/2016	09/30/2016	DY2 Q2	
Task Step 3. Create roadmap for data sharing and reporting using platform to support population health analysis.	In Progress	See Task.	04/01/2016	12/31/2016	04/01/2016	12/31/2016	12/31/2016	DY2 Q3	
Task Step 4. Plan training for appropriate partners and staff on care transition protocols from Hospital Transition and Health Home at risk projects.	In Progress	See Task.	12/01/2016	12/31/2016	12/01/2016	12/31/2016	12/31/2016	DY2 Q3	
Task	In Progress	See Task.	12/01/2016	12/31/2016	12/01/2016	12/31/2016	12/31/2016	DY2 Q3	



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Milestone/Task Name	Status	Description	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter	AV
Step 5. PPS Quality Steering Committee review and approval of Clinical Integration Strategy.									

IA Instructions / Quarterly Update

Milestone Name	IA Instructions	Quarterly Update Description
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No Records Found

Prescribed Milestones Current File Uploads

Milestone Name	User ID	File Type	File Name	Description	Upload Date
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No Records Found

Prescribed Milestones Narrative Text

Milestone Name	Narrative Text
Perform a clinical integration 'needs assessment'.	
Develop a Clinical Integration strategy.	

Milestone Review Status

Milestone #	Review Status	IA Formal Comments
Milestone #1	Pass & Ongoing	
Milestone #2	Pass & Ongoing	



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✔ IPQR Module 9.2 - PPS Defined Milestones

Instructions :

Please enter and update baseline target dates, as well as work breakdown tasks with target dates for PPS-defined milestones.

Milestone/Task Name	Status	Description	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
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No Records Found

PPS Defined Milestones Current File Uploads

Milestone Name	User ID	File Type	File Name	Description	Upload Date
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No Records Found

PPS Defined Milestones Narrative Text

Milestone Name	Narrative Text
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No Records Found



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✓ IPQR Module 9.3 - Major Risks to Implementation & Risk Mitigation Strategies

Instructions :

Please describe the key challenges or risks that you foresee in improving the level of clinical integration throughout your network and achieving the milestones described above. Describe potential impacts on specific projects and any risks that will undermine your ability to achieve outcome measure targets.

One risk is that the PPS is working with unaffiliated clinical partners with businesses that are in some cases competitors. This presents an obstacle to clinical integration. Risk mitigation strategies include adopting and communicating policy imperatives including Committee guidelines, conflicts of interest policy, data sharing policies, compliance plan and dispute resolution procedures that are driving change and involving our partners as detailed in our Governance workstream. The information sharing strategy is dependent on the IT Systems and Processes workstream; risks inherent to that stream also apply here.

✓ IPQR Module 9.4 - Major Dependencies on Organizational Workstreams

Instructions :

Please describe any interdependencies with other organizational workstreams (IT Systems and Processes, Clinical Integration, etc.)

Clinical Integration is dependent upon the clinical governance milestone in the Governance workstream. Clinical partners will have individualized schedules to their Master Services Agreements that describe their obligations with respect to DSRIP projects – including reporting and data sharing obligations and the funding related to performance of those obligations. Clinical Integration is heavily dependent on IT Systems and Processes as noted in IT expectations and the funding of these systems in turn is dependent on Financial Sustainability. Successful Population Health Management strategies will require effective clinical integration both to change practices and provide data.



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✔ IPQR Module 9.5 - Roles and Responsibilities

Instructions :

Please list and elaborate upon the key people/organizations responsible for this organizational workstream and describe what their responsibilities involve.

Role	Name of person / organization (if known at this stage)	Key deliverables / responsibilities
Clinical Programs and Provider Engagement Lead	Jessie Sullivan, MD, VP, Medical Director, PMO	Overall responsibility for clinical program milestone completion and performance.
IT Systems and Processes Lead	Ron Zappulla, Sr Director, Integrated Delivery Systems, PMO	Overall responsibility for IT System & Processes Milestone Completion; Overall responsibility for IDS (2.a.i) Milestones.
Total Population Health Lead	Deborah Viola, Ph D, VP and Director, Health Services Research and Data Analytics	Overall responsibility for TPH milestone completion.
Network Director	Maureen Doran, VP Integrated Care Network, WMC, PMO	Aligning integrated relationships with external physicians and group practices, hospital and health systems and insurance networks.



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✓ IPQR Module 9.6 - Key Stakeholders

Instructions :

Please identify the key stakeholders involved, both within and outside the PPS.

Key stakeholders	Role in relation to this organizational workstream	Key deliverables / responsibilities
Internal Stakeholders		
Quality Steering Committee and workgroups	Performance Review and Decision-Making	Regular review of performance results and progress against milestones; action plans as needed.
Executive Committee	Performance Review and Decision-Making	Regular review of performance results and progress against milestones; action plans as needed.
IT Committee	Overall responsibility for IT System & Processes Milestone Completion	Review IT-related policies and procedures; interface with EC, member of IT committee and responsible for overall governance. SME for hospital based systems and liaison to WMC IT vendors.
Finance Committee	Operational oversight of business, operations and finance protocols	Review PMO Business plan and Budget for sustained funding of IT infrastructure and support.
External Stakeholders		
HealthLink NY	Data Sharing and Analytics	Enabling connections to RHIO; providing Direct Messaging; providing administrative analytics including consent for RHIO use.
Medical Professional Groups	Program participants, data sharing, network for VBP	Meeting program requirements, participating in governance and work teams including discussion of models for VBP.
Public Sector Agencies	Ensuring that perspective of public health entities included in PPS clinical integration work.	Participation in Hudson River DSRIP Public Health Council work groups on tobacco cessation and cancer screening.
Patients and Families	Clinical Integration should improve the patient experience of care	Participation in Focus groups to gather patient and family perspective.



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✅ IPQR Module 9.7 - IT Expectations

Instructions :

Please clearly describe how the development of shared IT infrastructure across the PPS will support this particular workstream.

Shared IT infrastructure impacts Clinical Integration because of the need for data and reporting in the DSRIP program. Since our Clinical Integration strategy is dependent on effective communication and reporting, we will rely upon existing and new IT systems. We will rely upon IT for communications purposes including webinars and conference calls, sharing of results, and the collection and management of patient data including EMR-based, Patient Activation, and other assessments.

✅ IPQR Module 9.8 - Progress Reporting

Instructions :

Please describe how you will measure the success of this organizational workstream.

Success of the Clinical Integration workstream will be measured principally through the timely achievement of project milestones. To track progress against milestones in accordance with quarterly reporting to the DOH, we will deploy project management software to document deliverables, tasks, resources, timing, dependencies, and other critical success factors. Project management capabilities will also include proactive monitoring for early identification of possible slippage of due dates enabling the team to correct course as necessary.

IPQR Module 9.9 - IA Monitoring:

Instructions :



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Section 10 – General Project Reporting

✓ IPQR Module 10.1 - Overall approach to implementation

Instructions :

Please summarize your intended approach to the implementation of your chosen DSRIP projects, including considerations around how this approach will allow for the successful development of concurrently implementing DSRIP projects.

From day one, our PPS's guiding principles have been to leverage the DSRIP opportunity to develop community -driven and -led, regionally-focused care transformation that is: inclusive, transparent, patient and family focused and that fosters a culture of continuous learning and improvement. To achieve that goal and realize the overarching goals of DSRIP, the WMC PPS implementation is supported by five pillars: (1) engaging & connecting, (2) analyzing & identifying (both high risk patients and gaps in care), (3) stratifying & applying evidence and standardization, (4) supporting & communicating, and (5) incentivizing & performance monitoring.

These five pillars are operationalized through ten foundational elements and capabilities:

- (1) Robust Data Analytics, including ongoing hot spotting, outcome evaluation, the integration of non-clinical data that address the broader determinants of health, and actionable communication of key data to those who provide and receive care;
- (2) "Supporting Excellence," wherein evidence-based protocols are disseminated throughout the network, and adherence is tracked and facilitated through the use of rapid cycle evaluation mechanisms;
- (3) Quality Oversight and Strong Clinical and IT Governance, including standing committees, project-specific work groups, local deployment councils and region-wide multi-PPS collaborations/councils;
- (4) Practice Transformation, including achieving National Committee for Quality Assurance (NCQA) patient centered medical home (PCMH) Level 3 certification among eligible providers in the PPS;
- (5) Collaborative Care, supported through the creation of medical neighborhoods comprised of diverse networks of medical, behavioral health, Health Homes, and community-based organizations;
- (6) Care Management, linking appropriate care management to delivery of care (including mental/behavioral health services and community based services);
- (7) Data Sharing, leveraging health information exchange (HIE), shared care plans, and technologies that enable actionable information to providers and their patients;
- (8) Development of Value-Based Payment Models and Incentives with ongoing performance monitoring;
- (9) Patient Engagement, including both culturally competent patient outreach and training and equipping providers with tools to empower patients and their care givers; and
- (10) Relevant and targeted Training and Workforce Development to support both skills development and cultural transformation.

These competencies will be supported through a strong, collaborative, multi-stakeholder governance model and dedicated FTE staff at the WMC Project Management Office as well as contracted services from Participants and key vendor partners (including CBOs). Participants in our PPS are contractually agreeing to adhere to a set of expectations and requirements such as information technology adoption, adherence to evidence-based protocols and care pathways or guidelines adopted by the PPS Quality Committee, participation in performance monitoring and data sharing, participating in training programs, etc. While each individual DSRIP project has unique requirements and outcomes, ultimately, our PPS network is on a journey to develop a strong integrated, patient-centered delivery system capable of advancing value-based payment and



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population health management. Our Health IT Roadmap includes the development of performance dashboards and tools to promote transparency and actionable data. By systemically integrating data and measurement, applying evidence and standardization, and changing process and behavior, our health network will work together to improve patient care, decrease unnecessary utilization and demonstrate value to patients and purchasers.

✓ IPQR Module 10.2 - Major dependencies between work streams and coordination of projects

Instructions :

Please describe how your approach will handle interdependencies between complementary projects, as well as between projects and cross-cutting PPS initiatives - for example, an IT infrastructure upgrade, or the establishment of data sharing protocols.

Our PPS serves an eight county region, which increases the complexity of coordination not just across our own PPS DSRIP programs but across multiple PPSs. Under DSRIP, patients may receive care from any provider, some participating in multiple PPSs. Cross-PPS collaboration, coordination and alignment of clinical implementation will be critical to achieving DSRIP goals across our region and State. The three PPSs serving our region, led by Montefiore Medical Center, Refuah Health Center and WMC, have establish a provider-led, regional clinical council to support development of a regional system of efficient and effective care, patient safety and quality improvement.

The Hudson Region DSRIP Clinical Council (HRDCC), with input from providers, payers, government agencies, and others, will review DSRIP project and implementation plans and make recommendations to align overlapping approaches. Region-wide coordination, requirements and expectations will minimize providers' implementation burdens, and create consistent, high quality patient experiences. The HRDCC will identify region-wide care improvement goals and serve as a forum to share and evaluate clinical strategies and practices. The HRDCC will support the rapid and widespread adoption of agreed-upon clinical protocols, as well as evidence-based practices across the region and payers.

In addition, strong clinical and IT governance within our own PPS – and broad, committed participation from across our Participants - will be critical to our success. As such, we have developed a framework that includes multiple levels of governance, including multi-disciplinary local deployment councils, transparency, and multiple pathways for input and stakeholder feedback. We have mapped out a robust framework of supporting requirements for project implementation at both a centralized and a local level. We have identified the following cross-cutting elements that are a component of most projects: (1) Evidence-base and care protocols; (2) Data sharing agreements (including privacy protections); (3) Use of EHRs and HIE; (4) Health homes and care management; (5) Coordination of care across transitions; (6) Performance reporting; (7) Cultural competence and health literacy; and (8) Workforce training and development. These are underpinned by an effective financial incentive sharing approach. As such our approach to project implementation is one that embraces the interdependencies and implements a systemic integrated transformation program, rather than a series of siloed independent projects.

The project management office leadership team is accountable to the WMC PPS Executive Committee and the PAC and will report regularly on progress against implementation milestones, as well as risks or resource needs.



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✔ IPQR Module 10.3 - Project Roles and Responsibilities

Instructions :

Please outline the key individuals & organizations that play a role in the delivery of your PPS's DSRIP projects, as well as what their responsibilities are regarding governance, implementation, monitoring and reporting on your DSRIP projects.

Role	Name of person / organization (if known at this stage)	Key deliverables / responsibilities
WMC PPS Project Management Office (PMO)	Center for Regional Healthcare Innovation (CRHI) at WMC	The PMO is responsible for overall PPS DSRIP project management and daily operations and for delivering quarterly reports to DOH. The PMO is responsible for implementation of DSRIP projects, staffing the PPS governing Committees and driving the implementation of PPS infrastructure such as IT, workforce training, practice support services, etc. The PMO is also responsible for collaborative cross-PPS project needs and establishing the Hudson Region DSRIP Clinical and Public Health Councils.
PMO Project Specific Staff Teams	Project management for individual DSRIP projects	Responsible for day-to-day management of progress against Project requirements and alignment with and integration of PPS-wide initiatives such as cultural competency and health literacy efforts, PCMH transformation, IT implementation, workforce training, etc.
WMC PPS Quality Committee	PPS Quality Committee	Responsible for establishing evidence-based protocols and PPS project specific care pathways, quality metrics and reporting guidelines.
WMC PPS Hubs and Local Deployment Councils	PPS Hubs and Local Deployment Councils	Interdisciplinary stakeholder teams responsible for local governance and local project implementation, working with PMO.
WMC PPS Workforce Committee	PPS Workforce Committee	Responsible for the development and implementation of the WMC PPS's workforce plan and implementation to support successful DSRIP project implementation.
Westchester Medical Center Finance Leadership	John Morgan & Mark Fersko	Working with the PMO, oversight of all financial workstreams, including funding allocation for specific project implementations and incentive payments to providers.



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✓ IPQR Module 10.4 - Overview of key stakeholders and how influenced by your DSRIP projects

Instructions :

In the below table, please set out who the key stakeholders are that play a major role across multiple DSRIP projects. Please give an indication of the role they play and how they impact your approach to delivering your DSRIP projects.

Key stakeholders	Role in relation to this organizational workstream	Key deliverables / responsibilities
Internal Stakeholders		
WMC PPS Executive Committee	PPS Governance	Governing body of the PPS, in effect the Board of the PAC. Responsible for adopting terms sheet, policies and procedures, committee charters, etc. and well as populating committees. Responsible for transparency and accountability.
WMC PPS PAC	PPS Governance	WMC PPS Participant representation body. Participation in Committees and Workgroups, participation in PAC meetings, input and feedback on draft documents, adherence to participation agreements.
WMC PPS IT Committee	PPS IT Committee	Review IT-related policies and procedures; interface with EC, member of IT committee and responsible for overall governance. SME for hospital based systems and liaison to IT vendors.
WMC PPS Finance Committee	PPS Finance Committee	Responsible for financial policies and procedures, recommendations on funds flow and provider incentives, oversight of annual provider financial health assessment (and, with the Executive Committee and CRHI, on plans to ensure service provision and continuation of DSRIP performance) and creation and adoption of Value Vision and Action Plan (through its Taskforce).
WMC PPS Communications Team	Network and community communications	Responsible for supporting transparency and the challenging task of timely, informative and actionable communication to both ensure network participants are engaged and have the information they need and community and regional constituents feel informed and that they have a voice in care transformation in their community.
WMC SVP and Deputy General Council	Lead attorney	Oversight of contracting and legal compliance.
WMC SVP Internal Audit and Compliance	Compliance	Oversight of contracting and legal compliance.
External Stakeholders		
Network providers and their teams	Care transformation	Culture and care transformation requires commitment and engagement from clinical, administrative and professional staff at PPS Partner organizations. Will be responsible for participation in



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Key stakeholders	Role in relation to this organizational workstream	Key deliverables / responsibilities
		training programs, data sharing, adherence to PPS clinical protocols and care pathways, performance reporting and project-specific commitments (such as PCMH transformation).
Hudson Region DSRIP Clinical Committee	Regional clinical committee including Montefiore and Refuah-led PPSs	Overarching protocol and metrics direction on projects that are common to more than one PPS in the region.
Hudson Region DSRIP Public Health Council	Regional public health council including Montefiore and Refuah-led PPSs	Overarching direction and community engagement on Domain 4 projects that are common to more than one PPS in the region.
County Health, Mental Health and Social Services departments	Local county stakeholders who provide input and feedback on community needs and resource coordination	Community needs assessment, support for project implementation, with an emphasis on behavioral health transformation and public health projects.
New York Medical College, School of Health Sciences and Practice and 1199SEIU Training and Employment Funds (TEF)	Training and development vendors	Preparing workforce for service excellence and transformation as a result of DSRIP.
Workforce representatives	Organized labor unions who will support training and workforce transformation through DSRIP	Input into and feedback on Workforce strategy; communication with members to help keep them informed of DSRIP initiatives and prepared for their role in transformation.
HealthLink NY RHIO	RHIO	Connectivity to SHIN-NY; possible additional services (such as ADT feeds) to support PPS data analytics.
Contracted CBOs	Provide subject matter expertise and assistance and services for execution of select projects	Key project deliverables.
Patients, families and patient advocates	Recipients of enhanced DSRIP services	Feedback on program implementation, patient needs and patient engagement
Managed Care Organizations and other payers	Payers	Providing data to PPS and active partnership in effort to advance Value-Based Payment reforms



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✅ IPQR Module 10.5 - IT Requirements

Instructions :

Information technology will play a crucial role in the development of an effective, integrated performing provider system. It is likely that most projects will require some level of supporting IT infrastructure. Please describe the key elements of IT infrastructure development that will play a role in multiple projects.

IT is a cross-cutting workstream that supports and impacts all of the DSRIP projects. Accordingly, our plan is to establish the IT infrastructure necessary to enable WMC PPS network partners to form an integrated delivery system through data sharing and interoperability and to support the PPS itself in achieving its population health management objectives of patient identification, data-driven change, and performance reporting. While WMC PPS has created a high-level IT strategy to achieve these two goals, the current state analysis of IT capabilities across the network, including critical gaps to be completed by the end of the first year, will inform the prioritization and planning of IT systems deployment and enhancement. The WMC IT Committee, with representatives from diverse stakeholders including medical and behavioral health providers as well as CBOs, will play a key role in developing a tactical approach to IT implementation and other critical project milestones including an IT change management strategy and data security and confidentiality plans.

WMC PPS's approach to meeting its IT requirements is summarized below:

- Establish a database to support the PPS in managing its network partners related to their program participation and reporting, as well as administrative functions such as contracting;
- Identify and communicate throughout the network opportunities identified through the current state assessment to utilize IT to improve the process and outcomes of care, with an understanding of the risks and impacts of IT-driven change on provider practices;
- Connect network providers to the local HIE (QE) SHIN-NY to ensure the availability of clinical data as well as the ability to share it as appropriate;
- Foster the adoption of interoperable health IT platforms, including EHRs that meet MU standards;
- Leverage the potential of NYS DOH's MAPP portal for management of attributed members including enrollment, gaps in care, utilization and outcomes analysis, and performance reporting;
- Identify an interim solution reporting DSRIP milestones in accordance with quarterly reporting requirements, as well as a longer term road map for establishing a platform to support health analytics; and
- Create a training strategy for clinical and non-clinical segments of the workforce to use IT effectively.

✅ IPQR Module 10.6 - Performance Monitoring

Instructions :

Please explain how your DSRIP projects will fit into your development of a quality performance reporting system and culture.

Proactive performance monitoring is key to the overall success of the DSRIP projects and program. Our PPS will develop and implement a framework to enable tracking of administrative, milestone, and project performance information with network partners in an effective and secure manner. The framework will include NYS DOH's MAPP portal, as well as the PPS's own customer relations management system. Our



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performance monitoring plan will also include a staffing plan wherein each project has a designated project manager and a responsible executive. Our Quality Committee will have responsibility for reviewing and monitoring project plans based on quarterly outcomes. In addition, we will establish project-specific quality steering committees to review Quality Committee input and in turn work with the local deployment councils to revise projects and assure the achievement of quality objectives.



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✓ IPQR Module 10.7 - Community Engagement

Instructions :

Please describe your PPS's planned approach for driving community involvement in the DSRIP projects, how you will contract with CBOs for these projects, how community engagement will contribute to the success of the projects, and any risks associated with this.

The WMC PPS commitment to community engagement began with the formation of our PPS last year. In 2014 we undertook an extensive CNA that recognized the integral role of our community stakeholders, e.g. community based organizations, consumers, and local county departments. The needs and opinions represented by these stakeholders were gathered in a systematic way that included a series of meetings with county department leadership; focus groups; and a consumer survey that garnered close to 5000 responses. We listed 34 organizations in our application who are representative of our larger CBO network. As we begin project implementation plans this April, our PPS will make use of our IT Systems to support communication and the exchange of information with our CBO partners and local county departments as noted in #5 above.

To facilitate implementation planning, we reconvened with the county health, mental health and social services leadership in addition to many of our behavioral health partners so that they could share their insights on our project strategies. We have also formed with the other two PPSs in the region (Montefiore Medical Center and Refuah Health Center) a Hudson Region DSRIP Public Health Council (HRDPHC). The HRDPHC's first initiative involves Project 4.b.i, Tobacco Cessation. We have established a group on the MIX that includes representatives from such groups as the Center for a Tobacco-Free Hudson Valley, American Lung Association of the Northeast, and Search for Change. Common messaging and strategies will be shared across PPSs through the HRDPHC; within our PPS, local deployment councils will work with other community based groups to share findings.

Local deployment councils (LDCs) are an important component of our community engagement as we implement projects across our eight counties. We will rely upon our LDCs to assure appropriate outreach and effective communication takes place between local community groups and the PPS project management teams. Although the involvement of community stakeholders will vary by project, they will be critical towards our PPS achieving success with several cross-cutting work streams, including workforce training and cultural competency. For this reason, we are conducting additional focus groups, coordinated through the LDCs during DY1 with consumers and CBOs in "hot spots" identified as part of our CNA to help determine key access factors and effective communication pathways that acknowledge cultural differences, language, and health literacy competencies from a community perspective.

We realize the challenge of reaching out to uninsured populations in addition to some of our most vulnerable, including those with behavioral health issues and those who are homeless. We will provide training for our community based partners to help us with outreach and patient activation. Community stakeholders will be critical to the success of Project 2.d.i, Implementation of Patient Activation Measures.

IPQR Module 10.8 - IA Monitoring

Instructions :



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Section 11 – Workforce

IPQR Module 11.1 - Workforce Strategy Spending (Baseline)

Instructions :

Please include details on expected workforce spending on a semi-annual basis. Funds may be shifted from one funding type category to another within the workforce strategy spending table, as long as the PPS adheres to their overall spend commitments. However, the PPS may apply a 25% discount factor to the DY1 Workforce Strategy Spend target. If the PPS applies this discount in DY1, the PPS will be expected to reallocate those funds appropriately in DY2-4 to fully meet their DY1-4 total commitment.

Funding Type	Year/Quarter										Total Spending(\$)
	DY1(Q1/Q2)(\$)	DY1(Q3/Q4)(\$)	DY2(Q1/Q2)(\$)	DY2(Q3/Q4)(\$)	DY3(Q1/Q2)(\$)	DY3(Q3/Q4)(\$)	DY4(Q1/Q2)(\$)	DY4(Q3/Q4)(\$)	DY5(Q1/Q2)(\$)	DY5(Q3/Q4)(\$)	
Retraining	537,468.25	537,468.25	776,343.75	776,343.75	776,343.75	776,343.75	776,343.75	776,343.75	716,625.00	716,625.00	7,166,249.00
Redeployment	59,062.50	59,062.50	59,062.50	59,062.50	59,062.50	59,062.50	29,531.50	29,531.50	29,531.50	29,531.50	472,501.00
New Hires	23,625.00	23,625.00	23,625.00	23,625.00	23,625.00	23,625.00	23,625.00	23,625.00	23,625.00	23,625.00	236,250.00
Other	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total Expenditures	620,155.75	620,155.75	859,031.25	859,031.25	859,031.25	859,031.25	829,500.25	829,500.25	769,781.50	769,781.50	7,875,000.00

Current File Uploads

User ID	File Type	File Name	File Description	Upload Date
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No Records Found

Narrative Text :

For PPS to provide additional context regarding progress and/or updates to IA.

Module Review Status

Review Status	IA Formal Comments
Pass & Complete	



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✓ IPQR Module 11.2 - Prescribed Milestones

Instructions :

Please enter and update target dates, as well as breakdown tasks with target dates for prescribed milestones. For milestones that are due within the reporting period, documentation is required to provide evidence of milestone achievement. Any explanations regarding altered or missed target commitments must be included within the textbox, not as narrative within uploaded documentation. Please note some milestones include minimum expected completion dates.

Milestone/Task Name	Status	Description	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter	AV
Milestone #1 Define target workforce state (in line with DSRIP program's goals).	Completed	Finalized PPS target workforce state, signed off by PPS workforce governance body.	07/01/2015	09/30/2016	07/01/2015	09/30/2016	09/30/2016	DY2 Q2	NO
Task Step 1. Establish Workforce Project Team to support Workforce Committee	Completed	See Task	08/15/2015	09/30/2015	08/15/2015	09/30/2015	09/30/2015	DY1 Q2	
Task Step 2. Identify the health care workforce characteristics and categories to track and identify sources of data to define target state.	Completed	We began this as part of our Current State Assessment and for our Workforce Survey.	08/08/2015	09/30/2016	08/08/2015	09/30/2016	09/30/2016	DY2 Q2	
Task Step 3. Develop target workforce state and review with Workforce Committee for approval.	Completed	We have begun to develop a model with our vendor that will enable this analysis.	09/30/2015	09/30/2016	09/30/2015	09/30/2016	09/30/2016	DY2 Q2	
Task Step 4. Annually update target workforce state.	On Hold	See Task	04/01/2015	03/31/2020	04/01/2015	03/31/2020	03/31/2020	DY5 Q4	
Milestone #2 Create a workforce transition roadmap for achieving defined target workforce state.	In Progress	Completed workforce transition roadmap, signed off by PPS workforce governance body.	07/01/2016	12/31/2016	07/01/2016	12/31/2016	12/31/2016	DY2 Q3	NO
Task Step 1. Consult with stakeholders to identify transition needs for training, redeployment, recruitment, hiring, and communications. Milestone 1 will provide input to workforce transition roadmap target state.	Completed	See Task	07/01/2016	09/30/2016	07/01/2016	09/30/2016	09/30/2016	DY2 Q2	
Task Step 2. Develop preliminary workforce transition roadmap including timeline, decision-making roles regarding resource availability, training, redeployment, and hiring.	Completed	See Task	07/01/2016	09/30/2016	07/01/2016	09/30/2016	09/30/2016	DY2 Q2	
Task	Not Started	See Task	10/01/2016	12/31/2016	10/01/2016	12/31/2016	12/31/2016	DY2 Q3	



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Milestone/Task Name	Status	Description	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter	AV
Step 3. Review final version of workforce transition roadmap with Workforce Committee.									
Milestone #3 Perform detailed gap analysis between current state assessment of workforce and projected future state.	In Progress	Current state assessment report & gap analysis, signed off by PPS workforce governance body.	09/08/2015	03/31/2017	09/08/2015	03/31/2017	03/31/2017	DY2 Q4	NO
Task Step 1. Workforce Committee Project Team will determine health care workforce characteristics and categories to track; and will also identify sources of data to define current state. The current state assessment will serve as the baseline workforce, which will be compared to the target state (produced in Milestone 1) and will support the development of the detailed gap analysis.	Completed	See Task	09/08/2015	09/30/2016	09/08/2015	09/30/2016	09/30/2016	DY2 Q2	
Task Step 2. Collect information on healthcare workforce current state, including headcounts, organizational structures, HR policies, wages/benefits, labor requirements, roles/responsibilities, competencies, experience, certifications, etc.	In Progress	See Task	09/08/2015	12/31/2016	09/08/2015	12/31/2016	12/31/2016	DY2 Q3	
Task Step 3. Using data from workforce transition roadmap, establish target workforce state, compare to the current state, identify gaps and propose options for gap closure.	In Progress	See Task	07/01/2016	12/31/2016	07/01/2016	12/31/2016	12/31/2016	DY2 Q3	
Task Step 4. Analyze and update the workforce budget.	Not Started	See Task	01/01/2017	03/31/2017	01/01/2017	03/31/2017	03/31/2017	DY2 Q4	
Task Step 5. Review final version of workforce gap analysis with Workforce Committee and obtain approval.	Not Started	See Task	01/01/2017	03/31/2017	01/01/2017	03/31/2017	03/31/2017	DY2 Q4	
Milestone #4 Produce a compensation and benefit analysis, covering impacts on both retrained and	Completed	Compensation and benefit analysis report, signed off by PPS workforce governance body.	09/30/2015	06/30/2016	09/30/2015	06/30/2016	06/30/2016	DY2 Q1	YES



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Milestone/Task Name	Status	Description	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter	AV
redeployed staff, as well as new hires, particularly focusing on full and partial placements.									
Task Step 1. Project Team assesses compensation (including salaries and benefits) in the marketplace and implications for DSRIP projects, and compensation and benefits of employees that are likely to be redeployed or retrained.	Completed	See Task	01/01/2016	06/30/2016	01/01/2016	06/30/2016	06/30/2016	DY2 Q1	
Task Step 2. Develop recommendations for review with Workforce Committee, unions and labor management regarding compensation and benefits.	Completed	See Task	01/01/2016	06/30/2016	01/01/2016	06/30/2016	06/30/2016	DY2 Q1	
Task Step 3. Develop communications strategy for compensation and benefit recommendations.	Completed	See Task	01/01/2016	06/30/2016	01/01/2016	06/30/2016	06/30/2016	DY2 Q1	
Task Step 4. Transmit final compensation and benefit recommendations to Executive Committee for review and approval.	Completed	See Task	01/01/2016	06/30/2016	01/01/2016	06/30/2016	06/30/2016	DY2 Q1	
Milestone #5 Develop training strategy.	In Progress	Finalized training strategy, signed off by PPS workforce governance body.	09/01/2015	03/31/2017	09/01/2015	03/31/2017	03/31/2017	DY2 Q4	NO
Task Step 1. The PPS PMO will provide oversight for the design of curriculum and modalities for training PPS clinicians around each project intervention to support Performance Reporting Milestone #2 (training on clinical quality) and will coordinate with Workforce Committee Project Team.	Completed	See Task	01/01/2016	03/31/2016	01/01/2016	03/31/2016	03/31/2016	DY1 Q4	
Task Step 2. In collaboration with partners and vendors identified in the Workforce Training plan, including CBOs, providers, and unions, the PMO will develop or subcontract to vendors training that addresses disparities identified in our Cultural Competency and Health Literacy training	Completed	See Task	09/01/2015	06/30/2016	09/01/2015	06/30/2016	06/30/2016	DY2 Q1	



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Milestone/Task Name	Status	Description	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter	AV
plan.									
Task Step 3. The Project Team will develop a preliminary training strategy (e.g., scale, timing, scope, methodologies, content and cultural competency considerations) and budget requirements regarding compensation and benefits and overall training costs.	Completed	See Task	04/01/2016	09/30/2016	04/01/2016	09/30/2016	09/30/2016	DY2 Q2	
Task Step 4. The Project Team will collect information of existing and planned training programs and resources, via surveys with our partners, including their capacity to expand and support PPS workforce training needs as identified in the gap analysis.	In Progress	See Task	09/08/2015	12/31/2016	09/08/2015	12/31/2016	12/31/2016	DY2 Q3	
Task Step 5. Review preliminary training strategy and budget requirements with Workforce Committee and stakeholders.	Not Started	See Task	10/01/2016	12/31/2016	10/01/2016	12/31/2016	12/31/2016	DY2 Q3	
Task Step 6. Develop detailed schedule and communications plan for training strategy.	Not Started	See Task	10/01/2016	12/31/2016	10/01/2016	12/31/2016	12/31/2016	DY2 Q3	
Task Step 7. Work with IT Committee to develop a platform for required quarterly reports and for tracking program offerings and participation. Develop mechanism to measure training effectiveness in relation to goals once strategy and plan implemented.	Not Started	See Task	01/01/2017	03/31/2017	01/01/2017	03/31/2017	03/31/2017	DY2 Q4	
Task Step 8. Transmit final training strategy, schedule, and budget recommendations to Workforce Committee and Executive Committee for review & approval.	Not Started	See Task	01/01/2017	03/31/2017	01/01/2017	03/31/2017	03/31/2017	DY2 Q4	



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IA Instructions / Quarterly Update

Milestone Name	IA Instructions	Quarterly Update Description
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No Records Found

Prescribed Milestones Current File Uploads

Milestone Name	User ID	File Type	File Name	Description	Upload Date
Define target workforce state (in line with DSRIP program's goals).	marville	Other	21_DY2Q2_WF_MDL112_PRES1_OTH_CRHI_Target_Workforce_State_19Sep2016_Final_edited_7373.pdf	DY2Q2 CRHI Target Workforce State	10/28/2016 01:59 PM
	marville	Other	21_DY2Q2_WF_MDL112_PRES1_OTH_20160919_SeptWorkforceCommitteeMeetingMinutes_6889.pdf	DY2Q2 Sept Workforce Committee Meeting Minutes	10/26/2016 04:06 PM
	marville	Other	21_DY2Q2_WF_MDL112_PRES1_OTH_Workforce_Committee_Meeting_Schedule_Template_6884.pdf	DY2Q2 Workforce Strategy Meeting Schedule Template	10/26/2016 03:58 PM

Prescribed Milestones Narrative Text

Milestone Name	Narrative Text
Define target workforce state (in line with DSRIP program's goals).	
Create a workforce transition roadmap for achieving defined target workforce state.	
Perform detailed gap analysis between current state assessment of workforce and projected future state.	
Produce a compensation and benefit analysis, covering impacts on both retrained and redeployed staff, as well as new hires, particularly focusing on full and partial placements.	
Develop training strategy.	

Milestone Review Status

Milestone #	Review Status	IA Formal Comments
Milestone #1	Pass & Ongoing	
Milestone #2	Pass & Ongoing	



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Milestone Review Status

Milestone #	Review Status	IA Formal Comments
Milestone #3	Pass & Ongoing	
Milestone #4	Pass & Complete	
Milestone #5	Pass & Ongoing	



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✔ IPQR Module 11.3 - PPS Defined Milestones

Instructions :

Please enter and update baseline target dates, as well as work breakdown tasks with target dates for PPS-defined milestones.

Milestone/Task Name	Status	Description	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
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No Records Found

PPS Defined Milestones Current File Uploads

Milestone Name	User ID	File Type	File Name	Description	Upload Date
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No Records Found

PPS Defined Milestones Narrative Text

Milestone Name	Narrative Text
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No Records Found



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✅ IPQR Module 11.4 - Major Risks to Implementation & Risk Mitigation Strategies

Instructions :

Please describe the key challenges and risks that you foresee in achieving the milestones set out above, including potential impacts on specific projects and any risks that will undermine your ability to achieve outcome measure targets.

1. Accurately gauging the impact of non-DSRIP factors on the health care workforce will present challenges. While the healthcare transformation enabled by WMC's DSRIP projects will significantly shape the future demands on the health care workforce in the region, other forces will have influence as well. Our analysis of the current and projected state of the workforce will include assessments of demographic changes, the aging of the population and the workforce, the anticipated effects of other payers (i.e., Medicare and commercial plans), and the impact of other PPSs in our region.
2. The development of budgets for redeployment and hiring will require assessments of sensitive, and at times confidential, information on wages, benefits, policies, and timing of anticipated workforce reductions. WMC PPS will engage a broad range of stakeholders from labor representatives, management, front line workers, HR personnel, legal counsel, public health agencies, workforce investment boards, and the NYS Department of Labor to ensure that issues are identified, discussed, and addressed in fair, legal, and transparent manner.
3. Recruitment challenges could be considerable. Our CNA identified clinical hotspots in a number of geographically isolated and underserved areas across our region. Recruiting health care providers, particularly clinical staff, to work in rural and underserved settings is a well documented challenge. The inability to recruit, hire and retain the staff needed to provide care delivery and management will pose a significant risk to our ability to meet milestones and measures. To address this risk, we will require DSRIP project budgets and plans to include costs for recruitment that are bench-marked to regional standards. We will also work with the PPSs in our region to collaborate and coordinate recruiting efforts.
4. Healthcare transformation, and the resulting changes to the delivery of care, can create uncertainty and anxiety among health care workers. WMC PPS will leverage the experience and expertise of PPS participants who have planned and implemented healthcare transformations that have impacted their workforce. We will catalogue best-practices, communication efforts, cultural competency and health literacy, team-based approaches to care, and change management strategies. To mitigate concerns and confusion, our PPS will continue to be inclusive of all stakeholders, rigorous in our collection of both input and feedback, transparent in decision-making processes, and timely and thorough in communication to PPS participants and the public.
5. Disparate HR policies across PPS participants will provide challenges to developing common training and compensation strategies. Unlike other PPSs, WMC is not an integrated delivery network of inpatient and outpatient services. As a result, the WMC PPS lacks the financial control to impose common compensation, hiring, and training practices across the PPS participants. We will leverage our collaborative process to build consensus on common approaches and best practices and utilize contracts and financial incentives to encourage and enforce compliance as appropriate. We also realize that relying on each PPS within our region to identify and develop workforce plan initiatives for regional programs may result in a fractured workforce strategy rather than a comprehensive, coordinated plan. The WMC PPS is working towards a collaboration of all PPS in the region to discuss and share workforce training strategies.
6. The DSRIP program is a highly visible culture shaping initiative that is moving care from a "medical model" to a community/recovery focus. The workforce will need major support to make a full transition to the new care models. Transformation will require fundamental change in the skills, competencies and deployment of the health care workforce. Adequate time and resourc

✅ IPQR Module 11.5 - Major Dependencies on Organizational Workstreams



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Instructions :

Please describe any interdependencies with other organizational workstreams (IT Systems and Processes, Clinical Integration, etc.)

The Workforce Strategy is foundational to the development of our care delivery model, our cultural competency and health literacy capabilities, and our implementation of all 11 DSRIP projects. The transition to a care delivery model focused on prevention, care coordination, and population health management will create demand for new positions in outpatient settings and increase availability of care navigators and managers.

Staffing costs are anticipated to be the largest component of many project budgets, and accordingly, all finance plans will require accurate and ongoing assessments of hiring and redeployment volume, timing, and costs, in addition to the costs and timing for retraining.

There is also a relationship between the workforce strategy and our cultural competency and health literacy efforts. To engage patients effectively and address the broad range of factors influencing their health, the workforce recruitment and training efforts will include elements to ensure that cultural, linguistic, and educational competencies are enhanced and maintained.



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✓ IPQR Module 11.6 - Roles and Responsibilities

Instructions :

Please list and elaborate upon the key people/organizations responsible for this organizational workstream and describe what their responsibilities involve.

Role	Name of person / organization (if known at this stage)	Key deliverables / responsibilities
WMC PPS Workforce Project Lead	Bonnie Reyna, Director, Community Workforce Transformation (PMO)	Dedicated project manager who will lead WMC PPS's workforce strategy design, development, implementation, and monitoring.
WMC PPS Workforce Project Team	Workforce Project Team includes: <ul style="list-style-type: none"> • Bonnie Reyna, Workforce Project Lead • June Keenan, Executive Director (PMO) • Peg Moran, VP, Operations (PMO) 	WMC PPS dedicated team that will develop Workforce Strategy plans, oversee and monitor implementation, and report progress to the PMO and the WMC PPS leaders.
Workforce Committee	<ul style="list-style-type: none"> •Cynthia Wolff, Co-Chair, 1199SEIU •Mary Leahy, Co-Chair, Bon Secours Charity Health System •Belinda Miles, Westchester Community College •Eileen Letzeiser, Westchester Medical Center •Heidi Rosborough,PHR, Health Alliance of the Hudson Valley •Jordy Rabinowitz, Westchester Medical Center •Kathleen Lynch Cartine, Westchester Medical Center •Mary Grenz Jalloh, Ulster BOCES •Maxine Golub, The Institute for Family Health •Nadine Williamson, 1199SEIU RN Division •Roger King, CSEA, Westchester Medical Center •Susan Cohen, Dominican Sisters Family Health Service, Inc. 	Committee of key stakeholders who meet regularly to inform, guide, and review the development and implementation of the WMC PPS's workforce plan and implementation.
Workforce Consultant	<ul style="list-style-type: none"> •KPMG •1199SEIU 	<p>KPMG, an organization that can assist in the collection, analysis, development, implementation, and monitoring of the workforce strategy.</p> <p>1199SEIU Training and Employment Funds (TEF), an organization that can assist in the collection, analysis, development, implementation, and monitoring of the workforce training strategy.</p>
Workforce Training Vendor	<ul style="list-style-type: none"> •Catskill Hudson Area Health Education Center <p>www.chahec.org</p>	Training vendors provide training modules, professional development, skills enhancement, and/or certifications to support workforce re-training, redeployment, or training needs.



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Role	Name of person / organization (if known at this stage)	Key deliverables / responsibilities
	<ul style="list-style-type: none"> •Jawonio, Inc., http://www.jawonio.org/ •Health Literacy Partners (Terri Parnell), www.healthliteracypartners.com/ •Mental Health Association of Westchester, http://www.mhwestchester.org/ •Mid-Hudson Regional Certified Home Health Services, www.midhudsonregional.org •Hudson Valley Asthma Coalition & American Lung Association of The Northeast www.Lung.org •Inquisithealth Helping Patients Mentor Patients To Better Health! http://www.inquisithealth.com/ 	



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✓ IPQR Module 11.7 - Key Stakeholders

Instructions :

Please identify the key stakeholders involved in your workforce transformation plans, both within and outside the PPS.

Key stakeholders	Role in relation to this organizational workstream	Key deliverables / responsibilities
Internal Stakeholders		
Leaders of PPS participant organizations	<ul style="list-style-type: none"> • Provide input, guidance. • Provide estimated hiring, retraining, and redeployment • Participate in strategy development, implementation, and communication 	Input, feedback, and participation in PPS Committees and Workgroups
HR representatives of PPS participants	<ul style="list-style-type: none"> • Provide HR policies, salary and benefit information as appropriate. 	HR policies, salary and benefit information as appropriate
Frontline staff	<ul style="list-style-type: none"> • Provide input, guidance • Participate in strategy development, implementation, and communication 	Input, feedback, and participation in PPS Committees and Workgroups
External Stakeholders		
Labor unions (including 1199SEIU, CSEA, NYS Nurses Association)	Provide input on workforce hiring, retraining, and redeployment impacts resulting from DSRIP projects	Input, feedback, and participation in PPS Committees and Workgroups
1199SEIU Training and Employment Funds (TEF)	A training vendor that provides training modules and/or certification training to support workforce re-training needs.	Training modules and/or certification training
Area Health Education Centers (AHECs)	Providing a pipeline for prospective medical students and clinical trainees who are willing to work in the diverse rural and underserved areas in our PPS. These AHECs also provide cultural competency training to existing healthcare workers.	Workforce pipeline and cultural competency training
NYS Department of Labor	Provision of career fairs and on-the-job training programs	Workforce data, training programs, and placement support.



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✅ IPQR Module 11.8 - IT Expectations

Instructions :

Please describe how the development of shared IT infrastructure across the PPS will support your plans for workforce transformation.

WMC PPS will maintain a centralized IT management platform to track all project implementation work streams. The Workforce Strategy Training module will track the staff that have been trained, the type of training, the method of training, the training vendor, and duration. The Workforce Strategy Hiring and Redeployment module will track staff changes across the PPS. As required by the DSRIP Domain 1 milestones, the system will produce quarterly reports on the number of and budgets for hired, redeployed and trained personnel and will be used to identify trends, challenges, and potential risks.

Recognizing that many small to mid-sized providers lack the HR resources to support training on their own, the PMO will provide a centralized workforce capability that includes: the collection of available positions; staff to facilitate rapid placement of candidates into training programs; maintenance of an electronically available inventory of position descriptions, recruitment materials, and position postings; and communication and marketing services.

✅ IPQR Module 11.9 - Progress Reporting

Instructions :

Please describe how you will measure the success of this organizational workstream.

We will maintain a centralized IT management platform to track all project implementation work streams. The Workforce Strategy Training module will track staff that have been trained by type of training, method/approach, vendor, and duration. The Workforce Strategy Hiring and Redeployment module will track staff changes across the PPS. As required by the DSRIP Domain 1 milestones, the system will produce quarterly reports on the number of and budgets for hired, redeployed and trained personnel and will be used to identify trends, challenges, and potential risks.

Based on contractual arrangements with our PPS participants, WMC PPS will establish a process for reporting workforce information on a timely and reoccurring basis. Data collection will be overseen and monitored by PMO staff for compliance.

For their respective projects, DSRIP project teams will provide information on recruitment, hiring, redeployment, retraining, and communication efforts.



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✔ IPQR Module 11.10 - Staff Impact

Instructions :

Please upload the Workforce Staffing Impact (Projections) and the Workforce Staffing Impact (Actuals) tables provided for quarterly reporting.

Current File Uploads

User ID	File Type	File Name	File Description	Upload Date
marville	Other	21_DY2Q2_WF_MDL1110_OTH_WMCHHealth_PPS_Workforce_Staffing_Impact_Projections_DY2Q2_Template_7439.pdf	DY2Q2 Workforce Staffing Impact (Projections)	10/28/2016 06:06 PM
marville	Other	21_DY2Q2_WF_MDL1110_OTH_20161028_WMCHHealth_PPS_Workforce_Staffing_Impact_Quarterly_DY2Q2_Templat..._7416.pdf	DY2Q2 Workforce Staffing Impact (Actuals)	10/28/2016 04:42 PM

Narrative Text :

Module Review Status

Review Status	IA Formal Comments
Pass & Ongoing	



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✔ IPQR Module 11.11 - Workforce Strategy Spending (Quarterly):

Instructions :

Please include details on workforce spending for DY2. The workforce spending actuals should reflect only what was spent during the relevant quarters and is not cumulative across semi-annual periods. The PPS can shift funding across categories; e.g., from Retraining to New Hires. Please note that the "Cumulative Percent of Commitments Expended through Current DSRIP Year (DY2)" section is calculated based on the total yearly commitments.

Benchmarks	
Year	Amount(\$)
Total Cumulative Spending Commitment through Current DSRIP Year(DY2)	2,958,374.00

Funding Type	Workforce Spending Actuals		Cumulative Spending to Date (DY1-DY5)(\$)	Cumulative Percent of Commitments Expended through Current DSRIP Year (DY2)
	DY1(Q1/Q2)(\$)	DY1(Q3/Q4)(\$)		
Retraining	706,407.36	0.00	1,310,515.36	49.87%
Redeployment	0.00	0.00	0.00	0.00%
New Hires	0.00	0.00	0.00	0.00%
Other	153,511.20	0.00	552,635.20	0.00%
Total Expenditures	859,918.56	0.00	1,863,150.56	62.98%

Current File Uploads

User ID	File Type	File Name	File Description	Upload Date
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No Records Found

Narrative Text :

For PPS to provide additional context regarding progress and/or updates to IA.



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Module Review Status

Review Status	IA Formal Comments
Pass & Ongoing	



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IPQR Module 11.12 - IA Monitoring:

Instructions :



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Project 2.a.i – Create Integrated Delivery Systems that are focused on Evidence-Based Medicine / Population Health Management

✓ IPQR Module 2.a.i.1 - Major Risks to Implementation and Mitigation Strategies

Instructions :

Please describe what the major risks are for this project, as well as the actions you plan to take to mitigate them.

As the primary mechanism of Medicaid service payments, MCOs must be engaged to achieve a value-based payment (VBP) structure. MCOs also have relationships with providers in our network and with the Medicaid patients that must be leveraged to meet DSRIP goals. Accordingly, we have begun preliminary discussions with a major Medicaid regional MCO and plan to expand our discussions to other MCOs. MCO engagement requires a concerted effort to communicate to MCOs the mutual benefit to be derived from working with our PPS: since we all share the DSRIP goals and objectives of cost-effective and high-quality care, WMC (and other PPSs) can assist the MCOs in establishing the infrastructure that providers will inevitably need to operate in a VBP model. Where possible, we will align our DSRIP workstreams with MCOs' efforts: outreach to members, quality reporting, directories of CBOs, and Health Home expansion can provide opportunities for streamlining, efficiency, and coordination. We will incorporate an ongoing function of monitoring of state policies and practices related to Medicaid Managed Care, and other regulatory and operational drivers of payment reform. Engagement and contacts with MCOs will be tracked using our CRM, Salesforce, which enables the documentation, tracking, and updates not only of MCO locations, but also key contacts, and the ability to record and display (internally) calls, emails, meeting attendance, project participation and governance roles – information which will facilitate a coherent and informed relationship over the course of the DSRIP program. A second risk is the current lack of EMRs among all eligible providers. An in-depth current state assessment is a milestone in our IT/Systems Plan, but preliminary data obtained from the RHIO and our CNA show that some practices are without EMRs. Without an EMR, practices will not be able to obtain PCMH certification, impacting achievement of IDS milestone #7, and greatly impeding the achievement of other milestones related to connecting to the RHIO, interoperability, and data sharing. To mitigate this risk, we plan a multifaceted process. First, our current state assessment results will show the magnitude of the EMR gap across the PPS. Second, we will participate with the NYSDOH CIO council and the RHIO and the other PPSs in our region, and coordinate our strategy with the region, the state, and overall best practices. Third, we will develop a strategy to close the gap, including a cost analysis and the comparison of various solutions. We will evaluate whether to procure an EMR solution, endorse one or more certified-EMRs, and other options. EMR adoption and use will also be tracked. Current state assessment results will be stored in Salesforce, enabling ready analysis of many variables including EMR product and version, MU, certification, deployment stage, hosting model, technical support, features, and other important factors. Likewise, RHIO connections, PCMH status, and other information relevant to EMR-driven data sharing will also be tracked. A third risk is the transition to ICD 10 in October 2015. Because coding and billing are mission-critical to health care providers, ICD 10 adoption will compete with DSRIP initiatives. At the same time, ICD 10 represents a modernizing of the infrastructure that is in concert with DSRIP goals and objectives which the PPS will support. We will explore our role in referring providers to resources supplied by CMS, the AMA, and other stakeholders aimed at facilitating the transition, and will work through our PCMH vendors, local deployment councils, and other technical assistance partners to assess and mitigate risks to DSRIP project work.



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✅ IPQR Module 2.a.i.2 - Prescribed Milestones

Instructions :

Please provide updates to baseline reporting on status, target dates, and work breakdown tasks for prescribed milestones. For milestones that are due and completed within the reporting period, documentation is required to provide evidence of project requirement achievement. Any explanations regarding altered or missed provider commitments should be included within the narrative box, not as text within uploaded documentation.

Project Requirements (Milestone/Task Name)	Prescribed Due Date	Reporting Level	Provider Type	Status	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
Milestone #1 All PPS providers must be included in the Integrated Delivery System. The IDS should include all medical, behavioral, post-acute, long-term care, and community-based service providers within the PPS network; additionally, the IDS structure must include payers and social service organizations, as necessary to support its strategy.	DY3 Q4	Project	N/A	In Progress	04/01/2015	12/31/2016	04/01/2015	12/31/2016	12/31/2016	DY2 Q3
Task PPS includes continuum of providers in IDS, including medical, behavioral health, post-acute, long-term care, and community-based providers.		Project		Completed	04/01/2015	12/31/2015	04/01/2015	12/31/2015	12/31/2015	DY1 Q3
Task Step 1. WMC PPS customizes Salesforce to support IDS network; establish provider type, geographic, and other categories.		Project		Completed	04/01/2015	12/31/2015	04/01/2015	12/31/2015	12/31/2015	DY1 Q3
Task Step 2. Execute Master Services Agreement with PPS network Participants and/or services contract between the PPS PMO and CBOs as appropriate.		Project		Completed	04/01/2015	03/31/2016	04/01/2015	03/31/2016	03/31/2016	DY1 Q4
Task Step 3. WMC PPS to identify gaps in provider types, geographic coverage or other factors by crosswalking existing network to needs identified in CNA.		Project		In Progress	08/08/2015	12/31/2016	08/08/2015	12/31/2016	12/31/2016	DY2 Q3
Task Step 4. WMC PPS practitioner engagement and IDS teams reach out to potential new partners.		Project		In Progress	08/08/2015	12/31/2016	08/08/2015	12/31/2016	12/31/2016	DY2 Q3
Task Step 5. WMC PPS practioner engagement and communication teams develop and deploy "onboarding" materials and processes to integrate new partners in network and programs.		Project		Completed	10/03/2015	03/31/2016	10/03/2015	03/31/2016	03/31/2016	DY1 Q4
Milestone #2 Utilize partnering HH and ACO population health management systems and capabilities to implement the PPS' strategy towards evolving into an IDS.	DY2 Q4	Project	N/A	In Progress	04/01/2015	03/31/2017	04/01/2015	03/31/2017	03/31/2017	DY2 Q4



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Project Requirements (Milestone/Task Name)	Prescribed Due Date	Reporting Level	Provider Type	Status	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
Task PPS produces a list of participating HHs and ACOs.		Project		Completed	04/01/2015	03/31/2016	04/01/2015	03/31/2016	03/31/2016	DY1 Q4
Task Participating HHs and ACOs demonstrate real service integration which incorporates a population management strategy towards evolving into an IDS.		Project		In Progress	08/08/2015	03/31/2017	08/08/2015	03/31/2017	03/31/2017	DY2 Q4
Task Regularly scheduled formal meetings are held to develop collaborative care practices and integrated service delivery.		Project		In Progress	08/08/2015	03/31/2017	08/08/2015	03/31/2017	03/31/2017	DY2 Q4
Task Step 1. WMC PPS identifies Health Homes and assesses capabilities to underpin IDS including sharing systems and best practices.		Project		Completed	04/01/2015	09/30/2015	04/01/2015	09/30/2015	09/30/2015	DY1 Q2
Task Step 2. WMC PPS identifies ACOs and assesses capabilities to underpin IDS including sharing systems and best practices.		Project		Completed	04/01/2015	03/31/2016	04/01/2015	03/31/2016	03/31/2016	DY1 Q4
Task Step 3. Unlike other PPSs who have experience as a result of developing ACOs and/or HHs, WMC PPS will meet with ACOs & HHs within and external to our network to identify successful models which can be replicated in our own IDS strategy.		Project		In Progress	08/08/2015	12/31/2016	08/08/2015	12/31/2016	12/31/2016	DY2 Q3
Milestone #3 Ensure patients receive appropriate health care and community support, including medical and behavioral health, post-acute care, long term care and public health services.	DY2 Q4	Project	N/A	In Progress	04/01/2015	03/31/2017	04/01/2015	03/31/2017	03/31/2017	DY2 Q4
Task Clinically Interoperable System is in place for all participating providers.		Project		In Progress	11/15/2015	03/31/2017	11/15/2015	03/31/2017	03/31/2017	DY2 Q4
Task PPS has protocols in place for care coordination and has identified process flow changes required to successfully implement IDS.		Project		In Progress	09/01/2015	03/31/2017	09/01/2015	03/31/2017	03/31/2017	DY2 Q4
Task PPS has process for tracking care outside of hospitals to ensure that all critical follow-up services and appointment reminders are followed.		Project		In Progress	11/15/2015	03/31/2017	11/15/2015	03/31/2017	03/31/2017	DY2 Q4
Task PPS trains staff on IDS protocols and processes.		Project		In Progress	11/15/2015	03/31/2017	11/15/2015	03/31/2017	03/31/2017	DY2 Q4
Task Step 1. WMC PPS plans clinical governance structure to include participation of medical, behavioral health, post acute and long		Project		Completed	04/01/2015	09/30/2015	04/01/2015	09/30/2015	09/30/2015	DY1 Q2



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Project Requirements (Milestone/Task Name)	Prescribed Due Date	Reporting Level	Provider Type	Status	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
term care and public health partners.										
Task Step 2. Update CNA hot spotting using final attribution to identify priority groups in terms of health disparities. Socioeconomic analyses will be based on zip code analysis using the Area Deprivation Index identified in the CNA and from responses from the Consumer Survey (N=4900) on access and use of services.		Project		Completed	09/01/2015	12/31/2015	09/01/2015	12/31/2015	12/31/2015	DY1 Q3
Task Step 3. As part of the practitioner engagement workstream, WMC PPS will establish local deployment councils to include local CBOs which will be encouraged to participate; CBOs will also be invited to participate in the Quality Committee.		Project		Completed	12/31/2015	03/31/2016	12/31/2015	03/31/2016	03/31/2016	DY1 Q4
Task Step 4. Assess network to confirm specialties and provider types for HIE capability, links to care management including Health Homes and links to social services.		Project		Completed	08/01/2015	03/31/2016	08/01/2015	03/31/2016	03/31/2016	DY1 Q4
Task Step 5. WMC PPS creates protocols for care coordination and process flow as part of Hospital Transitions and Health Home at Risk projects.		Project		In Progress	11/15/2015	03/31/2017	11/15/2015	03/31/2017	03/31/2017	DY2 Q4
Task Step 6. As part of Practitioner Engagement workstream PPS will plan training for appropriate partners and staff on care transitions protocols for Hospital Transitions and Health Home at Risk projects.		Project		Completed	11/05/2015	09/30/2016	11/05/2015	09/30/2016	09/30/2016	DY2 Q2
Milestone #4 Ensure that all PPS safety net providers are actively sharing EHR systems with local health information exchange/RHIO/SHIN-NY and sharing health information among clinical partners, including directed exchange (secure messaging), alerts and patient record look up, by the end of Demonstration Year (DY) 3.	DY3 Q4	Project	N/A	In Progress	08/08/2015	03/31/2018	08/08/2015	03/31/2018	03/31/2018	DY3 Q4
Task EHR meets connectivity to RHIO's HIE and SHIN-NY requirements.		Provider	Safety Net Practitioner - Primary Care Provider (PCP)	In Progress	08/08/2015	03/31/2018	08/08/2015	03/31/2018	03/31/2018	DY3 Q4
Task EHR meets connectivity to RHIO's HIE and SHIN-NY requirements.		Provider	Safety Net Practitioner - Non-Primary Care Provider (PCP)	In Progress	08/08/2015	03/31/2018	08/08/2015	03/31/2018	03/31/2018	DY3 Q4
Task EHR meets connectivity to RHIO's HIE and SHIN-NY requirements.		Provider	Safety Net Hospital	In Progress	08/08/2015	03/31/2018	08/08/2015	03/31/2018	03/31/2018	DY3 Q4
Task		Provider	Safety Net Mental Health	In Progress	08/08/2015	03/31/2018	08/08/2015	03/31/2018	03/31/2018	DY3 Q4



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Project Requirements (Milestone/Task Name)	Prescribed Due Date	Reporting Level	Provider Type	Status	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
EHR meets connectivity to RHIO's HIE and SHIN-NY requirements.										
Task EHR meets connectivity to RHIO's HIE and SHIN-NY requirements.		Provider	Safety Net Nursing Home	In Progress	08/08/2015	03/31/2018	08/08/2015	03/31/2018	03/31/2018	DY3 Q4
Task PPS uses alerts and secure messaging functionality.		Project		In Progress	08/08/2015	03/31/2018	08/08/2015	03/31/2018	03/31/2018	DY3 Q4
Task Step 1. WMC PPS in coordination with QE, establishes preliminary plan to connect network partners to RHIO.		Project		Completed	08/08/2015	06/30/2016	08/08/2015	06/30/2016	06/30/2016	DY2 Q1
Task Step 2. WMC PPS completes current state analysis of current EHR based connections to RHIO.		Project		Completed	08/08/2015	03/31/2016	08/08/2015	03/31/2016	03/31/2016	DY1 Q4
Task Step 3. PPS reviews and finalizes action plan.		Project		Completed	01/01/2016	03/31/2016	01/01/2016	03/31/2016	03/31/2016	DY1 Q4
Task Step 4. Identify pilot partner/early adopter sites for QE connection.		Project		Completed	08/15/2015	12/31/2015	08/15/2015	12/31/2015	12/31/2015	DY1 Q3
Task Step 5. In accordance with IT & Systems workstream, obtain PPS Board Approval: Data Security and Confidentiality Plan.		Project		In Progress	08/18/2015	12/31/2016	08/18/2015	12/31/2016	12/31/2016	DY2 Q3
Task Step 6. Evaluate lessons learned from initial connections.		Project		Completed	06/30/2016	09/30/2016	06/30/2016	09/30/2016	09/30/2016	DY2 Q2
Task Step 7. Plan phased implementation for network rollout.		Project		Completed	06/30/2016	09/30/2016	06/30/2016	09/30/2016	09/30/2016	DY2 Q2
Task Step 8. Implement Phase 1 of network rollout.		Project		In Progress	09/30/2016	03/31/2017	09/30/2016	03/31/2017	03/31/2017	DY2 Q4
Task Step 9. Implement Phase 2 of network rollout.		Project		Not Started	03/31/2017	03/31/2018	03/31/2017	03/31/2018	03/31/2018	DY3 Q4
Task Step 10. As RHIO alert and secure messaging functionality is established and rolled out, WMC PPS will provide technical support and training to network partners to activate functionality.		Project		In Progress	06/30/2016	03/31/2018	06/30/2016	03/31/2018	03/31/2018	DY3 Q4
Milestone #5 Ensure that EHR systems used by participating safety net providers meet Meaningful Use and PCMH Level 3 standards and/or APCM by the end of Demonstration Year 3.	DY3 Q4	Project	N/A	In Progress	08/08/2015	03/31/2018	08/08/2015	03/31/2018	03/31/2018	DY3 Q4
Task EHR meets Meaningful Use Stage 2 CMS requirements (Note: any/all MU requirements adjusted by CMS will be incorporated into the assessment criteria).		Project		In Progress	08/08/2015	03/31/2018	08/08/2015	03/31/2018	03/31/2018	DY3 Q4



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Project Requirements (Milestone/Task Name)	Prescribed Due Date	Reporting Level	Provider Type	Status	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
Task PPS has achieved NCQA 2014 Level 3 PCMH standards and/or APCM.		Provider	Safety Net Practitioner - Primary Care Provider (PCP)	In Progress	08/08/2015	03/31/2018	08/08/2015	03/31/2018	03/31/2018	DY3 Q4
Task Step 1. WMC PPS completes current state analysis of network partners; included will be determination as to eligibility for PCMH based on primary care provider type, as well as current PCMH certification if any and EHR and MU capabilities.		Project		Completed	08/08/2015	03/31/2016	08/08/2015	03/31/2016	03/31/2016	DY1 Q4
Task Step 2. WMC PPS creates and implement mechanism to track EHR, MU, and PCMH status for each network provider.		Project		Completed	08/08/2015	03/31/2016	08/08/2015	03/31/2016	03/31/2016	DY1 Q4
Task Step 3. WMC PPS, based on findings of MS #1 (current state assessment) finalizes plan for procuring and rolling out certified EHRs to safety net primary care providers.		Project		In Progress	08/08/2015	03/31/2018	08/08/2015	03/31/2018	03/31/2018	DY3 Q4
Milestone #6 Perform population health management by actively using EHRs and other IT platforms, including use of targeted patient registries, for all participating safety net providers.	DY3 Q4	Project	N/A	In Progress	08/08/2015	03/31/2018	08/08/2015	03/31/2018	03/31/2018	DY3 Q4
Task PPS identifies targeted patients through patient registries and is able to track actively engaged patients for project milestone reporting.		Project		In Progress	08/08/2015	03/31/2018	08/08/2015	03/31/2018	03/31/2018	DY3 Q4
Task Step 1. WMC PPS implements interim reporting tool for DSRIP milestone reporting and engaged patient tracking.		Project		In Progress	08/08/2015	03/31/2017	08/08/2015	03/31/2017	03/31/2017	DY2 Q4
Task Step 2. Define functional reporting requirements for clinical projects.		Project		Completed	09/30/2015	06/30/2016	09/30/2015	06/30/2016	06/30/2016	DY2 Q1
Task Step 3. WMC PPS creates roadmap for data sharing and reporting to support population health analytics.		Project		In Progress	09/01/2015	12/31/2016	09/01/2015	12/31/2016	12/31/2016	DY2 Q3
Task Step 4. Begin IT based population health reporting.		Project		In Progress	01/01/2016	03/31/2018	01/01/2016	03/31/2018	03/31/2018	DY3 Q4
Milestone #7 Achieve 2014 Level 3 PCMH primary care certification and/or meet state-determined criteria for Advanced Primary Care Models for all eligible participating PCPs, expand access to primary care providers, and meet EHR Meaningful Use standards by the end of DY 3.	DY3 Q4	Project	N/A	In Progress	05/15/2015	03/31/2018	05/15/2015	03/31/2018	03/31/2018	DY3 Q4
Task		Project		In Progress	11/15/2015	03/31/2018	11/15/2015	03/31/2018	03/31/2018	DY3 Q4



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Primary care capacity increases improved access for patients seeking services - particularly in high-need areas.										
Task All eligible practices meet 2014 NCQA Level 3 PCMH and/or APCM standards.		Provider	Practitioner - Primary Care Provider (PCP)	In Progress	11/15/2015	03/31/2018	11/15/2015	03/31/2018	03/31/2018	DY3 Q4
Task EHR meets Meaningful Use Stage 2 CMS requirements (Note: any/all MU requirements adjusted by CMS will be incorporated into the assessment criteria.)		Project		In Progress	11/15/2015	03/31/2018	11/15/2015	03/31/2018	03/31/2018	DY3 Q4
Task Step 1. WMC PPS issues RFP for vendor to do a PCMH readiness assessment.		Project		Completed	05/15/2015	09/30/2015	05/15/2015	09/30/2015	09/30/2015	DY1 Q2
Task Step 2. WMC PPS establishes local deployment councils to serve as local PPS contacts for network partners engaging in PCMH .		Project		Completed	12/31/2015	03/31/2016	12/31/2015	03/31/2016	03/31/2016	DY1 Q4
Task Step 3. WMC PPS completes current state analysis of network partners; included will be determination as to eligibility for PCMH based on primary care provider type, as well as current PCMH certification if any and EHR and MU capabilities.		Project		Completed	09/01/2015	03/31/2016	09/01/2015	03/31/2016	03/31/2016	DY1 Q4
Task Step 4. WMC PPS working with PCMH vendor creates action plan for PCMH eligible organizations as appropriate based on their particular gaps so as to enable them to close gaps in processes and services.		Project		In Progress	05/18/2016	12/31/2017	05/18/2016	12/31/2017	12/31/2017	DY3 Q3
Milestone #8 Contract with Medicaid Managed Care Organizations and other payers, as appropriate, as an integrated system and establish value-based payment arrangements.	DY3 Q4	Project	N/A	In Progress	04/01/2015	03/31/2017	04/01/2015	03/31/2017	03/31/2017	DY2 Q4
Task Medicaid Managed Care contract(s) are in place that include value-based payments.		Project		In Progress	11/15/2015	03/31/2017	11/15/2015	03/31/2017	03/31/2017	DY2 Q4
Task Step 1. WMC PPS identifies and meets with MCOs doing business in our service area.		Project		Completed	04/01/2015	12/31/2015	04/01/2015	12/31/2015	12/31/2015	DY1 Q3
Task Step 2. WMC meets with Hudson Health Plan/MVP, represented on the Executive Committee, to explore successful models for data sharing and value based contracting.		Project		Completed	04/01/2015	12/31/2015	04/01/2015	12/31/2015	12/31/2015	DY1 Q3
Task Step 3. Conduct current state assessment of value based		Project		Completed	09/01/2015	09/30/2016	09/01/2015	09/30/2016	09/30/2016	DY2 Q2



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payment arrangements across all WMC PPS participants.										
Task Step 4. Identify lessons learned from PPS partner experiences with value based payment arrangements.		Project		In Progress	06/30/2016	03/31/2017	06/30/2016	03/31/2017	03/31/2017	DY2 Q4
Task Step 5. Per Financial Sustainability milestones contract with medicaid managed care organizations and other payors.		Project		In Progress	11/15/2015	03/31/2017	11/15/2015	03/31/2017	03/31/2017	DY2 Q4
Milestone #9 Establish monthly meetings with Medicaid MCOs to discuss utilization trends, performance issues, and payment reform.	DY2 Q4	Project	N/A	In Progress	09/01/2015	03/31/2017	09/01/2015	03/31/2017	03/31/2017	DY2 Q4
Task PPS holds monthly meetings with Medicaid Managed Care plans to evaluate utilization trends and performance issues and ensure payment reforms are instituted.		Project		In Progress	02/01/2016	03/31/2017	02/01/2016	03/31/2017	03/31/2017	DY2 Q4
Task Step 1. Based on MAPP portal data, WMC PPS identifies MCOs whose members have been attributed to our PPS.		Project		Completed	09/01/2015	09/30/2015	09/01/2015	09/30/2015	09/30/2015	DY1 Q2
Task Step 2. WMC PPS and MCOs plan for sharing reports including establishing data sharing agreements.		Project		Not Started	12/31/2016	03/31/2017	12/31/2016	03/31/2017	03/31/2017	DY2 Q4
Task Step 3. Create PPS/MCO agenda series aimed at developing business case for MCO engagement; incorporate principles of DOH Value-Based Payment roadmap including the alignment of incentives, regulatory amendments and other requirements of payment reform.		Project		In Progress	06/30/2016	03/31/2017	06/30/2016	03/31/2017	03/31/2017	DY2 Q4
Task Step 4. WMC PPS and MCOs establish a regular meeting schedule to review performance and develop action plans as appropriate.		Project		Not Started	01/01/2017	03/31/2017	01/01/2017	03/31/2017	03/31/2017	DY2 Q4
Milestone #10 Re-enforce the transition towards value-based payment reform by aligning provider compensation to patient outcomes.	DY3 Q4	Project	N/A	In Progress	09/15/2015	03/31/2018	09/15/2015	03/31/2018	03/31/2018	DY3 Q4
Task PPS submitted a growth plan outlining the strategy to evolve provider compensation model to incentive-based compensation		Project		In Progress	10/23/2015	03/31/2018	10/23/2015	03/31/2018	03/31/2018	DY3 Q4
Task Providers receive incentive-based compensation consistent with DSRIP goals and objectives.		Project		In Progress	06/30/2016	03/31/2018	06/30/2016	03/31/2018	03/31/2018	DY3 Q4
Task Step 1. Review final State value-based payment roadmap with		Project		Completed	10/23/2015	12/31/2015	10/23/2015	12/31/2015	12/31/2015	DY1 Q3



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Project Requirements (Milestone/Task Name)	Prescribed Due Date	Reporting Level	Provider Type	Status	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
Finance and Executive Committees.										
Task Step 2. WMC aligns PPS payments for patient engagement for DSRIP projects.		Project		In Progress	11/15/2015	03/31/2018	11/15/2015	03/31/2018	03/31/2018	DY3 Q4
Task Step 3. Establish Value-Based Payment Task Force (note, previously referred to as Financial Sustainability Taskforce in DSRIP Application; further guidance on financial sustainability workstream expectations from DOH led to modification).		Project		Completed	09/15/2015	09/30/2016	09/15/2015	09/30/2016	09/30/2016	DY2 Q2
Task Step 4. Conduct current state assessment of value-based payment across all WMC PPS Participants.		Project		Completed	09/15/2015	09/30/2016	09/15/2015	09/30/2016	09/30/2016	DY2 Q2
Task Step 5. Review baseline assessment of Participants' value-based payment arrangements (and capabilities).		Project		In Progress	12/15/2015	12/31/2016	12/15/2015	12/31/2016	12/31/2016	DY2 Q3
Task Step 6. Conduct gap assessment to achieving stated goal of 90% within five years.		Project		In Progress	12/15/2015	12/31/2016	12/15/2015	12/31/2016	12/31/2016	DY2 Q3
Task Step 7. PPS Draft VBP Plan, including MCO strategy, distributed for stakeholder feedback.		Project		In Progress	11/15/2015	12/31/2016	11/15/2015	12/31/2016	12/31/2016	DY2 Q3
Task Step 8. WMC PPS establishes guidelines for calculating incentive payments.		Project		In Progress	04/01/2016	12/31/2016	04/01/2016	12/31/2016	12/31/2016	DY2 Q3
Task Step 9. Incorporate stakeholder feedback into final VBP Plan; Plan signed off on by Finance Committee and Executive Committee.		Project		In Progress	11/15/2015	12/31/2016	11/15/2015	12/31/2016	12/31/2016	DY2 Q3
Task Step 10. WMC PPS working with performance reporting, network partners, and the MAPP development team, creates and deploys dashboards to support VBP.		Project		Not Started	01/01/2017	06/30/2017	01/01/2017	06/30/2017	06/30/2017	DY3 Q1
Milestone #11 Engage patients in the integrated delivery system through outreach and navigation activities, leveraging community health workers, peers, and culturally competent community-based organizations, as appropriate.	DY3 Q4	Project	N/A	In Progress	04/01/2015	12/31/2016	04/01/2015	12/31/2016	12/31/2016	DY2 Q3
Task Community health workers and community-based organizations utilized in IDS for outreach and navigation activities.		Project		In Progress	04/01/2015	12/31/2016	04/01/2015	12/31/2016	12/31/2016	DY2 Q3
Task		Project		Completed	04/01/2015	06/30/2015	04/01/2015	06/30/2015	06/30/2015	DY1 Q1



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Project Requirements (Milestone/Task Name)	Prescribed Due Date	Reporting Level	Provider Type	Status	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
Step 1. Establish a Community Engagement Quality Advisory Committee.										
Task Step 2. Identify cultural competency and health literacy champions within the local deployment groups established as part of Clinical Governance who are responsible for patient and provider engagement. These Champions will communicate cultural competency strategy and plans to our provider network and report back to the WMC Quality Committee and Workforce Committee.		Project		In Progress	11/15/2015	12/31/2016	11/15/2015	12/31/2016	12/31/2016	DY2 Q3
Task Step 3. Conduct Focus groups with community consumers/residents and CBOs to help identify key access factors and effective communication pathways that acknowledge cultural differences, language and health literacy competencies from a community perspective.		Project		In Progress	11/15/2015	12/31/2016	11/15/2015	12/31/2016	12/31/2016	DY2 Q3
Task Step 4. Working with the Cultural Competency/Health Literacy workgroup, assess risk factors for sub populations based on race, ethnicity, disability, and behavioral health challenges. This workgroup when established will also suggest approaches for patient self-management of disease risk factors that are culturally appropriate and review these with the WMC PPS Quality Committee		Project		In Progress	11/15/2015	12/31/2016	11/15/2015	12/31/2016	12/31/2016	DY2 Q3
Task Step 5. WMC PPS creates staffing plan to support patient engagement including documented human resource/workforce needs & reporting relationships.		Project		In Progress	11/15/2015	12/31/2016	11/15/2015	12/31/2016	12/31/2016	DY2 Q3
Task Step 6. Complete identification of appropriate and meaningful measures to monitor ongoing impact of the WMC PPS Cultural Competency Strategy. Work with IT Committee to develop a platform for required quarterly reports and for sharing annual results with community stakeholders via portals that allow for web-based feedback.		Project		In Progress	11/15/2015	12/31/2016	11/15/2015	12/31/2016	12/31/2016	DY2 Q3

Prescribed Milestones Current File Uploads

Milestone Name	User ID	File Type	File Name	Description	Upload Date
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No Records Found



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Prescribed Milestones Narrative Text

Milestone Name	Narrative Text
All PPS providers must be included in the Integrated Delivery System. The IDS should include all medical, behavioral, post-acute, long-term care, and community-based service providers within the PPS network; additionally, the IDS structure must include payers and social service organizations, as necessary to support its strategy.	
Utilize partnering HH and ACO population health management systems and capabilities to implement the PPS' strategy towards evolving into an IDS.	
Ensure patients receive appropriate health care and community support, including medical and behavioral health, post-acute care, long term care and public health services.	
Ensure that all PPS safety net providers are actively sharing EHR systems with local health information exchange/RHIO/SHIN-NY and sharing health information among clinical partners, including directed exchange (secure messaging), alerts and patient record look up, by the end of Demonstration Year (DY) 3.	
Ensure that EHR systems used by participating safety net providers meet Meaningful Use and PCMH Level 3 standards and/or APCM by the end of Demonstration Year 3.	
Perform population health management by actively using EHRs and other IT platforms, including use of targeted patient registries, for all participating safety net providers.	
Achieve 2014 Level 3 PCMH primary care certification and/or meet state-determined criteria for Advanced Primary Care Models for all eligible participating PCPs, expand access to primary care providers, and meet EHR Meaningful Use standards by the end of DY 3.	
Contract with Medicaid Managed Care Organizations and other payers, as appropriate, as an integrated system and establish value-based payment arrangements.	
Establish monthly meetings with Medicaid MCOs to discuss utilization trends, performance issues, and payment reform.	
Re-enforce the transition towards value-based payment reform by aligning provider compensation to patient outcomes.	
Engage patients in the integrated delivery system through outreach and navigation activities, leveraging community health workers, peers, and culturally competent community-based organizations, as appropriate.	



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Milestone Review Status

Milestone #	Review Status	IA Formal Comments
Milestone #1	Pass & Ongoing	
Milestone #2	Pass & Ongoing	
Milestone #3	Pass & Ongoing	
Milestone #4	Pass & Ongoing	
Milestone #5	Pass & Ongoing	
Milestone #6	Pass & Ongoing	
Milestone #7	Pass & Ongoing	
Milestone #8	Pass & Ongoing	
Milestone #9	Pass & Ongoing	
Milestone #10	Pass & Ongoing	
Milestone #11	Pass & Ongoing	



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✔ IPQR Module 2.a.i.3 - PPS Defined Milestones

Instructions :

Please provide updates to baseline reporting on status, target dates, and work breakdown tasks for PPS-defined milestones.

Milestone/Task Name	Status	Description	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
Milestone Mid Point Assessment	Completed	Mid Point Assessment	06/30/2016	06/30/2016	06/30/2016	06/30/2016	06/30/2016	DY2 Q1

PPS Defined Milestones Current File Uploads

Milestone Name	User ID	File Type	File Name	Description	Upload Date
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No Records Found

PPS Defined Milestones Narrative Text

Milestone Name	Narrative Text
Mid Point Assessment	



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IPQR Module 2.a.i.4 - IA Monitoring

Instructions :



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Project 2.a.iii – Health Home At-Risk Intervention Program: Proactive management of higher risk patients not currently eligible for Health Homes through access to high quality primary care and support services

✓ IPQR Module 2.a.iii.1 - Major Risks to Implementation and Mitigation Strategies

Instructions :

Please describe what the major risks are for this project, as well as the actions you plan to take to mitigate them.

- #1- Dec. 2014 commitments were based on our then current understanding of definitions and specifications. Subsequent or future changes, e.g. for an activated patient, may substantially affect our ability to meet targets. We will mitigate this risk by respectfully raising concerns and issues relevant to our performance.
- #2- To satisfy PPS speed and scale commitments providers must meet project requirements by a certain date. However, the appropriate role of any participant may vary by specialty, setting and provider type and we risk having based our commitments on a view of provider roles not fully aligned with the view of the IA. To mitigate this risk we describe our assumptions: Providers will assume leading, secondary or supporting roles as appropriate. Leading participants will satisfy all project requirements while participants in secondary or supporting roles will satisfy a role specific subset of requirements. A related risk relates to our view that hospitals are important participants for the success of this project but were an omitted type in the application, we therefore included hospitals in our count for "all other."
- #3- This project requires PCMH/APCM recognition for PCPs. The number required was based on NYS criteria which included some not eligible for PCMH/APCM, e.g. Hospitalists. To mitigate the risk of falling short, we will encourage other PCPs to join our PPS and will work with NYS on requirements for those not eligible for PCMH/APCM.
- #4- This project requires the patient care team use Health Information Exchange (HIE) to share information and make referrals. We plan to satisfy this requirement by connecting providers with the SHIN_NY through Qualified Entity (QE) enabled HIE. There is significant risk the QE may not be able to support this requirement, and/or that some providers may not be able to meet the aggressive time frame of this project. To mitigate the risk we continue to work closely with our local QE, PCPs and Health Homes.
- #5- For all projects there is a risk of poor alignment of the population of patients attributed to the PPS through the NYS algorithm based on past experience and the population of current Medicaid patients treated by PPS partners. To mitigate this risk our PPS will advocate for modifications to the attribution algorithm that will, overtime, lead to a closer fit between the set of patients attributed to a PPS and the set of patients treated by PPS partners.
- #6- This project shares risks with other projects and work streams: A risk that practices will be overwhelmed by the volume of guidelines, policies and training related to DSRIP which will be mitigated by support from PMO staff and by setting reasonable and staged due dates for milestones. Project speed and scale commitments were made before contracts with partners were executed and before any integrated PPS infrastructure was in place. To mitigate the risk of falling short, we are developing a two stage process for collecting data on engaged patients taking into account prohibitions on collecting PHI prior to meeting requirements for IT security, patient consent and contractual agreements. A risk that relying solely on data from NYS through MAPP the PPS will not have information needed to meet the needs of every Medicaid patient served by PPS providers, including those not "attributed" to the PPS. To mitigate this risk, we are exploring HIPAA compliant possibilities for collecting data on the broader



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population served by the partner organizations in our PPS. An associated risk is that our IT roadmap assumes maximization of the DOH-supplied MAPP portal and analytics, which will not support inclusion of a broader data set. Accordingly, our IT and IDS strategies include transitioning to PPS based project management, analytics, and care management platforms.



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✔ IPQR Module 2.a.iii.2 - Patient Engagement Speed

Instructions :

Enter the number of patients actively engaged through the current quarter. The number entered into the "Quarterly Update" area needs to reflect the cumulative method of counting within a DSRIP year. For example, the number reported in this field for Q4 should include patients previously reported in Q3 plus new patients engaged in Q4. Any explanations regarding altered or missed patient commitments must be included within the narrative box, not as text within uploaded documentation.

Benchmarks	
Actively Engaged Speed	Actively Engaged Scale
DY3,Q4	11,000

	Year,Quarter	DY2,Q1	DY2,Q2	DY2,Q3	DY2,Q4
PPS Reported	Baseline Commitment	330	2,200	2,750	5,500
	Quarterly Update	650	2,030	0	0
	Percent(%) of Commitment	196.97%	92.27%	0.00%	0.00%
IA Approved	Quarterly Update	0	2,030	0	0
	Percent(%) of Commitment	0.00%	92.27%	0.00%	0.00%

⚠ Warning: PPS Reported - Please note that your patients engaged to date (2,030) does not meet your committed amount (2,200) for 'DY2,Q2'

Current File Uploads

User ID	File Type	File Name	File Description	Upload Date
nbajaj	Other	21_DY2Q2_PROJ2aiii_MDL2aiii2_PES_OTH_20160930_DY2Q2_Final_2aiii_HHAR_Roster_20161027_7441.xlsx	Actively engaged patient file	10/28/2016 09:55 PM

Narrative Text :

For PPS to provide additional context regarding progress and/or updates to IA.

Module Review Status

Review Status	IA Formal Comments
Pass & Ongoing	



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✅ IPQR Module 2.a.iii.3 - Prescribed Milestones

Instructions :

Please provide updates to baseline reporting on status, target dates, and work breakdown tasks for prescribed milestones. For milestones that are due and completed within the reporting period, documentation is required to provide evidence of project requirement achievement. Any explanations regarding altered or missed provider commitments should be included within the narrative box, not as text within uploaded documentation.

Project Requirements (Milestone/Task Name)	Prescribed Due Date	Reporting Level	Provider Type	Status	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
Milestone #1 Develop a Health Home At-Risk Intervention Program, utilizing participating HHs as well as PCMH/APC PCPs in care coordination within the program.	DY2 Q4	Project	N/A	In Progress	06/30/2015	03/31/2017	06/30/2015	03/31/2017	03/31/2017	DY2 Q4
Task A clear strategic plan is in place which includes, at a minimum: - Definition of the Health Home At-Risk Intervention Program - Development of comprehensive care management plan, with definition of roles of PCMH/APC PCPs and HHs		Project		In Progress	06/30/2015	03/31/2017	06/30/2015	03/31/2017	03/31/2017	DY2 Q4
Task Step 1. In consultation with partner organizations (including health homes and case management agencies) and the Health Home at Risk Project Advisory Quality Committee (HHPAQC, a workgroup of the WMC PPS Quality Committee), explore models for implementing a health home at risk intervention program. attributed to our PPS. DY1, Q2		Project		Completed	06/30/2015	12/31/2015	06/30/2015	12/31/2015	12/31/2015	DY1 Q3
Task Step 2. Convene HHPAQC to review and discuss the candidate care management plan tools and components and the roles and responsibilities of both health homes and primary care providers in the health home at risk project.		Project		Completed	06/30/2015	03/31/2016	06/30/2015	03/31/2016	03/31/2016	DY1 Q4
Task Step 3. In consultation with PMO and HHPAQC develop staffing, training and implementation plan including roles of PCMH PCPs and HHs.		Project		Completed	05/18/2016	09/30/2016	05/18/2016	09/30/2016	09/30/2016	DY2 Q2
Task Step 4. Partner feedback will be solicited. Based on lessons learned and feedback from Partners and local deployment workgroups, the HHPAQC and/or the Quality Steering Committee and/or its workgroups will review and adjust training materials/ best practices/ protocols/ guidelines/standards and further implementation plans in consultation with PMO staff.		Project		In Progress	08/10/2016	03/31/2017	08/10/2016	03/31/2017	03/31/2017	DY2 Q4
Milestone #2 Ensure all eligible primary care providers participating in the	DY3 Q4	Project	N/A	In Progress	05/15/2015	03/31/2018	05/15/2015	03/31/2018	03/31/2018	DY3 Q4



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Project Requirements (Milestone/Task Name)	Prescribed Due Date	Reporting Level	Provider Type	Status	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
project meet NCQA (2011) accredited Patient Centered Medical Home, Level 3 standards and will achieve NCQA 2014 Level 3 PCMH and Advanced Primary Care accreditation by Demonstration Year (DY) 3.										
Task All eligible practices meet NCQA 2014 Level 3 PCMH and APCM standards		Provider	Practitioner - Primary Care Provider (PCP)	In Progress	11/15/2015	03/31/2018	11/15/2015	03/31/2018	03/31/2018	DY3 Q4
Task Step 1. WMC PPS issues RFP for vendor to do a PCMH or APC model readiness assessment.		Project		Completed	05/15/2015	07/01/2015	05/15/2015	07/01/2015	09/30/2015	DY1 Q2
Task Step 2. WMC PPS establishes local deployment councils to serve as local PPS contacts for network partners engaging in PCMH.		Project		Completed	12/31/2015	03/31/2016	12/31/2015	03/31/2016	03/31/2016	DY1 Q4
Task Step 3. WMC PPS completes current state analysis of network partners; included will be determination as to eligibility for PCMH or APC based on practice characteristics primary care provider type, as well as current PCMH or APC certification if any and EHR and MU capabilities.		Project		Completed	09/01/2015	03/31/2016	09/01/2015	03/31/2016	03/31/2016	DY1 Q4
Task Step 4. WMC PPS working with PCMH/APC practice transformation vendor creates action plan for PCMH/APC eligible organizations as appropriate based on their particular gaps so as to enable them to close gaps in processes and services.		Project		In Progress	05/18/2016	12/31/2017	05/18/2016	12/31/2017	12/31/2017	DY3 Q3
Milestone #3 Ensure that all participating safety net providers are actively sharing EHR systems with local health information exchange/RHIO/SHIN-NY and sharing health information among clinical partners, including direct exchange (secure messaging), alerts and patient record look up.	DY3 Q4	Project	N/A	In Progress	08/08/2015	03/31/2018	08/08/2015	03/31/2018	03/31/2018	DY3 Q4
Task EHR meets connectivity to RHIO's HIE and SHIN-NY requirements.		Provider	Safety Net Practitioner - Primary Care Provider (PCP)	In Progress	08/08/2015	03/31/2018	08/08/2015	03/31/2018	03/31/2018	DY3 Q4
Task EHR meets connectivity to RHIO's HIE and SHIN-NY requirements.		Provider	Safety Net Practitioner - Non-Primary Care Provider (PCP)	In Progress	08/08/2015	03/31/2018	08/08/2015	03/31/2018	03/31/2018	DY3 Q4
Task EHR meets connectivity to RHIO's HIE and SHIN-NY requirements.		Provider	Safety Net Case Management / Health Home	In Progress	08/08/2015	03/31/2018	08/08/2015	03/31/2018	03/31/2018	DY3 Q4
Task PPS uses alerts and secure messaging functionality.		Project		In Progress	08/08/2015	03/31/2018	08/08/2015	03/31/2018	03/31/2018	DY3 Q4



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Project Requirements (Milestone/Task Name)	Prescribed Due Date	Reporting Level	Provider Type	Status	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
Task Step 1. WMC PPS in coordination with QE, establishes preliminary plan to connect network partners to RHIO.		Project		Completed	08/08/2015	06/30/2016	08/08/2015	06/30/2016	06/30/2016	DY2 Q1
Task Step 2. WMC PPS completes current state analysis of current EHR based connections to RHIO.		Project		Completed	08/08/2015	03/31/2016	08/08/2015	03/31/2016	03/31/2016	DY1 Q4
Task Step 3. PPS reviews and finalizes action plan.		Project		Completed	01/01/2016	03/31/2016	01/01/2016	03/31/2016	03/31/2016	DY1 Q4
Task Step 4. Plan phased implementation for network rollout.		Project		In Progress	03/31/2016	06/30/2017	03/31/2016	06/30/2017	06/30/2017	DY3 Q1
Task Step 5. As RHIO alert and secure messaging functionality is established and rolled out, WMC PPS will provide technical support and training to network partners activate functionality.		Project		In Progress	06/30/2016	03/31/2018	06/30/2016	03/31/2018	03/31/2018	DY3 Q4
Milestone #4 Ensure that EHR systems used by participating safety net providers meet Meaningful Use and PCMH Level 3 standards and/or APCM.	DY3 Q4	Project	N/A	In Progress	08/10/2015	03/31/2018	08/10/2015	03/31/2018	03/31/2018	DY3 Q4
Task EHR meets Meaningful Use Stage 2 CMS requirements (Note: any/all MU requirements adjusted by CMS will be incorporated into the assessment criteria).		Project		In Progress	08/10/2015	03/31/2018	08/10/2015	03/31/2018	03/31/2018	DY3 Q4
Task PPS has achieved NCQA 2014 Level 3 PCMH standards and/or APCM.		Provider	Safety Net Practitioner - Primary Care Provider (PCP)	In Progress	08/10/2015	03/31/2018	08/10/2015	03/31/2018	03/31/2018	DY3 Q4
Task Step 1. WMC PPS completes current state analysis of network partners; included will be determination as to eligibility for PCMH/APC based on primary care provider type, as well as current PCMH/APC certification if any and EHR and MU capabilities.		Project		Completed	08/10/2015	03/31/2016	08/10/2015	03/31/2016	03/31/2016	DY1 Q4
Task Step 2. WMC PPS creates and implement mechanism to track EHR, MU, and PCMH/APC status for each network provider.		Project		In Progress	08/17/2016	03/31/2018	08/17/2016	03/31/2018	03/31/2018	DY3 Q4
Task Step 3. As detailed in Milestone 2, Step 4 of this project (2.a.iii), the WMC PPS working with the PCMH/APC practice transformation vendor creates an action plan for PCMH eligible organizations as appropriate based on their particular gaps so as to enable them to close gaps in processes and services. This includes technical assistance from the vendor to assist practices		Project		In Progress	08/17/2016	03/31/2018	08/17/2016	03/31/2018	03/31/2018	DY3 Q4



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in achieving MU stage 2 CMS requirements and NCQA Level 3 PCMH standards.										
Milestone #5 Perform population health management by actively using EHRs and other IT platforms, including use of targeted patient registries, for all participating safety net providers.	DY3 Q4	Project	N/A	In Progress	08/08/2015	03/31/2018	08/08/2015	03/31/2018	03/31/2018	DY3 Q4
Task PPS identifies targeted patients through patient registries and is able to track actively engaged patients for project milestone reporting.		Project		In Progress	10/01/2015	03/31/2017	10/01/2015	03/31/2017	03/31/2017	DY2 Q4
Task Step 1. WMC PPS implements interim reporting tool for DSRIP milestone reporting and engaged patient tracking taking into account all project compliant services delivered during DY1.		Project		Completed	08/08/2015	03/31/2016	08/08/2015	03/31/2016	03/31/2016	DY1 Q4
Task Step 2. Define functional reporting requirements for Health home at Risk project.		Project		Completed	05/18/2016	06/30/2016	05/18/2016	06/30/2016	06/30/2016	DY2 Q1
Task Step 3. WMC PPS creates roadmap for data sharing and reporting.		Project		Completed	08/10/2016	09/30/2016	08/10/2016	09/30/2016	09/30/2016	DY2 Q2
Task Step 4. Report and track actively engaged patients.		Project		Not Started	11/16/2016	03/31/2018	11/16/2016	03/31/2018	03/31/2018	DY3 Q4
Milestone #6 Develop a comprehensive care management plan for each patient to engage him/her in care and to reduce patient risk factors.	DY3 Q4	Project	N/A	In Progress	04/01/2015	03/31/2018	04/01/2015	03/31/2018	03/31/2018	DY3 Q4
Task Procedures to engage at-risk patients with care management plan instituted.		Project		In Progress	04/01/2015	03/31/2018	04/01/2015	03/31/2018	03/31/2018	DY3 Q4
Task Step 1. In consultation with partner organizations and the Health Home at Risk Project Advisory Quality Committee (HHPAQC, a workgroup of the WMC PPS Quality Committee), identify evidence based literature and best practices for candidate care management plans, tools, components.		Project		Completed	09/10/2015	12/31/2015	09/10/2015	12/31/2015	12/31/2015	DY1 Q3
Task Step 2. Convene Health Home at Risk Project Advisory Quality Committee (HHPAQC) to review and discuss the candidate care management plan tools and components.		Project		Completed	11/05/2015	03/31/2016	11/05/2015	03/31/2016	03/31/2016	DY1 Q4
Task Step 3. In consultation with PMO and HHPAQC develop staffing,		Project		Completed	05/18/2016	09/30/2016	05/18/2016	09/30/2016	09/30/2016	DY2 Q2



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training and implementation plan including roles of PCMH PCPs and HHS.										
Task Step 4. In consultation with partner organizations and PMO the HHPAQ will identify or develop metrics to assess success of project implementation.		Project		In Progress	08/10/2016	06/30/2017	08/10/2016	06/30/2017	06/30/2017	DY3 Q1
Task Step 5. Partner feedback will be solicited. Based on lessons learned and feedback from Partners and local deployment workgroups, the HHPAQ and/or the Quality Steering Committee and/or its workgroups will review and adjust training materials/ best practices/ protocols/ guidelines/standards and further implementation plans in consultation with PMO staff.		Project		Not Started	11/30/2017	03/31/2018	11/30/2017	03/31/2018	03/31/2018	DY3 Q4
Milestone #7 Establish partnerships between primary care providers and the local Health Home for care management services. This plan should clearly delineate roles and responsibilities for both parties.	DY2 Q4	Project	N/A	In Progress	09/15/2015	03/31/2017	09/15/2015	03/31/2017	03/31/2017	DY2 Q4
Task Each identified PCP establish partnerships with the local Health Home for care management services.		Provider	Practitioner - Primary Care Provider (PCP)	In Progress	09/15/2015	03/31/2017	09/15/2015	03/31/2017	03/31/2017	DY2 Q4
Task Each identified PCP establish partnerships with the local Health Home for care management services.		Provider	Case Management / Health Home	In Progress	09/15/2015	03/31/2017	09/15/2015	03/31/2017	03/31/2017	DY2 Q4
Task Step 1. In consultation with partner organizations and the Health Home at Risk Project Advisory Quality Committee (a workgroup of the WMC PPS Quality Committee), identify appropriate Health Home partners to provide care management services.		Project		Completed	09/15/2015	12/31/2015	09/15/2015	12/31/2015	12/31/2015	DY1 Q3
Task Step 2. Convene Health Home at Risk Project Advisory Committee to review and discuss the roles and responsibilities of both health homes and primary care providers in the health home at risk project.		Project		Completed	11/05/2015	03/31/2016	11/05/2015	03/31/2016	03/31/2016	DY1 Q4
Task Step 3. Explore successful models for information sharing between PCPs and Health Homes.		Project		In Progress	05/10/2016	03/31/2017	05/10/2016	03/31/2017	03/31/2017	DY2 Q4
Milestone #8 Establish partnerships between the primary care providers, in concert with the Health Home, with network resources for needed services. Where necessary, the provider will work with local government units (such as SPOAs and public health	DY2 Q4	Project	N/A	In Progress	08/08/2015	03/31/2017	08/08/2015	03/31/2017	03/31/2017	DY2 Q4



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Project Requirements (Milestone/Task Name)	Prescribed Due Date	Reporting Level	Provider Type	Status	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
departments).										
Task PPS has established partnerships to medical, behavioral health, and social services.		Provider	Practitioner - Primary Care Provider (PCP)	In Progress	11/05/2015	03/31/2017	11/05/2015	03/31/2017	03/31/2017	DY2 Q4
Task PPS has established partnerships to medical, behavioral health, and social services.		Provider	Case Management / Health Home	In Progress	11/05/2015	03/31/2017	11/05/2015	03/31/2017	03/31/2017	DY2 Q4
Task PPS uses EHRs and HIE system to facilitate and document partnerships with needed services.		Project		Not Started	11/30/2016	03/31/2017	11/30/2016	03/31/2017	03/31/2017	DY2 Q4
Task Step 1. Meet with Health Homes to assess capacity and links to other care providers: medical, behavioral health, social services.		Project		Completed	08/08/2015	06/30/2016	08/08/2015	06/30/2016	06/30/2016	DY2 Q1
Task Step 2. Meet with partners to share experiences and identify gaps and opportunities.		Project		Completed	11/05/2015	03/31/2016	11/05/2015	03/31/2016	03/31/2016	DY1 Q4
Task Step 3. Assess network to confirm specialties and provider types for ability to exchange information, links to care management including Health Homes and links to social services.		Project		Completed	08/08/2015	03/31/2016	08/08/2015	03/31/2016	03/31/2016	DY1 Q4
Task Step 4. Identify by provider type and project role the clinical information to be shared among providers		Project		Completed	02/10/2016	06/30/2016	02/10/2016	06/30/2016	06/30/2016	DY2 Q1
Task Step 5. Create roadmap for data sharing and reporting		Project		Completed	02/10/2016	06/30/2016	02/10/2016	06/30/2016	06/30/2016	DY2 Q1
Task Step 6. Plan training for appropriate partners and staff		Project		In Progress	05/18/2016	03/31/2017	05/18/2016	03/31/2017	03/31/2017	DY2 Q4
Milestone #9 Implement evidence-based practice guidelines to address risk factor reduction as well as to ensure appropriate management of chronic diseases. Develop educational materials consistent with cultural and linguistic needs of the population.	DY2 Q4	Project	N/A	In Progress	11/05/2015	03/31/2017	11/05/2015	03/31/2017	03/31/2017	DY2 Q4
Task PPS has adopted evidence-based practice guidelines for management of chronic conditions. Chronic condition appropriate evidence-based practice guidelines developed and process implemented.		Project		In Progress	11/05/2015	12/31/2016	11/05/2015	12/31/2016	12/31/2016	DY2 Q3
Task Regularly scheduled formal meetings are held to develop collaborative evidence-based care practices.		Project		Completed	02/17/2016	06/30/2016	02/17/2016	06/30/2016	06/30/2016	DY2 Q1
Task		Project		In Progress	11/05/2015	12/31/2016	11/05/2015	12/31/2016	12/31/2016	DY2 Q3



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Project Requirements (Milestone/Task Name)	Prescribed Due Date	Reporting Level	Provider Type	Status	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
PPS has included social services agencies in development of risk reduction and care practice guidelines.										
Task Culturally-competent educational materials have been developed to promote management and prevention of chronic diseases.		Project		In Progress	08/17/2016	03/31/2017	08/17/2016	03/31/2017	03/31/2017	DY2 Q4
Task Step 1. In consultation with partner organizations and the Health Home at Risk Project Advisory Quality Committee (HHPAQC, a workgroup of the WMC PPS Quality Committee), identify appropriate evidence based literature and best practices addressing risk factor reduction, care engagement, and chronic disease management.		Project		Completed	11/05/2015	03/31/2016	11/05/2015	03/31/2016	03/31/2016	DY1 Q4
Task Step 2. Convene the HHPAQC to review and discuss the candidate best practices/protocols/guidelines/standards. The HHPAQC includes clinical leaders from partner organizations and other stakeholder including social service agencies representing a range of credentials and experience relevant to the project.		Project		Completed	02/17/2016	06/30/2016	02/17/2016	06/30/2016	06/30/2016	DY2 Q1
Task Step 3. The Cultural Competency/Health Literacy workgroup, a subset of the Workforce Committee, is charged with identification of evidence-based clinical training and educational materials that takes into consideration disease risk factors for sub populations based on race, ethnicity, disability, and behavioral health challenges. This workgroup will suggest approaches for patient self management of disease risk factors that are culturally appropriate and will review these with WMC PPS quality steering committee and its workgroups		Project		In Progress	11/05/2015	11/30/2016	11/05/2015	11/30/2016	12/31/2016	DY2 Q3
Task Step 4. Plan phased roll out of culturally competent materials adapted to local considerations.		Project		Not Started	11/30/2016	03/31/2017	11/30/2016	03/31/2017	03/31/2017	DY2 Q4

Prescribed Milestones Current File Uploads

Milestone Name	User ID	File Type	File Name	Description	Upload Date
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No Records Found



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Prescribed Milestones Narrative Text

Milestone Name	Narrative Text
Develop a Health Home At-Risk Intervention Program, utilizing participating HHs as well as PCMH/APC PCPs in care coordination within the program.	
Ensure all eligible primary care providers participating in the project meet NCQA (2011) accredited Patient Centered Medical Home, Level 3 standards and will achieve NCQA 2014 Level 3 PCMH and Advanced Primary Care accreditation by Demonstration Year (DY) 3.	
Ensure that all participating safety net providers are actively sharing EHR systems with local health information exchange/RHIO/SHIN-NY and sharing health information among clinical partners, including direct exchange (secure messaging), alerts and patient record look up.	
Ensure that EHR systems used by participating safety net providers meet Meaningful Use and PCMH Level 3 standards and/or APCM.	
Perform population health management by actively using EHRs and other IT platforms, including use of targeted patient registries, for all participating safety net providers.	
Develop a comprehensive care management plan for each patient to engage him/her in care and to reduce patient risk factors.	
Establish partnerships between primary care providers and the local Health Home for care management services. This plan should clearly delineate roles and responsibilities for both parties.	
Establish partnerships between the primary care providers, in concert with the Health Home, with network resources for needed services. Where necessary, the provider will work with local government units (such as SPOAs and public health departments).	
Implement evidence-based practice guidelines to address risk factor reduction as well as to ensure appropriate management of chronic diseases. Develop educational materials consistent with cultural and linguistic needs of the population.	

Milestone Review Status

Milestone #	Review Status	IA Formal Comments
Milestone #1	Pass & Ongoing	
Milestone #2	Pass & Ongoing	
Milestone #3	Pass & Ongoing	
Milestone #4	Pass & Ongoing	



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Milestone Review Status

Milestone #	Review Status	IA Formal Comments
Milestone #5	Pass & Ongoing	
Milestone #6	Pass & Ongoing	
Milestone #7	Pass & Ongoing	
Milestone #8	Pass & Ongoing	
Milestone #9	Pass & Ongoing	



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✔ IPQR Module 2.a.iii.4 - PPS Defined Milestones

Instructions :

Please provide updates to baseline reporting on status, target dates, and work breakdown tasks for PPS-defined milestones.

Milestone/Task Name	Status	Description	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
Milestone Mid-Point Assessment	Completed	Mid-Point Assessment	06/30/2016	06/30/2016	06/30/2016	06/30/2016	06/30/2016	DY2 Q1

PPS Defined Milestones Current File Uploads

Milestone Name	User ID	File Type	File Name	Description	Upload Date
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No Records Found

PPS Defined Milestones Narrative Text

Milestone Name	Narrative Text
Mid-Point Assessment	



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IPQR Module 2.a.iii.5 - IA Monitoring

Instructions :



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Project 2.a.iv – Create a medical village using existing hospital infrastructure

✓ IPQR Module 2.a.iv.1 - Major Risks to Implementation and Mitigation Strategies

Instructions :

Please describe what the major risks are for this project, as well as the actions you plan to take to mitigate them.

Both BSCH and HealthAlliance face conversion costs and funding challenges, potential disruptions in care delivery during the transition period, and workforce training and redeployment considerations. Specifically, the date for which capital projects are approved and receipt for total monies requested pose significant risks.

To contain costs, BSCH will utilize internal and community resources to further develop urgent care in the ED, outpatient psychiatric services, and rehabilitation, laboratory, radiology and surgical services for outpatients. BSCH will provide community education space to minimize costs and maximize usage for services such as smoking cessation and diabetes education, and nutrition and fitness programs.

To fund infrastructure development, BSCH and HealthAlliance did apply for the Capital Restructuring Financing Program, new market tax credits, foundation funding for capital and VAP funding for operating losses. Both Medical Villages will also attempt to offset losses through expansion and/or consolidation of outpatient services—including laboratory, behavioral health, diagnostic radiology, and ambulatory surgery.

Medical Village development requires facility changes, closures, and creation of new services that shift patterns of care. Patients, out of habit, may arrive at the wrong location. To mitigate potential disruptions in care delivery, BSCH and HealthAlliance are conducting comprehensive community engagement and planning to identify needs, assets, health behavior and utilization patterns and perceptions. BSCH and HealthAlliance will continue efforts to increase awareness of and promote access to the new services. Dedicated outreach programs will focus on identified health needs of the community and include comprehensive marketing and communication efforts.

Rebalancing health delivery to focus on primary and ambulatory care will result in staffing growth in certain job categories (e.g., outpatient, care management, community health workers) and staffing reductions in some inpatient units and support services. Our PPS is committed to retaining/retraining/redeploying impacted staff to meet the skill-mix required to maintain employment or gain skills for new positions. This includes working with our labor organizations and local educational institutions to access retraining resources for both new positions and for at-risk workers.

To aid the development of an effective workforce strategy, BSCH and HealthAlliance will create a detailed timeline documenting the specifics of bed reduction and rationale.



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✔ IPQR Module 2.a.iv.2 - Patient Engagement Speed

Instructions :

Enter the number of patients actively engaged through the current quarter. The number entered into the "Quarterly Update" area needs to reflect the cumulative method of counting within a DSRIP year. For example, the number reported in this field for Q4 should include patients previously reported in Q3 plus new patients engaged in Q4. Any explanations regarding altered or missed patient commitments must be included within the narrative box, not as text within uploaded documentation.

Benchmarks	
Actively Engaged Speed	Actively Engaged Scale
DY4,Q4	6,600

	Year,Quarter	DY2,Q1	DY2,Q2	DY2,Q3	DY2,Q4
PPS Reported	Baseline Commitment	0	1,210	0	3,300
	Quarterly Update	261	1,390	0	0
	Percent(%) of Commitment		114.88%		0.00%
IA Approved	Quarterly Update	0	1,390	0	0
	Percent(%) of Commitment		114.88%		0.00%

Current File Uploads

User ID	File Type	File Name	File Description	Upload Date
nbajaj	Documentation/Certification	21_DY2Q2_PROJ2aiv_MDL2aiv2_PES_DOC_20160930_DY2Q2_Final_2aiv_MedVillage_Roster_20161027_7442.xlsx	Patient Engagement Speed numbers for 2aiv	10/28/2016 09:59 PM

Narrative Text :

For PPS to provide additional context regarding progress and/or updates to IA.

Module Review Status

Review Status	IA Formal Comments
Pass & Ongoing	



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✔ IPQR Module 2.a.iv.3 - Prescribed Milestones

Instructions :

Please provide updates to baseline reporting on status, target dates, and work breakdown tasks for prescribed milestones. For milestones that are due and completed within the reporting period, documentation is required to provide evidence of project requirement achievement. Any explanations regarding altered or missed provider commitments should be included within the narrative box, not as text within uploaded documentation.

Project Requirements (Milestone/Task Name)	Prescribed Due Date	Reporting Level	Provider Type	Status	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
Milestone #1 Convert outdated or unneeded hospital capacity into an outpatient services center, stand-alone emergency department/urgent care center or other healthcare-related purpose.	DY4 Q4	Project	N/A	In Progress	04/01/2015	03/31/2019	04/01/2015	03/31/2019	03/31/2019	DY4 Q4
Task A strategic plan is in place which includes, at a minimum: - Definition of services to be provided in medical village and justification based on CNA - Plan for transition of inpatient capacity - Description of process to engage community stakeholders - Description of any required capital improvements and physical location of the medical village - Plan for marketing and promotion of the medical village and consumer education regarding access to medical village services		Project		In Progress	04/01/2015	03/31/2019	04/01/2015	03/31/2019	03/31/2019	DY4 Q4
Task Project must reflect community involvement in the development and the specific activities that will be undertaken during the project term.		Project		In Progress	04/01/2015	03/31/2019	04/01/2015	03/31/2019	03/31/2019	DY4 Q4
Task Step 1. Establish a Medical Village Project Quality Advisory Committee that includes representatives from BSCH and HealthAlliance as well as project management from the PMO who will be responsible for monitoring and reporting on the progress of the WMC PPS Medical Village Project.		Project		In Progress	04/01/2015	03/31/2019	04/01/2015	03/31/2019	03/31/2019	DY4 Q4
Task Step 2. Review community health assessments undertaken in Ulster and Orange county as well as CNA conducted by the PPS to determine service needs.		Project		Completed	04/01/2015	11/05/2015	04/01/2015	11/05/2015	12/31/2015	DY1 Q3
Task Step 3. Convene Medical Village Project team to review project plan, implementation timelines and deliverables against submitted capital Restructuring Financing Program submissions.		Project		In Progress	01/01/2016	03/31/2019	01/01/2016	03/31/2019	03/31/2019	DY4 Q4
Task		Project		In Progress	01/01/2016	03/31/2019	01/01/2016	03/31/2019	03/31/2019	DY4 Q4



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Project Requirements (Milestone/Task Name)	Prescribed Due Date	Reporting Level	Provider Type	Status	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
Step 4. Once CRFP is approved, make adjustments to Medical Village Implementation Plan as required.										
Task Step 5. Once CRFP is approved, a plan for marketing and promotion of the medical village and consumer education regarding access to medical village services will be developed.		Project		In Progress	01/01/2016	03/31/2019	01/01/2016	03/31/2019	03/31/2019	DY4 Q4
Task Step 6. Plan community presentations as town hall type review that will be open to neighbors and stakeholders.		Project		In Progress	01/01/2016	03/31/2019	01/01/2016	03/31/2019	03/31/2019	DY4 Q4
Milestone #2 Provide a detailed timeline documenting the specifics of bed reduction and rationale. Specified bed reduction proposed in the project must include active or "staffed" beds.	DY2 Q4	Project	N/A	In Progress	01/01/2016	03/31/2017	01/01/2016	03/31/2017	03/31/2017	DY2 Q4
Task PPS has bed reduction timeline and implementation plan in place with achievable targeted reduction in "staffed" beds.		Project		In Progress	01/01/2016	03/31/2017	01/01/2016	03/31/2017	03/31/2017	DY2 Q4
Task Step 1. Once CRFP is approved, make adjustments to Medical Village Implementation Plan as required and review timeline as it relates to staffed bed reduction.		Project		In Progress	01/01/2016	03/31/2017	01/01/2016	03/31/2017	03/31/2017	DY2 Q4
Task Step 2. Complete and submit Certificate of Need (CON) for bed reduction.		Project		In Progress	01/01/2016	03/31/2017	01/01/2016	03/31/2017	03/31/2017	DY2 Q4
Task Step 3. Once CON approved, maintain baseline bed capacity and periodic progress reports documenting bed reduction.		Project		In Progress	04/01/2016	03/31/2017	04/01/2016	03/31/2017	03/31/2017	DY2 Q4
Milestone #3 Ensure that all eligible participating PCPs meet NCQA 2014 Level 3 PCMH accreditation and/or meet state-determined criteria for Advanced Primary Care Models by the end of DSRIP Year 3.	DY3 Q4	Project	N/A	In Progress	05/15/2015	03/31/2018	05/15/2015	03/31/2018	03/31/2018	DY3 Q4
Task All eligible practices meet NCQA 2014 Level 3 PCMH and/or APCM standards.		Provider	Safety Net Practitioner - Primary Care Provider (PCP)	In Progress	08/08/2015	03/31/2018	08/08/2015	03/31/2018	03/31/2018	DY3 Q4
Task Step 1. WMC PPS issues RFP for vendor to do a PCMH readiness assessment.		Project		Completed	05/15/2015	09/30/2015	05/15/2015	09/30/2015	09/30/2015	DY1 Q2
Task Step 2. WMC PPS establishes local deployment councils to serve as local PPS contacts for network partners engaging in PCMH .		Project		Completed	11/05/2015	06/30/2016	11/05/2015	06/30/2016	06/30/2016	DY2 Q1
Task		Project		Completed	08/08/2015	03/31/2016	08/08/2015	03/31/2016	03/31/2016	DY1 Q4



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Project Requirements (Milestone/Task Name)	Prescribed Due Date	Reporting Level	Provider Type	Status	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
Step 3. WMC PPS completes current state analysis of network partners; included will be determination as to eligibility for PCMH based on primary care provider type, as well as current PCMH certification if any and EHR and MU capabilities.										
Task Step 4. WMC PPS working with PCMH vendor creates action plan for PCMH eligible organizations as appropriate based on their particular gaps so as to enable them to close gaps in processes and services.		Project		Completed	11/05/2015	03/31/2016	11/05/2015	03/31/2016	03/31/2016	DY1 Q4
Milestone #4 Ensure that all safety net providers participating in Medical Villages are actively sharing EHR systems with local health information exchange/RHIO/SHIN-NY and sharing health information among clinical partners, including direct exchange (secure messaging), alerts and patient record look up.	DY4 Q4	Project	N/A	In Progress	08/08/2015	03/31/2018	08/08/2015	03/31/2018	03/31/2018	DY3 Q4
Task EHR meets connectivity to RHIO's HIE and SHIN-NY requirements.		Provider	Safety Net Practitioner - Primary Care Provider (PCP)	In Progress	08/08/2015	03/31/2018	08/08/2015	03/31/2018	03/31/2018	DY3 Q4
Task EHR meets connectivity to RHIO's HIE and SHIN-NY requirements.		Provider	Safety Net Practitioner - Non-Primary Care Provider (PCP)	In Progress	08/08/2015	03/31/2018	08/08/2015	03/31/2018	03/31/2018	DY3 Q4
Task EHR meets connectivity to RHIO's HIE and SHIN-NY requirements.		Provider	Safety Net Hospital	In Progress	08/08/2015	03/31/2018	08/08/2015	03/31/2018	03/31/2018	DY3 Q4
Task EHR meets connectivity to RHIO's HIE and SHIN-NY requirements.		Provider	Safety Net Mental Health	In Progress	08/08/2015	03/31/2018	08/08/2015	03/31/2018	03/31/2018	DY3 Q4
Task Step 1. WMC PPS in coordination with QE, establishes preliminary plan to connect network partners to RHIO.5		Project		Completed	08/08/2015	06/30/2016	08/08/2015	06/30/2016	06/30/2016	DY2 Q1
Task Step 2. WMC PPS completes current state analysis of current EHR based connections to RHIO.		Project		Completed	08/08/2015	03/31/2016	08/08/2015	03/31/2016	03/31/2016	DY1 Q4
Task Step 3. PPS reviews and finalizes action plan.		Project		Completed	01/01/2016	03/31/2016	01/01/2016	03/31/2016	03/31/2016	DY1 Q4
Task Step 4. Identify pilot partner/early adopter sites for QE connection.		Project		Completed	08/15/2015	12/31/2015	08/15/2015	12/31/2015	12/31/2015	DY1 Q3
Task Step 5. In accordance with IT & Systems workstream, obtain PPS Board Approval: Data Security and Confidentiality Plan.		Project		In Progress	08/18/2015	12/31/2016	08/18/2015	12/31/2016	12/31/2016	DY2 Q3



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Project Requirements (Milestone/Task Name)	Prescribed Due Date	Reporting Level	Provider Type	Status	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
Task Step 6. Evaluate lessons learned from initial connections.		Project		Completed	06/30/2016	09/30/2016	06/30/2016	09/30/2016	09/30/2016	DY2 Q2
Task Step 7. Plan phased implementation for network rollout.		Project		Completed	06/30/2016	09/30/2016	06/30/2016	09/30/2016	09/30/2016	DY2 Q2
Task Step 8. Implement Phase 1 of network rollout.		Project		In Progress	09/30/2016	03/31/2017	09/30/2016	03/31/2017	03/31/2017	DY2 Q4
Task Step 9. Implement Phase 2 of network rollout.		Project		Not Started	03/31/2017	03/31/2018	03/31/2017	03/31/2018	03/31/2018	DY3 Q4
Task Step 10. As RHIO alert and secure messaging functionality is established and rolled out, WMC PPS will provide technical support and training to network partners activate functionality.		Project		In Progress	06/30/2016	03/31/2018	06/30/2016	03/31/2018	03/31/2018	DY3 Q4
Milestone #5 Use EHRs and other technical platforms to track all patients engaged in the project.	DY2 Q4	Project	N/A	In Progress	08/08/2015	03/31/2017	08/08/2015	03/31/2017	03/31/2017	DY2 Q4
Task PPS identifies targeted patients and is able to track actively engaged patients for project milestone reporting.		Project		In Progress	08/08/2015	03/31/2017	08/08/2015	03/31/2017	03/31/2017	DY2 Q4
Task Step 1. WMC PPS implements interim reporting tool for DSRIP milestone reporting and engaged patient tracking.		Project		In Progress	08/08/2015	03/31/2017	08/08/2015	03/31/2017	03/31/2017	DY2 Q4
Task Step 2. Identify by provider type and project role the clinical information to be shared among providers. Include in evaluation all the provider types essential to management of EHRs.		Project		Completed	05/10/2016	09/30/2016	05/10/2016	09/30/2016	09/30/2016	DY2 Q2
Task Step 3. WMC PPS creates roadmap for data sharing and reporting to support population health analytics.		Project		In Progress	09/01/2015	12/31/2016	09/01/2015	12/31/2016	12/31/2016	DY2 Q3
Task Step 4. Begin IT based population health reporting.		Project		Not Started	12/31/2016	03/31/2017	12/31/2016	03/31/2017	03/31/2017	DY2 Q4
Milestone #6 Ensure that EHR systems used in Medical Villages meet Meaningful Use Stage 2	DY4 Q4	Project	N/A	In Progress	08/08/2015	03/31/2018	08/08/2015	03/31/2018	03/31/2018	DY3 Q4
Task EHR meets Meaningful Use Stage 2 CMS requirements (Note: any/all MU requirements adjusted by CMS will be incorporated into the assessment criteria).		Project		In Progress	08/08/2015	03/31/2018	08/08/2015	03/31/2018	03/31/2018	DY3 Q4
Task Step 1. WMC PPS completes current state analysis of network partners; included will be determination as to eligibility for PCMH based on primary care provider type, as well as current PCMH certification if any and EHR capabilities.		Project		Completed	08/08/2015	03/31/2016	08/08/2015	03/31/2016	03/31/2016	DY1 Q4

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Task Step 2. WMC PPS creates and implement mechanism to track EHR, MU, and PCMH status for each network provider.		Project		Completed	08/08/2015	03/31/2016	08/08/2015	03/31/2016	03/31/2016	DY1 Q4
Task Step 3. WMC PPS, based on findings of current state assessment finalizes plan for procuring and rolling out certified EHRs.		Project		In Progress	08/08/2015	03/31/2018	08/08/2015	03/31/2018	03/31/2018	DY3 Q4
Milestone #7 Ensure that services which migrate to a different setting or location (clinic, hospitals, etc.) are supported by the comprehensive community needs assessment.	DY2 Q4	Project	N/A	In Progress	04/01/2015	03/31/2017	04/01/2015	03/31/2017	03/31/2017	DY2 Q4
Task Strategy developed for migration of any services to different setting or location (clinic, hospitals, etc.).		Project		In Progress	04/01/2015	03/31/2017	04/01/2015	03/31/2017	03/31/2017	DY2 Q4
Task Step 1. Review Community Needs Assessment to determine migration plan.		Project		Completed	04/01/2015	09/30/2015	04/01/2015	09/30/2015	09/30/2015	DY1 Q2
Task Step 2. Develop guidelines and protocols to ensure appropriate migration.		Project		In Progress	11/05/2015	03/31/2017	11/05/2015	03/31/2017	03/31/2017	DY2 Q4
Task Step 3. Policies and procedures are developed to determine the frequency of updates to guidelines and protocols.		Project		Not Started	02/10/2017	03/31/2017	02/10/2017	03/31/2017	03/31/2017	DY2 Q4

Prescribed Milestones Current File Uploads

Milestone Name	User ID	File Type	File Name	Description	Upload Date
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No Records Found

Prescribed Milestones Narrative Text

Milestone Name	Narrative Text
Convert outdated or unneeded hospital capacity into an outpatient services center, stand-alone emergency department/urgent care center or other healthcare-related purpose.	
Provide a detailed timeline documenting the specifics of bed reduction and rationale. Specified bed reduction proposed in the project must include active or "staffed" beds.	



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Prescribed Milestones Narrative Text

Milestone Name	Narrative Text
Ensure that all eligible participating PCPs meet NCQA 2014 Level 3 PCMH accreditation and/or meet state-determined criteria for Advanced Primary Care Models by the end of DSRIP Year 3.	
Ensure that all safety net providers participating in Medical Villages are actively sharing EHR systems with local health information exchange/RHIO/SHIN-NY and sharing health information among clinical partners, including direct exchange (secure messaging), alerts and patient record look up.	
Use EHRs and other technical platforms to track all patients engaged in the project.	
Ensure that EHR systems used in Medical Villages meet Meaningful Use Stage 2	
Ensure that services which migrate to a different setting or location (clinic, hospitals, etc.) are supported by the comprehensive community needs assessment.	

Milestone Review Status

Milestone #	Review Status	IA Formal Comments
Milestone #1	Pass & Ongoing	
Milestone #2	Pass & Ongoing	
Milestone #3	Pass & Ongoing	
Milestone #4	Pass & Ongoing	
Milestone #5	Pass & Ongoing	
Milestone #6	Pass & Ongoing	
Milestone #7	Pass & Ongoing	



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✔ IPQR Module 2.a.iv.4 - PPS Defined Milestones

Instructions :

Please provide updates to baseline reporting on status, target dates, and work breakdown tasks for PPS-defined milestones.

Milestone/Task Name	Status	Description	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
Milestone Mid-Point Assessment	Completed	Mid-Point Assessment	06/30/2016	06/30/2016	06/30/2016	06/30/2016	06/30/2016	DY2 Q1

PPS Defined Milestones Current File Uploads

Milestone Name	User ID	File Type	File Name	Description	Upload Date
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No Records Found

PPS Defined Milestones Narrative Text

Milestone Name	Narrative Text
Mid-Point Assessment	



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IPQR Module 2.a.iv.5 - IA Monitoring

Instructions :



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Project 2.b.iv – Care transitions intervention model to reduce 30 day readmissions for chronic health conditions

✓ IPQR Module 2.b.iv.1 - Major Risks to Implementation and Mitigation Strategies

Instructions :

Please describe what the major risks are for this project, as well as the actions you plan to take to mitigate them.

#1- Hospitals may be reluctant for care managers not credentialed by the hospital to see patients prior to discharge and HH care managers without nursing/medical backgrounds may not be qualified to evaluate deteriorating medical conditions post-discharge. To mitigate these risks we will explore a hospital or PCP affiliated RN care manager working in tandem with HH colleagues.

#2- This project requires the PPS to coordinate care, share records, determine HH eligibility and notify care managers and PCPs about upcoming discharges. If the admitted patient is not an attributed beneficiary the PPS will not have the benefit of the MAPP tools to meet these requirements. To mitigate this risk we will advocate for PPS notification of hospital admissions without regard to PPS "attribution" and access to PCP and HH assignment for admitted patients not attributed to the PPS.

#3- Dec. 2014 commitments were based on our understanding of definitions and specifications. Subsequent or future changes, e.g. for an activated patient, may substantially affect our ability to meet targets. We will mitigate this risk by respectfully raising concerns and issues.

#4- To satisfy PPS speed and scale commitments providers must meet requirements by a certain date. We are at risk for interpreting that the appropriate role of a participant varies by specialty, setting and provider type and basing our commitments on those roles. To mitigate this risk we describe our assumptions: Providers will assume leading, secondary or supporting roles as appropriate; leading participants will satisfy all project requirements while those in secondary or supporting roles will satisfy only role-applicable milestones.

#5-To meet the requirement for Health Information Exchange (HIE) we plan to connect providers to the SHIN_NY through our Qualified Entity (QE). There is significant risk the QE may not be able to support this requirement or providers may not be able to meet the aggressive time frame. To mitigate risk we will work closely with our QE and partners.

#6- This project shares risks with others: Practices may be overwhelmed by the volume of guidelines, policies and training related to DSRIP, a risk to be mitigated by support from PMO staff and by setting reasonable and staged dates for milestones. Project speed and scale commitments made before executed contracts with partners and PPS infrastructure was in place may be at risk. To mitigate we are developing a two stage process for collecting data on engaged patients taking into account requirements for IT security, patient consent and contractual agreements. Relying solely on data from NYS through MAPP the PPS would not have information needed to meet the needs of Medicaid patients served by PPS providers but not "attributed" to the PPS. To mitigate this risk, we are exploring HIPAA compliant possibilities for collecting data on the broader population served by our partner organizations. An associated risk is that our IT roadmap assumes maximization of the DOH-supplied MAPP portal and analytics, which will not support inclusion of a broader data set. Accordingly, our IT and IDS strategies include transitioning to PPS based project management, analytics, and care management platforms.



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✔ IPQR Module 2.b.iv.2 - Patient Engagement Speed

Instructions :

Enter the number of patients actively engaged through the current quarter. The number entered into the "Quarterly Update" area needs to reflect the cumulative method of counting within a DSRIP year. For example, the number reported in this field for Q4 should include patients previously reported in Q3 plus new patients engaged in Q4. Any explanations regarding altered or missed patient commitments must be included within the narrative box, not as text within uploaded documentation.

Benchmarks	
Actively Engaged Speed	Actively Engaged Scale
DY3,Q4	5,320

	Year,Quarter	DY2,Q1	DY2,Q2	DY2,Q3	DY2,Q4
PPS Reported	Baseline Commitment	285	1,140	1,425	2,660
	Quarterly Update	1,913	4,095	0	0
	Percent(%) of Commitment	671.23%	359.21%	0.00%	0.00%
IA Approved	Quarterly Update	0	4,095	0	0
	Percent(%) of Commitment	0.00%	359.21%	0.00%	0.00%

Current File Uploads

User ID	File Type	File Name	File Description	Upload Date
nbajaj	Other	21_DY2Q2_PROJ2biv_MDL2biv2_PES_OTH_20160930_DY2Q2_Final_2biv_Transitions_Roster_20161027_7443.xlsx	Patient Engagement Speed numbers for 2biv	10/28/2016 10:02 PM

Narrative Text :

For PPS to provide additional context regarding progress and/or updates to IA.

Module Review Status

Review Status	IA Formal Comments
Pass & Ongoing	



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✔ IPQR Module 2.b.iv.3 - Prescribed Milestones

Instructions :

Please provide updates to baseline reporting on status, target dates, and work breakdown tasks for prescribed milestones. For milestones that are due and completed within the reporting period, documentation is required to provide evidence of project requirement achievement. Any explanations regarding altered or missed provider commitments should be included within the narrative box, not as text within uploaded documentation.

Project Requirements (Milestone/Task Name)	Prescribed Due Date	Reporting Level	Provider Type	Status	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
Milestone #1 Develop standardized protocols for a Care Transitions Intervention Model with all participating hospitals, partnering with a home care service or other appropriate community agency.	DY2 Q4	Project	N/A	In Progress	10/14/2015	03/31/2017	10/14/2015	03/31/2017	03/31/2017	DY2 Q4
Task Standardized protocols are in place to manage overall population health and perform as an integrated clinical team are in place.		Project		In Progress	10/14/2015	03/31/2017	10/14/2015	03/31/2017	03/31/2017	DY2 Q4
Task Step 1. In consultation with partner organizations and the Care Transitions Project Advisory Quality Committee (CTPAQC, a workgroup of the WMC PPS Quality Committee), identify appropriate evidence based literature and best practices addressing care transitions.		Project		In Progress	10/14/2015	03/31/2017	10/14/2015	03/31/2017	03/31/2017	DY2 Q4
Task Step 2. Convene the CTPAQC review and discuss the candidate best best practices/protocols/ guidelines/standards. The Care Transitions Project Advisory Quality Committee includes clinical leaders from partner organizations and other stakeholders representing a range of credentials and experience relevant to the project.		Project		Completed	11/05/2015	03/31/2016	11/05/2015	03/31/2016	03/31/2016	DY1 Q4
Task Step 3. Compare status of current practice among participating partners to identified best practices, including current ability of partner hospitals to identify Health Home enrolled or Health Home eligible patients, to notify of planned discharge, to provide a care manager visit with transition services prior to discharge, and to create and share a timely care transition record.		Project		Completed	02/10/2016	06/30/2016	02/10/2016	06/30/2016	06/30/2016	DY2 Q1
Task Step 4. Plan phased roll out of best practices/protocols/ guidelines/standards adapted to local considerations. Protocols will include: notification of early discharge, transmission of a transition care record, facilitation of visit by transition care manager, assessment of Health Home enrollment and or eligibility, notification of MCO and, if applicable, Health Home and		Project		In Progress	08/17/2016	03/31/2017	08/17/2016	03/31/2017	03/31/2017	DY2 Q4



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Project Requirements (Milestone/Task Name)	Prescribed Due Date	Reporting Level	Provider Type	Status	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
will include a 30 day transition period.										
Milestone #2 Engage with the Medicaid Managed Care Organizations and Health Homes to develop transition of care protocols that will ensure appropriate post-discharge protocols are followed.	DY3 Q4	Project	N/A	In Progress	07/01/2015	03/31/2018	07/01/2015	03/31/2018	03/31/2018	DY3 Q4
Task A payment strategy for the transition of care services is developed in concert with Medicaid Managed Care Plans and Health Homes.		Project		In Progress	08/17/2016	03/31/2018	08/17/2016	03/31/2018	03/31/2018	DY3 Q4
Task Coordination of care strategies focused on care transition are in place, in concert with Medicaid Managed Care groups and Health Homes.		Project		In Progress	05/18/2016	03/31/2018	05/18/2016	03/31/2018	03/31/2018	DY3 Q4
Task PPS has protocol and process in place to identify Health-Home eligible patients and link them to services as required under ACA.		Project		In Progress	08/15/2015	03/31/2018	08/15/2015	03/31/2018	03/31/2018	DY3 Q4
Task Step 1. WMC PPS conducts analysis of current practice among participating hospital partners regarding current ability to identify Health Home enrolled or Health Home eligible patients.		Project		Completed	08/15/2015	03/31/2016	08/15/2015	03/31/2016	03/31/2016	DY1 Q4
Task Step 2. In consultation with partner organizations and the CTPAQC the PMO will work with each participating hospital to develop a plan for implementing identification of Health Home enrolled or eligible patients and to link the patient to Health Home services.		Project		In Progress	05/18/2016	03/31/2017	05/18/2016	03/31/2017	03/31/2017	DY2 Q4
Task Step 3. WMC PPS identifies Medicaid Managed Care Organizations (MCOs) and Health Homes (HHs) doing business in our service area whose members and clients are at risk of admission to partner hospitals.		Project		Completed	08/10/2015	09/30/2015	08/10/2015	09/30/2015	09/30/2015	DY1 Q2
Task Step 4. WMC PPS conducts learning sessions for area HH and MCO care managers on the new care transition protocols. See role out of protocols 2biv M1: 8/17/2016-3/31/2017.		Project		In Progress	08/17/2016	03/31/2017	08/17/2016	03/31/2017	03/31/2017	DY2 Q4
Task Step 5. MCOs and HHs are invited to participate in committees, work groups and local deployment councils working on care coordination. WMC PPS seeks to identify a contact person at each MCO who will work with PPS partners to ensure coordination of care management.		Project		Completed	07/01/2015	09/30/2015	07/01/2015	09/30/2015	09/30/2015	DY1 Q2



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Project Requirements (Milestone/Task Name)	Prescribed Due Date	Reporting Level	Provider Type	Status	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
Task Step 6. Work with State organizations such as GNYHA, HANYS, PHSP Coalition and NYS DOH to convene discussion with NY MCOs around DSRIP related issues including successful models for reimbursement for transition services.		Project		In Progress	07/01/2015	03/31/2018	07/01/2015	03/31/2018	03/31/2018	DY3 Q4
Milestone #3 Ensure required social services participate in the project.	DY3 Q4	Project	N/A	In Progress	05/20/2016	03/31/2018	05/20/2016	03/31/2018	03/31/2018	DY3 Q4
Task Required network social services, including medically tailored home food services, are provided in care transitions.		Project		In Progress	05/20/2016	03/31/2018	05/20/2016	03/31/2018	03/31/2018	DY3 Q4
Task Step 1. In collaboration with PPS partners working on community engagement and patient activation, identify local social services, including medically tailored home food services, within the service area of each participating hospital.		Project		Completed	05/20/2016	09/30/2016	05/20/2016	09/30/2016	09/30/2016	DY2 Q2
Task Step 2. In consultation with CBOs, social service agencies, network partners and the CTPQAC, create resource tools including lists of available social services and protocols for making referrals for use by care managers, hospitals, primary care and other network providers.		Project		Not Started	11/18/2016	06/30/2017	11/18/2016	06/30/2017	06/30/2017	DY3 Q1
Task Step 3. Partner feedback will be solicited. Based on lessons learned and feedback from Partners and local deployment workgroups, the CTPAQC and/or the Quality Steering Committee and/or its workgroups will review and adjust training materials/ best practices/ protocols/ guidelines/standards and further implementation plans in consultation with PMO staff.		Project		Not Started	08/16/2017	03/31/2018	08/16/2017	03/31/2018	03/31/2018	DY3 Q4
Milestone #4 Transition of care protocols will include early notification of planned discharges and the ability of the transition care manager to visit the patient in the hospital to develop the transition of care services.	DY2 Q4	Project	N/A	In Progress	05/18/2016	03/31/2017	05/18/2016	03/31/2017	03/31/2017	DY2 Q4
Task Policies and procedures are in place for early notification of planned discharges.		Provider	Practitioner - Primary Care Provider (PCP)	In Progress	08/12/2016	03/31/2017	08/12/2016	03/31/2017	03/31/2017	DY2 Q4
Task Policies and procedures are in place for early notification of planned discharges.		Provider	Practitioner - Non-Primary Care Provider (PCP)	In Progress	08/12/2016	03/31/2017	08/12/2016	03/31/2017	03/31/2017	DY2 Q4
Task Policies and procedures are in place for early notification of		Provider	Hospital	In Progress	08/12/2016	03/31/2017	08/12/2016	03/31/2017	03/31/2017	DY2 Q4



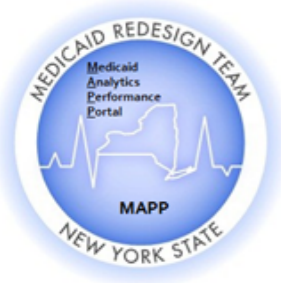
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Project Requirements (Milestone/Task Name)	Prescribed Due Date	Reporting Level	Provider Type	Status	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
planned discharges.										
Task PPS has program in place that allows care managers access to visit patients in the hospital and provide care transition services and advisement.		Project		In Progress	08/12/2016	03/31/2017	08/12/2016	03/31/2017	03/31/2017	DY2 Q4
Task Step 1. WMC PPS completes analysis of current practice among participating hospital partners regarding current ability to notify of planned discharges and provide care manager visit prior to discharge to provide transition services.		Project		Completed	05/18/2016	09/30/2016	05/18/2016	09/30/2016	09/30/2016	DY2 Q2
Task Step 2. In consultation with partner organizations and the CTPAQC the PMO will work with each participating hospital to develop a plan for implementing early notification of planned discharges and care manager visits prior to discharge to provide transition services.		Project		In Progress	08/12/2016	03/31/2017	08/12/2016	03/31/2017	03/31/2017	DY2 Q4
Milestone #5 Protocols will include care record transitions with timely updates provided to the members' providers, particularly primary care provider.	DY2 Q4	Project	N/A	In Progress	08/08/2015	03/31/2017	08/08/2015	03/31/2017	03/31/2017	DY2 Q4
Task Policies and procedures are in place for including care transition plans in patient medical record and ensuring medical record is updated in interoperable EHR or updated in primary care provider record.		Project		In Progress	08/12/2016	03/31/2017	08/12/2016	03/31/2017	03/31/2017	DY2 Q4
Task Step 1. WMC PPS completes current state analysis of current EHR based connections to RHIO.		Project		Completed	08/08/2015	03/31/2016	08/08/2015	03/31/2016	03/31/2016	DY1 Q4
Task Step 2. WMC PPS completes analysis of current practice among participating hospital partners regarding current ability to create and share a timely care transition record.		Project		Completed	05/18/2016	09/30/2016	05/18/2016	09/30/2016	09/30/2016	DY2 Q2
Task Step 3. In consultation with partner organizations and the CTPAQC the PMO will work with each participating hospital to develop a plan for closing gaps to enable the sharing of a care transition plan with primary care practices caring for discharged patients.		Project		In Progress	08/12/2016	03/31/2017	08/12/2016	03/31/2017	03/31/2017	DY2 Q4
Milestone #6 Ensure that a 30-day transition of care period is established.	DY2 Q4	Project	N/A	In Progress	08/17/2016	03/31/2017	08/17/2016	03/31/2017	03/31/2017	DY2 Q4
Task		Project		In Progress	08/17/2016	03/31/2017	08/17/2016	03/31/2017	03/31/2017	DY2 Q4

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Project Requirements (Milestone/Task Name)	Prescribed Due Date	Reporting Level	Provider Type	Status	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
Policies and procedures reflect the requirement that 30 day transition of care period is implemented and utilized.										
Task Step 1. Phased roll out of best practices/protocols/ guidelines/standards will include a 30 day transition period.		Project		In Progress	08/17/2016	03/31/2017	08/17/2016	03/31/2017	03/31/2017	DY2 Q4
Milestone #7 Use EHRs and other technical platforms to track all patients engaged in the project.	DY2 Q4	Project	N/A	In Progress	08/08/2015	03/31/2017	08/08/2015	03/31/2017	03/31/2017	DY2 Q4
Task PPS identifies targeted patients and is able to track actively engaged patients for project milestone reporting.		Project		In Progress	08/08/2015	03/31/2017	08/08/2015	03/31/2017	03/31/2017	DY2 Q4
Task Step 1. WMC PPS implements interim reporting tool for DSRIP milestone reporting and engaged patient tracking tacking into account all project compliant services for DY1.		Project		Completed	08/08/2015	03/31/2016	08/08/2015	03/31/2016	03/31/2016	DY1 Q4
Task Step 2. Define functional reporting requirements for care transition project.		Project		Completed	09/30/2015	06/30/2016	09/30/2015	06/30/2016	06/30/2016	DY2 Q1
Task Step 3. WMC PPS creates roadmap for data sharing and reporting.		Project		In Progress	09/01/2015	12/31/2016	09/01/2015	12/31/2016	12/31/2016	DY2 Q3
Task Step 4. Begin reporting to track all activated patients.		Project		Completed	11/15/2015	09/30/2016	11/15/2015	09/30/2016	09/30/2016	DY2 Q2

Prescribed Milestones Current File Uploads

Milestone Name	User ID	File Type	File Name	Description	Upload Date
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No Records Found

Prescribed Milestones Narrative Text

Milestone Name	Narrative Text
Develop standardized protocols for a Care Transitions Intervention Model with all participating hospitals, partnering with a home care service or other appropriate community agency.	
Engage with the Medicaid Managed Care Organizations and Health Homes to develop transition of care protocols that will ensure appropriate post-discharge protocols are followed.	



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Prescribed Milestones Narrative Text

Milestone Name	Narrative Text
Ensure required social services participate in the project.	
Transition of care protocols will include early notification of planned discharges and the ability of the transition care manager to visit the patient in the hospital to develop the transition of care services.	
Protocols will include care record transitions with timely updates provided to the members' providers, particularly primary care provider.	
Ensure that a 30-day transition of care period is established.	
Use EHRs and other technical platforms to track all patients engaged in the project.	

Milestone Review Status

Milestone #	Review Status	IA Formal Comments
Milestone #1	Pass & Ongoing	
Milestone #2	Pass & Ongoing	
Milestone #3	Pass & Ongoing	
Milestone #4	Pass & Ongoing	
Milestone #5	Pass & Ongoing	
Milestone #6	Pass & Ongoing	
Milestone #7	Pass & Ongoing	



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✔ IPQR Module 2.b.iv.4 - PPS Defined Milestones

Instructions :

Please provide updates to baseline reporting on status, target dates, and work breakdown tasks for PPS-defined milestones.

Milestone/Task Name	Status	Description	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
Milestone Mid-Point Assessment Narrative	Completed	Mid-Point Assessment Narrative	06/30/2016	06/30/2016	06/30/2016	06/30/2016	06/30/2016	DY2 Q1

PPS Defined Milestones Current File Uploads

Milestone Name	User ID	File Type	File Name	Description	Upload Date
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No Records Found

PPS Defined Milestones Narrative Text

Milestone Name	Narrative Text
Mid-Point Assessment Narrative	



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IPQR Module 2.b.iv.5 - IA Monitoring

Instructions :



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Project 2.d.i – Implementation of Patient Activation Activities to Engage, Educate and Integrate the uninsured and low/non-utilizing Medicaid populations into Community Based Care

✓ IPQR Module 2.d.i.1 - Major Risks to Implementation and Mitigation Strategies

Instructions :

Please describe what the major risks are for this project, as well as the actions you plan to take to mitigate them.

We anticipate challenges and risks in locating patients for this project. During our CNA process we identified hot spots that were most frequently represented within disease categories. This experience provided us with a sense of how difficult it may be to survey and engage individuals as part of Project 2.d.i. Although we were successful in getting into these communities and developing relationships with local providers and CBOs, we realize that the target population's size and geographic distribution will represent logistical challenges to achieving project milestones. To minimize this risk we will work through our local deployment councils (LDCs) which will communicate with the FQHCs, MCOs and CBOs who are part of our project effort.

Another challenge will be directing the UI/NU/LU to care and improving patient activation scores and utilization of primary and prevention services. In our region, these populations currently engage the health system at multiple points, including FQHCs, EDs, Medicaid MCOs, and organizations that facilitate insurance enrollment. Our strategy includes working with partner organizations like MISN and our MCOs to facilitate enrollment into the NYS Exchange or guide the uninsured to our partner FQHCs. We will also work with the MCOs to obtain lists of their low and non-utilizing Medicaid beneficiaries to help connect these patients to their primary care provider. To increase the likelihood of patients' completion of activation measures, we will offer a free mobile app that links patients to local clinical and social services.

This project shares similar risks identified in our IT Systems and Population Health work streams, briefly summarized here. We have committed to engaging patients for this project before all committees have convened, before contracts are in place with all our partners and before the PPS is fully staffed. To mitigate this risk we are developing a two stage process for collecting data on engaged patients with a short term plan that will take into account that without consent from patients, and executed BAA and DEAA, we cannot collect PHI information. We are also at risk of only being able to manage our attributed population by relying on data from NYS through MAPP. To truly impact the Medicaid population at-large, the WMC PPS and its network will have to address the needs of every Medicaid patient. Not having access to data for non-attributed members in our service area will impede our ability to proactively identify patients with gaps in care or other service needs, as well as monitor quality performance for the population at large. To mitigate this risk, we are exploring HIPAA compliant possibilities for collecting data on the broader population served by the partner organizations in our PPS. An associated risk is that our IT roadmap assumes maximization of the DOH-supplied MAPP portal and analytics, which will not support inclusion of a broader data set. Accordingly, our IT and IDS strategies include transitioning to a powerful PPS based analytics platform.



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✔ IPQR Module 2.d.i.2 - Patient Engagement Speed

Instructions :

Enter the number of patients actively engaged through the current quarter. The number entered into the "Quarterly Update" area needs to reflect the cumulative method of counting within a DSRIP year. For example, the number reported in this field for Q4 should include patients previously reported in Q3 plus new patients engaged in Q4. Any explanations regarding altered or missed patient commitments must be included within the narrative box, not as text within uploaded documentation.

Benchmarks	
Actively Engaged Speed	Actively Engaged Scale
DY4,Q4	81,500

	Year,Quarter	DY2,Q1	DY2,Q2	DY2,Q3	DY2,Q4
PPS Reported	Baseline Commitment	5,000	10,000	10,001	25,000
	Quarterly Update	3,815	2,231	0	0
	Percent(%) of Commitment	76.30%	22.31%	0.00%	0.00%
IA Approved	Quarterly Update	0	0	0	0
	Percent(%) of Commitment	0.00%	0.00%	0.00%	0.00%

⚠ Warning: PPS Reported - Please note that your patients engaged to date (2,231) does not meet your committed amount (10,000) for 'DY2,Q2'

Current File Uploads

User ID	File Type	File Name	File Description	Upload Date
nbajaj	Other	21_DY2Q2_PROJ2di_MDL2di2_PES_OTH_201610272diPtEngagementSpeed_7173.xlsx	Pt. Engagement Speed	10/27/2016 03:08 PM

Narrative Text :

For PPS to provide additional context regarding progress and/or updates to IA.

Module Review Status

Review Status	IA Formal Comments
Fail	The PPS failed to meet at least 80% of its Actively Engaged commitments for DY2 Q2. The documentation does not support the reported Actively Engaged numbers.



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✔ IPQR Module 2.d.i.3 - Prescribed Milestones

Instructions :

Please provide updates to baseline reporting on status, target dates, and work breakdown tasks for prescribed milestones. For milestones that are due and completed within the reporting period, documentation is required to provide evidence of project requirement achievement. Any explanations regarding altered or missed provider commitments should be included within the narrative box, not as text within uploaded documentation.

Project Requirements (Milestone/Task Name)	Prescribed Due Date	Reporting Level	Provider Type	Status	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
Milestone #1 Contract or partner with community-based organizations (CBOs) to engage target populations using PAM(R) and other patient activation techniques. The PPS must provide oversight and ensure that engagement is sufficient and appropriate.	DY2 Q4	Project	N/A	In Progress	04/01/2015	03/31/2019	04/01/2015	03/31/2019	03/31/2019	DY4 Q4
Task Partnerships with CBOs to assist in patient "hot-spotting" and engagement efforts as evidenced by MOUs, contracts, letters of agreement or other partnership documentation.		Project		In Progress	11/06/2015	03/31/2019	11/06/2015	03/31/2019	03/31/2019	DY4 Q4
Task Step 1. Establish a Community Engagement Quality Advisory Committee.		Project		Completed	04/01/2015	06/30/2015	04/01/2015	06/30/2015	06/30/2015	DY1 Q1
Task Step 2. PPS will establish relationships with CBOs by connecting to local/ regional coalitions and quality advisory groups.		Project		Completed	07/01/2015	03/31/2016	07/01/2015	03/31/2016	03/31/2016	DY1 Q4
Task Step 3. Execute MSA with some PPS Participants and/or service contracts between PMO and CBOs as appropriate.		Project		Completed	05/01/2015	03/31/2016	05/01/2015	03/31/2016	03/31/2016	DY1 Q4
Task Step 4. The Community Engagement Quality Advisory Committee will evaluate and provide oversight and ensure the engagement is sufficient and appropriate		Project		In Progress	11/15/2015	03/31/2019	11/15/2015	03/31/2019	03/31/2019	DY4 Q4
Milestone #2 Establish a PPS-wide training team, comprised of members with training in PAM(R) and expertise in patient activation and engagement.	DY2 Q4	Project	N/A	Completed	06/01/2015	03/31/2016	06/01/2015	03/31/2016	03/31/2016	DY1 Q4
Task Patient Activation Measure(R) (PAM(R)) training team established.		Project		Completed	06/01/2015	03/31/2016	06/01/2015	03/31/2016	03/31/2016	DY1 Q4
Task Step 1. Conduct trainings with Core PAM Team.		Project		Completed	06/01/2015	08/11/2015	06/01/2015	08/11/2015	09/30/2015	DY1 Q2
Task Step 2. Work with IT Committee to develop a platform for required quarterly reports and for tracking program offerings and		Project		Completed	09/01/2015	03/31/2016	09/01/2015	03/31/2016	03/31/2016	DY1 Q4



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participation. Develop mechanism to measure training effectiveness in relation to goals once strategy and plan implemented.										
Milestone #3 Identify UI, NU, and LU "hot spot" areas (e.g., emergency rooms). Contract or partner with CBOs to perform outreach within the identified "hot spot" areas.	DY2 Q4	Project	N/A	In Progress	04/01/2015	03/31/2017	04/01/2015	03/31/2017	03/31/2017	DY2 Q4
Task Analysis to identify "hot spot" areas completed and CBOs performing outreach engaged.		Project		In Progress	04/01/2015	03/31/2017	04/01/2015	03/31/2017	03/31/2017	DY2 Q4
Task Step 1. Utilize CNA's baseline data as a starting point to ascertain "hot spot" areas where the UI, NU, and LU are most likely to go to for health care or social support services; emergency departments, community health centers, public hospitals, charitable clinics, teaching and community hospitals, and the Departments of Social Services, in the Hudson Valley region.		Project		In Progress	04/01/2015	03/31/2017	04/01/2015	03/31/2017	03/31/2017	DY2 Q4
Task Step 2. Collaborate with CBOs through the (Community Engagement Quality Advisory) Committee as per Milestone 1		Project		In Progress	11/15/2015	03/31/2017	11/15/2015	03/31/2017	03/31/2017	DY2 Q4
Milestone #4 Survey the targeted population about healthcare needs in the PPS' region.	DY2 Q4	Project	N/A	In Progress	10/08/2015	03/31/2017	10/08/2015	03/31/2017	03/31/2017	DY2 Q4
Task Community engagement forums and other information-gathering mechanisms established and performed.		Project		In Progress	11/15/2015	03/31/2017	11/15/2015	03/31/2017	03/31/2017	DY2 Q4
Task Step 1. Conduct Focus groups / community engagement session with community consumers/residents and CBOs to help identify key access factors and effective communication pathways that acknowledge cultural differences, language and health literacy competencies from a community perspective.		Project		Completed	10/27/2015	12/31/2015	10/27/2015	12/31/2015	12/31/2015	DY1 Q3
Task Step 2. Participate in monthly community / regional network meetings that will allow us to identify the CBO in our hot spots and engage community members throughout the Hudson Valley.		Project		In Progress	10/08/2015	03/31/2017	10/08/2015	03/31/2017	03/31/2017	DY2 Q4
Milestone #5 Train providers located within "hot spots" on patient activation techniques, such as shared decision-making, measurements of health literacy, and cultural competency.	DY2 Q4	Project	N/A	In Progress	08/10/2015	03/31/2019	08/10/2015	03/31/2019	03/31/2019	DY4 Q4



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Project Requirements (Milestone/Task Name)	Prescribed Due Date	Reporting Level	Provider Type	Status	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
Task PPS Providers (located in "hot spot" areas) trained in patient activation techniques by "PAM(R) trainers".		Project		In Progress	08/10/2015	03/31/2019	08/10/2015	03/31/2019	03/31/2019	DY4 Q4
Task Step 1. Working with the Cultural Competency/Health Literacy workgroup, assess risk factors for sub populations based on race, ethnicity, disability, and behavioral health challenges. This workgroup when established will also suggest approaches for patient self-management of disease risk factors that are culturally appropriate and review these with the WMC PPS Quality Committee		Project		Completed	10/06/2015	12/31/2015	10/06/2015	12/31/2015	12/31/2015	DY1 Q3
Task Step 2. Finalize appropriate role-based training strategy for non-clinical and clinical segments of workforce based on the previous step, incorporating on-site and on-line based input from providers and CBOs.		Project		In Progress	03/31/2016	03/31/2019	03/31/2016	03/31/2019	03/31/2019	DY4 Q4
Task Step 3. Identify cultural competency and health literacy champions within the local deployment groups established as part of Clinical governance who are responsible for patient and provider engagement.		Project		Completed	10/06/2015	12/31/2015	10/06/2015	12/31/2015	12/31/2015	DY1 Q3
Milestone #6 Obtain list of PCPs assigned to NU and LU enrollees from MCOs. Along with the member's MCO and assigned PCP, reconnect beneficiaries to his/her designated PCP (see outcome measurements in #10). • This patient activation project should not be used as a mechanism to inappropriately move members to different health plans and PCPs, but rather, shall focus on establishing connectivity to resources already available to the member. • Work with respective MCOs and PCPs to ensure proactive outreach to beneficiaries. Sufficient information must be provided regarding insurance coverage, language resources, and availability of primary and preventive care services. The state must review and approve any educational materials, which must comply with state marketing guidelines and federal regulations as outlined in 42 CFR §438.104.	DY2 Q4	Project	N/A	In Progress	04/01/2015	03/31/2017	04/01/2015	03/31/2017	03/31/2017	DY2 Q4
Task Procedures and protocols established to allow the PPS to work with the member's MCO and assigned PCP to help reconnect		Project		In Progress	04/01/2015	03/31/2017	04/01/2015	03/31/2017	03/31/2017	DY2 Q4



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that beneficiary to his/her designated PCP.										
Task Step 1. Based on MAPP portal data, WMC PPS identifies MCOs whose members have been attributed to our PPS.		Project		Completed	09/01/2015	09/30/2015	09/01/2015	09/30/2015	09/30/2015	DY1 Q2
Task Step 2. WMC PPS and MCOs plan for sharing reports to help reconnect beneficiaries to designated PCPs including establishing data sharing agreements.		Project		Not Started	12/31/2016	03/31/2017	12/31/2016	03/31/2017	03/31/2017	DY2 Q4
Task Step 3. Review with respective MCOs and PCPs outreach materials.		Project		In Progress	06/30/2016	03/31/2017	06/30/2016	03/31/2017	03/31/2017	DY2 Q4
Milestone #7 Baseline each beneficiary cohort (per method developed by state) to appropriately identify cohorts using PAM(R) during the first year of the project and again, at set intervals. Baselines, as well as intervals towards improvement, must be set for each cohort at the beginning of each performance period.	DY2 Q4	Project	N/A	In Progress	08/05/2015	09/30/2019	08/05/2015	09/30/2019	09/30/2019	DY5 Q2
Task For each PAM(R) activation level, baseline and set intervals toward improvement determined at the beginning of each performance period (defined by the state).		Project		In Progress	08/05/2015	03/31/2019	08/05/2015	03/31/2019	03/31/2019	DY4 Q4
Task Step 1. LU/NU Medicaid beneficiaries and the UI in the Hudson Valley region will be engaged and activated through the administration of PAM.		Project		In Progress	08/05/2015	03/31/2019	08/05/2015	03/31/2019	03/31/2019	DY4 Q4
Task Step 2. Identify by User IDs, baseline PAM activation level and score will be captured and tracked at the individual level. These PAM respondents will be followed-up at set intervals defined by the State by their providers.		Project		In Progress	08/31/2016	03/31/2019	08/31/2016	03/31/2019	03/31/2019	DY4 Q4
Task Step 3. Through data analysis, cohorts of LU/NU and UI, as well as subgroups based on PAM activation level and score will be assessed at each follow-up to determine progress and improvement trend, and to establish subsequent achievement goals.		Project		In Progress	08/31/2016	09/30/2019	08/31/2016	09/30/2019	09/30/2019	DY5 Q2
Milestone #8 Include beneficiaries in development team to promote preventive care.	DY2 Q4	Project	N/A	In Progress	09/01/2016	03/31/2017	09/01/2016	03/31/2017	03/31/2017	DY2 Q4
Task Beneficiaries are utilized as a resource in program development		Project		In Progress	09/01/2016	03/31/2017	09/01/2016	03/31/2017	03/31/2017	DY2 Q4



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and awareness efforts of preventive care services.										
Task Step 1. The Community Engagement Quality Advisory Committee through the local deployment council will provide oversight to include beneficiaries in the development process.		Project		In Progress	09/01/2016	03/31/2017	09/01/2016	03/31/2017	03/31/2017	DY2 Q4
Task Step 2. Conduct Community engagement sessions with community consumers/residents and CBOs to help identify key access factors and effective communication pathways that acknowledge cultural differences, language and health literacy competencies from a community perspective.		Project		In Progress	09/01/2016	03/31/2017	09/01/2016	03/31/2017	03/31/2017	DY2 Q4
Milestone #9 Measure PAM(R) components, including: <ul style="list-style-type: none"> • Screen patient status (UI, NU and LU) and collect contact information when he/she visits the PPS designated facility or "hot spot" area for health service. • If the beneficiary is UI, does not have a registered PCP, or is attributed to a PCP in the PPS' network, assess patient using PAM(R) survey and designate a PAM(R) score. • Individual member's score must be averaged to calculate a baseline measure for that year's cohort. • The cohort must be followed for the entirety of the DSRIP program. • On an annual basis, assess individual members' and each cohort's level of engagement, with the goal of moving beneficiaries to a higher level of activation. • If the beneficiary is deemed to be LU & NU but has a designated PCP who is not part of the PPS' network, counsel the beneficiary on better utilizing his/her existing healthcare benefits, while also encouraging the beneficiary to reconnect with his/her designated PCP. • The PPS will NOT be responsible for assessing the patient via PAM(R) survey. • PPS will be responsible for providing the most current contact information to the beneficiary's MCO for outreach purposes. • Provide member engagement lists to relevant insurance companies (for NU & LU populations) on a monthly basis, as well as to DOH on a quarterly basis. 	DY2 Q4	Project	N/A	In Progress	09/01/2015	03/31/2019	09/01/2015	03/31/2019	03/31/2019	DY4 Q4
Task		Project		In Progress	11/15/2015	03/31/2019	11/15/2015	03/31/2019	03/31/2019	DY4 Q4



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Project Requirements (Milestone/Task Name)	Prescribed Due Date	Reporting Level	Provider Type	Status	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
Performance measurement reports established, including but not limited to: - Number of patients screened, by engagement level - Number of clinicians trained in PAM(R) survey implementation - Number of patient: PCP bridges established - Number of patients identified, linked by MCOs to which they are associated - Member engagement lists to relevant insurance companies (for NU & LU populations) on a monthly basis - Member engagement lists to DOH (for NU & LU populations) on a monthly basis - Annual report assessing individual member and the overall cohort's level of engagement										
Task Step 1. WMC PPS creates a plan for the development of platforms to share administrative, milestone, and project information with network partners with includes patients using PAM and their scores		Project		In Progress	11/15/2015	03/31/2019	11/15/2015	03/31/2019	03/31/2019	DY4 Q4
Task Step 2. Based on MAPP portal data, WMC PPS identifies MCOs whose members have been attributed to our PPS (see Milestone #6)		Project		Completed	09/01/2015	09/30/2015	09/01/2015	09/30/2015	09/30/2015	DY1 Q2
Task Step 3. As indicated in Milestone 5 Task 7 of Workforce, "Work with IT Committee to develop a platform for required quarterly reports and for tracking program offerings and participation." This system will also track the number of clinicians trained in PAM		Project		Not Started	01/01/2017	03/31/2017	01/01/2017	03/31/2017	03/31/2017	DY2 Q4
Task Step 4. As noted in IT Milestone 3 Step 8, "Create roadmap for data sharing and reporting using platform to support population health analytics including assessment of patient engagement."		Project		In Progress	04/01/2016	12/31/2016	04/01/2016	12/31/2016	12/31/2016	DY2 Q3
Task Step 5. Generate reports and submit to Department of Health		Project		In Progress	04/01/2016	03/31/2018	04/01/2016	03/31/2018	03/31/2018	DY3 Q4
Milestone #10 Increase the volume of non-emergent (primary, behavioral, dental) care provided to UI, NU, and LU persons.	DY2 Q4	Project	N/A	In Progress	04/01/2015	03/31/2019	04/01/2015	03/31/2019	03/31/2019	DY4 Q4
Task Volume of non-emergent visits for UI, NU, and LU populations increased.		Project		In Progress	08/15/2016	03/31/2019	08/15/2016	03/31/2019	03/31/2019	DY4 Q4
Task Step 1. Through PAM administration and its coaching		Project		In Progress	04/01/2015	03/31/2019	04/01/2015	03/31/2019	03/31/2019	DY4 Q4



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Project Requirements (Milestone/Task Name)	Prescribed Due Date	Reporting Level	Provider Type	Status	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
functionality and capability, many providers in our network (FQHCs, MCOs) will be able to assess our beneficiaries' access to care information for non-emergent care.										
Task Step 2. WMC-PPS project teams will collaborate with these providers to create a referral network for our beneficiaries to access these primary care services.		Project		In Progress	08/15/2015	03/31/2019	08/15/2015	03/31/2019	03/31/2019	DY4 Q4
Milestone #11 Contract or partner with CBOs to develop a group of community navigators who are trained in connectivity to healthcare coverage, community healthcare resources (including for primary and preventive services) and patient education.	DY2 Q4	Project	N/A	In Progress	09/30/2015	03/31/2019	09/30/2015	03/31/2019	03/31/2019	DY4 Q4
Task Community navigators identified and contracted.		Provider	PAM(R) Providers	In Progress	11/16/2015	03/31/2019	11/16/2015	03/31/2019	03/31/2019	DY4 Q4
Task Community navigators trained in connectivity to healthcare coverage and community healthcare resources, (including primary and preventive services), as well as patient education.		Provider	PAM(R) Providers	In Progress	09/30/2015	03/31/2019	09/30/2015	03/31/2019	03/31/2019	DY4 Q4
Task Step 1. Contract with CBOs as described in Milestone 1		Project		In Progress	09/30/2015	03/31/2019	09/30/2015	03/31/2019	03/31/2019	DY4 Q4
Task Step 2. Develop preliminary training strategy (e.g., scale, timing, scope, methodologies, content and cultural competency considerations) as defined in Milestone 5 of the Workforce Strategy.		Project		In Progress	01/01/2016	03/31/2017	01/01/2016	03/31/2017	03/31/2017	DY2 Q4
Task Step 3. 3) Similar to Milestone 10, through PAM administration and its coaching functionality, this group of trained community navigators will be able to coach and connect patients to relevant preventive care services and educational resources.		Project		In Progress	08/15/2016	03/31/2019	08/15/2016	03/31/2019	03/31/2019	DY4 Q4
Milestone #12 Develop a process for Medicaid recipients and project participants to report complaints and receive customer service.	DY2 Q4	Project	N/A	In Progress	08/05/2015	03/31/2017	08/05/2015	03/31/2017	03/31/2017	DY2 Q4
Task Policies and procedures for customer service complaints and appeals developed.		Project		In Progress	08/05/2015	03/31/2017	08/05/2015	03/31/2017	03/31/2017	DY2 Q4
Task Step 1. WMC PPS will follow WMC policy on Patient Complaints and Grievances, policy # RI-11A.		Project		In Progress	08/05/2015	03/31/2017	08/05/2015	03/31/2017	03/31/2017	DY2 Q4
Task Step 2. Along with WMC's 24/7 toll free help line which is		Project		In Progress	08/05/2015	03/31/2017	08/05/2015	03/31/2017	03/31/2017	DY2 Q4



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available to patients and staff, WMC is well positioned to receive and respond to all recipients and project participants.										
Milestone #13 Train community navigators in patient activation and education, including how to appropriately assist project beneficiaries using the PAM(R).	DY2 Q4	Project	N/A	In Progress	11/15/2015	03/31/2017	11/15/2015	03/31/2017	03/31/2017	DY2 Q4
Task List of community navigators formally trained in the PAM(R).		Provider	PAM(R) Providers	In Progress	11/15/2015	03/31/2017	11/15/2015	03/31/2017	03/31/2017	DY2 Q4
Task Step 1. Core team will train community navigators who will be responsible for performing PAM.		Project		In Progress	11/15/2015	03/31/2017	11/15/2015	03/31/2017	03/31/2017	DY2 Q4
Task Step 2. As indicated in Milestone 5 Task 7 of Workforce, "Work with IT Committee to develop a platform for required quarterly reports and for tracking program offerings and participation." This system will also track the number of community navigators		Project		In Progress	11/15/2015	03/31/2017	11/15/2015	03/31/2017	03/31/2017	DY2 Q4
Milestone #14 Ensure direct hand-offs to navigators who are prominently placed at "hot spots," partnered CBOs, emergency departments, or community events, so as to facilitate education regarding health insurance coverage, age-appropriate primary and preventive healthcare services and resources.	DY2 Q4	Project	N/A	In Progress	04/01/2015	03/31/2019	04/01/2015	03/31/2019	03/31/2019	DY4 Q4
Task Community navigators prominently placed (with high visibility) at appropriate locations within identified "hot spot" areas.		Provider	PAM(R) Providers	In Progress	07/01/2015	03/31/2019	07/01/2015	03/31/2019	03/31/2019	DY4 Q4
Task Step 1. Identify hot spots as indicated in Milestone 3		Project		In Progress	04/01/2015	03/31/2019	04/01/2015	03/31/2019	03/31/2019	DY4 Q4
Task Step 2. Train navigators as indicated in Milestone 5, 11 and 13		Project		In Progress	04/01/2015	03/31/2019	04/01/2015	03/31/2019	03/31/2019	DY4 Q4
Task Step 3. Community navigators will utilize resources that will allow them to connect, track and follow up on engaged UI/LU/NU to ensure appropriate health services and insurance options were provided and/or discussed.		Project		In Progress	04/01/2015	03/31/2019	04/01/2015	03/31/2019	03/31/2019	DY4 Q4
Milestone #15 Inform and educate navigators about insurance options and healthcare resources available to UI, NU, and LU populations.	DY2 Q4	Project	N/A	In Progress	11/15/2015	03/31/2019	11/15/2015	03/31/2019	03/31/2019	DY4 Q4
Task Navigators educated about insurance options and healthcare resources available to populations in this project.		Project		In Progress	11/15/2015	03/31/2019	11/15/2015	03/31/2019	03/31/2019	DY4 Q4
Task		Project		In Progress	11/15/2015	03/31/2019	11/15/2015	03/31/2019	03/31/2019	DY4 Q4



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Step 1. Train navigators as indicated in Milestones 5, 11, 13 and 14										
Milestone #16 Ensure appropriate and timely access for navigators when attempting to establish primary and preventive services for a community member.	DY2 Q4	Project	N/A	In Progress	10/14/2015	03/31/2019	10/14/2015	03/31/2019	03/31/2019	DY4 Q4
Task Timely access for navigator when connecting members to services.		Project		Not Started	10/31/2016	03/31/2019	10/31/2016	03/31/2019	03/31/2019	DY4 Q4
Task Step 1. Plan training for navigators on care transition protocols		Project		In Progress	10/14/2015	03/31/2019	10/14/2015	03/31/2019	03/31/2019	DY4 Q4
Task Step 2. Follow care transition strategy as outlined in 2biv Milestone #2		Project		In Progress	05/18/2016	03/31/2018	05/18/2016	03/31/2018	03/31/2018	DY3 Q4
Milestone #17 Perform population health management by actively using EHRs and other IT platforms, including use of targeted patient registries, to track all patients engaged in the project.	DY2 Q4	Project	N/A	In Progress	07/01/2015	03/31/2017	07/01/2015	03/31/2017	03/31/2017	DY2 Q4
Task PPS identifies targeted patients through patient registries and is able to track actively engaged patients for project milestone reporting.		Project		In Progress	08/01/2015	03/31/2017	08/01/2015	03/31/2017	03/31/2017	DY2 Q4
Task Step 1. WMC PPS implements interim reporting tool for DSRIP milestone reporting and engaged patient tracking.		Project		In Progress	07/01/2015	03/31/2017	07/01/2015	03/31/2017	03/31/2017	DY2 Q4
Task Step 2. Identify by provider type and project role the clinical information to be shared among providers. Include in evaluation all the provider types essential to management of EHRs.		Project		Completed	09/01/2015	03/31/2016	09/01/2015	03/31/2016	03/31/2016	DY1 Q4
Task Step 3. WMC PPS creates roadmap for data sharing and reporting to support population health analytics.		Project		In Progress	09/01/2015	12/31/2016	09/01/2015	12/31/2016	12/31/2016	DY2 Q3
Task Step 4. Begin IT based population health reporting.		Project		Completed	01/01/2016	09/30/2016	01/01/2016	09/30/2016	09/30/2016	DY2 Q2

Prescribed Milestones Current File Uploads

Milestone Name	User ID	File Type	File Name	Description	Upload Date
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No Records Found



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Prescribed Milestones Narrative Text

Milestone Name	Narrative Text
Contract or partner with community-based organizations (CBOs) to engage target populations using PAM(R) and other patient activation techniques. The PPS must provide oversight and ensure that engagement is sufficient and appropriate.	
Establish a PPS-wide training team, comprised of members with training in PAM(R) and expertise in patient activation and engagement.	
Identify UI, NU, and LU "hot spot" areas (e.g., emergency rooms). Contract or partner with CBOs to perform outreach within the identified "hot spot" areas.	
Survey the targeted population about healthcare needs in the PPS' region.	
Train providers located within "hot spots" on patient activation techniques, such as shared decision-making, measurements of health literacy, and cultural competency.	
Obtain list of PCPs assigned to NU and LU enrollees from MCOs. Along with the member's MCO and assigned PCP, reconnect beneficiaries to his/her designated PCP (see outcome measurements in #10). <ul style="list-style-type: none"> • This patient activation project should not be used as a mechanism to inappropriately move members to different health plans and PCPs, but rather, shall focus on establishing connectivity to resources already available to the member. • Work with respective MCOs and PCPs to ensure proactive outreach to beneficiaries. Sufficient information must be provided regarding insurance coverage, language resources, and availability of primary and preventive care services. The state must review and approve any educational materials, which must comply with state marketing guidelines and federal regulations as outlined in 42 CFR §438.104. 	
Baseline each beneficiary cohort (per method developed by state) to appropriately identify cohorts using PAM(R) during the first year of the project and again, at set intervals. Baselines, as well as intervals towards improvement, must be set for each cohort at the beginning of each performance period.	
Include beneficiaries in development team to promote preventive care.	
Measure PAM(R) components, including: <ul style="list-style-type: none"> • Screen patient status (UI, NU and LU) and collect contact information when he/she visits the PPS designated facility or "hot spot" area for health service. • If the beneficiary is UI, does not have a registered PCP, or is attributed to a PCP in the PPS' network, assess patient using PAM(R) survey and 	



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Prescribed Milestones Narrative Text

Milestone Name	Narrative Text
<p>designate a PAM(R) score.</p> <ul style="list-style-type: none"> Individual member's score must be averaged to calculate a baseline measure for that year's cohort. The cohort must be followed for the entirety of the DSRIP program. On an annual basis, assess individual members' and each cohort's level of engagement, with the goal of moving beneficiaries to a higher level of activation. <ul style="list-style-type: none"> If the beneficiary is deemed to be LU & NU but has a designated PCP who is not part of the PPS' network, counsel the beneficiary on better utilizing his/her existing healthcare benefits, while also encouraging the beneficiary to reconnect with his/her designated PCP. The PPS will NOT be responsible for assessing the patient via PAM(R) survey. PPS will be responsible for providing the most current contact information to the beneficiary's MCO for outreach purposes. Provide member engagement lists to relevant insurance companies (for NU & LU populations) on a monthly basis, as well as to DOH on a quarterly basis. 	
<p>Increase the volume of non-emergent (primary, behavioral, dental) care provided to UI, NU, and LU persons.</p>	
<p>Contract or partner with CBOs to develop a group of community navigators who are trained in connectivity to healthcare coverage, community healthcare resources (including for primary and preventive services) and patient education.</p>	
<p>Develop a process for Medicaid recipients and project participants to report complaints and receive customer service.</p>	
<p>Train community navigators in patient activation and education, including how to appropriately assist project beneficiaries using the PAM(R).</p>	
<p>Ensure direct hand-offs to navigators who are prominently placed at "hot spots," partnered CBOs, emergency departments, or community events, so as to facilitate education regarding health insurance coverage, age-appropriate primary and preventive healthcare services and resources.</p>	
<p>Inform and educate navigators about insurance options and healthcare resources available to UI, NU, and LU populations.</p>	
<p>Ensure appropriate and timely access for navigators when attempting to establish primary and preventive services for a community member.</p>	
<p>Perform population health management by actively using EHRs and other IT platforms, including use of targeted patient registries, to track all patients engaged in the project.</p>	



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Milestone Review Status

Milestone #	Review Status	IA Formal Comments
Milestone #1	Pass & Ongoing	
Milestone #2	Pass & Complete	
Milestone #3	Pass & Ongoing	
Milestone #4	Pass & Ongoing	
Milestone #5	Pass & Ongoing	
Milestone #6	Pass & Ongoing	
Milestone #7	Pass & Ongoing	
Milestone #8	Pass & Ongoing	
Milestone #9	Pass & Ongoing	
Milestone #10	Pass & Ongoing	
Milestone #11	Pass & Ongoing	
Milestone #12	Pass & Ongoing	
Milestone #13	Pass & Ongoing	
Milestone #14	Pass & Ongoing	
Milestone #15	Pass & Ongoing	
Milestone #16	Pass & Ongoing	
Milestone #17	Pass & Ongoing	



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✓ IPQR Module 2.d.i.4 - PPS Defined Milestones

Instructions :

Please provide updates to baseline reporting on status, target dates, and work breakdown tasks for PPS-defined milestones.

Milestone/Task Name	Status	Description	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
Milestone Mid-Point Assessment	Completed	Mid-Point Assessment	06/30/2016	06/30/2016	06/30/2016	06/30/2016	06/30/2016	DY2 Q1

PPS Defined Milestones Current File Uploads

Milestone Name	User ID	File Type	File Name	Description	Upload Date
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No Records Found

PPS Defined Milestones Narrative Text

Milestone Name	Narrative Text
Mid-Point Assessment	



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IPQR Module 2.d.i.5 - IA Monitoring

Instructions :



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Project 3.a.i – Integration of primary care and behavioral health services

✅ IPQR Module 3.a.i.1 - Major Risks to Implementation and Mitigation Strategies

Instructions :

Please describe what the major risks are for this project, as well as the actions you plan to take to mitigate them.

#1- Dec. 2014 commitments were based on our then current understanding of definitions and specifications. Subsequent or future changes, e.g. for an activated patient, may substantially affect our ability to meet targets. We will mitigate this risk by respectfully raising concerns and issues relevant to our performance.

#2- To satisfy PPS speed and scale commitments providers must meet project requirements by a certain date. However, the appropriate role of any participant may vary by specialty, setting and provider type and we risk having based our commitments on a view of provider roles not fully aligned with the view of the IA. To mitigate this risk we describe our assumptions: Providers will assume leading, secondary or supporting roles as appropriate. Leading participants will satisfy all project requirements while participants in secondary or supporting roles will satisfy a role specific subset of requirements.

#3-This project includes tasks which could require modifications to EHRs by vendors who may be unable/unwilling to make changes, or the requested modifications could be prohibitively costly putting practices/clinics with a primary role in this project are at risk of failing timely milestone completion. To mitigate we will explore alternative solutions to linking documentation of screening and transfer to BH with the point of care electronic health record.

#4- Integration of medical and Behavioral Health records within an individual patient record could be interpreted to violate privacy standards posing a risk for the PPS/partners who must comply with regulations. To mitigate this risk we will collaborate with DOH/other PPS to demonstrate integration of records in a manner compliant with regulatory and other requirements.

#5- Primary care participants in this project include small independent practices wanting to co-locate BH services for their patients. Because current regulation limits licensed BH agencies in providing services in off-site location, and current contract arrangements with managed care plans may not support providing BH in a medical practice, co-location may not be financially viable. We will mitigate the risk by exploring regulatory waivers to allow licensed BH agencies to collaborate with private PC practices, and modification of managed care contracts to support BH-PC co-location. A related risk is the shortage of licensed BH professionals to be addressed under the workforce work stream.

#6- This project shares risks with other projects and work streams: A risk that practices will be overwhelmed by the volume of guidelines, policies and training related to DSRIP which will be mitigated by support from PMO staff and by setting reasonable and staged due dates for milestones. Project speed and scale commitments were made before contracts with partners were executed and before any integrated PPS infrastructure was in place. To mitigate the risk of falling short, we are developing a two stage process for collecting data on engaged patients taking into account prohibitions on collecting PHI prior to meeting requirements for IT security, patient consent and contractual agreements. A risk that relying solely on data from NYS through MAPP the PPS will not have information needed to meet the needs of every Medicaid patient served by PPS providers, including those not "attributed" to the PPS. To mitigate this risk, we are exploring HIPAA compliant possibilities for collecting data on the broader population served by the partner organizations in our PPS. An associated risk is that our IT roadmap assumes maximization of the DOH-supplied



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MAPP portal and analytics, which will not support inclusion of a broader data set. Accordingly, our IT and IDS strategies include transitioning to PPS based project management, analytics, and care management platforms.



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✔ IPQR Module 3.a.i.2 - Patient Engagement Speed

Instructions :

Enter the number of patients actively engaged through the current quarter. The number entered into the "Quarterly Update" area needs to reflect the cumulative method of counting within a DSRIP year. For example, the number reported in this field for Q4 should include patients previously reported in Q3 plus new patients engaged in Q4. Any explanations regarding altered or missed patient commitments must be included within the narrative box, not as text within uploaded documentation.

Benchmarks	
Actively Engaged Speed	Actively Engaged Scale
DY4,Q4	17,050

	Year,Quarter	DY2,Q1	DY2,Q2	DY2,Q3	DY2,Q4
PPS Reported	Baseline Commitment	550	2,750	3,300	6,600
	Quarterly Update	3,773	7,109	0	0
	Percent(%) of Commitment	686.00%	258.51%	0.00%	0.00%
IA Approved	Quarterly Update	0	7,109	0	0
	Percent(%) of Commitment	0.00%	258.51%	0.00%	0.00%

Current File Uploads

User ID	File Type	File Name	File Description	Upload Date
nbajaj	Other	21_DY2Q2_PROJ3ai_MDL3ai2_PES_OTH_20160930_DY2Q2_Final_3ai_BehavHealth_Roster_20161027_7444.xlsx	Patient engagement speed file	10/28/2016 10:11 PM

Narrative Text :

For PPS to provide additional context regarding progress and/or updates to IA.

Module Review Status

Review Status	IA Formal Comments
Pass & Ongoing	



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✔ IPQR Module 3.a.i.3 - Prescribed Milestones

Models Selected		
Model 1	Model 2	Model 3

Instructions :

Please provide updates to baseline reporting on status, target dates, and work breakdown tasks for prescribed milestones. For milestones that are due and completed within the reporting period, documentation is required to provide evidence of project requirement achievement. Any explanations regarding altered or missed provider commitments should be included within the narrative box, not as text within uploaded documentation.

Project Requirements (Milestone/Task Name)	Prescribed Due Date	Project Model Name	Reporting Level	Provider Type	Status	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
Milestone #1 Co-locate behavioral health services at primary care practice sites. All participating eligible primary care practices must meet 2014 NCQA level 3 PCMH or Advance Primary Care Model standards by DY 3.	DY3 Q4	Model 1	Project	N/A	In Progress	05/15/2015	03/31/2018	05/15/2015	03/31/2018	03/31/2018	DY3 Q4
Task All eligible practices meet NCQA 2014 Level 3 PCMH and/or APCM standards by the end of DY3.			Provider	Practitioner - Primary Care Provider (PCP)	In Progress	11/15/2015	03/31/2018	11/15/2015	03/31/2018	03/31/2018	DY3 Q4
Task Behavioral health services are co-located within PCMH/APC practices and are available.			Provider	Mental Health	In Progress	05/15/2015	03/31/2018	05/15/2015	03/31/2018	03/31/2018	DY3 Q4
Task Step 1. WMC PPS issues RFP for vendor to do a PCMH or APC model readiness assessment.			Project		Completed	05/15/2015	09/30/2015	05/15/2015	09/30/2015	09/30/2015	DY1 Q2
Task Step 2. Conduct current state analysis of BH services, if any, at PPS participating primary care sites & identifies co-location staffing needs.			Project		Completed	07/01/2015	03/31/2016	07/01/2015	03/31/2016	03/31/2016	DY1 Q4
Task Step 3. WMC PPS establishes local deployment councils to serve as local PPS contacts for network partners engaging in PCMH or APC model.			Project		Completed	12/31/2015	03/31/2016	12/31/2015	03/31/2016	03/31/2016	DY1 Q4
Task Step 4. WMC PPS completes current state analysis of network partners; included will be determination as to eligibility for PCMH or APC based on practice characteristics, as well as current PCMH or APC certification if any and EHR and MU capabilities.			Project		Completed	09/01/2015	03/31/2016	09/01/2015	03/31/2016	03/31/2016	DY1 Q4



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Task Step 5. WMC PPS working with PCMH/APC practice transformation vendor creates action plan for PCMH/APC eligible organizations as appropriate based on their particular gaps so as to enable them to close gaps in processes and services.			Project		In Progress	05/18/2016	12/31/2017	05/18/2016	12/31/2017	12/31/2017	DY3 Q3
Milestone #2 Develop collaborative evidence-based standards of care including medication management and care engagement process.	DY2 Q4	Model 1	Project	N/A	In Progress	05/18/2015	03/31/2017	05/18/2015	03/31/2017	03/31/2017	DY2 Q4
Task Regularly scheduled formal meetings are held to develop collaborative care practices.			Project		In Progress	05/18/2015	03/31/2017	05/18/2015	03/31/2017	03/31/2017	DY2 Q4
Task Coordinated evidence-based care protocols are in place, including medication management and care engagement processes.			Project		In Progress	05/18/2015	03/31/2017	05/18/2015	03/31/2017	03/31/2017	DY2 Q4
Task Step 1. In consultation with partner organizations and the Behavioral Health Project Quality Committee (BHPQC), identify appropriate evidence based literature and best practices addressing medication management, care engagement, delivery of integrated care.			Project		Completed	09/16/2015	06/30/2016	09/16/2015	06/30/2016	06/30/2016	DY2 Q1
Task Step 2. Convene the BHPQC to review and discuss the candidate best practices/protocols/guidelines/standards. The BHPQC includes clinical leaders from partner organizations and other stakeholders representing a range of credentials and experience relevant to the project.			Project		Completed	11/05/2015	09/30/2016	11/05/2015	09/30/2016	09/30/2016	DY2 Q2
Task Step 3. Compare status of current practice among participating partners to identified best practices			Project		In Progress	02/10/2016	12/31/2016	02/10/2016	12/31/2016	12/31/2016	DY2 Q3
Task Step 4. Plan phased roll out of best practices/protocols/ guidelines/standards adapted to local considerations.			Project		In Progress	05/18/2016	03/31/2017	05/18/2016	03/31/2017	03/31/2017	DY2 Q4
Task Step 5. Gather lessons learned and feedback from			Project		Not Started	11/30/2016	03/31/2017	11/30/2016	03/31/2017	03/31/2017	DY2 Q4



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Project Requirements (Milestone/Task Name)	Prescribed Due Date	Project Model Name	Reporting Level	Provider Type	Status	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
Partners and local deployment workgroups; BHPQC, and/or Quality Steering Committee (QSC) and/or its workgroups will review and adjust training materials/ best practices/ protocols/ guidelines/standards and further implementation plans in consultation with PMO staff.											
Milestone #3 Conduct preventive care screenings, including behavioral health screenings (PHQ-2 or 9 for those screening positive, SBIRT) implemented for all patients to identify unmet needs.	DY3 Q4	Model 1	Project	N/A	In Progress	05/01/2015	03/31/2018	05/01/2015	03/31/2018	03/31/2018	DY3 Q4
Task Policies and procedures are in place to facilitate and document completion of screenings.			Project		In Progress	05/01/2015	03/31/2018	05/01/2015	03/31/2018	03/31/2018	DY3 Q4
Task Screenings are documented in Electronic Health Record.			Project		In Progress	08/08/2015	03/31/2018	08/08/2015	03/31/2018	03/31/2018	DY3 Q4
Task At least 90% of patients receive screenings at the established project sites (Screenings are defined as industry standard questionnaires such as PHQ-2 or 9 for those screening positive, SBIRT).			Project		In Progress	08/08/2015	03/31/2018	08/08/2015	03/31/2018	03/31/2018	DY3 Q4
Task Positive screenings result in "warm transfer" to behavioral health provider as measured by documentation in Electronic Health Record.			Provider	Practitioner - Primary Care Provider (PCP)	In Progress	08/08/2015	03/31/2018	08/08/2015	03/31/2018	03/31/2018	DY3 Q4
Task Step 1. Assess current practice among partners at participating primary care sites re BH screening, follow-up treatment (warm transfer) and documentation in the EHR.			Project		In Progress	05/15/2015	12/31/2016	05/15/2015	12/31/2016	12/31/2016	DY2 Q3
Task Step 2. Assess barriers to screening, to completing "warm transfer" for patients screening positive and to recording screening and transfer in EHR.			Project		In Progress	05/18/2016	03/31/2017	05/18/2016	03/31/2017	03/31/2017	DY2 Q4
Task Step 3. Convene the BHPQC to address the appropriate frequency of each recommended screening and appropriate inclusion criteria for patients to be screened. The BHPQC includes clinical leaders			Project		In Progress	10/13/2015	03/31/2017	10/13/2015	03/31/2017	03/31/2017	DY2 Q4



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DSRIP Implementation Plan Project

Westchester Medical Center (PPS ID:21)

Project Requirements (Milestone/Task Name)	Prescribed Due Date	Project Model Name	Reporting Level	Provider Type	Status	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
from partner organizations and other stakeholders representing a range of credentials and experience relevant to the project.											
Task Step 4. The BHPCQ and/or the QSC or its workgroup will develop metrics to track screening rates, results of screenings, and that patients screening positive are connected to appropriate care documented in EHR. Measures of success may be revised as appropriate.			Project		Not Started	05/18/2017	03/31/2018	05/18/2017	03/31/2018	03/31/2018	DY3 Q4
Task Step 6. Sites where BH care has been integrated will develop a plan for workflow, policies and procedures to support screening, "warm transfer" to BH care, documentation of all in the EHR and regular calculation of performance rates to facilitate improvement.			Project		In Progress	05/18/2016	03/31/2018	05/18/2016	03/31/2018	03/31/2018	DY3 Q4
Task Step 7. Summarize lessons learned from early adoption sites, through discussions among partners in local deployment workgroups.			Project		In Progress	05/18/2016	03/31/2017	05/18/2016	03/31/2017	03/31/2017	DY2 Q4
Task Step 8. Based on lessons learned and feedback from Partners and local deployment workgroups, The BHPQC and/or QSC or its workgroup will review lessons learned, feedback from partners and, in consultation with PMO staff, will adjust plan for on-going monitoring of screening and connection of patients to care.			Project		Not Started	11/30/2016	03/31/2018	11/30/2016	03/31/2018	03/31/2018	DY3 Q4
Task Step 5. Agree to collaborate with other PPSs to share best practices, educational materials, training strategies and strategies to overcome project implementation barriers.			Project		In Progress	08/08/2015	03/31/2018	08/08/2015	03/31/2018	03/31/2018	DY3 Q4
Milestone #4 Use EHRs or other technical platforms to track all patients engaged in this project.	DY2 Q4	Model 1	Project	N/A	In Progress	04/01/2015	03/31/2017	04/01/2015	03/31/2017	03/31/2017	DY2 Q4
Task EHR demonstrates integration of medical and behavioral health record within individual patient records.			Project		In Progress	11/08/2015	03/31/2017	11/08/2015	03/31/2017	03/31/2017	DY2 Q4

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Task PPS identifies targeted patients and is able to track actively engaged patients for project milestone reporting.			Project		In Progress	04/01/2015	03/31/2017	04/01/2015	03/31/2017	03/31/2017	DY2 Q4
Task Step 1. Implement interim reporting tool for DSRIP milestone reporting and performance taking into account all project compliant services for DY1.			Project		In Progress	04/01/2015	03/31/2017	04/01/2015	03/31/2017	03/31/2017	DY2 Q4
Task Step 2. Identify by provider type and project role the clinical information to be shared among providers.			Project		In Progress	09/01/2015	12/31/2016	09/01/2015	12/31/2016	12/31/2016	DY2 Q3
Task Step 3. Create roadmap for data sharing and reporting using platform to support population health analytics.			Project		Completed	01/01/2016	09/30/2016	01/01/2016	09/30/2016	09/30/2016	DY2 Q2
Task Step 4. At sites where BH care has been integrated, develop workflow to support electronic reporting of BH screenings and tracking of patients for milestone reporting; to support documentation within an individual patient record of connection with BH provider after a positive screening and transfer for appropriate BH services.			Project		In Progress	05/18/2016	03/31/2017	05/18/2016	03/31/2017	03/31/2017	DY2 Q4
Milestone #5 Co-locate primary care services at behavioral health sites.	DY3 Q4	Model 2	Project	N/A	On Hold	04/01/2015	03/31/2020	04/01/2015	03/31/2020	03/31/2020	DY5 Q4
Task Primary care services are co-located within behavioral Health practices and are available.			Provider	Practitioner - Primary Care Provider (PCP)	On Hold	04/01/2015	03/31/2020	04/01/2015	03/31/2020	03/31/2020	DY5 Q4
Task Primary care services are co-located within behavioral Health practices and are available.			Provider	Mental Health	On Hold	04/01/2015	03/31/2020	04/01/2015	03/31/2020	03/31/2020	DY5 Q4
Milestone #6 Develop collaborative evidence-based standards of care including medication management and care engagement process.	DY2 Q4	Model 2	Project	N/A	On Hold	04/01/2015	03/31/2020	04/01/2015	03/31/2020	03/31/2020	DY5 Q4
Task Regularly scheduled formal meetings are held to develop collaborative care practices.			Project		On Hold	04/01/2015	03/31/2020	04/01/2015	03/31/2020	03/31/2020	DY5 Q4
Task Coordinated evidence-based care protocols are in			Project		On Hold	04/01/2015	03/31/2020	04/01/2015	03/31/2020	03/31/2020	DY5 Q4



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Project Requirements (Milestone/Task Name)	Prescribed Due Date	Project Model Name	Reporting Level	Provider Type	Status	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
place, including a medication management and care engagement process.											
Milestone #7 Conduct preventive care screenings, including physical and behavioral health screenings.	DY3 Q4	Model 2	Project	N/A	On Hold	04/01/2015	03/31/2020	04/01/2015	03/31/2020	03/31/2020	DY5 Q4
Task Screenings are conducted for all patients. Process workflows and operational protocols are in place to implement and document screenings.			Project		On Hold	04/01/2015	03/31/2020	04/01/2015	03/31/2020	03/31/2020	DY5 Q4
Task Screenings are documented in Electronic Health Record.			Project		On Hold	04/01/2015	03/31/2020	04/01/2015	03/31/2020	03/31/2020	DY5 Q4
Task At least 90% of patients receive primary care services, as defined by preventive care screenings at the established project sites (Screenings are defined as physical health screenings for primary care services and industry standard questionnaires such as PHQ-2 or 9 for those screening positive, SBIRT for behavioral health).			Project		On Hold	04/01/2015	03/31/2020	04/01/2015	03/31/2020	03/31/2020	DY5 Q4
Task Positive screenings result in "warm transfer" to behavioral health or primary care provider as indicated by screening as measured by documentation in Electronic Health Record (EHR).			Provider	Practitioner - Primary Care Provider (PCP)	On Hold	04/01/2015	03/31/2020	04/01/2015	03/31/2020	03/31/2020	DY5 Q4
Task Positive screenings result in "warm transfer" to behavioral health or primary care provider as indicated by screening as measured by documentation in Electronic Health Record (EHR).			Provider	Mental Health	On Hold			04/01/2015	03/31/2020	03/31/2020	DY5 Q4
Milestone #8 Use EHRs or other technical platforms to track all patients engaged in this project.	DY2 Q4	Model 2	Project	N/A	On Hold	04/01/2015	03/31/2020	04/01/2015	03/31/2020	03/31/2020	DY5 Q4
Task EHR demonstrates integration of medical and behavioral health record within individual patient records.			Project		On Hold	04/01/2015	03/31/2020	04/01/2015	03/31/2020	03/31/2020	DY5 Q4
Task PPS identifies targeted patients and is able to track actively engaged patients for project milestone			Project		On Hold	04/01/2015	03/31/2020	04/01/2015	03/31/2020	03/31/2020	DY5 Q4



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reporting.											
Milestone #9 Implement IMPACT Model at Primary Care Sites.	DY3 Q4	Model 3	Project	N/A	On Hold	04/01/2015	03/31/2020	04/01/2015	03/31/2020	03/31/2020	DY5 Q4
Task PPS has implemented IMPACT Model at Primary Care Sites.			Project		On Hold	04/01/2015	03/31/2020	04/01/2015	03/31/2020	03/31/2020	DY5 Q4
Milestone #10 Utilize IMPACT Model collaborative care standards, including developing coordinated evidence-based care standards and policies and procedures for care engagement.	DY2 Q4	Model 3	Project	N/A	On Hold	04/01/2015	03/31/2020	04/01/2015	03/31/2020	03/31/2020	DY5 Q4
Task Coordinated evidence-based care protocols are in place, including a medication management and care engagement process to facilitate collaboration between primary care physician and care manager.			Project		On Hold	04/01/2015	03/31/2020	04/01/2015	03/31/2020	03/31/2020	DY5 Q4
Task Policies and procedures include process for consulting with Psychiatrist.			Project		On Hold	04/01/2015	03/31/2020	04/01/2015	03/31/2020	03/31/2020	DY5 Q4
Milestone #11 Employ a trained Depression Care Manager meeting requirements of the IMPACT model.	DY2 Q4	Model 3	Project	N/A	On Hold	04/01/2015	03/31/2020	04/01/2015	03/31/2020	03/31/2020	DY5 Q4
Task PPS identifies qualified Depression Care Manager (can be a nurse, social worker, or psychologist) as identified in Electronic Health Records.			Project		On Hold	04/01/2015	03/31/2020	04/01/2015	03/31/2020	03/31/2020	DY5 Q4
Task Depression care manager meets requirements of IMPACT model, including coaching patients in behavioral activation, offering course in counseling, monitoring depression symptoms for treatment response, and completing a relapse prevention plan.			Project		On Hold	04/01/2015	03/31/2020	04/01/2015	03/31/2020	03/31/2020	DY5 Q4
Milestone #12 Designate a Psychiatrist meeting requirements of the IMPACT Model.	DY2 Q4	Model 3	Project	N/A	On Hold	04/01/2015	03/31/2020	04/01/2015	03/31/2020	03/31/2020	DY5 Q4
Task All IMPACT participants in PPS have a designated Psychiatrist.			Project		On Hold	04/01/2015	03/31/2020	04/01/2015	03/31/2020	03/31/2020	DY5 Q4
Milestone #13 Measure outcomes as required in the IMPACT Model.	DY3 Q4	Model 3	Project	N/A	On Hold	04/01/2015	03/31/2020	04/01/2015	03/31/2020	03/31/2020	DY5 Q4



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Project Requirements (Milestone/Task Name)	Prescribed Due Date	Project Model Name	Reporting Level	Provider Type	Status	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
Task At least 90% of patients receive screenings at the established project sites (Screenings are defined as industry standard questionnaires such as PHQ-2 or 9 for those screening positive, SBIRT).			Project		On Hold	04/01/2015	03/31/2020	04/01/2015	03/31/2020	03/31/2020	DY5 Q4
Milestone #14 Provide "stepped care" as required by the IMPACT Model.	DY3 Q4	Model 3	Project	N/A	On Hold	04/01/2015	03/31/2020	04/01/2015	03/31/2020	03/31/2020	DY5 Q4
Task In alignment with the IMPACT model, treatment is adjusted based on evidence-based algorithm that includes evaluation of patient after 10-12 weeks after start of treatment plan.			Project		On Hold	04/01/2015	03/31/2020	04/01/2015	03/31/2020	03/31/2020	DY5 Q4
Milestone #15 Use EHRs or other technical platforms to track all patients engaged in this project.	DY2 Q4	Model 3	Project	N/A	On Hold	04/01/2015	03/31/2020	04/01/2015	03/31/2020	03/31/2020	DY5 Q4
Task EHR demonstrates integration of medical and behavioral health record within individual patient records.			Project		On Hold	04/01/2015	03/31/2020	04/01/2015	03/31/2020	03/31/2020	DY5 Q4
Task PPS identifies targeted patients and is able to track actively engaged patients for project milestone reporting.			Project		On Hold	04/01/2015	03/31/2020	04/01/2015	03/31/2020	03/31/2020	DY5 Q4

Prescribed Milestones Current File Uploads

Milestone Name	User ID	File Type	File Name	Description	Upload Date
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No Records Found

Prescribed Milestones Narrative Text

Milestone Name	Narrative Text
Co-locate behavioral health services at primary care practice sites. All participating eligible primary care practices must meet 2014 NCQA level 3 PCMH or Advance Primary Care Model standards by DY 3.	
Develop collaborative evidence-based standards of care including medication management and care engagement process.	



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Prescribed Milestones Narrative Text

Milestone Name	Narrative Text
Conduct preventive care screenings, including behavioral health screenings (PHQ-2 or 9 for those screening positive, SBIRT) implemented for all patients to identify unmet needs.	
Use EHRs or other technical platforms to track all patients engaged in this project.	
Co-locate primary care services at behavioral health sites.	
Develop collaborative evidence-based standards of care including medication management and care engagement process.	
Conduct preventive care screenings, including physical and behavioral health screenings.	
Use EHRs or other technical platforms to track all patients engaged in this project.	
Implement IMPACT Model at Primary Care Sites.	
Utilize IMPACT Model collaborative care standards, including developing coordinated evidence-based care standards and policies and procedures for care engagement.	
Employ a trained Depression Care Manager meeting requirements of the IMPACT model.	
Designate a Psychiatrist meeting requirements of the IMPACT Model.	
Measure outcomes as required in the IMPACT Model.	
Provide "stepped care" as required by the IMPACT Model.	
Use EHRs or other technical platforms to track all patients engaged in this project.	

Milestone Review Status

Milestone #	Review Status	IA Formal Comments
Milestone #1	Pass & Ongoing	
Milestone #2	Pass & Ongoing	
Milestone #3	Pass & Ongoing	
Milestone #4	Pass & Ongoing	
Milestone #5	Pass & Ongoing	
Milestone #6	Pass & Ongoing	
Milestone #7	Pass & Ongoing	



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Milestone Review Status

Milestone #	Review Status	IA Formal Comments
Milestone #8	Pass & Ongoing	
Milestone #9	Pass & Ongoing	
Milestone #10	Pass & Ongoing	
Milestone #11	Pass & Ongoing	
Milestone #12	Pass & Ongoing	
Milestone #13	Pass & Ongoing	
Milestone #14	Pass & Ongoing	
Milestone #15	Pass & Ongoing	



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✔ IPQR Module 3.a.i.4 - PPS Defined Milestones

Instructions :

Please provide updates to baseline reporting on status, target dates, and work breakdown tasks for PPS-defined milestones.

Milestone/Task Name	Status	Description	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
Milestone Mid-Point Assessment	Completed	Mid-Point Assessment	06/30/2016	06/30/2016	06/30/2016	06/30/2016	06/30/2016	DY2 Q1

PPS Defined Milestones Current File Uploads

Milestone Name	User ID	File Type	File Name	Description	Upload Date
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No Records Found

PPS Defined Milestones Narrative Text

Milestone Name	Narrative Text
Mid-Point Assessment	



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IPQR Module 3.a.i.5 - IA Monitoring

Instructions :



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Project 3.a.ii – Behavioral health community crisis stabilization services

✔ IPQR Module 3.a.ii.1 - Major Risks to Implementation and Mitigation Strategies

Instructions :

Please describe what the major risks are for this project, as well as the actions you plan to take to mitigate them.

1. Crisis stabilization services are expensive and reimbursement will be challenging. Without funding, our PPS will be unable to meet Milestones 1, 3, 5, 6 and 7. A potential mitigation plan is to explore options for financial sustainability through HARPs and/or HCBS. Our PPS will work with Medicaid MCOs to establish agreements that cover these services and ensure their viability. Additionally, current NYS DOH requirements do not allow Article 28 hospitals to operate and be reimbursed by Medicaid for BH health observation beds. WMC may request waivers to address this issue.
2. Coordination with other PPSs in our region will be critical to ensure patients in need of BH crisis services have a seamless experience and can access services regardless of their location or provider. This project will enable all three PPSs in our region to achieve efficiencies through the Hudson Region DSRIP (HRD) Behavioral Health Crisis Leadership Group.
3. Of the Hudson Valley counties, many have only one Article 28 hospital with an OMH licensed inpatient psychiatric unit. In some of the counties, the hospital is owned by and affiliated with another PPS and did not sign an attestation form with WMC. This will make meeting the metrics difficult since our project implementation speed is at the county level.
4. In one case, government funding of the only countywide mobile crisis team is not affiliated with a WMC hospital, not allowing WMC to apply this publically funded service to its network. This is not the intent of government funding for a county service.
5. Capturing and tracking patients and their services allow WMC PPS to accurately report the required project metrics will be challenging as most BH crisis providers are not reimbursed through Medicaid and many BH and community PPS Participants do not have EHRs. We will work with the other PPSs to develop a region-wide encounter system to capture patient services attributed to this project. The PPS will work with participating providers to ensure they are actively using EHRs and are connected to the RHIO to support secure messaging/notifications by DY 3.
6. Changing behavior is both a challenge and a key to success. Our PPS will implement outreach to encourage people with BH disorders, community service providers and family members to seek project services to prevent potential crises, resulting in ER or hospitalization versus community based services.



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✔ IPQR Module 3.a.ii.2 - Patient Engagement Speed

Instructions :

Enter the number of patients actively engaged through the current quarter. The number entered into the "Quarterly Update" area needs to reflect the cumulative method of counting within a DSRIP year. For example, the number reported in this field for Q4 should include patients previously reported in Q3 plus new patients engaged in Q4. Any explanations regarding altered or missed patient commitments must be included within the narrative box, not as text within uploaded documentation.

Benchmarks	
Actively Engaged Speed	Actively Engaged Scale
DY4,Q4	1,733

	Year,Quarter	DY2,Q1	DY2,Q2	DY2,Q3	DY2,Q4
PPS Reported	Baseline Commitment	55	138	138	413
	Quarterly Update	112	194	0	0
	Percent(%) of Commitment	203.64%	140.58%	0.00%	0.00%
IA Approved	Quarterly Update	0	194	0	0
	Percent(%) of Commitment	0.00%	140.58%	0.00%	0.00%

Current File Uploads

User ID	File Type	File Name	File Description	Upload Date
nbajaj	Other	21_DY2Q2_PROJ3aii_MDL3aii2_PES_OTH_20160930_DY2Q2_Final_3aii_Crisis_Roster_20161027_7445.xlsx	Patient engagement speed file	10/28/2016 10:13 PM

Narrative Text :

For PPS to provide additional context regarding progress and/or updates to IA.

Module Review Status

Review Status	IA Formal Comments
Pass & Ongoing	



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✔ IPQR Module 3.a.ii.3 - Prescribed Milestones

Instructions :

Please provide updates to baseline reporting on status, target dates, and work breakdown tasks for prescribed milestones. For milestones that are due and completed within the reporting period, documentation is required to provide evidence of project requirement achievement. Any explanations regarding altered or missed provider commitments should be included within the narrative box, not as text within uploaded documentation.

Project Requirements (Milestone/Task Name)	Prescribed Due Date	Reporting Level	Provider Type	Status	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
Milestone #1 Implement a crisis intervention program that, at a minimum, includes outreach, mobile crisis, and intensive crisis services.	DY3 Q4	Project	N/A	In Progress	04/01/2015	03/31/2019	04/01/2015	03/31/2019	03/31/2019	DY4 Q4
Task PPS has established a crisis intervention program that includes outreach, mobile crisis, and intensive crisis services.		Project		In Progress	04/01/2015	03/31/2019	04/01/2015	03/31/2019	03/31/2019	DY4 Q4
Task Step 1. Review partners and county crisis intervention programs to establish a baseline of existing services--including hot spots.		Project		Completed	04/01/2015	09/30/2015	04/01/2015	09/30/2015	09/30/2015	DY1 Q2
Task Step 2. Establish the Hudson Region DSRIP (HRD) Behavioral Health Crisis Leadership Group with Montefiore Hudson Valley Collaborative and Refuah Community Health Collaborative to collaborate on development of coordinated crisis intervention services and programming in the Hudson Valley Region.		Project		In Progress	04/01/2015	03/31/2018	04/01/2015	03/31/2018	03/31/2018	DY3 Q4
Task Step 3. Convene HRD Behavioral Health Crisis Leadership Group		Project		Completed	04/01/2015	06/30/2016	04/01/2015	06/30/2016	06/30/2016	DY2 Q1
Task Step 4. Work with counties to determine if gaps exist.		Project		Completed	04/01/2015	03/31/2016	04/01/2015	03/31/2016	03/31/2016	DY1 Q4
Task Step 5. Analyze the existing services funding to determine opportunities for leverage and development of new models.		Project		In Progress	04/01/2016	03/31/2017	04/01/2016	03/31/2017	03/31/2017	DY2 Q4
Task Step 6. Plan for implementation of services.		Project		Not Started	04/01/2017	03/31/2019	04/01/2017	03/31/2019	03/31/2019	DY4 Q4
Task Step 7. Monitor completeness of implementation plan.		Project		Not Started	01/01/2019	03/31/2019	01/01/2019	03/31/2019	03/31/2019	DY4 Q4
Task Step 4a: Once gaps are identified, continue work with the counties and providers to identify opportunities and strategies for filling service gaps. From there, the PPS, counties, and providers will develop a road map for implementation. Road map will identify potential funding sources (from all payers including government grants) to initiate service expansions and		Project		In Progress	04/01/2016	03/31/2019	04/01/2016	03/31/2019	03/31/2019	DY4 Q4



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Project Requirements (Milestone/Task Name)	Prescribed Due Date	Reporting Level	Provider Type	Status	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
sustainability in collaboration with the other PPSs.										
Task Step 6a: Apply road map to improve services implementation.		Project		Not Started	04/01/2018	03/31/2019	04/01/2018	03/31/2019	03/31/2019	DY4 Q4
Task Step 7a: Monitor road map/ implementation plan by county to determine if gaps in services and geographic areas are being addressed.		Project		Not Started	01/01/2019	03/31/2019	01/01/2019	03/31/2019	03/31/2019	DY4 Q4
Milestone #2 Establish clear linkages with Health Homes, ER and hospital services to develop and implement protocols for diversion of patients from emergency room and inpatient services.	DY3 Q4	Project	N/A	In Progress	11/05/2015	03/31/2019	11/05/2015	03/31/2019	03/31/2019	DY4 Q4
Task PPS has implemented diversion management protocol with PPS Hospitals (specifically Emergency Departments).		Project		In Progress	11/05/2015	03/31/2019	11/05/2015	03/31/2019	03/31/2019	DY4 Q4
Task Step 1. In consultation with partner organizations and the Behavioral Health Crisis Project Advisory Committee (a workgroup of the WMC PPS Quality Committee), identify appropriate best practices addressing diversion management processes.		Project		Completed	04/01/2016	09/30/2016	04/01/2016	09/30/2016	09/30/2016	DY2 Q2
Task Step 2. Convene the Project Advisory Committee to review and discuss best practices for diversion management processes.		Project		Not Started	10/01/2016	03/31/2017	10/01/2016	03/31/2017	03/31/2017	DY2 Q4
Task Step 3.PPS works with counties, health homes, and hospitals to review best practices for diversion management processes.		Project		Not Started	04/01/2017	12/31/2017	04/01/2017	12/31/2017	12/31/2017	DY3 Q3
Task Step 4. Compare status of current diversion practice among participating partners to identified best practices.		Project		Not Started	01/01/2018	06/30/2018	01/01/2018	06/30/2018	06/30/2018	DY4 Q1
Task Step 5: Plan phased rollout of diversion management processes.		Project		Not Started	07/01/2018	03/31/2019	07/01/2018	03/31/2019	03/31/2019	DY4 Q4
Task Step 6. Provide training resources for key personnel and finalize protocols.		Project		Not Started	07/01/2018	03/31/2019	07/01/2018	03/31/2019	03/31/2019	DY4 Q4
Task Step 7. Document diversion management protocols.		Project		Not Started	01/01/2019	03/31/2019	01/01/2019	03/31/2019	03/31/2019	DY4 Q4
Task Step 8. Gather lessons learned and feedback as a result of deployment; review and adjust training materials/ best practices/ protocols/ guidelines/standards and further implementation plans		Project		Not Started	01/01/2019	03/31/2019	01/01/2019	03/31/2019	03/31/2019	DY4 Q4



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Project Requirements (Milestone/Task Name)	Prescribed Due Date	Reporting Level	Provider Type	Status	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
in consultation with PMO staff.										
Milestone #3 Establish agreements with the Medicaid Managed Care organizations serving the affected population to provide coverage for the service array under this project.	DY3 Q4	Project	N/A	In Progress	04/01/2015	03/31/2019	04/01/2015	03/31/2019	03/31/2019	DY4 Q4
Task PPS has engaged MCO in negotiating coverage of services under this project and/or MCO provides coverage for services in project.		Project		In Progress	04/01/2015	03/31/2019	04/01/2015	03/31/2019	03/31/2019	DY4 Q4
Task Step 1. WMC PPS identifies and meets with MCOs doing business in our service area and at other times as needed to consider which services may be covered		Project		In Progress	04/01/2015	12/31/2017	04/01/2015	12/31/2017	12/31/2017	DY3 Q3
Task Step 2. WMC meets with Hudson Health Plan/MVP, represented on the Executive Committee, to explore successful models for data sharing and value based contracting.		Project		Completed	04/01/2015	12/31/2015	04/01/2015	12/31/2015	12/31/2015	DY1 Q3
Task Step 3. Begin dialogue with MCO regarding value-based payment models as indicated in 2ai Milestone 8.		Project		Completed	09/01/2015	03/31/2016	09/01/2015	03/31/2016	03/31/2016	DY1 Q4
Task Step 4. Review options for coverage through the HARPs and HCBS for Medicaid recipients.		Project		Not Started	04/01/2017	03/31/2019	04/01/2017	03/31/2019	03/31/2019	DY4 Q4
Milestone #4 Develop written treatment protocols with consensus from participating providers and facilities.	DY2 Q4	Project	N/A	In Progress	04/01/2015	03/31/2017	04/01/2015	03/31/2017	03/31/2017	DY2 Q4
Task Regularly scheduled formal meetings are held to develop consensus on treatment protocols.		Project		In Progress	04/01/2015	03/31/2017	04/01/2015	03/31/2017	03/31/2017	DY2 Q4
Task Coordinated treatment care protocols are in place.		Project		In Progress	04/01/2015	03/31/2017	04/01/2015	03/31/2017	03/31/2017	DY2 Q4
Task Step 1. In consultation with partner organizations and the Behavioral Health Crisis Project Advisory Quality Committee (a workgroup of WMC PPS), identify appropriate evidence based literature and best practices addressing coordinated treatment protocols.		Project		In Progress	04/01/2015	03/31/2017	04/01/2015	03/31/2017	03/31/2017	DY2 Q4
Task Step 2. Convene BHCAQC to review and discuss the best practice options for implementation.		Project		In Progress	04/01/2015	03/31/2017	04/01/2015	03/31/2017	03/31/2017	DY2 Q4
Task		Project		In Progress	04/01/2015	03/31/2017	04/01/2015	03/31/2017	03/31/2017	DY2 Q4



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Step 3. Compare the status of current practices among participating partners to identify the best practices										
Task Step 4: Plan phased rollout of best practices adapted to local considerations.		Project		In Progress	04/01/2015	03/31/2017	04/01/2015	03/31/2017	03/31/2017	DY2 Q4
Task Step 5. Provide training resources for key personnel and finalize protocols.		Project		In Progress	04/01/2015	03/31/2017	04/01/2015	03/31/2017	03/31/2017	DY2 Q4
Task Step 6. Document treatment practices.		Project		In Progress	04/01/2015	03/31/2017	04/01/2015	03/31/2017	03/31/2017	DY2 Q4
Task Step 7. Gather lessons learned and feedback as a result of deployment; review and adjust training materials/ best practices/ protocols/ guidelines/standards and further implementation plans in consultation with PMO staff.		Project		Not Started	01/01/2017	03/31/2017	01/01/2017	03/31/2017	03/31/2017	DY2 Q4
Milestone #5 Include at least one hospital with specialty psychiatric services and crisis-oriented psychiatric services; expansion of access to specialty psychiatric and crisis-oriented services.	DY2 Q4	Project	N/A	In Progress	07/01/2015	03/31/2017	07/01/2015	03/31/2017	03/31/2017	DY2 Q4
Task PPS includes at least one hospital with specialty psychiatric services and crisis-oriented psychiatric services in provider network		Project		In Progress	04/01/2016	03/31/2017	04/01/2016	03/31/2017	03/31/2017	DY2 Q4
Task PPS evaluates access to psychiatric services (in terms of community needs assessment, geographic access, wait times, and other measures), identifies improvement areas, and implements improvement steps.		Provider	Safety Net Hospital	In Progress	04/01/2016	03/31/2017	04/01/2016	03/31/2017	03/31/2017	DY2 Q4
Task Step 1. Use results from the CNA and a mapping of providers to evaluate access to specialty services and crisis oriented services and identify gaps in service coverage		Project		Completed	07/01/2015	12/31/2015	07/01/2015	12/31/2015	12/31/2015	DY1 Q3
Task Step 2. PPS will work to identify a hospital with the capacity and ability to expand access to specialty psychiatric and crisis-oriented services.		Project		In Progress	04/01/2016	03/31/2017	04/01/2016	03/31/2017	03/31/2017	DY2 Q4
Task Step 3. PPS will draft an action plan that may be used to improve access to psychiatric crisis and crisis-oriented services.		Project		Not Started	10/01/2016	03/31/2017	10/01/2016	03/31/2017	03/31/2017	DY2 Q4
Milestone #6 Expand access to observation unit within hospital outpatient or at	DY3 Q4	Project	N/A	In Progress	04/01/2015	03/31/2019	04/01/2015	03/31/2019	03/31/2019	DY4 Q4



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an off campus crisis residence for stabilization monitoring services (up to 48 hours).										
Task PPS includes hospitals with observation unit or off campus crisis residence locations for crisis monitoring.		Project		Not Started	01/01/2019	03/31/2019	01/01/2019	03/31/2019	03/31/2019	DY4 Q4
Task PPS evaluates access to observation unit or off campus crisis residence services (in terms of community needs assessment, geographic access, wait times, and other measures), identifies improvement areas, and implements improvement steps.		Provider	Safety Net Hospital	Not Started	10/01/2016	03/31/2019	10/01/2016	03/31/2019	03/31/2019	DY4 Q4
Task PPS evaluates access to observation unit or off campus crisis residence services (in terms of community needs assessment, geographic access, wait times, and other measures), identifies improvement areas, and implements improvement steps.		Provider	Safety Net Clinic	Not Started	10/01/2016	03/31/2019	10/01/2016	03/31/2019	03/31/2019	DY4 Q4
Task PPS evaluates access to observation unit or off campus crisis residence services (in terms of community needs assessment, geographic access, wait times, and other measures), identifies improvement areas, and implements improvement steps.		Provider	Safety Net Mental Health	Not Started	10/01/2016	03/31/2019	10/01/2016	03/31/2019	03/31/2019	DY4 Q4
Task Step 1. With the Hudson Region DSRIP (HRD) Behavioral Health Crisis Leadership Group, use results from CNA to evaluate access and identify gaps in service coverage.		Project		Completed	04/01/2015	03/31/2016	04/01/2015	03/31/2016	03/31/2016	DY1 Q4
Task Step 2. Use results from CNA and a mapping of providers to evaluate access and identify gaps in service coverage.		Project		In Progress	04/01/2015	03/31/2018	04/01/2015	03/31/2018	03/31/2018	DY3 Q4
Task Step 3. PPS will work to identify a hospital outpatient or off campus crisis residence that could provide an opportunity to provide access.		Project		Not Started	04/01/2018	03/31/2019	04/01/2018	03/31/2019	03/31/2019	DY4 Q4
Task Step 4. WMC PPS will consult with the Hudson Region DSRIP (HRD) Leadership Group and draft an action plan that may be used to improve access to services.		Project		Not Started	07/01/2018	03/31/2019	07/01/2018	03/31/2019	03/31/2019	DY4 Q4
Milestone #7 Deploy mobile crisis team(s) to provide crisis stabilization services using evidence-based protocols developed by medical staff.	DY3 Q4	Project	N/A	In Progress	07/01/2015	03/31/2019	07/01/2015	03/31/2019	03/31/2019	DY4 Q4
Task PPS includes mobile crisis teams to help meet crisis stabilization		Project		In Progress	07/01/2015	03/31/2019	07/01/2015	03/31/2019	03/31/2019	DY4 Q4



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needs of the community.										
Task Coordinated evidence-based care protocols for mobile crisis teams are in place.		Project		Not Started	10/01/2018	03/31/2019	10/01/2018	03/31/2019	03/31/2019	DY4 Q4
Task Step 1. In consultation with the Behavioral Health Crisis & Primary Care Integration Project Quality Advisory Committee (a workgroup of the WMC PPS Quality Committee), review appropriate evidence-based literature and best practices (including current crisis teams) for mobile crisis.		Project		In Progress	07/01/2015	12/31/2018	07/01/2015	12/31/2018	12/31/2018	DY4 Q3
Task Step 2. Convene the BHCAQC to review and discuss best practices and procedures including current team practices and procedures.		Project		Completed	09/01/2015	09/30/2016	09/01/2015	09/30/2016	09/30/2016	DY2 Q2
Task Step 3. Work with counties, the Hudson Region DSRIP (HRD) Leadership Group and providers to review practices and procedures.		Project		In Progress	09/01/2015	09/30/2017	09/01/2015	09/30/2017	09/30/2017	DY3 Q2
Task Step 4: Plan phased roll out of best practices and procedures adapted to local considerations.		Project		Not Started	10/02/2017	03/31/2018	10/02/2017	03/31/2018	03/31/2018	DY3 Q4
Task Step 5. Provide training resources for key personnel and finalize best practices and procedures.		Project		Not Started	04/02/2018	09/28/2018	04/02/2018	09/28/2018	09/30/2018	DY4 Q2
Task Step 6. Document evidence based protocols.		Project		Not Started	04/02/2018	06/30/2018	04/02/2018	06/30/2018	06/30/2018	DY4 Q1
Task Step 7. Gather lessons learned and feedback as a result of deployment; review and adjust training materials and best practices and procedures as warranted and further implementation plans in consultation with PMO staff.		Project		Not Started	07/02/2018	03/31/2019	07/02/2018	03/31/2019	03/31/2019	DY4 Q4
Milestone #8 Ensure that all PPS safety net providers have actively connected EHR systems with local health information exchange/RHIO/SHIN-NY and share health information among clinical partners, including direct exchange (secure messaging), alerts and patient record look up by the end of Demonstration Year (DY) 3.	DY3 Q4	Project	N/A	In Progress	08/08/2015	03/31/2018	08/08/2015	03/31/2018	03/31/2018	DY3 Q4
Task EHR demonstrates integration of medical and behavioral health record within individual patient records.		Project		In Progress	08/08/2015	03/31/2018	08/08/2015	03/31/2018	03/31/2018	DY3 Q4



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Task EHR meets connectivity to RHIO's HIE and SHIN-NY requirements.		Provider	Safety Net Practitioner - Primary Care Provider (PCP)	In Progress	08/08/2015	03/31/2018	08/08/2015	03/31/2018	03/31/2018	DY3 Q4
Task EHR meets connectivity to RHIO's HIE and SHIN-NY requirements.		Provider	Safety Net Practitioner - Non-Primary Care Provider (PCP)	In Progress	08/08/2015	03/31/2018	08/08/2015	03/31/2018	03/31/2018	DY3 Q4
Task EHR meets connectivity to RHIO's HIE and SHIN-NY requirements.		Provider	Safety Net Hospital	In Progress	08/08/2015	03/31/2018	08/08/2015	03/31/2018	03/31/2018	DY3 Q4
Task EHR meets connectivity to RHIO's HIE and SHIN-NY requirements.		Provider	Safety Net Mental Health	In Progress	08/08/2015	03/31/2018	08/08/2015	03/31/2018	03/31/2018	DY3 Q4
Task Alerts and secure messaging functionality are used to facilitate crisis intervention services.		Project		In Progress	08/08/2015	03/31/2018	08/08/2015	03/31/2018	03/31/2018	DY3 Q4
Task Step 1. WMC PPS in coordination with QE, establishes preliminary plan to connect network partners to RHIO.		Project		Completed	08/08/2015	06/30/2016	08/08/2015	06/30/2016	06/30/2016	DY2 Q1
Task Step 2. WMC PPS completes current state analysis of current EHR based connections to RHIO.		Project		Completed	08/08/2015	03/31/2016	08/08/2015	03/31/2016	03/31/2016	DY1 Q4
Task Step 3. PPS reviews and finalizes action plan.		Project		Completed	01/01/2016	03/31/2016	01/01/2016	03/31/2016	03/31/2016	DY1 Q4
Task Step 4. Identify pilot partner/early adopter sites for QE connection.		Project		Completed	08/15/2015	12/31/2015	08/15/2015	12/31/2015	12/31/2015	DY1 Q3
Task Step 5. In accordance with IT & Systems workstream, obtain PPS Board Approval: Data Security and Confidentiality Plan.		Project		In Progress	08/18/2015	12/31/2016	08/18/2015	12/31/2016	12/31/2016	DY2 Q3
Task Step 6. Evaluate lessons learned from initial connections.		Project		Completed	06/30/2016	09/30/2016	06/30/2016	09/30/2016	09/30/2016	DY2 Q2
Task Step 7. Plan phased implementation for network rollout.		Project		Completed	06/30/2016	09/30/2016	06/30/2016	09/30/2016	09/30/2016	DY2 Q2
Task Step 8. Implement Phase 1 of network rollout.		Project		In Progress	09/30/2016	03/31/2017	09/30/2016	03/31/2017	03/31/2017	DY2 Q4
Task Step 9. Implement Phase 2 of network rollout.		Project		Not Started	03/31/2017	03/31/2018	03/31/2017	03/31/2018	03/31/2018	DY3 Q4
Task Step 10. As RHIO alert and secure messaging functionality is established and rolled out, WMC PPS will provide technical support and training to network partners activate functionality.		Project		In Progress	06/30/2016	03/31/2018	06/30/2016	03/31/2018	03/31/2018	DY3 Q4



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Milestone #9 Establish central triage service with agreements among participating psychiatrists, mental health, behavioral health, and substance abuse providers.	DY3 Q4	Project	N/A	In Progress	04/01/2015	03/31/2019	04/01/2015	03/31/2019	03/31/2019	DY4 Q4
Task PPS has implemented central triage service among psychiatrists and behavioral health providers.		Project		Not Started	01/01/2019	03/31/2019	01/01/2019	03/31/2019	03/31/2019	DY4 Q4
Task Step 1. Work with communities to identify existing triage services within their jurisdiction.		Project		Completed	04/01/2015	12/31/2015	04/01/2015	12/31/2015	12/31/2015	DY1 Q3
Task Step 2. Identify gaps in existing triage services.		Project		In Progress	01/01/2016	12/31/2016	01/01/2016	12/31/2016	12/31/2016	DY2 Q3
Task Step 3. Identify opportunities and partnerships to expand or better coordinate triage services.		Project		Not Started	01/01/2017	12/31/2017	01/01/2017	12/31/2017	12/31/2017	DY3 Q3
Task Step 4. Work with partners to establish agreements for triage services.		Project		Not Started	01/01/2018	03/31/2019	01/01/2018	03/31/2019	03/31/2019	DY4 Q4
Milestone #10 Ensure quality committee is established for oversight and surveillance of compliance with protocols and quality of care.	DY2 Q4	Project	N/A	In Progress	04/01/2015	03/31/2017	04/01/2015	03/31/2017	03/31/2017	DY2 Q4
Task PPS has created an active quality subcommittee that reports to PPS quality committee that is representative of medical and behavioral health staff and is specifically focused on integration of primary care and behavioral health services within practice sites and other behavioral health project initiatives. Note: Only one quality sub-committee is required for medical and behavioral health integration projects in Domain 3a.		Project		In Progress	04/01/2015	03/31/2017	04/01/2015	03/31/2017	03/31/2017	DY2 Q4
Task Quality committee identifies opportunities for quality improvement and use of rapid cycle improvement methodologies, develops implementation plans, and evaluates results of quality improvement initiatives.		Project		In Progress	10/01/2015	03/31/2017	10/01/2015	03/31/2017	03/31/2017	DY2 Q4
Task PPS evaluates and creates action plans based on key quality metrics, to include applicable metrics listed in Attachment J Domain 3 Behavioral Health Metrics.		Project		In Progress	01/01/2016	03/31/2017	01/01/2016	03/31/2017	03/31/2017	DY2 Q4
Task PPS quality subcommittee conducts and/or reviews self-audits to ensure compliance with processes and procedures developed for		Project		In Progress	07/01/2016	03/31/2017	07/01/2016	03/31/2017	03/31/2017	DY2 Q4



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this project.										
Task Service and quality outcome measures are reported to all stakeholders including PPS quality committee.		Project		Not Started	01/01/2017	03/31/2017	01/01/2017	03/31/2017	03/31/2017	DY2 Q4
Task Step 1. Establish Behavioral Health (Crisis) and Primary Care (Integration) Project Advisory Quality Committee (a workgroup of the WMC PPS Quality Committee), to identify appropriate evidence based measures addressing the quality of relevant crisis intervention approaches.		Project		In Progress	04/01/2015	03/31/2017	04/01/2015	03/31/2017	03/31/2017	DY2 Q4
Task Step 2. Convene the Project Advisory Committee to review and discuss quality of service interventions. The committee includes clinical leaders and representatives from county mental health departments, hospitals and behavioral health partner organizations and other stakeholders representing a range of credentials and experience relevant to the project.		Project		In Progress	04/01/2016	03/31/2017	04/01/2016	03/31/2017	03/31/2017	DY2 Q4
Task Step 3. Create roadmap for data sharing and reporting of best practices and protocols specific to the milestones above.		Project		In Progress	04/01/2016	12/31/2016	04/01/2016	12/31/2016	12/31/2016	DY2 Q3
Task Step 4. Gather lessons learned and feedback as a result of deployment; review and adjust training materials and best practices and procedures as warranted and further implementation plans in consultation with PMO staff.		Project		Not Started	10/01/2016	03/31/2017	10/01/2016	03/31/2017	03/31/2017	DY2 Q4
Milestone #11 Use EHRs or other technical platforms to track all patients engaged in this project.	DY2 Q4	Project	N/A	In Progress	08/08/2015	03/31/2017	08/08/2015	03/31/2017	03/31/2017	DY2 Q4
Task PPS identifies targeted patients and is able to track actively engaged patients for project milestone reporting.		Project		In Progress	08/08/2015	03/31/2017	08/08/2015	03/31/2017	03/31/2017	DY2 Q4
Task Step 1. WMC PPS implements interim reporting tool for DSRIP milestone reporting and engaged patient tracking.		Project		In Progress	08/08/2015	03/31/2017	08/08/2015	03/31/2017	03/31/2017	DY2 Q4
Task Step 2. WMC PPS creates roadmap for data sharing and reporting.		Project		Completed	09/30/2015	06/30/2016	09/30/2015	06/30/2016	06/30/2016	DY2 Q1



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Prescribed Milestones Current File Uploads

Milestone Name	User ID	File Type	File Name	Description	Upload Date
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No Records Found

Prescribed Milestones Narrative Text

Milestone Name	Narrative Text
Implement a crisis intervention program that, at a minimum, includes outreach, mobile crisis, and intensive crisis services.	
Establish clear linkages with Health Homes, ER and hospital services to develop and implement protocols for diversion of patients from emergency room and inpatient services.	
Establish agreements with the Medicaid Managed Care organizations serving the affected population to provide coverage for the service array under this project.	
Develop written treatment protocols with consensus from participating providers and facilities.	
Include at least one hospital with specialty psychiatric services and crisis-oriented psychiatric services; expansion of access to specialty psychiatric and crisis-oriented services.	
Expand access to observation unit within hospital outpatient or at an off campus crisis residence for stabilization monitoring services (up to 48 hours).	
Deploy mobile crisis team(s) to provide crisis stabilization services using evidence-based protocols developed by medical staff.	
Ensure that all PPS safety net providers have actively connected EHR systems with local health information exchange/RHIO/SHIN-NY and share health information among clinical partners, including direct exchange (secure messaging), alerts and patient record look up by the end of Demonstration Year (DY) 3.	
Establish central triage service with agreements among participating psychiatrists, mental health, behavioral health, and substance abuse providers.	
Ensure quality committee is established for oversight and surveillance of compliance with protocols and quality of care.	
Use EHRs or other technical platforms to track all patients engaged in this project.	



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Milestone Review Status

Milestone #	Review Status	IA Formal Comments
Milestone #1	Pass & Ongoing	
Milestone #2	Pass & Ongoing	
Milestone #3	Pass & Ongoing	
Milestone #4	Pass & Ongoing	
Milestone #5	Pass & Ongoing	
Milestone #6	Pass & Ongoing	
Milestone #7	Pass & Ongoing	
Milestone #8	Pass & Ongoing	
Milestone #9	Pass & Ongoing	
Milestone #10	Pass & Ongoing	
Milestone #11	Pass & Ongoing	



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✔ IPQR Module 3.a.ii.4 - PPS Defined Milestones

Instructions :

Please provide updates to baseline reporting on status, target dates, and work breakdown tasks for PPS-defined milestones.

Milestone/Task Name	Status	Description	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
Milestone Mid-Point Assessment	Completed	Mid-Point Assessment	06/30/2016	06/30/2016	06/30/2016	06/30/2016	06/30/2016	DY2 Q1

PPS Defined Milestones Current File Uploads

Milestone Name	User ID	File Type	File Name	Description	Upload Date
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No Records Found

PPS Defined Milestones Narrative Text

Milestone Name	Narrative Text
Mid-Point Assessment	



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IPQR Module 3.a.ii.5 - IA Monitoring

Instructions :



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Project 3.c.i – Evidence-based strategies for disease management in high risk/affected populations (adults only)

✓ IPQR Module 3.c.i.1 - Major Risks to Implementation and Mitigation Strategies

Instructions :

Please describe what the major risks are for this project, as well as the actions you plan to take to mitigate them.

- #1- Dec. 2014 commitments were based on our understanding of definitions and specifications. Subsequent or future changes, e.g. for an activated patient, may substantially affect our ability to meet targets. We will mitigate this risk by respectfully raising concerns and issues. Other projects define an activated patient with services received in the current year and we continue to assume the same will apply for 3ci.
- #2- To satisfy PPS speed and scale commitments providers must meet requirements by a certain date. We are at risk for interpreting that the appropriate role of a participant varies by specialty, setting and provider type and basing our commitments on those roles. To mitigate this risk we describe our assumptions: Providers will assume leading, secondary or supporting roles as appropriate; leading participants will satisfy all project requirements while those in secondary or supporting roles will satisfy only role-applicable milestones. This project requires PCMH/APCM recognition for PCPs whose number was based on NYS criteria which included some not eligible for PCMH/APCM, e.g. Hospitalists. To mitigate the risk of falling short, we will encourage other PCPs to join and will work with NYS on requirements for those not eligible for PCMH.
- #3-To meet the requirement for Health Information Exchange (HIE) we plan to connect providers to the SHIN_NY through our Qualified Entity (QE). There is significant risk the QE may not be able to support this requirement or providers may not be able to meet the aggressive time frame. To mitigate risk we will work closely with our QE, and give providers who play a primary role on this project high priority for HIE.
- #4-This project requires agreements with MCO's related to coordination of services. Because MCOs already have contracts with NYS, providers and their members, MCO's may have no reason for an agreement with the PPS. To mitigate this risk, our PPS will work with State organizations such as GNYHA, HANYS, PHSP Coalition and NYS DOH to convene discussions with NY MCOs around DSRIP related issues including common ground for improving diabetes care coordination.
- #5-THE WMC PPS primary care Network includes pediatricians. Although increasing, the prevalence of diabetes among children is lower than among adults and treatment guidelines are different. We risk insufficient PCP involvement if Pediatric practices see the requirements as geared toward adults. To mitigate this risk the PPS will monitor the issue and if needed modify the program appropriately.
- #6- This project shares risks with others: Practices may be overwhelmed by the volume of guidelines, policies and training related to DSRIP, a risk to be mitigated by support from PMO staff and by setting reasonable and staged dates for milestones. Project speed and scale commitments made before executed contracts with partners and PPS infrastructure was in place may be at risk. To mitigate we are developing a two stage process for collecting data on engaged patients taking into account requirements for IT security, patient consent and contractual agreements. Relying solely on data from NYS through MAPP the PPS would not have information needed to meet the needs of Medicaid patients served by PPS providers but not "attributed" to the PPS. To mitigate this risk, we are exploring HIPAA compliant possibilities for collecting data on the broader population served by our partner organizations. An associated risk is that our IT roadmap assumes maximization of the DOH-supplied MAPP portal and analytics, which will not support inclusion of a broader data set. Accordingly, our IT and IDS strategies include transitioning to PPS based project management, analytics, and care management platforms.



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✔ IPQR Module 3.c.i.2 - Patient Engagement Speed

Instructions :

Enter the number of patients actively engaged through the current quarter. The number entered into the "Quarterly Update" area needs to reflect the cumulative method of counting within a DSRIP year. For example, the number reported in this field for Q4 should include patients previously reported in Q3 plus new patients engaged in Q4. Any explanations regarding altered or missed patient commitments must be included within the narrative box, not as text within uploaded documentation.

Benchmarks	
Actively Engaged Speed	Actively Engaged Scale
DY2,Q4	8,039

	Year,Quarter	DY2,Q1	DY2,Q2	DY2,Q3	DY2,Q4
PPS Reported	Baseline Commitment	500	2,700	3,000	8,039
	Quarterly Update	4,452	5,512	0	0
	Percent(%) of Commitment	890.40%	204.15%	0.00%	0.00%
IA Approved	Quarterly Update	0	5,512	0	0
	Percent(%) of Commitment	0.00%	204.15%	0.00%	0.00%

Current File Uploads

User ID	File Type	File Name	File Description	Upload Date
nbajaj	Other	21_DY2Q2_PROJ3ci_MDL3ci2_PES_OTH_20160930_DY2Q2_Final_3ci_Diabetes_Roster_20161027_7494.xlsx	3ci Patient Engagement Speed	10/30/2016 07:08 PM

Narrative Text :

For PPS to provide additional context regarding progress and/or updates to IA.

Module Review Status

Review Status	IA Formal Comments
Pass & Ongoing	



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✔ IPQR Module 3.c.i.3 - Prescribed Milestones

Instructions :

Please provide updates to baseline reporting on status, target dates, and work breakdown tasks for prescribed milestones. For milestones that are due and completed within the reporting period, documentation is required to provide evidence of project requirement achievement. Any explanations regarding altered or missed provider commitments should be included within the narrative box, not as text within uploaded documentation.

Project Requirements (Milestone/Task Name)	Prescribed Due Date	Reporting Level	Provider Type	Status	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
Milestone #1 Implement evidence-based best practices for disease management, specific to diabetes, in community and ambulatory care settings.	DY2 Q4	Project	N/A	In Progress	09/09/2015	03/31/2017	09/09/2015	03/31/2017	03/31/2017	DY2 Q4
Task Evidence-based strategies for the management and control of diabetes in the PPS designated area are developed and implemented for all participating providers. Protocols for disease management are developed and training of staff is completed.		Project		In Progress	09/09/2015	03/31/2017	09/09/2015	03/31/2017	03/31/2017	DY2 Q4
Task Step 1. In consultation with partner organizations and the Diabetes Project Advisory Quality Committee (DPAQC, a workgroup of the WMC PPS Quality Committee), identify appropriate evidence based literature and best practices addressing management of diabetes in community and ambulatory settings.		Project		Completed	09/09/2015	02/18/2016	09/09/2015	02/18/2016	03/31/2016	DY1 Q4
Task Step 2. Convene the DPAQC to review and discuss the candidate best practices/protocols/guidelines/standards. The DPAQC includes clinical leaders from partner organizations and other stakeholders representing a range of credentials and experience relevant to the project.		Project		Completed	11/05/2015	03/31/2016	11/05/2015	03/31/2016	03/31/2016	DY1 Q4
Task Step 3. Compare status of current practice among partners to identified best practices.		Project		Completed	02/10/2016	06/30/2016	02/10/2016	06/30/2016	06/30/2016	DY2 Q1
Task Step 4. Plan phased roll out of best practices/protocols/guidelines/standards adapted to local considerations.		Project		Completed	05/10/2016	09/30/2016	05/10/2016	09/30/2016	09/30/2016	DY2 Q2
Task Step 5. Gathering lessons learned and feedback from Partners and local deployment workgroups, DPAQC and/or Quality Steering Committee and/or its workgroups will review and adjust best practices/ protocols/ guidelines/standards and further implementation plans in consultation with PMO staff.		Project		Not Started	11/10/2016	03/31/2017	11/10/2016	03/31/2017	03/31/2017	DY2 Q4



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Project Requirements (Milestone/Task Name)	Prescribed Due Date	Reporting Level	Provider Type	Status	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
Milestone #2 Engage at least 80% of primary care providers within the PPS in the implementation of disease management evidence-based best practices.	DY2 Q4	Project	N/A	In Progress	02/10/2016	03/31/2017	02/10/2016	03/31/2017	03/31/2017	DY2 Q4
Task PPS has engaged at least 80% of their PCPs in this activity.		Provider	Practitioner - Primary Care Provider (PCP)	In Progress	02/10/2016	03/31/2017	02/10/2016	03/31/2017	03/31/2017	DY2 Q4
Task Step 1. Compare status of current practice among partners to identified best practices.		Project		Completed	02/10/2016	06/30/2016	02/10/2016	06/30/2016	06/30/2016	DY2 Q1
Task Step 2. Plan phased roll out of best practices/protocols/guidelines/standards adapted to local considerations		Project		Completed	05/18/2016	09/30/2016	05/18/2016	09/30/2016	09/30/2016	DY2 Q2
Task Step 3. Monitor number of primary care providers participating or not participating, by specialty of PCP.		Project		Not Started	11/15/2016	03/31/2017	11/15/2016	03/31/2017	03/31/2017	DY2 Q4
Task Step 4. If necessary, modify the program to be able to engage Pediatric practices.		Project		Not Started	11/16/2016	03/31/2017	11/16/2016	03/31/2017	03/31/2017	DY2 Q4
Milestone #3 Develop care coordination teams (including diabetes educators, nursing staff, behavioral health providers, pharmacy, community health workers, and Health Home care managers) to improve health literacy, patient self-efficacy, and patient self-management.	DY2 Q4	Project	N/A	In Progress	11/18/2015	03/31/2017	11/18/2015	03/31/2017	03/31/2017	DY2 Q4
Task Clinically Interoperable System is in place for all participating providers.		Project		In Progress	05/10/2016	03/31/2017	05/10/2016	03/31/2017	03/31/2017	DY2 Q4
Task Care coordination teams are in place and include nursing staff, pharmacists, dieticians, community health workers, and Health Home care managers where applicable.		Project		In Progress	11/18/2015	03/31/2017	11/18/2015	03/31/2017	03/31/2017	DY2 Q4
Task Care coordination processes are established and implemented.		Project		In Progress	05/10/2016	03/31/2017	05/10/2016	03/31/2017	03/31/2017	DY2 Q4
Task Step 1. Identify by provider type and project role the clinical information to be shared among providers.		Project		Completed	05/10/2016	09/30/2016	05/10/2016	09/30/2016	09/30/2016	DY2 Q2
Task Step 2. Create roadmap for data sharing and reporting using platform to support population health analytics.		Project		In Progress	07/01/2016	12/31/2016	07/01/2016	12/31/2016	12/31/2016	DY2 Q3
Task Step 3. Gathering lessons learned and feedback from Partners		Project		Not Started	11/16/2016	03/31/2017	11/16/2016	03/31/2017	03/31/2017	DY2 Q4



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Project Requirements (Milestone/Task Name)	Prescribed Due Date	Reporting Level	Provider Type	Status	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
and local deployment workgroups; DPAQC and/or QSC and/or its workgroups will review and adjust training materials/ best practices/ protocols/ guidelines/standards and further implementation plans in consultation with PMO staff.										
Task Step 4. In consultation with partner organizations and the DPAQC, identify appropriate Health Home partners, as well as pharmacists, dieticians or diabetes educators and community health workers in the community.		Project		Completed	11/18/2015	03/31/2016	11/18/2015	03/31/2016	03/31/2016	DY1 Q4
Task Step 5. Convene DPAQC with network partners and stakeholders broadly to discuss the roles and responsibilities of all care team members and protocols for referring patients to ensure care coordination.		Project		In Progress	05/18/2016	03/31/2017	05/18/2016	03/31/2017	03/31/2017	DY2 Q4
Task Step 6. In consultation with PMO and DPAQC develop staffing, training and implementation plan including roles of PCPs and other team members for care coordination.		Project		Not Started	11/16/2016	03/31/2017	11/16/2016	03/31/2017	03/31/2017	DY2 Q4
Milestone #4 Develop "hot spotting" strategies, in concert with Health Homes, to implement programs such as the Stanford Model for chronic diseases in high risk neighborhoods.	DY2 Q4	Project	N/A	In Progress	09/01/2015	03/31/2017	09/01/2015	03/31/2017	03/31/2017	DY2 Q4
Task If applicable, PPS has Implemented collection of valid and reliable REAL (Race, Ethnicity, and Language) data and uses the data to target high risk populations, develop improvement plans, and address top health disparities.		Project		In Progress	10/12/2015	03/31/2017	10/12/2015	03/31/2017	03/31/2017	DY2 Q4
Task If applicable, PPS has established linkages to health homes for targeted patient populations.		Project		In Progress	11/05/2015	03/31/2017	11/05/2015	03/31/2017	03/31/2017	DY2 Q4
Task If applicable, PPS has implemented Stanford Model through partnerships with community-based organizations.		Project		In Progress	05/18/2016	03/31/2017	05/18/2016	03/31/2017	03/31/2017	DY2 Q4
Task Step 1. Identify participating partners providing the Stanford Model Diabetes Self-Management Program.		Project		Completed	10/12/2015	03/31/2016	10/12/2015	03/31/2016	03/31/2016	DY1 Q4
Task Step 2. Update CNA hot spotting using final attribution to identify priority groups in terms of health disparities. Socioeconomic analyses will be based on zip code analysis using the Area Deprivation Index identified in the CNA and from responses from		Project		Completed	09/01/2015	12/31/2015	09/01/2015	12/31/2015	12/31/2015	DY1 Q3



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the Consumer Survey (N=4900) on access and use of services.										
Task Step 3. In consultation with partner organizations and the DPAQC, identify appropriate Health Home partners.		Project		Completed	11/18/2015	03/31/2016	11/18/2015	03/31/2016	03/31/2016	DY1 Q4
Task Step 4. Convene DPAQC with network partners and stakeholders to discuss the roles and responsibilities of PCP and HH and protocols for referring patients to ensure coordination.		Project		In Progress	05/18/2016	12/31/2016	05/18/2016	12/31/2016	12/31/2016	DY2 Q3
Task Step 5. Meet with Stanford Disease Self Management programs to identify ways to support, promote and expand model in the Hudson Valley.		Project		In Progress	05/18/2016	12/31/2016	05/18/2016	12/31/2016	12/31/2016	DY2 Q3
Task Step 6. Prioritize locations to conduct diabetes self-management programs based on diabetes hot spotting evidence from step 2 above.		Project		In Progress	08/17/2016	12/31/2016	08/17/2016	12/31/2016	12/31/2016	DY2 Q3
Task Step 7. Develop education materials for PCPs and Health Home providers regarding local standard disease self-management programs available for their clients.		Project		Completed	06/17/2016	09/30/2016	06/17/2016	09/30/2016	09/30/2016	DY2 Q2
Task Step 8. Provide ongoing support to partners implementing or referring patients to the Stanford Diabetes Self-Management programs.		Project		In Progress	08/17/2016	03/31/2017	08/17/2016	03/31/2017	03/31/2017	DY2 Q4
Milestone #5 Ensure coordination with the Medicaid Managed Care organizations serving the target population.	DY2 Q4	Project	N/A	In Progress	07/15/2015	03/31/2017	07/15/2015	03/31/2017	03/31/2017	DY2 Q4
Task PPS has agreement in place with MCO related to coordination of services for high risk populations, including smoking cessation services, hypertension screening, cholesterol screening, and other preventive services relevant to this project.		Project		Not Started	01/10/2017	03/31/2017	01/10/2017	03/31/2017	03/31/2017	DY2 Q4
Task Step 1. WMC PPS identifies Medicaid Managed Care Organizations (MCOs) doing business in our service area whose members may be patients of Partner providers.		Project		Completed	08/10/2015	09/30/2015	08/10/2015	09/30/2015	09/30/2015	DY1 Q2
Task Step 2. MCOs and HHs are invited to participate in committees, work groups and local deployment councils. WMC PPS seek to identify a contact person at each MCO who will work with PPS partners to ensure coordination of services.		Project		Completed	08/10/2015	09/30/2015	08/10/2015	09/30/2015	09/30/2015	DY1 Q2



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Project Requirements (Milestone/Task Name)	Prescribed Due Date	Reporting Level	Provider Type	Status	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
Task Step 3. Work with State organizations such as GNYHA, HANYS, PHSP Coalition and NYS DOH to convene discussion with NY MCOs around DSRIP related issues including successful models for coordination of services.		Project		In Progress	07/15/2015	03/31/2017	07/15/2015	03/31/2017	03/31/2017	DY2 Q4
Milestone #6 Use EHRs or other technical platforms to track all patients engaged in this project.	DY2 Q4	Project	N/A	In Progress	04/01/2015	03/31/2017	04/01/2015	03/31/2017	03/31/2017	DY2 Q4
Task PPS identifies targeted patients and is able to track actively engaged patients for project milestone reporting.		Project		In Progress	07/01/2015	03/31/2017	07/01/2015	03/31/2017	03/31/2017	DY2 Q4
Task PPS uses a recall system that allows staff to report which patients are overdue for which preventive services and to track when and how patients were notified of needed services.		Project		Not Started	11/06/2016	03/31/2017	11/06/2016	03/31/2017	03/31/2017	DY2 Q4
Task Step 1. WMC PPS implements interim reporting tool for DSRIP milestone reporting and engaged patient tracking taking into account all project compliant services for DY1.		Project		Completed	04/01/2015	03/31/2016	04/01/2015	03/31/2016	03/31/2016	DY1 Q4
Task Step 2. Define functional reporting requirements for diabetes projects.		Project		Completed	09/30/2015	06/30/2016	09/30/2015	06/30/2016	06/30/2016	DY2 Q1
Task Step 3. WMC PPS creates roadmap for data sharing and reporting.		Project		In Progress	09/01/2015	12/31/2016	09/01/2015	12/31/2016	12/31/2016	DY2 Q3
Task Step 4. Report and track actively engaged patients.		Project		Completed	01/01/2016	09/30/2016	01/01/2016	09/30/2016	09/30/2016	DY2 Q2
Milestone #7 Meet Meaningful Use and PCMH Level 3 standards and/or APCM by the end of Demonstration Year 3 for EHR systems used by participating safety net providers.	DY2 Q4	Project	N/A	In Progress	08/08/2015	03/31/2018	08/08/2015	03/31/2018	03/31/2018	DY3 Q4
Task EHR meets Meaningful Use Stage 2 CMS requirements (Note: any/all MU requirements adjusted by CMS will be incorporated into the assessment criteria).		Project		In Progress	11/15/2015	03/31/2018	11/15/2015	03/31/2018	03/31/2018	DY3 Q4
Task PPS has achieved NCQA 2014 Level 3 PCMH standards and/or APCM.		Provider	Practitioner - Primary Care Provider (PCP)	In Progress	08/08/2015	03/31/2018	08/08/2015	03/31/2018	03/31/2018	DY3 Q4
Task EHR meets connectivity to RHIO/SHIN-NY requirements.		Provider	Safety Net Practitioner - Primary Care Provider (PCP)	In Progress	08/08/2015	03/31/2018	08/08/2015	03/31/2018	03/31/2018	DY3 Q4



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Project Requirements (Milestone/Task Name)	Prescribed Due Date	Reporting Level	Provider Type	Status	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
Task EHR meets connectivity to RHIO/SHIN-NY requirements.		Provider	Safety Net Practitioner - Non-Primary Care Provider (PCP)	In Progress	08/08/2015	03/31/2018	08/08/2015	03/31/2018	03/31/2018	DY3 Q4
Task EHR meets connectivity to RHIO/SHIN-NY requirements.		Provider	Safety Net Mental Health	In Progress	08/08/2015	03/31/2018	08/08/2015	03/31/2018	03/31/2018	DY3 Q4
Task Step 1. WMC PPS completes current state analysis of network partners; included will be determination as to eligibility for PCMH/APC based on primary care provider type, as well as current PCMH/APC certification if any and EHR and MU capabilities.		Project		Completed	08/08/2015	03/31/2016	08/08/2015	03/31/2016	03/31/2016	DY1 Q4
Task Step 2. WMC PPS creates and implement mechanism to track EHR, MU, and PCMH/APC status for each network provider.		Project		Completed	08/08/2015	03/31/2016	08/08/2015	03/31/2016	03/31/2016	DY1 Q4

Prescribed Milestones Current File Uploads

Milestone Name	User ID	File Type	File Name	Description	Upload Date
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No Records Found

Prescribed Milestones Narrative Text

Milestone Name	Narrative Text
Implement evidence-based best practices for disease management, specific to diabetes, in community and ambulatory care settings.	
Engage at least 80% of primary care providers within the PPS in the implementation of disease management evidence-based best practices.	
Develop care coordination teams (including diabetes educators, nursing staff, behavioral health providers, pharmacy, community health workers, and Health Home care managers) to improve health literacy, patient self-efficacy, and patient self-management.	
Develop "hot spotting" strategies, in concert with Health Homes, to implement programs such as the Stanford Model for chronic diseases in high risk neighborhoods.	
Ensure coordination with the Medicaid Managed Care organizations serving the target population.	
Use EHRs or other technical platforms to track all patients engaged in this project.	



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Prescribed Milestones Narrative Text

Milestone Name	Narrative Text
Meet Meaningful Use and PCMH Level 3 standards and/or APCM by the end of Demonstration Year 3 for EHR systems used by participating safety net providers.	

Milestone Review Status

Milestone #	Review Status	IA Formal Comments
Milestone #1	Pass & Ongoing	
Milestone #2	Pass & Ongoing	
Milestone #3	Pass & Ongoing	
Milestone #4	Pass & Ongoing	
Milestone #5	Pass & Ongoing	
Milestone #6	Pass & Ongoing	
Milestone #7	Pass & Ongoing	



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✓ IPQR Module 3.c.i.4 - PPS Defined Milestones

Instructions :

Please provide updates to baseline reporting on status, target dates, and work breakdown tasks for PPS-defined milestones.

Milestone/Task Name	Status	Description	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
Milestone Mid-Point Assessment	Completed	Mid-Point Assessment	06/30/2016	06/30/2016	06/30/2016	06/30/2016	06/30/2016	DY2 Q1

PPS Defined Milestones Current File Uploads

Milestone Name	User ID	File Type	File Name	Description	Upload Date
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No Records Found

PPS Defined Milestones Narrative Text

Milestone Name	Narrative Text
Mid-Point Assessment	



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IPQR Module 3.c.i.5 - IA Monitoring

Instructions :



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Project 3.d.iii – Implementation of evidence-based medicine guidelines for asthma management

✓ IPQR Module 3.d.iii.1 - Major Risks to Implementation and Mitigation Strategies

Instructions :

Please describe what the major risks are for this project, as well as the actions you plan to take to mitigate them.

- #1- Dec. 2014 commitments were based on our understanding of definitions and specifications. Subsequent or future changes, e.g. for an activated patient, may substantially affect our ability to meet targets. We will mitigate this risk by respectfully raising concerns and issues.
- #2- To satisfy PPS speed/scale commitments providers must meet requirements by a certain date. We are at risk for interpreting that the appropriate role of a participant varies by specialty, setting and provider type and for basing our commitments on those roles. To mitigate this risk we describe our assumptions: Providers will assume leading, secondary or supporting roles as appropriate; leading participants will satisfy all project requirements while those in secondary or supporting roles will satisfy only role-applicable milestones. The provider types selected by NYS for 3diii did not include hospitals and emergency rooms, yet better coordination with these entities is essential to better asthma management. To mitigate this risk we included these sites in the "all other" category.
- #3- This project requires physicians share information through the QE. There is a risk the QE may not be able to support this requirement in the allotted timeframe. To mitigate this risk, we will work to ensure providers who play a primary role on this project are given high priority for QE connection.
- #4- This project requires the implementation of telemedicine to improve asthma care for remotely located patients. There is risk the required study may find telemedicine is cost prohibitive or not suitable to circumstances. To mitigate the risk we will involve NYS DOH to discuss alternatives.
- #5- One way to improve asthma care is to improve asthma education to patients. A shortage of certified asthma educators (AE-C's) and difficulty in receiving payment for asthma education present a risk for success. To mitigate this risk we will include the status of AE-C's in our workforce assessments and include addressing any identified shortages in our workforce plan.
- #6- This project requires the PPS have written agreements with MCOs addressing asthma coverage. Because the Medicaid managed care benefit already covers asthma treatment in its entirety, MCOs may see no reason for such an agreement with the PPS. Furthermore, a PPS-MCO agreement about coverage could interfere with the MCO's existing contracts with NYS, its enrollees or its network providers. To mitigate this risk, our PPS will work with State organizations such as GNYHA, HANYS, PHSP Coalition and NYS DOH to convene discussions with NY MCOs around DSRIP related issues including asthma care.
- #7- This project shares risks with others: Practices may be overwhelmed by the volume of guidelines, policies and training related to DSRIP, a risk to be mitigated by support from PMO staff and by setting reasonable and staged dates for milestones. Project speed and scale commitments made before executed contracts with partners and PPS infrastructure was in place may be at risk. To mitigate we are developing a two stage process for collecting data on engaged patients taking into account requirements for IT security, patient consent and contractual agreements. Relying solely on data from NYS through MAPP the PPS would not have information needed to meet the needs of Medicaid patients served by PPS providers but not "attributed" to the PPS. To mitigate this risk, we are exploring HIPAA compliant possibilities for collecting data on the



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broader population served by our partner organizations. An associated risk is that our IT roadmap assumes maximization of the DOH-supplied MAPP portal and analytics, which will not support inclusion of a broader data set. Accordingly, our IT and IDS strategies include transitioning to PPS based project management, analytics, and care management platforms.



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✔ IPQR Module 3.d.iii.2 - Patient Engagement Speed

Instructions :

Enter the number of patients actively engaged through the current quarter. The number entered into the "Quarterly Update" area needs to reflect the cumulative method of counting within a DSRIP year. For example, the number reported in this field for Q4 should include patients previously reported in Q3 plus new patients engaged in Q4. Any explanations regarding altered or missed patient commitments must be included within the narrative box, not as text within uploaded documentation.

Benchmarks	
Actively Engaged Speed	Actively Engaged Scale
DY2,Q4	3,740

	Year,Quarter	DY2,Q1	DY2,Q2	DY2,Q3	DY2,Q4
PPS Reported	Baseline Commitment	385	1,375	1,430	3,740
	Quarterly Update	211	1,169	0	0
	Percent(%) of Commitment	54.81%	85.02%	0.00%	0.00%
IA Approved	Quarterly Update	0	1,169	0	0
	Percent(%) of Commitment	0.00%	85.02%	0.00%	0.00%

⚠ Warning: PPS Reported - Please note that your patients engaged to date (1,169) does not meet your committed amount (1,375) for 'DY2,Q2'

Current File Uploads

User ID	File Type	File Name	File Description	Upload Date
nbajaj	Other	21_DY2Q2_PROJ3diii_MDL3diii2_PES_OTH_20160930_DY2Q2_Final_3diii_Asthma_Roster_20161027_7446.xlsx	Patient engagement speed file	10/28/2016 10:18 PM

Narrative Text :

For PPS to provide additional context regarding progress and/or updates to IA.

Module Review Status

Review Status	IA Formal Comments
Pass & Ongoing	



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✓ IPQR Module 3.d.iii.3 - Prescribed Milestones

Instructions :

Please provide updates to baseline reporting on status, target dates, and work breakdown tasks for prescribed milestones. For milestones that are due and completed within the reporting period, documentation is required to provide evidence of project requirement achievement. Any explanations regarding altered or missed provider commitments should be included within the narrative box, not as text within uploaded documentation.

Project Requirements (Milestone/Task Name)	Prescribed Due Date	Reporting Level	Provider Type	Status	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
Milestone #1 Implement evidence-based asthma management guidelines between primary care practitioners, specialists, and community-based asthma programs (e.g., NYS Regional Asthma Coalitions) to ensure a regional population based approach to asthma management.	DY2 Q4	Project	N/A	In Progress	04/01/2015	03/31/2017	04/01/2015	03/31/2017	03/31/2017	DY2 Q4
Task PPS has agreements from participating providers and community programs to support a evidence-based asthma management guidelines.		Project		In Progress	09/09/2015	03/31/2017	09/09/2015	03/31/2017	03/31/2017	DY2 Q4
Task All participating practices have a Clinical Interoperability System in place for all participating providers.		Provider	Practitioner - Primary Care Provider (PCP)	In Progress	04/01/2015	03/31/2017	04/01/2015	03/31/2017	03/31/2017	DY2 Q4
Task All participating practices have a Clinical Interoperability System in place for all participating providers.		Provider	Practitioner - Non-Primary Care Provider (PCP)	In Progress	04/01/2015	03/31/2017	04/01/2015	03/31/2017	03/31/2017	DY2 Q4
Task Step 1. In consultation with partner organizations and the Asthma Project Advisory Quality Committee (APAQC; a workgroup of the WMC PPS Quality Committee), identify appropriate evidence based literature and best practices addressing medication management, care engagement, delivery of integrated care, practice standards and chronic disease management.		Project		Completed	11/05/2015	02/14/2016	11/05/2015	02/14/2016	03/31/2016	DY1 Q4
Task Step 2. Convene the APAQC to review and discuss the candidate best practices/protocols/guidelines/standards. The APAQC includes clinical leaders from partner organizations and other stakeholders representing a range of credentials and experience relevant to the project, particularly the Hudson Valley Asthma Coalition.		Project		Completed	11/05/2015	03/31/2016	11/05/2015	03/31/2016	03/31/2016	DY1 Q4
Task Step 3. Compare status of current practice among participating partners to identified best practices.		Project		Completed	02/10/2016	06/30/2016	02/10/2016	06/30/2016	06/30/2016	DY2 Q1
Task		Project		Completed	05/18/2016	09/30/2016	05/18/2016	09/30/2016	09/30/2016	DY2 Q2



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Project Requirements (Milestone/Task Name)	Prescribed Due Date	Reporting Level	Provider Type	Status	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
Step 4: Plan phased roll out of best practices/protocols/guidelines/standards adapted to local considerations.										
Task Step 5. Identify by provider type and project role the clinical information to be shared among providers.		Project		Completed	05/18/2016	09/30/2016	05/18/2016	09/30/2016	09/30/2016	DY2 Q2
Task Step 6. Create roadmap for data sharing and reporting using platform to support population health analytics.		Project		In Progress	04/01/2016	12/31/2016	04/01/2016	12/31/2016	12/31/2016	DY2 Q3
Task Step 7. Gather lessons learned and feedback from Partners and local deployment workgroups; APAQC and/or QSC and/or its workgroups will review and adjust training materials/ best practices/ protocols/ guidelines/standards and further implementation plans in consultation with PMO staff.		Project		Not Started	11/30/2016	03/31/2017	11/30/2016	03/31/2017	03/31/2017	DY2 Q4
Task Step 8. At participating sites, identify barriers and develop plans to implement workflow to support electronic reporting and sharing of asthma action plans.		Project		Not Started	11/15/2016	03/31/2017	11/15/2016	03/31/2017	03/31/2017	DY2 Q4
Milestone #2 Establish agreements to adhere to national guidelines for asthma management and protocols for access to asthma specialists, including EHR-HIE connectivity and telemedicine.	DY2 Q4	Project	N/A	In Progress	08/08/2015	03/31/2017	08/08/2015	03/31/2017	03/31/2017	DY2 Q4
Task Agreements with asthma specialists and asthma educators are established.		Project		In Progress	05/18/2016	03/31/2017	05/18/2016	03/31/2017	03/31/2017	DY2 Q4
Task EHR meets connectivity to RHIO's HIE and SHIN-NY requirements.		Provider	Safety Net Practitioner - Primary Care Provider (PCP)	In Progress	02/10/2016	03/31/2017	02/10/2016	03/31/2017	03/31/2017	DY2 Q4
Task EHR meets connectivity to RHIO's HIE and SHIN-NY requirements.		Provider	Safety Net Practitioner - Non-Primary Care Provider (PCP)	In Progress	02/10/2016	03/31/2017	02/10/2016	03/31/2017	03/31/2017	DY2 Q4
Task Telemedicine service implemented, based on evaluation of impact to underserved areas including, but not limited to: - analysis of the availability of broadband access in the geographic area being served - gaps in services - geographic areas where PPS lacks resources and telemedicine will be used to increase the reach of these patients - why telemedicine is the best alternative to provide these services		Project		In Progress	02/10/2016	03/31/2017	02/10/2016	03/31/2017	03/31/2017	DY2 Q4



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- challenges expected and plan to pro-actively resolve - plan for long term sustainability										
Task Step 1. Identify AE-C's and Asthma specialists WMC PPS network.		Project		Completed	02/10/2016	03/31/2016	02/10/2016	03/31/2016	03/31/2016	DY1 Q4
Task Step 2. Establish agreements with asthma specialists and educators to adhere to national guidelines for asthma management		Project		In Progress	05/18/2016	03/31/2017	05/18/2016	03/31/2017	03/31/2017	DY2 Q4
Task Step 3. Research the potential impact of telemedicine on Asthma care in underserved areas.		Project		In Progress	05/18/2016	12/30/2016	05/18/2016	12/30/2016	12/31/2016	DY2 Q3
Task Step 4. WMC PPS completes Current state analysis of current EHR based connections to RHIO.		Project		Completed	08/08/2015	03/31/2016	08/08/2015	03/31/2016	03/31/2016	DY1 Q4
Task Step 5. WMC PPS in coordination with QE, establishes plan to connect network partners to RHIO.		Project		Completed	08/08/2015	06/30/2016	08/08/2015	06/30/2016	06/30/2016	DY2 Q1
Task Step 6. Asthma project participants to be included among early adopters/pilot for QE connections		Project		In Progress	08/12/2016	03/31/2017	08/12/2016	03/31/2017	03/31/2017	DY2 Q4
Task Step 7. Identify gaps in care that might be addressed by telemedicine based geographyl on availability of specialists or other factors.		Project		In Progress	05/18/2016	12/31/2016	05/18/2016	12/31/2016	12/31/2016	DY2 Q3
Task Step 8. Establish whether telemedicine may be the best alternative to provide these services to these geographic areas.		Project		In Progress	05/18/2016	12/31/2016	05/18/2016	12/31/2016	12/31/2016	DY2 Q3
Task Step 9. Make plan to implement a pilot program using telemedicine if it is found to be a likely successful endeavor		Project		Not Started	02/15/2017	03/31/2017	02/15/2017	03/31/2017	03/31/2017	DY2 Q4
Milestone #3 Deliver educational activities addressing asthma management to participating primary care providers.	DY2 Q4	Project	N/A	In Progress	08/12/2016	03/31/2017	08/12/2016	03/31/2017	03/31/2017	DY2 Q4
Task Participating providers receive training in evidence-based asthma management.		Project		In Progress	08/12/2016	03/31/2017	08/12/2016	03/31/2017	03/31/2017	DY2 Q4
Task Step 1. WMC PPS provides oversight for the design of curriculum and modalities for training PPS clinicians on best practices of evidence-based management of Asthma, identified in Milestone		Project		In Progress	08/12/2016	12/30/2016	08/12/2016	12/30/2016	12/31/2016	DY2 Q3



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Project Requirements (Milestone/Task Name)	Prescribed Due Date	Reporting Level	Provider Type	Status	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
1.										
Task Step 2. Identify a subgroup of key personnel within provider network who can be initially trained.		Project		In Progress	08/12/2016	12/30/2016	08/12/2016	12/30/2016	12/31/2016	DY2 Q3
Task Step 3. Collect feedback from key personnel and if necessary revise education protocol and guidelines.		Project		Not Started	11/16/2016	03/31/2017	11/16/2016	03/31/2017	03/31/2017	DY2 Q4
Milestone #4 Ensure coordination with the Medicaid Managed Care organizations and Health Homes serving the affected population.	DY2 Q4	Project	N/A	Completed	07/01/2015	03/31/2016	07/01/2015	03/31/2016	03/31/2016	DY1 Q4
Task PPS has established agreements with MCOs that address the coverage of patients with asthma health issues. PPS has established agreements with participating health home care managers, PCPs, and specialty providers.		Project		Completed	07/01/2015	03/31/2016	07/01/2015	03/31/2016	03/31/2016	DY1 Q4
Task Step 1. WMC PPS identifies MCOs and Health Homes serving Medicaid beneficiaries in our service area.		Project		Completed	08/08/2015	09/30/2015	08/08/2015	09/30/2015	09/30/2015	DY1 Q2
Task Step 2. MCOs and HHs are invited to participate in committees, work groups and local deployment councils. WMC PPS seek to identify a contact person at each MCO who will work with PPS partners to ensure coordination of services.		Project		Completed	08/08/2015	09/30/2015	08/08/2015	09/30/2015	09/30/2015	DY1 Q2
Task Step 3. Work with State organizations such as GNYHA, HANYS, PHSP Coalition and NYS DOH to convene discussion with NY MCOs around DSRIP related issues including asthma health issues.		Project		Completed	11/15/2015	03/31/2016	11/15/2015	03/31/2016	03/31/2016	DY1 Q4
Milestone #5 Use EHRs or other technical platforms to track all patients engaged in this project.	DY2 Q4	Project	N/A	In Progress	04/01/2015	03/31/2017	04/01/2015	03/31/2017	03/31/2017	DY2 Q4
Task PPS identifies targeted patients and is able to track actively engaged patients for project milestone reporting.		Project		In Progress	04/01/2015	03/31/2017	04/01/2015	03/31/2017	03/31/2017	DY2 Q4
Task Step 1. WMC PPS implements interim reporting tool for DSRIP milestone reporting and engaged patient tracking taking into account all project compliant services for DY1.		Project		In Progress	04/01/2015	03/31/2017	04/01/2015	03/31/2017	03/31/2017	DY2 Q4
Task Step 2. Identify by provider type and project role the clinical information to be shared among providers. Include in evaluation		Project		Completed	05/18/2016	06/30/2016	05/18/2016	06/30/2016	06/30/2016	DY2 Q1



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all the provider types essential to management of asthma including asthma educators, community health workers, asthma educators, pharmacists, to build patient self-efficacy and confidence in self managment.										
Task Step 3. WMC PPS creates roadmap for data sharing and reporting.		Project		In Progress	08/10/2016	12/31/2016	08/10/2016	12/31/2016	12/31/2016	DY2 Q3
Task Step 4. Report and track actively engaged patients.		Project		Not Started	11/06/2016	03/31/2017	11/06/2016	03/31/2017	03/31/2017	DY2 Q4

Prescribed Milestones Current File Uploads

Milestone Name	User ID	File Type	File Name	Description	Upload Date
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No Records Found

Prescribed Milestones Narrative Text

Milestone Name	Narrative Text
Implement evidence-based asthma management guidelines between primary care practitioners, specialists, and community-based asthma programs (e.g., NYS Regional Asthma Coalitions) to ensure a regional population based approach to asthma management.	
Establish agreements to adhere to national guidelines for asthma management and protocols for access to asthma specialists, including EHR-HIE connectivity and telemedicine.	
Deliver educational activities addressing asthma management to participating primary care providers.	
Ensure coordination with the Medicaid Managed Care organizations and Health Homes serving the affected population.	
Use EHRs or other technical platforms to track all patients engaged in this project.	

Milestone Review Status

Milestone #	Review Status	IA Formal Comments
Milestone #1	Pass & Ongoing	
Milestone #2	Pass & Ongoing	



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Milestone Review Status

Milestone #	Review Status	IA Formal Comments
Milestone #3	Pass & Ongoing	
Milestone #4	Pass & Complete	
Milestone #5	Pass & Ongoing	



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✓ IPQR Module 3.d.iii.4 - PPS Defined Milestones

Instructions :

Please provide updates to baseline reporting on status, target dates, and work breakdown tasks for PPS-defined milestones.

Milestone/Task Name	Status	Description	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
Milestone Mid-Point Assessment	Completed	Mid-Point Assessment	06/30/2016	06/30/2016	06/30/2016	06/30/2016	06/30/2016	DY2 Q1

PPS Defined Milestones Current File Uploads

Milestone Name	User ID	File Type	File Name	Description	Upload Date
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No Records Found

PPS Defined Milestones Narrative Text

Milestone Name	Narrative Text
Mid-Point Assessment	



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IPQR Module 3.d.iii.5 - IA Monitoring

Instructions :



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Project 4.b.i – Promote tobacco use cessation, especially among low SES populations and those with poor mental health.

✓ IPQR Module 4.b.i.1 - Major Risks to Implementation and Mitigation Strategies

Instructions :

Please describe what the major risks are for this project, as well as the actions you plan to take to mitigate them.

- 1-Because this is one of many projects to be implemented by the PPS and its affiliated primary care and other providers there is a risk that committees will be overwhelmed by the volume of guidelines to review, practices will be overwhelmed by the number of policies to be drafted and implemented and both PPS and partners will be overwhelmed by the volume of training to be accomplished. To mitigate risks, the PPS will initially concentrate on the public health aspect of tobacco cessation by developing outreach campaigns and other programs with the HRDPHC and in later years work with partners to implement evidence based guidelines and best practice policies in their organizations. Additionally, the PPS will dedicate resources to staffing committees, drafting model policies and to training to enhance the skills of the health care workforce. A final strategy will be to stage the development and production of materials—materials for some targeted audiences will be developed first and distributed, then materials for another population will be developed.
- 2- A related risk is that the practices will be busy creating the building blocks of an integrated delivery system in the initial years of the DSRIP program, such as building the IT infrastructure with connections the QEs, meeting Meaningful Use requirements and developing patient tracking tools, and will be unable to meet the many technology related milestones without the infrastructure built prior to implementation. To mitigate those risks we will stage implementation of EHR alerts for tobacco cessation, for example, to follow implementation of the needed technology.
- 3- This project will be dependent on EHR vendors to implement alerts. Vendors may be unwilling or unable to modify their systems or the modifications may be cost prohibitive. To mitigate the risk of not being able to implement alerts in the EHR our PPS will explore other options for alerting physicians to gaps in care at the point of care and facilitating referrals to the NYS Quitline.



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✓ IPQR Module 4.b.i.2 - PPS Defined Milestones

Instructions :

Please provide updates to baseline reporting on status, target dates, and work breakdown tasks for PPS-defined milestones.

Milestone/Task Name	Status	Description	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
Milestone 1. Initially survey PPS Participants about their outdoor policies, share best practices, and re-survey participants to assess progress in implementing tobacco-free outdoor policies	In Progress	Initially survey PPS Participants about their outdoor policies, share best practices, and re-survey Participants DY2 to assess progress in implementing tobacco-free outdoor policies	08/15/2015	03/31/2020	08/15/2015	03/31/2020	03/31/2020	DY5 Q4
Task Step 1. Develop content of survey in consultation with HRD_PHC and the provider groups represented in tobacco and asthma committees	Completed	See Task	08/15/2015	03/31/2016	08/15/2015	03/31/2016	03/31/2016	DY1 Q4
Task Step 2. Incorporate survey in detailed assessment by PCMH vendor.	Completed	See Task	08/15/2015	10/08/2015	08/15/2015	10/08/2015	12/31/2015	DY1 Q3
Task Step 3. In consultation with partner organizations and the tobacco cessation workgroup, identify appropriate evidence based literature and best practices addressing tobacco cessation and tobacco-free outdoor policies.	In Progress	See Task	11/01/2015	03/31/2017	11/01/2015	03/31/2017	03/31/2017	DY2 Q4
Task Step 4. Use PPS meetings and other forums to disseminate best practices on tobacco free outdoor policies to PPS partners.	In Progress	See Task	12/31/2015	09/30/2017	12/31/2015	09/30/2017	09/30/2017	DY3 Q2
Task Step 5. Resurvey those who responded in round 1 re Outdoor smoking policies	Not Started	See Task	05/15/2018	09/30/2019	05/15/2018	09/30/2019	09/30/2019	DY5 Q2
Task Step 6. Develop plan to facilitate those who have succeeded with outdoor policies assist those who have not.	Not Started	See Task	10/15/2019	03/31/2020	10/15/2019	03/31/2020	03/31/2020	DY5 Q4
Milestone 2. Convene a region-wide tobacco cessation campaign committee by DY1;	Completed	Convene a region-wide tobacco cessation campaign committee by DY1;	08/08/2015	03/31/2016	08/08/2015	03/31/2016	03/31/2016	DY1 Q4



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Milestone/Task Name	Status	Description	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
Task Step1. In collaboration with Montefiore PPS, and Refuah PPS convene the Hudson River DSRIP Public Health Council (HRDPHC) tobacco cessation work group. HRDPHC includes representatives of all three Hudson valley PPSs (Montefiore, Refuah and WMCHHealth) as well as representatives of County Health Departments and from the 8 Counties in the region.	Completed	See Task	08/08/2015	03/31/2016	08/08/2015	03/31/2016	03/31/2016	DY1 Q4
Milestone 3. Engage Medicaid MCOs around coverage and payment	In Progress	Engage Medicaid MCOs around coverage and payment	08/01/2015	12/31/2018	08/01/2015	12/31/2018	12/31/2018	DY4 Q3
Task Step 1. WMC PPS identifies Medicaid Managed Care Organizations (MCOs) doing business in our service area. .	Completed	See Task	08/01/2015	09/30/2015	08/01/2015	09/30/2015	09/30/2015	DY1 Q2
Task Step 2. MCOs are invited to participate in committees, and work group working on tobacco cessation.	Completed	See Task	08/01/2015	06/30/2016	08/01/2015	06/30/2016	06/30/2016	DY2 Q1
Task Step 3. Work with State organizations such as GNYHA, HANYs, PHSP Coalition and NYS DOH to convene discussion with NY MCOs around DSRIP related issues including coverage for smoking cessation treatment.	Not Started	See Task	05/15/2017	12/31/2018	05/15/2017	12/31/2018	12/31/2018	DY4 Q3
Milestone 4. Survey PPS Participants about USPSTF and PHS guidelines, use of EHRs to facilitate 5 A's, and referrals to the NYS Smokers' Quitline and subsequently promulgate best practices	In Progress	Survey PPS Participants about USPSTF and PHS guidelines, use of EHRs to facilitate 5 A's, and referrals to the NYS Smokers' Quitline and subsequently promulgate best practices	05/15/2016	03/31/2020	05/15/2016	03/31/2020	03/31/2020	DY5 Q4
Task Step 1. Develop contents of survey in consultation with HRD_PHC tobacco cessation workgroup and the provider groups represented in tobacco and asthma committees	Not Started	See Task	02/15/2019	09/30/2019	02/15/2019	09/30/2019	09/30/2019	DY5 Q2
Task Step 2. Incorporate survey in detailed assessment by PCMH vendor.	Not Started	See Task	02/15/2019	09/30/2019	02/15/2019	09/30/2019	09/30/2019	DY5 Q2
Task	In Progress	See Task	05/15/2016	03/31/2017	05/15/2016	03/31/2017	03/31/2017	DY2 Q4



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Milestone/Task Name	Status	Description	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
Step 3. In consultation with partner organizations and the tobacco cessation workgroup, identify appropriate evidence based literature and best practices addressing implementation of the USPSTF and PHS guidelines on tobacco cessation, use of EHRs to prompt providers to complete "5As" and to promote referrals to the NYS Quitline.								
Task Step 3. In consultation with partner organizations and the tobacco cessation workgroup, identify appropriate evidence based literature and best practices addressing implementation of the USPSTF and PHS guidelines on tobacco cessation, use of EHRs to prompt providers to complete "5As" and to promote referrals to the NYS Quitline.	In Progress	See Task	05/15/2016	03/31/2017	05/15/2016	03/31/2017	03/31/2017	DY2 Q4
Task Step 4. Use PPS meetings and other forums to disseminate best practices to PPS partners concerning implementation of the USPSTF and PHS guidelines on tobacco cessation to PPS partners, use of EHRs to prompt providers to complete "5As" and to promote referrals to the NYS Quitline.	Not Started	See Task	04/15/2017	03/31/2018	04/15/2017	03/31/2018	03/31/2018	DY3 Q4
Task Step 5. In consultation with partner organizations and the tobacco cessation workgroup, the WMC PPC Quality Steering Committee (QSC) and local hub implementation groups develop a site specific plan to assist providers in implementation of the USPSTF and PHS guidelines on tobacco cessation, use of EHRs to prompt providers to complete "5As" and to promote referrals to the NYS Quitline.	Not Started	See Task	03/31/2018	03/31/2020	03/31/2018	03/31/2020	03/31/2020	DY5 Q4
Task Step 6. WMC PPS will work with NYS DOH Bureau of Tobacco Control's Health Systems for a Tobacco-Free NY contractors to make technical	Not Started	See Task	03/31/2018	03/31/2020	03/31/2018	03/31/2020	03/31/2020	DY5 Q4



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assistance on system improvements related to tobacco use cessation available to partners as they implement.								
Milestone 5. Launch a campaign to promote tobacco cessation among all eligible providers	In Progress	Launch a campaign to promote tobacco cessation among all eligible providers	08/01/2015	06/30/2019	08/01/2015	06/30/2019	06/30/2019	DY5 Q1
Task Step 1. HRD_PHC tobacco cessation workgroup will develop a culturally competent communication strategy for patient and clinician education regarding availability of covered tobacco dependence treatment that encourages patients to use the services.	In Progress	See Task	03/15/2016	12/31/2017	03/15/2016	12/31/2017	12/31/2017	DY3 Q3
Task Step 2. WMC PPS will budget to support an outreach campaign including dissemination of training and toolkits such as templates for incorporation of "5As" into EHRs.	In Progress	See Task	08/01/2015	06/30/2018	08/01/2015	06/30/2018	06/30/2018	DY4 Q1
Task Step 3. In consultation with partner organizations and the tobacco cessation workgroup, the WMC PPC Quality Steering Committee (QSC) and local hub implementation groups develop a site specific plans to support development of site specific workflow to promote tobacco screening and cessation counseling including identification of designated staff.	In Progress	See Task	05/15/2016	12/31/2018	05/15/2016	12/31/2018	12/31/2018	DY4 Q3
Task Step 4. HRD_PHC tobacco cessation workgroup will develop sample policies to support tobacco cessation such as policies for a tobacco free outdoors, templates for EHRs, etc. Having sample policies available will facilitate adoption by partner organizations.	In Progress	See Task	03/15/2016	09/30/2017	03/15/2016	09/30/2017	09/30/2017	DY3 Q2
Task Step 5. In consultation wit the HRD_PHC tobacco cessation workgroup, the WMC PPS QSC or its workgroup will develop metrics to track screening rates, results of screenings, and that patients screening positive are connected to supportive	Not Started	See Task	06/15/2018	06/30/2019	06/15/2018	06/30/2019	06/30/2019	DY5 Q1



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Milestone/Task Name	Status	Description	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
cessation therapy. Measures of success may be revised as appropriate. Metrics will incorporate data from NYS quitline to the extent permitted by privacy regulations.								
Milestone 6. Develop targeted outreach materials for special populations (dental, behavioral health, and DD patients)	In Progress	Develop targeted outreach materials for special populations (dental, behavioral health, and DD patients)	07/15/2015	12/31/2018	07/15/2015	12/31/2018	12/31/2018	DY4 Q3
Task Step 1. HRD_PHC tobacco cessation workgroup will develop a culturally competent communication strategy for patient education targeting the special needs of special populations to encourage patients to use the services to facilitate tobacco cessation. .	In Progress	See Task	03/15/2016	12/31/2017	03/15/2016	12/31/2017	12/31/2017	DY3 Q3
Task Step 2. WMC PPS will budget to support an outreach campaign to special populations.	Completed	See Task	07/15/2015	12/31/2015	07/15/2015	12/31/2015	12/31/2015	DY1 Q3
Task Step 3. Partner and client feedback will be solicited. Based on lessons learned and feedback from beneficiaries, Partners and local deployment workgroups, the HRDPHC and/or the Quality Steering Committee and/or its workgroups will review and adjust training materials/ best practices/ protocols/ guidelines/standards and further implementation plans in consultation with PMO staff.	Not Started	See Task	11/15/2017	12/31/2018	11/15/2017	12/31/2018	12/31/2018	DY4 Q3
Milestone Mid-Point Assessment	Completed	Mid-Point Assessment	06/30/2016	06/30/2016	06/30/2016	06/30/2016	06/30/2016	DY2 Q1

PPS Defined Milestones Current File Uploads

Milestone Name	User ID	File Type	File Name	Description	Upload Date
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No Records Found



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PPS Defined Milestones Narrative Text

Milestone Name	Narrative Text
1. Initially survey PPS Participants about their outdoor policies, share best practices, and re-survey participants to assess progress in implementing tobacco-free outdoor policies	
2. Convene a region-wide tobacco cessation campaign committee by DY1;	
3. Engage Medicaid MCOs around coverage and payment	
4. Survey PPS Participants about USPSTF and PHS guidelines, use of EHRs to facilitate 5 A's, and referrals to the NYS Smokers' Quitline and subsequently promulgate best practices	
5. Launch a campaign to promote tobacco cessation among all eligible providers	
6. Develop targeted outreach materials for special populations (dental, behavioral health, and DD patients)	
Mid-Point Assessment	

Module Review Status

Review Status	IA Formal Comments
Pass & Ongoing	



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IPQR Module 4.b.i.3 - IA Monitoring

Instructions :



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Project 4.b.ii – Increase Access to High Quality Chronic Disease Preventive Care and Management in Both Clinical and Community Settings (Note: This project targets chronic diseases that are not included in domain 3, such as cancer)

✓ IPQR Module 4.b.ii.1 - Major Risks to Implementation and Mitigation Strategies

Instructions :

Please describe what the major risks are for this project, as well as the actions you plan to take to mitigate them.

- 1- Based on earlier experience of some partners, one challenge to meeting breast cancer screening goals is the two-step nature of the service: a doctor's order for a mammogram followed by a visit to a screening site. To overcome that obstacle, we will explore the feasibility of a "one-stop" model for Breast Cancer screening wherein a physician will be co-located at the screening site, allowing patients to obtain the order and the test at the same time. We propose to test variations of this model with several partners to identify a feasible solution.
- #2- As second risk to this project is its dependence on PCMH achievement. As stated in the IDS implementation plan, preliminary data obtained from the RHIO and our CNA show that some number of practices are without EMRs. Without an EMR, practices will not be able to obtain PCMH certification, impacting achievement of IDS milestone #7, and greatly impeding connection to the RHIO, interoperability, and data sharing and other population level projects. To mitigate this risk, we plan a multifaceted and multistage process. First, EMR status will be captured in our current state assessment; results will show the magnitude of the gap across the PPS. Second, we will participate with the CIO council, as well as leverage the expertise of the RHIO, and the other PPSs in our region, coordinate our strategy with the region, the state, and overall best practices. Third, we will develop a strategy to close the gap, including a cost analysis and the comparison of various solutions. Finally, we will stage implementation of embedded cancer screening guidelines, alerts and reminders in EMRs to follow implementation of the needed technology as it cannot be completed without the technology in place.
- #3- To be successful at improving cancer screening and follow-up, this project requires data sharing and streamlined referral processes among PCPs, Health Homes and other specialty providers. Our current planning relies on the QE for data sharing, however there is a risk that the QE will not be able to connect providers to the HIE within program timeframes. To mitigate the risk we will continue to work closely with our local QE, PCPs and Health Homes to develop a strategy to prioritize connections to the QE, and address technical and operational barriers to connection.
- #4- Not having access to data for non-attributed members in our service area will impede our ability to proactively identify patients with gaps in cancer prevention care or other service needs, as well as monitor quality performance for the population at large. To mitigate this risk, we are exploring opportunities to obtain health plan or NYS claims data on the broader population served by the our network partners
- #5-Because this is one of many projects to be implemented by the PPS and its affiliated primary care and other providers there is a risk that committees will be overwhelmed by the volume of guidelines to review, practices will be overwhelmed by the number of policies to be drafted and implemented and both PPS and partners will be overwhelmed by the volume of training to be accomplished. To mitigate risks, the PPS will initially concentrate on the public health aspect of cancer screening by developing outreach campaigns and other programs with the HRDPHC and in later years work with partners to implement evidence based guidelines and best practice policies in their organizations. Additionally, the PPS will dedicate resources to staffing committees, drafting model policies and to training to enhance the skills of the health care workforce. A final strategy will be to stage the development and production of materials—materials for some targeted audiences will be developed first and distributed, then materials for another population will be developed.



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✓ IPQR Module 4.b.ii.2 - PPS Defined Milestones

Instructions :

Please provide updates to baseline reporting on status, target dates, and work breakdown tasks for PPS-defined milestones.

Milestone/Task Name	Status	Description	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
Milestone 1. Development of a comprehensive implementation plan, DY1	In Progress	Development of a comprehensive implementation plan, DY1	08/10/2015	03/31/2018	08/10/2015	03/31/2018	03/31/2018	DY3 Q4
Task Step 1. In consultation with partner organizations and the Cancer Screening Project Advisory Quality Committee (CPAQC, a workgroup of the WMC PPS Quality Committee), identify appropriate evidence based literature and best practices addressing cancer screening including the NYS Prevention Agenda goals and objectives and experiences of Cancer Services Program. Notify partners of the intention to take action on this project and invite participation in the CPAQC and the Hudson Region DSRIP Public Health Council (HRD-PHC) .	Completed	See Task	10/29/2015	06/30/2016	10/29/2015	06/30/2016	06/30/2016	DY2 Q1
Task Step 2. Convene the (CPAQC to review and discuss the candidate best practices/ protocols /guidelines/ standards. The CPAQC includes clinical leaders from partner organizations and other stakeholders representing a range of credentials and experience relevant to the project.	Completed	See Task	10/29/2015	09/30/2016	10/29/2015	09/30/2016	09/30/2016	DY2 Q2
Task Step 3. In consultation with the Hudson River DSRIP Public Health Council (HRDPHC), review DSRIP Hudson valley Community Needs assessment and other data to identify gaps in cancer screening for Medicaid beneficiaries. HRDPHC includes representatives of all three Hudson valley PPSs (Montefiore, Refuah and WMCHHealth) as well as representatives of County	In Progress	See Task	05/18/2016	12/31/2016	05/18/2016	12/31/2016	12/31/2016	DY2 Q3



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Milestone/Task Name	Status	Description	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
Health Departments and from the 8 Counties in the region. Gap analysis should seek to understand the drivers of low screening and follow-up.								
Task Step 4. Develop a private group on MIX to share strategies for Cancer Prevention and Management.	Completed	See Task	11/05/2015	03/31/2016	11/05/2015	03/31/2016	03/31/2016	DY1 Q4
Task Step 5. Plan phased roll out of best practices/protocols/ guidelines/standards adopted adapted to local considerations. To align incentives with identified needs, the plan should be tailored to address barriers to care identified from step 5. For example, if loss of eligibility for insurance coverage is a driver, then one component of the plan should promote public education around Exchange health insurance products and the Cancer Services (CSP) program for coverage of cancer screening and treatment for the uninsured; If NYS Medicaid or health plan benefit design is a barrier to care then the plan should address benefit deficiencies through advocacy or collaboration with MCOs to improve screening rates.	In Progress	See Task	08/17/2016	12/31/2017	08/17/2016	12/31/2017	12/31/2017	DY3 Q3
Task Step 6. Work with State organizations such as GNYHA, HANYS, PHSP Coalition and NYS DOH to convene discussion with NY MCOs around DSRIP related issues including successful models for coordination of services and improvement of cancer screening rates.	In Progress	See Task	08/10/2015	03/31/2018	08/10/2015	03/31/2018	03/31/2018	DY3 Q4
Milestone 2. Analysis of CSP best practices and lessons learned, DY1	In Progress	Analysis of CSP best practices and lessons learned, DY1	10/29/2015	12/31/2017	10/29/2015	12/31/2017	12/31/2017	DY3 Q3
Task Step 1. Invite community leaders with experience in NYS Cancer Services Program (CSP) to join the Cancer Screening Project Advisory Quality Committee to share experience and lessons learned.	Completed	See Task	10/29/2015	06/30/2016	10/29/2015	06/30/2016	06/30/2016	DY2 Q1



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Milestone/Task Name	Status	Description	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
Task Step 2. Convene the (CPAQC to review and discuss the candidate best practices/ protocols /guidelines/ standards including experiences in CSP to inform development of a region wide roll-out of best-practices for cancer screening.	In Progress	See Task	08/17/2016	12/31/2017	08/17/2016	12/31/2017	12/31/2017	DY3 Q3
Milestone 3. Development of a technology-enablement plan to embed cancer screening guidelines, alerts and reminders in EHRs	Not Started	Development of a technology-enablement plan to embed cancer screening guidelines, alerts and reminders in EHRs	05/15/2018	03/31/2019	05/15/2018	03/31/2019	03/31/2019	DY4 Q4
Task Step 1. WMC PPS creates roadmap for data sharing and reporting to support cancer screening including plans to embed cancer screening templates and alerts into EHRs.	Not Started	See Task	05/15/2018	12/31/2018	05/15/2018	12/31/2018	12/31/2018	DY4 Q3
Task Step 2. The CPACQ and/or the QSC or its workgroup will develop metrics to track screening rates, results of screenings, and that patients screening positive are connected to appropriate care. Measures of success may be revised as appropriate.	Not Started	See Task	05/15/2018	03/31/2019	05/15/2018	03/31/2019	03/31/2019	DY4 Q4
Milestone 4. Identification of functional requirements for the cancer screening registry; DY1	Not Started	See Task	05/15/2019	12/31/2019	05/15/2019	12/31/2019	12/31/2019	DY5 Q3
Task Step 1. Define functional reporting requirements for cancer screening projects.	Not Started	See Task	05/15/2019	12/31/2019	05/15/2019	12/31/2019	12/31/2019	DY5 Q3
Milestone 5. Piloting rapid cycle evaluation of our PPS' care management function DY1	Not Started	Piloting rapid cycle evaluation of our PPS' care management function DY1	02/15/2017	09/30/2019	02/15/2017	09/30/2019	09/30/2019	DY5 Q2
Task Step 1. The PPS "care management" function is based on implementation of the Health Home at risk project that will first be piloted in a few large practices and will seek to include appropriate cancer screening in the gaps in care section of the comprehensive care plan. Pilot implementation to begin by end of year 1.	Not Started	See Task	02/15/2017	09/30/2019	02/15/2017	09/30/2019	09/30/2019	DY5 Q2
Milestone	In Progress	Selection of an analytics platform to support patient identification	08/08/2015	03/31/2017	08/08/2015	03/31/2017	03/31/2017	DY2 Q4



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Milestone/Task Name	Status	Description	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
6. Selection of an analytics platform to support patient identification								
Task Step 1. WMC PPS implements interim reporting tool for DSRIP milestone reporting and engaged patient tracking.	In Progress	See Task	08/08/2015	03/31/2017	08/08/2015	03/31/2017	03/31/2017	DY2 Q4
Task Step 2. Aligned with IT development for project 2 as the WMC PPS begins IT based population health reporting.	Completed	See Task	01/01/2016	09/30/2016	01/01/2016	09/30/2016	09/30/2016	DY2 Q2
Task Step 3. Begin phased roll-out of embedded templates and alerts; share templates of early adopters with others to speed adoption.	In Progress	See Task	09/01/2015	12/31/2016	09/01/2015	12/31/2016	12/31/2016	DY2 Q3
Milestone 7. Roll-out of a one-stop screening pilot	Not Started	Roll-out of a one-stop screening pilot	08/15/2018	03/31/2020	08/15/2018	03/31/2020	03/31/2020	DY5 Q4
Task Step 1. Based on past experience we hypothesize that one obstacle to breast cancer screening is getting the referring physician to write a script or an order for the consulting radiologist. If the gap analysis from M1 of this project supports that hypothesis we will examine the feasibility of having a cancer surgeon examine patients, order the mammogram and fu with pt and PCP. Develop proposal with model.	Not Started	See Task	08/15/2018	12/31/2019	08/15/2018	12/31/2019	12/31/2019	DY5 Q3
Task Step 2. Identify potential sites and partners to test "one stop Breast cancer screening model"	Not Started	See Task	11/30/2018	09/30/2019	11/30/2018	09/30/2019	09/30/2019	DY5 Q2
Task Step 3. Plan for role-out of pilot test of one-stop Breast Cancer Screening. .	Not Started	See Task	02/10/2019	03/31/2020	02/10/2019	03/31/2020	03/31/2020	DY5 Q4
Milestone 8. Wider roll-out of CSP-adapted protocols DY2 and preliminary evaluation of results. By the end of DY3 the PPS will ensure all providers have developed or adopted PCMH or team-based care models.	In Progress	Wider roll-out of CSP-adapted protocols DY2 and preliminary evaluation of results. By the end of DY3 the PPS will ensure all providers have developed or adopted PCMH or team-based care models.	08/08/2015	12/31/2018	08/08/2015	12/31/2018	12/31/2018	DY4 Q3
Task Step 1. Gather lessons learned and feedback from	Not Started	See Task	05/15/2018	12/31/2018	05/15/2018	12/31/2018	12/31/2018	DY4 Q3



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Partners and local deployment workgroups; CPAQC and/or QSC and/or its workgroups will review and adjust training materials/ best practices/ protocols/ guidelines/standards and further implementation plans for wider roll out in consultation with PMO staff.								
Task Step 2. WMC PPS issues RFP for vendor to do a PCMH or APC model readiness assessment.	Completed	See Task	08/08/2015	09/30/2015	08/08/2015	09/30/2015	09/30/2015	DY1 Q2
Task Step 3. WMC PPS establishes local deployment councils to serve as local PPS contacts for network partners engaging in PCMH or APC model.	Completed	See Task	12/31/2015	03/31/2016	12/31/2015	03/31/2016	03/31/2016	DY1 Q4
Task Step 4. WMC PPS completes current state analysis of network partners; included will be determination as to eligibility for PCMH or APC based on practice characteristics, as well as current PCMH or APC certification if any and EHR and MU capabilities.	Completed	See Task	08/08/2015	03/31/2016	08/08/2015	03/31/2016	03/31/2016	DY1 Q4
Task Step 5. WMC PPS working with PCMH/APC practice transformation vendor creates action plan for PCMH/APC eligible organizations as appropriate based on their particular gaps so as to enable them to close gaps in processes and services.	In Progress	See Task	05/18/2016	12/31/2017	05/18/2016	12/31/2017	12/31/2017	DY3 Q3
Task Step 6. Identify pilot partner/early adopter sites to achieve PCMH or APCM by DY3.	Completed	See Task	08/15/2015	12/31/2015	08/15/2015	12/31/2015	12/31/2015	DY1 Q3
Task Step 7. Evaluate lessons learned from initial connections; plan phased rollout.	Completed	See Task	06/30/2016	09/30/2016	06/30/2016	09/30/2016	09/30/2016	DY2 Q2
Task Step 8. Implement Phase 1 of network rollout PCMH/APCM	In Progress	See Task	09/30/2016	03/31/2017	09/30/2016	03/31/2017	03/31/2017	DY2 Q4
Task Step 9. Implement Phase 2 of network rollout PCMH/APCM	Not Started	See Task	03/31/2017	03/31/2018	03/31/2017	03/31/2018	03/31/2018	DY3 Q4
Task	Not Started	See Task	01/01/2018	12/31/2018	01/01/2018	12/31/2018	12/31/2018	DY4 Q3



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Milestone/Task Name	Status	Description	Original Start Date	Original End Date	Start Date	End Date	Quarter End Date	DSRIP Reporting Year and Quarter
Step 10. Document PCMH or APC certification among eligible providers.								
Milestone Mid-Point Assessment	Completed	Mid-Point Assessment	06/30/2016	06/30/2016	06/30/2016	06/30/2016	06/30/2016	DY2 Q1

PPS Defined Milestones Current File Uploads

Milestone Name	User ID	File Type	File Name	Description	Upload Date
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No Records Found

PPS Defined Milestones Narrative Text

Milestone Name	Narrative Text
1. Development of a comprehensive implementation plan, DY1	
2. Analysis of CSP best practices and lessons learned, DY1	
3. Development of a technology-enablement plan to embed cancer screening guidelines, alerts and reminders in EHRs	
4. Identification of functional requirements for the cancer screening registry; DY1	
5. Piloting rapid cycle evaluation of our PPS' care management function DY1	
6. Selection of an analytics platform to support patient identification	
7. Roll-out of a one-stop screening pilot	
8. Wider roll-out of CSP-adapted protocols DY2 and preliminary evaluation of results. By the end of DY3 the PPS will ensure all providers have developed or adopted PCMH or team-based care models.	
Mid-Point Assessment	

Module Review Status

Review Status	IA Formal Comments
Pass & Ongoing	



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IPQR Module 4.b.ii.3 - IA Monitoring

Instructions :



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Attestation

The Lead Representative has been designated by the Primary Lead PPS Provider (PPS Lead Entity) as the signing officiate for the DSRIP Quarterly Report. The Lead Representative has the authority to complete this attestation on behalf of the PPS network. The Lead Representative and PPS Lead Entity are responsible for the authenticity and accuracy of the material submitted in this report.

The Lead Representative of the Performing Provider System (PPS) must complete this attestation form in order for the project application to be accepted by the NYS Department of Health. Once the attestation is complete, the Quarterly Report will be locked down from any further editing. Do not complete this section until the entire Quarterly Report is complete.

If the Quarterly Report becomes locked in error and additional changes are necessary, please use the contact information on the Home Page to request that the Quarterly Report be unlocked.

To electronically sign this Quarterly Report, please enter the required information and check the box below:

I here by attest, as the Lead Representative of the 'Westchester Medical Center', that all information provided on this Quarterly report is true and accurate to the best of my knowledge, and that, following initial submission in the current quarterly reporting period as defined by NY DOH, changes made to this report were pursuant only to documented instructions or documented approval of changes from DOH or DSRIP Independent Assessor.

Primary Lead PPS Provider:	WESTCHESTER MED CTR
Secondary Lead PPS Provider:	
Lead Representative:	June Keenan
Submission Date:	12/14/2016 03:42 PM

Comments:



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Status Log				
Quarterly Report (DY,Q)	Status	Lead Representative Name	User ID	Date Timestamp
DY2, Q2	Adjudicated	June Keenan	sm506673	12/30/2016 12:12 PM



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Comments Log			
Status	Comments	User ID	Date Timestamp
Adjudicated	The PPS DY2, Q2 Quarterly Report has been adjudicated by the Independent Assessor.	sm506673	12/30/2016 12:12 PM
Returned	The PPS' DY2Q2 quarterly report has been returned for remediation.	sm506673	12/01/2016 04:40 PM



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Section	Module Name	Status
Section 01	IPQR Module 1.1 - PPS Budget - Waiver Revenue (Baseline) - READ ONLY	✔ Completed
	IPQR Module 1.2 - PPS Budget - Waiver Revenue (Quarterly)	✔ Completed
	IPQR Module 1.3 - PPS Flow of Funds - Waiver Revenue (Baseline) - READ ONLY	✔ Completed
	IPQR Module 1.4 - PPS Flow of Funds - Waiver Revenue (Quarterly)	✔ Completed
	IPQR Module 1.5 - Prescribed Milestones	✔ Completed
	IPQR Module 1.6 - PPS Defined Milestones	✔ Completed
	IPQR Module 1.7 - PPS Budget - Non-Waiver Revenue (Baseline)	✔ Completed
	IPQR Module 1.8 - PPS Budget - Non-Waiver Revenue (Quarterly)	✔ Completed
	IPQR Module 1.9 - PPS Flow of Funds - Non-Waiver Revenue (Baseline)	✔ Completed
	IPQR Module 1.10 - PPS Flow of Funds - Non-Waiver Revenue (Quarterly)	✔ Completed
	IPQR Module 1.11 - IA Monitoring	
Section 02	IPQR Module 2.1 - Prescribed Milestones	✔ Completed
	IPQR Module 2.2 - PPS Defined Milestones	✔ Completed
	IPQR Module 2.3 - Major Risks to Implementation & Risk Mitigation Strategies	✔ Completed
	IPQR Module 2.4 - Major Dependencies on Organizational Workstreams	✔ Completed
	IPQR Module 2.5 - Roles and Responsibilities	✔ Completed
	IPQR Module 2.6 - Key Stakeholders	✔ Completed
	IPQR Module 2.7 - IT Expectations	✔ Completed
	IPQR Module 2.8 - Progress Reporting	✔ Completed
	IPQR Module 2.9 - IA Monitoring	
Section 03	IPQR Module 3.1 - Prescribed Milestones	✔ Completed
	IPQR Module 3.2 - PPS Defined Milestones	✔ Completed
	IPQR Module 3.3 - Major Risks to Implementation & Risk Mitigation Strategies	✔ Completed
	IPQR Module 3.4 - Major Dependencies on Organizational Workstreams	✔ Completed
	IPQR Module 3.5 - Roles and Responsibilities	✔ Completed
	IPQR Module 3.6 - Key Stakeholders	✔ Completed
	IPQR Module 3.7 - IT Expectations	✔ Completed



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Section	Module Name	Status
	IPQR Module 3.8 - Progress Reporting	✔ Completed
	IPQR Module 3.9 - IA Monitoring	
Section 04	IPQR Module 4.1 - Prescribed Milestones	✔ Completed
	IPQR Module 4.2 - PPS Defined Milestones	✔ Completed
	IPQR Module 4.3 - Major Risks to Implementation & Risk Mitigation Strategies	✔ Completed
	IPQR Module 4.4 - Major Dependencies on Organizational Workstreams	✔ Completed
	IPQR Module 4.5 - Roles and Responsibilities	✔ Completed
	IPQR Module 4.6 - Key Stakeholders	✔ Completed
	IPQR Module 4.7 - IT Expectations	✔ Completed
	IPQR Module 4.8 - Progress Reporting	✔ Completed
	IPQR Module 4.9 - IA Monitoring	
Section 05	IPQR Module 5.1 - Prescribed Milestones	✔ Completed
	IPQR Module 5.2 - PPS Defined Milestones	✔ Completed
	IPQR Module 5.3 - Major Risks to Implementation & Risk Mitigation Strategies	✔ Completed
	IPQR Module 5.4 - Major Dependencies on Organizational Workstreams	✔ Completed
	IPQR Module 5.5 - Roles and Responsibilities	✔ Completed
	IPQR Module 5.6 - Key Stakeholders	✔ Completed
	IPQR Module 5.7 - Progress Reporting	✔ Completed
		IPQR Module 5.8 - IA Monitoring
Section 06	IPQR Module 6.1 - Prescribed Milestones	✔ Completed
	IPQR Module 6.2 - PPS Defined Milestones	✔ Completed
	IPQR Module 6.3 - Major Risks to Implementation & Risk Mitigation Strategies	✔ Completed
	IPQR Module 6.4 - Major Dependencies on Organizational Workstreams	✔ Completed
	IPQR Module 6.5 - Roles and Responsibilities	✔ Completed
	IPQR Module 6.6 - Key Stakeholders	✔ Completed
	IPQR Module 6.7 - IT Expectations	✔ Completed
	IPQR Module 6.8 - Progress Reporting	✔ Completed
		IPQR Module 6.9 - IA Monitoring
Section 07	IPQR Module 7.1 - Prescribed Milestones	✔ Completed



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Section	Module Name	Status
	IPQR Module 7.2 - PPS Defined Milestones	✔ Completed
	IPQR Module 7.3 - Major Risks to Implementation & Risk Mitigation Strategies	✔ Completed
	IPQR Module 7.4 - Major Dependencies on Organizational Workstreams	✔ Completed
	IPQR Module 7.5 - Roles and Responsibilities	✔ Completed
	IPQR Module 7.6 - Key Stakeholders	✔ Completed
	IPQR Module 7.7 - IT Expectations	✔ Completed
	IPQR Module 7.8 - Progress Reporting	✔ Completed
	IPQR Module 7.9 - IA Monitoring	
Section 08	IPQR Module 8.1 - Prescribed Milestones	✔ Completed
	IPQR Module 8.2 - PPS Defined Milestones	✔ Completed
	IPQR Module 8.3 - Major Risks to Implementation & Risk Mitigation Strategies	✔ Completed
	IPQR Module 8.4 - Major Dependencies on Organizational Workstreams	✔ Completed
	IPQR Module 8.5 - Roles and Responsibilities	✔ Completed
	IPQR Module 8.6 - Key Stakeholders	✔ Completed
	IPQR Module 8.7 - IT Expectations	✔ Completed
	IPQR Module 8.8 - Progress Reporting	✔ Completed
	IPQR Module 8.9 - IA Monitoring	
Section 09	IPQR Module 9.1 - Prescribed Milestones	✔ Completed
	IPQR Module 9.2 - PPS Defined Milestones	✔ Completed
	IPQR Module 9.3 - Major Risks to Implementation & Risk Mitigation Strategies	✔ Completed
	IPQR Module 9.4 - Major Dependencies on Organizational Workstreams	✔ Completed
	IPQR Module 9.5 - Roles and Responsibilities	✔ Completed
	IPQR Module 9.6 - Key Stakeholders	✔ Completed
	IPQR Module 9.7 - IT Expectations	✔ Completed
	IPQR Module 9.8 - Progress Reporting	✔ Completed
	IPQR Module 9.9 - IA Monitoring	
Section 10	IPQR Module 10.1 - Overall approach to implementation	✔ Completed
	IPQR Module 10.2 - Major dependencies between work streams and coordination of projects	✔ Completed
	IPQR Module 10.3 - Project Roles and Responsibilities	✔ Completed



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Section	Module Name	Status
	IPQR Module 10.4 - Overview of key stakeholders and how influenced by your DSRIP projects	✔ Completed
	IPQR Module 10.5 - IT Requirements	✔ Completed
	IPQR Module 10.6 - Performance Monitoring	✔ Completed
	IPQR Module 10.7 - Community Engagement	✔ Completed
	IPQR Module 10.8 - IA Monitoring	
Section 11	IPQR Module 11.1 - Workforce Strategy Spending (Baseline)	✔ Completed
	IPQR Module 11.2 - Prescribed Milestones	✔ Completed
	IPQR Module 11.3 - PPS Defined Milestones	✔ Completed
	IPQR Module 11.4 - Major Risks to Implementation & Risk Mitigation Strategies	✔ Completed
	IPQR Module 11.5 - Major Dependencies on Organizational Workstreams	✔ Completed
	IPQR Module 11.6 - Roles and Responsibilities	✔ Completed
	IPQR Module 11.7 - Key Stakeholders	✔ Completed
	IPQR Module 11.8 - IT Expectations	✔ Completed
	IPQR Module 11.9 - Progress Reporting	✔ Completed
	IPQR Module 11.10 - Staff Impact	✔ Completed
	IPQR Module 11.11 - Workforce Strategy Spending (Quarterly)	✔ Completed
		IPQR Module 11.12 - IA Monitoring



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Project ID	Module Name	Status
2.a.i	IPQR Module 2.a.i.1 - Major Risks to Implementation and Mitigation Strategies	✔ Completed
	IPQR Module 2.a.i.2 - Prescribed Milestones	✔ Completed
	IPQR Module 2.a.i.3 - PPS Defined Milestones	✔ Completed
	IPQR Module 2.a.i.4 - IA Monitoring	
2.a.iii	IPQR Module 2.a.iii.1 - Major Risks to Implementation and Mitigation Strategies	✔ Completed
	IPQR Module 2.a.iii.2 - Patient Engagement Speed	✔ Completed
	IPQR Module 2.a.iii.3 - Prescribed Milestones	✔ Completed
	IPQR Module 2.a.iii.4 - PPS Defined Milestones	✔ Completed
	IPQR Module 2.a.iii.5 - IA Monitoring	
2.a.iv	IPQR Module 2.a.iv.1 - Major Risks to Implementation and Mitigation Strategies	✔ Completed
	IPQR Module 2.a.iv.2 - Patient Engagement Speed	✔ Completed
	IPQR Module 2.a.iv.3 - Prescribed Milestones	✔ Completed
	IPQR Module 2.a.iv.4 - PPS Defined Milestones	✔ Completed
	IPQR Module 2.a.iv.5 - IA Monitoring	
2.b.iv	IPQR Module 2.b.iv.1 - Major Risks to Implementation and Mitigation Strategies	✔ Completed
	IPQR Module 2.b.iv.2 - Patient Engagement Speed	✔ Completed
	IPQR Module 2.b.iv.3 - Prescribed Milestones	✔ Completed
	IPQR Module 2.b.iv.4 - PPS Defined Milestones	✔ Completed
	IPQR Module 2.b.iv.5 - IA Monitoring	
2.d.i	IPQR Module 2.d.i.1 - Major Risks to Implementation and Mitigation Strategies	✔ Completed
	IPQR Module 2.d.i.2 - Patient Engagement Speed	✔ Completed
	IPQR Module 2.d.i.3 - Prescribed Milestones	✔ Completed
	IPQR Module 2.d.i.4 - PPS Defined Milestones	✔ Completed
	IPQR Module 2.d.i.5 - IA Monitoring	
3.a.i	IPQR Module 3.a.i.1 - Major Risks to Implementation and Mitigation Strategies	✔ Completed
	IPQR Module 3.a.i.2 - Patient Engagement Speed	✔ Completed
	IPQR Module 3.a.i.3 - Prescribed Milestones	✔ Completed



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	IPQR Module 3.a.i.4 - PPS Defined Milestones	✔ Completed
	IPQR Module 3.a.i.5 - IA Monitoring	
3.a.ii	IPQR Module 3.a.ii.1 - Major Risks to Implementation and Mitigation Strategies	✔ Completed
	IPQR Module 3.a.ii.2 - Patient Engagement Speed	✔ Completed
	IPQR Module 3.a.ii.3 - Prescribed Milestones	✔ Completed
	IPQR Module 3.a.ii.4 - PPS Defined Milestones	✔ Completed
	IPQR Module 3.a.ii.5 - IA Monitoring	
3.c.i	IPQR Module 3.c.i.1 - Major Risks to Implementation and Mitigation Strategies	✔ Completed
	IPQR Module 3.c.i.2 - Patient Engagement Speed	✔ Completed
	IPQR Module 3.c.i.3 - Prescribed Milestones	✔ Completed
	IPQR Module 3.c.i.4 - PPS Defined Milestones	✔ Completed
	IPQR Module 3.c.i.5 - IA Monitoring	
3.d.iii	IPQR Module 3.d.iii.1 - Major Risks to Implementation and Mitigation Strategies	✔ Completed
	IPQR Module 3.d.iii.2 - Patient Engagement Speed	✔ Completed
	IPQR Module 3.d.iii.3 - Prescribed Milestones	✔ Completed
	IPQR Module 3.d.iii.4 - PPS Defined Milestones	✔ Completed
	IPQR Module 3.d.iii.5 - IA Monitoring	
4.b.i	IPQR Module 4.b.i.1 - Major Risks to Implementation and Mitigation Strategies	✔ Completed
	IPQR Module 4.b.i.2 - PPS Defined Milestones	✔ Completed
	IPQR Module 4.b.i.3 - IA Monitoring	
4.b.ii	IPQR Module 4.b.ii.1 - Major Risks to Implementation and Mitigation Strategies	✔ Completed
	IPQR Module 4.b.ii.2 - PPS Defined Milestones	✔ Completed
	IPQR Module 4.b.ii.3 - IA Monitoring	



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Section	Module Name / Milestone #	Review Status	
Section 01	Module 1.1 - PPS Budget - Waiver Revenue (Baseline) - READ ONLY	Pass & Ongoing	
	Module 1.2 - PPS Budget - Waiver Revenue (Quarterly)	Pass & Ongoing	
	Module 1.3 - PPS Flow of Funds - Waiver Revenue (Baseline) - READ ONLY	Pass & Ongoing	
	Module 1.4 - PPS Flow of Funds - Waiver Revenue (Quarterly)	Pass & Ongoing	 
	Module 1.5 - Prescribed Milestones		
	Milestone #1 Complete funds flow budget and distribution plan and communicate with network	Pass & Complete	
	Module 1.7 - PPS Budget - Non-Waiver Revenue (Baseline)	Pass & Ongoing	
	Module 1.8 - PPS Budget - Non-Waiver Revenue (Quarterly)	Pass & Ongoing	
	Module 1.9 - PPS Flow of Funds - Non-Waiver Revenue (Baseline)	Pass & Ongoing	
	Module 1.10 - PPS Flow of Funds - Non-Waiver Revenue (Quarterly)	Pass & Ongoing	
Section 02	Module 2.1 - Prescribed Milestones		
	Milestone #1 Finalize governance structure and sub-committee structure	Pass & Complete	
	Milestone #2 Establish a clinical governance structure, including clinical quality committees for each DSRIP project	Pass & Complete	
	Milestone #3 Finalize bylaws and policies or Committee Guidelines where applicable	Pass & Complete	
	Milestone #4 Establish governance structure reporting and monitoring processes	Pass & Complete	
	Milestone #5 Finalize community engagement plan, including communications with the public and non-provider organizations (e.g. schools, churches, homeless services, housing providers, law enforcement)	Pass & Complete	
	Milestone #6 Finalize partnership agreements or contracts with CBOs	Pass & Complete	
	Milestone #7 Finalize agency coordination plan aimed at engaging appropriate public sector agencies at state and local levels (e.g. local departments of health and mental hygiene, Social Services, Corrections, etc.)	Pass & Complete	
	Milestone #8 Finalize workforce communication and engagement plan	Pass & Ongoing	
Milestone #9 Inclusion of CBOs in PPS Implementation.	Pass & Complete		
Section 03	Module 3.1 - Prescribed Milestones		
	Milestone #1 Finalize PPS finance structure, including reporting structure	Pass & Complete	
	Milestone #2 Perform network financial health current state assessment and develop financial sustainability strategy to address key issues.	Pass & Complete	



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Section	Module Name / Milestone #	Review Status	
	Milestone #3 Finalize Compliance Plan consistent with New York State Social Services Law 363-d	Pass & Complete	
	Milestone #4 Develop detailed baseline assessment of revenue linked to value based payment, preferred compensation modalities for different provider types and functions, and MCO strategy for the PPS and for facilitating network partner engagement with the MCOs.	Pass & Ongoing	
	Milestone #5 Finalize a plan towards achieving 80% value-based payments across network by year 5 of the waiver at the latest, including efforts to educate PPS network partners on VBP, organizational models to support VBP contracting such as ACOs and IPAs, and to facilitate network partner engagement with MCOs.	Pass & Ongoing	
	Milestone #6 ≥10% of total MCO-PPS payments (in terms of total dollars) captured in at least Level 1 VBPs	Pass & Ongoing	
	Milestone #7 ≥50% of total MCO-PPS payments (in terms of total dollars) captured in at least Level 1 VBPs, and ≥ 8%* (blended for 15% target for fully capitated plans (MLTC and SNPS) and 5% target for not fully capitated plans) of total MCO payments captured in VBPs has to be in Level 2 VBPs or higher	Pass & Ongoing	
	Milestone #8 ≥80% of total MCO payments (in terms of total dollars) captured in at least Level 1 VBPs, and ≥ 20%* (blended for 35% target for fully capitated plans (MLTC and SNPS) and 15% target for not fully capitated plans) of total MCO payments captured in VBPs has to be in Level 2 VBPs or higher	Pass & Ongoing	
Section 04	Module 4.1 - Prescribed Milestones		
	Milestone #1 Finalize cultural competency / health literacy strategy.	Pass & Complete	
	Milestone #2 Develop a training strategy focused on addressing the drivers of health disparities (beyond the availability of language-appropriate material).	Pass & Complete	
Section 05	Module 5.1 - Prescribed Milestones		
	Milestone #1 Perform current state assessment of IT capabilities across network, identifying any critical gaps, including readiness for data sharing and the implementation of interoperable IT platform(s).	Pass & Ongoing	
	Milestone #2 Develop an IT Change Management Strategy.	Pass & Ongoing	
	Milestone #3 Develop roadmap to achieving clinical data sharing and interoperable systems across PPS network	Pass & Ongoing	
	Milestone #4 Develop a specific plan for engaging attributed members in Qualifying Entities	Pass & Ongoing	
	Milestone #5 Develop a data security and confidentiality plan.	Pass & Complete	
Section 06	Module 6.1 - Prescribed Milestones		
	Milestone #1 Establish reporting structure for PPS-wide performance reporting and communication.	Pass & Complete	
	Milestone #2 Develop training program for organizations and individuals throughout the network, focused on clinical quality and performance reporting.	Pass & Complete	
Section 07	Module 7.1 - Prescribed Milestones		
	Milestone #1 Develop Practitioners communication and engagement plan.	Pass & Complete	



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Section	Module Name / Milestone #	Review Status	
	Milestone #2 Develop training / education plan targeting practioners and other professional groups, designed to educate them about the DSRIP program and your PPS-specific quality improvement agenda.	Pass & Complete	
Section 08	Module 8.1 - Prescribed Milestones		
	Milestone #1 Develop population health management roadmap.	Pass & Ongoing	
	Milestone #2 Finalize PPS-wide bed reduction plan.	Pass & Ongoing	
Section 09	Module 9.1 - Prescribed Milestones		
	Milestone #1 Perform a clinical integration 'needs assessment'.	Pass & Ongoing	
	Milestone #2 Develop a Clinical Integration strategy.	Pass & Ongoing	
Section 11	Module 11.1 - Workforce Strategy Spending (Baseline)	Pass & Complete	
	Module 11.2 - Prescribed Milestones		
	Milestone #1 Define target workforce state (in line with DSRIP program's goals).	Pass & Ongoing	
	Milestone #2 Create a workforce transition roadmap for achieving defined target workforce state.	Pass & Ongoing	
	Milestone #3 Perform detailed gap analysis between current state assessment of workforce and projected future state.	Pass & Ongoing	
	Milestone #4 Produce a compensation and benefit analysis, covering impacts on both retrained and redeployed staff, as well as new hires, particularly focusing on full and partial placements.	Pass & Complete	
	Milestone #5 Develop training strategy.	Pass & Ongoing	
	Module 11.10 - Staff Impact	Pass & Ongoing	
Module 11.11 - Workforce Strategy Spending (Quarterly)	Pass & Ongoing		



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Project ID	Module Name / Milestone #	Review Status	
2.a.i	Module 2.a.i.2 - Prescribed Milestones		
	Milestone #1 All PPS providers must be included in the Integrated Delivery System. The IDS should include all medical, behavioral, post-acute, long-term care, and community-based service providers within the PPS network; additionally, the IDS structure must include payers and social service organizations, as necessary to support its strategy.	Pass & Ongoing	
	Milestone #2 Utilize partnering HH and ACO population health management systems and capabilities to implement the PPS' strategy towards evolving into an IDS.	Pass & Ongoing	
	Milestone #3 Ensure patients receive appropriate health care and community support, including medical and behavioral health, post-acute care, long term care and public health services.	Pass & Ongoing	
	Milestone #4 Ensure that all PPS safety net providers are actively sharing EHR systems with local health information exchange/RHIO/SHIN-NY and sharing health information among clinical partners, including directed exchange (secure messaging), alerts and patient record look up, by the end of Demonstration Year (DY) 3.	Pass & Ongoing	
	Milestone #5 Ensure that EHR systems used by participating safety net providers meet Meaningful Use and PCMH Level 3 standards and/or APCM by the end of Demonstration Year 3.	Pass & Ongoing	
	Milestone #6 Perform population health management by actively using EHRs and other IT platforms, including use of targeted patient registries, for all participating safety net providers.	Pass & Ongoing	
	Milestone #7 Achieve 2014 Level 3 PCMH primary care certification and/or meet state-determined criteria for Advanced Primary Care Models for all eligible participating PCPs, expand access to primary care providers, and meet EHR Meaningful Use standards by the end of DY 3.	Pass & Ongoing	
	Milestone #8 Contract with Medicaid Managed Care Organizations and other payers, as appropriate, as an integrated system and establish value-based payment arrangements.	Pass & Ongoing	
	Milestone #9 Establish monthly meetings with Medicaid MCOs to discuss utilization trends, performance issues, and payment reform.	Pass & Ongoing	
	Milestone #10 Re-enforce the transition towards value-based payment reform by aligning provider compensation to patient outcomes.	Pass & Ongoing	
Milestone #11 Engage patients in the integrated delivery system through outreach and navigation activities, leveraging community health workers, peers, and culturally competent community-based organizations, as appropriate.	Pass & Ongoing		
2.a.iii	Module 2.a.iii.2 - Patient Engagement Speed	Pass & Ongoing	
	Module 2.a.iii.3 - Prescribed Milestones		
	Milestone #1 Develop a Health Home At-Risk Intervention Program, utilizing participating HHs as well as PCMH/APC PCPs in care coordination within the program.	Pass & Ongoing	
	Milestone #2 Ensure all eligible primary care providers participating in the project meet NCQA (2011) accredited Patient Centered Medical Home, Level 3 standards and will achieve NCQA 2014 Level 3 PCMH and Advanced Primary Care accreditation by Demonstration Year (DY) 3.	Pass & Ongoing	



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Project ID	Module Name / Milestone #	Review Status	
	Milestone #3 Ensure that all participating safety net providers are actively sharing EHR systems with local health information exchange/RHIO/SHIN-NY and sharing health information among clinical partners, including direct exchange (secure messaging), alerts and patient record look up.	Pass & Ongoing	
	Milestone #4 Ensure that EHR systems used by participating safety net providers meet Meaningful Use and PCMH Level 3 standards and/or APCM.	Pass & Ongoing	
	Milestone #5 Perform population health management by actively using EHRs and other IT platforms, including use of targeted patient registries, for all participating safety net providers.	Pass & Ongoing	
	Milestone #6 Develop a comprehensive care management plan for each patient to engage him/her in care and to reduce patient risk factors.	Pass & Ongoing	
	Milestone #7 Establish partnerships between primary care providers and the local Health Home for care management services. This plan should clearly delineate roles and responsibilities for both parties.	Pass & Ongoing	
	Milestone #8 Establish partnerships between the primary care providers, in concert with the Health Home, with network resources for needed services. Where necessary, the provider will work with local government units (such as SPOAs and public health departments).	Pass & Ongoing	
	Milestone #9 Implement evidence-based practice guidelines to address risk factor reduction as well as to ensure appropriate management of chronic diseases. Develop educational materials consistent with cultural and linguistic needs of the population.	Pass & Ongoing	
	Module 2.a.iv.2 - Patient Engagement Speed	Pass & Ongoing	
	Module 2.a.iv.3 - Prescribed Milestones		
2.a.iv	Milestone #1 Convert outdated or unneeded hospital capacity into an outpatient services center, stand-alone emergency department/urgent care center or other healthcare-related purpose.	Pass & Ongoing	
	Milestone #2 Provide a detailed timeline documenting the specifics of bed reduction and rationale. Specified bed reduction proposed in the project must include active or "staffed" beds.	Pass & Ongoing	
	Milestone #3 Ensure that all eligible participating PCPs meet NCQA 2014 Level 3 PCMH accreditation and/or meet state-determined criteria for Advanced Primary Care Models by the end of DSRIP Year 3.	Pass & Ongoing	
	Milestone #4 Ensure that all safety net providers participating in Medical Villages are actively sharing EHR systems with local health information exchange/RHIO/SHIN-NY and sharing health information among clinical partners, including direct exchange (secure messaging), alerts and patient record look up.	Pass & Ongoing	
	Milestone #5 Use EHRs and other technical platforms to track all patients engaged in the project.	Pass & Ongoing	
	Milestone #6 Ensure that EHR systems used in Medical Villages meet Meaningful Use Stage 2	Pass & Ongoing	
	Milestone #7 Ensure that services which migrate to a different setting or location (clinic, hospitals, etc.) are supported by the comprehensive community needs assessment.	Pass & Ongoing	
2.b.iv	Module 2.b.iv.2 - Patient Engagement Speed	Pass & Ongoing	
	Module 2.b.iv.3 - Prescribed Milestones		
	Milestone #1 Develop standardized protocols for a Care Transitions Intervention Model with all participating hospitals, partnering with a home care service or other appropriate community agency.	Pass & Ongoing	



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	Milestone #2 Engage with the Medicaid Managed Care Organizations and Health Homes to develop transition of care protocols that will ensure appropriate post-discharge protocols are followed.	Pass & Ongoing	
	Milestone #3 Ensure required social services participate in the project.	Pass & Ongoing	
	Milestone #4 Transition of care protocols will include early notification of planned discharges and the ability of the transition care manager to visit the patient in the hospital to develop the transition of care services.	Pass & Ongoing	
	Milestone #5 Protocols will include care record transitions with timely updates provided to the members' providers, particularly primary care provider.	Pass & Ongoing	
	Milestone #6 Ensure that a 30-day transition of care period is established.	Pass & Ongoing	
	Milestone #7 Use EHRs and other technical platforms to track all patients engaged in the project.	Pass & Ongoing	
2.d.i	Module 2.d.i.2 - Patient Engagement Speed	Fail	 
	Module 2.d.i.3 - Prescribed Milestones		
	Milestone #1 Contract or partner with community-based organizations (CBOs) to engage target populations using PAM(R) and other patient activation techniques. The PPS must provide oversight and ensure that engagement is sufficient and appropriate.	Pass & Ongoing	
	Milestone #2 Establish a PPS-wide training team, comprised of members with training in PAM(R) and expertise in patient activation and engagement.	Pass & Complete	
	Milestone #3 Identify UI, NU, and LU "hot spot" areas (e.g., emergency rooms). Contract or partner with CBOs to perform outreach within the identified "hot spot" areas.	Pass & Ongoing	
	Milestone #4 Survey the targeted population about healthcare needs in the PPS' region.	Pass & Ongoing	
	Milestone #5 Train providers located within "hot spots" on patient activation techniques, such as shared decision-making, measurements of health literacy, and cultural competency.	Pass & Ongoing	
	Milestone #6 Obtain list of PCPs assigned to NU and LU enrollees from MCOs. Along with the member's MCO and assigned PCP, reconnect beneficiaries to his/her designated PCP (see outcome measurements in #10). • This patient activation project should not be used as a mechanism to inappropriately move members to different health plans and PCPs, but rather, shall focus on establishing connectivity to resources already available to the member. • Work with respective MCOs and PCPs to ensure proactive outreach to beneficiaries. Sufficient information must be provided regarding insurance coverage, language resources, and availability of primary and preventive care services. The state must review and approve any educational materials, which must comply with state marketing guidelines and federal regulations as outlined in 42 CFR §438.104.	Pass & Ongoing	
	Milestone #7 Baseline each beneficiary cohort (per method developed by state) to appropriately identify cohorts using PAM(R) during the first year of the project and again, at set intervals. Baselines, as well as intervals towards improvement, must be set for each cohort at the beginning of each performance period.	Pass & Ongoing	
	Milestone #8 Include beneficiaries in development team to promote preventive care.	Pass & Ongoing	
Milestone #9 Measure PAM(R) components, including: • Screen patient status (UI, NU and LU) and collect contact information when he/she visits the PPS designated facility or "hot spot" area for health service.	Pass & Ongoing		



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	<ul style="list-style-type: none"> • If the beneficiary is UI, does not have a registered PCP, or is attributed to a PCP in the PPS' network, assess patient using PAM(R) survey and designate a PAM(R) score. • Individual member's score must be averaged to calculate a baseline measure for that year's cohort. • The cohort must be followed for the entirety of the DSRIP program. • On an annual basis, assess individual members' and each cohort's level of engagement, with the goal of moving beneficiaries to a higher level of activation. <ul style="list-style-type: none"> • If the beneficiary is deemed to be LU & NU but has a designated PCP who is not part of the PPS' network, counsel the beneficiary on better utilizing his/her existing healthcare benefits, while also encouraging the beneficiary to reconnect with his/her designated PCP. • The PPS will NOT be responsible for assessing the patient via PAM(R) survey. • PPS will be responsible for providing the most current contact information to the beneficiary's MCO for outreach purposes. • Provide member engagement lists to relevant insurance companies (for NU & LU populations) on a monthly basis, as well as to DOH on a quarterly basis. 		
	Milestone #10 Increase the volume of non-emergent (primary, behavioral, dental) care provided to UI, NU, and LU persons.	Pass & Ongoing	
	Milestone #11 Contract or partner with CBOs to develop a group of community navigators who are trained in connectivity to healthcare coverage, community healthcare resources (including for primary and preventive services) and patient education.	Pass & Ongoing	
	Milestone #12 Develop a process for Medicaid recipients and project participants to report complaints and receive customer service.	Pass & Ongoing	
	Milestone #13 Train community navigators in patient activation and education, including how to appropriately assist project beneficiaries using the PAM(R).	Pass & Ongoing	
	Milestone #14 Ensure direct hand-offs to navigators who are prominently placed at "hot spots," partnered CBOs, emergency departments, or community events, so as to facilitate education regarding health insurance coverage, age-appropriate primary and preventive healthcare services and resources.	Pass & Ongoing	
	Milestone #15 Inform and educate navigators about insurance options and healthcare resources available to UI, NU, and LU populations.	Pass & Ongoing	
	Milestone #16 Ensure appropriate and timely access for navigators when attempting to establish primary and preventive services for a community member.	Pass & Ongoing	
	Milestone #17 Perform population health management by actively using EHRs and other IT platforms, including use of targeted patient registries, to track all patients engaged in the project.	Pass & Ongoing	
3.a.i	Module 3.a.i.2 - Patient Engagement Speed	Pass & Ongoing	
	Module 3.a.i.3 - Prescribed Milestones		
	Milestone #1 Co-locate behavioral health services at primary care practice sites. All participating eligible primary care practices must meet 2014 NCQA level 3 PCMH or Advance Primary Care Model standards by DY 3.	Pass & Ongoing	
	Milestone #2 Develop collaborative evidence-based standards of care including medication management and care engagement process.	Pass & Ongoing	
	Milestone #3 Conduct preventive care screenings, including behavioral health screenings (PHQ-2 or 9 for those screening positive, SBIRT) implemented for all patients to identify unmet needs.	Pass & Ongoing	



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	Milestone #4 Use EHRs or other technical platforms to track all patients engaged in this project.	Pass & Ongoing	
	Milestone #5 Co-locate primary care services at behavioral health sites.	Pass & Ongoing	
	Milestone #6 Develop collaborative evidence-based standards of care including medication management and care engagement process.	Pass & Ongoing	
	Milestone #7 Conduct preventive care screenings, including physical and behavioral health screenings.	Pass & Ongoing	
	Milestone #8 Use EHRs or other technical platforms to track all patients engaged in this project.	Pass & Ongoing	
	Milestone #9 Implement IMPACT Model at Primary Care Sites.	Pass & Ongoing	
	Milestone #10 Utilize IMPACT Model collaborative care standards, including developing coordinated evidence-based care standards and policies and procedures for care engagement.	Pass & Ongoing	
	Milestone #11 Employ a trained Depression Care Manager meeting requirements of the IMPACT model.	Pass & Ongoing	
	Milestone #12 Designate a Psychiatrist meeting requirements of the IMPACT Model.	Pass & Ongoing	
	Milestone #13 Measure outcomes as required in the IMPACT Model.	Pass & Ongoing	
	Milestone #14 Provide "stepped care" as required by the IMPACT Model.	Pass & Ongoing	
	Milestone #15 Use EHRs or other technical platforms to track all patients engaged in this project.	Pass & Ongoing	
3.a.ii	Module 3.a.ii.2 - Patient Engagement Speed	Pass & Ongoing	
	Module 3.a.ii.3 - Prescribed Milestones		
	Milestone #1 Implement a crisis intervention program that, at a minimum, includes outreach, mobile crisis, and intensive crisis services.	Pass & Ongoing	
	Milestone #2 Establish clear linkages with Health Homes, ER and hospital services to develop and implement protocols for diversion of patients from emergency room and inpatient services.	Pass & Ongoing	
	Milestone #3 Establish agreements with the Medicaid Managed Care organizations serving the affected population to provide coverage for the service array under this project.	Pass & Ongoing	
	Milestone #4 Develop written treatment protocols with consensus from participating providers and facilities.	Pass & Ongoing	
	Milestone #5 Include at least one hospital with specialty psychiatric services and crisis-oriented psychiatric services; expansion of access to specialty psychiatric and crisis-oriented services.	Pass & Ongoing	
	Milestone #6 Expand access to observation unit within hospital outpatient or at an off campus crisis residence for stabilization monitoring services (up to 48 hours).	Pass & Ongoing	
	Milestone #7 Deploy mobile crisis team(s) to provide crisis stabilization services using evidence-based protocols developed by medical staff.	Pass & Ongoing	
Milestone #8 Ensure that all PPS safety net providers have actively connected EHR systems with local health information exchange/RHIO/SHIN-NY and share health information among clinical partners, including direct exchange (secure messaging), alerts and patient record look up by the end of Demonstration Year (DY) 3.	Pass & Ongoing		



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Project ID	Module Name / Milestone #	Review Status	
	Milestone #9 Establish central triage service with agreements among participating psychiatrists, mental health, behavioral health, and substance abuse providers.	Pass & Ongoing	
	Milestone #10 Ensure quality committee is established for oversight and surveillance of compliance with protocols and quality of care.	Pass & Ongoing	
	Milestone #11 Use EHRs or other technical platforms to track all patients engaged in this project.	Pass & Ongoing	
3.c.i	Module 3.c.i.2 - Patient Engagement Speed	Pass & Ongoing	
	Module 3.c.i.3 - Prescribed Milestones		
	Milestone #1 Implement evidence-based best practices for disease management, specific to diabetes, in community and ambulatory care settings.	Pass & Ongoing	
	Milestone #2 Engage at least 80% of primary care providers within the PPS in the implementation of disease management evidence-based best practices.	Pass & Ongoing	
	Milestone #3 Develop care coordination teams (including diabetes educators, nursing staff, behavioral health providers, pharmacy, community health workers, and Health Home care managers) to improve health literacy, patient self-efficacy, and patient self-management.	Pass & Ongoing	
	Milestone #4 Develop "hot spotting" strategies, in concert with Health Homes, to implement programs such as the Stanford Model for chronic diseases in high risk neighborhoods.	Pass & Ongoing	
	Milestone #5 Ensure coordination with the Medicaid Managed Care organizations serving the target population.	Pass & Ongoing	
	Milestone #6 Use EHRs or other technical platforms to track all patients engaged in this project.	Pass & Ongoing	
	Milestone #7 Meet Meaningful Use and PCMH Level 3 standards and/or APCM by the end of Demonstration Year 3 for EHR systems used by participating safety net providers.	Pass & Ongoing	
3.d.iii	Module 3.d.iii.2 - Patient Engagement Speed	Pass & Ongoing	
	Module 3.d.iii.3 - Prescribed Milestones		
	Milestone #1 Implement evidence-based asthma management guidelines between primary care practitioners, specialists, and community-based asthma programs (e.g., NYS Regional Asthma Coalitions) to ensure a regional population based approach to asthma management.	Pass & Ongoing	
	Milestone #2 Establish agreements to adhere to national guidelines for asthma management and protocols for access to asthma specialists, including EHR-HIE connectivity and telemedicine.	Pass & Ongoing	
	Milestone #3 Deliver educational activities addressing asthma management to participating primary care providers.	Pass & Ongoing	
	Milestone #4 Ensure coordination with the Medicaid Managed Care organizations and Health Homes serving the affected population.	Pass & Complete	
	Milestone #5 Use EHRs or other technical platforms to track all patients engaged in this project.	Pass & Ongoing	
4.b.i	Module 4.b.i.2 - PPS Defined Milestones	Pass & Ongoing	
4.b.ii	Module 4.b.ii.2 - PPS Defined Milestones	Pass & Ongoing	



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Providers Participating in Projects

	Selected Projects										
	Project 2.a.i	Project 2.a.iii	Project 2.a.iv	Project 2.b.iv	Project 2.d.i	Project 3.a.i	Project 3.a.ii	Project 3.c.i	Project 3.d.iii	Project 4.b.i	Project 4.b.ii
Provider Speed Commitments	DY3 Q4	DY3 Q4	DY4 Q4	DY3 Q4	DY2 Q4	DY3 Q4	DY3 Q4	DY2 Q4	DY2 Q4		

Provider Category		Project 2.a.i		Project 2.a.iii		Project 2.a.iv		Project 2.b.iv		Project 2.d.i		Project 3.a.i		Project 3.a.ii		Project 3.c.i		Project 3.d.iii		Project 4.b.i		Project 4.b.ii	
		Selected / Committed	Selected / Committed	Selected / Committed	Selected / Committed	Selected / Committed	Selected / Committed	Selected / Committed	Selected / Committed	Selected / Committed	Selected / Committed	Selected / Committed	Selected / Committed	Selected / Committed	Selected / Committed	Selected / Committed	Selected / Committed	Selected / Committed	Selected / Committed	Selected / Committed	Selected / Committed	Selected / Committed	Selected / Committed
Practitioner - Primary Care Provider (PCP)	Total	13	578	0	497	0	0	0	497	3	0	0	95	0	0	0	497	0	497	0	0	0	0
	Safety Net	4	177	0	132	0	73	0	132	1	97	0	45	0	177	0	132	0	132	0	0	0	0
Practitioner - Non-Primary Care Provider (PCP)	Total	119	1,784	0	950	0	0	0	950	35	0	0	95	0	0	0	760	0	760	0	0	0	0
	Safety Net	17	332	0	243	0	155	0	243	9	85	0	32	0	81	0	182	0	182	0	0	0	0
Hospital	Total	12	13	1	0	3	0	0	9	3	0	0	0	0	0	0	0	1	0	1	0	1	0
	Safety Net	10	11	1	0	3	4	0	7	3	6	0	0	0	10	0	0	1	0	1	0	1	0
Clinic	Total	27	40	4	23	4	0	0	0	7	0	3	20	0	0	0	10	4	12	4	0	4	0
	Safety Net	24	36	4	25	4	6	0	0	7	8	3	20	0	36	0	10	4	12	4	0	4	0
Case Management / Health Home	Total	23	25	1	25	0	0	0	25	2	0	1	0	0	0	0	25	1	25	1	0	1	0
	Safety Net	18	16	1	16	0	1	0	16	2	0	1	0	0	10	0	16	1	16	1	0	1	0
Mental Health	Total	38	307	0	71	1	0	0	0	2	0	0	109	0	0	0	103	0	0	0	0	0	0
	Safety Net	32	80	0	26	1	3	0	0	2	0	0	25	0	44	0	38	0	0	0	0	0	0
Substance Abuse	Total	22	26	1	8	3	0	0	0	6	0	1	10	0	0	0	10	1	0	1	0	1	0
	Safety Net	21	25	1	7	3	2	0	0	5	0	1	9	0	25	0	9	1	0	1	0	1	0
Nursing Home	Total	22	36	0	0	2	0	0	0	2	0	0	0	0	0	0	0	0	0	0	0	0	0
	Safety Net	21	35	0	0	1	0	0	0	1	0	0	0	0	0	0	0	0	0	0	0	0	0
Pharmacy	Total	4	3	0	3	1	0	0	0	1	0	0	0	0	0	0	3	0	3	0	0	0	0
	Safety Net	2	0	0	0	1	0	0	0	1	0	0	0	0	0	0	0	0	0	0	0	0	0
Hospice	Total	6	6	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0



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Westchester Medical Center (PPS ID:21)

Provider Category		Project 2.a.i		Project 2.a.iii		Project 2.a.iv		Project 2.b.iv		Project 2.d.i		Project 3.a.i		Project 3.a.ii		Project 3.c.i		Project 3.d.iii		Project 4.b.i		Project 4.b.ii	
		Selected / Committed		Selected / Committed		Selected / Committed		Selected / Committed		Selected / Committed		Selected / Committed		Selected / Committed		Selected / Committed		Selected / Committed		Selected / Committed		Selected / Committed	
	Safety Net	4	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Community Based Organizations	Total	21	148	0	68	0	0	0	64	3	0	0	20	0	0	0	65	0	35	0	0	0	0
	Safety Net	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
All Other	Total	138	1,094	4	280	5	0	0	415	24	0	3	190	0	0	1	454	5	432	4	0	4	0
	Safety Net	82	200	4	280	5	216	0	294	12	168	3	19	0	285	0	33	4	333	4	0	4	0
Uncategorized	Total	19	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Safety Net	3	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Additional Providers	Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Safety Net	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Additional Project Scale Commitments

Instructions:

Please indicate the scale of the categories below that meet all of the project requirements committed to in the Project Plan Application. Documentation must be submitted in Excel format in the quarter when the PPS provider speed commitments for a particular project are due. This documentation should include the target category(e.g. Medical Villages, Emergency Departments with Care Triage, Community-based navigators, etc.), the project ID(e.g. 2.a.iv,2.a.v,3.a.ii, etc.), and the name of the providers/entities/individuals associated with this project, if applicable.

Project Scale Category	Project	Selected	Committed
Expected Number of Medical Villages Established	2.a.iv	0	2
PAM(R) Providers	2.d.i	0	275
Expected Number of Crisis Intervention Programs Established	3.a.ii	0	7

* Safety Net Providers in Green

Participating in Projects														
Provider Name	Provider Category	2.a.i	2.a.iii	2.a.iv	2.b.iv	2.d.i	3.a.i	3.a.ii	3.c.i	3.d.iii	4.b.i	4.b.ii		
Kamin Henry L Md	Practitioner - Primary Care Provider (PCP)													
Schiffer Kenneth A	Practitioner - Primary Care Provider (PCP)													
Chernaik Richard B Md	Practitioner - Primary Care Provider (PCP)													
Steinfeld Leonard Md	Practitioner - Primary Care Provider (PCP)													
Sperling Walter L Md	Practitioner - Primary Care Provider (PCP)													
Pallant Bennett S J Md	Practitioner - Primary Care Provider (PCP)													



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Participating in Projects													
Provider Name	Provider Category	2.a.i	2.a.iii	2.a.iv	2.b.iv	2.d.i	3.a.i	3.a.ii	3.c.i	3.d.iii	4.b.i	4.b.ii	
Roth Donald S Md	Practitioner - Primary Care Provider (PCP)												
Boyer Jose N Md	Practitioner - Primary Care Provider (PCP)												
Lichtenstein John Md	Practitioner - Primary Care Provider (PCP)												
Gapay Alexander R Md	Practitioner - Primary Care Provider (PCP)												
Shah Shantilal V Md	Practitioner - Primary Care Provider (PCP)												
Amin Shoeb I Md	Practitioner - Primary Care Provider (PCP)												
George Joseph A Md	Practitioner - Primary Care Provider (PCP)												
Rummo Nicholas J Md	Practitioner - Primary Care Provider (PCP)												
Reggev Avner Md	Practitioner - Primary Care Provider (PCP)												
Rivera Jaime H Md	Practitioner - Primary Care Provider (PCP)												
Cox George R Pc Md	Practitioner - Primary Care Provider (PCP)												
Hui Raymond C Md	Practitioner - Primary Care Provider (PCP)												
Velez Domenech Gilberto A Md	Practitioner - Primary Care Provider (PCP)												
Garcia Alfredo Md	Practitioner - Primary Care Provider (PCP)												
Guneratne Franklin P E Md	Practitioner - Primary Care Provider (PCP)												
Leidner Sheldon D Md	Practitioner - Primary Care Provider (PCP)												
Cohen Daniel Harold Md	Practitioner - Primary Care Provider (PCP)												
Landau Arthur Md	Practitioner - Primary Care Provider (PCP)												
Pandya Dhimantkumar A Md	Practitioner - Primary Care Provider (PCP)												
Samuel Valsamma Md	Practitioner - Primary Care Provider (PCP)												
Israel James	Practitioner - Primary Care Provider (PCP)												
Marshall David Lloyd Md	Practitioner - Primary Care Provider (PCP)												
Bhardwaj Sushil Md	Practitioner - Primary Care Provider (PCP)												
Banker Dipak Md	Practitioner - Primary Care Provider (PCP)												
Knipp John E Md	Practitioner - Primary Care Provider (PCP)												
Markowitz Robert Jay Md	Practitioner - Primary Care Provider (PCP)												
Priester William D Md	Practitioner - Primary Care Provider (PCP)												
Sorgen Carl D Md	Practitioner - Primary Care Provider (PCP)												
Hannes Andrew Paul Md	Practitioner - Primary Care Provider (PCP)												
Greenberg William Md	Practitioner - Primary Care Provider (PCP)												
Bambino Nicholas G Md	Practitioner - Primary Care Provider (PCP)												
Nichols Jeffrey N Md	Practitioner - Primary Care Provider (PCP)												
Gorelick Seymour Pc Md	Practitioner - Primary Care Provider (PCP)												
Horowitz Mark L Md	Practitioner - Primary Care Provider (PCP)												
Landanno Clement R Md	Practitioner - Primary Care Provider (PCP)												
Monteleone Virgilio A Md	Practitioner - Primary Care Provider (PCP)												



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Participating in Projects													
Provider Name	Provider Category	2.a.i	2.a.iii	2.a.iv	2.b.iv	2.d.i	3.a.i	3.a.ii	3.c.i	3.d.iii	4.b.i	4.b.ii	
Lubell Harry Robert	Practitioner - Primary Care Provider (PCP)												
Mandelbaum Joel Md	Practitioner - Primary Care Provider (PCP)												
Zarlengo Marco Dominic Md	Practitioner - Primary Care Provider (PCP)												
Dilorenzo James V Jr Md	Practitioner - Primary Care Provider (PCP)												
Newfield Philip Md	Practitioner - Primary Care Provider (PCP)												
Beeber Stuart E Md	Practitioner - Primary Care Provider (PCP)												
Walker Richard F Md	Practitioner - Primary Care Provider (PCP)												
Lat Mercedes A Md	Practitioner - Primary Care Provider (PCP)												
Appel Joseph Md	Practitioner - Primary Care Provider (PCP)												
Ampil Paulo E Pc Md	Practitioner - Primary Care Provider (PCP)												
Baker Paul Mark Md	Practitioner - Primary Care Provider (PCP)												
Kapoor Satish Chander Md	Practitioner - Primary Care Provider (PCP)												
Lal Indu M Md	Practitioner - Primary Care Provider (PCP)												
Amler Robert William Md	Practitioner - Primary Care Provider (PCP)												
Robbins Chester Lewis Md	Practitioner - Primary Care Provider (PCP)												
Shah Dhirajlal M Md	Practitioner - Primary Care Provider (PCP)												
Hackell Jesse Michael Md	Practitioner - Primary Care Provider (PCP)												
Barone Luciano Vito Md	Practitioner - Primary Care Provider (PCP)												
Rosemarin Eve Louise	Practitioner - Primary Care Provider (PCP)												
Ancona Richard Carmine Md	Practitioner - Primary Care Provider (PCP)												
Farkouh Nora H Md	Practitioner - Primary Care Provider (PCP)												
Belkin Glenn J Do	Practitioner - Primary Care Provider (PCP)												
Lessin Herschel R Md	Practitioner - Primary Care Provider (PCP)												
Desai Bharati Chandrakant	Practitioner - Primary Care Provider (PCP)												
Teich Clifford Martin Md	Practitioner - Primary Care Provider (PCP)												
Stillman Margaret A Md	Practitioner - Primary Care Provider (PCP)												
Pace Bella Md	Practitioner - Primary Care Provider (PCP)												
Dummett Jocelyn Angela Md	Practitioner - Primary Care Provider (PCP)												
Rao Geetha P Md	Practitioner - Primary Care Provider (PCP)												
Bleski John Andrew Md	Practitioner - Primary Care Provider (PCP)												
Salzberg Paul David Md	Practitioner - Primary Care Provider (PCP)												
Gulati Rajan Pc Md	Practitioner - Primary Care Provider (PCP)												
Kapoor Urmil Md	Practitioner - Primary Care Provider (PCP)												
Szpur Walter B Md	Practitioner - Primary Care Provider (PCP)												
Dinsmore Robert E Md	Practitioner - Primary Care Provider (PCP)												
Berger Barbara J Md	Practitioner - Primary Care Provider (PCP)												



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Participating in Projects													
Provider Name	Provider Category	2.a.i	2.a.iii	2.a.iv	2.b.iv	2.d.i	3.a.i	3.a.ii	3.c.i	3.d.iii	4.b.i	4.b.ii	
Horowitz Jeffrey Scot Md	Practitioner - Primary Care Provider (PCP)												
Soltren Rafael Md	Practitioner - Primary Care Provider (PCP)												
Sawhney Suman Kumar Md	Practitioner - Primary Care Provider (PCP)												
Friedman Ross Md	Practitioner - Primary Care Provider (PCP)												
Marsh Franklin Jr Md	Practitioner - Primary Care Provider (PCP)												
Calamia Vincent Md	Practitioner - Primary Care Provider (PCP)	✓											
Anderson John A Md	Practitioner - Primary Care Provider (PCP)												
Gill Amarjit S Md	Practitioner - Primary Care Provider (PCP)	✓											
Beyer Barbara Conley Md	Practitioner - Primary Care Provider (PCP)												
Garfield Gary C Md	Practitioner - Primary Care Provider (PCP)												
Fenner David L Md	Practitioner - Primary Care Provider (PCP)												
Escher Jeffrey Ethan Md	Practitioner - Primary Care Provider (PCP)												
Seth Lalit Mohan Md	Practitioner - Primary Care Provider (PCP)												
Giampietro John D Md	Practitioner - Primary Care Provider (PCP)												
Henson Elliot M Md	Practitioner - Primary Care Provider (PCP)												
Juster Fern R Md	Practitioner - Primary Care Provider (PCP)												
Borker Priti V Md	Practitioner - Primary Care Provider (PCP)												
Sacolick Benzion Md	Practitioner - Primary Care Provider (PCP)												
Abramovici Bernard Barbu Md	Practitioner - Primary Care Provider (PCP)												
Hewitt Ross G Md	Practitioner - Primary Care Provider (PCP)												
Nadelman Robert B Md	Practitioner - Primary Care Provider (PCP)												
Schiller Robert M Md	Practitioner - Primary Care Provider (PCP)												
Maselli Frank Joseph Md	Practitioner - Primary Care Provider (PCP)												
Teicher Elyse H Md	Practitioner - Primary Care Provider (PCP)												
Weinberg Harlan R Md	Practitioner - Primary Care Provider (PCP)												
Tendler Yacov Md	Practitioner - Primary Care Provider (PCP)												
Chesir Joshua E Md	Practitioner - Primary Care Provider (PCP)												
Klein Stephen Allen	Practitioner - Primary Care Provider (PCP)												
Ibelli Vincent Marc Md	Practitioner - Primary Care Provider (PCP)												
Ventrudo Steven L Md	Practitioner - Primary Care Provider (PCP)												
Ashe David Md	Practitioner - Primary Care Provider (PCP)												
Dematteo Robert Enrico Md	Practitioner - Primary Care Provider (PCP)												
Roth Robert M	Practitioner - Primary Care Provider (PCP)												
Weiss Philip Md	Practitioner - Primary Care Provider (PCP)												
Woodley Walter Md	Practitioner - Primary Care Provider (PCP)												
Jalaj Jai Krishna Md	Practitioner - Primary Care Provider (PCP)												



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Provider Name	Provider Category	2.a.i	2.a.iii	2.a.iv	2.b.iv	2.d.i	3.a.i	3.a.ii	3.c.i	3.d.iii	4.b.i	4.b.ii	
Dibona Marcello Md	Practitioner - Primary Care Provider (PCP)												
Bernstein Scott Alan Md Pc	Practitioner - Primary Care Provider (PCP)												
Sprague Curtis Davis Md	Practitioner - Primary Care Provider (PCP)												
Neuendorf James Lee Md	Practitioner - Primary Care Provider (PCP)	☑											
Branche Judith A Md	Practitioner - Primary Care Provider (PCP)												
Ahmad Farhat Md	Practitioner - Primary Care Provider (PCP)												
Davis Glenn Adrian Md	Practitioner - Primary Care Provider (PCP)												
Altura Barry Md	Practitioner - Primary Care Provider (PCP)												
Ross Jody A Md	Practitioner - Primary Care Provider (PCP)												
Wurzel Carol Lynn Md	Practitioner - Primary Care Provider (PCP)												
Trivedi Darshan Ghanshyam Md	Practitioner - Primary Care Provider (PCP)												
Hill David Jacob Md	Practitioner - Primary Care Provider (PCP)												
Douglas Montgomery Md	Practitioner - Primary Care Provider (PCP)												
Altman Robin Leslie Md	Practitioner - Primary Care Provider (PCP)												
Gergely Peter Ernest Md	Practitioner - Primary Care Provider (PCP)												
Antoine Michel Md	Practitioner - Primary Care Provider (PCP)												
Barenfeld Howard L Md	Practitioner - Primary Care Provider (PCP)												
Teubl William Philip Md	Practitioner - Primary Care Provider (PCP)												
Zemel Anna Rynskaya Md	Practitioner - Primary Care Provider (PCP)												
Levine Steven Barry Md	Practitioner - Primary Care Provider (PCP)												
Fuchs Richard T Md	Practitioner - Primary Care Provider (PCP)												
Karmen Carol Lynn Md	Practitioner - Primary Care Provider (PCP)												
Hammer John T Md	Practitioner - Primary Care Provider (PCP)												
Jenkins Wallace R Md	Practitioner - Primary Care Provider (PCP)												
Savino Douglas Brian Md	Practitioner - Primary Care Provider (PCP)												
Vogel Gerald Scott Md	Practitioner - Primary Care Provider (PCP)												
Sayegh Osama Elias Md	Practitioner - Primary Care Provider (PCP)												
Schwalb David B Md	Practitioner - Primary Care Provider (PCP)												
Hwang Haeyoung Ko	Practitioner - Primary Care Provider (PCP)												
Green Roger Daniel Md	Practitioner - Primary Care Provider (PCP)												
Back Ephraim Md	Practitioner - Primary Care Provider (PCP)												
Hetzler Theresa L Md	Practitioner - Primary Care Provider (PCP)												
Gannon Barbara Luck Md	Practitioner - Primary Care Provider (PCP)												
Youkeles Lisa Md	Practitioner - Primary Care Provider (PCP)												
Lesnewski Ruth F Md	Practitioner - Primary Care Provider (PCP)												
Abate Charles James Md	Practitioner - Primary Care Provider (PCP)												



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Participating in Projects													
Provider Name	Provider Category	2.a.i	2.a.iii	2.a.iv	2.b.iv	2.d.i	3.a.i	3.a.ii	3.c.i	3.d.iii	4.b.i	4.b.ii	
Alam Mehjabeen Md	Practitioner - Primary Care Provider (PCP)												
Gluck Gerson Md	Practitioner - Primary Care Provider (PCP)												
Mallick Abida K Md	Practitioner - Primary Care Provider (PCP)												
Kitson Kwame A Md	Practitioner - Primary Care Provider (PCP)												
Maw Myo Md	Practitioner - Primary Care Provider (PCP)												
Eisner Yvonne	Practitioner - Primary Care Provider (PCP)												
Ferguson John Francis Md	Practitioner - Primary Care Provider (PCP)												
Chumaceiro Rolando Md	Practitioner - Primary Care Provider (PCP)												
Gorelick Risa Schwed Md	Practitioner - Primary Care Provider (PCP)												
Goldstein Lawrence Wayne Md	Practitioner - Primary Care Provider (PCP)												
Shear Mitchell Barry Md	Practitioner - Primary Care Provider (PCP)												
Mumford James M Md	Practitioner - Primary Care Provider (PCP)												
Devons Cathryn A Md	Practitioner - Primary Care Provider (PCP)												
Tun Raymond Aung Md	Practitioner - Primary Care Provider (PCP)												
Eugene P Heslin Md Pc	Practitioner - Primary Care Provider (PCP)												
Villi Roger A Md	Practitioner - Primary Care Provider (PCP)												
Smith Martha L Md	Practitioner - Primary Care Provider (PCP)												
Kang David S Md	Practitioner - Primary Care Provider (PCP)												
Dave Devang Md	Practitioner - Primary Care Provider (PCP)												
Sackler Lorna Carro	Practitioner - Primary Care Provider (PCP)												
Schaffer Alan E Md	Practitioner - Primary Care Provider (PCP)												
Sacco Joseph P Md	Practitioner - Primary Care Provider (PCP)												
Mallick Imtiaz Ahmad Md	Practitioner - Primary Care Provider (PCP)												
Lynch Patricia Md	Practitioner - Primary Care Provider (PCP)												
Weiss Jonathan R Md	Practitioner - Primary Care Provider (PCP)												
Bar Mordechai Fenikel Md	Practitioner - Primary Care Provider (PCP)												
Dixit Drishan Kant Md	Practitioner - Primary Care Provider (PCP)												
Miller Dean A Md	Practitioner - Primary Care Provider (PCP)												
Neu Natalie M Md	Practitioner - Primary Care Provider (PCP)												
Asamenew Markos Md	Practitioner - Primary Care Provider (PCP)												
Nastase Liviu Md	Practitioner - Primary Care Provider (PCP)												
Chamberlin Joe Md	Practitioner - Primary Care Provider (PCP)												
Hillman Roy A Md	Practitioner - Primary Care Provider (PCP)												
Avvocato Gloria P Md	Practitioner - Primary Care Provider (PCP)												
Sayegh Nadem Jamil Md	Practitioner - Primary Care Provider (PCP)												
Gluck-Shats Maya Md	Practitioner - Primary Care Provider (PCP)												



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Participating in Projects													
Provider Name	Provider Category	2.a.i	2.a.iii	2.a.iv	2.b.iv	2.d.i	3.a.i	3.a.ii	3.c.i	3.d.iii	4.b.i	4.b.ii	
Graves Daryl W Md	Practitioner - Primary Care Provider (PCP)												
Walker Jenny	Practitioner - Primary Care Provider (PCP)												
Madhava Valsa S Md	Practitioner - Primary Care Provider (PCP)												
Hershkowitz Jon E Md	Practitioner - Primary Care Provider (PCP)												
Finkelstein Michael B Md	Practitioner - Primary Care Provider (PCP)												
Lurio Joseph Glen Messner Md	Practitioner - Primary Care Provider (PCP)												
Benoit Marcel M Md	Practitioner - Primary Care Provider (PCP)												
Costley Sandra Y Md	Practitioner - Primary Care Provider (PCP)												
Menezes Robert Charles Jr Md	Practitioner - Primary Care Provider (PCP)												
Narula Rajiv Md	Practitioner - Primary Care Provider (PCP)	☑											
Santiago Yvonne	Practitioner - Primary Care Provider (PCP)												
Carosella Christine E Md	Practitioner - Primary Care Provider (PCP)												
Livanios Noulas Chrisia Md	Practitioner - Primary Care Provider (PCP)												
Rogg Gary Ira Md	Practitioner - Primary Care Provider (PCP)												
David Maria Carina Md	Practitioner - Primary Care Provider (PCP)												
Nweke-Chukumerije Obiageli Md	Practitioner - Primary Care Provider (PCP)												
Nazario-Blas Rudolfo A Md	Practitioner - Primary Care Provider (PCP)												
Biradavolu Lakshmi Bhaskar Md	Practitioner - Primary Care Provider (PCP)												
Spencer Gregory Allen Md	Practitioner - Primary Care Provider (PCP)												
Felix Robert Livingston Md	Practitioner - Primary Care Provider (PCP)												
Iannotti Vicki Ann	Practitioner - Primary Care Provider (PCP)												
Baird Philip Lee Md	Practitioner - Primary Care Provider (PCP)												
Hadid Ahmad Md	Practitioner - Primary Care Provider (PCP)												
Decker Laura Md	Practitioner - Primary Care Provider (PCP)												
Cohrssen Andreas Md	Practitioner - Primary Care Provider (PCP)												
Carniciu Stere	Practitioner - Primary Care Provider (PCP)												
Battu Vasantha Kumari	Practitioner - Primary Care Provider (PCP)												
Jangda Aslam Sattar Md	Practitioner - Primary Care Provider (PCP)												
Zaidi Najia Akhtar Md	Practitioner - Primary Care Provider (PCP)												
Best Robert Eric Md	Practitioner - Primary Care Provider (PCP)												
Arden Martha R Md	Practitioner - Primary Care Provider (PCP)												
Nastase Aniela	Practitioner - Primary Care Provider (PCP)												
Yuen Hak Kin	Practitioner - Primary Care Provider (PCP)												
Feygin Polina Md	Practitioner - Primary Care Provider (PCP)												
Green Herbert	Practitioner - Primary Care Provider (PCP)												
Cortijo Amariyls R Md	Practitioner - Primary Care Provider (PCP)												



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Siciliano Donna	Practitioner - Primary Care Provider (PCP)												
Lerche Adam David Md	Practitioner - Primary Care Provider (PCP)												
Brown Cynthia Eliza Md	Practitioner - Primary Care Provider (PCP)												
Shapiro Deborah Ann Md	Practitioner - Primary Care Provider (PCP)												
Khan Zubair Mohammed Md	Practitioner - Primary Care Provider (PCP)	✓											
Scherr Jennifer Ann Md	Practitioner - Primary Care Provider (PCP)												
Prine Linda Whisler	Practitioner - Primary Care Provider (PCP)												
Walsh Margaret Mary	Practitioner - Primary Care Provider (PCP)												
Mangan Patricia Ann Md	Practitioner - Primary Care Provider (PCP)												
Cohen Cynthia Ceresney Md	Practitioner - Primary Care Provider (PCP)												
Kurtz Linda Joyce Md	Practitioner - Primary Care Provider (PCP)												
Samuels Daralyn Md	Practitioner - Primary Care Provider (PCP)												
Bancroft Hartley S li Md	Practitioner - Primary Care Provider (PCP)												
Bonoan Jose Tadeo M Md	Practitioner - Primary Care Provider (PCP)												
Hervada Teresa Md	Practitioner - Primary Care Provider (PCP)												
Luay S Marji Md Pc	Practitioner - Primary Care Provider (PCP)												
Ortiz Sandra Md	Practitioner - Primary Care Provider (PCP)												
Josefski Mark Alan Md	Practitioner - Primary Care Provider (PCP)												
Macaluso Brett M Md	Practitioner - Primary Care Provider (PCP)												
Shurp Yevgeniya Md	Practitioner - Primary Care Provider (PCP)												
Gillespie Ginger Md	Practitioner - Primary Care Provider (PCP)												
Kelly Janine S Md	Practitioner - Primary Care Provider (PCP)												
Lee Sophia Sun Y Md	Practitioner - Primary Care Provider (PCP)												
Tolis Arthur F Md	Practitioner - Primary Care Provider (PCP)												
Forman Leanne Md	Practitioner - Primary Care Provider (PCP)												
Ferrara Lisa A	Practitioner - Primary Care Provider (PCP)												
Schelker Jennifer	Practitioner - Primary Care Provider (PCP)												
Skelly Michael	Practitioner - Primary Care Provider (PCP)												
Arbisser-Grohman Debra	Practitioner - Primary Care Provider (PCP)												
Merer Michelle	Practitioner - Primary Care Provider (PCP)												
Wilson Jeanne Marie	Practitioner - Primary Care Provider (PCP)												
Leahy Mary Md	Practitioner - Primary Care Provider (PCP)												
Mccormick Michael Stephen Md	Practitioner - Primary Care Provider (PCP)												
Banc Tobe E Md	Practitioner - Primary Care Provider (PCP)												
Sullivan Maura Md	Practitioner - Primary Care Provider (PCP)												
Zaman Moneeka Md	Practitioner - Primary Care Provider (PCP)												



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Vianna Andrea Luiza	Practitioner - Primary Care Provider (PCP)												
Nelson Shirley W Do	Practitioner - Primary Care Provider (PCP)												
Platzman Michael Do	Practitioner - Primary Care Provider (PCP)												
Lolo Delatre Md	Practitioner - Primary Care Provider (PCP)												
Robie Kristin	Practitioner - Primary Care Provider (PCP)												
Stockheim Janet A Md	Practitioner - Primary Care Provider (PCP)												
Neretin Nicole	Practitioner - Primary Care Provider (PCP)												
Ritchin Andrea Ko Md	Practitioner - Primary Care Provider (PCP)												
Gayle Eric George Md	Practitioner - Primary Care Provider (PCP)												
Raschella Nunziata Md	Practitioner - Primary Care Provider (PCP)												
Habert Marc Md	Practitioner - Primary Care Provider (PCP)												
Frisbie Jo Anne	Practitioner - Primary Care Provider (PCP)												
Begley-Pritzker Kathleen	Practitioner - Primary Care Provider (PCP)												
Spreng Valerie M Md	Practitioner - Primary Care Provider (PCP)												
Jovino Louise M Md	Practitioner - Primary Care Provider (PCP)												
Sosinsky Jeffrey H Md	Practitioner - Primary Care Provider (PCP)												
O'Connor Peter J Jr Md	Practitioner - Primary Care Provider (PCP)												
Pagan Diane Elizabeth	Practitioner - Primary Care Provider (PCP)												
Akhter Mohammad	Practitioner - Primary Care Provider (PCP)												
Zuckerman Deschino Diane Md	Practitioner - Primary Care Provider (PCP)												
Rieder Jessica Md	Practitioner - Primary Care Provider (PCP)												
Kaseta Suzanne Md	Practitioner - Primary Care Provider (PCP)												
Litt Annebeth Md	Practitioner - Primary Care Provider (PCP)												
Kabeer Nasreen Md	Practitioner - Primary Care Provider (PCP)												
Caring Pediatrics White Plain	Practitioner - Primary Care Provider (PCP)												
Aronow Wilbert Solomon Md	Practitioner - Primary Care Provider (PCP)												
Doti Sandy	Practitioner - Primary Care Provider (PCP)												
Martini Anthony Joseph Md	Practitioner - Primary Care Provider (PCP)												
Wilken Philip David	Practitioner - Primary Care Provider (PCP)												
Yu Shick Hong Md	Practitioner - Primary Care Provider (PCP)												
Cable Mary Louise	Practitioner - Primary Care Provider (PCP)												
Schiffer Todd Jay Md	Practitioner - Primary Care Provider (PCP)												
Burke Catherine	Practitioner - Primary Care Provider (PCP)												
Kasinathan Sumathi Md	Practitioner - Primary Care Provider (PCP)												
Meyer Patricia	Practitioner - Primary Care Provider (PCP)												
Rovito Lucy	Practitioner - Primary Care Provider (PCP)												



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Statile Margaret	Practitioner - Primary Care Provider (PCP)												
Hassan Mostafa S Md	Practitioner - Primary Care Provider (PCP)												
Giannini Nancy Md	Practitioner - Primary Care Provider (PCP)												
Yu Chin Hsien	Practitioner - Primary Care Provider (PCP)												
Clark Cheryl L Md	Practitioner - Primary Care Provider (PCP)												
Piet Joseph James Md	Practitioner - Primary Care Provider (PCP)												
Oltean Ion Md	Practitioner - Primary Care Provider (PCP)												
Weissman Evan Laird Do	Practitioner - Primary Care Provider (PCP)												
Abdullah Medical Pc	Practitioner - Primary Care Provider (PCP)												
Iriza Ecaterina	Practitioner - Primary Care Provider (PCP)												
Minei Costley Elizabeth Do	Practitioner - Primary Care Provider (PCP)												
Back Sara Deborah	Practitioner - Primary Care Provider (PCP)												
Hafeez Mohammad Md	Practitioner - Primary Care Provider (PCP)												
Lyo Thomas	Practitioner - Primary Care Provider (PCP)												
Kozicz Izabela Md	Practitioner - Primary Care Provider (PCP)												
Koestler Jennifer Lyn Md	Practitioner - Primary Care Provider (PCP)												
Evers Martin Louis Md	Practitioner - Primary Care Provider (PCP)												
Beacon Medical Pc	Practitioner - Primary Care Provider (PCP)												
Maria Mazen Md	Practitioner - Primary Care Provider (PCP)												
Goldberg Randy Md	Practitioner - Primary Care Provider (PCP)												
Heublum Rona Rivka Md	Practitioner - Primary Care Provider (PCP)												
Harvey Raymond G Md	Practitioner - Primary Care Provider (PCP)												
Finnigan Karen Jean Md	Practitioner - Primary Care Provider (PCP)												
Dave Hirendrakumar J Md	Practitioner - Primary Care Provider (PCP)												
Maisey Susan B Md	Practitioner - Primary Care Provider (PCP)												
Raz Amy B Md	Practitioner - Primary Care Provider (PCP)	☑											
Roye Kristin Michaelsen Md	Practitioner - Primary Care Provider (PCP)												
Shah Parag J Md	Practitioner - Primary Care Provider (PCP)												
Sartan Tatyana Md	Practitioner - Primary Care Provider (PCP)												
Shah Anita C Md	Practitioner - Primary Care Provider (PCP)												
Cincu Catalina E Md	Practitioner - Primary Care Provider (PCP)												
Eschenberg Nancy Anne	Practitioner - Primary Care Provider (PCP)												
Mathai Riny Md	Practitioner - Primary Care Provider (PCP)												
Iqbal Amjad Md	Practitioner - Primary Care Provider (PCP)												
Rosenberg Robert	Practitioner - Primary Care Provider (PCP)												
Bondar Ellen Md	Practitioner - Primary Care Provider (PCP)												



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Cho Caroline	Practitioner - Primary Care Provider (PCP)												
Creech Charlotte L	Practitioner - Primary Care Provider (PCP)												
Nanjappa Nirmla Md	Practitioner - Primary Care Provider (PCP)												
Oberman Eric	Practitioner - Primary Care Provider (PCP)												
Argenzio Donna J	Practitioner - Primary Care Provider (PCP)												
Cole Karen	Practitioner - Primary Care Provider (PCP)												
Goth Melanie Michele Md	Practitioner - Primary Care Provider (PCP)												
Viray Alvin K Md	Practitioner - Primary Care Provider (PCP)												
Barbanel Eric William Md	Practitioner - Primary Care Provider (PCP)												
Nasser Jonathan Md	Practitioner - Primary Care Provider (PCP)												
Wu Daren	Practitioner - Primary Care Provider (PCP)												
Mcgowan Heather	Practitioner - Primary Care Provider (PCP)												
Bekritsky Esther	Practitioner - Primary Care Provider (PCP)												
Gorlitsky Michele L Md	Practitioner - Primary Care Provider (PCP)												
Husain Syed S Md	Practitioner - Primary Care Provider (PCP)												
Gonzalez-Klayman Noemi Md	Practitioner - Primary Care Provider (PCP)												
Littleton Andrea Wileen Md	Practitioner - Primary Care Provider (PCP)												
Asante Baah Md	Practitioner - Primary Care Provider (PCP)												
Gutnik Igor Md	Practitioner - Primary Care Provider (PCP)												
Weeks Williams David	Practitioner - Primary Care Provider (PCP)												
Tashman Stuart Matthew Md	Practitioner - Primary Care Provider (PCP)												
Krawitz Lawrence E Md	Practitioner - Primary Care Provider (PCP)												
Shafran Gail	Practitioner - Primary Care Provider (PCP)												
Henry Lernice L Md	Practitioner - Primary Care Provider (PCP)												
Riffle Anne Elizabeth	Practitioner - Primary Care Provider (PCP)												
Levin Marc William Md	Practitioner - Primary Care Provider (PCP)												
Zaslow Jay A Md	Practitioner - Primary Care Provider (PCP)												
Miller Hanan G Md	Practitioner - Primary Care Provider (PCP)												
Brown Emily Rivera	Practitioner - Primary Care Provider (PCP)												
Woo Mary Md	Practitioner - Primary Care Provider (PCP)												
Schiskie Melissa A Md	Practitioner - Primary Care Provider (PCP)												
Ishtiaq Bakhtiar Md	Practitioner - Primary Care Provider (PCP)												
Menezes Cheryl Molaison	Practitioner - Primary Care Provider (PCP)												
Boyar Karyn Lee	Practitioner - Primary Care Provider (PCP)												
Gerson Debra	Practitioner - Primary Care Provider (PCP)												
Bisnauth Rajes	Practitioner - Primary Care Provider (PCP)												



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Decastro Manuel Hernandez Md	Practitioner - Primary Care Provider (PCP)												
Heckman Barbara Jean	Practitioner - Primary Care Provider (PCP)												
Wells Barbara	Practitioner - Primary Care Provider (PCP)	✓											
Spoto Amy E Md	Practitioner - Primary Care Provider (PCP)												
Ancona Keith	Practitioner - Primary Care Provider (PCP)												
Klimenko Elena A Md	Practitioner - Primary Care Provider (PCP)												
Samaniego Robert Md	Practitioner - Primary Care Provider (PCP)												
Gallin Jill	Practitioner - Primary Care Provider (PCP)												
Distefano Pamela A	Practitioner - Primary Care Provider (PCP)												
Nerkar Sanjay D Md	Practitioner - Primary Care Provider (PCP)												
Kumar Vanita Md	Practitioner - Primary Care Provider (PCP)	✓				✓							
Bogdanov Assen Petrov Md	Practitioner - Primary Care Provider (PCP)												
Hambright Maya Md	Practitioner - Primary Care Provider (PCP)												
Kovoor Johnny George Md	Practitioner - Primary Care Provider (PCP)												
Gilmour Cynthia	Practitioner - Primary Care Provider (PCP)												
Yuen Thomas	Practitioner - Primary Care Provider (PCP)												
Scarlett Lissa Annette Md	Practitioner - Primary Care Provider (PCP)												
Nicoll Laura Ann Md	Practitioner - Primary Care Provider (PCP)												
Weissman Alicia Marlene Md	Practitioner - Primary Care Provider (PCP)												
Bochenek Joanna Barbara Md	Practitioner - Primary Care Provider (PCP)												
Deschamps Patricia	Practitioner - Primary Care Provider (PCP)												
Puthiyamadam Maryrose	Practitioner - Primary Care Provider (PCP)												
Grassey Claudia	Practitioner - Primary Care Provider (PCP)												
Balutowski Marek Md	Practitioner - Primary Care Provider (PCP)												
Androne Louis Cristian Md	Practitioner - Primary Care Provider (PCP)												
Morales Frank	Practitioner - Primary Care Provider (PCP)												
Kolanuvada Bangaruraju Md	Practitioner - Primary Care Provider (PCP)												
Gennarelli Melissa D Md	Practitioner - Primary Care Provider (PCP)												
Shapiro Carin	Practitioner - Primary Care Provider (PCP)												
Zachariah Mano	Practitioner - Primary Care Provider (PCP)												
Leanza Francesco Md	Practitioner - Primary Care Provider (PCP)												
John Stanley Md	Practitioner - Primary Care Provider (PCP)												
Costabile David	Practitioner - Primary Care Provider (PCP)												
Chacko Bijo Md	Practitioner - Primary Care Provider (PCP)												
Dalwadi Sejal Nagin Md	Practitioner - Primary Care Provider (PCP)												
Ley Robert	Practitioner - Primary Care Provider (PCP)												



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Mcmullan Megan Anne Md	Practitioner - Primary Care Provider (PCP)												
Whyte-Connell Stacey E Md	Practitioner - Primary Care Provider (PCP)												
Newmeyer Michele E	Practitioner - Primary Care Provider (PCP)												
Coultsman Angela Anita R Md	Practitioner - Primary Care Provider (PCP)												
Teets Raymond	Practitioner - Primary Care Provider (PCP)												
Lombardi Filomena	Practitioner - Primary Care Provider (PCP)												
Migias Nikolaos A Md	Practitioner - Primary Care Provider (PCP)												
Chorny Shameela Anisa Md	Practitioner - Primary Care Provider (PCP)												
Groves Jill Elizabeth Md	Practitioner - Primary Care Provider (PCP)												
Tawil Laurence A Md	Practitioner - Primary Care Provider (PCP)												
Selbo Scot T Md	Practitioner - Primary Care Provider (PCP)												
Nelson Julian T Md	Practitioner - Primary Care Provider (PCP)												
Tawil Rashmi P Md	Practitioner - Primary Care Provider (PCP)												
Hadid Ahmad Md	Practitioner - Primary Care Provider (PCP)												
Singh Pushpinder Md	Practitioner - Primary Care Provider (PCP)												
Wancier Romina G Md	Practitioner - Primary Care Provider (PCP)												
Weinstein Jeffrey Ross Md	Practitioner - Primary Care Provider (PCP)												
Burnham Daniel Christian	Practitioner - Primary Care Provider (PCP)												
Hodgens Donna A	Practitioner - Primary Care Provider (PCP)												
Pinto Eduardo Navarro	Practitioner - Primary Care Provider (PCP)												
Dadarwala Aashish Dhansukhlal	Practitioner - Primary Care Provider (PCP)												
Pumarol Alba	Practitioner - Primary Care Provider (PCP)												
Ramzan Muhammad Masood	Practitioner - Primary Care Provider (PCP)												
Bezdicikova Martina Md	Practitioner - Primary Care Provider (PCP)												
Ennabi Kathleen Md	Practitioner - Primary Care Provider (PCP)												
Kancharla Madhavi R	Practitioner - Primary Care Provider (PCP)												
Issack Joshua	Practitioner - Primary Care Provider (PCP)												
Lombardi Maria E Md	Practitioner - Primary Care Provider (PCP)												
Millos Rosana Teresita Md	Practitioner - Primary Care Provider (PCP)												
Jellett Carol X	Practitioner - Primary Care Provider (PCP)												
Anandu Nandini Md	Practitioner - Primary Care Provider (PCP)												
Pileta Lourdes X	Practitioner - Primary Care Provider (PCP)												
Byadgi Shalini Md	Practitioner - Primary Care Provider (PCP)												
Sarrai Mona Md	Practitioner - Primary Care Provider (PCP)												
Mendelson Ali Md	Practitioner - Primary Care Provider (PCP)												
Berger Sam H Np	Practitioner - Primary Care Provider (PCP)												



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Shkolnikov Tatyana Md	Practitioner - Primary Care Provider (PCP)												
Harkisoon Shantie D Md	Practitioner - Primary Care Provider (PCP)												
El-Naghy Dilshad Md	Practitioner - Primary Care Provider (PCP)												
Eisenberg Amy	Practitioner - Primary Care Provider (PCP)												
Calligaris Rosemary	Practitioner - Primary Care Provider (PCP)												
Avella Thomas Md	Practitioner - Primary Care Provider (PCP)												
Braier Florencia	Practitioner - Primary Care Provider (PCP)												
Chen Wei	Practitioner - Primary Care Provider (PCP)												
Lucas Tracy	Practitioner - Primary Care Provider (PCP)												
Mcguire Evon L Np	Practitioner - Primary Care Provider (PCP)												
Cuccia Christopher A Md	Practitioner - Primary Care Provider (PCP)												
Cigliano Danielle Do	Practitioner - Primary Care Provider (PCP)												
Cristescu Corina Elena Md	Practitioner - Primary Care Provider (PCP)												
Auld Clara Stringer	Practitioner - Primary Care Provider (PCP)												
Sosanya Oluwakemi	Practitioner - Primary Care Provider (PCP)												
Ayodeji Adeola	Practitioner - Primary Care Provider (PCP)												
Figueroa Yvette	Practitioner - Primary Care Provider (PCP)												
Maritato Andrea F Md	Practitioner - Primary Care Provider (PCP)												
Pandya Amy Arun Md	Practitioner - Primary Care Provider (PCP)												
Khalil Richard Md	Practitioner - Primary Care Provider (PCP)												
Elmore Dillard	Practitioner - Primary Care Provider (PCP)												
Kurtz Seth David Md	Practitioner - Primary Care Provider (PCP)												
Nesheiwat Ogleh Ihsan Md	Practitioner - Primary Care Provider (PCP)												
Callanan Emily M Np	Practitioner - Primary Care Provider (PCP)												
Keegan Kulravee Puttharuksa Do	Practitioner - Primary Care Provider (PCP)												
Foy Bridget M	Practitioner - Primary Care Provider (PCP)												
Silber Avi Katnel Md	Practitioner - Primary Care Provider (PCP)												
Dr Donna Loketch	Practitioner - Primary Care Provider (PCP)												
Yeddu Mrlini Marthamoses Md	Practitioner - Primary Care Provider (PCP)												
Bosco Vincent J Rpa	Practitioner - Primary Care Provider (PCP)												
Grosso Celeste M Md	Practitioner - Primary Care Provider (PCP)												
Ainsworth Alison M	Practitioner - Primary Care Provider (PCP)												
Sales Francie Fortunato Md	Practitioner - Primary Care Provider (PCP)												
Cohen Asaf	Practitioner - Primary Care Provider (PCP)												
Joy Christina	Practitioner - Primary Care Provider (PCP)												
Llobet Paul S Md	Practitioner - Primary Care Provider (PCP)												



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Muir Janice Md	Practitioner - Primary Care Provider (PCP)												
Iannitti-Hulse Iannitti-H	Practitioner - Primary Care Provider (PCP)												
Pavese Heidi Elizabeth	Practitioner - Primary Care Provider (PCP)												
Osband Yardaena Md	Practitioner - Primary Care Provider (PCP)												
Martinez Ofelia Md	Practitioner - Primary Care Provider (PCP)												
Nosal Sarah Catherine	Practitioner - Primary Care Provider (PCP)												
Jacobs Amanda	Practitioner - Primary Care Provider (PCP)												
Basa Kathrynne Mae G Md	Practitioner - Primary Care Provider (PCP)												
Siddiqua Latifa Md	Practitioner - Primary Care Provider (PCP)												
Jindal Meenu	Practitioner - Primary Care Provider (PCP)												
Gottlieb Esther	Practitioner - Primary Care Provider (PCP)	✓				✓							
Steinberg Gwen Sarah Morgan	Practitioner - Primary Care Provider (PCP)												
Persaud Indrani	Practitioner - Primary Care Provider (PCP)												
Dori Anchin Md	Practitioner - Primary Care Provider (PCP)												
Yartey Juliana Ayergo	Practitioner - Primary Care Provider (PCP)												
Collins Rebecca	Practitioner - Primary Care Provider (PCP)												
Poonthota Anjana	Practitioner - Primary Care Provider (PCP)												
Rabadi Ammir	Practitioner - Primary Care Provider (PCP)												
Abdelmassih Shawkat G	Practitioner - Primary Care Provider (PCP)												
Mihaleva Velitchka Vasileva	Practitioner - Primary Care Provider (PCP)												
Goforth Thomas	Practitioner - Primary Care Provider (PCP)												
Hamid Mohammed A	Practitioner - Primary Care Provider (PCP)												
Tawil Ramzi A Md	Practitioner - Primary Care Provider (PCP)												
Osman Sami	Practitioner - Primary Care Provider (PCP)												
Moon Caroline M S	Practitioner - Primary Care Provider (PCP)												
Biswas Radha	Practitioner - Primary Care Provider (PCP)												
Nadpara Kajalber N	Practitioner - Primary Care Provider (PCP)												
Mathew Liby	Practitioner - Primary Care Provider (PCP)												
Kempton Patricia B	Practitioner - Primary Care Provider (PCP)												
Kyaw Soe Paing Md	Practitioner - Primary Care Provider (PCP)												
Amy S Ciner Md	Practitioner - Primary Care Provider (PCP)												
Shahid Atter Muhammad	Practitioner - Primary Care Provider (PCP)												
Prino Maria Paola Md	Practitioner - Primary Care Provider (PCP)												
Kar Kausik	Practitioner - Primary Care Provider (PCP)												
Singh Chanchal	Practitioner - Primary Care Provider (PCP)												
Hameedi Rukhshinda Rahman	Practitioner - Primary Care Provider (PCP)												



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Hackenburg Emily	Practitioner - Primary Care Provider (PCP)												
Lazaroff Florence Md	Practitioner - Primary Care Provider (PCP)												
Desai Vikas	Practitioner - Primary Care Provider (PCP)												
Reich Jennifer	Practitioner - Primary Care Provider (PCP)												
Jahn Margaret Ann	Practitioner - Primary Care Provider (PCP)												
Stanovic Maria	Practitioner - Primary Care Provider (PCP)												
Saporito Anna Gabriella Md	Practitioner - Primary Care Provider (PCP)												
Kogan Margarita Md	Practitioner - Primary Care Provider (PCP)												
Bute Samir Afzal Md	Practitioner - Primary Care Provider (PCP)												
Reyes Ma.	Practitioner - Primary Care Provider (PCP)												
Rimmer Linda Marie Gawronski	Practitioner - Primary Care Provider (PCP)												
Remenar Lin-Lin Yu-Lin Md	Practitioner - Primary Care Provider (PCP)												
Ford Miriam	Practitioner - Primary Care Provider (PCP)												
Ranin-Lay Mari	Practitioner - Primary Care Provider (PCP)												
Dunn Patricia	Practitioner - Primary Care Provider (PCP)												
Mir Khawaja S	Practitioner - Primary Care Provider (PCP)												
Samatha Bagam	Practitioner - Primary Care Provider (PCP)												
Kaw Pankaj	Practitioner - Primary Care Provider (PCP)												
Nabors Christophher Cummins	Practitioner - Primary Care Provider (PCP)												
Emenike Loretta Azuka	Practitioner - Primary Care Provider (PCP)		✓										
Rahman Riaz	Practitioner - Primary Care Provider (PCP)												
Gohel Jagruti Pankaj Md	Practitioner - Primary Care Provider (PCP)												
Miller Sarah	Practitioner - Primary Care Provider (PCP)												
Masson Ella	Practitioner - Primary Care Provider (PCP)												
Siddiqui Ayesha	Practitioner - Primary Care Provider (PCP)												
Guindi Nabil Boshra	Practitioner - Primary Care Provider (PCP)												
Shtrambrand Dmitry Md	Practitioner - Primary Care Provider (PCP)												
Colleen Yvette Ohene-Agyei	Practitioner - Primary Care Provider (PCP)												
Allegro-Skinner Lorraine	Practitioner - Primary Care Provider (PCP)												
Portalatin Helen	Practitioner - Primary Care Provider (PCP)												
Beniyaminov Yanna	Practitioner - Primary Care Provider (PCP)												
Rahman Andreea	Practitioner - Primary Care Provider (PCP)												
Din Sofia R	Practitioner - Primary Care Provider (PCP)												
Noor Afza Begum	Practitioner - Primary Care Provider (PCP)												
Smith Aimee	Practitioner - Primary Care Provider (PCP)												
Neptune Lindsa	Practitioner - Primary Care Provider (PCP)												



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Sellers Carol	Practitioner - Primary Care Provider (PCP)												
Monaco Domenic	Practitioner - Primary Care Provider (PCP)												
Sulangi-Lorenc Sheryl Rivera	Practitioner - Primary Care Provider (PCP)												
Doshi Jay Vinay Md	Practitioner - Primary Care Provider (PCP)												
Park Boma Diana	Practitioner - Primary Care Provider (PCP)												
Cellin Melissa Maria	Practitioner - Primary Care Provider (PCP)												
Tenney Nancy Lee	Practitioner - Primary Care Provider (PCP)												
Mitchell Ronald Alvin	Practitioner - Primary Care Provider (PCP)												
Levis Rebekka Jo Do	Practitioner - Primary Care Provider (PCP)												
Nicholas Belasco	Practitioner - Primary Care Provider (PCP)												
Capparelli Mar	Practitioner - Primary Care Provider (PCP)												
Tracz Michael	Practitioner - Primary Care Provider (PCP)												
Abankwah Akosua Sarpomaa	Practitioner - Primary Care Provider (PCP)												
Troy Lisa S Md	Practitioner - Primary Care Provider (PCP)												
Hago Weymin	Practitioner - Primary Care Provider (PCP)												
Mary Katherine Michalak	Practitioner - Primary Care Provider (PCP)												
Min Insung	Practitioner - Primary Care Provider (PCP)												
Rai Samantha Anna	Practitioner - Primary Care Provider (PCP)												
Maggie Daley Carpenter	Practitioner - Primary Care Provider (PCP)												
Alvarez Dimitri	Practitioner - Primary Care Provider (PCP)												
Khan Najmi Shamim	Practitioner - Primary Care Provider (PCP)												
Llobet Holly	Practitioner - Primary Care Provider (PCP)												
Bowman Maureen	Practitioner - Primary Care Provider (PCP)												
Mathews Tina	Practitioner - Primary Care Provider (PCP)												
Underwood Patricia Lee Np	Practitioner - Primary Care Provider (PCP)												
Ronan Sharon	Practitioner - Primary Care Provider (PCP)												
Kupershtokh Svetlana	Practitioner - Primary Care Provider (PCP)												
Lanier Gregg	Practitioner - Primary Care Provider (PCP)												
Harburger Joseph	Practitioner - Primary Care Provider (PCP)												
Frengle-Burke Ingrid	Practitioner - Primary Care Provider (PCP)												
Mckenna Linda	Practitioner - Primary Care Provider (PCP)												
Little Sara Jane	Practitioner - Primary Care Provider (PCP)												
Elpenord Claire Jocelene	Practitioner - Primary Care Provider (PCP)												
Carr Hemlata	Practitioner - Primary Care Provider (PCP)												
Wilson Geniene	Practitioner - Primary Care Provider (PCP)												
Sy Sheldon	Practitioner - Primary Care Provider (PCP)												



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Sylvester Julie Ann	Practitioner - Primary Care Provider (PCP)												
Paige Melanie K	Practitioner - Primary Care Provider (PCP)												
Ukachukwu Princess	Practitioner - Primary Care Provider (PCP)												
Karp Sara	Practitioner - Primary Care Provider (PCP)												
Page Dorothy E	Practitioner - Primary Care Provider (PCP)												
Semanision Kristen	Practitioner - Primary Care Provider (PCP)												
Pinzon Robin Ramos	Practitioner - Primary Care Provider (PCP)												
Chen Yong	Practitioner - Primary Care Provider (PCP)												
Suter Maureen Natalie	Practitioner - Primary Care Provider (PCP)												
Levine Alanna	Practitioner - Primary Care Provider (PCP)												
Mansouri Giti	Practitioner - Primary Care Provider (PCP)												
Johnson Catherine	Practitioner - Primary Care Provider (PCP)												
Roth Rachel	Practitioner - Primary Care Provider (PCP)												
Baldwin Barbara B	Practitioner - Primary Care Provider (PCP)												
Jean-Charles Sashenka	Practitioner - Primary Care Provider (PCP)												
Robert Joyce Folashade	Practitioner - Primary Care Provider (PCP)												
Russo Rocco Md	Practitioner - Primary Care Provider (PCP)												
Grinion Charlene M	Practitioner - Primary Care Provider (PCP)												
Sevcik Renee Marie	Practitioner - Primary Care Provider (PCP)												
Koelsch Emily M Md	Practitioner - Primary Care Provider (PCP)												
Budrock Karin Marie	Practitioner - Primary Care Provider (PCP)												
Watkins Isheka S	Practitioner - Primary Care Provider (PCP)												
Singh Manoranjan	Practitioner - Primary Care Provider (PCP)												
Via Chirstine	Practitioner - Primary Care Provider (PCP)												
Shiblee Towhid	Practitioner - Primary Care Provider (PCP)												
Lazrak-Bertini Kenza	Practitioner - Primary Care Provider (PCP)												
Thompson Rober	Practitioner - Primary Care Provider (PCP)												
Miller Michael	Practitioner - Primary Care Provider (PCP)												
Fallon Jaclyn Anne	Practitioner - Primary Care Provider (PCP)												
Sawhney Manita	Practitioner - Primary Care Provider (PCP)												
Pidkaminetskiy Vasyl	Practitioner - Primary Care Provider (PCP)												
Shah Anuj	Practitioner - Primary Care Provider (PCP)												
Shah Parth	Practitioner - Primary Care Provider (PCP)												
Singh Simarjit	Practitioner - Primary Care Provider (PCP)												
Agopian Eliz Hazar	Practitioner - Primary Care Provider (PCP)												
Pimentel Martha M	Practitioner - Primary Care Provider (PCP)												



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Burdick Theresa	Practitioner - Primary Care Provider (PCP)												
Leroy-Sterling Marilyn	Practitioner - Primary Care Provider (PCP)												
Fakhoury Wael	Practitioner - Primary Care Provider (PCP)												
Podziewski Judy Fnp-C	Practitioner - Primary Care Provider (PCP)												
Carolan Shelley Denise	Practitioner - Primary Care Provider (PCP)												
Belfield Uticia	Practitioner - Primary Care Provider (PCP)												
Antoine Michaelle	Practitioner - Primary Care Provider (PCP)												
Qaqish Saed	Practitioner - Primary Care Provider (PCP)												
Santoro Katherine Elizabeth	Practitioner - Primary Care Provider (PCP)												
Anikanova Yuliya Sergejevna	Practitioner - Primary Care Provider (PCP)												
Shanmugam Malathi	Practitioner - Primary Care Provider (PCP)	☑											
Jaravaza Mukai Heather	Practitioner - Primary Care Provider (PCP)												
Dumrese Danielle Lee	Practitioner - Primary Care Provider (PCP)												
Thomas Koreen	Practitioner - Primary Care Provider (PCP)												
Thayer Lisa	Practitioner - Primary Care Provider (PCP)												
Lee Hojin	Practitioner - Primary Care Provider (PCP)												
Beruke Hanna	Practitioner - Primary Care Provider (PCP)												
Gabriana Nimfa	Practitioner - Primary Care Provider (PCP)												
Rivera Veronica	Practitioner - Primary Care Provider (PCP)												
Prashad Priya	Practitioner - Primary Care Provider (PCP)												
Braun Ivy	Practitioner - Primary Care Provider (PCP)												
Connelly Jane M	Practitioner - Primary Care Provider (PCP)												
Singh Tarunjit	Practitioner - Primary Care Provider (PCP)												
Kaul Rachna	Practitioner - Primary Care Provider (PCP)												
March Anika Jolene	Practitioner - Primary Care Provider (PCP)												
Bissonette Maya Sahan	Practitioner - Primary Care Provider (PCP)												
Goldstein Lissa Kary	Practitioner - Primary Care Provider (PCP)												
Garcia Quinones Saribel	Practitioner - Primary Care Provider (PCP)												
Dave Amie N	Practitioner - Primary Care Provider (PCP)												
Mathews Premila Maria	Practitioner - Primary Care Provider (PCP)												
Hsiung Ahmed Leslie	Practitioner - Primary Care Provider (PCP)												
Mclendon Lucia Cogswell	Practitioner - Primary Care Provider (PCP)												
Flynn Gameng Mary Ann	Practitioner - Primary Care Provider (PCP)												
Stern Michael R	Practitioner - Primary Care Provider (PCP)												
Chopra Ashok Chanparkash	Practitioner - Primary Care Provider (PCP)												
John Asha	Practitioner - Primary Care Provider (PCP)												



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Mercedes Angela	Practitioner - Primary Care Provider (PCP)												
Sta Ana Victor	Practitioner - Primary Care Provider (PCP)												
Shenko Christina Angela	Practitioner - Primary Care Provider (PCP)												
Riaz Aasma	Practitioner - Primary Care Provider (PCP)												
Nguyen Henry Van	Practitioner - Primary Care Provider (PCP)												
Gearing Bobby	Practitioner - Primary Care Provider (PCP)												
Winkler Jason Ben	Practitioner - Primary Care Provider (PCP)												
Winkler Seth Ross	Practitioner - Primary Care Provider (PCP)												
Cinnante Karma Maria	Practitioner - Primary Care Provider (PCP)												
Goel Narender	Practitioner - Primary Care Provider (PCP)												
Roman Lauren S	Practitioner - Primary Care Provider (PCP)												
Lobo Stephen	Practitioner - Primary Care Provider (PCP)												
Lisenby Veronica	Practitioner - Primary Care Provider (PCP)												
Bell Ryan	Practitioner - Primary Care Provider (PCP)												
Janet Eisig	Practitioner - Primary Care Provider (PCP)												
Fox Kelita Louise	Practitioner - Primary Care Provider (PCP)												
Laurent Yvenalie	Practitioner - Primary Care Provider (PCP)												
Francis Monica	Practitioner - Primary Care Provider (PCP)												
Laude Amy Kristin	Practitioner - Primary Care Provider (PCP)												
Wilder Venis Tiarra	Practitioner - Primary Care Provider (PCP)												
Natarajan Rupa Narayani	Practitioner - Primary Care Provider (PCP)												
Baird Sara	Practitioner - Primary Care Provider (PCP)												
Tocco-Stevens Vanessa Lorraine	Practitioner - Primary Care Provider (PCP)												
Rodriguez-Jaquez Carlos R	Practitioner - Primary Care Provider (PCP)												
Agahiu Samuel Aminu	Practitioner - Primary Care Provider (PCP)												
Alois Marika	Practitioner - Primary Care Provider (PCP)												
Van Kust Bianca	Practitioner - Primary Care Provider (PCP)												
Hwang Andrew	Practitioner - Primary Care Provider (PCP)												
Lazarin Margaux Helene	Practitioner - Primary Care Provider (PCP)												
Ijomah Uloma	Practitioner - Primary Care Provider (PCP)												
Roy Shewli	Practitioner - Primary Care Provider (PCP)												
James Kesha Antionette	Practitioner - Primary Care Provider (PCP)												
Denis Lunique	Practitioner - Primary Care Provider (PCP)												
Boxer William Paul	Practitioner - Primary Care Provider (PCP)												
Lamb Angela	Practitioner - Primary Care Provider (PCP)												
Leasy Menachem Jeremy	Practitioner - Primary Care Provider (PCP)												



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Ho Wesley Hok Man	Practitioner - Primary Care Provider (PCP)												
Chan York Sing	Practitioner - Primary Care Provider (PCP)												
Ellsweig Bruce Alan	Practitioner - Primary Care Provider (PCP)												
Chowdhury Imaan	Practitioner - Primary Care Provider (PCP)												
Kilinski Benjamin	Practitioner - Primary Care Provider (PCP)												
Cooper Howard	Practitioner - Primary Care Provider (PCP)												
Anderson Rita	Practitioner - Primary Care Provider (PCP)	✓				✓							
Appelbaum Michelle	Practitioner - Primary Care Provider (PCP)	✓											
Thomas Kerone P	Practitioner - Primary Care Provider (PCP)												
Ray-Schoenfeld Naomi	Practitioner - Primary Care Provider (PCP)												
Rosenbach Ari	Practitioner - Primary Care Provider (PCP)												
Simpson-Dunne Jacqueline	Practitioner - Primary Care Provider (PCP)												
Elliott Jillian	Practitioner - Primary Care Provider (PCP)												
Reindl Alisa	Practitioner - Primary Care Provider (PCP)												
Roman Jasmin	Practitioner - Primary Care Provider (PCP)												
Sidorski-Nutt Lori	Practitioner - Primary Care Provider (PCP)												
Heemstra Valerie	Practitioner - Primary Care Provider (PCP)												
Pinnamaneni Susruth	Practitioner - Primary Care Provider (PCP)												
Vanhoy Christine	Practitioner - Primary Care Provider (PCP)												
Jacob Noble	Practitioner - Primary Care Provider (PCP)												
Prince Jennifer	Practitioner - Primary Care Provider (PCP)												
Sta Maria Jaclyn	Practitioner - Primary Care Provider (PCP)												
Giegel Melanie Joy	Practitioner - Primary Care Provider (PCP)												
Virani Zahra	Practitioner - Primary Care Provider (PCP)												
Martinez Zaneta	Practitioner - Primary Care Provider (PCP)												
Kaplan-Weisman Laura	Practitioner - Primary Care Provider (PCP)												
Rodriguez German	Practitioner - Primary Care Provider (PCP)												
Pierce Carolyn Marie	Practitioner - Primary Care Provider (PCP)												
Remde Alan Hugh	Practitioner - Primary Care Provider (PCP)												
Rosenberg Rachel	Practitioner - Primary Care Provider (PCP)												
Ursitti Kristina	Practitioner - Primary Care Provider (PCP)												
Sanchez Marta Maria	Practitioner - Primary Care Provider (PCP)												
Quick Melissa Kaufman	Practitioner - Primary Care Provider (PCP)												
Espinoza Andres A	Practitioner - Primary Care Provider (PCP)												
Lominy Marie-Micheline Md	Practitioner - Primary Care Provider (PCP)												
Mcgoldrick Patricia Engel	Practitioner - Primary Care Provider (PCP)												



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Shah Gopal	Practitioner - Primary Care Provider (PCP)												
Connolly Bridget Reilly	Practitioner - Primary Care Provider (PCP)												
Gilles Emmanuelle	Practitioner - Primary Care Provider (PCP)												
Tiwari Purushottom	Practitioner - Primary Care Provider (PCP)												
Cooper Leslie	Practitioner - Primary Care Provider (PCP)												
Stumacher Richard L Md	Practitioner - Primary Care Provider (PCP)												
Sessions Jessica	Practitioner - Primary Care Provider (PCP)												
Vindya Kuzhikatil Achuthan	Practitioner - Primary Care Provider (PCP)												
Cook Heather Tiffany Md	Practitioner - Primary Care Provider (PCP)												
Paul Sara Marie	Practitioner - Primary Care Provider (PCP)												
Oppenheimer Orit	Practitioner - Primary Care Provider (PCP)												
Julien-Banica Jehan	Practitioner - Primary Care Provider (PCP)												
Hynes Tanja	Practitioner - Primary Care Provider (PCP)												
Model Lawrence Marc Md	Practitioner - Primary Care Provider (PCP)												
Khan Sakina	Practitioner - Primary Care Provider (PCP)												
Diaz Daniela C	Practitioner - Primary Care Provider (PCP)												
Dave Hema A	Practitioner - Primary Care Provider (PCP)												
Plachta Leslie	Practitioner - Primary Care Provider (PCP)												
Institute For Family Hlth	Practitioner - Primary Care Provider (PCP)												
Hugg Lori	Practitioner - Primary Care Provider (PCP)												
Villegas Miriam Md	Practitioner - Primary Care Provider (PCP)												
Chavez Carey Joseph	Practitioner - Primary Care Provider (PCP)												
Bindi K Patel	Practitioner - Primary Care Provider (PCP)												
Teich Alice	Practitioner - Primary Care Provider (PCP)												
Hill Joyce	Practitioner - Primary Care Provider (PCP)												
Block Kara Michelle	Practitioner - Primary Care Provider (PCP)												
Meka Rajana Md	Practitioner - Primary Care Provider (PCP)												
Safran Michael Lee Md	Practitioner - Primary Care Provider (PCP)												
Hay Elena	Practitioner - Primary Care Provider (PCP)												
Faverio Charles David Jr	Practitioner - Primary Care Provider (PCP)												
Demaiio Lois	Practitioner - Primary Care Provider (PCP)												
Giovinazzo Andrea	Practitioner - Primary Care Provider (PCP)												
Codella Luanne	Practitioner - Primary Care Provider (PCP)												
Gage Dina	Practitioner - Primary Care Provider (PCP)												
Badiwala Anesh V	Practitioner - Primary Care Provider (PCP)												
Muse London M	Practitioner - Primary Care Provider (PCP)												



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Rosenblum Donald Z Pc Md	Practitioner - Primary Care Provider (PCP)												
Soltren Alex	Practitioner - Primary Care Provider (PCP)												
Mutnick Andrew	Practitioner - Primary Care Provider (PCP)												
Malik Amer	Practitioner - Primary Care Provider (PCP)												
Cohen Randy Edward	Practitioner - Primary Care Provider (PCP)												
Lavotshkin Boris	Practitioner - Primary Care Provider (PCP)												
Ludmerer Zohra	Practitioner - Primary Care Provider (PCP)												
Trejo Dionisio	Practitioner - Primary Care Provider (PCP)												
Floyd Leroy Cordero	Practitioner - Primary Care Provider (PCP)												
Oyerinde Koyejo	Practitioner - Primary Care Provider (PCP)												
Espana Jorge M	Practitioner - Primary Care Provider (PCP)												
Bowman Ralph Edward	Practitioner - Primary Care Provider (PCP)												
Goldblum Louis M Do	Practitioner - Primary Care Provider (PCP)												
Walker Stephanie	Practitioner - Primary Care Provider (PCP)												
Deible Stephanie Jean	Practitioner - Primary Care Provider (PCP)												
Lam Hao	Practitioner - Primary Care Provider (PCP)												
Park Lydia Sujung	Practitioner - Primary Care Provider (PCP)												
136700962midelton Gary Todd Md	Practitioner - Primary Care Provider (PCP)												
Castillo-Rodriguez Raquel	Practitioner - Primary Care Provider (PCP)												
Callahan Brian D	Practitioner - Primary Care Provider (PCP)												
Kakay-Diallo Isatu	Practitioner - Primary Care Provider (PCP)												
Polizzi Gaspare A Md	Practitioner - Primary Care Provider (PCP)												
Daly Charlene	Practitioner - Primary Care Provider (PCP)												
Panini Aruna S	Practitioner - Primary Care Provider (PCP)												
Woolf George Md	Practitioner - Non-Primary Care Provider (PCP)												
Lerner Robert G Md	Practitioner - Non-Primary Care Provider (PCP)												
Rosenbaum Robert F Md	Practitioner - Non-Primary Care Provider (PCP)												
Boltin Harry N Md	Practitioner - Non-Primary Care Provider (PCP)												
Barandes Martin Md Pc	Practitioner - Non-Primary Care Provider (PCP)												
Beskyd Peter P	Practitioner - Non-Primary Care Provider (PCP)												
Tenner Michael Md	Practitioner - Non-Primary Care Provider (PCP)												
Chastanet David A Md	Practitioner - Non-Primary Care Provider (PCP)												
Juechter Kenneth B Md	Practitioner - Non-Primary Care Provider (PCP)												
Bobroff Lewis M Md	Practitioner - Non-Primary Care Provider (PCP)												
Sack Peter Gordon Md	Practitioner - Non-Primary Care Provider (PCP)												
Frishman William Md	Practitioner - Non-Primary Care Provider (PCP)												



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Newman Leonard J Md	Practitioner - Non-Primary Care Provider (PCP)												
Chellappa Paul Md	Practitioner - Non-Primary Care Provider (PCP)												
Salgunan Nambi Md	Practitioner - Non-Primary Care Provider (PCP)												
Schmugler Joan Md	Practitioner - Non-Primary Care Provider (PCP)												
Salerno Joseph A Md	Practitioner - Non-Primary Care Provider (PCP)												
Merav Avraham D Md	Practitioner - Non-Primary Care Provider (PCP)												
Quintos Lorceli Alvarez Md	Practitioner - Non-Primary Care Provider (PCP)												
Choe Jinhoon Md	Practitioner - Non-Primary Care Provider (PCP)												
Mathew Rajamma Md	Practitioner - Non-Primary Care Provider (PCP)												
Greenman Lawrence A Md	Practitioner - Non-Primary Care Provider (PCP)												
Kessler Kenneth J Md	Practitioner - Non-Primary Care Provider (PCP)												
Fish Bernard G Md	Practitioner - Non-Primary Care Provider (PCP)												
Gottlieb Howard P Md	Practitioner - Non-Primary Care Provider (PCP)												
Edelson Charles W Md Pc	Practitioner - Non-Primary Care Provider (PCP)												
Lorinsky Marc H Dmd	Practitioner - Non-Primary Care Provider (PCP)												
Eitches Alexander E Dds	Practitioner - Non-Primary Care Provider (PCP)												
Halata Michael S Md	Practitioner - Non-Primary Care Provider (PCP)												
Field Barry E Md	Practitioner - Non-Primary Care Provider (PCP)												
Winik Sheldon E Dmd	Practitioner - Non-Primary Care Provider (PCP)												
Lieder Joseph N O D	Practitioner - Non-Primary Care Provider (PCP)												
San Filippo J Anthony Md Pc	Practitioner - Non-Primary Care Provider (PCP)												
Herman Richard Dds	Practitioner - Non-Primary Care Provider (PCP)												
Cristofaro Robert Pc Md	Practitioner - Non-Primary Care Provider (PCP)												
Landau Leon C Pc Md	Practitioner - Non-Primary Care Provider (PCP)												
Koutcher Gary Lewis Md	Practitioner - Non-Primary Care Provider (PCP)												
Gingold Samuel M Md	Practitioner - Non-Primary Care Provider (PCP)												
Nininger James E	Practitioner - Non-Primary Care Provider (PCP)												
Kupietz Samuel S Phd	Practitioner - Non-Primary Care Provider (PCP)												
Yablon Steven B Md	Practitioner - Non-Primary Care Provider (PCP)												
Golembe Edward Md	Practitioner - Non-Primary Care Provider (PCP)												
Jacowitz Lawrence S Dpm	Practitioner - Non-Primary Care Provider (PCP)												
Firshein Daniel Dpm	Practitioner - Non-Primary Care Provider (PCP)												
Baskin Howard F Dpm	Practitioner - Non-Primary Care Provider (PCP)												
Shaffer Bruce M	Practitioner - Non-Primary Care Provider (PCP)												
Nelson John C Md	Practitioner - Non-Primary Care Provider (PCP)												
Maguire George P Md	Practitioner - Non-Primary Care Provider (PCP)												



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Westchester Medical Center (PPS ID:21)

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Provider Name	Provider Category	2.a.i	2.a.iii	2.a.iv	2.b.iv	2.d.i	3.a.i	3.a.ii	3.c.i	3.d.iii	4.b.i	4.b.ii	
Datta Moitri Nath Md	Practitioner - Non-Primary Care Provider (PCP)												
Frisenda Robert A Md	Practitioner - Non-Primary Care Provider (PCP)	✓											
Devi Sarala A Md	Practitioner - Non-Primary Care Provider (PCP)												
Block Michael N Od	Practitioner - Non-Primary Care Provider (PCP)												
Wellington Liu Y Md	Practitioner - Non-Primary Care Provider (PCP)												
Pomerantz Paul Md	Practitioner - Non-Primary Care Provider (PCP)												
Grayson Stephen Md	Practitioner - Non-Primary Care Provider (PCP)												
Baldinger Harry G Dpm	Practitioner - Non-Primary Care Provider (PCP)												
Naveh Marcia Spiegel Md	Practitioner - Non-Primary Care Provider (PCP)												
Ali Zafer Pc Md	Practitioner - Non-Primary Care Provider (PCP)												
Kymissis Pavlos Md	Practitioner - Non-Primary Care Provider (PCP)												
Zupnick Gerald Md	Practitioner - Non-Primary Care Provider (PCP)	✓				✓							
Handelsman Dan Gabriel Md	Practitioner - Non-Primary Care Provider (PCP)												
Neuman George Geza Md	Practitioner - Non-Primary Care Provider (PCP)												
Palmer Martin S Md	Practitioner - Non-Primary Care Provider (PCP)												
Park Chan Soo Md	Practitioner - Non-Primary Care Provider (PCP)												
Shapiro Stephen B Md	Practitioner - Non-Primary Care Provider (PCP)												
Parrino G Richard	Practitioner - Non-Primary Care Provider (PCP)												
Mendelowitz Lawrence G Md	Practitioner - Non-Primary Care Provider (PCP)												
Pfail John Lawrence Dds	Practitioner - Non-Primary Care Provider (PCP)												
Stewart Julian M Md	Practitioner - Non-Primary Care Provider (PCP)												
Miskin Solomon Md	Practitioner - Non-Primary Care Provider (PCP)												
Kim Zung Wan Md	Practitioner - Non-Primary Care Provider (PCP)												
Osei Clement Md	Practitioner - Non-Primary Care Provider (PCP)												
Richman Lawrence F Dds	Practitioner - Non-Primary Care Provider (PCP)												
Krakower Leon A	Practitioner - Non-Primary Care Provider (PCP)												
Rubenstein Robert J Md	Practitioner - Non-Primary Care Provider (PCP)												
Kaplan Mitchel A Md	Practitioner - Non-Primary Care Provider (PCP)												
Bhatty Neena M Dds	Practitioner - Non-Primary Care Provider (PCP)												
Stumacher Mark Jay	Practitioner - Non-Primary Care Provider (PCP)												
Shah Pravin M	Practitioner - Non-Primary Care Provider (PCP)												
Chowdhury Fazlur R Md	Practitioner - Non-Primary Care Provider (PCP)												
Sadaghiani Hassan Md	Practitioner - Non-Primary Care Provider (PCP)												
Rubinstein Boris	Practitioner - Non-Primary Care Provider (PCP)												
Chepuru Yadagiri Md	Practitioner - Non-Primary Care Provider (PCP)												
Tutnauer Steven I Md	Practitioner - Non-Primary Care Provider (PCP)												



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Robotti Flavia Md	Practitioner - Non-Primary Care Provider (PCP)												
Delorenzo Lawrence J Md	Practitioner - Non-Primary Care Provider (PCP)												
Tuchman Alan Joel Md	Practitioner - Non-Primary Care Provider (PCP)												
Liebert Peter S Md	Practitioner - Non-Primary Care Provider (PCP)												
Leeds Jeffrey Gordon Dds	Practitioner - Non-Primary Care Provider (PCP)												
Berezin Stuart Howard Md	Practitioner - Non-Primary Care Provider (PCP)												
Rivera Victoria Athenea Md	Practitioner - Non-Primary Care Provider (PCP)												
Wormser Gary P Md	Practitioner - Non-Primary Care Provider (PCP)												
Kramer Mark M Md	Practitioner - Non-Primary Care Provider (PCP)												
Cohen Jeffrey Md	Practitioner - Non-Primary Care Provider (PCP)												
Miller Martin B Phd	Practitioner - Non-Primary Care Provider (PCP)												
Pastore Frank R Md	Practitioner - Non-Primary Care Provider (PCP)												
Novotny Paul L Md	Practitioner - Non-Primary Care Provider (PCP)												
Zweig Joseph B Phd	Practitioner - Non-Primary Care Provider (PCP)												
Schwartz Michael Harris Md	Practitioner - Non-Primary Care Provider (PCP)												
Babu Sateesh C Md	Practitioner - Non-Primary Care Provider (PCP)												
Bierman Frederick Z Md	Practitioner - Non-Primary Care Provider (PCP)												
Soe Khin Maung Md	Practitioner - Non-Primary Care Provider (PCP)												
Lagamma Edmund Francis Md	Practitioner - Non-Primary Care Provider (PCP)												
Redinger Roberto A Md	Practitioner - Non-Primary Care Provider (PCP)												
Noto Richard A Md	Practitioner - Non-Primary Care Provider (PCP)												
Libre Rosemary M Md	Practitioner - Non-Primary Care Provider (PCP)												
Fiore John Leonard Md	Practitioner - Non-Primary Care Provider (PCP)												
Menitove Stephen M Md	Practitioner - Non-Primary Care Provider (PCP)												
Singh Avtar Md	Practitioner - Non-Primary Care Provider (PCP)												
Mcclung John A Md	Practitioner - Non-Primary Care Provider (PCP)												
Fields Joel H Md	Practitioner - Non-Primary Care Provider (PCP)												
Dworkin Brad Mitchell Md	Practitioner - Non-Primary Care Provider (PCP)												
Gupta Prem Prakesh Md	Practitioner - Non-Primary Care Provider (PCP)												
Branson Perry R Md	Practitioner - Non-Primary Care Provider (PCP)												
Di Bianco Joseph T Md	Practitioner - Non-Primary Care Provider (PCP)												
Berman Harvey M Md	Practitioner - Non-Primary Care Provider (PCP)												
Strauss Brian Mark Dpm	Practitioner - Non-Primary Care Provider (PCP)												
Spero Charles R Md	Practitioner - Non-Primary Care Provider (PCP)												
Corsones James P Md	Practitioner - Non-Primary Care Provider (PCP)												
Tarle Marc E Md	Practitioner - Non-Primary Care Provider (PCP)												



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Troyer Claudette Hope Md	Practitioner - Non-Primary Care Provider (PCP)												
Thornton Yvonne Shirley Md	Practitioner - Non-Primary Care Provider (PCP)												
Proner Sanford Clay Dpm	Practitioner - Non-Primary Care Provider (PCP)												
Lutwak Seymour H Md	Practitioner - Non-Primary Care Provider (PCP)												
Singh Baldev K Md	Practitioner - Non-Primary Care Provider (PCP)												
Levitzky Susan E Md	Practitioner - Non-Primary Care Provider (PCP)												
Miller Richard G Md	Practitioner - Non-Primary Care Provider (PCP)												
Munzer Andrei Bernard Md	Practitioner - Non-Primary Care Provider (PCP)												
Fass Arthur E	Practitioner - Non-Primary Care Provider (PCP)												
Rao Prakashchandra M Md	Practitioner - Non-Primary Care Provider (PCP)												
Gewitz Michael H Md	Practitioner - Non-Primary Care Provider (PCP)												
Horowitz Marc Andrew Md	Practitioner - Non-Primary Care Provider (PCP)												
Glicklich Daniel G Md	Practitioner - Non-Primary Care Provider (PCP)												
Madori Frank P Md	Practitioner - Non-Primary Care Provider (PCP)												
Weissbart Clyde H Md	Practitioner - Non-Primary Care Provider (PCP)												
Landowne Ann Elizabeth	Practitioner - Non-Primary Care Provider (PCP)												
Modi Jayesh R Md	Practitioner - Non-Primary Care Provider (PCP)	☑											
Borgueta Custodio R Md	Practitioner - Non-Primary Care Provider (PCP)												
Wolfson Mitchell Md	Practitioner - Non-Primary Care Provider (PCP)												
Issenberg Henry Joseph Md	Practitioner - Non-Primary Care Provider (PCP)												
Lee Mi Hyun Md	Practitioner - Non-Primary Care Provider (PCP)												
Devincenzo Salvatore John Md	Practitioner - Non-Primary Care Provider (PCP)												
Ahmed Tausee F	Practitioner - Non-Primary Care Provider (PCP)												
Lattarulo Frank J Dpm	Practitioner - Non-Primary Care Provider (PCP)												
Kyi Michael Min T	Practitioner - Non-Primary Care Provider (PCP)												
Morton Titus Aruna Md	Practitioner - Non-Primary Care Provider (PCP)												
Sarreck Robert Md Pc	Practitioner - Non-Primary Care Provider (PCP)												
Marini Corrado P Md	Practitioner - Non-Primary Care Provider (PCP)												
Pagnani Daniel J Md Jr	Practitioner - Non-Primary Care Provider (PCP)												
Seagriff Curtin Patricia Dds	Practitioner - Non-Primary Care Provider (PCP)												
Fayemi Ayodeji Bodunrin Md	Practitioner - Non-Primary Care Provider (PCP)												
Cohen Randolph Jack Md	Practitioner - Non-Primary Care Provider (PCP)												
Friedman Elliott T Md	Practitioner - Non-Primary Care Provider (PCP)												
Friedman Deborah M Md	Practitioner - Non-Primary Care Provider (PCP)												
Becker Richard H Md	Practitioner - Non-Primary Care Provider (PCP)												
Hellerman James Guy Md	Practitioner - Non-Primary Care Provider (PCP)												



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Small Catherine Butkus Md	Practitioner - Non-Primary Care Provider (PCP)												
Rubeo Thomas Joseph Jr Md	Practitioner - Non-Primary Care Provider (PCP)												
Weiler Marc E Phd	Practitioner - Non-Primary Care Provider (PCP)												
Grambau Robert F Md	Practitioner - Non-Primary Care Provider (PCP)												
Daly Stephen M Md	Practitioner - Non-Primary Care Provider (PCP)												
Lapidus Shirley M	Practitioner - Non-Primary Care Provider (PCP)	☑											
Tartell Michael G Md	Practitioner - Non-Primary Care Provider (PCP)												
Dicostanzo Lynne Md	Practitioner - Non-Primary Care Provider (PCP)												
Curreri Robert L Md	Practitioner - Non-Primary Care Provider (PCP)												
Ankolekar Anjali Md	Practitioner - Non-Primary Care Provider (PCP)												
Jospitre Micheline D Md	Practitioner - Non-Primary Care Provider (PCP)												
Cantor Richard S Md	Practitioner - Non-Primary Care Provider (PCP)												
Hirsch Cary Md	Practitioner - Non-Primary Care Provider (PCP)												
Zupnick Joseph Od	Practitioner - Non-Primary Care Provider (PCP)												
Jacobson Ronald I Md	Practitioner - Non-Primary Care Provider (PCP)												
Bucciarelli Pici Maria A Md	Practitioner - Non-Primary Care Provider (PCP)												
Linder Alice Anne Md	Practitioner - Non-Primary Care Provider (PCP)												
Distefano Sarina J Md	Practitioner - Non-Primary Care Provider (PCP)												
Del Rowe John Md	Practitioner - Non-Primary Care Provider (PCP)												
Terzano Gabriel M Dds	Practitioner - Non-Primary Care Provider (PCP)												
Katzenstein Martin S Md	Practitioner - Non-Primary Care Provider (PCP)												
Glassman Mark S Md	Practitioner - Non-Primary Care Provider (PCP)												
Ratna A Sabnis Pllc	Practitioner - Non-Primary Care Provider (PCP)												
Carleton Jack Hardy	Practitioner - Non-Primary Care Provider (PCP)												
Stern Stuart M Dpm	Practitioner - Non-Primary Care Provider (PCP)												
Benzakein Ralph Dpm	Practitioner - Non-Primary Care Provider (PCP)												
Dozor Allen J Md	Practitioner - Non-Primary Care Provider (PCP)												
Rymond Claes Coran Md	Practitioner - Non-Primary Care Provider (PCP)												
Speicher Julia E Md	Practitioner - Non-Primary Care Provider (PCP)												
Jelalian Christine Elizabeth	Practitioner - Non-Primary Care Provider (PCP)												
Sawkar Venkatesh Tulsappa Md	Practitioner - Non-Primary Care Provider (PCP)												
Jaffe Joshua Md	Practitioner - Non-Primary Care Provider (PCP)												
Kathpalia S Alil Md	Practitioner - Non-Primary Care Provider (PCP)												
Franco Israel Md	Practitioner - Non-Primary Care Provider (PCP)												
Malik Muhammad Aslam Md	Practitioner - Non-Primary Care Provider (PCP)	☑											
Katz Henry J Md	Practitioner - Non-Primary Care Provider (PCP)												



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Garrick Renee E Md	Practitioner - Non-Primary Care Provider (PCP)												
Karpfen Robin B Md	Practitioner - Non-Primary Care Provider (PCP)												
Lehrman Gary R Md	Practitioner - Non-Primary Care Provider (PCP)												
Kahn Judith Eve	Practitioner - Non-Primary Care Provider (PCP)												
Mathew Varghese T Md	Practitioner - Non-Primary Care Provider (PCP)												
Raspa Ronald W Md	Practitioner - Non-Primary Care Provider (PCP)												
Nelson Mario Md	Practitioner - Non-Primary Care Provider (PCP)												
Lansman Steven Louis Md	Practitioner - Non-Primary Care Provider (PCP)												
Brockunier James Kirk Md	Practitioner - Non-Primary Care Provider (PCP)												
Harris Leon S Md	Practitioner - Non-Primary Care Provider (PCP)												
Landau Stanislaw T Md	Practitioner - Non-Primary Care Provider (PCP)												
Meller Bruce L Md	Practitioner - Non-Primary Care Provider (PCP)												
Schechter Andrew Gary Md	Practitioner - Non-Primary Care Provider (PCP)												
Weingarten Marvin J Md	Practitioner - Non-Primary Care Provider (PCP)												
Healy Elaine Md	Practitioner - Non-Primary Care Provider (PCP)												
Merker Edward Lawrence Md	Practitioner - Non-Primary Care Provider (PCP)												
Kadesh Irving	Practitioner - Non-Primary Care Provider (PCP)												
Gerard Perry Scott Md	Practitioner - Non-Primary Care Provider (PCP)												
Zimmerman Franklin H Md	Practitioner - Non-Primary Care Provider (PCP)												
Rozenblit Grigory Md	Practitioner - Non-Primary Care Provider (PCP)												
Zisman Parvin Azin Md	Practitioner - Non-Primary Care Provider (PCP)												
Dubey Anjani Kumari Md	Practitioner - Non-Primary Care Provider (PCP)												
Hershman Jack I Md	Practitioner - Non-Primary Care Provider (PCP)												
Malvarosa Mario Md	Practitioner - Non-Primary Care Provider (PCP)												
Smith Philip S Md	Practitioner - Non-Primary Care Provider (PCP)												
Blass Joel Mitchell Md	Practitioner - Non-Primary Care Provider (PCP)												
Clements Jerry Eugene Md	Practitioner - Non-Primary Care Provider (PCP)												
Lebovics Edward Md	Practitioner - Non-Primary Care Provider (PCP)												
Li Karl	Practitioner - Non-Primary Care Provider (PCP)												
Zinzuvadia Kishor Natvarlal	Practitioner - Non-Primary Care Provider (PCP)												
Hall Joseph E Jr Md	Practitioner - Non-Primary Care Provider (PCP)												
Krugley Richard A Md	Practitioner - Non-Primary Care Provider (PCP)												
Cohen Martin B	Practitioner - Non-Primary Care Provider (PCP)												
Adler Stephen Md	Practitioner - Non-Primary Care Provider (PCP)												
Fischman Eddie Dpm	Practitioner - Non-Primary Care Provider (PCP)												
Mendoza Glenn Joseph B Md Pc	Practitioner - Non-Primary Care Provider (PCP)												



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Youchah Joan R Md	Practitioner - Non-Primary Care Provider (PCP)											
Chandra Sekhara Muthaiah Md	Practitioner - Non-Primary Care Provider (PCP)											
Karroum Nabil Hanna Md	Practitioner - Non-Primary Care Provider (PCP)											
Lavian Manouchehr Md	Practitioner - Non-Primary Care Provider (PCP)											
Housman Arno David	Practitioner - Non-Primary Care Provider (PCP)											
Angara Prasad V	Practitioner - Non-Primary Care Provider (PCP)											
Kaul Raman Md	Practitioner - Non-Primary Care Provider (PCP)											
Weiss Irene Amy Md	Practitioner - Non-Primary Care Provider (PCP)											
Dee Kenneth R Md	Practitioner - Non-Primary Care Provider (PCP)											
Bostwick Howard E Md	Practitioner - Non-Primary Care Provider (PCP)											
Facelle Thomas L Md	Practitioner - Non-Primary Care Provider (PCP)											
Leven Leonard Md	Practitioner - Non-Primary Care Provider (PCP)											
Delerme Milton Md	Practitioner - Non-Primary Care Provider (PCP)											
Tugal Oya Md	Practitioner - Non-Primary Care Provider (PCP)											
Nackenson Marcia Judith Md	Practitioner - Non-Primary Care Provider (PCP)											
Seligman Karen Peyser Md	Practitioner - Non-Primary Care Provider (PCP)											
Budnik Theodora S Md	Practitioner - Non-Primary Care Provider (PCP)											
Mast Joelle Md	Practitioner - Non-Primary Care Provider (PCP)											
Adler Arlene Gail Phd	Practitioner - Non-Primary Care Provider (PCP)											
Kalatsky Stewart Dpm	Practitioner - Non-Primary Care Provider (PCP)											
Dickoff David J Md	Practitioner - Non-Primary Care Provider (PCP)											
Blonda Gil Nora A Dds	Practitioner - Non-Primary Care Provider (PCP)											
Aska Glenroy Anthony Dpm	Practitioner - Non-Primary Care Provider (PCP)											
Pessolano Joanna Clair Md	Practitioner - Non-Primary Care Provider (PCP)											
Hameed Chaudhry Abdul Md	Practitioner - Non-Primary Care Provider (PCP)											
Saltzman Beth Rn Midwife Pc	Practitioner - Non-Primary Care Provider (PCP)											
Levinson William M Md	Practitioner - Non-Primary Care Provider (PCP)											
Singh Kuljit Md	Practitioner - Non-Primary Care Provider (PCP)											
Innerfield Michael Lee Md	Practitioner - Non-Primary Care Provider (PCP)											
Puccio Carmela A Md	Practitioner - Non-Primary Care Provider (PCP)											
Weisbard James Joseph	Practitioner - Non-Primary Care Provider (PCP)											
Southren David B Md	Practitioner - Non-Primary Care Provider (PCP)											
Delaney Veronica Bridget Md	Practitioner - Non-Primary Care Provider (PCP)											
Lehrman Stuart Gene Md	Practitioner - Non-Primary Care Provider (PCP)											
Engel Harry Mark	Practitioner - Non-Primary Care Provider (PCP)											
Manzo Laura E Dds	Practitioner - Non-Primary Care Provider (PCP)											



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Arthur Karen S Md	Practitioner - Non-Primary Care Provider (PCP)												
Rogers Craig Steven Md	Practitioner - Non-Primary Care Provider (PCP)												
Gross Benita L Md	Practitioner - Non-Primary Care Provider (PCP)	✓				✓							
Levner Charles	Practitioner - Non-Primary Care Provider (PCP)												
Reda Dominick Frank Md	Practitioner - Non-Primary Care Provider (PCP)												
Winski Francis V Md	Practitioner - Non-Primary Care Provider (PCP)												
Turer Gary Evan Md	Practitioner - Non-Primary Care Provider (PCP)												
Lazar Stephen Dale Md	Practitioner - Non-Primary Care Provider (PCP)												
Kemker Susan Stark Md	Practitioner - Non-Primary Care Provider (PCP)												
Brudnicki Adele Ruth Md	Practitioner - Non-Primary Care Provider (PCP)												
Gass Alan L	Practitioner - Non-Primary Care Provider (PCP)												
Noboa Jacqueline Francia Dpm	Practitioner - Non-Primary Care Provider (PCP)												
Stafford John Richard Jr Md	Practitioner - Non-Primary Care Provider (PCP)												
Shreedhar Rakesh Md	Practitioner - Non-Primary Care Provider (PCP)												
Fletcher Douglas Robert Md	Practitioner - Non-Primary Care Provider (PCP)												
Lafaro Rocco James Md	Practitioner - Non-Primary Care Provider (PCP)												
Kumar Smita Rajeev Md	Practitioner - Non-Primary Care Provider (PCP)												
Amin Nikhil Shanttlal Md	Practitioner - Non-Primary Care Provider (PCP)												
Baruch Jeffrey David	Practitioner - Non-Primary Care Provider (PCP)												
Mendelson Harold L Md	Practitioner - Non-Primary Care Provider (PCP)												
Hibbert Jean Francois Md	Practitioner - Non-Primary Care Provider (PCP)												
Condro Nancy Ann Dpm	Practitioner - Non-Primary Care Provider (PCP)												
Gardiner James Gerard Dpm	Practitioner - Non-Primary Care Provider (PCP)	✓											
Plummer Robert L Md.,Facs.,Pc	Practitioner - Non-Primary Care Provider (PCP)												
Wilkins Robert Md	Practitioner - Non-Primary Care Provider (PCP)												
Kozin Arthur M Md	Practitioner - Non-Primary Care Provider (PCP)												
Katz Bernard Joel Md	Practitioner - Non-Primary Care Provider (PCP)												
Coombs Kenneth E Dpm	Practitioner - Non-Primary Care Provider (PCP)												
Chu Wico Md	Practitioner - Non-Primary Care Provider (PCP)												
Reddy Nirmala M Md	Practitioner - Non-Primary Care Provider (PCP)												
Johansson Jan O K Md	Practitioner - Non-Primary Care Provider (PCP)	✓											
Myo Khin Maung Md	Practitioner - Non-Primary Care Provider (PCP)												
Parton Lance Alan Md	Practitioner - Non-Primary Care Provider (PCP)												
White Bernard Paul Md Pc	Practitioner - Non-Primary Care Provider (PCP)												
Shapiro Robert S Md	Practitioner - Non-Primary Care Provider (PCP)												
Tash Robert Ryan Md	Practitioner - Non-Primary Care Provider (PCP)												



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Nowakowski John Md	Practitioner - Non-Primary Care Provider (PCP)											
Montecalvo D'Ascanio Marisa A	Practitioner - Non-Primary Care Provider (PCP)											
Aakalu Geetha N	Practitioner - Non-Primary Care Provider (PCP)	☑										
Costley-Hoke Karen M Md	Practitioner - Non-Primary Care Provider (PCP)											
Vazquez Rafael Md	Practitioner - Non-Primary Care Provider (PCP)											
Magrill Robert A Md	Practitioner - Non-Primary Care Provider (PCP)											
Van Aken Thomas Leonard Md	Practitioner - Non-Primary Care Provider (PCP)											
Chou James C Y Md	Practitioner - Non-Primary Care Provider (PCP)											
Chin Henry Thickbin Md	Practitioner - Non-Primary Care Provider (PCP)											
Carino Aurora L Md	Practitioner - Non-Primary Care Provider (PCP)											
Rasch Stuart G Md	Practitioner - Non-Primary Care Provider (PCP)											
Schwalb Murray David Md	Practitioner - Non-Primary Care Provider (PCP)											
Romano Alicia A Md	Practitioner - Non-Primary Care Provider (PCP)											
Sidorowicz Wladyslaw Md	Practitioner - Non-Primary Care Provider (PCP)											
Gallagher Richard E Md	Practitioner - Non-Primary Care Provider (PCP)											
Seiter Karen P Md	Practitioner - Non-Primary Care Provider (PCP)											
Ganti Sudha Rajaram Md	Practitioner - Non-Primary Care Provider (PCP)											
Berkowitz Jessica F Md	Practitioner - Non-Primary Care Provider (PCP)											
Khalifeh Mazen Taher Md	Practitioner - Non-Primary Care Provider (PCP)											
Ayers Frederick P Md	Practitioner - Non-Primary Care Provider (PCP)											
Valencia Sharon Hubert Dpm	Practitioner - Non-Primary Care Provider (PCP)											
Foto Frank Md	Practitioner - Non-Primary Care Provider (PCP)											
Borakove Larry Steven	Practitioner - Non-Primary Care Provider (PCP)											
Policastro Anthony J Md	Practitioner - Non-Primary Care Provider (PCP)											
Yapor Josie Altagracia Dds	Practitioner - Non-Primary Care Provider (PCP)											
Cabasso Arnold Lawrence	Practitioner - Non-Primary Care Provider (PCP)											
Samuel Schenker O D P C	Practitioner - Non-Primary Care Provider (PCP)											
Wassermann Evelyn R Md	Practitioner - Non-Primary Care Provider (PCP)											
Lowenthal Diana Md	Practitioner - Non-Primary Care Provider (PCP)											
Boyer Joseph Thomas Md	Practitioner - Non-Primary Care Provider (PCP)											
Lackey Mary Michele	Practitioner - Non-Primary Care Provider (PCP)											
Sheikh Iqbal Qamar Md	Practitioner - Non-Primary Care Provider (PCP)											
Mercado Reyes Myra E Md	Practitioner - Non-Primary Care Provider (PCP)											
Bakas Constantine Md	Practitioner - Non-Primary Care Provider (PCP)											
Scalisi Jennie Ann Md	Practitioner - Non-Primary Care Provider (PCP)											
Yusuf Yasmin Md	Practitioner - Non-Primary Care Provider (PCP)											



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Psychiatric Services Of Orang	Practitioner - Non-Primary Care Provider (PCP)												
Stringel Gustavo Md	Practitioner - Non-Primary Care Provider (PCP)												
Darwin Buschman Md Pc	Practitioner - Non-Primary Care Provider (PCP)												
Haque Masood U Md	Practitioner - Non-Primary Care Provider (PCP)												
Chibambo-Smith Gadi M Dds	Practitioner - Non-Primary Care Provider (PCP)												
Hoffman Lynne F Md	Practitioner - Non-Primary Care Provider (PCP)												
Levine Sally M Md	Practitioner - Non-Primary Care Provider (PCP)												
Mogul Harriette R Md	Practitioner - Non-Primary Care Provider (PCP)												
Kessler Karl M Md	Practitioner - Non-Primary Care Provider (PCP)												
Riddle Albert L Md	Practitioner - Non-Primary Care Provider (PCP)												
Coster Lisha Jean	Practitioner - Non-Primary Care Provider (PCP)												
Erb Markus Md	Practitioner - Non-Primary Care Provider (PCP)												
Carena Gina Frances Md	Practitioner - Non-Primary Care Provider (PCP)												
Sandoval Claudio Md	Practitioner - Non-Primary Care Provider (PCP)												
Brown Kevin R Md	Practitioner - Non-Primary Care Provider (PCP)												
Whikehart Douglas Md	Practitioner - Non-Primary Care Provider (PCP)												
Haydock Timothy G Md	Practitioner - Non-Primary Care Provider (PCP)												
Lago Jesus Angel Md	Practitioner - Non-Primary Care Provider (PCP)												
Diflo Thomas Md	Practitioner - Non-Primary Care Provider (PCP)												
Galvin Daniel Md	Practitioner - Non-Primary Care Provider (PCP)												
Yee Lily Fong Cho Md	Practitioner - Non-Primary Care Provider (PCP)												
Lefkovitz Zvi Md	Practitioner - Non-Primary Care Provider (PCP)												
Buch Sanford Dds	Practitioner - Non-Primary Care Provider (PCP)												
Patel Umangi Mukesh Md	Practitioner - Non-Primary Care Provider (PCP)	☑											
Freda J Jeffrey Md	Practitioner - Non-Primary Care Provider (PCP)												
Wolf David C Md	Practitioner - Non-Primary Care Provider (PCP)												
Chao Chun Peng Md	Practitioner - Non-Primary Care Provider (PCP)												
Silverman Gary Md	Practitioner - Non-Primary Care Provider (PCP)												
Delbello Damon A Md	Practitioner - Non-Primary Care Provider (PCP)												
Fethke Eric Daniel Md	Practitioner - Non-Primary Care Provider (PCP)												
Bogursky Eileen Gayle Md	Practitioner - Non-Primary Care Provider (PCP)												
Waldman Jill Slater Md	Practitioner - Non-Primary Care Provider (PCP)												
Mehta Meena Saurabh Dds	Practitioner - Non-Primary Care Provider (PCP)												
Karsif Karen S Md	Practitioner - Non-Primary Care Provider (PCP)												
Bentsi-Barnes Augustus Md	Practitioner - Non-Primary Care Provider (PCP)												
Perry Manuel C Md	Practitioner - Non-Primary Care Provider (PCP)												



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Wilson Arnold Brett Md	Practitioner - Non-Primary Care Provider (PCP)												
Subhedar Dilip V Md	Practitioner - Non-Primary Care Provider (PCP)												
Vazquez Soraya E	Practitioner - Non-Primary Care Provider (PCP)												
Pasquerello Joanne Rose Phd	Practitioner - Non-Primary Care Provider (PCP)												
Wolf Steven Md	Practitioner - Non-Primary Care Provider (PCP)												
Gil Bernardo R	Practitioner - Non-Primary Care Provider (PCP)												
Rosenberg Michael Howard Md	Practitioner - Non-Primary Care Provider (PCP)												
Jain Diwaker Md	Practitioner - Non-Primary Care Provider (PCP)												
Appel Debra Anne	Practitioner - Non-Primary Care Provider (PCP)												
Lantin Jose Antonio R L Md	Practitioner - Non-Primary Care Provider (PCP)												
Sherzoy Ali	Practitioner - Non-Primary Care Provider (PCP)												
Shih Andrew Chih Md	Practitioner - Non-Primary Care Provider (PCP)												
Patel Prem S Md	Practitioner - Non-Primary Care Provider (PCP)												
Atlas Paul	Practitioner - Non-Primary Care Provider (PCP)												
Grasso Michael Md	Practitioner - Non-Primary Care Provider (PCP)												
Katz Dina R Md	Practitioner - Non-Primary Care Provider (PCP)												
Patel Dhiren B Md	Practitioner - Non-Primary Care Provider (PCP)												
Peralo Charles Anthony Md	Practitioner - Non-Primary Care Provider (PCP)												
Gadioma Roy V Md	Practitioner - Non-Primary Care Provider (PCP)	☑											
Fraser Angela Marie Md	Practitioner - Non-Primary Care Provider (PCP)												
Yegudin-Ash Julia Md	Practitioner - Non-Primary Care Provider (PCP)												
Brill Joseph J Md	Practitioner - Non-Primary Care Provider (PCP)												
Mirabello Elizabeth Mary	Practitioner - Non-Primary Care Provider (PCP)												
Kazanjan Hratch Karnik Md	Practitioner - Non-Primary Care Provider (PCP)												
Thoracic Vascular Surgeon PII	Practitioner - Non-Primary Care Provider (PCP)												
Walker Robert Steven Md	Practitioner - Non-Primary Care Provider (PCP)												
Ward Katherine Ann Dpm	Practitioner - Non-Primary Care Provider (PCP)												
Holmberg Arthur Iii	Practitioner - Non-Primary Care Provider (PCP)												
Goltzman Carey Steven Md	Practitioner - Non-Primary Care Provider (PCP)												
Root Lee P Md	Practitioner - Non-Primary Care Provider (PCP)												
Ozkaynak Mehmet Fevzi Md	Practitioner - Non-Primary Care Provider (PCP)												
Hotchandani Meenu Md	Practitioner - Non-Primary Care Provider (PCP)												
Russakoff L Mark Md	Practitioner - Non-Primary Care Provider (PCP)												
Boniuk Jonathan Daniel Md	Practitioner - Non-Primary Care Provider (PCP)												
Del Giudice Martha	Practitioner - Non-Primary Care Provider (PCP)	☑				☑							
Turken Arthur Md	Practitioner - Non-Primary Care Provider (PCP)												



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Wu Victor Hsueh-Wen Md	Practitioner - Non-Primary Care Provider (PCP)												
Kligler Benjamin Eli Md	Practitioner - Non-Primary Care Provider (PCP)												
Birnbaum Israel	Practitioner - Non-Primary Care Provider (PCP)												
Kass Lewis J Md	Practitioner - Non-Primary Care Provider (PCP)												
Arlievsky Nina Md	Practitioner - Non-Primary Care Provider (PCP)												
Gjonaj Suzette Theresa Md	Practitioner - Non-Primary Care Provider (PCP)												
Petersen Pamela H	Practitioner - Non-Primary Care Provider (PCP)												
Nowak Paul Charles Md	Practitioner - Non-Primary Care Provider (PCP)												
Aftab Naeem Md	Practitioner - Non-Primary Care Provider (PCP)												
Carr Samuel Stephen Dpm	Practitioner - Non-Primary Care Provider (PCP)												
Ghods-Kash Safieh	Practitioner - Non-Primary Care Provider (PCP)												
Katz Daniel Mark Md	Practitioner - Non-Primary Care Provider (PCP)												
Rowe Timothy Owen	Practitioner - Non-Primary Care Provider (PCP)												
Mendola Antony J Md	Practitioner - Non-Primary Care Provider (PCP)												
Haram-Mourabet Soheir A Md	Practitioner - Non-Primary Care Provider (PCP)												
White Desmond Anthony Md	Practitioner - Non-Primary Care Provider (PCP)												
Parikh Shital Ramesh Md	Practitioner - Non-Primary Care Provider (PCP)												
Nirenberg Alla Md	Practitioner - Non-Primary Care Provider (PCP)	✓											
Diana Mary G Md	Practitioner - Non-Primary Care Provider (PCP)												
Billotti Thomas J	Practitioner - Non-Primary Care Provider (PCP)												
Gotsis William	Practitioner - Non-Primary Care Provider (PCP)												
Koury Michelle A	Practitioner - Non-Primary Care Provider (PCP)												
Anderson Ralph George Md	Practitioner - Non-Primary Care Provider (PCP)												
Reichard Steven Gerard Md	Practitioner - Non-Primary Care Provider (PCP)												
Kapklein Matthew Jason Md	Practitioner - Non-Primary Care Provider (PCP)												
Zale Gregory Paul Md	Practitioner - Non-Primary Care Provider (PCP)	✓											
Maddineni Shekher Md	Practitioner - Non-Primary Care Provider (PCP)												
Savani Nargis Kasam Ali Md	Practitioner - Non-Primary Care Provider (PCP)												
Mahoney Patricia Marie Cnm	Practitioner - Non-Primary Care Provider (PCP)												
Kronn David Frederick Md	Practitioner - Non-Primary Care Provider (PCP)												
Drooker Martin Allan Md	Practitioner - Non-Primary Care Provider (PCP)												
Levin-Waldman Renee Marci Md	Practitioner - Non-Primary Care Provider (PCP)												
Lawrence Peter Alderman S Md	Practitioner - Non-Primary Care Provider (PCP)												
Karcnik Teresa J Md	Practitioner - Non-Primary Care Provider (PCP)												
Malik Tabbsum Lodhi Md	Practitioner - Non-Primary Care Provider (PCP)												
Byfield Floyd Clayton Md	Practitioner - Non-Primary Care Provider (PCP)												



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Yee Medicine & Pediatric Asso	Practitioner - Non-Primary Care Provider (PCP)												
Sherif El-Masry	Practitioner - Non-Primary Care Provider (PCP)												
Golombek Sergio Gustavo Md	Practitioner - Non-Primary Care Provider (PCP)												
Goyal Arun Md	Practitioner - Non-Primary Care Provider (PCP)												
Mumtaz Arif Md	Practitioner - Non-Primary Care Provider (PCP)												
White Lalura Rose Md	Practitioner - Non-Primary Care Provider (PCP)												
Viard Marie Md	Practitioner - Non-Primary Care Provider (PCP)												
Roldan Ernesto	Practitioner - Non-Primary Care Provider (PCP)												
Winter-Eisinger Jacquelin Dds	Practitioner - Non-Primary Care Provider (PCP)												
Singh Rakesh Kumar Md	Practitioner - Non-Primary Care Provider (PCP)												
Sanchez Julian William	Practitioner - Non-Primary Care Provider (PCP)												
Lippman Eric Scott Md	Practitioner - Non-Primary Care Provider (PCP)												
Townsend Sheila	Practitioner - Non-Primary Care Provider (PCP)												
Sheth Snehal R Md	Practitioner - Non-Primary Care Provider (PCP)												
Cukaj Lynnette Culanculan Md	Practitioner - Non-Primary Care Provider (PCP)												
Spencer Deborah Kay Md	Practitioner - Non-Primary Care Provider (PCP)												
Castano Lourdes Md	Practitioner - Non-Primary Care Provider (PCP)												
Paracha Fauzia Md	Practitioner - Non-Primary Care Provider (PCP)												
Levin Andrew Paul Md	Practitioner - Non-Primary Care Provider (PCP)												
Navon Richard Eric Md	Practitioner - Non-Primary Care Provider (PCP)												
Coleton Stuart H Dds	Practitioner - Non-Primary Care Provider (PCP)												
Naik Pushpa Hosahatti Dds	Practitioner - Non-Primary Care Provider (PCP)												
Elimian Andrew A Md	Practitioner - Non-Primary Care Provider (PCP)												
Fallick Frederick S Md	Practitioner - Non-Primary Care Provider (PCP)												
Tinger Alfred Md	Practitioner - Non-Primary Care Provider (PCP)												
Bogen Steven Md	Practitioner - Non-Primary Care Provider (PCP)												
Gupta Rajesh Md	Practitioner - Non-Primary Care Provider (PCP)												
Cirillo Vincenzo Antonio Md	Practitioner - Non-Primary Care Provider (PCP)												
Delma Dominique Md	Practitioner - Non-Primary Care Provider (PCP)												
Linneman Nancy I Md	Practitioner - Non-Primary Care Provider (PCP)												
Winchester-Penny Sherma Md	Practitioner - Non-Primary Care Provider (PCP)												
Gallousis Francene Moschetti	Practitioner - Non-Primary Care Provider (PCP)												
Homonoff Mark C Md	Practitioner - Non-Primary Care Provider (PCP)												
Schwartz Clifford Justin Md	Practitioner - Non-Primary Care Provider (PCP)												
Singh Sukhminder Md	Practitioner - Non-Primary Care Provider (PCP)	<input checked="" type="checkbox"/>											
Patel Mayank	Practitioner - Non-Primary Care Provider (PCP)												



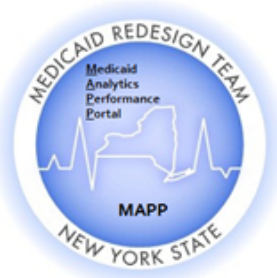
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Stoddart Janet Ann	Practitioner - Non-Primary Care Provider (PCP)												
Rexdale Starr R Md	Practitioner - Non-Primary Care Provider (PCP)												
Cohen Aaron Howard Md	Practitioner - Non-Primary Care Provider (PCP)	✓											
Ahsan Sadaf R Md	Practitioner - Non-Primary Care Provider (PCP)												
Pinto Alan Anthony	Practitioner - Non-Primary Care Provider (PCP)												
Obremski Christine Ann Lanza	Practitioner - Non-Primary Care Provider (PCP)	✓				✓							
Masch Rachel J Md	Practitioner - Non-Primary Care Provider (PCP)	✓				✓							
Kocherlakota Prabhakar	Practitioner - Non-Primary Care Provider (PCP)												
Vilar Rolando Estrella	Practitioner - Non-Primary Care Provider (PCP)												
Johnson Amy Horton	Practitioner - Non-Primary Care Provider (PCP)	✓											
Amin Abha R Md	Practitioner - Non-Primary Care Provider (PCP)												
Wang Zhifu Md	Practitioner - Non-Primary Care Provider (PCP)	✓											
Daley Lisa M Md	Practitioner - Non-Primary Care Provider (PCP)												
Gullen Ann Hayden Pt	Practitioner - Non-Primary Care Provider (PCP)												
Towner Robert A Md	Practitioner - Non-Primary Care Provider (PCP)												
Wu Sharon Md	Practitioner - Non-Primary Care Provider (PCP)												
Rubin Iris Caridad	Practitioner - Non-Primary Care Provider (PCP)												
Felix Alan	Practitioner - Non-Primary Care Provider (PCP)												
Bergman Scott Zachary Phd	Practitioner - Non-Primary Care Provider (PCP)												
Degelsmith Laurence Miles	Practitioner - Non-Primary Care Provider (PCP)												
Boselli Lucia Md	Practitioner - Non-Primary Care Provider (PCP)												
Weintraub Elizabeth C Dpm	Practitioner - Non-Primary Care Provider (PCP)												
Ythier Denise	Practitioner - Non-Primary Care Provider (PCP)												
Hajar Marilyn	Practitioner - Non-Primary Care Provider (PCP)												
Baxi Shreyas Md	Practitioner - Non-Primary Care Provider (PCP)												
Croen Edward C Md	Practitioner - Non-Primary Care Provider (PCP)												
Atkinson Rosa E Md	Practitioner - Non-Primary Care Provider (PCP)												
Lerman Alexander	Practitioner - Non-Primary Care Provider (PCP)												
Zhabinskaya Irina Md	Practitioner - Non-Primary Care Provider (PCP)												
Adelfio Mary Ann Md	Practitioner - Non-Primary Care Provider (PCP)												
Arenson Richard	Practitioner - Non-Primary Care Provider (PCP)												
Ross Donald Md	Practitioner - Non-Primary Care Provider (PCP)												
Winther Lynn C Md	Practitioner - Non-Primary Care Provider (PCP)												
Deen Taj Mohammad Md	Practitioner - Non-Primary Care Provider (PCP)												
Berger Gary	Practitioner - Non-Primary Care Provider (PCP)												
Catanese James	Practitioner - Non-Primary Care Provider (PCP)												



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Bodack Mark Peter	Practitioner - Non-Primary Care Provider (PCP)	✓											
Holzer Barry	Practitioner - Non-Primary Care Provider (PCP)												
Hirschman Alan M	Practitioner - Non-Primary Care Provider (PCP)												
Brand Renee P	Practitioner - Non-Primary Care Provider (PCP)												
Camargo Mareilla Cnm	Practitioner - Non-Primary Care Provider (PCP)	✓				✓							
Damore Mary E Md	Practitioner - Non-Primary Care Provider (PCP)												
Monteverde Barbara Ann	Practitioner - Non-Primary Care Provider (PCP)	✓											
Schenkman Emmanuel Michael	Practitioner - Non-Primary Care Provider (PCP)												
Wolf Jonathan Md	Practitioner - Non-Primary Care Provider (PCP)												
Vaid Asha Md	Practitioner - Non-Primary Care Provider (PCP)												
Zinchuk Tatiana Md	Practitioner - Non-Primary Care Provider (PCP)												
Mateo Romeo B Md	Practitioner - Non-Primary Care Provider (PCP)												
Sankar Douglas D Md	Practitioner - Non-Primary Care Provider (PCP)												
Grcevic Joan Carla Dds	Practitioner - Non-Primary Care Provider (PCP)												
Zubair Zoha Physician Pllc	Practitioner - Non-Primary Care Provider (PCP)	✓											
Boron Michael D Md	Practitioner - Non-Primary Care Provider (PCP)												
Mian Rashid A Md	Practitioner - Non-Primary Care Provider (PCP)												
Klein Michael David Md	Practitioner - Non-Primary Care Provider (PCP)												
Flamer Harold E Md	Practitioner - Non-Primary Care Provider (PCP)												
Chandramouly Praveen	Practitioner - Non-Primary Care Provider (PCP)												
Laguerre Julius J	Practitioner - Non-Primary Care Provider (PCP)												
Cole Sonia Lois Md	Practitioner - Non-Primary Care Provider (PCP)												
Srihari Arudi	Practitioner - Non-Primary Care Provider (PCP)												
Cooper Steven Md	Practitioner - Non-Primary Care Provider (PCP)												
Khana Pragna	Practitioner - Non-Primary Care Provider (PCP)												
Albulak Mehmet Kerim Md	Practitioner - Non-Primary Care Provider (PCP)												
Sofair Audrey F Md	Practitioner - Non-Primary Care Provider (PCP)												
Oiseth Stanley J Md	Practitioner - Non-Primary Care Provider (PCP)												
Chabner Thompson Elizabeth	Practitioner - Non-Primary Care Provider (PCP)												
Brett-Mohyla Maureen Joan	Practitioner - Non-Primary Care Provider (PCP)												
Flaggman Allan Gary Md	Practitioner - Non-Primary Care Provider (PCP)	✓											
Gaschke Yvonne Nanette	Practitioner - Non-Primary Care Provider (PCP)												
Sanyal Rajat S Md	Practitioner - Non-Primary Care Provider (PCP)												
Sands Brenda M	Practitioner - Non-Primary Care Provider (PCP)												
Pritzker Debra Janette Rpa	Practitioner - Non-Primary Care Provider (PCP)												
Rollin Michael Anthony	Practitioner - Non-Primary Care Provider (PCP)												



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Carter-Edwards Mildred G	Practitioner - Non-Primary Care Provider (PCP)												
Eckles Robert Arthur Dpm	Practitioner - Non-Primary Care Provider (PCP)												
Atkin Christina Gay Hammerman Md	Practitioner - Non-Primary Care Provider (PCP)												
Kahn Scott	Practitioner - Non-Primary Care Provider (PCP)												
Nobler Mitchell Scott Md	Practitioner - Non-Primary Care Provider (PCP)												
Hundorfean Gabriela Md	Practitioner - Non-Primary Care Provider (PCP)												
Goldfischer Evan R Md	Practitioner - Non-Primary Care Provider (PCP)												
Small Jonathan M Phd	Practitioner - Non-Primary Care Provider (PCP)												
Torossian Carol L	Practitioner - Non-Primary Care Provider (PCP)												
Khan Tabassum Y Md	Practitioner - Non-Primary Care Provider (PCP)												
Schwartz Elizabeth C Cnm	Practitioner - Non-Primary Care Provider (PCP)												
Spielvogel David Md	Practitioner - Non-Primary Care Provider (PCP)												
Tier Beatrice Louise	Practitioner - Non-Primary Care Provider (PCP)												
Greco Robert N Md	Practitioner - Non-Primary Care Provider (PCP)												
Guerrieri Claudio Md	Practitioner - Non-Primary Care Provider (PCP)												
Farragher Patricia B Dpm	Practitioner - Non-Primary Care Provider (PCP)												
Feminella Michael Md	Practitioner - Non-Primary Care Provider (PCP)												
Serocki Ronald A Md	Practitioner - Non-Primary Care Provider (PCP)												
Loigman Mark D Md	Practitioner - Non-Primary Care Provider (PCP)												
Rothberg Daniel M Md	Practitioner - Non-Primary Care Provider (PCP)												
Atlas Gregg Keith Dpm	Practitioner - Non-Primary Care Provider (PCP)												
John Annamma	Practitioner - Non-Primary Care Provider (PCP)												
Conde Eileen Cnm	Practitioner - Non-Primary Care Provider (PCP)												
Mcpadden Marion C Cnm	Practitioner - Non-Primary Care Provider (PCP)												
Mccarthy Dalton Judith Cnm	Practitioner - Non-Primary Care Provider (PCP)												
Sellinger Shelley Joy Md	Practitioner - Non-Primary Care Provider (PCP)												
Porteous-Cole Paulette Dds	Practitioner - Non-Primary Care Provider (PCP)												
Bronley Gray	Practitioner - Non-Primary Care Provider (PCP)												
Waxman Dennis Rpa	Practitioner - Non-Primary Care Provider (PCP)												
Podeszwa John Robert Md	Practitioner - Non-Primary Care Provider (PCP)												
Tighe John Francis Jr Md	Practitioner - Non-Primary Care Provider (PCP)												
Wold Eric Richard Md	Practitioner - Non-Primary Care Provider (PCP)												
Lowenkron David Drew Md	Practitioner - Non-Primary Care Provider (PCP)												
Hom Christine Md	Practitioner - Non-Primary Care Provider (PCP)												
Mitchell John Burbank Md	Practitioner - Non-Primary Care Provider (PCP)												
Singh Aalok Ramnaresh Md	Practitioner - Non-Primary Care Provider (PCP)												



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Luchs Scott Glenn Md	Practitioner - Non-Primary Care Provider (PCP)											
Palermo-Gomez Dora Maria	Practitioner - Non-Primary Care Provider (PCP)											
Murtuza Maqbool Md	Practitioner - Non-Primary Care Provider (PCP)	✓										
Schectman Meryll	Practitioner - Non-Primary Care Provider (PCP)											
Smolin Yvette Lynne Md	Practitioner - Non-Primary Care Provider (PCP)											
Miranda Ann Loring Md	Practitioner - Non-Primary Care Provider (PCP)											
Liu Delong Md	Practitioner - Non-Primary Care Provider (PCP)											
Osborne Michael Dds	Practitioner - Non-Primary Care Provider (PCP)											
See Mary Celaine Md	Practitioner - Non-Primary Care Provider (PCP)											
Beebe Bridget Renee Rpa	Practitioner - Non-Primary Care Provider (PCP)	✓										
White Soren Matthew Md	Practitioner - Non-Primary Care Provider (PCP)											
Burke Alban	Practitioner - Non-Primary Care Provider (PCP)											
Posner Jonathan	Practitioner - Non-Primary Care Provider (PCP)											
Koerner-Baalbaki Alissa	Practitioner - Non-Primary Care Provider (PCP)											
Martin Karen Leslie	Practitioner - Non-Primary Care Provider (PCP)											
Grundfast Steven Keith Md	Practitioner - Non-Primary Care Provider (PCP)											
Frisina Natale Md	Practitioner - Non-Primary Care Provider (PCP)											
Cohen Marna	Practitioner - Non-Primary Care Provider (PCP)											
Fishman Ross Phd	Practitioner - Non-Primary Care Provider (PCP)											
Smoller Andreas	Practitioner - Non-Primary Care Provider (PCP)	✓										
Waggener Ellen	Practitioner - Non-Primary Care Provider (PCP)	✓										
Merguerian Susan	Practitioner - Non-Primary Care Provider (PCP)	✓				✓						
Mitchell Mary	Practitioner - Non-Primary Care Provider (PCP)											
Staller Jerry	Practitioner - Non-Primary Care Provider (PCP)											
Raynes Hillary Ruth Md	Practitioner - Non-Primary Care Provider (PCP)											
Newborn Robert James Md	Practitioner - Non-Primary Care Provider (PCP)											
Killian Carol Ann Md	Practitioner - Non-Primary Care Provider (PCP)											
Rajendran Geetha Prabhavathy	Practitioner - Non-Primary Care Provider (PCP)											
Snyder Andrea Madeline Md	Practitioner - Non-Primary Care Provider (PCP)											
Shah Tushar	Practitioner - Non-Primary Care Provider (PCP)											
Juliano John Stephen Md	Practitioner - Non-Primary Care Provider (PCP)											
Asemota Babatunde	Practitioner - Non-Primary Care Provider (PCP)											
Chandy Dipak Md	Practitioner - Non-Primary Care Provider (PCP)											
Galarneau Gerard Jules Md	Practitioner - Non-Primary Care Provider (PCP)											
Devlin-Craane Sheila	Practitioner - Non-Primary Care Provider (PCP)											
Harrison David Maxwell Md	Practitioner - Non-Primary Care Provider (PCP)											



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Gomberg Anna Md	Practitioner - Non-Primary Care Provider (PCP)												
Kobeckis Elizabeth Carpio	Practitioner - Non-Primary Care Provider (PCP)												
Kovar Lance Ira Md	Practitioner - Non-Primary Care Provider (PCP)												
Cestari Stephen Todd Do	Practitioner - Non-Primary Care Provider (PCP)												
Wynne-Brosius Janet Pa	Practitioner - Non-Primary Care Provider (PCP)												
Feldman Howard Lee Md	Practitioner - Non-Primary Care Provider (PCP)												
Ida Joseph Richard	Practitioner - Non-Primary Care Provider (PCP)												
Mohammadi Shahrzad Md	Practitioner - Non-Primary Care Provider (PCP)												
Smith Keisha	Practitioner - Non-Primary Care Provider (PCP)												
Fox-Distefano Laura	Practitioner - Non-Primary Care Provider (PCP)												
Shrestha Binaya Md	Practitioner - Non-Primary Care Provider (PCP)												
Cairo Mitchell Stuart Md	Practitioner - Non-Primary Care Provider (PCP)												
Nauth-Otello Nalini C Md	Practitioner - Non-Primary Care Provider (PCP)												
Swaby Stanley Stephen Do	Practitioner - Non-Primary Care Provider (PCP)												
Dicioccio Linda Ann	Practitioner - Non-Primary Care Provider (PCP)												
Chandrasekhara Lalitha Md	Practitioner - Non-Primary Care Provider (PCP)												
Singh Sandeep Md	Practitioner - Non-Primary Care Provider (PCP)												
Robbins Rosemary A Phd	Practitioner - Non-Primary Care Provider (PCP)												
Efobi Chukwuemeka K Md	Practitioner - Non-Primary Care Provider (PCP)												
Caramico Anthony Md	Practitioner - Non-Primary Care Provider (PCP)												
Torrens Kevin Joseph Rpa	Practitioner - Non-Primary Care Provider (PCP)												
Valdes Maurico	Practitioner - Non-Primary Care Provider (PCP)												
Silverio Carl Md	Practitioner - Non-Primary Care Provider (PCP)												
Blanchette Howard Md	Practitioner - Non-Primary Care Provider (PCP)												
Cahan Anthony	Practitioner - Non-Primary Care Provider (PCP)												
Chung Charles II Md	Practitioner - Non-Primary Care Provider (PCP)												
Rubino Belinda Cnm	Practitioner - Non-Primary Care Provider (PCP)												
Choi Julie Chee-Un Md	Practitioner - Non-Primary Care Provider (PCP)												
Janums Alexander Md	Practitioner - Non-Primary Care Provider (PCP)												
Sacaju Galit Meller Md	Practitioner - Non-Primary Care Provider (PCP)												
Davis Lauren	Practitioner - Non-Primary Care Provider (PCP)												
Benyaminov Gennadiy Dds	Practitioner - Non-Primary Care Provider (PCP)												
Bordas Jose Rafael Md	Practitioner - Non-Primary Care Provider (PCP)												
Acosta Robert Md	Practitioner - Non-Primary Care Provider (PCP)												
Wallace Dawn K Rn	Practitioner - Non-Primary Care Provider (PCP)												
Mccullough Gene P	Practitioner - Non-Primary Care Provider (PCP)												



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Larkin Roland Mcmanus	Practitioner - Non-Primary Care Provider (PCP)											
Kim Youngsook Cathy Md	Practitioner - Non-Primary Care Provider (PCP)											
Iwai Sei Md	Practitioner - Non-Primary Care Provider (PCP)											
Karpoff Howard Md	Practitioner - Non-Primary Care Provider (PCP)											
Draoua Jay D Md	Practitioner - Non-Primary Care Provider (PCP)											
Purugganan Romeo Sison Md	Practitioner - Non-Primary Care Provider (PCP)											
Budrik Nancy Solomon	Practitioner - Non-Primary Care Provider (PCP)											
Hornig Jack W Md	Practitioner - Non-Primary Care Provider (PCP)											
Herman Paul Phd	Practitioner - Non-Primary Care Provider (PCP)											
Ediale Kolo N Md	Practitioner - Non-Primary Care Provider (PCP)											
Alpan Gad Md	Practitioner - Non-Primary Care Provider (PCP)											
Sharma Cordelia Vancheswara	Practitioner - Non-Primary Care Provider (PCP)											
Mantica Robert P Md	Practitioner - Non-Primary Care Provider (PCP)											
Rathinapandian Francis X Md	Practitioner - Non-Primary Care Provider (PCP)											
Hordines John Chambers Jr Md	Practitioner - Non-Primary Care Provider (PCP)											
Rehmani Muhammad B Md	Practitioner - Non-Primary Care Provider (PCP)											
Timmermans Robert J Md	Practitioner - Non-Primary Care Provider (PCP)											
Adversario Eden Florendo	Practitioner - Non-Primary Care Provider (PCP)											
Banikazemi Maryam Md	Practitioner - Non-Primary Care Provider (PCP)											
Krishnan Sankaran Sivarama Md	Practitioner - Non-Primary Care Provider (PCP)											
Zuckerberg David N Md	Practitioner - Non-Primary Care Provider (PCP)											
Brogan Maureen E Md	Practitioner - Non-Primary Care Provider (PCP)											
Goldberg Michael David Md	Practitioner - Non-Primary Care Provider (PCP)											
Bender Evan David Md	Practitioner - Non-Primary Care Provider (PCP)											
Baecher-Disalvo Joanne M	Practitioner - Non-Primary Care Provider (PCP)											
Brammer Ann M	Practitioner - Non-Primary Care Provider (PCP)											
Donat Rhonda E	Practitioner - Non-Primary Care Provider (PCP)											
Lim-Melia Elizabeth R Md	Practitioner - Non-Primary Care Provider (PCP)											
Monaghan Patrice M	Practitioner - Non-Primary Care Provider (PCP)											
Murphy Carolyn	Practitioner - Non-Primary Care Provider (PCP)											
Sadler Pablo	Practitioner - Non-Primary Care Provider (PCP)											
Spater Herman W	Practitioner - Non-Primary Care Provider (PCP)											
Kessler Michael Steven Md	Practitioner - Non-Primary Care Provider (PCP)											
Solliday Michael P Md	Practitioner - Non-Primary Care Provider (PCP)											
Seecharran Bonnie V	Practitioner - Non-Primary Care Provider (PCP)											
Zach Jonathan Ilan Md	Practitioner - Non-Primary Care Provider (PCP)											



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Basso Alan Matthews Phd	Practitioner - Non-Primary Care Provider (PCP)											
Weinberg Jerry Charles Md	Practitioner - Non-Primary Care Provider (PCP)											
Ko Yongsoon Kim	Practitioner - Non-Primary Care Provider (PCP)											
Ratakonda Santhi S Md	Practitioner - Non-Primary Care Provider (PCP)											
Saleh Nagwa S Md	Practitioner - Non-Primary Care Provider (PCP)											
Mcbride Whitney J Md	Practitioner - Non-Primary Care Provider (PCP)											
Al-Husaini Hiyad Jawad Md	Practitioner - Non-Primary Care Provider (PCP)											
Tatz Gary Md	Practitioner - Non-Primary Care Provider (PCP)											
Spagnuolo Eugene Md	Practitioner - Non-Primary Care Provider (PCP)											
Ballabh Praveen Md	Practitioner - Non-Primary Care Provider (PCP)											
Bakshi Aman Md	Practitioner - Non-Primary Care Provider (PCP)											
Palaia David	Practitioner - Non-Primary Care Provider (PCP)											
Posner Laurie	Practitioner - Non-Primary Care Provider (PCP)											
Puttaswamy Rajeev	Practitioner - Non-Primary Care Provider (PCP)	✓										
Carman Marilyn Halpin	Practitioner - Non-Primary Care Provider (PCP)											
Walker Kelly Caramore Cnm	Practitioner - Non-Primary Care Provider (PCP)	✓				✓						
Dubois Maria Yvone	Practitioner - Non-Primary Care Provider (PCP)											
Basavaraju Nerlige G	Practitioner - Non-Primary Care Provider (PCP)											
Capoor Pediatric Neuromuscular Reha	Practitioner - Non-Primary Care Provider (PCP)											
Eisen David Jeffrey	Practitioner - Non-Primary Care Provider (PCP)											
Grabowitz Ellen W	Practitioner - Non-Primary Care Provider (PCP)											
Manning Frank A Md	Practitioner - Non-Primary Care Provider (PCP)											
Krumholtz Jason S Md	Practitioner - Non-Primary Care Provider (PCP)											
Bezdicek Petr Md	Practitioner - Non-Primary Care Provider (PCP)											
Widas Maribeth Rpa-C	Practitioner - Non-Primary Care Provider (PCP)											
Suarez Diane	Practitioner - Non-Primary Care Provider (PCP)											
Ronen Tal Md	Practitioner - Non-Primary Care Provider (PCP)											
Jubinsky Paul Thomas	Practitioner - Non-Primary Care Provider (PCP)											
Choung Rosa J Md	Practitioner - Non-Primary Care Provider (PCP)											
Shinder Neil Md	Practitioner - Non-Primary Care Provider (PCP)											
Rosencrantz Richard Md	Practitioner - Non-Primary Care Provider (PCP)											
Kipoliongo Lezode Justine Md	Practitioner - Non-Primary Care Provider (PCP)											
Fischer Linda	Practitioner - Non-Primary Care Provider (PCP)											
Berg Sandra	Practitioner - Non-Primary Care Provider (PCP)											
Hodges Jason Leroy Md	Practitioner - Non-Primary Care Provider (PCP)											
Nikiforov Konstantin Md	Practitioner - Non-Primary Care Provider (PCP)											



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Kortright Dawn L Rn	Practitioner - Non-Primary Care Provider (PCP)												
Estler Kimberly A Md	Practitioner - Non-Primary Care Provider (PCP)												
Kimball Rita	Practitioner - Non-Primary Care Provider (PCP)												
Ginsburg Michael M Dpm	Practitioner - Non-Primary Care Provider (PCP)												
Siewers Kevin Np	Practitioner - Non-Primary Care Provider (PCP)												
Hulse Geoffrey	Practitioner - Non-Primary Care Provider (PCP)												
Sambataro Simonetta Md	Practitioner - Non-Primary Care Provider (PCP)												
Cotto Sylvia	Practitioner - Non-Primary Care Provider (PCP)												
Rydell Timothy P Md	Practitioner - Non-Primary Care Provider (PCP)												
Collarelli Fabio Rpa	Practitioner - Non-Primary Care Provider (PCP)												
Lee Heidi	Practitioner - Non-Primary Care Provider (PCP)												
Shahzad Abdul Rahim Md	Practitioner - Non-Primary Care Provider (PCP)												
Hutcheon Robert Gordon Md	Practitioner - Non-Primary Care Provider (PCP)												
Abraham Susy T Md	Practitioner - Non-Primary Care Provider (PCP)												
Schwartz Paige M Md	Practitioner - Non-Primary Care Provider (PCP)												
Speranza Michele Lee Phd	Practitioner - Non-Primary Care Provider (PCP)												
Holt Kimberly J Phd	Practitioner - Non-Primary Care Provider (PCP)												
Busby Alan	Practitioner - Non-Primary Care Provider (PCP)												
Santrella Roxana	Practitioner - Non-Primary Care Provider (PCP)												
Turkowski Joseph Robert Md	Practitioner - Non-Primary Care Provider (PCP)												
Traeger Nadav Md	Practitioner - Non-Primary Care Provider (PCP)												
Gattuso Christi	Practitioner - Non-Primary Care Provider (PCP)												
Medwid Steven W Md	Practitioner - Non-Primary Care Provider (PCP)												
Abrahams John M Md	Practitioner - Non-Primary Care Provider (PCP)												
Adams Dumisa Melanie Md	Practitioner - Non-Primary Care Provider (PCP)												
Paraschiv Adrian	Practitioner - Non-Primary Care Provider (PCP)												
Jocelyn Susan Phd	Practitioner - Non-Primary Care Provider (PCP)												
Guoping Zhou	Practitioner - Non-Primary Care Provider (PCP)												
Brumberg Heather Md	Practitioner - Non-Primary Care Provider (PCP)												
Ackerman-Rapha Rebecca	Practitioner - Non-Primary Care Provider (PCP)												
Adamczak Julita Rae	Practitioner - Non-Primary Care Provider (PCP)												
Kalus Oren	Practitioner - Non-Primary Care Provider (PCP)												
Ranges Mary E	Practitioner - Non-Primary Care Provider (PCP)												
Shivashankar Gowramma	Practitioner - Non-Primary Care Provider (PCP)												
Sullivan Stephen P	Practitioner - Non-Primary Care Provider (PCP)												
Alaie Mazda Dpm	Practitioner - Non-Primary Care Provider (PCP)												



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Ryntz Timothy E Md	Practitioner - Non-Primary Care Provider (PCP)	✓				✓							
Rosenberg Sharon Marie Md	Practitioner - Non-Primary Care Provider (PCP)												
Valiquette Guy Md	Practitioner - Non-Primary Care Provider (PCP)												
Kessler Carol	Practitioner - Non-Primary Care Provider (PCP)												
Kathryn Spanknebel Md	Practitioner - Non-Primary Care Provider (PCP)												
Hirsch Suzanne Leslie Phd	Practitioner - Non-Primary Care Provider (PCP)												
Lazarus Zvi	Practitioner - Non-Primary Care Provider (PCP)												
Kraus Gregory James Md	Practitioner - Non-Primary Care Provider (PCP)												
Klyatis Irina Md	Practitioner - Non-Primary Care Provider (PCP)												
Westchester Neurological Cnsl	Practitioner - Non-Primary Care Provider (PCP)												
Shapiro Tara E Do	Practitioner - Non-Primary Care Provider (PCP)												
Patel Prakash Nanubhai Md	Practitioner - Non-Primary Care Provider (PCP)												
Kushnir Seymour Larry Md	Practitioner - Non-Primary Care Provider (PCP)												
Phillips Cara Rpa	Practitioner - Non-Primary Care Provider (PCP)												
Pilchik Robert	Practitioner - Non-Primary Care Provider (PCP)												
Kanganis Polly	Practitioner - Non-Primary Care Provider (PCP)												
Win Phone Myint Md	Practitioner - Non-Primary Care Provider (PCP)												
Parvez Shahid Md	Practitioner - Non-Primary Care Provider (PCP)												
Regard Monique M Md	Practitioner - Non-Primary Care Provider (PCP)												
Solis J Louis Md	Practitioner - Non-Primary Care Provider (PCP)	✓											
Geller Lisa J	Practitioner - Non-Primary Care Provider (PCP)												
Solomon Lori Weir	Practitioner - Non-Primary Care Provider (PCP)												
Colodny Nikki Md	Practitioner - Non-Primary Care Provider (PCP)	✓				✓							
Park Maryann M Md	Practitioner - Non-Primary Care Provider (PCP)												
Yoo Tae S Md	Practitioner - Non-Primary Care Provider (PCP)												
Sonke Pierre-Yves J	Practitioner - Non-Primary Care Provider (PCP)												
Gaer Sasha Mihail	Practitioner - Non-Primary Care Provider (PCP)	✓											
Nodiff Debra	Practitioner - Non-Primary Care Provider (PCP)	✓				✓							
Mcnamara Maureen P Np	Practitioner - Non-Primary Care Provider (PCP)	✓											
Todd Jacqueline Yvonne Md	Practitioner - Non-Primary Care Provider (PCP)												
Butler Renita Danette Md	Practitioner - Non-Primary Care Provider (PCP)												
Fallon John Md	Practitioner - Non-Primary Care Provider (PCP)												
Lento Patrick Md	Practitioner - Non-Primary Care Provider (PCP)												
Qayyum Abdul Md	Practitioner - Non-Primary Care Provider (PCP)												
Banquet Agnes Quiman Md	Practitioner - Non-Primary Care Provider (PCP)												
Mcdonald Gail Ann Md	Practitioner - Non-Primary Care Provider (PCP)												



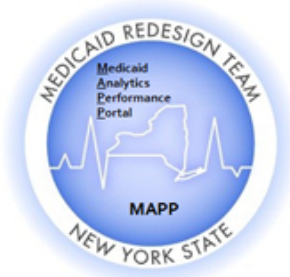
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Klein Alan Dds	Practitioner - Non-Primary Care Provider (PCP)												
Bozzone Janet	Practitioner - Non-Primary Care Provider (PCP)												
Henriquez Naida	Practitioner - Non-Primary Care Provider (PCP)												
Weisstuch Zvi Samuel Md	Practitioner - Non-Primary Care Provider (PCP)												
Scharoun Gina Magali Phd	Practitioner - Non-Primary Care Provider (PCP)												
Grossman Patricia Lynn	Practitioner - Non-Primary Care Provider (PCP)												
Trabout Sylvania	Practitioner - Non-Primary Care Provider (PCP)												
Guerrero Consuelo	Practitioner - Non-Primary Care Provider (PCP)												
Lerner Helen	Practitioner - Non-Primary Care Provider (PCP)												
Marcus Adrienne	Practitioner - Non-Primary Care Provider (PCP)												
Deleon Deogenes G Md	Practitioner - Non-Primary Care Provider (PCP)												
Witek Malgorzata Wieslawa	Practitioner - Non-Primary Care Provider (PCP)												
Murray Karen Md	Practitioner - Non-Primary Care Provider (PCP)												
Alvarez Jesus Dds	Practitioner - Non-Primary Care Provider (PCP)												
Dinnall Vanessa Nicola Md	Practitioner - Non-Primary Care Provider (PCP)												
Byrne Thomas	Practitioner - Non-Primary Care Provider (PCP)												
Fishman Rochel L	Practitioner - Non-Primary Care Provider (PCP)												
Chen Yuxi Md	Practitioner - Non-Primary Care Provider (PCP)												
Thomas Cheryl A Phd	Practitioner - Non-Primary Care Provider (PCP)												
Mannion Christina Marie Cnw	Practitioner - Non-Primary Care Provider (PCP)												
Morse Diana Frances Md	Practitioner - Non-Primary Care Provider (PCP)												
Lettsome Lydell Cecil Md	Practitioner - Non-Primary Care Provider (PCP)												
Brady Ann Theresa	Practitioner - Non-Primary Care Provider (PCP)												
Braga Eileen	Practitioner - Non-Primary Care Provider (PCP)												
Kamthan Mridula	Practitioner - Non-Primary Care Provider (PCP)												
Mance Deborah	Practitioner - Non-Primary Care Provider (PCP)												
Micker Deirdre	Practitioner - Non-Primary Care Provider (PCP)												
Amarosa Josephine	Practitioner - Non-Primary Care Provider (PCP)	☑											
Al-Tariq Quazi Saifullah	Practitioner - Non-Primary Care Provider (PCP)												
Berg Brad	Practitioner - Non-Primary Care Provider (PCP)												
Brodkin Joanne	Practitioner - Non-Primary Care Provider (PCP)												
Edelstein Gary	Practitioner - Non-Primary Care Provider (PCP)												
Goff Janet	Practitioner - Non-Primary Care Provider (PCP)	☑											
Hajal Fady	Practitioner - Non-Primary Care Provider (PCP)												
Henry Diane	Practitioner - Non-Primary Care Provider (PCP)												
Iler Christina	Practitioner - Non-Primary Care Provider (PCP)												



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Kellner Thomas	Practitioner - Non-Primary Care Provider (PCP)												
Lazarus Kristen	Practitioner - Non-Primary Care Provider (PCP)												
Packard Regina	Practitioner - Non-Primary Care Provider (PCP)												
Zelinger Gila	Practitioner - Non-Primary Care Provider (PCP)												
Fitzsimmons Laura A Rpa	Practitioner - Non-Primary Care Provider (PCP)												
Newman Aaron Marc	Practitioner - Non-Primary Care Provider (PCP)												
Di Lullo Joseph Matthew Md	Practitioner - Non-Primary Care Provider (PCP)												
Midelton Gary Todd Md	Practitioner - Non-Primary Care Provider (PCP)	✓											
Elmouchtari Abdelouahe Md	Practitioner - Non-Primary Care Provider (PCP)												
Vazquez Olga	Practitioner - Non-Primary Care Provider (PCP)												
Bonanno Joseph Md	Practitioner - Non-Primary Care Provider (PCP)												
Knights Jennifer Rpa	Practitioner - Non-Primary Care Provider (PCP)												
Brassel James	Practitioner - Non-Primary Care Provider (PCP)												
Giannone Vincent	Practitioner - Non-Primary Care Provider (PCP)	✓											
Reitman Lynne	Practitioner - Non-Primary Care Provider (PCP)												
Szpylka Elizabeth	Practitioner - Non-Primary Care Provider (PCP)												
Victor Deena	Practitioner - Non-Primary Care Provider (PCP)												
Levi Yaakov E	Practitioner - Non-Primary Care Provider (PCP)												
Leen Jeffrey S Md	Practitioner - Non-Primary Care Provider (PCP)												
Rexhouse Sandra E	Practitioner - Non-Primary Care Provider (PCP)	✓											
Kim Kyungae Rn	Practitioner - Non-Primary Care Provider (PCP)												
Lev Olga Md	Practitioner - Non-Primary Care Provider (PCP)												
Prero Joshua Dpm	Practitioner - Non-Primary Care Provider (PCP)												
Marecki Marsha A	Practitioner - Non-Primary Care Provider (PCP)	✓				✓							
Umali Sofia	Practitioner - Non-Primary Care Provider (PCP)												
Waite Leslie	Practitioner - Non-Primary Care Provider (PCP)												
Williams Ruby	Practitioner - Non-Primary Care Provider (PCP)												
Ciment Avraham Yitchak Dpm	Practitioner - Non-Primary Care Provider (PCP)												
Kuras Alan L	Practitioner - Non-Primary Care Provider (PCP)												
Parvez Boriana Md	Practitioner - Non-Primary Care Provider (PCP)												
Cardillo Edward Paul Phd	Practitioner - Non-Primary Care Provider (PCP)												
Zia Muhammad T Md	Practitioner - Non-Primary Care Provider (PCP)												
Han Jihuk	Practitioner - Non-Primary Care Provider (PCP)												
Kandera John	Practitioner - Non-Primary Care Provider (PCP)												
Barrack Bruce	Practitioner - Non-Primary Care Provider (PCP)												
Nirenberg Ruth	Practitioner - Non-Primary Care Provider (PCP)												



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Sett Suvro	Practitioner - Non-Primary Care Provider (PCP)												
Agarwal Surbhi Md	Practitioner - Non-Primary Care Provider (PCP)												
Eapen Jeena Viji Md	Practitioner - Non-Primary Care Provider (PCP)												
Price Richard L	Practitioner - Non-Primary Care Provider (PCP)												
Zhao Qing Hua Md	Practitioner - Non-Primary Care Provider (PCP)												
Sharma Parvesh Kumar Md	Practitioner - Non-Primary Care Provider (PCP)												
Guccione Michael Richard Md	Practitioner - Non-Primary Care Provider (PCP)												
Gries James Robert Phd	Practitioner - Non-Primary Care Provider (PCP)												
Mckenna Donna F	Practitioner - Non-Primary Care Provider (PCP)												
Ardito Diane A Phd	Practitioner - Non-Primary Care Provider (PCP)												
Sodha Samir Md	Practitioner - Non-Primary Care Provider (PCP)												
Trapp Kevin	Practitioner - Non-Primary Care Provider (PCP)												
Scott Karen E Md	Practitioner - Non-Primary Care Provider (PCP)												
Brodkin Erika Dawn Dds	Practitioner - Non-Primary Care Provider (PCP)												
Landres Rachel F Rpa	Practitioner - Non-Primary Care Provider (PCP)												
Strassberg Sonya Stefanie Md	Practitioner - Non-Primary Care Provider (PCP)												
Bele Mark Joseph Do	Practitioner - Non-Primary Care Provider (PCP)												
Phillip Dennis-Roger Md	Practitioner - Non-Primary Care Provider (PCP)	☑											
Killion Christopher David Md	Practitioner - Non-Primary Care Provider (PCP)												
Taylor Gregory Warwick Md	Practitioner - Non-Primary Care Provider (PCP)												
Olasin Regina Flynn Do	Practitioner - Non-Primary Care Provider (PCP)												
Mason Linda	Practitioner - Non-Primary Care Provider (PCP)												
Biglane Rayma	Practitioner - Non-Primary Care Provider (PCP)												
Mitchell Christa	Practitioner - Non-Primary Care Provider (PCP)	☑											
Varma Raja G Md	Practitioner - Non-Primary Care Provider (PCP)												
Lozano Claudia M Dds	Practitioner - Non-Primary Care Provider (PCP)												
Amelemah Edward Nana Md	Practitioner - Non-Primary Care Provider (PCP)												
Salvato Tatiana	Practitioner - Non-Primary Care Provider (PCP)												
Chang Benjamin Md	Practitioner - Non-Primary Care Provider (PCP)												
Bakey William	Practitioner - Non-Primary Care Provider (PCP)												
Bryan Duane Anthony Md	Practitioner - Non-Primary Care Provider (PCP)												
George Sherin	Practitioner - Non-Primary Care Provider (PCP)												
Du Jinlin Md	Practitioner - Non-Primary Care Provider (PCP)												
Jaeger David A Md	Practitioner - Non-Primary Care Provider (PCP)												
Aaron Lisa	Practitioner - Non-Primary Care Provider (PCP)												
Ascencio Janice K Md	Practitioner - Non-Primary Care Provider (PCP)												



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Russ Hana	Practitioner - Non-Primary Care Provider (PCP)												
Yahr Laura	Practitioner - Non-Primary Care Provider (PCP)												
Zucker Briendy	Practitioner - Non-Primary Care Provider (PCP)												
Kirschner-Lanzkowsky Debra	Practitioner - Non-Primary Care Provider (PCP)												
Fekete Zoltan Md	Practitioner - Non-Primary Care Provider (PCP)												
Robertson Karyn F Rpa	Practitioner - Non-Primary Care Provider (PCP)												
Sacks Sandra Md	Practitioner - Non-Primary Care Provider (PCP)												
Kase Jordan S Md	Practitioner - Non-Primary Care Provider (PCP)												
Malekan Ramin Md	Practitioner - Non-Primary Care Provider (PCP)												
Zedek Ilan J Md	Practitioner - Non-Primary Care Provider (PCP)												
Coughlin Margaret Mary Md	Practitioner - Non-Primary Care Provider (PCP)												
Mori Judith	Practitioner - Non-Primary Care Provider (PCP)												
Francois Lissa Nattacha Md	Practitioner - Non-Primary Care Provider (PCP)												
Spencer Eric Michael Md	Practitioner - Non-Primary Care Provider (PCP)												
Rahman Naeem U Md	Practitioner - Non-Primary Care Provider (PCP)												
Hirsch Adam Michael	Practitioner - Non-Primary Care Provider (PCP)												
Guo Gary Gang	Practitioner - Non-Primary Care Provider (PCP)												
Kim David	Practitioner - Non-Primary Care Provider (PCP)												
Allegretti Gina L	Practitioner - Non-Primary Care Provider (PCP)												
Hmidi Ali Md	Practitioner - Non-Primary Care Provider (PCP)												
Antar Koshnaf Alan Md	Practitioner - Non-Primary Care Provider (PCP)												
Dymond Calvin M	Practitioner - Non-Primary Care Provider (PCP)	<input checked="" type="checkbox"/>											
Wang Richard Chris Md	Practitioner - Non-Primary Care Provider (PCP)												
Matrone Matthew Louis	Practitioner - Non-Primary Care Provider (PCP)												
Inzerillo V Christopher Md	Practitioner - Non-Primary Care Provider (PCP)												
Shamah Jennifer	Practitioner - Non-Primary Care Provider (PCP)												
Witkowska Renata A Md	Practitioner - Non-Primary Care Provider (PCP)												
Medina Irwin R Dds	Practitioner - Non-Primary Care Provider (PCP)												
Hull Kristen Tracey Md	Practitioner - Non-Primary Care Provider (PCP)												
Cantor Lillah Md	Practitioner - Non-Primary Care Provider (PCP)												
Sule Sachin S	Practitioner - Non-Primary Care Provider (PCP)												
Jafri Syed Z A Md	Practitioner - Non-Primary Care Provider (PCP)												
Aggarwal Alka	Practitioner - Non-Primary Care Provider (PCP)												
Castro Jonathan M	Practitioner - Non-Primary Care Provider (PCP)												
Stambaugh Kweon I Md	Practitioner - Non-Primary Care Provider (PCP)												
Norman Janet	Practitioner - Non-Primary Care Provider (PCP)												



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Korsakoff Kristopher Md	Practitioner - Non-Primary Care Provider (PCP)											
Danon Martha A Md	Practitioner - Non-Primary Care Provider (PCP)											
D'Alessandro Angela Marie	Practitioner - Non-Primary Care Provider (PCP)											
Melnychuk Elizabeth Maria Md	Practitioner - Non-Primary Care Provider (PCP)											
Zale Deborah L Rpa	Practitioner - Non-Primary Care Provider (PCP)	✓										
Franklin Kate	Practitioner - Non-Primary Care Provider (PCP)											
Leader Barbara	Practitioner - Non-Primary Care Provider (PCP)											
Lundy Christine Denise	Practitioner - Non-Primary Care Provider (PCP)											
Kaiser Kathleen Marie	Practitioner - Non-Primary Care Provider (PCP)											
Scoyni Robert J Md	Practitioner - Non-Primary Care Provider (PCP)											
Jessup Todd P	Practitioner - Non-Primary Care Provider (PCP)											
Bonthu Spinivas Md	Practitioner - Non-Primary Care Provider (PCP)	✓										
Welter John J Md	Practitioner - Non-Primary Care Provider (PCP)											
Pillai Nisha U Md	Practitioner - Non-Primary Care Provider (PCP)											
Sherman Deborah S Np	Practitioner - Non-Primary Care Provider (PCP)											
Mclaughlin James Daniel Md	Practitioner - Non-Primary Care Provider (PCP)											
Maala-Gentolia Clarice Np	Practitioner - Non-Primary Care Provider (PCP)											
Kalra Falguni Ghanshyam Md	Practitioner - Non-Primary Care Provider (PCP)											
Swartz Marc Eric	Practitioner - Non-Primary Care Provider (PCP)											
Winik Alan M	Practitioner - Non-Primary Care Provider (PCP)											
Wang Ye Md	Practitioner - Non-Primary Care Provider (PCP)											
Attaie Ali Dds	Practitioner - Non-Primary Care Provider (PCP)											
Burnett X	Practitioner - Non-Primary Care Provider (PCP)											
Lubetsky Stacey Jill	Practitioner - Non-Primary Care Provider (PCP)											
Ruffy X	Practitioner - Non-Primary Care Provider (PCP)											
Oyugi Samwel Odoyo Md	Practitioner - Non-Primary Care Provider (PCP)											
Schultheis Gary B	Practitioner - Non-Primary Care Provider (PCP)											
Munnangi Yugandhar Reddy Md	Practitioner - Non-Primary Care Provider (PCP)											
Sime Rosemarie	Practitioner - Non-Primary Care Provider (PCP)											
Hamparsoumian Hagop	Practitioner - Non-Primary Care Provider (PCP)											
Mercado Neomi Rpa	Practitioner - Non-Primary Care Provider (PCP)											
Naqvi Syed Hasan Mahboob Md	Practitioner - Non-Primary Care Provider (PCP)											
Birnbaum Stuart C Dpm	Practitioner - Non-Primary Care Provider (PCP)											
Doyle Carmela Christine	Practitioner - Non-Primary Care Provider (PCP)											
Lopez Nancy Rpa	Practitioner - Non-Primary Care Provider (PCP)											
Chirumamilla Sree	Practitioner - Non-Primary Care Provider (PCP)											



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Agunloye Christianah Aina Rn	Practitioner - Non-Primary Care Provider (PCP)												
Wall David	Practitioner - Non-Primary Care Provider (PCP)												
Wasserman Abby	Practitioner - Non-Primary Care Provider (PCP)												
Kleinman George	Practitioner - Non-Primary Care Provider (PCP)												
Labruna Patricia	Practitioner - Non-Primary Care Provider (PCP)												
Vinces Giacomo Vladimir Md	Practitioner - Non-Primary Care Provider (PCP)												
Rezvin Yevgeny Alexander Md	Practitioner - Non-Primary Care Provider (PCP)												
Lukaswitz Mary Ellen Currigan	Practitioner - Non-Primary Care Provider (PCP)												
Nelson Liane E Phd	Practitioner - Non-Primary Care Provider (PCP)												
Greer Verna	Practitioner - Non-Primary Care Provider (PCP)												
Pietrow Paul Md	Practitioner - Non-Primary Care Provider (PCP)												
Mehta Hasit Md	Practitioner - Non-Primary Care Provider (PCP)												
Iraj Raha	Practitioner - Non-Primary Care Provider (PCP)												
Zambenedetti Maurizio	Practitioner - Non-Primary Care Provider (PCP)												
Mundra Ajit R Phd	Practitioner - Non-Primary Care Provider (PCP)												
Siegel Audra Rochelle Dpm	Practitioner - Non-Primary Care Provider (PCP)												
Hines Scott T Md	Practitioner - Non-Primary Care Provider (PCP)												
Kaznatcheeva Elena Md	Practitioner - Non-Primary Care Provider (PCP)												
Melcer Joshua Md	Practitioner - Non-Primary Care Provider (PCP)												
Lucas Anne Marie Np	Practitioner - Non-Primary Care Provider (PCP)												
Smith-Menchin Cindy	Practitioner - Non-Primary Care Provider (PCP)												
Mcdonald Katherine G	Practitioner - Non-Primary Care Provider (PCP)												
Davison Sarah	Practitioner - Non-Primary Care Provider (PCP)												
Kaplan Eric Michael Dpm	Practitioner - Non-Primary Care Provider (PCP)												
Posada Gerardo A Md	Practitioner - Non-Primary Care Provider (PCP)												
Shah Shetal Indravan Shah Md	Practitioner - Non-Primary Care Provider (PCP)												
James Gary S Rpa	Practitioner - Non-Primary Care Provider (PCP)	✓											
Dickstein Steven G Md	Practitioner - Non-Primary Care Provider (PCP)												
Etienne Mill Md	Practitioner - Non-Primary Care Provider (PCP)												
Ben-Eli David Md	Practitioner - Non-Primary Care Provider (PCP)												
Lancaster Karen	Practitioner - Non-Primary Care Provider (PCP)												
Mc Carthy Nora	Practitioner - Non-Primary Care Provider (PCP)	✓				✓							
Bowden Nancy	Practitioner - Non-Primary Care Provider (PCP)	✓				✓							
Santilli Tirza	Practitioner - Non-Primary Care Provider (PCP)												
Jelley Denise	Practitioner - Non-Primary Care Provider (PCP)												
Rossetti David	Practitioner - Non-Primary Care Provider (PCP)												



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Frankel Aryeh	Practitioner - Non-Primary Care Provider (PCP)												
Cyvas Edmund	Practitioner - Non-Primary Care Provider (PCP)												
Emanuel Tracey Bowen	Practitioner - Non-Primary Care Provider (PCP)												
Suciu Corina	Practitioner - Non-Primary Care Provider (PCP)												
Lodhi Sadaf Rashid Md	Practitioner - Non-Primary Care Provider (PCP)												
Khuda Abul Basar Md	Practitioner - Non-Primary Care Provider (PCP)												
Sung Jenny Chia Ning	Practitioner - Non-Primary Care Provider (PCP)												
Pais Shireen Andrade Md	Practitioner - Non-Primary Care Provider (PCP)												
Nasir Syed Usman Asdul Md	Practitioner - Non-Primary Care Provider (PCP)												
Quilatan Romeo L Jr Md	Practitioner - Non-Primary Care Provider (PCP)												
Vengrin Jana Gale Np	Practitioner - Non-Primary Care Provider (PCP)												
Miller Ann M Md	Practitioner - Non-Primary Care Provider (PCP)												
Rowe Steven Jay Md	Practitioner - Non-Primary Care Provider (PCP)												
Ghattas Shaden	Practitioner - Non-Primary Care Provider (PCP)												
Spano Laura Ann Md	Practitioner - Non-Primary Care Provider (PCP)												
Lantsberg Ilya Y Md	Practitioner - Non-Primary Care Provider (PCP)												
Goumas William Marcus Md	Practitioner - Non-Primary Care Provider (PCP)												
Gaudio Joann	Practitioner - Non-Primary Care Provider (PCP)												
Palmer Kimberly	Practitioner - Non-Primary Care Provider (PCP)												
Shah Amar B Md	Practitioner - Non-Primary Care Provider (PCP)												
Dwyer James Kieran Md	Practitioner - Non-Primary Care Provider (PCP)												
Maduekwe Nnamdi E Md	Practitioner - Non-Primary Care Provider (PCP)												
Krisel Angela Rpa	Practitioner - Non-Primary Care Provider (PCP)												
Overby Philip Md	Practitioner - Non-Primary Care Provider (PCP)												
Collins Jeanette Jennie Np	Practitioner - Non-Primary Care Provider (PCP)												
Martin Christopher A Md	Practitioner - Non-Primary Care Provider (PCP)												
Obi Vivian	Practitioner - Non-Primary Care Provider (PCP)	✓				✓							
Khan Mohammad S Md	Practitioner - Non-Primary Care Provider (PCP)												
Murray Brian	Practitioner - Non-Primary Care Provider (PCP)												
Merritts-Carr Tanya	Practitioner - Non-Primary Care Provider (PCP)												
Hujus Amy Rpa	Practitioner - Non-Primary Care Provider (PCP)												
Patel Ashok A Md	Practitioner - Non-Primary Care Provider (PCP)												
Remson Karen M Np	Practitioner - Non-Primary Care Provider (PCP)												
Suresh Lekha Dds	Practitioner - Non-Primary Care Provider (PCP)												
Nelson Dina S Md	Practitioner - Non-Primary Care Provider (PCP)												
Tillmon Linda	Practitioner - Non-Primary Care Provider (PCP)												



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Kakkanatt Anand Md	Practitioner - Non-Primary Care Provider (PCP)												
Morales Denise	Practitioner - Non-Primary Care Provider (PCP)												
Ubriani Chandrakanta Ramesh	Practitioner - Non-Primary Care Provider (PCP)												
Ramani Shoba	Practitioner - Non-Primary Care Provider (PCP)												
Amsden Jane E	Practitioner - Non-Primary Care Provider (PCP)												
Hlubik Vivian	Practitioner - Non-Primary Care Provider (PCP)												
Miller Ernest	Practitioner - Non-Primary Care Provider (PCP)												
Soloman Ann	Practitioner - Non-Primary Care Provider (PCP)												
Khalil Hani L	Practitioner - Non-Primary Care Provider (PCP)												
Peritz Robin	Practitioner - Non-Primary Care Provider (PCP)												
Coopersmith Bruce	Practitioner - Non-Primary Care Provider (PCP)												
Machado Carmen	Practitioner - Non-Primary Care Provider (PCP)												
Vandenheuvel Angela	Practitioner - Non-Primary Care Provider (PCP)												
Blossy Christine	Practitioner - Non-Primary Care Provider (PCP)												
Bove Liza	Practitioner - Non-Primary Care Provider (PCP)												
Levy David	Practitioner - Non-Primary Care Provider (PCP)												
O'Brien Vicki	Practitioner - Non-Primary Care Provider (PCP)												
Schulman Morgan	Practitioner - Non-Primary Care Provider (PCP)												
Cerberville Mark	Practitioner - Non-Primary Care Provider (PCP)												
Morales Zory	Practitioner - Non-Primary Care Provider (PCP)												
Brown Ashley	Practitioner - Non-Primary Care Provider (PCP)												
Braniecki Suzanne Hadly Phd	Practitioner - Non-Primary Care Provider (PCP)												
Toledo Elizabeth Np	Practitioner - Non-Primary Care Provider (PCP)												
Dhallu Manjeet	Practitioner - Non-Primary Care Provider (PCP)												
Johnson Rhea	Practitioner - Non-Primary Care Provider (PCP)												
Bains Amarpreet S Md	Practitioner - Non-Primary Care Provider (PCP)												
Singaravelu Nila Md	Practitioner - Non-Primary Care Provider (PCP)												
Mercado Vanessa Maria V Md	Practitioner - Non-Primary Care Provider (PCP)												
Payne Melinda Lee Md	Practitioner - Non-Primary Care Provider (PCP)												
Tomlinson Daniel P Md	Practitioner - Non-Primary Care Provider (PCP)												
Sethi Gurvinder Md	Practitioner - Non-Primary Care Provider (PCP)												
Perkins Susan Mary	Practitioner - Non-Primary Care Provider (PCP)	☑											
Rashid Asif Md	Practitioner - Non-Primary Care Provider (PCP)												
Rohan Darren I Md	Practitioner - Non-Primary Care Provider (PCP)												
Steinberg David	Practitioner - Non-Primary Care Provider (PCP)												
Winner Alan	Practitioner - Non-Primary Care Provider (PCP)												



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Altszuler Karen	Practitioner - Non-Primary Care Provider (PCP)												
Hertford Douglas E. Md	Practitioner - Non-Primary Care Provider (PCP)												
Ma Jianxin Md	Practitioner - Non-Primary Care Provider (PCP)												
Halko Nadine	Practitioner - Non-Primary Care Provider (PCP)												
Engle Deborah Lynn	Practitioner - Non-Primary Care Provider (PCP)												
Velez Ligia	Practitioner - Non-Primary Care Provider (PCP)												
Velella Lisa	Practitioner - Non-Primary Care Provider (PCP)												
Nowosielski Iz	Practitioner - Non-Primary Care Provider (PCP)												
Patuto Jennifer Cnm	Practitioner - Non-Primary Care Provider (PCP)	☑				☑							
Fishman Olga Md	Practitioner - Non-Primary Care Provider (PCP)												
Ma Kaiyu Md	Practitioner - Non-Primary Care Provider (PCP)												
Uy George	Practitioner - Non-Primary Care Provider (PCP)												
Diku Alice	Practitioner - Non-Primary Care Provider (PCP)												
Siller Pamela	Practitioner - Non-Primary Care Provider (PCP)												
Qayyum Shujaat	Practitioner - Non-Primary Care Provider (PCP)												
Bauman Jonathan H	Practitioner - Non-Primary Care Provider (PCP)												
Delasho Suzanne Santana	Practitioner - Non-Primary Care Provider (PCP)												
Schrieber Michael	Practitioner - Non-Primary Care Provider (PCP)												
Larkin Alison	Practitioner - Non-Primary Care Provider (PCP)												
Stone Jennifer	Practitioner - Non-Primary Care Provider (PCP)												
Chavarro Jessica	Practitioner - Non-Primary Care Provider (PCP)												
Jones Donna	Practitioner - Non-Primary Care Provider (PCP)												
Griffin Kay F	Practitioner - Non-Primary Care Provider (PCP)												
Nifenecker Susan	Practitioner - Non-Primary Care Provider (PCP)												
Mcandrews Barbara	Practitioner - Non-Primary Care Provider (PCP)	☑											
Laskowski Igor Md	Practitioner - Non-Primary Care Provider (PCP)												
Dr Christopher M Allen Md	Practitioner - Non-Primary Care Provider (PCP)												
Giraud Lissette Md	Practitioner - Non-Primary Care Provider (PCP)												
Hermanto Ulrich Md	Practitioner - Non-Primary Care Provider (PCP)												
Baribault Heather	Practitioner - Non-Primary Care Provider (PCP)												
Bekele-Arcuri Zewditu Md	Practitioner - Non-Primary Care Provider (PCP)												
Rosenthal Francine	Practitioner - Non-Primary Care Provider (PCP)												
Loulou Majd	Practitioner - Non-Primary Care Provider (PCP)												
Fanucchi Michael Md	Practitioner - Non-Primary Care Provider (PCP)												
Rudnick Jonathan A	Practitioner - Non-Primary Care Provider (PCP)												
Moccio Lisa Stephanie	Practitioner - Non-Primary Care Provider (PCP)												



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Michelson Dori	Practitioner - Non-Primary Care Provider (PCP)												
Tessler Patric	Practitioner - Non-Primary Care Provider (PCP)												
Beharrie Andrew W	Practitioner - Non-Primary Care Provider (PCP)												
Beeren Gajjar	Practitioner - Non-Primary Care Provider (PCP)												
Bertolini John Md	Practitioner - Non-Primary Care Provider (PCP)												
Lisa Nicole Jackson	Practitioner - Non-Primary Care Provider (PCP)												
Gross Kara J Md	Practitioner - Non-Primary Care Provider (PCP)												
Dunham Michael Rennell	Practitioner - Non-Primary Care Provider (PCP)	✓											
Taher Farah Deeba	Practitioner - Non-Primary Care Provider (PCP)												
Paralkar Mayur Md	Practitioner - Non-Primary Care Provider (PCP)												
Samuel Tai Tack Wong	Practitioner - Non-Primary Care Provider (PCP)												
Idowu Kehinde Olabisi	Practitioner - Non-Primary Care Provider (PCP)												
Onua Edith	Practitioner - Non-Primary Care Provider (PCP)												
Galli Viviana	Practitioner - Non-Primary Care Provider (PCP)												
Goodemote Melissa	Practitioner - Non-Primary Care Provider (PCP)												
Gindi Jeffrey	Practitioner - Non-Primary Care Provider (PCP)												
Wiencek Vandy	Practitioner - Non-Primary Care Provider (PCP)	✓				✓							
Crist Rebecca Lynn Cnm	Practitioner - Non-Primary Care Provider (PCP)												
Zak Veronica Md	Practitioner - Non-Primary Care Provider (PCP)												
Dhand Abhay	Practitioner - Non-Primary Care Provider (PCP)												
Alapatt Leena	Practitioner - Non-Primary Care Provider (PCP)												
Tsoi Kin Ping S	Practitioner - Non-Primary Care Provider (PCP)												
Cesar A Rojas Md	Practitioner - Non-Primary Care Provider (PCP)												
Nebolisa Felicia	Practitioner - Non-Primary Care Provider (PCP)												
Hussain Shakeeb	Practitioner - Non-Primary Care Provider (PCP)												
Jamil Rizqalla Do	Practitioner - Non-Primary Care Provider (PCP)												
Most Paul	Practitioner - Non-Primary Care Provider (PCP)												
Matthew Pinto Md	Practitioner - Non-Primary Care Provider (PCP)												
Yeon Howard Bok	Practitioner - Non-Primary Care Provider (PCP)												
Tran Anhtho	Practitioner - Non-Primary Care Provider (PCP)												
Quiros Sandra	Practitioner - Non-Primary Care Provider (PCP)												
Torres-Orta Minerva	Practitioner - Non-Primary Care Provider (PCP)												
Willgren Krister	Practitioner - Non-Primary Care Provider (PCP)												
Schatz Barbara	Practitioner - Non-Primary Care Provider (PCP)												
Gibbs-Bryant Shirley	Practitioner - Non-Primary Care Provider (PCP)												
Pineda Lisette	Practitioner - Non-Primary Care Provider (PCP)												



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Farrell Denis	Practitioner - Non-Primary Care Provider (PCP)												
Da Silva-Siegel Denize	Practitioner - Non-Primary Care Provider (PCP)												
Stevenson Teresa	Practitioner - Non-Primary Care Provider (PCP)												
Rhodes Sheila	Practitioner - Non-Primary Care Provider (PCP)												
Shah Farnaz	Practitioner - Non-Primary Care Provider (PCP)												
Romanelli Matthew	Practitioner - Non-Primary Care Provider (PCP)												
Moraldo Stacy	Practitioner - Non-Primary Care Provider (PCP)												
Codrington Jamila	Practitioner - Non-Primary Care Provider (PCP)												
Williams Elijah	Practitioner - Non-Primary Care Provider (PCP)												
Ghezel-Ayagh Anousheh	Practitioner - Non-Primary Care Provider (PCP)												
Raphael Katia	Practitioner - Non-Primary Care Provider (PCP)												
Richard H Grayson Phd	Practitioner - Non-Primary Care Provider (PCP)												
Jean-Louis Florence Md	Practitioner - Non-Primary Care Provider (PCP)												
Suleiman Mary Karim Rpa	Practitioner - Non-Primary Care Provider (PCP)	<input checked="" type="checkbox"/>											
Hoffman Michael Ethan	Practitioner - Non-Primary Care Provider (PCP)												
Depaola Thomas	Practitioner - Non-Primary Care Provider (PCP)												
Han Liying	Practitioner - Non-Primary Care Provider (PCP)												
Velez-Green Maria	Practitioner - Non-Primary Care Provider (PCP)												
Heim Amy	Practitioner - Non-Primary Care Provider (PCP)												
Coleman Cheoka	Practitioner - Non-Primary Care Provider (PCP)												
Mcbride Janet	Practitioner - Non-Primary Care Provider (PCP)												
Atkins Judith	Practitioner - Non-Primary Care Provider (PCP)												
Kunin Catherine	Practitioner - Non-Primary Care Provider (PCP)												
Schwarzbaum Gila	Practitioner - Non-Primary Care Provider (PCP)												
Johnson Katherine	Practitioner - Non-Primary Care Provider (PCP)												
Perales Joseph	Practitioner - Non-Primary Care Provider (PCP)												
Phillips Kari Yaffa	Practitioner - Non-Primary Care Provider (PCP)												
Verna Matias Augusto	Practitioner - Non-Primary Care Provider (PCP)												
Kumar Nina Bhagavath Dds	Practitioner - Non-Primary Care Provider (PCP)												
Elsakka Zainab Rpa	Practitioner - Non-Primary Care Provider (PCP)												
Lidia Zozistaua Klepacz	Practitioner - Non-Primary Care Provider (PCP)												
Panda Tapti	Practitioner - Non-Primary Care Provider (PCP)												
Leone Laura	Practitioner - Non-Primary Care Provider (PCP)												
Kronenberg Sharon	Practitioner - Non-Primary Care Provider (PCP)												
Dall Amy Joan	Practitioner - Non-Primary Care Provider (PCP)												
Peddireddy Aruna Kumari Md	Practitioner - Non-Primary Care Provider (PCP)												



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Schaetzi Christine	Practitioner - Non-Primary Care Provider (PCP)												
Martha Cecilia Gamboa	Practitioner - Non-Primary Care Provider (PCP)												
Davelman Felix S	Practitioner - Non-Primary Care Provider (PCP)												
Kathleen Ann Johnson	Practitioner - Non-Primary Care Provider (PCP)												
Mohan Avinash Lalith Md	Practitioner - Non-Primary Care Provider (PCP)												
Napchan Uri	Practitioner - Non-Primary Care Provider (PCP)												
Longden Andrea Carney	Practitioner - Non-Primary Care Provider (PCP)												
Bedi Sudha	Practitioner - Non-Primary Care Provider (PCP)												
Rudraraju Praveen	Practitioner - Non-Primary Care Provider (PCP)												
Aurigemma Toni	Practitioner - Non-Primary Care Provider (PCP)												
Polowczyk Barbara	Practitioner - Non-Primary Care Provider (PCP)												
Rose Melissa J	Practitioner - Non-Primary Care Provider (PCP)												
Kim Hanna	Practitioner - Non-Primary Care Provider (PCP)												
Mercado Maria	Practitioner - Non-Primary Care Provider (PCP)												
Mantica Sarah Koffman	Practitioner - Non-Primary Care Provider (PCP)												
Bergamin Maria	Practitioner - Non-Primary Care Provider (PCP)												
Velez Jenna	Practitioner - Non-Primary Care Provider (PCP)												
Alvarez Patricia	Practitioner - Non-Primary Care Provider (PCP)												
Desoto Joy	Practitioner - Non-Primary Care Provider (PCP)												
Demichele Tiffany	Practitioner - Non-Primary Care Provider (PCP)												
Ward Victoria Courtney	Practitioner - Non-Primary Care Provider (PCP)												
Booker Thomas	Practitioner - Non-Primary Care Provider (PCP)												
Nirav Mistry Md	Practitioner - Non-Primary Care Provider (PCP)												
Uy Guillermo M Md	Practitioner - Non-Primary Care Provider (PCP)												
Oommen Shobin Md	Practitioner - Non-Primary Care Provider (PCP)												
Gorelov Dmitri Do	Practitioner - Non-Primary Care Provider (PCP)												
Hnin Khin	Practitioner - Non-Primary Care Provider (PCP)												
Francis-Leito Femi	Practitioner - Non-Primary Care Provider (PCP)												
Digiorno Michael A Md	Practitioner - Non-Primary Care Provider (PCP)												
Tobias Michael Eric	Practitioner - Non-Primary Care Provider (PCP)												
Michael O Petrella	Practitioner - Non-Primary Care Provider (PCP)												
George Elizabeth Mary Md	Practitioner - Non-Primary Care Provider (PCP)												
Gomez Dorian Y	Practitioner - Non-Primary Care Provider (PCP)												
Malacoff Robert Frederick Md	Practitioner - Non-Primary Care Provider (PCP)												
Gatti Claudio	Practitioner - Non-Primary Care Provider (PCP)												
Park Lisa	Practitioner - Non-Primary Care Provider (PCP)												



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Cho Ronald	Practitioner - Non-Primary Care Provider (PCP)												
Vanvlack Laura	Practitioner - Non-Primary Care Provider (PCP)												
Standefer James	Practitioner - Non-Primary Care Provider (PCP)												
Samenfeld-Specht James	Practitioner - Non-Primary Care Provider (PCP)												
Keidong Chris	Practitioner - Non-Primary Care Provider (PCP)												
Tornatore Angela	Practitioner - Non-Primary Care Provider (PCP)												
Banerjee Rittika	Practitioner - Non-Primary Care Provider (PCP)												
Gamss Jonathan	Practitioner - Non-Primary Care Provider (PCP)												
Della Rocca Amy	Practitioner - Non-Primary Care Provider (PCP)												
Gadol Charles	Practitioner - Non-Primary Care Provider (PCP)												
Libby Christophe	Practitioner - Non-Primary Care Provider (PCP)												
Adams Amie	Practitioner - Non-Primary Care Provider (PCP)												
Scelia Lauren	Practitioner - Non-Primary Care Provider (PCP)												
Adler Nelson	Practitioner - Non-Primary Care Provider (PCP)												
Grendly Sharon	Practitioner - Non-Primary Care Provider (PCP)												
Hinman Robin	Practitioner - Non-Primary Care Provider (PCP)												
Kennedy Nanci	Practitioner - Non-Primary Care Provider (PCP)												
Simone Jean	Practitioner - Non-Primary Care Provider (PCP)												
Dallas Kim	Practitioner - Non-Primary Care Provider (PCP)												
Higgins Erin	Practitioner - Non-Primary Care Provider (PCP)												
Krumins Martin	Practitioner - Non-Primary Care Provider (PCP)												
Sasvary Mark	Practitioner - Non-Primary Care Provider (PCP)												
Valdez Jacqueline	Practitioner - Non-Primary Care Provider (PCP)												
Nieves Dominick Richard	Practitioner - Non-Primary Care Provider (PCP)												
Yousef Essam E Md	Practitioner - Non-Primary Care Provider (PCP)												
Patel Alka Suresh	Practitioner - Non-Primary Care Provider (PCP)												
Little Virna	Practitioner - Non-Primary Care Provider (PCP)												
Youssef Hanni	Practitioner - Non-Primary Care Provider (PCP)	☑											
Moysak Jane	Practitioner - Non-Primary Care Provider (PCP)												
Tupili Lakshmi	Practitioner - Non-Primary Care Provider (PCP)												
Wolslau Hans Johann Do	Practitioner - Non-Primary Care Provider (PCP)												
Kobak Jeffrey	Practitioner - Non-Primary Care Provider (PCP)	☑											
Teixeira Janice	Practitioner - Non-Primary Care Provider (PCP)												
Sharma Girish C Md	Practitioner - Non-Primary Care Provider (PCP)												
Nandita Singh Do	Practitioner - Non-Primary Care Provider (PCP)												
Barkstrom Scott	Practitioner - Non-Primary Care Provider (PCP)	☑											



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Frohlich Jonathan	Practitioner - Non-Primary Care Provider (PCP)												
Goldin Rena	Practitioner - Non-Primary Care Provider (PCP)												
Brunette Erin	Practitioner - Non-Primary Care Provider (PCP)												
Bennett Philip	Practitioner - Non-Primary Care Provider (PCP)												
Bergman Elizabeth	Practitioner - Non-Primary Care Provider (PCP)												
Reid Kenneth	Practitioner - Non-Primary Care Provider (PCP)												
Monti Tonia	Practitioner - Non-Primary Care Provider (PCP)												
Downey-Goldwasser Barbara	Practitioner - Non-Primary Care Provider (PCP)												
Rosenberg Benjamin	Practitioner - Non-Primary Care Provider (PCP)												
Bourgeois-Munoz Elise	Practitioner - Non-Primary Care Provider (PCP)												
Patane Cathleen Ann	Practitioner - Non-Primary Care Provider (PCP)												
Gershenhorn Alex J Md	Practitioner - Non-Primary Care Provider (PCP)												
Bennett Joanne V	Practitioner - Non-Primary Care Provider (PCP)												
Kondagunta Gnanamba	Practitioner - Non-Primary Care Provider (PCP)												
Reimenschneider Justin	Practitioner - Non-Primary Care Provider (PCP)												
Shakil Fouzia	Practitioner - Non-Primary Care Provider (PCP)												
Nozad Valerie	Practitioner - Non-Primary Care Provider (PCP)												
Cortes-Ladino R	Practitioner - Non-Primary Care Provider (PCP)												
Leitner Deborah Anne	Practitioner - Non-Primary Care Provider (PCP)												
Reinglass Aimee	Practitioner - Non-Primary Care Provider (PCP)												
Edith A Frank	Practitioner - Non-Primary Care Provider (PCP)												
Hausman Michelle	Practitioner - Non-Primary Care Provider (PCP)												
Lanza Joseph Jean Md	Practitioner - Non-Primary Care Provider (PCP)												
Vardhini Desikan	Practitioner - Non-Primary Care Provider (PCP)												
Alice Chu	Practitioner - Non-Primary Care Provider (PCP)												
Hansen Ingrid	Practitioner - Non-Primary Care Provider (PCP)	☑											
Blair Nicole	Practitioner - Non-Primary Care Provider (PCP)												
Lombardo Gary	Practitioner - Non-Primary Care Provider (PCP)												
Rahi Arash	Practitioner - Non-Primary Care Provider (PCP)												
Kerker Reshma	Practitioner - Non-Primary Care Provider (PCP)												
Eaton Sally	Practitioner - Non-Primary Care Provider (PCP)												
Izikson Leonid Md	Practitioner - Non-Primary Care Provider (PCP)												
Ferrando Stephen	Practitioner - Non-Primary Care Provider (PCP)												
Park Lavinia	Practitioner - Non-Primary Care Provider (PCP)												
Tang Jicheng	Practitioner - Non-Primary Care Provider (PCP)												
Faskowitz Andrew Jay Do	Practitioner - Non-Primary Care Provider (PCP)												



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Fiorianti John Anthony Md	Practitioner - Non-Primary Care Provider (PCP)												
Teiga Louise	Practitioner - Non-Primary Care Provider (PCP)												
Bates-Mott Cristina	Practitioner - Non-Primary Care Provider (PCP)												
Ahmed Tanveer	Practitioner - Non-Primary Care Provider (PCP)												
Potgieter Annelise	Practitioner - Non-Primary Care Provider (PCP)												
Horowitz David	Practitioner - Non-Primary Care Provider (PCP)												
Pua Tarah	Practitioner - Non-Primary Care Provider (PCP)												
Cuomo Linda Janine Md	Practitioner - Non-Primary Care Provider (PCP)												
Eugenio Paul L	Practitioner - Non-Primary Care Provider (PCP)												
Dutta Tanya Md	Practitioner - Non-Primary Care Provider (PCP)												
Zbar Anne	Practitioner - Non-Primary Care Provider (PCP)												
Schwarz Monica	Practitioner - Non-Primary Care Provider (PCP)												
Stein H.	Practitioner - Non-Primary Care Provider (PCP)												
Baynon Diane	Practitioner - Non-Primary Care Provider (PCP)												
Johnson Keisha	Practitioner - Non-Primary Care Provider (PCP)												
Gallwey Sheriffa	Practitioner - Non-Primary Care Provider (PCP)												
Whitfield Laurice	Practitioner - Non-Primary Care Provider (PCP)												
Amchentsev Alexey Md	Practitioner - Non-Primary Care Provider (PCP)												
Pathrose Bindu	Practitioner - Non-Primary Care Provider (PCP)												
Abolahrari Saba Md	Practitioner - Non-Primary Care Provider (PCP)												
Heywood-Gregory Kamilah Nikki Np	Practitioner - Non-Primary Care Provider (PCP)												
Kitchens Galina D	Practitioner - Non-Primary Care Provider (PCP)												
Baez Susan	Practitioner - Non-Primary Care Provider (PCP)												
Mcdermott Brian	Practitioner - Non-Primary Care Provider (PCP)												
Millan-Colon Adalis Maria	Practitioner - Non-Primary Care Provider (PCP)												
Guchinskiy Aleksandr	Practitioner - Non-Primary Care Provider (PCP)												
Tedjaradi Sean Shaheen Md	Practitioner - Non-Primary Care Provider (PCP)												
Giamelli Joseph Lee Md	Practitioner - Non-Primary Care Provider (PCP)												
Siegel Subhadra Ayyagari	Practitioner - Non-Primary Care Provider (PCP)												
Dmitriy V Karev	Practitioner - Non-Primary Care Provider (PCP)												
Sheila Nolan	Practitioner - Non-Primary Care Provider (PCP)												
Hochberg Jessica C	Practitioner - Non-Primary Care Provider (PCP)												
Ostrowitz Matthew Bennett	Practitioner - Non-Primary Care Provider (PCP)												
Lasecki Bridget M Rpa	Practitioner - Non-Primary Care Provider (PCP)												
Bassora Rocco	Practitioner - Non-Primary Care Provider (PCP)												
Wendy Gayle Silver	Practitioner - Non-Primary Care Provider (PCP)												



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Portia Groening Md	Practitioner - Non-Primary Care Provider (PCP)												
Nair Malloy	Practitioner - Non-Primary Care Provider (PCP)												
Kapoor Monica	Practitioner - Non-Primary Care Provider (PCP)												
Aarons-Cooke Shawna	Practitioner - Non-Primary Care Provider (PCP)												
Guillen Maria	Practitioner - Non-Primary Care Provider (PCP)												
Rexhouse Erika	Practitioner - Non-Primary Care Provider (PCP)												
Gary Marvin Willard	Practitioner - Non-Primary Care Provider (PCP)												
Katt Marguerite E	Practitioner - Non-Primary Care Provider (PCP)												
Daphne A Garcia Pa	Practitioner - Non-Primary Care Provider (PCP)												
Melnikau Boris	Practitioner - Non-Primary Care Provider (PCP)												
Soojung Kwon Md	Practitioner - Non-Primary Care Provider (PCP)												
Marc K Rybstein Md	Practitioner - Non-Primary Care Provider (PCP)												
Caesar Mimieux Vanetta	Practitioner - Non-Primary Care Provider (PCP)												
Quammie Collin	Practitioner - Non-Primary Care Provider (PCP)												
Toni J Kim	Practitioner - Non-Primary Care Provider (PCP)												
Venkatakrishnan Vivek Md	Practitioner - Non-Primary Care Provider (PCP)												
Fitz Bronwyn	Practitioner - Non-Primary Care Provider (PCP)	☑				☑							
Corriel Jared Scott Md	Practitioner - Non-Primary Care Provider (PCP)												
Steven Sattler	Practitioner - Non-Primary Care Provider (PCP)												
Nelson Peggy	Practitioner - Non-Primary Care Provider (PCP)												
Daniela Andrecia Md	Practitioner - Non-Primary Care Provider (PCP)												
Patel Ragin C Mbbs	Practitioner - Non-Primary Care Provider (PCP)												
Ohene-Agyei Bekoe Rpa	Practitioner - Non-Primary Care Provider (PCP)												
Hurwitz Seth Eric	Practitioner - Non-Primary Care Provider (PCP)												
Gupta Gayatbi Md	Practitioner - Non-Primary Care Provider (PCP)												
Vazquez Mary	Practitioner - Non-Primary Care Provider (PCP)												
Cavaluzzi Paul Joseph	Practitioner - Non-Primary Care Provider (PCP)												
Gembecki Kim	Practitioner - Non-Primary Care Provider (PCP)												
Nieves Maria	Practitioner - Non-Primary Care Provider (PCP)												
Hinton Tameka	Practitioner - Non-Primary Care Provider (PCP)												
Bennett Joseph	Practitioner - Non-Primary Care Provider (PCP)												
Karpisz Janet M	Practitioner - Non-Primary Care Provider (PCP)												
Franklin Naomi	Practitioner - Non-Primary Care Provider (PCP)												
Levy Shlomit	Practitioner - Non-Primary Care Provider (PCP)												
Goring-Britton Faith	Practitioner - Non-Primary Care Provider (PCP)	☑											
Singh Paramjeet Md	Practitioner - Non-Primary Care Provider (PCP)												



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Simi Suri Do	Practitioner - Non-Primary Care Provider (PCP)												
Daniels-Brady Catherine Eva	Practitioner - Non-Primary Care Provider (PCP)												
Abikoff Cori Michelle Md	Practitioner - Non-Primary Care Provider (PCP)												
Jane Schon Pa	Practitioner - Non-Primary Care Provider (PCP)												
Blauner Steven Richard Lcsw	Practitioner - Non-Primary Care Provider (PCP)												
O'Connor Julie Anne	Practitioner - Non-Primary Care Provider (PCP)												
Marc Youssef Elkhoury	Practitioner - Non-Primary Care Provider (PCP)												
Adam J Ash Do	Practitioner - Non-Primary Care Provider (PCP)												
Seale-Simpson Marjorie Elizabeth	Practitioner - Non-Primary Care Provider (PCP)												
Nazario Helen	Practitioner - Non-Primary Care Provider (PCP)	✓				✓							
Hoff Marisa Faith	Practitioner - Non-Primary Care Provider (PCP)												
Chele Rodica	Practitioner - Non-Primary Care Provider (PCP)												
Ng Delores	Practitioner - Non-Primary Care Provider (PCP)												
Trimble Lacey	Practitioner - Non-Primary Care Provider (PCP)												
Brickman Jill	Practitioner - Non-Primary Care Provider (PCP)												
Shaps Berett Paige	Practitioner - Non-Primary Care Provider (PCP)												
Alison E Murphy	Practitioner - Non-Primary Care Provider (PCP)												
Zhuravleva Karina Leonidovna	Practitioner - Non-Primary Care Provider (PCP)												
Vanessa A Valentino	Practitioner - Non-Primary Care Provider (PCP)												
Somer Courtney Delsignore	Practitioner - Non-Primary Care Provider (PCP)	✓											
Mccoubrey Stephanie	Practitioner - Non-Primary Care Provider (PCP)												
Rothbaum Esther	Practitioner - Non-Primary Care Provider (PCP)												
Gruffi Richard Michael	Practitioner - Non-Primary Care Provider (PCP)												
Nancy Mcgeorge Pa	Practitioner - Non-Primary Care Provider (PCP)												
Avezbakiyev Emanuel	Practitioner - Non-Primary Care Provider (PCP)												
Elizabeth C Piccolo	Practitioner - Non-Primary Care Provider (PCP)												
Reynoso-Marage Franchesca	Practitioner - Non-Primary Care Provider (PCP)												
Tadros Jacklyn Naguib	Practitioner - Non-Primary Care Provider (PCP)												
Islam Humayun	Practitioner - Non-Primary Care Provider (PCP)												
Fradkin Yuli	Practitioner - Non-Primary Care Provider (PCP)												
Cassidy Christopher	Practitioner - Non-Primary Care Provider (PCP)												
Fattakhov Emma	Practitioner - Non-Primary Care Provider (PCP)												
Berman Frances	Practitioner - Non-Primary Care Provider (PCP)												
Vega Irma	Practitioner - Non-Primary Care Provider (PCP)												
Lo Bianco Paul	Practitioner - Non-Primary Care Provider (PCP)												
Jachimczyk Jolanta	Practitioner - Non-Primary Care Provider (PCP)												



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Berg Ina	Practitioner - Non-Primary Care Provider (PCP)												
North Michael	Practitioner - Non-Primary Care Provider (PCP)												
Essington Sandra	Practitioner - Non-Primary Care Provider (PCP)												
Williams Robert	Practitioner - Non-Primary Care Provider (PCP)												
Patel Nirav	Practitioner - Non-Primary Care Provider (PCP)												
Factor Avi	Practitioner - Non-Primary Care Provider (PCP)												
Williams Christopher	Practitioner - Non-Primary Care Provider (PCP)												
Mcgregor Victor	Practitioner - Non-Primary Care Provider (PCP)												
Peragine Donna	Practitioner - Non-Primary Care Provider (PCP)												
Marks Lura Wendy	Practitioner - Non-Primary Care Provider (PCP)												
Solis Sylvia	Practitioner - Non-Primary Care Provider (PCP)												
Thomson Martha	Practitioner - Non-Primary Care Provider (PCP)												
Hults Allison	Practitioner - Non-Primary Care Provider (PCP)												
Bueno-Deleon Ana	Practitioner - Non-Primary Care Provider (PCP)												
Balint Daniela	Practitioner - Non-Primary Care Provider (PCP)												
Roth Leah	Practitioner - Non-Primary Care Provider (PCP)												
Guilfoyle Daniel	Practitioner - Non-Primary Care Provider (PCP)												
Tambini David E	Practitioner - Non-Primary Care Provider (PCP)												
Jackson Nicole	Practitioner - Non-Primary Care Provider (PCP)												
Norman Otsuka Md	Practitioner - Non-Primary Care Provider (PCP)												
Pacenza Gladys	Practitioner - Non-Primary Care Provider (PCP)												
Fogg Jo	Practitioner - Non-Primary Care Provider (PCP)												
K Subbiah Rajan Sadagopal	Practitioner - Non-Primary Care Provider (PCP)												
Hicks Susan	Practitioner - Non-Primary Care Provider (PCP)												
Hecht David	Practitioner - Non-Primary Care Provider (PCP)												
Robinson Alphonso	Practitioner - Non-Primary Care Provider (PCP)												
Langenau Kimberly	Practitioner - Non-Primary Care Provider (PCP)												
Mazzocca Patricia	Practitioner - Non-Primary Care Provider (PCP)												
Wolfe Lisa	Practitioner - Non-Primary Care Provider (PCP)												
Demadaler Elyse	Practitioner - Non-Primary Care Provider (PCP)												
Simeone Antoinette	Practitioner - Non-Primary Care Provider (PCP)												
Rodriguez Ann	Practitioner - Non-Primary Care Provider (PCP)												
Pacifici Amy	Practitioner - Non-Primary Care Provider (PCP)												
Simmonds Chana	Practitioner - Non-Primary Care Provider (PCP)												
Morgan Scott	Practitioner - Non-Primary Care Provider (PCP)												
Meltzer Eileen Np	Practitioner - Non-Primary Care Provider (PCP)												



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Suarez Lupita	Practitioner - Non-Primary Care Provider (PCP)												
Quest Thomas	Practitioner - Non-Primary Care Provider (PCP)												
Ladaga Raelene	Practitioner - Non-Primary Care Provider (PCP)												
Paul Lisa	Practitioner - Non-Primary Care Provider (PCP)												
Cho Michael Nam-Sung	Practitioner - Non-Primary Care Provider (PCP)												
Bodin Roxana Iuliana Md	Practitioner - Non-Primary Care Provider (PCP)												
Hassan Joseph George	Practitioner - Non-Primary Care Provider (PCP)												
Andrzej R Jedynak Md	Practitioner - Non-Primary Care Provider (PCP)												
Sheila King	Practitioner - Non-Primary Care Provider (PCP)												
Sullivan Alison Elizabeth	Practitioner - Non-Primary Care Provider (PCP)												
Kvenvik Rudy	Practitioner - Non-Primary Care Provider (PCP)												
Candell Heidi	Practitioner - Non-Primary Care Provider (PCP)												
Mattingly Christine	Practitioner - Non-Primary Care Provider (PCP)	✓											
Shah Manan	Practitioner - Non-Primary Care Provider (PCP)												
Najovits Andrew Joseph	Practitioner - Non-Primary Care Provider (PCP)												
Cohen Evan Phillip Md	Practitioner - Non-Primary Care Provider (PCP)												
Kristina Melchert	Practitioner - Non-Primary Care Provider (PCP)												
Plummer Christopher Paul	Practitioner - Non-Primary Care Provider (PCP)	✓				✓							
D'Souza Marise Dione	Practitioner - Non-Primary Care Provider (PCP)												
De La Riva-Velasco Elizabeth Md	Practitioner - Non-Primary Care Provider (PCP)												
Waters Olga Maria	Practitioner - Non-Primary Care Provider (PCP)	✓											
Merlo Lourdes	Practitioner - Non-Primary Care Provider (PCP)												
Odunuga Olufunmila	Practitioner - Non-Primary Care Provider (PCP)												
Malhotra Gaurav	Practitioner - Non-Primary Care Provider (PCP)												
Simon Li Md	Practitioner - Non-Primary Care Provider (PCP)												
Kaw Anita	Practitioner - Non-Primary Care Provider (PCP)												
Stiefel Michael F	Practitioner - Non-Primary Care Provider (PCP)												
Yoon Hiejn Md	Practitioner - Non-Primary Care Provider (PCP)												
Sheehan Therese	Practitioner - Non-Primary Care Provider (PCP)												
Herrington Joh	Practitioner - Non-Primary Care Provider (PCP)												
Brakman Patricia	Practitioner - Non-Primary Care Provider (PCP)												
Samsonov Dmitry	Practitioner - Non-Primary Care Provider (PCP)												
Noa-Levito Maria	Practitioner - Non-Primary Care Provider (PCP)												
Cohen Rebecca	Practitioner - Non-Primary Care Provider (PCP)												
Caruso Victoria	Practitioner - Non-Primary Care Provider (PCP)												
Nord Melissa	Practitioner - Non-Primary Care Provider (PCP)												



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Karimov Catherine	Practitioner - Non-Primary Care Provider (PCP)												
Peter M Kaye Md	Practitioner - Non-Primary Care Provider (PCP)												
Martiny Vanessa Lorena	Practitioner - Non-Primary Care Provider (PCP)												
Kim Su A	Practitioner - Non-Primary Care Provider (PCP)												
Barnett Jeremy	Practitioner - Non-Primary Care Provider (PCP)												
Katz Laura Do	Practitioner - Non-Primary Care Provider (PCP)												
Sullivan Rachel	Practitioner - Non-Primary Care Provider (PCP)												
Hyacinthe Laurence	Practitioner - Non-Primary Care Provider (PCP)												
Blanco Doreen	Practitioner - Non-Primary Care Provider (PCP)												
Ameri Leila	Practitioner - Non-Primary Care Provider (PCP)												
Ballard Karen	Practitioner - Non-Primary Care Provider (PCP)												
Warsy Irfan	Practitioner - Non-Primary Care Provider (PCP)												
Droesch Karen R Np	Practitioner - Non-Primary Care Provider (PCP)												
Edwards Shorn R	Practitioner - Non-Primary Care Provider (PCP)												
Kessler Marion K Md	Practitioner - Non-Primary Care Provider (PCP)												
Michella Kerri Lynn Rpa	Practitioner - Non-Primary Care Provider (PCP)												
Gogcu Semsu	Practitioner - Non-Primary Care Provider (PCP)												
Stefan Delia	Practitioner - Non-Primary Care Provider (PCP)												
Paquin Nina	Practitioner - Non-Primary Care Provider (PCP)												
Burry Panico Adele	Practitioner - Non-Primary Care Provider (PCP)												
Mcveigh Theres	Practitioner - Non-Primary Care Provider (PCP)												
Puthiyamadam R	Practitioner - Non-Primary Care Provider (PCP)												
Petrovic Ivana	Practitioner - Non-Primary Care Provider (PCP)												
Veljadic Louis	Practitioner - Non-Primary Care Provider (PCP)												
Toney Erena Theodora	Practitioner - Non-Primary Care Provider (PCP)												
Eliav Chaim B Md	Practitioner - Non-Primary Care Provider (PCP)												
Bauer Kristy	Practitioner - Non-Primary Care Provider (PCP)												
Pollack Yehudit	Practitioner - Non-Primary Care Provider (PCP)												
Berg Jonathan	Practitioner - Non-Primary Care Provider (PCP)												
Raja Saleela Chellamma	Practitioner - Non-Primary Care Provider (PCP)												
Tang Gilbert Hin Lung	Practitioner - Non-Primary Care Provider (PCP)												
Rostocki Bernice Ann	Practitioner - Non-Primary Care Provider (PCP)												
Anuj V Mehta Md	Practitioner - Non-Primary Care Provider (PCP)												
Kai Masashi	Practitioner - Non-Primary Care Provider (PCP)												
Levine Susan	Practitioner - Non-Primary Care Provider (PCP)												
Botwinick Jacqueline	Practitioner - Non-Primary Care Provider (PCP)												



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Pole Sarah	Practitioner - Non-Primary Care Provider (PCP)												
Schoolcraft Rachel	Practitioner - Non-Primary Care Provider (PCP)												
Helffrich Joanne	Practitioner - Non-Primary Care Provider (PCP)												
Zucker Rebecca	Practitioner - Non-Primary Care Provider (PCP)												
Miranda David	Practitioner - Non-Primary Care Provider (PCP)												
Costa Nicole	Practitioner - Non-Primary Care Provider (PCP)												
Hernandez Elaina	Practitioner - Non-Primary Care Provider (PCP)												
Reimer Heidi	Practitioner - Non-Primary Care Provider (PCP)												
Marks Caroline	Practitioner - Non-Primary Care Provider (PCP)												
Bera Lynda	Practitioner - Non-Primary Care Provider (PCP)												
Mulcahy-Morgran Kathlyn	Practitioner - Non-Primary Care Provider (PCP)												
Lehmann Robert Aaron	Practitioner - Non-Primary Care Provider (PCP)												
Nicole R Phillips Pac	Practitioner - Non-Primary Care Provider (PCP)												
Petersel Hilary	Practitioner - Non-Primary Care Provider (PCP)												
Chen Donald	Practitioner - Non-Primary Care Provider (PCP)												
Richards Kristi	Practitioner - Non-Primary Care Provider (PCP)												
Brennan Jennif	Practitioner - Non-Primary Care Provider (PCP)	✓				✓							
White Mary	Practitioner - Non-Primary Care Provider (PCP)												
Wein Michael	Practitioner - Non-Primary Care Provider (PCP)												
Brown Astin	Practitioner - Non-Primary Care Provider (PCP)												
Farquharson Delia	Practitioner - Non-Primary Care Provider (PCP)												
Berrios Damaris	Practitioner - Non-Primary Care Provider (PCP)												
Cabisudo Mitchell	Practitioner - Non-Primary Care Provider (PCP)												
Green Kevin	Practitioner - Non-Primary Care Provider (PCP)												
Singh Balveen Biba	Practitioner - Non-Primary Care Provider (PCP)												
Suderio-Tirone Elaine	Practitioner - Non-Primary Care Provider (PCP)												
Ruiz-Blandon Jennifer	Practitioner - Non-Primary Care Provider (PCP)												
Collins Gary	Practitioner - Non-Primary Care Provider (PCP)												
Pantaleoni Richard	Practitioner - Non-Primary Care Provider (PCP)												
Sym Tara	Practitioner - Non-Primary Care Provider (PCP)												
Gowen Alexis	Practitioner - Non-Primary Care Provider (PCP)												
Spira Tzipora	Practitioner - Non-Primary Care Provider (PCP)												
Kubenik Melissa C	Practitioner - Non-Primary Care Provider (PCP)												
Heller Sandra Rosenfeld	Practitioner - Non-Primary Care Provider (PCP)												
Mccabe Samuel J	Practitioner - Non-Primary Care Provider (PCP)												
Mahdavi Ramyar	Practitioner - Non-Primary Care Provider (PCP)												



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Varian David W Jr	Practitioner - Non-Primary Care Provider (PCP)												
Dennis Lyle	Practitioner - Non-Primary Care Provider (PCP)												
Jain Supriya	Practitioner - Non-Primary Care Provider (PCP)												
Allen Lindsey	Practitioner - Non-Primary Care Provider (PCP)												
Wilson Zontha	Practitioner - Non-Primary Care Provider (PCP)												
Rivera Sandy	Practitioner - Non-Primary Care Provider (PCP)												
Taylor Denise	Practitioner - Non-Primary Care Provider (PCP)												
Stanish Marie	Practitioner - Non-Primary Care Provider (PCP)												
Minakan Riesa	Practitioner - Non-Primary Care Provider (PCP)												
Gelfand Elizabeth	Practitioner - Non-Primary Care Provider (PCP)												
Husain Syed A	Practitioner - Non-Primary Care Provider (PCP)												
Dey Rajan	Practitioner - Non-Primary Care Provider (PCP)												
Tassiulas Ioannis	Practitioner - Non-Primary Care Provider (PCP)												
Ahmad Hasan	Practitioner - Non-Primary Care Provider (PCP)												
Tiyyagura Satish	Practitioner - Non-Primary Care Provider (PCP)												
Cassese Mary	Practitioner - Non-Primary Care Provider (PCP)												
Motivala Apurva Amar	Practitioner - Non-Primary Care Provider (PCP)												
Restivo Andrew	Practitioner - Non-Primary Care Provider (PCP)												
Judd Seth Christian	Practitioner - Non-Primary Care Provider (PCP)												
Donna M Collins	Practitioner - Non-Primary Care Provider (PCP)												
Ryder Crystal D	Practitioner - Non-Primary Care Provider (PCP)												
Hansen Amanda	Practitioner - Non-Primary Care Provider (PCP)												
Heinze Jennifer Lynne	Practitioner - Non-Primary Care Provider (PCP)												
Scharbach Marilyn Marie	Practitioner - Non-Primary Care Provider (PCP)												
Patrick Nicole	Practitioner - Non-Primary Care Provider (PCP)												
Palm Ann	Practitioner - Non-Primary Care Provider (PCP)												
Gradilone Peter	Practitioner - Non-Primary Care Provider (PCP)												
Rickenberg Monica	Practitioner - Non-Primary Care Provider (PCP)												
Murphy Karen	Practitioner - Non-Primary Care Provider (PCP)												
041946476oriani Christine	Practitioner - Non-Primary Care Provider (PCP)												
Novak Lisa	Practitioner - Non-Primary Care Provider (PCP)												
Kaminsky Lillian	Practitioner - Non-Primary Care Provider (PCP)												
Mcging Catherine Ann	Practitioner - Non-Primary Care Provider (PCP)												
Nguyen Pamela H	Practitioner - Non-Primary Care Provider (PCP)												
Yao Mike	Practitioner - Non-Primary Care Provider (PCP)												
Samuel Jessica	Practitioner - Non-Primary Care Provider (PCP)												



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Stead Lesley Ann	Practitioner - Non-Primary Care Provider (PCP)												
Danback Kristine F Phd	Practitioner - Non-Primary Care Provider (PCP)												
Antonelli Kelvin	Practitioner - Non-Primary Care Provider (PCP)												
Alavi Mohammad	Practitioner - Non-Primary Care Provider (PCP)												
Mcnamara Holly	Practitioner - Non-Primary Care Provider (PCP)												
Davis Steven	Practitioner - Non-Primary Care Provider (PCP)												
Paul Leena	Practitioner - Non-Primary Care Provider (PCP)												
Sarfaraz Nimra	Practitioner - Non-Primary Care Provider (PCP)												
Muldoon Michele D	Practitioner - Non-Primary Care Provider (PCP)												
Vaugeois Kimtam Do	Practitioner - Non-Primary Care Provider (PCP)												
Ma Florence Intia Celzo	Practitioner - Non-Primary Care Provider (PCP)												
Smith-Marrone Stephanie	Practitioner - Non-Primary Care Provider (PCP)												
Biggio Stacey	Practitioner - Non-Primary Care Provider (PCP)												
Bowen Kevin F	Practitioner - Non-Primary Care Provider (PCP)												
Lleva Paul	Practitioner - Non-Primary Care Provider (PCP)												
Ahmad Nauman	Practitioner - Non-Primary Care Provider (PCP)												
Parker Walter	Practitioner - Non-Primary Care Provider (PCP)												
Jouve Natalie	Practitioner - Non-Primary Care Provider (PCP)												
Mehta Dhruvi	Practitioner - Non-Primary Care Provider (PCP)												
Lewis Diane	Practitioner - Non-Primary Care Provider (PCP)												
Joseph Josmi	Practitioner - Non-Primary Care Provider (PCP)												
Senguttuvan Raja Rajeswari	Practitioner - Non-Primary Care Provider (PCP)												
Nici Anthony Joseph Md	Practitioner - Non-Primary Care Provider (PCP)												
Kirtok Necla	Practitioner - Non-Primary Care Provider (PCP)												
Murphy Caitlin	Practitioner - Non-Primary Care Provider (PCP)												
Miliaresis Christa L Md	Practitioner - Non-Primary Care Provider (PCP)												
Nagarwala Faisal Md	Practitioner - Non-Primary Care Provider (PCP)												
Akhter Rubina	Practitioner - Non-Primary Care Provider (PCP)												
Shiffman Holly Aleta	Practitioner - Non-Primary Care Provider (PCP)												
Pandya Samir Ramesh	Practitioner - Non-Primary Care Provider (PCP)												
Siddiqui Imtiyaz	Practitioner - Non-Primary Care Provider (PCP)												
Colon Melanie	Practitioner - Non-Primary Care Provider (PCP)												
Kristen Lima	Practitioner - Non-Primary Care Provider (PCP)												
Walsh Jean M	Practitioner - Non-Primary Care Provider (PCP)	☑											
Quinlan Christine Sergio	Practitioner - Non-Primary Care Provider (PCP)												
Klinghoffer Carli Pam	Practitioner - Non-Primary Care Provider (PCP)												



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Go Ronaldo C Md	Practitioner - Non-Primary Care Provider (PCP)												
Ferguson Kimberly	Practitioner - Non-Primary Care Provider (PCP)												
Green Rebecca	Practitioner - Non-Primary Care Provider (PCP)												
Donovan-Greco Mary	Practitioner - Non-Primary Care Provider (PCP)												
Rivera Hortensia	Practitioner - Non-Primary Care Provider (PCP)												
Marandi Sarah	Practitioner - Non-Primary Care Provider (PCP)												
Walsh Rene	Practitioner - Non-Primary Care Provider (PCP)												
Clift Jennifer	Practitioner - Non-Primary Care Provider (PCP)												
Mallard Sarah	Practitioner - Non-Primary Care Provider (PCP)												
Mcgraw Edward	Practitioner - Non-Primary Care Provider (PCP)												
Hite Jennifer Ann	Practitioner - Non-Primary Care Provider (PCP)												
Phelan Jane	Practitioner - Non-Primary Care Provider (PCP)												
Tiburcio Nalda	Practitioner - Non-Primary Care Provider (PCP)												
Prussin Jennifer	Practitioner - Non-Primary Care Provider (PCP)												
Gerou Christie	Practitioner - Non-Primary Care Provider (PCP)												
Santiago-Gomez Eveliamargarita	Practitioner - Non-Primary Care Provider (PCP)												
Rodgers Ana	Practitioner - Non-Primary Care Provider (PCP)												
Ramsundar Gail	Practitioner - Non-Primary Care Provider (PCP)												
Gilet Anthony	Practitioner - Non-Primary Care Provider (PCP)												
Kapoor Aromma	Practitioner - Non-Primary Care Provider (PCP)												
Minano Cecilia Md	Practitioner - Non-Primary Care Provider (PCP)												
Fiol Luanna Bel	Practitioner - Non-Primary Care Provider (PCP)												
Ortiz Jennifer Marie	Practitioner - Non-Primary Care Provider (PCP)												
Gbaduo Ignatius A	Practitioner - Non-Primary Care Provider (PCP)	☑											
Lear Loretta A	Practitioner - Non-Primary Care Provider (PCP)	☑											
Dimase Amy Lee	Practitioner - Non-Primary Care Provider (PCP)												
Martin Andrew	Practitioner - Non-Primary Care Provider (PCP)												
Ibrahimi Said	Practitioner - Non-Primary Care Provider (PCP)												
Viglucchi Jessica	Practitioner - Non-Primary Care Provider (PCP)												
George Bindu Ann	Practitioner - Non-Primary Care Provider (PCP)												
Epstein Robin N	Practitioner - Non-Primary Care Provider (PCP)												
Xavier Anitha Np	Practitioner - Non-Primary Care Provider (PCP)												
Khan Erum	Practitioner - Non-Primary Care Provider (PCP)												
Reid Katherine Elisabeth	Practitioner - Non-Primary Care Provider (PCP)												
Kumar Pranat	Practitioner - Non-Primary Care Provider (PCP)	☑											
Bhatti Saeed I	Practitioner - Non-Primary Care Provider (PCP)												



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Nicola Refky	Practitioner - Non-Primary Care Provider (PCP)												
Porzelt Sarah I	Practitioner - Non-Primary Care Provider (PCP)												
Coryat Laura	Practitioner - Non-Primary Care Provider (PCP)												
Negron Rodriguez Eloisa	Practitioner - Non-Primary Care Provider (PCP)												
Gorelova Victoria	Practitioner - Non-Primary Care Provider (PCP)												
Viani Pamela B Anp	Practitioner - Non-Primary Care Provider (PCP)												
Gendron Carla	Practitioner - Non-Primary Care Provider (PCP)												
Jeanne Marie Lenzer	Practitioner - Non-Primary Care Provider (PCP)												
Jones Jillian Lindsey Np	Practitioner - Non-Primary Care Provider (PCP)												
Verma Kamlesh	Practitioner - Non-Primary Care Provider (PCP)												
Thomson Sasha	Practitioner - Non-Primary Care Provider (PCP)												
Dingee Marjorie Lynne	Practitioner - Non-Primary Care Provider (PCP)												
Medakovich Alexander	Practitioner - Non-Primary Care Provider (PCP)												
Gonsky Ruth	Practitioner - Non-Primary Care Provider (PCP)												
Barenbaum Myriam	Practitioner - Non-Primary Care Provider (PCP)												
Vaughan Amanda	Practitioner - Non-Primary Care Provider (PCP)												
Roth Julia	Practitioner - Non-Primary Care Provider (PCP)												
Cooper Marian	Practitioner - Non-Primary Care Provider (PCP)												
Kheterpal Emil	Practitioner - Non-Primary Care Provider (PCP)												
Hines Amanda Nnp	Practitioner - Non-Primary Care Provider (PCP)												
Reidenberg Bruce E	Practitioner - Non-Primary Care Provider (PCP)												
Lehn Jacob D	Practitioner - Non-Primary Care Provider (PCP)												
Ungania Karen	Practitioner - Non-Primary Care Provider (PCP)												
Myers Kenneth	Practitioner - Non-Primary Care Provider (PCP)												
Patrick Lisa Marie	Practitioner - Non-Primary Care Provider (PCP)												
Singh Sukhraj	Practitioner - Non-Primary Care Provider (PCP)												
Lessner Seth Joseph	Practitioner - Non-Primary Care Provider (PCP)												
Gupta Parantap	Practitioner - Non-Primary Care Provider (PCP)												
Lucas Tanya	Practitioner - Non-Primary Care Provider (PCP)	✓				✓							
Save-Mundra Jaya	Practitioner - Non-Primary Care Provider (PCP)	✓											
Burns-Wetzel Diana	Practitioner - Non-Primary Care Provider (PCP)												
Osei Raphael Kwaku	Practitioner - Non-Primary Care Provider (PCP)												
Paporto Laurel	Practitioner - Non-Primary Care Provider (PCP)												
Lopez Luis	Practitioner - Non-Primary Care Provider (PCP)												
Dobuzinsky Olga Md	Practitioner - Non-Primary Care Provider (PCP)												
Bamji Natasha D	Practitioner - Non-Primary Care Provider (PCP)												



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Johnson Amy	Practitioner - Non-Primary Care Provider (PCP)	✓											
Wong Jennifer	Practitioner - Non-Primary Care Provider (PCP)												
Pradhan Tana	Practitioner - Non-Primary Care Provider (PCP)												
Avitabile Nicholas	Practitioner - Non-Primary Care Provider (PCP)												
Hodos Beth	Practitioner - Non-Primary Care Provider (PCP)												
Samarneh Majed	Practitioner - Non-Primary Care Provider (PCP)												
Elsawy Osama A	Practitioner - Non-Primary Care Provider (PCP)												
Alcaez Catherine	Practitioner - Non-Primary Care Provider (PCP)												
Christoforou Dimitrios C	Practitioner - Non-Primary Care Provider (PCP)												
Biller Rachel T	Practitioner - Non-Primary Care Provider (PCP)												
Polishchuk Daniil L	Practitioner - Non-Primary Care Provider (PCP)												
Rosenblum Jeremy Mark	Practitioner - Non-Primary Care Provider (PCP)												
Jodorkovsky Daniela	Practitioner - Non-Primary Care Provider (PCP)												
Todo Akira	Practitioner - Non-Primary Care Provider (PCP)												
Kauffman Amy	Practitioner - Non-Primary Care Provider (PCP)												
Shapiro Maritza	Practitioner - Non-Primary Care Provider (PCP)												
Strano Jennifer	Practitioner - Non-Primary Care Provider (PCP)												
Mera Fanny	Practitioner - Non-Primary Care Provider (PCP)	✓				✓							
Cohen Aviva	Practitioner - Non-Primary Care Provider (PCP)												
Halstein Danielle	Practitioner - Non-Primary Care Provider (PCP)												
Kahan Yael	Practitioner - Non-Primary Care Provider (PCP)												
Spitzer Toby	Practitioner - Non-Primary Care Provider (PCP)												
Popowitz Daniel	Practitioner - Non-Primary Care Provider (PCP)												
Zhong Minghou	Practitioner - Non-Primary Care Provider (PCP)												
Lecompte Lesli Michelle	Practitioner - Non-Primary Care Provider (PCP)												
Hu Yin C	Practitioner - Non-Primary Care Provider (PCP)												
Loewinger Michael	Practitioner - Non-Primary Care Provider (PCP)												
Chiriboga Lori Anne	Practitioner - Non-Primary Care Provider (PCP)												
Jung Susan	Practitioner - Non-Primary Care Provider (PCP)												
Susan D Lehmann	Practitioner - Non-Primary Care Provider (PCP)												
Orourke Patricia Ann	Practitioner - Non-Primary Care Provider (PCP)												
Laperche Sherry Lynne	Practitioner - Non-Primary Care Provider (PCP)	✓											
Calderon Ruddy Smith	Practitioner - Non-Primary Care Provider (PCP)												
Vernatter Joshua N	Practitioner - Non-Primary Care Provider (PCP)												
Ryan Bernadette M	Practitioner - Non-Primary Care Provider (PCP)	✓											
Danzig Gittel	Practitioner - Non-Primary Care Provider (PCP)												



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Tappan Jessica	Practitioner - Non-Primary Care Provider (PCP)												
Lieber Shulamis	Practitioner - Non-Primary Care Provider (PCP)												
Abramczyk Maurice	Practitioner - Non-Primary Care Provider (PCP)												
Bartone Rose	Practitioner - Non-Primary Care Provider (PCP)												
Wu Youmin	Practitioner - Non-Primary Care Provider (PCP)												
Mathew George Thomas	Practitioner - Non-Primary Care Provider (PCP)												
Traver Frances Hewlett	Practitioner - Non-Primary Care Provider (PCP)												
Williams Marylu	Practitioner - Non-Primary Care Provider (PCP)												
Blood Viincent Finbar	Practitioner - Non-Primary Care Provider (PCP)												
Vemulapalli Praneeth	Practitioner - Non-Primary Care Provider (PCP)												
Ke Yong	Practitioner - Non-Primary Care Provider (PCP)												
Vicens-Villafana Jose	Practitioner - Non-Primary Care Provider (PCP)												
Chugh Savneek Singh	Practitioner - Non-Primary Care Provider (PCP)												
Singh Jaspreet	Practitioner - Non-Primary Care Provider (PCP)												
Morales Emily Anne	Practitioner - Non-Primary Care Provider (PCP)												
Otero Melissa	Practitioner - Non-Primary Care Provider (PCP)												
Baxter Lori	Practitioner - Non-Primary Care Provider (PCP)												
Maldonado Elga	Practitioner - Non-Primary Care Provider (PCP)												
Len Robert	Practitioner - Non-Primary Care Provider (PCP)												
Zhang Felicia	Practitioner - Non-Primary Care Provider (PCP)												
Weinstein Tamara B	Practitioner - Non-Primary Care Provider (PCP)												
Ellison Kim	Practitioner - Non-Primary Care Provider (PCP)												
Mayefsky Lauren	Practitioner - Non-Primary Care Provider (PCP)												
Moses Yuval	Practitioner - Non-Primary Care Provider (PCP)												
Gonzalez Lynn	Practitioner - Non-Primary Care Provider (PCP)												
Sabol Erica	Practitioner - Non-Primary Care Provider (PCP)												
Guttman Max	Practitioner - Non-Primary Care Provider (PCP)												
Cronin Andrea	Practitioner - Non-Primary Care Provider (PCP)												
Mazo Francisco	Practitioner - Non-Primary Care Provider (PCP)												
Alvi Kausar	Practitioner - Non-Primary Care Provider (PCP)												
Rainaldi Patricia	Practitioner - Non-Primary Care Provider (PCP)												
Medina Mars Antonio	Practitioner - Non-Primary Care Provider (PCP)												
Bobra Shalabh	Practitioner - Non-Primary Care Provider (PCP)												
Bhatti Murtaza	Practitioner - Non-Primary Care Provider (PCP)	☑											
Dowling Maureen Kathryn	Practitioner - Non-Primary Care Provider (PCP)												
Hyman Mark	Practitioner - Non-Primary Care Provider (PCP)	☑											



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Focseneanu Mariel	Practitioner - Non-Primary Care Provider (PCP)												
Bricker Jennifer	Practitioner - Non-Primary Care Provider (PCP)												
Tobe Russell Hardin	Practitioner - Non-Primary Care Provider (PCP)												
Robinson Elizabeth Johnstone	Practitioner - Non-Primary Care Provider (PCP)												
Williamson Anna	Practitioner - Non-Primary Care Provider (PCP)												
Ostroff Anne	Practitioner - Non-Primary Care Provider (PCP)												
Smotra Sumeet	Practitioner - Non-Primary Care Provider (PCP)												
Mizrachi Renee	Practitioner - Non-Primary Care Provider (PCP)												
Bizzoco Gina	Practitioner - Non-Primary Care Provider (PCP)												
Cherian Sharon	Practitioner - Non-Primary Care Provider (PCP)												
Klingensmith Carolyn	Practitioner - Non-Primary Care Provider (PCP)												
Hindin Allen H	Practitioner - Non-Primary Care Provider (PCP)												
Lehrer Rachel	Practitioner - Non-Primary Care Provider (PCP)												
Serrano Miriam	Practitioner - Non-Primary Care Provider (PCP)												
D'Avanzo Anna-Marie	Practitioner - Non-Primary Care Provider (PCP)	☑											
Herbert Keith	Practitioner - Non-Primary Care Provider (PCP)												
Miller Maria	Practitioner - Non-Primary Care Provider (PCP)												
Benson Payam	Practitioner - Non-Primary Care Provider (PCP)												
Nadan Pamela	Practitioner - Non-Primary Care Provider (PCP)												
Meaney Stacey	Practitioner - Non-Primary Care Provider (PCP)												
Meadows Dalphine	Practitioner - Non-Primary Care Provider (PCP)												
Silen Erica	Practitioner - Non-Primary Care Provider (PCP)												
Samaroo Parbhu Dyal	Practitioner - Non-Primary Care Provider (PCP)												
Mini Katherine Nunn Md	Practitioner - Non-Primary Care Provider (PCP)												
Steven L. Schiz Md	Practitioner - Non-Primary Care Provider (PCP)												
Hedrick David	Practitioner - Non-Primary Care Provider (PCP)												
Bobrowitz Jeffrey	Practitioner - Non-Primary Care Provider (PCP)												
Shrimanker Sheetal H	Practitioner - Non-Primary Care Provider (PCP)												
Musial Carmela	Practitioner - Non-Primary Care Provider (PCP)												
Kwitonda Bernadette N	Practitioner - Non-Primary Care Provider (PCP)												
Keller Marina	Practitioner - Non-Primary Care Provider (PCP)												
Guinan-Clark Heather Elizabeth	Practitioner - Non-Primary Care Provider (PCP)												
Brown Tess-Ann Denise	Practitioner - Non-Primary Care Provider (PCP)												
Colaco Antonio A	Practitioner - Non-Primary Care Provider (PCP)												
Ramamurthi Krishnan	Practitioner - Non-Primary Care Provider (PCP)												
Yung Pik Sai	Practitioner - Non-Primary Care Provider (PCP)												



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Rivera Maribel A	Practitioner - Non-Primary Care Provider (PCP)												
Owens Laura	Practitioner - Non-Primary Care Provider (PCP)												
Frias Nejl	Practitioner - Non-Primary Care Provider (PCP)												
Samanen Jeffery	Practitioner - Non-Primary Care Provider (PCP)												
Rosa Ana	Practitioner - Non-Primary Care Provider (PCP)												
Manco Barbara A	Practitioner - Non-Primary Care Provider (PCP)												
Schneider Erica	Practitioner - Non-Primary Care Provider (PCP)												
Boorin Susan	Practitioner - Non-Primary Care Provider (PCP)												
De Andrade Laura	Practitioner - Non-Primary Care Provider (PCP)												
Ferrick Aileen Mry	Practitioner - Non-Primary Care Provider (PCP)												
Reiss Moshe	Practitioner - Non-Primary Care Provider (PCP)												
Freund Dvora	Practitioner - Non-Primary Care Provider (PCP)												
Cody Loretta	Practitioner - Non-Primary Care Provider (PCP)												
Morgan Diane M	Practitioner - Non-Primary Care Provider (PCP)												
Fragano Karen Marie	Practitioner - Non-Primary Care Provider (PCP)												
Fernandes Sarah	Practitioner - Non-Primary Care Provider (PCP)												
Janet Poole	Practitioner - Non-Primary Care Provider (PCP)												
Locastro Maria	Practitioner - Non-Primary Care Provider (PCP)												
Hinojosa Franz	Practitioner - Non-Primary Care Provider (PCP)												
Weingarten Ros	Practitioner - Non-Primary Care Provider (PCP)	✓				✓							
Walzer Jacalyn	Practitioner - Non-Primary Care Provider (PCP)												
Fusco Erin Patricia	Practitioner - Non-Primary Care Provider (PCP)												
Sim Vimala	Practitioner - Non-Primary Care Provider (PCP)												
Eileen B Miller Pt	Practitioner - Non-Primary Care Provider (PCP)	✓											
Granieri Marcia M	Practitioner - Non-Primary Care Provider (PCP)	✓											
Deborah Lenore Bolzan	Practitioner - Non-Primary Care Provider (PCP)												
Zheng Yinggang	Practitioner - Non-Primary Care Provider (PCP)												
Horovitz Bonna	Practitioner - Non-Primary Care Provider (PCP)												
Olwyn Lawrence	Practitioner - Non-Primary Care Provider (PCP)												
Ventura Bianca	Practitioner - Non-Primary Care Provider (PCP)												
Tica Sandra Anne	Practitioner - Non-Primary Care Provider (PCP)												
Gage Michelle	Practitioner - Non-Primary Care Provider (PCP)												
Srisaila Suma	Practitioner - Non-Primary Care Provider (PCP)												
Hamilton Rebecca	Practitioner - Non-Primary Care Provider (PCP)												
Perry Thorellen	Practitioner - Non-Primary Care Provider (PCP)												
Mimlitsch Ellisa	Practitioner - Non-Primary Care Provider (PCP)												



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Ou-Yang Jui-Hung	Practitioner - Non-Primary Care Provider (PCP)												
Farina Steven	Practitioner - Non-Primary Care Provider (PCP)												
Yetsko Matthew	Practitioner - Non-Primary Care Provider (PCP)												
Stazzone Angela	Practitioner - Non-Primary Care Provider (PCP)												
Pan Lawrence	Practitioner - Non-Primary Care Provider (PCP)												
Foran Cynthia A	Practitioner - Non-Primary Care Provider (PCP)												
Salomon Adrienne A	Practitioner - Non-Primary Care Provider (PCP)												
Schaefer Mary Ellen	Practitioner - Non-Primary Care Provider (PCP)												
Kang Moonwha	Practitioner - Non-Primary Care Provider (PCP)												
Lalire Vega Abel	Practitioner - Non-Primary Care Provider (PCP)												
Heinlein Thomas Edward	Practitioner - Non-Primary Care Provider (PCP)												
Libura Lidia Maria	Practitioner - Non-Primary Care Provider (PCP)												
Marrero-Stein Margot	Practitioner - Non-Primary Care Provider (PCP)												
Hawkins John	Practitioner - Non-Primary Care Provider (PCP)												
Sundaram Vishalakshi	Practitioner - Non-Primary Care Provider (PCP)												
Vaidya Noaman N	Practitioner - Non-Primary Care Provider (PCP)												
Vernon Jeffrey	Practitioner - Non-Primary Care Provider (PCP)												
Pathyil Aimee T	Practitioner - Non-Primary Care Provider (PCP)												
Chetiyar Jyothi B	Practitioner - Non-Primary Care Provider (PCP)												
Kehr Andrew David	Practitioner - Non-Primary Care Provider (PCP)	✓											
Choi Ran	Practitioner - Non-Primary Care Provider (PCP)												
Agyepong Jayne Abena	Practitioner - Non-Primary Care Provider (PCP)												
Narula Neelam	Practitioner - Non-Primary Care Provider (PCP)												
Negin Gohari	Practitioner - Non-Primary Care Provider (PCP)												
Veillette Gregory Robert	Practitioner - Non-Primary Care Provider (PCP)												
Escobar Carolina	Practitioner - Non-Primary Care Provider (PCP)												
Martinez Delmira	Practitioner - Non-Primary Care Provider (PCP)												
Dammeyer Denise Lorraine	Practitioner - Non-Primary Care Provider (PCP)												
Fromm Federica	Practitioner - Non-Primary Care Provider (PCP)												
Parsard Arlene Angella	Practitioner - Non-Primary Care Provider (PCP)	✓											
Silverman Diana Lee	Practitioner - Non-Primary Care Provider (PCP)	✓											
Batson Lisa Ann	Practitioner - Non-Primary Care Provider (PCP)												
Case Rebecca	Practitioner - Non-Primary Care Provider (PCP)												
Hage Myra	Practitioner - Non-Primary Care Provider (PCP)												
Niebuhr Jean-Marie	Practitioner - Non-Primary Care Provider (PCP)												
Jones Christie	Practitioner - Non-Primary Care Provider (PCP)												



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Dipalermo Danielle	Practitioner - Non-Primary Care Provider (PCP)												
Langan-Heim Christina	Practitioner - Non-Primary Care Provider (PCP)												
Giurca Dan	Practitioner - Non-Primary Care Provider (PCP)												
Webers Kristy M	Practitioner - Non-Primary Care Provider (PCP)												
Mohammad Asad	Practitioner - Non-Primary Care Provider (PCP)												
Gallardo Jade Jenny S	Practitioner - Non-Primary Care Provider (PCP)												
Batson Nicholas E	Practitioner - Non-Primary Care Provider (PCP)												
Sorokin Anna	Practitioner - Non-Primary Care Provider (PCP)												
Gargani Stephanie	Practitioner - Non-Primary Care Provider (PCP)												
Friery Tricia A	Practitioner - Non-Primary Care Provider (PCP)												
Durk Arlene G	Practitioner - Non-Primary Care Provider (PCP)												
Malik Nasir M	Practitioner - Non-Primary Care Provider (PCP)												
Cummings Danielle Barbara	Practitioner - Non-Primary Care Provider (PCP)												
Londin Jonathan S	Practitioner - Non-Primary Care Provider (PCP)	<input checked="" type="checkbox"/>											
Owens Melvin	Practitioner - Non-Primary Care Provider (PCP)												
Anusionwu Reagan	Practitioner - Non-Primary Care Provider (PCP)												
Gehring Christine	Practitioner - Non-Primary Care Provider (PCP)												
El-Mallawany Nader Kim	Practitioner - Non-Primary Care Provider (PCP)												
Matloff Robyn Greenfield	Practitioner - Non-Primary Care Provider (PCP)												
London Eric B	Practitioner - Non-Primary Care Provider (PCP)												
Rider Amanda Marie	Practitioner - Non-Primary Care Provider (PCP)												
Camilli Alexandra M	Practitioner - Non-Primary Care Provider (PCP)												
Morancy Jennifer	Practitioner - Non-Primary Care Provider (PCP)												
Calabrese Heather A	Practitioner - Non-Primary Care Provider (PCP)												
Kim Christy	Practitioner - Non-Primary Care Provider (PCP)												
Khokar Amira Idrees	Practitioner - Non-Primary Care Provider (PCP)												
Fung-Nicholson Sonia	Practitioner - Non-Primary Care Provider (PCP)												
Alimena Nicole Michele	Practitioner - Non-Primary Care Provider (PCP)												
Golub Ashley D	Practitioner - Non-Primary Care Provider (PCP)												
Holland Sally Ann	Practitioner - Non-Primary Care Provider (PCP)												
Powell Sovan Latoya	Practitioner - Non-Primary Care Provider (PCP)												
Gersch Denise M	Practitioner - Non-Primary Care Provider (PCP)												
Lindenbaum Yocheved	Practitioner - Non-Primary Care Provider (PCP)												
Kristin Elizabeth Courtney	Practitioner - Non-Primary Care Provider (PCP)												
Caputo Monica A	Practitioner - Non-Primary Care Provider (PCP)												
Bialek Maria	Practitioner - Non-Primary Care Provider (PCP)												



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Segaloff Melissa J	Practitioner - Non-Primary Care Provider (PCP)												
Staller Lauren	Practitioner - Non-Primary Care Provider (PCP)												
Patel Himanshu	Practitioner - Non-Primary Care Provider (PCP)												
Finkenberg Jen	Practitioner - Non-Primary Care Provider (PCP)												
255 Lafayette Ave	Practitioner - Non-Primary Care Provider (PCP)												
Lopez Francis	Practitioner - Non-Primary Care Provider (PCP)												
Heatrice Ackeilia K	Practitioner - Non-Primary Care Provider (PCP)												
Joseph James	Practitioner - Non-Primary Care Provider (PCP)												
Gutwein Farrah Elyse	Practitioner - Non-Primary Care Provider (PCP)												
Martin Ruth Held	Practitioner - Non-Primary Care Provider (PCP)												
Reiber Md Kari B	Practitioner - Non-Primary Care Provider (PCP)												
Lacey Susan Laymon	Practitioner - Non-Primary Care Provider (PCP)	✓											
Hendrickson Patricia	Practitioner - Non-Primary Care Provider (PCP)	✓											
Hill Rowena Resnick	Practitioner - Non-Primary Care Provider (PCP)												
Paige Tracy T	Practitioner - Non-Primary Care Provider (PCP)												
Murphy Patricia A	Practitioner - Non-Primary Care Provider (PCP)												
Simon Joanna F	Practitioner - Non-Primary Care Provider (PCP)												
Merriman Leslie Berke	Practitioner - Non-Primary Care Provider (PCP)												
Lefberg Courtney A	Practitioner - Non-Primary Care Provider (PCP)												
Towers Geovanna L	Practitioner - Non-Primary Care Provider (PCP)												
Moyer Alvin L	Practitioner - Non-Primary Care Provider (PCP)												
Patil Pushpa Shyam	Practitioner - Non-Primary Care Provider (PCP)												
Hue Jennifer E	Practitioner - Non-Primary Care Provider (PCP)												
Singla Prem	Practitioner - Non-Primary Care Provider (PCP)												
Saha Kajal K	Practitioner - Non-Primary Care Provider (PCP)												
Khoo Patricia P	Practitioner - Non-Primary Care Provider (PCP)												
Jordan Mirlande	Practitioner - Non-Primary Care Provider (PCP)												
Mahmud Syed Abid	Practitioner - Non-Primary Care Provider (PCP)												
King Mary Alice	Practitioner - Non-Primary Care Provider (PCP)												
Cordone Melissa	Practitioner - Non-Primary Care Provider (PCP)	✓											
Goldshein Elyse Jill	Practitioner - Non-Primary Care Provider (PCP)	✓											
Mullin Jane Finan	Practitioner - Non-Primary Care Provider (PCP)												
Tigenoah Patrick	Practitioner - Non-Primary Care Provider (PCP)												
Kohl Sonia	Practitioner - Non-Primary Care Provider (PCP)												
Carlson-Pardo Catherine	Practitioner - Non-Primary Care Provider (PCP)												
Fink Karen Lynn	Practitioner - Non-Primary Care Provider (PCP)												



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Solari Sarah Thompson	Practitioner - Non-Primary Care Provider (PCP)												
Guiney Robin Gerry	Practitioner - Non-Primary Care Provider (PCP)												
Myer Jane	Practitioner - Non-Primary Care Provider (PCP)												
Offner Mitchell Alan	Practitioner - Non-Primary Care Provider (PCP)												
Rowe Jennifer Lenore	Practitioner - Non-Primary Care Provider (PCP)												
Metelitsin Marina Nikolaevna	Practitioner - Non-Primary Care Provider (PCP)												
Botros Lamia Kamel	Practitioner - Non-Primary Care Provider (PCP)												
Zuckerman Susan A	Practitioner - Non-Primary Care Provider (PCP)												
Berman Danya Zipora	Practitioner - Non-Primary Care Provider (PCP)												
Rosenberg Amanda Paige	Practitioner - Non-Primary Care Provider (PCP)												
Wendland Anne	Practitioner - Non-Primary Care Provider (PCP)												
Memboup Adija	Practitioner - Non-Primary Care Provider (PCP)	✓											
Einzig Eleanor	Practitioner - Non-Primary Care Provider (PCP)												
Mccarthy Tara J	Practitioner - Non-Primary Care Provider (PCP)												
Levine Mark M	Practitioner - Non-Primary Care Provider (PCP)												
Bryan Glenda	Practitioner - Non-Primary Care Provider (PCP)												
Pasquale Christopher Gerard	Practitioner - Non-Primary Care Provider (PCP)												
Sclafani Judith Ann	Practitioner - Non-Primary Care Provider (PCP)												
Semkiw Peter M	Practitioner - Non-Primary Care Provider (PCP)												
Heintz Hollis A	Practitioner - Non-Primary Care Provider (PCP)												
Slocum Christine N	Practitioner - Non-Primary Care Provider (PCP)												
Turner Carol Lolita	Practitioner - Non-Primary Care Provider (PCP)												
Dixon Erica Georgette Patricia	Practitioner - Non-Primary Care Provider (PCP)												
Saha Purabi	Practitioner - Non-Primary Care Provider (PCP)												
Pettit Christine	Practitioner - Non-Primary Care Provider (PCP)												
Deignan Jodie L	Practitioner - Non-Primary Care Provider (PCP)												
Litman Norma S	Practitioner - Non-Primary Care Provider (PCP)												
Alterman John S	Practitioner - Non-Primary Care Provider (PCP)												
Mullane William Andrew	Practitioner - Non-Primary Care Provider (PCP)												
Yasmin Laila	Practitioner - Non-Primary Care Provider (PCP)												
Kubie Lisa	Practitioner - Non-Primary Care Provider (PCP)												
Powell Robert C	Practitioner - Non-Primary Care Provider (PCP)												
Guzman Catherine Ann	Practitioner - Non-Primary Care Provider (PCP)												
Reno-Patterson Leah Jean	Practitioner - Non-Primary Care Provider (PCP)												
Leroy Ennis	Practitioner - Non-Primary Care Provider (PCP)												
Wechsler Martin S	Practitioner - Non-Primary Care Provider (PCP)												



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Leavelle Lee B	Practitioner - Non-Primary Care Provider (PCP)												
Cerbone Margaret S	Practitioner - Non-Primary Care Provider (PCP)												
Hansel Jami L	Practitioner - Non-Primary Care Provider (PCP)												
Berrios-Spencer Sylvia	Practitioner - Non-Primary Care Provider (PCP)												
Gruber Marian Amy	Practitioner - Non-Primary Care Provider (PCP)												
Lown Jennifer	Practitioner - Non-Primary Care Provider (PCP)	✓											
Paudel Umesh	Practitioner - Non-Primary Care Provider (PCP)												
Zencheck Robin M	Practitioner - Non-Primary Care Provider (PCP)												
Dorfman Ava Beth	Practitioner - Non-Primary Care Provider (PCP)												
Patel Payal	Practitioner - Non-Primary Care Provider (PCP)												
Santos Gutierrez Lorenzo	Practitioner - Non-Primary Care Provider (PCP)												
Mogul-Ashraf Zainab	Practitioner - Non-Primary Care Provider (PCP)												
Better Lisa Stephanie	Practitioner - Non-Primary Care Provider (PCP)												
Williams Aria K	Practitioner - Non-Primary Care Provider (PCP)												
Celestine Erica	Practitioner - Non-Primary Care Provider (PCP)												
Petruzzo Maria C	Practitioner - Non-Primary Care Provider (PCP)												
Ahmad Sami	Practitioner - Non-Primary Care Provider (PCP)												
Shine Kathleen Patricia	Practitioner - Non-Primary Care Provider (PCP)												
Mills Andrew	Practitioner - Non-Primary Care Provider (PCP)												
Mckenzie Hugh	Practitioner - Non-Primary Care Provider (PCP)												
Mamkin Andrey	Practitioner - Non-Primary Care Provider (PCP)												
Kirsch Andrew Thomas	Practitioner - Non-Primary Care Provider (PCP)												
Karyn Hirsch Md Karyn Marlene Hirsc	Practitioner - Non-Primary Care Provider (PCP)												
Ivicic Alan V	Practitioner - Non-Primary Care Provider (PCP)												
Kaur Raghbir	Practitioner - Non-Primary Care Provider (PCP)												
Jacques Stacey	Practitioner - Non-Primary Care Provider (PCP)												
Hall Toligha	Practitioner - Non-Primary Care Provider (PCP)	✓				✓							
Stanmyer Rebecca	Practitioner - Non-Primary Care Provider (PCP)												
Reyes-Pastorell Evang	Practitioner - Non-Primary Care Provider (PCP)												
Robida David	Practitioner - Non-Primary Care Provider (PCP)												
Chauhan Punam	Practitioner - Non-Primary Care Provider (PCP)												
Zameni Mitra	Practitioner - Non-Primary Care Provider (PCP)												
Malkani Brijesh	Practitioner - Non-Primary Care Provider (PCP)												
Kotikela Sumathi	Practitioner - Non-Primary Care Provider (PCP)												
Park John	Practitioner - Non-Primary Care Provider (PCP)												
Unger Goldie	Practitioner - Non-Primary Care Provider (PCP)												



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Horvath David	Practitioner - Non-Primary Care Provider (PCP)												
Barschow-Marton Patricia Lynn	Practitioner - Non-Primary Care Provider (PCP)												
Brower Gena R	Practitioner - Non-Primary Care Provider (PCP)												
Shalhoub Catharine Cecilia	Practitioner - Non-Primary Care Provider (PCP)												
Kouloumbinis Panagiotis N	Practitioner - Non-Primary Care Provider (PCP)												
Boey Gwendolyn L	Practitioner - Non-Primary Care Provider (PCP)												
Lee Vivian B	Practitioner - Non-Primary Care Provider (PCP)												
Nordstrom Salina	Practitioner - Non-Primary Care Provider (PCP)												
Osczepinski Joan	Practitioner - Non-Primary Care Provider (PCP)												
Sanchez Samuel	Practitioner - Non-Primary Care Provider (PCP)												
O'Connor Anne Maureen	Practitioner - Non-Primary Care Provider (PCP)												
Tamari Farnaz	Practitioner - Non-Primary Care Provider (PCP)												
Silvestri Jennifer	Practitioner - Non-Primary Care Provider (PCP)												
Bhatia Gulbir	Practitioner - Non-Primary Care Provider (PCP)												
Froehle Melissa	Practitioner - Non-Primary Care Provider (PCP)												
Mcgrath Elizabeth C	Practitioner - Non-Primary Care Provider (PCP)												
Nanda Nandita	Practitioner - Non-Primary Care Provider (PCP)												
Nassar Michel	Practitioner - Non-Primary Care Provider (PCP)												
Isaacson Jennifer	Practitioner - Non-Primary Care Provider (PCP)												
Berzon Baruch Mishael	Practitioner - Non-Primary Care Provider (PCP)												
Agoha Maureen Chukwumuanya	Practitioner - Non-Primary Care Provider (PCP)												
Eryn Mary Payne	Practitioner - Non-Primary Care Provider (PCP)												
Gray Wendy Jo	Practitioner - Non-Primary Care Provider (PCP)												
Akbas Gulsum Eda	Practitioner - Non-Primary Care Provider (PCP)												
Candela Jennifer	Practitioner - Non-Primary Care Provider (PCP)												
Lattimer Rosemary	Practitioner - Non-Primary Care Provider (PCP)												
Muccio Dorothy	Practitioner - Non-Primary Care Provider (PCP)												
Jacobs Laura A	Practitioner - Non-Primary Care Provider (PCP)												
Fentress Kathleen M	Practitioner - Non-Primary Care Provider (PCP)												
Leinung Kristen Marie	Practitioner - Non-Primary Care Provider (PCP)												
Afonso Linda	Practitioner - Non-Primary Care Provider (PCP)												
Berger Ari	Practitioner - Non-Primary Care Provider (PCP)												
D'Agostino Rhonda Lynn	Practitioner - Non-Primary Care Provider (PCP)												
Schiopu Mihaela	Practitioner - Non-Primary Care Provider (PCP)												
Oraedu Chinyelu Enuma	Practitioner - Non-Primary Care Provider (PCP)												
Naclerio Michele	Practitioner - Non-Primary Care Provider (PCP)												



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Marwil Zachary	Practitioner - Non-Primary Care Provider (PCP)												
Sekhri Nitin Kumar	Practitioner - Non-Primary Care Provider (PCP)												
Wilson Hugh Mccoll	Practitioner - Non-Primary Care Provider (PCP)												
Guo Min	Practitioner - Non-Primary Care Provider (PCP)												
Mamdani Sohail	Practitioner - Non-Primary Care Provider (PCP)												
Sarwar Uzma	Practitioner - Non-Primary Care Provider (PCP)												
Harris Kelly	Practitioner - Non-Primary Care Provider (PCP)												
Bobroff Miriam	Practitioner - Non-Primary Care Provider (PCP)												
Valdovinos Patricia	Practitioner - Non-Primary Care Provider (PCP)												
Yu Man	Practitioner - Non-Primary Care Provider (PCP)												
Desai Shilpa R	Practitioner - Non-Primary Care Provider (PCP)												
Caamano Leo	Practitioner - Non-Primary Care Provider (PCP)												
Arraiano Nicole	Practitioner - Non-Primary Care Provider (PCP)												
Uribe Wanda	Practitioner - Non-Primary Care Provider (PCP)												
Chartier Brian David	Practitioner - Non-Primary Care Provider (PCP)												
Mora Paola	Practitioner - Non-Primary Care Provider (PCP)												
Morales Lauren	Practitioner - Non-Primary Care Provider (PCP)												
Yates Patricia K	Practitioner - Non-Primary Care Provider (PCP)												
Garrigan Kathleen M	Practitioner - Non-Primary Care Provider (PCP)												
Zinns Rachel	Practitioner - Non-Primary Care Provider (PCP)												
Hosseini Tabriziani	Practitioner - Non-Primary Care Provider (PCP)												
Mcfarlane Wendy A	Practitioner - Non-Primary Care Provider (PCP)												
Batista Marilyn	Practitioner - Non-Primary Care Provider (PCP)												
Schmeelk Kristen	Practitioner - Non-Primary Care Provider (PCP)												
Miller Caitlin	Practitioner - Non-Primary Care Provider (PCP)												
Dos Santos Jeanne	Practitioner - Non-Primary Care Provider (PCP)												
Panza Julio	Practitioner - Non-Primary Care Provider (PCP)												
Rafferty Eileen Noellen	Practitioner - Non-Primary Care Provider (PCP)												
Jackson Arnice	Practitioner - Non-Primary Care Provider (PCP)	✓				✓							
Butterick Susan	Practitioner - Non-Primary Care Provider (PCP)	✓				✓							
Gunopawiro Jo Anne	Practitioner - Non-Primary Care Provider (PCP)												
Mcgeough Christina Ann	Practitioner - Non-Primary Care Provider (PCP)												
Keller Eric P	Practitioner - Non-Primary Care Provider (PCP)												
Brackis-Cott Elizabeth	Practitioner - Non-Primary Care Provider (PCP)												
Klein Leah Ann	Practitioner - Non-Primary Care Provider (PCP)												
Brooke Dunne Johnson	Practitioner - Non-Primary Care Provider (PCP)												



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Davis Alecia A Np	Practitioner - Non-Primary Care Provider (PCP)												
Chapple Beverlyn	Practitioner - Non-Primary Care Provider (PCP)	✓				✓							
George Elizabeth S	Practitioner - Non-Primary Care Provider (PCP)												
Levin-Canger Olga	Practitioner - Non-Primary Care Provider (PCP)	✓				✓							
Carey Erin Emilia	Practitioner - Non-Primary Care Provider (PCP)												
Arnison Leslie	Practitioner - Non-Primary Care Provider (PCP)												
Yazdan Ari	Practitioner - Non-Primary Care Provider (PCP)												
David-West Gizelka A	Practitioner - Non-Primary Care Provider (PCP)												
Hinojosa Lizette	Practitioner - Non-Primary Care Provider (PCP)												
Lemke Elizabeth L	Practitioner - Non-Primary Care Provider (PCP)	✓											
Kiley Michael G	Practitioner - Non-Primary Care Provider (PCP)												
Joseph Eunide	Practitioner - Non-Primary Care Provider (PCP)												
Wolfe Brittney M	Practitioner - Non-Primary Care Provider (PCP)												
Long Michele	Practitioner - Non-Primary Care Provider (PCP)												
Mills Karen	Practitioner - Non-Primary Care Provider (PCP)												
Gayton-Kress Gidget	Practitioner - Non-Primary Care Provider (PCP)												
Tewari Deepali	Practitioner - Non-Primary Care Provider (PCP)												
Debelenko Larisa	Practitioner - Non-Primary Care Provider (PCP)												
Betancourt-Ramirez Alejandro	Practitioner - Non-Primary Care Provider (PCP)												
Crapanzano Sandra	Practitioner - Non-Primary Care Provider (PCP)												
Pierog Anne	Practitioner - Non-Primary Care Provider (PCP)												
Schiffer Roberta	Practitioner - Non-Primary Care Provider (PCP)												
Castanaro John	Practitioner - Non-Primary Care Provider (PCP)												
Swiderski Andrew Christopher	Practitioner - Non-Primary Care Provider (PCP)												
Perez Haggan Francesca	Practitioner - Non-Primary Care Provider (PCP)												
Fuisz Anthon Richard	Practitioner - Non-Primary Care Provider (PCP)												
Aliaga Leticia	Practitioner - Non-Primary Care Provider (PCP)												
Lee Alan W	Practitioner - Non-Primary Care Provider (PCP)												
Meyerhoff Daniel	Practitioner - Non-Primary Care Provider (PCP)												
Khandaker Sadia	Practitioner - Non-Primary Care Provider (PCP)												
Karlin Eric M	Practitioner - Non-Primary Care Provider (PCP)												
Fogwell Leigh	Practitioner - Non-Primary Care Provider (PCP)												
Suarez Froilan	Practitioner - Non-Primary Care Provider (PCP)												
Yoxthimer Amy	Practitioner - Non-Primary Care Provider (PCP)												
Lipat Portia	Practitioner - Non-Primary Care Provider (PCP)												
Lee Meeran K	Practitioner - Non-Primary Care Provider (PCP)												



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Subhani Miral Afshan	Practitioner - Non-Primary Care Provider (PCP)												
Karlin Todd Evan	Practitioner - Non-Primary Care Provider (PCP)												
Baker Shane	Practitioner - Non-Primary Care Provider (PCP)												
Joseph Merin S	Practitioner - Non-Primary Care Provider (PCP)												
Schoenfeld Melissa Np	Practitioner - Non-Primary Care Provider (PCP)												
Wright Megan M	Practitioner - Non-Primary Care Provider (PCP)												
Winarsky Amy	Practitioner - Non-Primary Care Provider (PCP)												
Davidson Debra	Practitioner - Non-Primary Care Provider (PCP)												
Ashburn, Jr. John	Practitioner - Non-Primary Care Provider (PCP)												
Linares Jensy	Practitioner - Non-Primary Care Provider (PCP)												
Trujillo Vanessa	Practitioner - Non-Primary Care Provider (PCP)												
Le Moal Janet	Practitioner - Non-Primary Care Provider (PCP)												
Marchwinski Jason	Practitioner - Non-Primary Care Provider (PCP)												
Futransky Laura	Practitioner - Non-Primary Care Provider (PCP)												
Ostrow Allison	Practitioner - Non-Primary Care Provider (PCP)												
Bhana Suleman	Practitioner - Non-Primary Care Provider (PCP)												
Miller Rachel Josephine	Practitioner - Non-Primary Care Provider (PCP)												
Chen David	Practitioner - Non-Primary Care Provider (PCP)												
Krishna Murali G	Practitioner - Non-Primary Care Provider (PCP)												
Chanin Elizabe	Practitioner - Non-Primary Care Provider (PCP)												
Jacobson Jason	Practitioner - Non-Primary Care Provider (PCP)												
Abulfaraj Moaz	Practitioner - Non-Primary Care Provider (PCP)												
Gluzman Nelli	Practitioner - Non-Primary Care Provider (PCP)												
Forsea Monique	Practitioner - Non-Primary Care Provider (PCP)												
Shehu Merita	Practitioner - Non-Primary Care Provider (PCP)												
Hazeghi Javad	Practitioner - Non-Primary Care Provider (PCP)												
Gill Gurpreet	Practitioner - Non-Primary Care Provider (PCP)												
Jaiswal Atish	Practitioner - Non-Primary Care Provider (PCP)												
Kirchhoff Carl	Practitioner - Non-Primary Care Provider (PCP)												
Mcnamee Jr Thomas	Practitioner - Non-Primary Care Provider (PCP)												
Gore Stephanie	Practitioner - Non-Primary Care Provider (PCP)												
Heins Becky Ann	Practitioner - Non-Primary Care Provider (PCP)												
Xie Minhui	Practitioner - Non-Primary Care Provider (PCP)												
Aggarwal Chhaya	Practitioner - Non-Primary Care Provider (PCP)												
Prabhakaran Kartik	Practitioner - Non-Primary Care Provider (PCP)												
Coward Christine	Practitioner - Non-Primary Care Provider (PCP)												



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Phyu Sabai	Practitioner - Non-Primary Care Provider (PCP)												
Da Silva Yong	Practitioner - Non-Primary Care Provider (PCP)												
Pereira Tanya	Practitioner - Non-Primary Care Provider (PCP)												
Khanna Ila	Practitioner - Non-Primary Care Provider (PCP)												
Philps Janet	Practitioner - Non-Primary Care Provider (PCP)												
Adem Patricia	Practitioner - Non-Primary Care Provider (PCP)												
Arenstein Toni I	Practitioner - Non-Primary Care Provider (PCP)												
Perls Jeffrey	Practitioner - Non-Primary Care Provider (PCP)												
Owens Jr Wiley	Practitioner - Non-Primary Care Provider (PCP)												
Davis Norma V	Practitioner - Non-Primary Care Provider (PCP)												
Ferrara Melissa A	Practitioner - Non-Primary Care Provider (PCP)	✓				✓							
Guerrero Jihan Mogol	Practitioner - Non-Primary Care Provider (PCP)												
Econopouly Daria	Practitioner - Non-Primary Care Provider (PCP)												
Pechter Patricia M	Practitioner - Non-Primary Care Provider (PCP)												
Trubisz Kristen	Practitioner - Non-Primary Care Provider (PCP)												
Littman Stephen Ira	Practitioner - Non-Primary Care Provider (PCP)												
Glas Kristen	Practitioner - Non-Primary Care Provider (PCP)												
Carballeira Catherine	Practitioner - Non-Primary Care Provider (PCP)												
Baldwin Rosalie	Practitioner - Non-Primary Care Provider (PCP)												
Cardamona Margaret	Practitioner - Non-Primary Care Provider (PCP)												
Regan John	Practitioner - Non-Primary Care Provider (PCP)	✓											
Kaul Anita	Practitioner - Non-Primary Care Provider (PCP)												
Gopal Sajeew	Practitioner - Non-Primary Care Provider (PCP)	✓											
Ludovic Jesuta	Practitioner - Non-Primary Care Provider (PCP)												
Carter Ryalynn	Practitioner - Non-Primary Care Provider (PCP)												
Moore Ellen Haleo	Practitioner - Non-Primary Care Provider (PCP)												
Greenberg William M	Practitioner - Non-Primary Care Provider (PCP)												
Rose Gabriel	Practitioner - Non-Primary Care Provider (PCP)												
Ryan Maryann	Practitioner - Non-Primary Care Provider (PCP)												
Saribekyan Arpine	Practitioner - Non-Primary Care Provider (PCP)												
Kone Odiya Camara	Practitioner - Non-Primary Care Provider (PCP)												
Pagliarulo Sarah	Practitioner - Non-Primary Care Provider (PCP)	✓				✓							
Srivastava Priyasha	Practitioner - Non-Primary Care Provider (PCP)												
Mercader Carolina	Practitioner - Non-Primary Care Provider (PCP)												
Mathew Alphonsa J	Practitioner - Non-Primary Care Provider (PCP)												
Debisceglie John V	Practitioner - Non-Primary Care Provider (PCP)												



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Grijalva Gillian	Practitioner - Non-Primary Care Provider (PCP)												
Cherubini Blanki	Practitioner - Non-Primary Care Provider (PCP)												
Carr Rhonda	Practitioner - Non-Primary Care Provider (PCP)												
Whittick Wendy	Practitioner - Non-Primary Care Provider (PCP)												
Katz Ira Andrew Md	Practitioner - Non-Primary Care Provider (PCP)												
Dushaj Kola	Practitioner - Non-Primary Care Provider (PCP)												
Luna Jennie	Practitioner - Non-Primary Care Provider (PCP)												
Ucci Stacy J	Practitioner - Non-Primary Care Provider (PCP)	✓											
Kubart Nicole Rose	Practitioner - Non-Primary Care Provider (PCP)												
Hadi Ahmed Suhail	Practitioner - Non-Primary Care Provider (PCP)												
Harrison Kristin A	Practitioner - Non-Primary Care Provider (PCP)												
Tracy Kari Anne	Practitioner - Non-Primary Care Provider (PCP)												
Harcztark Harry J	Practitioner - Non-Primary Care Provider (PCP)												
Aaron Andrea M	Practitioner - Non-Primary Care Provider (PCP)												
Davis Brittany N	Practitioner - Non-Primary Care Provider (PCP)												
Gajadhar Nicole	Practitioner - Non-Primary Care Provider (PCP)												
Corinaldi Chalene A	Practitioner - Non-Primary Care Provider (PCP)												
Carco Melissa Rae	Practitioner - Non-Primary Care Provider (PCP)												
Blitz Brian Keith	Practitioner - Non-Primary Care Provider (PCP)												
Diaram Deepa N	Practitioner - Non-Primary Care Provider (PCP)												
Kim Su Haeng	Practitioner - Non-Primary Care Provider (PCP)												
Worth Sophia	Practitioner - Non-Primary Care Provider (PCP)												
Alter Lauren B	Practitioner - Non-Primary Care Provider (PCP)												
Murphy Charlotte	Practitioner - Non-Primary Care Provider (PCP)	✓											
Orlofsky Michelle	Practitioner - Non-Primary Care Provider (PCP)												
Kumaraguruparan Meenatchi	Practitioner - Non-Primary Care Provider (PCP)	✓											
West Fay	Practitioner - Non-Primary Care Provider (PCP)												
Vais Shandel	Practitioner - Non-Primary Care Provider (PCP)												
Mozes Sara	Practitioner - Non-Primary Care Provider (PCP)												
Adigun Stephanie	Practitioner - Non-Primary Care Provider (PCP)												
Vazquez-Bryan Jennifer K	Practitioner - Non-Primary Care Provider (PCP)												
Hammonds Roy Gene	Practitioner - Non-Primary Care Provider (PCP)												
Shrivastava Sneha	Practitioner - Non-Primary Care Provider (PCP)												
Rappaport Marc Gerald	Practitioner - Non-Primary Care Provider (PCP)												
Green Jonathan Philip	Practitioner - Non-Primary Care Provider (PCP)												
Boss David Michael	Practitioner - Non-Primary Care Provider (PCP)												



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Ciabattari Jaimie	Practitioner - Non-Primary Care Provider (PCP)											
Chaterji Ranjana	Practitioner - Non-Primary Care Provider (PCP)											
Minnock Colleen	Practitioner - Non-Primary Care Provider (PCP)											
Villavicencio Rosa	Practitioner - Non-Primary Care Provider (PCP)											
Chaudry Samia Riaz	Practitioner - Non-Primary Care Provider (PCP)											
Xu Ruimin	Practitioner - Non-Primary Care Provider (PCP)											
Ganeshan Deepa	Practitioner - Non-Primary Care Provider (PCP)											
Jean-Pierre Gannel	Practitioner - Non-Primary Care Provider (PCP)											
Segreti Mary T	Practitioner - Non-Primary Care Provider (PCP)											
Charles Harold	Practitioner - Non-Primary Care Provider (PCP)											
Nicholson Erica J	Practitioner - Non-Primary Care Provider (PCP)											
Dubis Elina Beleno Hamilton	Practitioner - Non-Primary Care Provider (PCP)											
Tuchman Jack	Practitioner - Non-Primary Care Provider (PCP)	✓										
David Nathaniel Smith	Practitioner - Non-Primary Care Provider (PCP)											
Schmidt Eileen	Practitioner - Non-Primary Care Provider (PCP)											
Selvaraj Dhana Rekha	Practitioner - Non-Primary Care Provider (PCP)											
Silvestri Erica	Practitioner - Non-Primary Care Provider (PCP)	✓				✓						
Ogumbo Douglas Odhiambo	Practitioner - Non-Primary Care Provider (PCP)											
Blanco Lourdes	Practitioner - Non-Primary Care Provider (PCP)											
Finnegan Claudia A	Practitioner - Non-Primary Care Provider (PCP)											
Riley Samantha M	Practitioner - Non-Primary Care Provider (PCP)											
Johnson Nathan Carl	Practitioner - Non-Primary Care Provider (PCP)											
Sauveur Esther	Practitioner - Non-Primary Care Provider (PCP)											
Lombardo Melissa Leigh	Practitioner - Non-Primary Care Provider (PCP)											
Cassagnol Trucia	Practitioner - Non-Primary Care Provider (PCP)											
Lyon Lora	Practitioner - Non-Primary Care Provider (PCP)											
Yang Ying	Practitioner - Non-Primary Care Provider (PCP)											
Patel Rakesh H	Practitioner - Non-Primary Care Provider (PCP)											
Asovski Gella	Practitioner - Non-Primary Care Provider (PCP)											
Dellagreca Patricia A	Practitioner - Non-Primary Care Provider (PCP)											
Shah Shital P	Practitioner - Non-Primary Care Provider (PCP)											
Pampana Vijay Shanker	Practitioner - Non-Primary Care Provider (PCP)											
Rizzo Renee	Practitioner - Non-Primary Care Provider (PCP)											
Fontaine Michelle	Practitioner - Non-Primary Care Provider (PCP)											
Lindsay Rose	Practitioner - Non-Primary Care Provider (PCP)											
Lovig Leif	Practitioner - Non-Primary Care Provider (PCP)											



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Petitme Marie	Practitioner - Non-Primary Care Provider (PCP)												
Minzer Naftali	Practitioner - Non-Primary Care Provider (PCP)												
Lynch Barbara Joy	Practitioner - Non-Primary Care Provider (PCP)												
Ribeiro Maureen M	Practitioner - Non-Primary Care Provider (PCP)												
Eyvazkhany Rokhsareh	Practitioner - Non-Primary Care Provider (PCP)												
Lanza Jesus Cristo	Practitioner - Non-Primary Care Provider (PCP)												
Samander Jacob A	Practitioner - Non-Primary Care Provider (PCP)												
Manheimer Eric	Practitioner - Non-Primary Care Provider (PCP)												
Peng Xiangmin	Practitioner - Non-Primary Care Provider (PCP)												
Sanchez Nicole	Practitioner - Non-Primary Care Provider (PCP)												
Anthony Canonico	Practitioner - Non-Primary Care Provider (PCP)												
Natalie Diaz-Ludewig	Practitioner - Non-Primary Care Provider (PCP)												
Pesyl Berman	Practitioner - Non-Primary Care Provider (PCP)												
Ulrick Vieux	Practitioner - Non-Primary Care Provider (PCP)												
Emily Barrett	Practitioner - Non-Primary Care Provider (PCP)												
Jacqueline Gallo	Practitioner - Non-Primary Care Provider (PCP)												
Escano Richard Vitales	Practitioner - Non-Primary Care Provider (PCP)												
Robinson Kimberly	Practitioner - Non-Primary Care Provider (PCP)												
Gilani Aamir Masood	Practitioner - Non-Primary Care Provider (PCP)												
Schecter , Chana	Practitioner - Non-Primary Care Provider (PCP)												
Alexander Fleischer	Practitioner - Non-Primary Care Provider (PCP)												
Olmoz Alicia G	Practitioner - Non-Primary Care Provider (PCP)												
Martyn Melissa	Practitioner - Non-Primary Care Provider (PCP)												
Cartano Oliver Md	Practitioner - Non-Primary Care Provider (PCP)												
D'Angelo John K Md	Practitioner - Non-Primary Care Provider (PCP)												
Karen Whitton, Lcsw-R	Practitioner - Non-Primary Care Provider (PCP)												
Balkir Levent	Practitioner - Non-Primary Care Provider (PCP)												
Susan Haight, Rn	Practitioner - Non-Primary Care Provider (PCP)												
Angiello Joanne Dr.	Practitioner - Non-Primary Care Provider (PCP)												
Christov Marta	Practitioner - Non-Primary Care Provider (PCP)												
Balsells Herberth Jonathan	Practitioner - Non-Primary Care Provider (PCP)												
Botti Erin	Practitioner - Non-Primary Care Provider (PCP)												
Erik Lantier	Practitioner - Non-Primary Care Provider (PCP)												
Diehl , Jennifer	Practitioner - Non-Primary Care Provider (PCP)												
Chava Abramovitz	Practitioner - Non-Primary Care Provider (PCP)												
Mary St. Martin, Dpt	Practitioner - Non-Primary Care Provider (PCP)												



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Majewski Maegan Elizabeth	Practitioner - Non-Primary Care Provider (PCP)												
Certo Linda	Practitioner - Non-Primary Care Provider (PCP)												
Okoniewski Deborah A	Practitioner - Non-Primary Care Provider (PCP)												
Paula Nicoleau Pierre-Louise-Registered Pt	Practitioner - Non-Primary Care Provider (PCP)												
Fulton Joseph	Practitioner - Non-Primary Care Provider (PCP)												
Malhotra Sandeep Md	Practitioner - Non-Primary Care Provider (PCP)												
Fleischner Charles A	Practitioner - Non-Primary Care Provider (PCP)												
Justin Spiro	Practitioner - Non-Primary Care Provider (PCP)												
Urias Lilia	Practitioner - Non-Primary Care Provider (PCP)												
Isenstein Batel Heather	Practitioner - Non-Primary Care Provider (PCP)												
Alper, Naomi	Practitioner - Non-Primary Care Provider (PCP)												
Lambson Janna R	Practitioner - Non-Primary Care Provider (PCP)												
Barber, Shoshana	Practitioner - Non-Primary Care Provider (PCP)												
Kolakowski Amy	Practitioner - Non-Primary Care Provider (PCP)												
Ann Kalkhuis	Practitioner - Non-Primary Care Provider (PCP)												
11572campanaro David	Practitioner - Non-Primary Care Provider (PCP)												
Clement Claire	Practitioner - Non-Primary Care Provider (PCP)												
Barasch Samuel Peleg	Practitioner - Non-Primary Care Provider (PCP)												
Pointer Alicia	Practitioner - Non-Primary Care Provider (PCP)												
Naomi Cohn	Practitioner - Non-Primary Care Provider (PCP)												
Caban Rebeca	Practitioner - Non-Primary Care Provider (PCP)												
Klein Sonya	Practitioner - Non-Primary Care Provider (PCP)												
Carol Philhower, Lmhc	Practitioner - Non-Primary Care Provider (PCP)												
Reed Stephanie Lynne	Practitioner - Non-Primary Care Provider (PCP)												
Isaac George Md	Practitioner - Non-Primary Care Provider (PCP)												
Darlene Smieszek	Practitioner - Non-Primary Care Provider (PCP)												
Grove-Sobol Jennifer Mrs.	Practitioner - Non-Primary Care Provider (PCP)												
Brenda Delmonte	Practitioner - Non-Primary Care Provider (PCP)												
Vicente Niah	Practitioner - Non-Primary Care Provider (PCP)												
Hammar Kirsten Helene	Practitioner - Non-Primary Care Provider (PCP)												
Seguinot Elizabeth Ms.	Practitioner - Non-Primary Care Provider (PCP)												
Rachel Hill	Practitioner - Non-Primary Care Provider (PCP)												
Woods Kathleen Ms.	Practitioner - Non-Primary Care Provider (PCP)												
Donaldson Robert D	Practitioner - Non-Primary Care Provider (PCP)												
Deborah Strock	Practitioner - Non-Primary Care Provider (PCP)												
Schehr, Jaime, Rd	Practitioner - Non-Primary Care Provider (PCP)												



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Flower Allyson Marie	Practitioner - Non-Primary Care Provider (PCP)											
Carolyn Croce-Mirque	Practitioner - Non-Primary Care Provider (PCP)											
Josephs Mitchell Aaron Md	Practitioner - Non-Primary Care Provider (PCP)											
Anne E Rosenberg	Practitioner - Non-Primary Care Provider (PCP)											
Bilyeu Lisa	Practitioner - Non-Primary Care Provider (PCP)											
Lankford Dawud Omar	Practitioner - Non-Primary Care Provider (PCP)											
Brooks-Blyden, Donna	Practitioner - Non-Primary Care Provider (PCP)											
Megan York	Practitioner - Non-Primary Care Provider (PCP)											
Guttenberg Michael Gary Md	Practitioner - Non-Primary Care Provider (PCP)											
Mainetti Linda	Practitioner - Non-Primary Care Provider (PCP)											
Garcia Laura Ann	Practitioner - Non-Primary Care Provider (PCP)											
Elizondo Carmen E	Practitioner - Non-Primary Care Provider (PCP)											
Winters Brooke	Practitioner - Non-Primary Care Provider (PCP)											
Veronica Hopkins	Practitioner - Non-Primary Care Provider (PCP)											
Campbell Gretchen	Practitioner - Non-Primary Care Provider (PCP)											
Miller Javonie	Practitioner - Non-Primary Care Provider (PCP)											
Meiman Jessica	Practitioner - Non-Primary Care Provider (PCP)											
Messer Alexander Mr.	Practitioner - Non-Primary Care Provider (PCP)											
Kaufmann Walter Ernst Md	Practitioner - Non-Primary Care Provider (PCP)											
Meier Suzanne Kathleen	Practitioner - Non-Primary Care Provider (PCP)											
Chukwuocha Benjamin	Practitioner - Non-Primary Care Provider (PCP)											
Cooper, Susan	Practitioner - Non-Primary Care Provider (PCP)											
Vazquez Claudio Manuel Md	Practitioner - Non-Primary Care Provider (PCP)											
Amy Brown	Practitioner - Non-Primary Care Provider (PCP)											
Margaret O'Connell-Duffy	Practitioner - Non-Primary Care Provider (PCP)											
Kimberly Andrews	Practitioner - Non-Primary Care Provider (PCP)											
Steve Banbury	Practitioner - Non-Primary Care Provider (PCP)											
Williams Tracy	Practitioner - Non-Primary Care Provider (PCP)											
Amores Edward Daniel Md	Practitioner - Non-Primary Care Provider (PCP)											
Reade Kim	Practitioner - Non-Primary Care Provider (PCP)											
Gerow , Cheryl	Practitioner - Non-Primary Care Provider (PCP)											
Hirshson Chari Ilana	Practitioner - Non-Primary Care Provider (PCP)											
Barone Ingrid M	Practitioner - Non-Primary Care Provider (PCP)											
Dacia Mcbean	Practitioner - Non-Primary Care Provider (PCP)											
Rachel Michaels	Practitioner - Non-Primary Care Provider (PCP)											
Knapp Michelle Marie	Practitioner - Non-Primary Care Provider (PCP)											



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Bruno John	Practitioner - Non-Primary Care Provider (PCP)												
Karia Jamie	Practitioner - Non-Primary Care Provider (PCP)												
Williams David C	Practitioner - Non-Primary Care Provider (PCP)												
Yang Byoung Woo	Practitioner - Non-Primary Care Provider (PCP)												
Quirk-Hall Denise	Practitioner - Non-Primary Care Provider (PCP)												
Millard Nathan E	Practitioner - Non-Primary Care Provider (PCP)												
Patel Neal	Practitioner - Non-Primary Care Provider (PCP)												
Joanna Kaminski	Practitioner - Non-Primary Care Provider (PCP)												
Dr. John Rimmer Do	Practitioner - Non-Primary Care Provider (PCP)												
Obeng Jacklyn	Practitioner - Non-Primary Care Provider (PCP)												
Mary Anderson	Practitioner - Non-Primary Care Provider (PCP)												
Lidagoster Lidia Md	Practitioner - Non-Primary Care Provider (PCP)												
Kevii , Zhaniizha	Practitioner - Non-Primary Care Provider (PCP)												
Salimbene, Jennifer	Practitioner - Non-Primary Care Provider (PCP)												
King Mary Ellen Do	Practitioner - Non-Primary Care Provider (PCP)												
Abfier Jason Keith	Practitioner - Non-Primary Care Provider (PCP)												
Kaplan Paul	Practitioner - Non-Primary Care Provider (PCP)												
Baronian Danielle Marie	Practitioner - Non-Primary Care Provider (PCP)												
Lisa Hess	Practitioner - Non-Primary Care Provider (PCP)												
Eugene Van Burch	Practitioner - Non-Primary Care Provider (PCP)												
Apenteng Yaw Adu Md	Practitioner - Non-Primary Care Provider (PCP)												
Bair Brooke Nicole	Practitioner - Non-Primary Care Provider (PCP)												
Elizabeth Glauber	Practitioner - Non-Primary Care Provider (PCP)												
Tia Dole	Practitioner - Non-Primary Care Provider (PCP)												
Wilson Karen A M	Practitioner - Non-Primary Care Provider (PCP)												
Christina Wright	Practitioner - Non-Primary Care Provider (PCP)												
Davidoff Jeffrey	Practitioner - Non-Primary Care Provider (PCP)												
Taveras Sandra	Practitioner - Non-Primary Care Provider (PCP)												
Lawrence Anna	Practitioner - Non-Primary Care Provider (PCP)												
Congdon Lorraine M	Practitioner - Non-Primary Care Provider (PCP)												
Lloyd Ashley Ms.	Practitioner - Non-Primary Care Provider (PCP)												
Persad-Sikula Jennifer	Practitioner - Non-Primary Care Provider (PCP)												
Susan Furman	Practitioner - Non-Primary Care Provider (PCP)	☑											
Praino Joseph	Practitioner - Non-Primary Care Provider (PCP)												
Infantino Kathryn L	Practitioner - Non-Primary Care Provider (PCP)												
Seliquini, Marian	Practitioner - Non-Primary Care Provider (PCP)												



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Maureen O'Farrell	Practitioner - Non-Primary Care Provider (PCP)												
Freeman Sarah Elizabeth	Practitioner - Non-Primary Care Provider (PCP)												
Bart Worden	Practitioner - Non-Primary Care Provider (PCP)												
John Stern	Practitioner - Non-Primary Care Provider (PCP)												
Andrea Sue Hausch, Dpt	Practitioner - Non-Primary Care Provider (PCP)												
Kukulka Crystal Md	Practitioner - Non-Primary Care Provider (PCP)												
Brennan, Monica	Practitioner - Non-Primary Care Provider (PCP)												
Camille Banks-Lee	Practitioner - Non-Primary Care Provider (PCP)												
Robbie Martin	Practitioner - Non-Primary Care Provider (PCP)												
Amy Santos	Practitioner - Non-Primary Care Provider (PCP)												
Gay Kuehnel-Hisatake	Practitioner - Non-Primary Care Provider (PCP)												
Moran Una	Practitioner - Non-Primary Care Provider (PCP)												
Hemmerdinger Steven Arthur Md	Practitioner - Non-Primary Care Provider (PCP)												
Dijana Perlleshi	Practitioner - Non-Primary Care Provider (PCP)												
Demboski David P Rpa	Practitioner - Non-Primary Care Provider (PCP)												
Berson Gary Wayne Dds	Practitioner - Non-Primary Care Provider (PCP)												
Bochnovich Elaine	Practitioner - Non-Primary Care Provider (PCP)												
Chandra Sushil Md	Practitioner - Non-Primary Care Provider (PCP)												
Pak Sang-Woo	Practitioner - Non-Primary Care Provider (PCP)												
Mccrory Lauren	Practitioner - Non-Primary Care Provider (PCP)												
Michael Miano, Lmhc	Practitioner - Non-Primary Care Provider (PCP)												
Tuber Patricia	Practitioner - Non-Primary Care Provider (PCP)												
Taniesha Lewis	Practitioner - Non-Primary Care Provider (PCP)												
Mcmahon April	Practitioner - Non-Primary Care Provider (PCP)												
Beach, Grace	Practitioner - Non-Primary Care Provider (PCP)												
Mitchell Margaret	Practitioner - Non-Primary Care Provider (PCP)												
Fabisevich Mariya Leonidovna	Practitioner - Non-Primary Care Provider (PCP)												
Breese Heather	Practitioner - Non-Primary Care Provider (PCP)												
Elyse Gibberman	Practitioner - Non-Primary Care Provider (PCP)												
Simpson Kaitlyn	Practitioner - Non-Primary Care Provider (PCP)												
Joan Warren	Practitioner - Non-Primary Care Provider (PCP)												
Wall Tenise	Practitioner - Non-Primary Care Provider (PCP)												
Patricia Taylor	Practitioner - Non-Primary Care Provider (PCP)												
Nissirios Themistoklis Md	Practitioner - Non-Primary Care Provider (PCP)												
Robert Khalil	Practitioner - Non-Primary Care Provider (PCP)												
Hungria, Mildred, Lmsw	Practitioner - Non-Primary Care Provider (PCP)												



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Pacos Mary	Practitioner - Non-Primary Care Provider (PCP)												
Reta Buchanan	Practitioner - Non-Primary Care Provider (PCP)												
Sabo Stephen Russell Md	Practitioner - Non-Primary Care Provider (PCP)												
Koenig Karleen Rpa	Practitioner - Non-Primary Care Provider (PCP)												
Heather A Bergen	Practitioner - Non-Primary Care Provider (PCP)												
Druke Melissa Np	Practitioner - Non-Primary Care Provider (PCP)												
Rafael Escalera	Practitioner - Non-Primary Care Provider (PCP)												
Ponticiello Joseph Nicholas Md	Practitioner - Non-Primary Care Provider (PCP)												
Rondon Betty	Practitioner - Non-Primary Care Provider (PCP)												
Bafuma Patrick J Rpa	Practitioner - Non-Primary Care Provider (PCP)												
Thompson Laura Ann	Practitioner - Non-Primary Care Provider (PCP)												
Petkanas Pamela	Practitioner - Non-Primary Care Provider (PCP)												
Miriam Schoenwald	Practitioner - Non-Primary Care Provider (PCP)												
Lynn Picard	Practitioner - Non-Primary Care Provider (PCP)												
Robinson Robyn Cecelia	Practitioner - Non-Primary Care Provider (PCP)												
Kang Harriet Md	Practitioner - Non-Primary Care Provider (PCP)												
O'Keeffe Margaret Kathleen	Practitioner - Non-Primary Care Provider (PCP)												
Alammari, Barbara, Lcsw	Practitioner - Non-Primary Care Provider (PCP)												
Thomas Debra Ms.	Practitioner - Non-Primary Care Provider (PCP)												
Joan Grady-M.A. Speech-Language	Practitioner - Non-Primary Care Provider (PCP)												
Rudy Katie Lynn	Practitioner - Non-Primary Care Provider (PCP)												
Hudson Valley Mental Health, Inc.	Practitioner - Non-Primary Care Provider (PCP)												
Gladitsch Mary Elizabeth	Practitioner - Non-Primary Care Provider (PCP)												
Tarangelo Anne Marie Clare	Practitioner - Non-Primary Care Provider (PCP)												
Hochfelder Jillian	Practitioner - Non-Primary Care Provider (PCP)												
Montondo Melinda	Practitioner - Non-Primary Care Provider (PCP)												
Chincuanco Ezekeil Ms.	Practitioner - Non-Primary Care Provider (PCP)												
Weiner Nancy	Practitioner - Non-Primary Care Provider (PCP)												
Kayla Cypher	Practitioner - Non-Primary Care Provider (PCP)												
Jourdy Deya	Practitioner - Non-Primary Care Provider (PCP)												
Kathryn Bendlin	Practitioner - Non-Primary Care Provider (PCP)												
Kathleen Higgins-M.A. Speech-Language	Practitioner - Non-Primary Care Provider (PCP)												
Fried, Jillian	Practitioner - Non-Primary Care Provider (PCP)												
Jennifer Forster-Green	Practitioner - Non-Primary Care Provider (PCP)												
Dagostino Mark	Practitioner - Non-Primary Care Provider (PCP)												
Kathleen Towey, Ot	Practitioner - Non-Primary Care Provider (PCP)												



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Gumaer Robin J	Practitioner - Non-Primary Care Provider (PCP)												
Pandya Kalpit Nand	Practitioner - Non-Primary Care Provider (PCP)												
Calhoun , Lisa	Practitioner - Non-Primary Care Provider (PCP)												
Persaud Chandrowtie	Practitioner - Non-Primary Care Provider (PCP)												
Izetta Briggs-Bolling	Practitioner - Non-Primary Care Provider (PCP)												
April Harvin	Practitioner - Non-Primary Care Provider (PCP)												
Gifty Agyemang	Practitioner - Non-Primary Care Provider (PCP)												
Petretti Carol Mrs.	Practitioner - Non-Primary Care Provider (PCP)												
Heavey Jennifer	Practitioner - Non-Primary Care Provider (PCP)												
Koim-Walsh, Katherine	Practitioner - Non-Primary Care Provider (PCP)												
Schwartz Alex	Practitioner - Non-Primary Care Provider (PCP)												
Bidadi Behzad	Practitioner - Non-Primary Care Provider (PCP)												
Shukla Prarthana D	Practitioner - Non-Primary Care Provider (PCP)												
Maureen Hyatt	Practitioner - Non-Primary Care Provider (PCP)												
Nichols Oksana	Practitioner - Non-Primary Care Provider (PCP)												
Porter, Natalia, Lmhc	Practitioner - Non-Primary Care Provider (PCP)												
Ramaghan Natasha	Practitioner - Non-Primary Care Provider (PCP)												
Jennifer S Forrest	Practitioner - Non-Primary Care Provider (PCP)												
Donatone Lividini Danielle Miss	Practitioner - Non-Primary Care Provider (PCP)												
Rell-Segreti Helene	Practitioner - Non-Primary Care Provider (PCP)												
Dratte Erica Miss	Practitioner - Non-Primary Care Provider (PCP)												
Araujo Erick Fernando Rpa	Practitioner - Non-Primary Care Provider (PCP)												
Rossillo Patrick Pt	Practitioner - Non-Primary Care Provider (PCP)												
Sliva Renee	Practitioner - Non-Primary Care Provider (PCP)												
Shah Ravi Surendralal	Practitioner - Non-Primary Care Provider (PCP)												
Jason Savoy	Practitioner - Non-Primary Care Provider (PCP)												
Yohance Mendez	Practitioner - Non-Primary Care Provider (PCP)												
Galati Angelyn Mrs.	Practitioner - Non-Primary Care Provider (PCP)												
Bodenstab Meredith Janel	Practitioner - Non-Primary Care Provider (PCP)												
Diane Pedevillano	Practitioner - Non-Primary Care Provider (PCP)												
Heather Redmond	Practitioner - Non-Primary Care Provider (PCP)												
El Zarif Samer	Practitioner - Non-Primary Care Provider (PCP)												
Elly Barhydt	Practitioner - Non-Primary Care Provider (PCP)												
Greene Rebecca	Practitioner - Non-Primary Care Provider (PCP)												
Muller, Jennifer	Practitioner - Non-Primary Care Provider (PCP)												
Rubin, Aimee	Practitioner - Non-Primary Care Provider (PCP)												



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Cieplinski William Md	Practitioner - Non-Primary Care Provider (PCP)												
Dorfman Robert P Md	Practitioner - Non-Primary Care Provider (PCP)												
Georgia Hinchman	Practitioner - Non-Primary Care Provider (PCP)	✓				✓							
Vanessa Bernstein, Lmsw	Practitioner - Non-Primary Care Provider (PCP)												
Lebovits Raphael Eliyahu	Practitioner - Non-Primary Care Provider (PCP)												
Alicia Stalker, Lmsw	Practitioner - Non-Primary Care Provider (PCP)												
Deleon, Madelyn, Msw	Practitioner - Non-Primary Care Provider (PCP)												
Terri Harrison-M.S. Registered Ot	Practitioner - Non-Primary Care Provider (PCP)												
Rivera Olga	Practitioner - Non-Primary Care Provider (PCP)												
Allen Serena Margaret	Practitioner - Non-Primary Care Provider (PCP)												
Pamela Marinelli	Practitioner - Non-Primary Care Provider (PCP)												
Smith Stephen	Practitioner - Non-Primary Care Provider (PCP)												
Cibelli Meghan Ms.	Practitioner - Non-Primary Care Provider (PCP)												
Biagiotti Julie	Practitioner - Non-Primary Care Provider (PCP)												
Dinelle Kim M	Practitioner - Non-Primary Care Provider (PCP)												
Daniel O'Brian	Practitioner - Non-Primary Care Provider (PCP)												
Dresden Debra	Practitioner - Non-Primary Care Provider (PCP)												
Carson Stephen Douglas Rpa	Practitioner - Non-Primary Care Provider (PCP)												
Pamela Mcfall	Practitioner - Non-Primary Care Provider (PCP)												
Colaco Minu Kurian	Practitioner - Non-Primary Care Provider (PCP)												
Hickman, Kathryn	Practitioner - Non-Primary Care Provider (PCP)												
Laina Mason	Practitioner - Non-Primary Care Provider (PCP)												
Staci Davis	Practitioner - Non-Primary Care Provider (PCP)												
Beale Jillian	Practitioner - Non-Primary Care Provider (PCP)												
Gayle Kagren	Practitioner - Non-Primary Care Provider (PCP)												
Erin Shindle	Practitioner - Non-Primary Care Provider (PCP)												
Kogekar Nandini M	Practitioner - Non-Primary Care Provider (PCP)												
Shah Binod P Md	Practitioner - Non-Primary Care Provider (PCP)												
Sherman William Dr.	Practitioner - Non-Primary Care Provider (PCP)												
Goodman Ilyssa A	Practitioner - Non-Primary Care Provider (PCP)												
Marshall Sheldon	Practitioner - Non-Primary Care Provider (PCP)												
Dimun, Amy, Lmhc	Practitioner - Non-Primary Care Provider (PCP)												
Hooghuis Elizabeth Marie	Practitioner - Non-Primary Care Provider (PCP)												
Silver Gila S	Practitioner - Non-Primary Care Provider (PCP)												
Verania Lane	Practitioner - Non-Primary Care Provider (PCP)												
Carissa Majdanski, Pt	Practitioner - Non-Primary Care Provider (PCP)												



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Miriam Gottesfeld	Practitioner - Non-Primary Care Provider (PCP)												
Summer Nixon	Practitioner - Non-Primary Care Provider (PCP)												
Heather Fitzharris	Practitioner - Non-Primary Care Provider (PCP)												
Wasserman Adrienne R	Practitioner - Non-Primary Care Provider (PCP)												
Simpson Chantal Md	Practitioner - Non-Primary Care Provider (PCP)												
Kathleen Sobchack-Heyer	Practitioner - Non-Primary Care Provider (PCP)												
Thompson Michelle	Practitioner - Non-Primary Care Provider (PCP)												
Liben, Rebecca, Lmsw	Practitioner - Non-Primary Care Provider (PCP)												
Hughes Kristin Lynne	Practitioner - Non-Primary Care Provider (PCP)												
Guertin Lina Md	Practitioner - Non-Primary Care Provider (PCP)												
Altieri-Howell Laura	Practitioner - Non-Primary Care Provider (PCP)												
Jenna Marie Marsico	Practitioner - Non-Primary Care Provider (PCP)												
Rebecca Norman	Practitioner - Non-Primary Care Provider (PCP)												
Janzila Monge Lmhc	Practitioner - Non-Primary Care Provider (PCP)												
Kristin Matta, Ot	Practitioner - Non-Primary Care Provider (PCP)												
Turney Sarah	Practitioner - Non-Primary Care Provider (PCP)												
Marsh Jennifer Lynn	Practitioner - Non-Primary Care Provider (PCP)												
Quinn Kerry Eileen Dpm	Practitioner - Non-Primary Care Provider (PCP)												
Blima Edelstein	Practitioner - Non-Primary Care Provider (PCP)												
Johnson Latoya	Practitioner - Non-Primary Care Provider (PCP)												
Carrie-Anne Milham	Practitioner - Non-Primary Care Provider (PCP)												
Bruck Lance R Md	Practitioner - Non-Primary Care Provider (PCP)												
Longe Abiola	Practitioner - Non-Primary Care Provider (PCP)												
Crapella Lise	Practitioner - Non-Primary Care Provider (PCP)												
Parsons Laura Ann	Practitioner - Non-Primary Care Provider (PCP)												
Gersten Daniel	Practitioner - Non-Primary Care Provider (PCP)												
Shum Mili	Practitioner - Non-Primary Care Provider (PCP)												
Keith Michele Villacorta, Pt	Practitioner - Non-Primary Care Provider (PCP)												
Kellogg Hollis Mr.	Practitioner - Non-Primary Care Provider (PCP)												
Ruby Mathew	Practitioner - Non-Primary Care Provider (PCP)												
Cottle Kenneth	Practitioner - Non-Primary Care Provider (PCP)												
Nancy Hall	Practitioner - Non-Primary Care Provider (PCP)												
Freyer Cathleen A Rn	Practitioner - Non-Primary Care Provider (PCP)												
Ali Joseph Tariq	Practitioner - Non-Primary Care Provider (PCP)												
Ireneo Labilles, Pt	Practitioner - Non-Primary Care Provider (PCP)												
Latteri-Palamara Christa	Practitioner - Non-Primary Care Provider (PCP)												



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Simrany Denise	Practitioner - Non-Primary Care Provider (PCP)												
Mungy Maria Christine	Practitioner - Non-Primary Care Provider (PCP)												
Sardar Henry Do	Practitioner - Non-Primary Care Provider (PCP)												
Michael Marchese	Practitioner - Non-Primary Care Provider (PCP)												
Jordan Becky Dunza	Practitioner - Non-Primary Care Provider (PCP)												
Tweedy Molly	Practitioner - Non-Primary Care Provider (PCP)												
Soloveichik Yitzchak Zev	Practitioner - Non-Primary Care Provider (PCP)												
Henry Laura	Practitioner - Non-Primary Care Provider (PCP)												
Tirelli Matthew J	Practitioner - Non-Primary Care Provider (PCP)												
Pinchus Brecher	Practitioner - Non-Primary Care Provider (PCP)												
Kaur Baljeet	Practitioner - Non-Primary Care Provider (PCP)												
Arnold Richard	Practitioner - Non-Primary Care Provider (PCP)												
Starner Julie Kaye	Practitioner - Non-Primary Care Provider (PCP)												
Richard J Smith	Practitioner - Non-Primary Care Provider (PCP)												
Randi Berdon	Practitioner - Non-Primary Care Provider (PCP)												
Ostrander , Shannon	Practitioner - Non-Primary Care Provider (PCP)												
Verni , Karen	Practitioner - Non-Primary Care Provider (PCP)												
Perez Elynor Giannin	Practitioner - Non-Primary Care Provider (PCP)												
Goudreau-Green Nicole Mrs.	Practitioner - Non-Primary Care Provider (PCP)												
Blanchard Raymond Mr.	Practitioner - Non-Primary Care Provider (PCP)												
Rutigliano, Jordana, Lmsw	Practitioner - Non-Primary Care Provider (PCP)												
Patricia Dimatteo-Vandia	Practitioner - Non-Primary Care Provider (PCP)												
Allan Bethany K	Practitioner - Non-Primary Care Provider (PCP)												
Gordon Brigitte Lauren	Practitioner - Non-Primary Care Provider (PCP)												
Castillo Carolina	Practitioner - Non-Primary Care Provider (PCP)												
Shin Young J Md	Practitioner - Non-Primary Care Provider (PCP)												
Rita Liegner	Practitioner - Non-Primary Care Provider (PCP)												
Wenger Maria Liza	Practitioner - Non-Primary Care Provider (PCP)												
Meaney Tirzah	Practitioner - Non-Primary Care Provider (PCP)												
Megan Leahey	Practitioner - Non-Primary Care Provider (PCP)												
Horvatin Toni	Practitioner - Non-Primary Care Provider (PCP)												
Wade	Practitioner - Non-Primary Care Provider (PCP)												
Jonathan Robinson	Practitioner - Non-Primary Care Provider (PCP)												
Claire Crawley	Practitioner - Non-Primary Care Provider (PCP)												
Bekker, Paola	Practitioner - Non-Primary Care Provider (PCP)												
Corrigan Mairead, Lmhc	Practitioner - Non-Primary Care Provider (PCP)												



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Guardiola Sandy	Practitioner - Non-Primary Care Provider (PCP)												
Margaret Burns-Beaman	Practitioner - Non-Primary Care Provider (PCP)												
Lamb, Amelia, Lmsw	Practitioner - Non-Primary Care Provider (PCP)												
Bordas Christine	Practitioner - Non-Primary Care Provider (PCP)												
Koulova Lidia Borissova	Practitioner - Non-Primary Care Provider (PCP)												
Mohr X	Practitioner - Non-Primary Care Provider (PCP)												
Riccardelli William	Practitioner - Non-Primary Care Provider (PCP)												
June B Helme	Practitioner - Non-Primary Care Provider (PCP)												
Handrik, Toni	Practitioner - Non-Primary Care Provider (PCP)												
Sahai Achal	Practitioner - Non-Primary Care Provider (PCP)												
Chu-Peralta, Carol	Practitioner - Non-Primary Care Provider (PCP)												
Susan Knight	Practitioner - Non-Primary Care Provider (PCP)												
Dada Neha	Practitioner - Non-Primary Care Provider (PCP)												
Evans Korey David	Practitioner - Non-Primary Care Provider (PCP)												
Mary Jane Newman, Rn	Practitioner - Non-Primary Care Provider (PCP)												
Scaglione Tara	Practitioner - Non-Primary Care Provider (PCP)												
Dean, Cecilia, Pa	Practitioner - Non-Primary Care Provider (PCP)												
Prystajko Sonya	Practitioner - Non-Primary Care Provider (PCP)												
Shaji Jackson	Practitioner - Non-Primary Care Provider (PCP)												
Gupta Nitin	Practitioner - Non-Primary Care Provider (PCP)												
Rivera Aiyana Eva	Practitioner - Non-Primary Care Provider (PCP)												
Geisler Benjamin M	Practitioner - Non-Primary Care Provider (PCP)												
Jackson Michele R	Practitioner - Non-Primary Care Provider (PCP)												
Rivers, Mary, Lmsw	Practitioner - Non-Primary Care Provider (PCP)												
Handler Sheryl	Practitioner - Non-Primary Care Provider (PCP)												
Sayegh Danny Joseph	Practitioner - Non-Primary Care Provider (PCP)												
Maribel Bazil	Practitioner - Non-Primary Care Provider (PCP)												
Anthony Moscatello	Practitioner - Non-Primary Care Provider (PCP)												
Malina Cheryl R	Practitioner - Non-Primary Care Provider (PCP)												
Egan Christine	Practitioner - Non-Primary Care Provider (PCP)												
Crowfoot Daniel E	Practitioner - Non-Primary Care Provider (PCP)												
Regina Coeli Hudson	Practitioner - Non-Primary Care Provider (PCP)												
Lorraine Chastant	Practitioner - Non-Primary Care Provider (PCP)												
Tina Weisman, Ot	Practitioner - Non-Primary Care Provider (PCP)	☑											
Peyerl Naomi Leanne	Practitioner - Non-Primary Care Provider (PCP)												
Ostrow Jennifer	Practitioner - Non-Primary Care Provider (PCP)												



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Boncek , Michele	Practitioner - Non-Primary Care Provider (PCP)												
Davidson Dennis Md	Practitioner - Non-Primary Care Provider (PCP)												
Heinlein Dara Lyn	Practitioner - Non-Primary Care Provider (PCP)												
Dwivedi Nira Dds	Practitioner - Non-Primary Care Provider (PCP)												
Rasamny Jk John	Practitioner - Non-Primary Care Provider (PCP)												
Leah Rosenfeld	Practitioner - Non-Primary Care Provider (PCP)												
Natalie Edelhofer	Practitioner - Non-Primary Care Provider (PCP)												
Cocca-Bates Katherine C	Practitioner - Non-Primary Care Provider (PCP)												
Tinsley Yvonne	Practitioner - Non-Primary Care Provider (PCP)												
Aboagye Alex	Practitioner - Non-Primary Care Provider (PCP)												
Lukose, James, Pa	Practitioner - Non-Primary Care Provider (PCP)												
Danielle O'Malley	Practitioner - Non-Primary Care Provider (PCP)												
Neicha Degraff	Practitioner - Non-Primary Care Provider (PCP)												
Wohlberg Hindy	Practitioner - Non-Primary Care Provider (PCP)												
Deol Ajit S	Practitioner - Non-Primary Care Provider (PCP)												
Wieder Harriot Estelle	Practitioner - Non-Primary Care Provider (PCP)												
Yajahira C Valencia	Practitioner - Non-Primary Care Provider (PCP)												
Kaitlin Reno	Practitioner - Non-Primary Care Provider (PCP)												
Patel Anand V	Practitioner - Non-Primary Care Provider (PCP)												
Kim Katherine Yunsoo	Practitioner - Non-Primary Care Provider (PCP)												
Linda Peck	Practitioner - Non-Primary Care Provider (PCP)												
Sciortino Beth	Practitioner - Non-Primary Care Provider (PCP)												
Reyes Elisabeth Ms.	Practitioner - Non-Primary Care Provider (PCP)												
Lorell Berrios	Practitioner - Non-Primary Care Provider (PCP)												
Kleinbaum Herman Bruce Md	Practitioner - Non-Primary Care Provider (PCP)												
Schattner Thomas John Phd	Practitioner - Non-Primary Care Provider (PCP)												
Protopapas George	Practitioner - Non-Primary Care Provider (PCP)												
Wolff Dianne	Practitioner - Non-Primary Care Provider (PCP)												
Foster, Richard	Practitioner - Non-Primary Care Provider (PCP)												
Mott Nolan Kenneth	Practitioner - Non-Primary Care Provider (PCP)												
Nucula Brown	Practitioner - Non-Primary Care Provider (PCP)												
Gail Neish	Practitioner - Non-Primary Care Provider (PCP)												
Michelson Karen Ms.	Practitioner - Non-Primary Care Provider (PCP)												
Rosa Andrea	Practitioner - Non-Primary Care Provider (PCP)												
Cooper Kezia	Practitioner - Non-Primary Care Provider (PCP)												
Sakla Robin	Practitioner - Non-Primary Care Provider (PCP)												



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Palmeiro Christopher Robert Do	Practitioner - Non-Primary Care Provider (PCP)											
Reynoso Jorge Luis	Practitioner - Non-Primary Care Provider (PCP)											
Glebocki Deborah	Practitioner - Non-Primary Care Provider (PCP)											
Page Oliver	Practitioner - Non-Primary Care Provider (PCP)											
Kreel Robert Ethan Rpa	Practitioner - Non-Primary Care Provider (PCP)											
Jen Lauren	Practitioner - Non-Primary Care Provider (PCP)											
Roper Virginia	Practitioner - Non-Primary Care Provider (PCP)											
Stephen Oby	Practitioner - Non-Primary Care Provider (PCP)											
Epstein Gene Paul	Practitioner - Non-Primary Care Provider (PCP)											
Kwak Charles	Practitioner - Non-Primary Care Provider (PCP)											
Lipelis Konstantin Md	Practitioner - Non-Primary Care Provider (PCP)											
Mccarry, Thomas, Lmhc	Practitioner - Non-Primary Care Provider (PCP)											
Kang Leah	Practitioner - Non-Primary Care Provider (PCP)											
Al Azzi Yorg	Practitioner - Non-Primary Care Provider (PCP)											
Tastan Bahar	Practitioner - Non-Primary Care Provider (PCP)											
Fannon Sarah Mrs.	Practitioner - Non-Primary Care Provider (PCP)											
Campbell Kathryn Ms.	Practitioner - Non-Primary Care Provider (PCP)											
Wenta Samantha	Practitioner - Non-Primary Care Provider (PCP)											
Treadwell Nanette D Rpa	Practitioner - Non-Primary Care Provider (PCP)											
Kim Robin S Md	Practitioner - Non-Primary Care Provider (PCP)											
Elisheva Jacobson	Practitioner - Non-Primary Care Provider (PCP)											
Tucker Kara Nicole	Practitioner - Non-Primary Care Provider (PCP)											
Augustina Rueda	Practitioner - Non-Primary Care Provider (PCP)											
Lamorgese Michael	Practitioner - Non-Primary Care Provider (PCP)											
Harding Katherine L	Practitioner - Non-Primary Care Provider (PCP)											
Elizabeth Rogers, Slp	Practitioner - Non-Primary Care Provider (PCP)											
Licari Robin	Practitioner - Non-Primary Care Provider (PCP)											
Rachel Sweigart-Voak, Lmhc	Practitioner - Non-Primary Care Provider (PCP)											
Noger Diana	Practitioner - Non-Primary Care Provider (PCP)											
Perezalonso Luis	Practitioner - Non-Primary Care Provider (PCP)											
Essig Ellen	Practitioner - Non-Primary Care Provider (PCP)											
Ott Andrea Mrs.	Practitioner - Non-Primary Care Provider (PCP)											
Hecht Cheryl	Practitioner - Non-Primary Care Provider (PCP)											
Vanessa Vargas-Fajardo, Pt	Practitioner - Non-Primary Care Provider (PCP)											
Volin Robert A	Practitioner - Non-Primary Care Provider (PCP)											
Munoz Margarita	Practitioner - Non-Primary Care Provider (PCP)											



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Victoria E Cespedes Md	Practitioner - Non-Primary Care Provider (PCP)												
Ramirez Ronald J	Practitioner - Non-Primary Care Provider (PCP)												
Ervin Brandy Sherray Nicole	Practitioner - Non-Primary Care Provider (PCP)												
Mirna Sambula	Practitioner - Non-Primary Care Provider (PCP)												
Becca Chodos	Practitioner - Non-Primary Care Provider (PCP)												
Andrea Coiro	Practitioner - Non-Primary Care Provider (PCP)												
Rachelle Veasley	Practitioner - Non-Primary Care Provider (PCP)												
Goklani, Shama, Lmsw	Practitioner - Non-Primary Care Provider (PCP)												
Maureen Melendez	Practitioner - Non-Primary Care Provider (PCP)												
Colon Jesana	Practitioner - Non-Primary Care Provider (PCP)												
Rhamdeow Cherril M	Practitioner - Non-Primary Care Provider (PCP)												
Adams Trissa Jayne	Practitioner - Non-Primary Care Provider (PCP)												
Moragas Jennifer	Practitioner - Non-Primary Care Provider (PCP)												
Stavis Judith A S Md	Practitioner - Non-Primary Care Provider (PCP)												
Prial Amy Rachel	Practitioner - Non-Primary Care Provider (PCP)												
Chase, Barbara	Practitioner - Non-Primary Care Provider (PCP)												
Claire Hurst	Practitioner - Non-Primary Care Provider (PCP)												
Mahmoud Monay	Practitioner - Non-Primary Care Provider (PCP)												
Janae Rowland	Practitioner - Non-Primary Care Provider (PCP)												
Cutilli Mary C	Practitioner - Non-Primary Care Provider (PCP)												
Beacher William	Practitioner - Non-Primary Care Provider (PCP)												
Amrute Kaytan Vinod Md	Practitioner - Non-Primary Care Provider (PCP)												
Elizabeth Gonsalves, Ot	Practitioner - Non-Primary Care Provider (PCP)												
Winfield Jane	Practitioner - Non-Primary Care Provider (PCP)												
Balelrini Kathryn Beth	Practitioner - Non-Primary Care Provider (PCP)												
Martinez, Geovany	Practitioner - Non-Primary Care Provider (PCP)												
Rouhana Rosemary	Practitioner - Non-Primary Care Provider (PCP)												
Purugganan Sylvia M Md	Practitioner - Non-Primary Care Provider (PCP)												
Echevarria Martha	Practitioner - Non-Primary Care Provider (PCP)												
Franco,Victor , Lmhc	Practitioner - Non-Primary Care Provider (PCP)												
Nensey Cyrus Karim	Practitioner - Non-Primary Care Provider (PCP)												
Singer Jessica	Practitioner - Non-Primary Care Provider (PCP)												
Edward Lopez, Ot	Practitioner - Non-Primary Care Provider (PCP)												
Banashefski, Kaela	Practitioner - Non-Primary Care Provider (PCP)												
Okorofsky Laurel J	Practitioner - Non-Primary Care Provider (PCP)												
Vettichira Jaimie	Practitioner - Non-Primary Care Provider (PCP)												



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Garcia Vicente R	Practitioner - Non-Primary Care Provider (PCP)												
Gaska Renee Barbara Dds	Practitioner - Non-Primary Care Provider (PCP)												
Cugini Donna Marie	Practitioner - Non-Primary Care Provider (PCP)												
Salopek Michelle	Practitioner - Non-Primary Care Provider (PCP)												
Cristina Villalon-Kartheiser	Practitioner - Non-Primary Care Provider (PCP)												
Leslie Kotzker	Practitioner - Non-Primary Care Provider (PCP)												
Krumm Claire	Practitioner - Non-Primary Care Provider (PCP)												
Hinton Jesse Mr.	Practitioner - Non-Primary Care Provider (PCP)												
Clansy Diann	Practitioner - Non-Primary Care Provider (PCP)												
Becker Alfred Md	Practitioner - Non-Primary Care Provider (PCP)												
Whoriskey Alexandra	Practitioner - Non-Primary Care Provider (PCP)												
Mcnamara Jennifer	Practitioner - Non-Primary Care Provider (PCP)												
Leon Lissette	Practitioner - Non-Primary Care Provider (PCP)												
Susan Corbett	Practitioner - Non-Primary Care Provider (PCP)												
Grattan Dana	Practitioner - Non-Primary Care Provider (PCP)												
Moonthungal Sunitha J	Practitioner - Non-Primary Care Provider (PCP)												
Palma Cynthia	Practitioner - Non-Primary Care Provider (PCP)												
Phillips Gabrielle Krystal	Practitioner - Non-Primary Care Provider (PCP)												
Grace Maureen	Practitioner - Non-Primary Care Provider (PCP)												
Elias Mallon	Practitioner - Non-Primary Care Provider (PCP)												
Shirley Van Horn	Practitioner - Non-Primary Care Provider (PCP)												
Salerno Melissa	Practitioner - Non-Primary Care Provider (PCP)												
Dweck Naomi	Practitioner - Non-Primary Care Provider (PCP)												
Geraci Mia Ms.	Practitioner - Non-Primary Care Provider (PCP)												
Christopher Le	Practitioner - Non-Primary Care Provider (PCP)												
Karen Berman	Practitioner - Non-Primary Care Provider (PCP)												
Linda P Balloqui-Smith	Practitioner - Non-Primary Care Provider (PCP)												
Christensen Anne-Marie	Practitioner - Non-Primary Care Provider (PCP)												
Monica Valencia	Practitioner - Non-Primary Care Provider (PCP)												
Malow, Micheline	Practitioner - Non-Primary Care Provider (PCP)												
Aguirre Wilson	Practitioner - Non-Primary Care Provider (PCP)												
Somarin Olanrewaju Md	Practitioner - Non-Primary Care Provider (PCP)												
Beverly Whalen-M.A. Speech-Language	Practitioner - Non-Primary Care Provider (PCP)												
Carla Pileggi	Practitioner - Non-Primary Care Provider (PCP)												
Ruth Puckhaber	Practitioner - Non-Primary Care Provider (PCP)												
Mckeown Katherine	Practitioner - Non-Primary Care Provider (PCP)												



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Mucci Louise Catherine	Practitioner - Non-Primary Care Provider (PCP)												
Kathleen Montana	Practitioner - Non-Primary Care Provider (PCP)												
Deborah Doerre	Practitioner - Non-Primary Care Provider (PCP)												
Nakdiman, Eva	Practitioner - Non-Primary Care Provider (PCP)												
Rejimon Sheeba Mrs.	Practitioner - Non-Primary Care Provider (PCP)												
Ton Quang V	Practitioner - Non-Primary Care Provider (PCP)												
Maria Vilanova	Practitioner - Non-Primary Care Provider (PCP)												
Ellerman Angela J	Practitioner - Non-Primary Care Provider (PCP)												
Fasano Linda S	Practitioner - Non-Primary Care Provider (PCP)												
Isabel Jay	Practitioner - Non-Primary Care Provider (PCP)												
Nwasike Unoma	Practitioner - Non-Primary Care Provider (PCP)												
Gibbons, Donna, Rn,Cde	Practitioner - Non-Primary Care Provider (PCP)												
Lifrieri Carolyn	Practitioner - Non-Primary Care Provider (PCP)												
Lauren Passoff	Practitioner - Non-Primary Care Provider (PCP)												
Tebolt Allison	Practitioner - Non-Primary Care Provider (PCP)												
Arce Elsa	Practitioner - Non-Primary Care Provider (PCP)												
Ellis Elaine Ms.	Practitioner - Non-Primary Care Provider (PCP)												
Gerald Ladero, Pt	Practitioner - Non-Primary Care Provider (PCP)												
Gottesman Brent Evan Md	Practitioner - Non-Primary Care Provider (PCP)												
Smithem Denise Lynn	Practitioner - Non-Primary Care Provider (PCP)												
Stein Allyson B	Practitioner - Non-Primary Care Provider (PCP)												
Eckardt Elizabeth U	Practitioner - Non-Primary Care Provider (PCP)												
Tiphonie Henry	Practitioner - Non-Primary Care Provider (PCP)												
Szafranski Roger	Practitioner - Non-Primary Care Provider (PCP)												
Cho Michael H Md	Practitioner - Non-Primary Care Provider (PCP)												
Schorr-Lesnicks Beth Md	Practitioner - Non-Primary Care Provider (PCP)												
Denise Murphy, Rn	Practitioner - Non-Primary Care Provider (PCP)												
Sukow Morgen	Practitioner - Non-Primary Care Provider (PCP)												
Mark Madis Md Lic	Practitioner - Non-Primary Care Provider (PCP)												
Gupta Jaideep	Practitioner - Non-Primary Care Provider (PCP)												
Lasky Henry Paul Md	Practitioner - Non-Primary Care Provider (PCP)												
Casey Mairead Ms.	Practitioner - Non-Primary Care Provider (PCP)												
Mackintosh Mary	Practitioner - Non-Primary Care Provider (PCP)												
Brandstaedter Karen Hardy	Practitioner - Non-Primary Care Provider (PCP)												
Jeremy Jones	Practitioner - Non-Primary Care Provider (PCP)												
Nwulu Chika	Practitioner - Non-Primary Care Provider (PCP)												



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Stephanie Kersting-M.S. Speech-Language	Practitioner - Non-Primary Care Provider (PCP)												
Closi Evdocia	Practitioner - Non-Primary Care Provider (PCP)												
Samberg Deborah Rabitz Md	Practitioner - Non-Primary Care Provider (PCP)												
Burroughs Ninette	Practitioner - Non-Primary Care Provider (PCP)												
Greenfield Dina	Practitioner - Non-Primary Care Provider (PCP)												
Kaitlin Mccarthy	Practitioner - Non-Primary Care Provider (PCP)												
Then Geraldine	Practitioner - Non-Primary Care Provider (PCP)												
Kathryn Glass	Practitioner - Non-Primary Care Provider (PCP)												
Mayer Lynn	Practitioner - Non-Primary Care Provider (PCP)												
Sheth Viral Ras Md	Practitioner - Non-Primary Care Provider (PCP)												
Chirumamilla Amala	Practitioner - Non-Primary Care Provider (PCP)												
Charles Fosuhene	Practitioner - Non-Primary Care Provider (PCP)												
Beth A Maffia	Practitioner - Non-Primary Care Provider (PCP)												
Ruckel, Joanne	Practitioner - Non-Primary Care Provider (PCP)												
Wood Katherine	Practitioner - Non-Primary Care Provider (PCP)												
Sloan Charlotte	Practitioner - Non-Primary Care Provider (PCP)												
Apollo Palomares	Practitioner - Non-Primary Care Provider (PCP)												
Bernstein, Amy	Practitioner - Non-Primary Care Provider (PCP)												
Colon, Krystle	Practitioner - Non-Primary Care Provider (PCP)												
Hostin Helen	Practitioner - Non-Primary Care Provider (PCP)												
Clark Morris	Practitioner - Non-Primary Care Provider (PCP)												
Walker Charles	Practitioner - Non-Primary Care Provider (PCP)												
Amy M Duncan	Practitioner - Non-Primary Care Provider (PCP)												
Elise Derevjanik	Practitioner - Non-Primary Care Provider (PCP)												
O'Leary Katie	Practitioner - Non-Primary Care Provider (PCP)												
Spater-Zimmerman Susan	Practitioner - Non-Primary Care Provider (PCP)												
Carolann Clifford, Rn	Practitioner - Non-Primary Care Provider (PCP)												
Sandy Francis, Pt	Practitioner - Non-Primary Care Provider (PCP)												
Gina Farrell,Slp	Practitioner - Non-Primary Care Provider (PCP)												
Millard Eve	Practitioner - Non-Primary Care Provider (PCP)												
Abel Stephanie	Practitioner - Non-Primary Care Provider (PCP)												
Kropsky Ariana Ms.	Practitioner - Non-Primary Care Provider (PCP)												
Garrett Domonique	Practitioner - Non-Primary Care Provider (PCP)												
Turner Kelly	Practitioner - Non-Primary Care Provider (PCP)												
Fazio Lydia Olympia	Practitioner - Non-Primary Care Provider (PCP)												
Joyce Rosa	Practitioner - Non-Primary Care Provider (PCP)												



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Domino Maceira	Practitioner - Non-Primary Care Provider (PCP)												
Festa James Keith Md	Practitioner - Non-Primary Care Provider (PCP)												
Norma Reed	Practitioner - Non-Primary Care Provider (PCP)												
Bui Hoan K	Practitioner - Non-Primary Care Provider (PCP)												
Candace Cardwell	Practitioner - Non-Primary Care Provider (PCP)												
Patricia Heidemann, Rn	Practitioner - Non-Primary Care Provider (PCP)												
Downing Delia S Dds	Practitioner - Non-Primary Care Provider (PCP)												
Mikel Tzeena	Practitioner - Non-Primary Care Provider (PCP)												
Nancy Flynn-Forte	Practitioner - Non-Primary Care Provider (PCP)												
Kandarappallil Syna M	Practitioner - Non-Primary Care Provider (PCP)												
Danielle Napolione, Dpt	Practitioner - Non-Primary Care Provider (PCP)												
Nagel Michelle	Practitioner - Non-Primary Care Provider (PCP)												
Lore-Grachan Alicia	Practitioner - Non-Primary Care Provider (PCP)												
Kilmer Natalie K	Practitioner - Non-Primary Care Provider (PCP)												
Aline Pirrone	Practitioner - Non-Primary Care Provider (PCP)												
Madsen Margaret T	Practitioner - Non-Primary Care Provider (PCP)												
Theresa Gurrieri	Practitioner - Non-Primary Care Provider (PCP)												
Odume Josephine Nkechi	Practitioner - Non-Primary Care Provider (PCP)												
Leslie Friedman	Practitioner - Non-Primary Care Provider (PCP)												
Powers Lenore Ms.	Practitioner - Non-Primary Care Provider (PCP)												
Karissa Setera	Practitioner - Non-Primary Care Provider (PCP)												
Oldfield Kate Marie	Practitioner - Non-Primary Care Provider (PCP)												
Weiss Jonathan Andrew	Practitioner - Non-Primary Care Provider (PCP)												
Fredi Claire Githens-M.A. Registered Ot	Practitioner - Non-Primary Care Provider (PCP)												
Lozier, Victoria	Practitioner - Non-Primary Care Provider (PCP)												
Mariam Darbandi, Pt	Practitioner - Non-Primary Care Provider (PCP)												
Binder Jemma	Practitioner - Non-Primary Care Provider (PCP)												
Theresa Montalvan	Practitioner - Non-Primary Care Provider (PCP)												
Al-Qaisi Anmar	Practitioner - Non-Primary Care Provider (PCP)												
Duquella Gregory Woodlee	Practitioner - Non-Primary Care Provider (PCP)												
Mc Dermott Annemarie	Practitioner - Non-Primary Care Provider (PCP)												
Figurski Kara Anne	Practitioner - Non-Primary Care Provider (PCP)												
Jonathan Hubert	Practitioner - Non-Primary Care Provider (PCP)												
Mergi Danny	Practitioner - Non-Primary Care Provider (PCP)												
Merelas, Melissa	Practitioner - Non-Primary Care Provider (PCP)												
Benoy Mary Chethicot	Practitioner - Non-Primary Care Provider (PCP)												



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Cruz Dilliana Martinez	Practitioner - Non-Primary Care Provider (PCP)												
Flood Fatima	Practitioner - Non-Primary Care Provider (PCP)												
Krieg Stephen Judd	Practitioner - Non-Primary Care Provider (PCP)												
Pieratos, Gina	Practitioner - Non-Primary Care Provider (PCP)												
Rebecca M Wells	Practitioner - Non-Primary Care Provider (PCP)												
Sebastian Seena R	Practitioner - Non-Primary Care Provider (PCP)												
Abouezzi Ziad E Md	Practitioner - Non-Primary Care Provider (PCP)												
Weissman Lynne Beth	Practitioner - Non-Primary Care Provider (PCP)												
Wind Benjamin Dr.	Practitioner - Non-Primary Care Provider (PCP)												
Hill Syretta Ms.	Practitioner - Non-Primary Care Provider (PCP)												
Joselin Jimenez	Practitioner - Non-Primary Care Provider (PCP)												
Virk Gurvinder K	Practitioner - Non-Primary Care Provider (PCP)												
Blair Joshua James	Practitioner - Non-Primary Care Provider (PCP)												
Williams, Sherrie	Practitioner - Non-Primary Care Provider (PCP)												
Samuel Shelley Deborah Md	Practitioner - Non-Primary Care Provider (PCP)												
Debra Powell-O'Donahue	Practitioner - Non-Primary Care Provider (PCP)	✓											
Dr. Haris Zafarullah	Practitioner - Non-Primary Care Provider (PCP)												
Okun Alexander L Md	Practitioner - Non-Primary Care Provider (PCP)												
Deborah Masterson	Practitioner - Non-Primary Care Provider (PCP)												
Dib Nancy Ellen	Practitioner - Non-Primary Care Provider (PCP)												
Pendergast Janeen	Practitioner - Non-Primary Care Provider (PCP)												
Mairs, Tracy	Practitioner - Non-Primary Care Provider (PCP)												
Rose Lauren E	Practitioner - Non-Primary Care Provider (PCP)												
Sala Emily Ms.	Practitioner - Non-Primary Care Provider (PCP)												
Dagmar Vodrazkova	Practitioner - Non-Primary Care Provider (PCP)												
Hale Theodore Mark Md	Practitioner - Non-Primary Care Provider (PCP)												
Corbin Jeffrey S Md	Practitioner - Non-Primary Care Provider (PCP)												
Zaremba Marlyse L Csw	Practitioner - Non-Primary Care Provider (PCP)												
Elmendorf Suellen	Practitioner - Non-Primary Care Provider (PCP)												
Ferry Darci	Practitioner - Non-Primary Care Provider (PCP)												
Magliulo Theresa	Practitioner - Non-Primary Care Provider (PCP)												
Deborah Carlsen	Practitioner - Non-Primary Care Provider (PCP)												
Clara Jacobsohn	Practitioner - Non-Primary Care Provider (PCP)												
Mora Sol Nathan Md	Practitioner - Non-Primary Care Provider (PCP)												
Kathryn Howard	Practitioner - Non-Primary Care Provider (PCP)												
Sally Reach	Practitioner - Non-Primary Care Provider (PCP)												



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Mendez Nydia E	Practitioner - Non-Primary Care Provider (PCP)												
Thomas Allan	Practitioner - Non-Primary Care Provider (PCP)												
Kaplan Jenny Ms.	Practitioner - Non-Primary Care Provider (PCP)												
Gothardt Jane Fo	Practitioner - Non-Primary Care Provider (PCP)												
Danna Aitken Lmhc	Practitioner - Non-Primary Care Provider (PCP)												
Kerri Tavzel	Practitioner - Non-Primary Care Provider (PCP)												
Punsalan Ryan Andrew	Practitioner - Non-Primary Care Provider (PCP)												
Musolino Samantha Nicole	Practitioner - Non-Primary Care Provider (PCP)												
Kauffold Megan E	Practitioner - Non-Primary Care Provider (PCP)												
Raquelle Bender	Practitioner - Non-Primary Care Provider (PCP)												
Depool Joanie Ms.	Practitioner - Non-Primary Care Provider (PCP)												
Amy Diramio	Practitioner - Non-Primary Care Provider (PCP)												
Augusta Krystle Mrs.	Practitioner - Non-Primary Care Provider (PCP)												
Juliana Schumanski,Dpt	Practitioner - Non-Primary Care Provider (PCP)												
Cumming Llewellyn	Practitioner - Non-Primary Care Provider (PCP)												
Evelyn Soto, Rn	Practitioner - Non-Primary Care Provider (PCP)												
Danisi Fabio Osvaldo Md	Practitioner - Non-Primary Care Provider (PCP)												
Christine Cook, Pt	Practitioner - Non-Primary Care Provider (PCP)												
Kemp Abby	Practitioner - Non-Primary Care Provider (PCP)												
Yoo Ji Yeoun	Practitioner - Non-Primary Care Provider (PCP)												
Antoniak Sandra K	Practitioner - Non-Primary Care Provider (PCP)												
Caroline Hewitt	Practitioner - Non-Primary Care Provider (PCP)	✓				✓							
Carrigan Brenna M	Practitioner - Non-Primary Care Provider (PCP)												
Gloria Perez-Segnini	Practitioner - Non-Primary Care Provider (PCP)												
Polizzano Chelsae Elizabeth	Practitioner - Non-Primary Care Provider (PCP)												
Brittany Raniere, Dpt	Practitioner - Non-Primary Care Provider (PCP)												
Kathleen Filak	Practitioner - Non-Primary Care Provider (PCP)												
Mehta Jayesh Ramniklal Md	Practitioner - Non-Primary Care Provider (PCP)												
Kang Grace Youngeun	Practitioner - Non-Primary Care Provider (PCP)												
Kamla Deoki-Prasad	Practitioner - Non-Primary Care Provider (PCP)												
Levy Michael I Md	Practitioner - Non-Primary Care Provider (PCP)												
Kathleen Pratt	Practitioner - Non-Primary Care Provider (PCP)												
Deirdre Ronca-B.S. Certified Dietitian-Nutritionist	Practitioner - Non-Primary Care Provider (PCP)												
Audrey Fanning, Rn	Practitioner - Non-Primary Care Provider (PCP)												
Sobolev Maria	Practitioner - Non-Primary Care Provider (PCP)												
Russo Louis	Practitioner - Non-Primary Care Provider (PCP)												



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Danielle Medina	Practitioner - Non-Primary Care Provider (PCP)												
Shaffer Chauntel Mrs.	Practitioner - Non-Primary Care Provider (PCP)												
Ottowitz Jeffrey	Practitioner - Non-Primary Care Provider (PCP)												
Mankowitz Scott Md	Practitioner - Non-Primary Care Provider (PCP)												
Carol Ben Reuben	Practitioner - Non-Primary Care Provider (PCP)												
Khanna Suresh Md	Practitioner - Non-Primary Care Provider (PCP)												
Choi Lisa	Practitioner - Non-Primary Care Provider (PCP)												
Moses-Westphal, Kristen	Practitioner - Non-Primary Care Provider (PCP)												
Hardcastle John M	Practitioner - Non-Primary Care Provider (PCP)												
Dea-Jue Sandra	Practitioner - Non-Primary Care Provider (PCP)												
Allyson Cohen	Practitioner - Non-Primary Care Provider (PCP)												
Travis Robert Whitney	Practitioner - Non-Primary Care Provider (PCP)												
Baron Gregory	Practitioner - Non-Primary Care Provider (PCP)												
Marina Rozovsky	Practitioner - Non-Primary Care Provider (PCP)												
Dayna Tiesi	Practitioner - Non-Primary Care Provider (PCP)												
Christine Laplante	Practitioner - Non-Primary Care Provider (PCP)												
Peralta-Rodriguez Anyelina Ms.	Practitioner - Non-Primary Care Provider (PCP)												
Khan Khalid M Md	Practitioner - Non-Primary Care Provider (PCP)												
Morgan Barbara	Practitioner - Non-Primary Care Provider (PCP)												
Barsky Emily	Practitioner - Non-Primary Care Provider (PCP)												
Ware Anita	Practitioner - Non-Primary Care Provider (PCP)												
Tropin Jaimie M	Practitioner - Non-Primary Care Provider (PCP)												
Bhatia Rubina Md	Practitioner - Non-Primary Care Provider (PCP)												
Jose Helma	Practitioner - Non-Primary Care Provider (PCP)												
Krista Sadowski, Dpt	Practitioner - Non-Primary Care Provider (PCP)												
Bloom Jillian	Practitioner - Non-Primary Care Provider (PCP)												
Bulman Paul	Practitioner - Non-Primary Care Provider (PCP)												
Burgos Keila Ms.	Practitioner - Non-Primary Care Provider (PCP)												
Mao Dennis Shu-Chih Md	Practitioner - Non-Primary Care Provider (PCP)												
Hollingsworth, Charlie, Pa	Practitioner - Non-Primary Care Provider (PCP)												
Velazquez, Franklin	Practitioner - Non-Primary Care Provider (PCP)												
Shaldeen Spencer	Practitioner - Non-Primary Care Provider (PCP)												
Wesolowski, Rosemary, Pt	Practitioner - Non-Primary Care Provider (PCP)												
Adis Lauren Emily	Practitioner - Non-Primary Care Provider (PCP)												
Susswein, Harris Malka	Practitioner - Non-Primary Care Provider (PCP)												
Blackwood Caryl D	Practitioner - Non-Primary Care Provider (PCP)												



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Rainaldi Matthew A	Practitioner - Non-Primary Care Provider (PCP)												
Angelina Valentin	Practitioner - Non-Primary Care Provider (PCP)												
Agostino Gina Ms.	Practitioner - Non-Primary Care Provider (PCP)												
Carpenter-Sarmiento Heather	Practitioner - Non-Primary Care Provider (PCP)												
Mia Wolinsky-Zazon	Practitioner - Non-Primary Care Provider (PCP)												
Richardson Christine	Practitioner - Non-Primary Care Provider (PCP)												
Cassandra Eberhard	Practitioner - Non-Primary Care Provider (PCP)												
Guglielmo Linda	Practitioner - Non-Primary Care Provider (PCP)												
Stepanovska Sandra	Practitioner - Non-Primary Care Provider (PCP)												
Orenstein-Orgel, Michelle	Practitioner - Non-Primary Care Provider (PCP)												
Flores-Migenes Nancy B Md	Practitioner - Non-Primary Care Provider (PCP)												
Tomlinson, Denis, Lmhc	Practitioner - Non-Primary Care Provider (PCP)												
Mehra Sona Md	Practitioner - Non-Primary Care Provider (PCP)												
Carroll Joanne	Practitioner - Non-Primary Care Provider (PCP)												
Margaret Amaturio	Practitioner - Non-Primary Care Provider (PCP)												
Trisha Varughese	Practitioner - Non-Primary Care Provider (PCP)												
Deborah Glenn	Practitioner - Non-Primary Care Provider (PCP)												
Estelle Ayyad	Practitioner - Non-Primary Care Provider (PCP)	✓				✓							
Fernando Emil Trevis	Practitioner - Non-Primary Care Provider (PCP)												
Compagnone Agnes Marcia Rpa	Practitioner - Non-Primary Care Provider (PCP)												
Ginsburg, Rachel	Practitioner - Non-Primary Care Provider (PCP)												
Robin Einhorn	Practitioner - Non-Primary Care Provider (PCP)												
Adenia Perez	Practitioner - Non-Primary Care Provider (PCP)												
Sood Shilpa	Practitioner - Non-Primary Care Provider (PCP)												
Diluzio Stephanie Marie	Practitioner - Non-Primary Care Provider (PCP)												
Martin Jessica	Practitioner - Non-Primary Care Provider (PCP)												
Scheurer Jennifer	Practitioner - Non-Primary Care Provider (PCP)												
Andrew I Kuntz	Practitioner - Non-Primary Care Provider (PCP)												
Anne Criticos, Phd.	Practitioner - Non-Primary Care Provider (PCP)												
Ellenville Reg Hsp	Hospital	✓	✓							✓	✓	✓	
Northern Westchester Hosp Ctr	Hospital	✓											
Catskill Regional Medical Ctr Adhc	Hospital												
Margaretville Hosp	Hospital	✓		✓		✓							
Westchester Med Ctr	Hospital												
Phelps Memorial Hsp Assoc	Hospital	✓											
Blythedale Childrens Hospital	Hospital												



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Kingston Hospital	Hospital	✓		✓		✓							
Benedictine Hospital	Hospital	✓		✓		✓							
Summit Park Hospital Rockland	Hospital	✓											
Good Samaritan Hsp Suffern	Hospital	✓											
Bon Secours Comm Hosp	Hospital	✓											
St Anthony Community Hospital	Hospital	✓											
St Lukes Cornwall	Hospital												
Calvary Hospital Inc	Hospital	✓											
St Josephs Hosp	Hospital												
Orange Regional Medical Ctr	Hospital	✓											
Memorial Hsp Cancer Allied	Hospital												
New Alternatives F Children	Clinic												
Arc Healthresources Of Rockland	Clinic	✓											
Wihd Inc	Clinic	✓											
Ucpa Of Putnam & So Dutchess	Clinic												
Sdte The Center For Discovery	Clinic	✓											
Ellenville Reg Hsp	Clinic	✓	✓							✓	✓	✓	
Northern Westchester Hosp Ctr	Clinic	✓											
Ability Beyond Disability	Clinic												
Catskill Regional Medical Ctr Adhc	Clinic												
St Christophers Inn Inc	Clinic	✓											
Mt Vernon Neighborhood Hc Inc	Clinic	✓											
Cah Rehabilitation Program	Clinic												
Community Med & Dental Care I	Clinic	✓											
Institute For Family Hlth	Clinic	✓											
Daytop Village,Inc	Clinic												
Ucp Assn Of The Capital Dist	Clinic												
Ulster Cnty Doh Nurs Div	Clinic												
Open Door Family Medical Center Inc	Clinic	✓	✓			✓	✓			✓	✓	✓	
Ucp Of Ulster County	Clinic												
Sullivan Cy Bd Of Supv Cy Phn	Clinic												
Greater Hudson Valley Fam Hlt, The	Clinic	✓	✓	✓		✓	✓			✓	✓	✓	
Orange County Health Dept	Clinic	✓											
Jawonio Inc	Clinic	✓											
Middletown Comm Health Center	Clinic	✓	✓			✓	✓			✓	✓	✓	
Margaretville Hosp	Clinic	✓		✓		✓							



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Westchester Med Ctr	Clinic												
Phelps Memorial Hsp Assoc	Clinic	✓											
Blythedale Childrens Hospital	Clinic												
Kingston Hospital	Clinic	✓		✓		✓							
Benedictine Hospital	Clinic	✓		✓		✓							
Summit Park Hospital Rockland	Clinic	✓											
Good Samaritan Hsp Suffern	Clinic	✓											
Bon Secours Comm Hosp	Clinic	✓											
St Anthony Community Hospital	Clinic	✓											
St Lukes Cornwall	Clinic												
Calvary Hospital Inc	Clinic	✓											
St Josephs Hosp	Clinic												
Orange Regional Medical Ctr	Clinic	✓											
Pp Of Mid-Hudson Valley Inc	Clinic	✓				✓							
Memorial Hsp Cancer Allied	Clinic												
Childrens Rehabilitation Center	Clinic	✓											
Orange County Cerebral Palsy Assoc	Clinic	✓											
Mid-Hudson Association For Persons	Clinic												
Liberty Resources Psychology Physic	Clinic												
Provider-Hamaspik Of Orange County	Clinic												
Parsons Child And Family Ctr	Clinic												
Yedei Chesed Inc	Clinic												
Hawthorne Foundation Inc	Clinic												
Eileen B Miller Pt	Clinic												
Granieri Marcia M	Clinic												
Deborah Lenore Bolzan	Clinic												
Rockland Co Nysarc Ics	Clinic												
Vnsny Community Health Services	Case Management / Health Home	✓											
Mental Hlth Assoc Rocklan Co	Case Management / Health Home	✓											
Mental Health Association In	Case Management / Health Home	✓											
Wihd Inc	Case Management / Health Home	✓											
Omrdd/Leake & Watts Msc-Hv	Case Management / Health Home												
Omrdd/Leake And Watts Nyc Msc	Case Management / Health Home												
Omrdd/Chemlu Dev Dis Ctr Hv	Case Management / Health Home												
Mental Hlth Assoc/Dutchess Mh	Case Management / Health Home	✓											
Human Dev Ser Westchester Mh	Case Management / Health Home	✓											



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Choice Of New Rochelle Mh	Case Management / Health Home												
Mental Hlth Assoc Mh	Case Management / Health Home	✓											
St Dominic'S Home Mh	Case Management / Health Home	✓											
Putnam Family & Comm Ser Mh	Case Management / Health Home	✓											
Omrdd/Greystone Programs-Hv	Case Management / Health Home												
Omrdd/Occupations Mh Mr-Ta	Case Management / Health Home												
Omrdd/West Co Opt Mental Hlth	Case Management / Health Home												
Omrdd/Rockland Co Chap Nysarc	Case Management / Health Home												
Resource Ctr/Acc Liv-Ta	Case Management / Health Home												
Orange Co Cp Assoc	Case Management / Health Home												
Omrdd/Orange Chap Nysarc-Hv	Case Management / Health Home												
Opengate, Inc	Case Management / Health Home												
Omrdd/Occupations Inc Mh Mr	Case Management / Health Home												
Omrdd/In Flight Inc	Case Management / Health Home	✓											
Omrdd/Greystone Programs	Case Management / Health Home												
Omrdd/Gateway Community Ind	Case Management / Health Home												
Omrdd/Fam Empowerment Council	Case Management / Health Home												
Omrdd/Delaware Co Nysarc-Br	Case Management / Health Home												
Omrdd/Crystal Run Village-Lv	Case Management / Health Home	✓											
Omrdd/Carc Inc	Case Management / Health Home												
Omrdd/Assoc Ment Ill Child	Case Management / Health Home												
Omrdd/Another Step Inc	Case Management / Health Home												
Omrdd/Abbott House-Lv	Case Management / Health Home												
Omrdd/Abbott House-Ny	Case Management / Health Home												
Astor Home For Children Fbt	Case Management / Health Home	✓											
Rehabilitation Supp Svcs C	Case Management / Health Home	✓											
Mha Of Westchester	Case Management / Health Home	✓											
Mid Hudson Valley/Arcs Ai	Case Management / Health Home	✓				✓							
Cah Orange Cnty Doh Div Phn	Case Management / Health Home												
Jewish Child Care Assoc Mh	Case Management / Health Home												
Occupations Inc Mh Mr	Case Management / Health Home	✓											
Sullivan County Cmh Mh	Case Management / Health Home	✓											
Dutchess Cnty Doh Lthhpc	Case Management / Health Home	✓											
Institute For Family Hlth	Case Management / Health Home	✓											
Westchester County Dcmh	Case Management / Health Home												
Hudson Health Plan Inc	Case Management / Health Home												



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Ulster Cnty Doh Nurs Div	Case Management / Health Home												
Open Door Family Medical Center Inc	Case Management / Health Home	✓	✓			✓	✓			✓	✓	✓	
Sullivan Cy Bd Of Supv Cy Phn	Case Management / Health Home												
Sullivan Cnty Pub Hlth Ser	Case Management / Health Home												
Rockland Doh Nursing Div Co	Case Management / Health Home												
Phelps Memorial Hsp Assoc	Case Management / Health Home	✓											
Orange County Cerebral Palsy Assoc	Case Management / Health Home	✓											
Omrdd/Community Based Svcs Msc Hv	Case Management / Health Home												
Mid-Hudson Association For Persons	Case Management / Health Home												
Liberty Resources Psychology Physic	Case Management / Health Home												
Provider-Hamaspiik Of Orange County	Case Management / Health Home												
Parsons Child And Family Ctr	Case Management / Health Home												
Yedei Chesed Inc	Case Management / Health Home												
Opwdd/Comm Based Svcs Mcs-Tac	Case Management / Health Home												
Honor Ehg Inc	Case Management / Health Home	✓											
Omrdd/Leake And Watts Nyc Msc	Case Management / Health Home												
Beth K Boyarsky Md	Mental Health												
Idowu Kehinde Olabisi	Mental Health												
Galli Viviana	Mental Health												
Goodemote Melissa	Mental Health												
Zak Veronica Md	Mental Health												
Cesar A Rojas Md	Mental Health												
Hussain Shakeeb	Mental Health												
Most Paul	Mental Health												
Quiros Sandra	Mental Health												
Torres-Orta Minerva	Mental Health												
Gibbs-Bryant Shirley	Mental Health												
Spater-Zimmerman Susan	Mental Health												
Da Silva-Siegel Denize	Mental Health												
Romanelli Matthew	Mental Health												
Moraldo Stacy	Mental Health												
Codrington Jamila	Mental Health												
Vnsny Community Health Services	Mental Health	✓											
Richard H Grayson Phd	Mental Health												
Martha Cecilia Gamboa	Mental Health												
Heim Amy	Mental Health												



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Atkins Judith	Mental Health												
Verna Matias Augusto	Mental Health												
Lidia Zozistaua Klepacz	Mental Health												
Leone Laura	Mental Health												
Kronenberg Sharon	Mental Health												
Burroughs Ninette	Mental Health												
Nifenecker Susan	Mental Health												
Chavarro Jessica	Mental Health												
Stone Jennifer	Mental Health												
Larkin Alison	Mental Health												
Siller Pamela	Mental Health												
Uy George	Mental Health												
Steinberg David	Mental Health												
Rashid Asif Md	Mental Health												
Perkins Susan Mary	Mental Health												
Johnson Rhea	Mental Health												
Braniecki Suzanne Hadly Phd	Mental Health												
Schulman Morgan	Mental Health												
Levy David	Mental Health												
Blossy Christine	Mental Health												
Vandenheuvel Angela	Mental Health												
Khalil Hani L	Mental Health												
Hlubik Vivian	Mental Health												
Morales Denise	Mental Health												
Taveras Sandra	Mental Health												
New Alternatives F Children	Mental Health												
Grosso Celeste M Md	Mental Health												
Tillmon Linda	Mental Health												
Nysarc Inc-Dutchess County	Mental Health	☑											
Remson Karen M Np	Mental Health												
Schattner Thomas John Phd	Mental Health												
Patel Ashok A Md	Mental Health												
Murray Brian	Mental Health												
Maduekwe Nnamdi E Md	Mental Health												
Palmer Kimberly	Mental Health												
Ulster-Greene Arc	Mental Health	☑											



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Provider Name	Provider Category	2.a.i	2.a.iii	2.a.iv	2.b.iv	2.d.i	3.a.i	3.a.ii	3.c.i	3.d.iii	4.b.i	4.b.ii	
Miller Ann M Md	Mental Health												
Vengrin Jana Gale Np	Mental Health												
Cyvas Edmund	Mental Health												
Frankel Aryeh	Mental Health												
Rossetti David	Mental Health												
Dickstein Steven G Md	Mental Health												
Posada Gerardo A Md	Mental Health												
Hudson Valley Mental Hlth Ln	Mental Health												
Davison Sarah	Mental Health												
Mcdonald Katherine G	Mental Health												
Mental Hlth Assoc Rocklan Co	Mental Health	✓											
Mundra Ajit R Phd	Mental Health												
Zambenedetti Maurizio	Mental Health												
Wall David	Mental Health												
Rockland Pc	Mental Health	✓											
Mental Health Association In	Mental Health	✓											
Sime Rosemarie	Mental Health												
Schultheis Gary B	Mental Health												
Lundy Christine Denise	Mental Health												
Northeast Parent Child Societ	Mental Health												
Norman Janet	Mental Health												
Wang Richard Chris Md	Mental Health												
Fazzio Lydia Olympia	Mental Health												
Aaron Lisa	Mental Health												
Salvato Tatiana	Mental Health												
Mason Linda	Mental Health												
Ardito Diane A Phd	Mental Health												
Gries James Robert Phd	Mental Health												
Zaremba Marlyse L Csw	Mental Health												
Sharma Parvesh Kumar Md	Mental Health												
Price Richard L	Mental Health												
Kandera John	Mental Health												
Han Jihuk	Mental Health												
Cardillo Edward Paul Phd	Mental Health												
Waite Leslie	Mental Health												
Umali Sofia	Mental Health												



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Lev Olga Md	Mental Health												
Kim Kyungae Rn	Mental Health												
Bikur Cholim Inc	Mental Health	<input checked="" type="checkbox"/>											
Vazquez Olga	Mental Health												
Elmouchtari Abdelouahe Md	Mental Health												
Di Lullo Joseph Matthew Md	Mental Health												
Zelinger Gila	Mental Health												
Packard Regina	Mental Health												
Hajal Fady	Mental Health												
Edelstein Gary	Mental Health												
Berg Brad	Mental Health												
Al-Tariq Quazi Saifullah	Mental Health												
Kamthan Mridula	Mental Health												
Thomas Cheryl A Phd	Mental Health												
Byrne Thomas	Mental Health												
Witek Malgorzata Wieslawa	Mental Health												
Scharoun Gina Magali Phd	Mental Health												
Weisstuch Zvi Samuel Md	Mental Health												
Qayyum Abdul Md	Mental Health												
Win Phone Myint Md	Mental Health												
Westchester Co Hlthcare Corp	Mental Health												
Kushnir Seymour Larry Md	Mental Health												
Hirsch Suzanne Leslie Phd	Mental Health												
Kessler Carol	Mental Health												
Sullivan Stephen P	Mental Health												
Shivashankar Gowramma	Mental Health												
Ranges Mary E	Mental Health												
Adamczak Julita Rae	Mental Health												
Ackerman-Rapha Rebecca	Mental Health												
Mental Hlth Assoc/Dutchess Mh	Mental Health	<input checked="" type="checkbox"/>											
Holt Kimberly J Phd	Mental Health												
Speranza Michele Lee Phd	Mental Health												
Lee Heidi	Mental Health												
Cotto Sylvia	Mental Health												
Siewers Kevin Np	Mental Health												
Kimball Rita	Mental Health												



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Nikiforov Konstantin Md	Mental Health												
Grabowitz Ellen W	Mental Health												
Dubois Maria Yvone	Mental Health												
Khan Khalid M Md	Mental Health												
Ratakonda Santhi S Md	Mental Health												
Basso Alan Matthews Phd	Mental Health												
Somarin Olanrewaju Md	Mental Health												
Spater Herman W	Mental Health												
Bender Evan David Md	Mental Health												
Jewish Child Care Assoc	Mental Health												
Rathinapandian Francis X Md	Mental Health												
Herman Paul Phd	Mental Health												
Human Dev Ser Westchester Mh	Mental Health	☑											
Purugganan Romeo Sison Md	Mental Health												
Draoua Jay D Md	Mental Health												
Larkin Roland Mcmanus	Mental Health												
Mccullough Gene P	Mental Health												
Chung Charles II Md	Mental Health												
Efobi Chukwuemeka K Md	Mental Health												
Robbins Rosemary A Phd	Mental Health												
Chandrasekhara Lalitha Md	Mental Health												
Mainetti Linda	Mental Health												
Putnam Family & Comm Ser Mh	Mental Health	☑											
Gomberg Anna Md	Mental Health												
Northern Westchester Hosp Ctr	Mental Health	☑											
Asemota Babatunde	Mental Health												
Snyder Andrea Madeline Md	Mental Health												
Smolin Yvette Lynne Md	Mental Health												
Schectman Merryl	Mental Health												
Mitchell John Burbank Md	Mental Health												
Bronley Gray	Mental Health												
Sellinger Shelley Joy Md	Mental Health												
Loigman Mark D Md	Mental Health												
Feminella Michael Md	Mental Health												
Khan Tabassum Y Md	Mental Health												
Torossian Carol L	Mental Health												



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Small Jonathan M Phd	Mental Health												
Hundorfean Gabriela Md	Mental Health												
Nobler Mitchell Scott Md	Mental Health												
Atkin Christina Gay Hammerman Md	Mental Health												
Gaschke Yvonne Nanette	Mental Health												
Srihari Arudi	Mental Health												
Cole Sonia Lois Md	Mental Health												
Laguerre Julius J	Mental Health												
Vaid Asha Md	Mental Health												
Wolf Jonathan Md	Mental Health												
Munoz Margarita	Mental Health												
Deen Taj Mohammad Md	Mental Health												
Winther Lynn C Md	Mental Health												
Vazquez Claudio Manuel Md	Mental Health												
Arenson Richard	Mental Health												
Lerman Alexander	Mental Health												
Baxi Shreyas Md	Mental Health												
Bergman Scott Zachary Phd	Mental Health												
Felix Alan	Mental Health												
Catskill Regional Medical Ctr Adhc	Mental Health												
Ahsan Sadaf R Md	Mental Health												
Rexdale Starr R Md	Mental Health												
Corbin Jeffrey S Md	Mental Health												
Singh Sukhminder Md	Mental Health												
Bogen Steven Md	Mental Health												
Levin Andrew Paul Md	Mental Health												
Sheth Snehal R Md	Mental Health												
Roldan Ernesto	Mental Health												
Viard Marie Md	Mental Health												
Savani Nargis Kasam Ali Md	Mental Health												
Billotti Thomas J	Mental Health												
Mendola Antony J Md	Mental Health												
Rowe Timothy Owen	Mental Health												
Aftab Naeem Md	Mental Health												
Lidagoster Lidia Md	Mental Health												
Birnbaum Israel	Mental Health												



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Russakoff L Mark Md	Mental Health												
Hotchandani Meenu Md	Mental Health												
Mirabello Elizabeth Mary	Mental Health												
Westchester Arc	Mental Health	✓											
Astor Home For Children Fbt	Mental Health	✓											
Lago Jesus Angel Md	Mental Health												
Whikehart Douglas Md	Mental Health												
Gateway Community Industries	Mental Health	✓											
Kessler Karl M Md	Mental Health												
Hoffman Lynne F Md	Mental Health												
Family Svc Of Westchester	Mental Health	✓											
Darwin Buschman Md Pc	Mental Health												
Psychiatric Services Of Orang	Mental Health												
Abbott House Inc	Mental Health	✓											
Sheikh Iqbal Qamar Md	Mental Health												
Rehabilitation Supp Svcs C	Mental Health	✓											
Search For Change Inc	Mental Health	✓											
Orange Co Rehab Occupations	Mental Health	✓											
Loeb House Inc	Mental Health	✓											
Saint Dominics Home	Mental Health	✓											
Mha Of Westchester	Mental Health	✓											
Rockland Hospital Guild Inc	Mental Health												
Cabasso Arnold Lawrence	Mental Health												
Borakove Larry Steven	Mental Health												
Gallagher Richard E Md	Mental Health												
Carino Aurora L Md	Mental Health												
Chou James C Y Md	Mental Health												
Van Aken Thomas Leonard Md	Mental Health												
Dutches Co Dept Mh	Mental Health												
Myo Khin Maung Md	Mental Health												
Reddy Nirmala M Md	Mental Health												
Sullivan County Cmh Mh	Mental Health	✓											
Kemker Susan Stark Md	Mental Health												
Levner Charles	Mental Health												
Rogers Craig Steven Md	Mental Health												
Weisbard James Joseph	Mental Health												



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Singh Kuljit Md	Mental Health												
Purugganan Sylvia M Md	Mental Health												
Adler Arlene Gail Phd	Mental Health												
Lavian Manouchehr Md	Mental Health												
Karroum Nabil Hanna Md	Mental Health												
Chandra Sekhara Muthaiah Md	Mental Health												
Youchah Joan R Md	Mental Health												
Krugley Richard A Md	Mental Health												
Zinzuvadia Kishor Natvarlal	Mental Health												
Kadesh Irving	Mental Health												
Malik Muhammad Aslam Md	Mental Health												
Institute For Family Hlth	Mental Health	☑											
Kathpalia S Alil Md	Mental Health												
Sawkar Venkatesh Tulsappa Md	Mental Health												
Speicher Julia E Md	Mental Health												
Association/Mentally Ill Child	Mental Health												
Linder Alice Anne Md	Mental Health												
Lapidus Shirley M	Mental Health												
Grambau Robert F Md	Mental Health												
Weiler Marc E Phd	Mental Health												
Rtf Childrens Village	Mental Health												
Rtf Jewish Board Linden Hill	Mental Health	☑											
Rtf Jewish Board Goldsmith Ct	Mental Health	☑											
Lee Mi Hyun Md	Mental Health												
Landowne Ann Elizabeth	Mental Health												
Jewish Board Family Child B	Mental Health	☑											
Levy Michael I Md	Mental Health												
Tarle Marc E Md	Mental Health												
Berman Harvey M Md	Mental Health												
Di Bianco Joseph T Md	Mental Health												
Branson Perry R Md	Mental Health												
Soe Khin Maung Md	Mental Health												
Chandra Sushil Md	Mental Health												
Shin Young J Md	Mental Health												
Tuchman Alan Joel Md	Mental Health												
Robotti Flavia Md	Mental Health												



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Tutnauer Steven I Md	Mental Health												
Chepuru Yadagiri Md	Mental Health												
Guidance Center,Inc	Mental Health	✓				✓							
Westchester Jewish Comm Svcs	Mental Health	✓											
Stumacher Mark Jay	Mental Health												
Kaplan Mitchel A Md	Mental Health												
Orange Cnty Dept Mental Healt	Mental Health												
Rubenstein Robert J Md	Mental Health												
Krakower Leon A	Mental Health												
Kymissis Pavlos Md	Mental Health												
Datta Moitri Nath Md	Mental Health												
Kupietz Samuel S Phd	Mental Health												
Julia Dyckman Andrus Memorial, Inc	Mental Health	✓											
Taylor Care Center At Westche	Mental Health												
Gottlieb Howard P Md	Mental Health												
Orange Cnty Rehab-Occupations	Mental Health	✓											
Westchester Med Ctr	Mental Health												
Phelps Memorial Hsp Assoc	Mental Health	✓											
Benedictine Hospital	Mental Health	✓		✓		✓							
Summit Park Hospital Rockland	Mental Health	✓											
Good Samaritan Hsp Suffern	Mental Health	✓											
Bon Secours Comm Hosp	Mental Health	✓											
Jewish Child Care Assoc Of Ny	Mental Health												
St Josephs Hosp	Mental Health												
Orange Regional Medical Ctr	Mental Health	✓											
Kessler Kenneth J Md	Mental Health												
Greenman Lawrence A Md	Mental Health												
Schmugler Joan Md	Mental Health												
Salgunan Nambi Md	Mental Health												
Chellappa Paul Md	Mental Health												
Sack Peter Gordon Md	Mental Health												
Ward Victoria Courtney	Mental Health												
Oommen Shobin Md	Mental Health												
Palma Cynthia	Mental Health												
Standefer James	Mental Health												
Samenfeld-Specht James	Mental Health												



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Banerjee Rittika	Mental Health												
Della Rocca Amy	Mental Health												
Higgins Erin	Mental Health												
Nieves Dominick Richard	Mental Health												
Yousef Essam E Md	Mental Health												
Little Virna	Mental Health												
Frohlich Jonathan	Mental Health												
Downey-Goldwasser Barbara	Mental Health												
Rosenberg Benjamin	Mental Health												
Bourgeois-Munoz Elise	Mental Health												
Reinglass Aimee	Mental Health												
Cortes-Ladino R	Mental Health												
Leitner Deborah Anne	Mental Health												
Edith A Frank	Mental Health												
Hausman Michelle	Mental Health												
Hansen Ingrid	Mental Health												
O'Keeffe Margaret Kathleen	Mental Health												
Ferrando Stephen	Mental Health												
Park Lavinia	Mental Health												
Teiga Louise	Mental Health												
Ahmed Tanveer	Mental Health												
Tucker Kara Nicole	Mental Health												
Baynon Diane	Mental Health												
Kitchens Galina D	Mental Health												
Baez Susan	Mental Health												
Guillen Maria	Mental Health												
Quammie Collin	Mental Health												
Leon Lissette	Mental Health												
Nieves Maria	Mental Health												
Parsons Laura Ann	Mental Health												
Franklin Naomi	Mental Health												
Goring-Britton Faith	Mental Health												
Daniels-Brady Catherine Eva	Mental Health												
Alison E Murphy	Mental Health												
Vanessa A Valentino	Mental Health												
Mccoubrey Stephanie	Mental Health												



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Rothbaum Esther	Mental Health												
Avezbakiyev Emanuel	Mental Health												
Elizabeth C Piccolo	Mental Health												
Reynoso-Marage Franchesca	Mental Health												
Fradkin Yuli	Mental Health												
Berman Frances	Mental Health												
Vega Irma	Mental Health												
Lo Bianco Paul	Mental Health												
Jachimczyk Jolanta	Mental Health												
North Michael	Mental Health												
Essington Sandra	Mental Health												
Williams Robert	Mental Health												
Mcgregor Victor	Mental Health												
Thomson Martha	Mental Health												
Balint Daniela	Mental Health												
Heinlein Dara Lyn	Mental Health												
Latteri-Palamara Christa	Mental Health												
Robinson Alphonso	Mental Health												
Wolfe Lisa	Mental Health												
Demadaler Elyse	Mental Health												
Rodriguez Ann	Mental Health												
Pacifici Amy	Mental Health												
Simmonds Chana	Mental Health												
Suarez Lupita	Mental Health												
Sullivan Alison Elizabeth	Mental Health												
Kvenvik Rudy	Mental Health												
Yoon Hiejn Md	Mental Health												
Cohen Rebecca	Mental Health												
Nord Melissa	Mental Health												
Martiny Vanessa Lorena	Mental Health												
Katz Laura Do	Mental Health												
Paquin Nina	Mental Health												
Burry Panico Adele	Mental Health												
Toney Erena Theodora	Mental Health												
Sloan Charlotte	Mental Health												
Rehabilitation Support Services Inc	Mental Health												



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Whoriskey Alexandra	Mental Health												
Pole Sarah	Mental Health												
Schoolcraft Rachel	Mental Health												
Zucker Rebecca	Mental Health												
Guardiola Sandy	Mental Health												
Richards Kristi	Mental Health												
Wein Michael	Mental Health												
Brown Astin	Mental Health												
Cabisudo Mitchell	Mental Health												
Singh Balveen Biba	Mental Health												
Pantaleoni Richard	Mental Health												
Sym Tara	Mental Health												
Spira Tzipora	Mental Health												
Rivera Sandy	Mental Health												
Taylor Denise	Mental Health												
Rickenberg Monica	Mental Health												
041946476oriani Christine	Mental Health												
Novak Lisa	Mental Health												
Danback Kristine F Phd	Mental Health												
Antonelli Kelvin	Mental Health												
Lewis Diane	Mental Health												
Murphy Caitlin	Mental Health												
Shiffman Holly Aleta	Mental Health												
Klinghoffer Carli Pam	Mental Health												
Colon Melanie	Mental Health												
Green Rebecca	Mental Health												
Clift Jennifer	Mental Health												
Mallard Sarah	Mental Health												
Mcgraw Edward	Mental Health												
Phelan Jane	Mental Health												
Gerou Christie	Mental Health												
Santiago-Gomez Eveliamargarita	Mental Health												
Ramsundar Gail	Mental Health												
Ibrahimi Said	Mental Health												
Reid Katherine Elisabeth	Mental Health												
Bhatti Saeed I	Mental Health												



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Negron Rodriguez Eloisa	Mental Health												
Verma Kamlesh	Mental Health												
Thomson Sasha	Mental Health												
Gonsky Ruth	Mental Health												
Roth Julia	Mental Health												
Cooper Marian	Mental Health												
Parsons Child And Family Ctr	Mental Health												
Myers Kenneth	Mental Health												
Patrick Lisa Marie	Mental Health												
Burns-Wetzel Diana	Mental Health												
Paporto Laurel	Mental Health												
Strano Jennifer	Mental Health												
Cohen Aviva	Mental Health												
Halstein Danielle	Mental Health												
Kahan Yael	Mental Health												
Spitzer Toby	Mental Health												
Calderon Ruddy Smith	Mental Health												
Danzig Gittel	Mental Health												
Tappan Jessica	Mental Health												
Lieber Shulamis	Mental Health												
Abramczyk Maurice	Mental Health												
Binder Jemma	Mental Health												
Bartone Rose	Mental Health												
Ellison Kim	Mental Health												
Gonzalez Lynn	Mental Health												
Mazo Francisco	Mental Health												
Alvi Kausar	Mental Health												
Tobe Russell Hardin	Mental Health												
Robinson Elizabeth Johnstone	Mental Health												
Williamson Anna	Mental Health												
Roper Virginia	Mental Health												
Rivera Maribel A	Mental Health												
Herbert Keith	Mental Health												
Yung Pik Sai	Mental Health												
Freund Dvora	Mental Health												
Locastro Maria	Mental Health												



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Hinojosa Franz	Mental Health												
Olwyn Lawrence	Mental Health												
Tica Sandra Anne	Mental Health												
Gage Michelle	Mental Health												
Srisaila Suma	Mental Health												
Perry Thorellen	Mental Health												
Tweedy Molly	Mental Health												
Yetsko Matthew	Mental Health												
Vernon Jeffrey	Mental Health												
Rivera Aiyana Eva	Mental Health												
Dammeyer Denise Lorraine	Mental Health												
Escobar Carolina	Mental Health												
Batson Lisa Ann	Mental Health												
Giurca Dan	Mental Health												
Batson Nicholas E	Mental Health												
Antoniak Sandra K	Mental Health												
Friery Tricia A	Mental Health												
Durk Arlene G	Mental Health												
Anusionwu Reagan	Mental Health												
London Eric B	Mental Health												
Patel Anand V	Mental Health												
Martin Ruth Held	Mental Health												
Bodenstab Meredith Janel	Mental Health												
Tigenoah Patrick	Mental Health												
King Mary Alice	Mental Health												
Carlson-Pardo Catherine	Mental Health												
Riccardelli William	Mental Health												
Guiney Robin Gerry	Mental Health												
Wendland Anne	Mental Health												
Pasquale Christopher Gerard	Mental Health												
Slocum Christine N	Mental Health												
Litman Norma S	Mental Health												
Deignan Jodie L	Mental Health												
Sakla Robin	Mental Health												
Mullane William Andrew	Mental Health												
Powell Robert C	Mental Health												



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Jewish Child Care Association Of Ne	Mental Health												
Wechsler Martin S	Mental Health												
Dorfman Ava Beth	Mental Health												
Santos Gutierrez Lorenzo	Mental Health												
Mckenzie Hugh	Mental Health												
Unger Goldie	Mental Health												
Horvath David	Mental Health												
Nanda Nandita	Mental Health												
Gray Wendy Jo	Mental Health												
Leinung Kristen Marie	Mental Health												
Muccio Dorothy	Mental Health												
Fentress Kathleen M	Mental Health												
Harris Kelly	Mental Health												
Harding Katherine L	Mental Health												
Bobroff Miriam	Mental Health												
Wieder Harriot Estelle	Mental Health												
Rafferty Eileen Noellen	Mental Health												
Gunopawiro Jo Anne	Mental Health												
Sadler Pablo	Mental Health												
Crapanzano Sandra	Mental Health												
Meyerhoff Daniel	Mental Health												
Suarez Froilan	Mental Health												
Karlin Todd Evan	Mental Health												
Winarsky Amy	Mental Health												
Ashburn, Jr. John	Mental Health												
Linares Jensy	Mental Health												
Trujillo Vanessa	Mental Health												
Le Moal Janet	Mental Health												
Marchwinski Jason	Mental Health												
Futransky Laura	Mental Health												
Robinson Kimberly	Mental Health												
Peyerl Naomi Leanne	Mental Health												
Perls Jeffrey	Mental Health												
Carballeira Catherine	Mental Health												
Regan John	Mental Health												
Adis Lauren Emily	Mental Health												



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Mercader Carolina	Mental Health												
Mathew Alphonsa J	Mental Health												
Orlofsky Michelle	Mental Health												
Charles Harold	Mental Health												
Blanco Lourdes	Mental Health												
Vcs Inc	Mental Health												
Asovski Gella	Mental Health												
Bulman Paul	Mental Health												
Krieg Stephen Judd	Mental Health												
Ludewig Doris Natalie	Mental Health												
Adams Trissa Jayne	Mental Health												
Gallo Jacqueline	Mental Health												
Elizondo Carmen E	Mental Health												
Phoenix Houses Of New York Inc	Substance Abuse												
Mental Hlth Assoc Rocklan Co	Substance Abuse	✓											
Catholic Charities Community	Substance Abuse	✓											
Sancia Recovery, Inc	Substance Abuse												
Putnam Family & Comm Ser Mh	Substance Abuse	✓											
Catskill Regional Medical Ctr Adhc	Substance Abuse												
St Christophers Inn Inc	Substance Abuse	✓											
Berkshire Farm Center	Substance Abuse	✓											
Cah Rehabilitation Program	Substance Abuse												
Child & Fam Guid Ctr Adict Sv	Substance Abuse												
Restorative Management Corp	Substance Abuse	✓											
Richard C Ward A T C	Substance Abuse												
Conifer Park	Substance Abuse	✓											
Arms Acres	Substance Abuse	✓											
Dutches Co Dept Mh	Substance Abuse												
Sullivan County Cmh Mh	Substance Abuse	✓											
Regional Econ Comm Act Prog	Substance Abuse												
Innovative Health Systems Inc	Substance Abuse												
Lexington Ctr For Recovery	Substance Abuse	✓				✓							
St Josephs Rehab Center Inc	Substance Abuse												
Daytop Village,Inc	Substance Abuse												
Guidance Center,Inc	Substance Abuse	✓				✓							
Greater Hudson Valley Fam Hlt, The	Substance Abuse	✓	✓	✓		✓	✓			✓	✓	✓	



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Westchester Med Ctr	Substance Abuse												
Phelps Memorial Hsp Assoc	Substance Abuse	✓											
Kingston Hospital	Substance Abuse	✓		✓		✓							
Benedictine Hospital	Substance Abuse	✓		✓		✓							
Summit Park Hospital Rockland	Substance Abuse	✓											
Good Samaritan Hsp Suffern	Substance Abuse	✓											
Bon Secours Comm Hosp	Substance Abuse	✓											
Medical Arts Sanitarium	Substance Abuse	✓											
St Josephs Hosp	Substance Abuse												
Orange Regional Medical Ctr	Substance Abuse	✓											
Belvedere Health Services Llc	Substance Abuse	✓											
Lexington Center For Recovery	Substance Abuse	✓				✓							
Lutheran Center Poughkeeps Ad	Nursing Home												
Elant At Newburgh Adhc	Nursing Home	✓											
Ten Broeck Commons Adhc	Nursing Home	✓											
Bethel Nursing & Rehab Center	Nursing Home	✓											
Northern Manor Geri Ctr Adhc	Nursing Home	✓											
Wingate Of Ulster	Nursing Home												
Schervier Pavilion Snf	Nursing Home	✓											
Elant At Goshen Inc Adhc	Nursing Home	✓											
Mountainside Residential Cc	Nursing Home	✓		✓		✓							
Glen Island Ctr Nrs & Rehab	Nursing Home	✓											
Tarrytown Hall Care Ctr	Nursing Home												
Ferncliff Nursing Hm Non Occ	Nursing Home												
Northern Metro Rhcf Non-Occ	Nursing Home												
Elizabeth Seton Pediatric Center	Nursing Home	✓											
Ramapo Manor Ctr Reh & Nrs	Nursing Home												
St Josephs Place	Nursing Home	✓											
Wartburg Nursing Home	Nursing Home												
Valley View Ctr Nrs Care & Rehab	Nursing Home												
Waterview Hills Rehab & Nrs Ctr	Nursing Home												
Schervier Nursing Care Center	Nursing Home	✓											
Summit Park Nursing Care Ctr	Nursing Home												
St Cabrini Nursing Home	Nursing Home	✓											
Elant At Wappingers Falls	Nursing Home	✓											
St Margarets Center	Nursing Home												



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Regency Extended Care Center	Nursing Home	✓											
Poughkeepsie Crossings	Nursing Home												
Catskill Crossings	Nursing Home												
United Hebrew Geri Ctr Snf	Nursing Home	✓											
Elant At Brandywine	Nursing Home	✓											
Sky View Rehab & Hlth Cr Ctr	Nursing Home												
Victoria Home	Nursing Home												
Cedar Manor Nursing & Reh Ctr	Nursing Home	✓											
Bethel Nursing Home Inc Co	Nursing Home	✓											
Sullivan Cnty Adult Cc	Nursing Home												
Dutchess Ctr Rehab Healthcare	Nursing Home												
Somers Manor Nursing Home Inc	Nursing Home	✓											
Elant At Fishkill	Nursing Home	✓											
Northern Riverview Hcc Inc	Nursing Home												
Middletown Park Rehab & Hlth Cr Ctr	Nursing Home												
Montgomery Nursing Home	Nursing Home												
Woodland Pond At New Paltz	Nursing Home	✓		✓		✓							
Hrnc Operating Llc	Nursing Home												
Golden Hill Planning Corp	Nursing Home	✓											
Parkview Operating Co Llc	Nursing Home												
Kennedy Pavilion Rh I Llc	Nursing Home												
Putnam Nursing & Rehab Ctr	Nursing Home												
The Grove Valhalla Rehab & Heal Ctr	Nursing Home												
Phelps Memorial Hospital Associatio	Pharmacy	✓											
Bowden Nancy	Pharmacy												
Med-World Acquisition Corp	Pharmacy												
Pine Plains Pharmacy Inc	Pharmacy	✓											
Margaretville Hosp	Pharmacy	✓		✓		✓							
Summit Park Hospital Rockland	Pharmacy	✓											
Memorial Hsp Cancer Allied	Pharmacy												
Resolution Rx Inc	Pharmacy												
Vnsny Community Health Services	Hospice	✓											
Calvary Hha & Hospice Care	Hospice												
Hospice Care In West/Putnam I	Hospice												
Northern Metro Rhcf Non-Occ	Hospice												
Hospice Of Orange/Sullivan Cn	Hospice	✓											



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Hospice Of Dutchess/Ulster Ct	Hospice												
Hudson Health Plan Inc	Hospice												
Sullivan Cnty Pub Hlth Ser	Hospice												
Vna Of Hudson Valley	Hospice	✓											
Dominican Sister Family Healt	Hospice	✓											
Good Samaritan Hsp Suffern	Hospice	✓											
Calvary Hospital Inc	Hospice	✓											
Phelps Hospice	Hospice												
9 W. Prospect	Community Based Organizations												
Abbott House	Community Based Organizations												
Access Pt	Community Based Organizations	✓											
Acess-Vr	Community Based Organizations												
Acoulon , Sylvie	Community Based Organizations												
Administrative Offices	Community Based Organizations												
After School Programs	Community Based Organizations												
After-School Program	Community Based Organizations												
Ahmad B. Hadid	Community Based Organizations												
Ahmad Hadid	Community Based Organizations												
Alison Schell	Community Based Organizations												
Alissa Debaun	Community Based Organizations												
Amber Mccarthy	Community Based Organizations												
Analee Figueroa	Community Based Organizations												
Andrus	Community Based Organizations												
Angela Canepa	Community Based Organizations												
Annunziata	Community Based Organizations												
Another Step Inc	Community Based Organizations												
Apartment Program	Community Based Organizations												
Arc Of Rockland, Inc.	Community Based Organizations												
Assisted Outpatient Treatment	Community Based Organizations												
Aybar, Maribel, Hygienist	Community Based Organizations												
Berkshire Farm	Community Based Organizations												
Birch Ira	Community Based Organizations												
Bon Secours Medical Group	Community Based Organizations												
Boulevard Ira	Community Based Organizations												
Brianne Fegarsky	Community Based Organizations												
Bridges To Health (B2h) (Ocfs)	Community Based Organizations												



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C.A.R.C./Keon Center	Community Based Organizations	✓											
Cabrini Apartments	Community Based Organizations												
Cabrini Care At Home	Community Based Organizations												
Cabrini Immigrant Services	Community Based Organizations												
Caring For Homeless Of Peekskill (Jan Peek House	Community Based Organizations												
Carmel Nutrition Center	Community Based Organizations												
Caroline Cody	Community Based Organizations												
Catskill Hudson Area Health Education Center	Community Based Organizations												
Ccsi	Community Based Organizations												
Chemical Dependency Crisis Center	Community Based Organizations												
Chemlue	Community Based Organizations												
Cheryl Manna	Community Based Organizations												
Children'S Health & Research Foundation, Inc/Lower Hudson Valley Perinatal Network	Community Based Organizations	✓											
Children'S Services Coordinator	Community Based Organizations												
Childrens Collaborative	Community Based Organizations												
Choice Of New Rochelle, Inc.	Community Based Organizations												
Christina Garrison	Community Based Organizations												
Christopher Court Residence	Community Based Organizations												
Christopher Giaquinta	Community Based Organizations												
Chung	Community Based Organizations												
Claudia Manzel	Community Based Organizations												
Cluster Inc.	Community Based Organizations	✓											
Cold Spring Center	Community Based Organizations												
Colonial Manor Supp Apt	Community Based Organizations												
Comfort Keepers	Community Based Organizations	✓											
Community Based Services, Inc	Community Based Organizations												
Community Care Collaborative	Community Based Organizations												
Community Housing Innovations Inc	Community Based Organizations												
Community League	Community Based Organizations												
Community Living Skills- Arkville	Community Based Organizations												
Community Living Skills- Walton	Community Based Organizations												
Compeer Dutchess	Community Based Organizations												
Compeer Inc	Community Based Organizations												
Compeer Orange	Community Based Organizations												
Compeer Rockland	Community Based Organizations												



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Compeer Sullivan	Community Based Organizations												
Compeer Ulster	Community Based Organizations												
Compeer Westchester	Community Based Organizations												
Cortlandt Healthcare	Community Based Organizations												
Court Evaluations (Adults & Children & Youth)	Community Based Organizations												
Crime Victims Assistance Program	Community Based Organizations												
Cristin Gibson	Community Based Organizations												
Curious Cubs Daycare	Community Based Organizations												
Danny Margie	Community Based Organizations												
Daybreak Independent Services Inc	Community Based Organizations												
Deirdre Sferrazza	Community Based Organizations												
Department Of Community & Family Services Chemical Dependency Assessors	Community Based Organizations												
Devereux Dayhab	Community Based Organizations												
Discharge Planning & System Advocacy	Community Based Organizations												
Domestic Violence Services	Community Based Organizations												
Donna Mandel	Community Based Organizations												
Dr Nargis Savani	Community Based Organizations												
Dr. Anand V. Patel	Community Based Organizations												
Dr. Glen W. Deluca	Community Based Organizations												
Dr. Henry Sardar	Community Based Organizations												
Dr. Laurence Miller	Community Based Organizations												
Dr.Gaska-Salton	Community Based Organizations												
Dr.Snyder	Community Based Organizations												
Dr.Zupnic	Community Based Organizations												
Dutchess County Department Of Community And Family Services	Community Based Organizations												
Dutchess County Office For The Aging	Community Based Organizations												
Dutchess Supported Housing	Community Based Organizations												
Dutchess Vocational	Community Based Organizations												
Early Childhood Education	Community Based Organizations												
Eileen Rooney-Gondolfo	Community Based Organizations												
Elant At Goshen Adult Home	Community Based Organizations												
Elizabeth Crose	Community Based Organizations												
Emily Silver??	Community Based Organizations												
Eric Martin	Community Based Organizations												
Erica Covington	Community Based Organizations												



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Erin Mack	Community Based Organizations												
Express Pediatrics:Walk In Urgent Care For Children	Community Based Organizations												
Family Education Program	Community Based Organizations												
Family Empowerment Council, Inc. (Affiliate Of Occupations, Inc.)	Community Based Organizations												
Family Of Woodstock, Inc.	Community Based Organizations												
Family Service Society Of Yonkers	Community Based Organizations	✓											
Family Services Inc.	Community Based Organizations												
Family Services Of Westchester, Inc.	Community Based Organizations												
Family Ties Of Westchester Admin. Office	Community Based Organizations												
Family Ties Of Westchester Inc.	Community Based Organizations	✓											
Field Home-Holy Comforter	Community Based Organizations												
Florence Street Residence	Community Based Organizations												
Forensic Services	Community Based Organizations												
Garage	Community Based Organizations												
Godson Enyia	Community Based Organizations												
Green Chimneys Children Services	Community Based Organizations	✓											
Greenslade	Community Based Organizations												
Greystone Programs Inc.	Community Based Organizations												
Halfway House Of Westchester, Inc.	Community Based Organizations												
Hamid Moaliem	Community Based Organizations												
Hanson Residence	Community Based Organizations												
Hasbrouck Supported Apts	Community Based Organizations												
Hawthorne Foundation Inc	Community Based Organizations												
Heli Minano	Community Based Organizations												
Helpline	Community Based Organizations												
High School Of Fashion Industries School-Based Health Center	Community Based Organizations												
Highland Ira	Community Based Organizations												
Hillcrest Medical Associates	Community Based Organizations	✓											
Hispanic Resource Center Of Larchmont & Mamaroneck	Community Based Organizations					✓							
Home & Community Based Waiver	Community Based Organizations												
Home Based Crisis Invervention	Community Based Organizations												
Hopwa	Community Based Organizations												
Hospitality House	Community Based Organizations												
Housing (Spoa)	Community Based Organizations												
Hudson Information Technology For Community Health, Inc.	Community Based Organizations												
Hudson Valley Community Services, Inc.	Community Based Organizations	✓				✓							



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Hudson Valley Rehab	Community Based Organizations												
Hull Ira	Community Based Organizations												
Hyde Park Supp Apt	Community Based Organizations												
Hyman, Mark	Community Based Organizations												
In Flight, Inc.	Community Based Organizations	✓											
Independent Living, Inc.	Community Based Organizations												
Intellectual & Developmental Disabilities Services Coordinator	Community Based Organizations												
Intensive Case Management	Community Based Organizations												
Ireland Dr. Ira	Community Based Organizations												
Jail-Based Mental Hygiene Program	Community Based Organizations												
Jennifer Highley	Community Based Organizations												
Jennifer Neville	Community Based Organizations												
Jennifer Povill	Community Based Organizations												
Jewish Board Of Family & Children'S Services	Community Based Organizations												
Jewish Family Service Of Orange County	Community Based Organizations	✓											
Jill Borner	Community Based Organizations												
John Rosenthal	Community Based Organizations												
Joseph Malak, M.D.	Community Based Organizations												
Judy Curcio	Community Based Organizations												
Kallenburg	Community Based Organizations												
Kaplan, Jenny	Community Based Organizations												
Karen Bogerman	Community Based Organizations												
Katharine Zoppo	Community Based Organizations												
Katherine Mahar	Community Based Organizations												
Kaye Daniel-Sayles	Community Based Organizations												
Kayla Dilorenzo	Community Based Organizations												
Keli House	Community Based Organizations	✓											
Kerseman Supportive Ira	Community Based Organizations												
Kevin Bowen	Community Based Organizations												
Kim Omaro	Community Based Organizations												
Kirschner Supervised Ira	Community Based Organizations												
Koehler Senior Center	Community Based Organizations												
Koenig Supervised Ira	Community Based Organizations												
Lawrence, Lisa, Hygienist	Community Based Organizations												
Leah Fallot	Community Based Organizations												
Leake And Watts Services Inc.	Community Based Organizations												



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Letworth Ddso Hcbs	Community Based Organizations												
Lifting Up Westchester	Community Based Organizations												
Linda Revill	Community Based Organizations												
Lindsey Deible	Community Based Organizations												
Louis Androne	Community Based Organizations												
Mall , Amanda	Community Based Organizations												
Mara Mendicino	Community Based Organizations												
Maranatha Human Services	Community Based Organizations												
Marisa Bishop	Community Based Organizations												
Maternal Infant Services Network	Community Based Organizations	✓				✓							
Medicaid Service Coordination	Community Based Organizations												
Medical Arts Sanitarium Inc	Community Based Organizations												
Melissa Sandoval	Community Based Organizations												
Melrose Avenue Residence	Community Based Organizations												
Mena	Community Based Organizations												
Mental Health America/B2h	Community Based Organizations												
Mental Health America/Dutchess	Community Based Organizations												
Mental Health America/Trans	Community Based Organizations												
Mental Health Association In Putnam County Inc	Community Based Organizations												
Merone , Judy	Community Based Organizations												
Mha/Oc - 24 Hr Helpline	Community Based Organizations												
Mha/Oc - Adult Family Support	Community Based Organizations												
Mha/Oc - Compeer	Community Based Organizations												
Mha/Oc - Family Support Services	Community Based Organizations												
Mha/Oc - Home To Stay	Community Based Organizations												
Mha/Oc - Hudson House	Community Based Organizations												
Mha/Oc - Non-Medicaid Care Coordination	Community Based Organizations												
Mha/Oc - Omh Non-Licensed Homeless Outreach	Community Based Organizations												
Mha/Oc - Omh Non-Licensed Supported Housing	Community Based Organizations												
Mha/Oc - Rehabilitative Social Club	Community Based Organizations												
Mha/Oc - Supported Employment Services	Community Based Organizations												
Mha/Oc - Vet2vet Peer Support	Community Based Organizations												
Michael Went	Community Based Organizations												
Michelle Clarke	Community Based Organizations												
Michelle Gallo	Community Based Organizations												
Mid-Hudson Addiction Recovery Centers, Inc.	Community Based Organizations												



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Mid-Hudson Association For Person'S With Disabilities, Inc.	Community Based Organizations												
Miller, Paula, Hygienist	Community Based Organizations												
Mobile Crisis	Community Based Organizations												
Mobile Crisis Intervention Team	Community Based Organizations												
Modell , Gregg	Community Based Organizations												
Molly Johnson	Community Based Organizations												
Mt Vernon Boe	Community Based Organizations												
Mt. Vernon City School District	Community Based Organizations												
Mt. Vernon Ressorce Center, Family Ties Of Westchester	Community Based Organizations												
Nami-Familya Of Rockland County Inc.	Community Based Organizations	✓											
National Council On Alcoholism & Other Drug Dependencies/Putnam	Community Based Organizations												
Negin Gohari	Community Based Organizations												
Neketa Mcpherson	Community Based Organizations												
New Alternatives For Children	Community Based Organizations												
New Hope Community	Community Based Organizations												
New Hope Manor Cr	Community Based Organizations												
New Hope Manor Ir	Community Based Organizations												
New Rochelle Day Habilitation	Community Based Organizations												
New York Legal Assistance Group - Legalhealth	Community Based Organizations	✓											
New York Medical College	Community Based Organizations												
Newburgh Administrative Center	Community Based Organizations												
Nicola Smith- Np	Community Based Organizations												
Non Secure Placement (Jj, Acs)	Community Based Organizations												
Northeast Parent And Child Society	Community Based Organizations												
Northern Rivers	Community Based Organizations												
Ny Start	Community Based Organizations												
Oasas Shelter Plus Care	Community Based Organizations												
Ob/Gyn And Specialty Care Center Of Kingston	Community Based Organizations												
Occupations, Inc.	Community Based Organizations												
Omh Supported Housing	Community Based Organizations												
Opengate Inc.	Community Based Organizations												
Opwdd Apartments	Community Based Organizations												
Orange County Department Of Mental Health	Community Based Organizations												
Ossining Resource Center, Family Ties Of Westchester	Community Based Organizations												
P.S. 57 James Weldon Johnson School-Based Health Center	Community Based Organizations												



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Patricia Dellagrecca	Community Based Organizations												
Paula Stephenson	Community Based Organizations												
Pawling Resource Center	Community Based Organizations												
Peekskill Resource Center, Family Ties Of Westchester	Community Based Organizations												
Phoenix House	Community Based Organizations												
Planned Parenthood Brewster	Community Based Organizations												
Planned Parenthood Mount Vernon	Community Based Organizations												
Planned Parenthood New Rochelle	Community Based Organizations												
Planned Parenthood Spring Valley	Community Based Organizations												
Planned Parenthood White Plains	Community Based Organizations												
Planned Parenthood Yonkers	Community Based Organizations												
Pleasantvale Ira	Community Based Organizations												
Powell , Jessica	Community Based Organizations												
Preadmission Screening	Community Based Organizations												
Prevention Program Coordinator	Community Based Organizations												
Preventive Services	Community Based Organizations												
Probation Mental Health Outreach Program	Community Based Organizations												
Projects To Empower And Organize The Psychiatrically Labeled, Inc. (People, Inc)	Community Based Organizations	☑											
Putnam County Office For Senior Resources	Community Based Organizations												
Putnam Independent Living Services	Community Based Organizations												
Putnam Valley Center	Community Based Organizations												
Quazi Al-Tariq	Community Based Organizations												
Rachel Murran	Community Based Organizations												
Regional Economic Community Action Program Inc	Community Based Organizations												
Rehabilitation Supported Services -- Sullivan County	Community Based Organizations												
Reilly , Lisa	Community Based Organizations												
Residential	Community Based Organizations												
Resource Center For Accessible Living, Inc.	Community Based Organizations												
Resources For Industry (Rfi)	Community Based Organizations												
Rhinebeck Supported Apt	Community Based Organizations												
Rockland County Department Of Mental Health	Community Based Organizations												
Rockland Hospital Guild	Community Based Organizations												
Rockland Independent Living Center	Community Based Organizations												
Rockland Mobile Care, Inc.	Community Based Organizations												
Rockland Paramedic Services, Inc.	Community Based Organizations	☑											



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Ronald Tomlinson	Community Based Organizations												
Rosangela Alicea	Community Based Organizations												
Rosanne Trendall	Community Based Organizations												
Rosella Pickens	Community Based Organizations												
Rss - Health Home Care Management Sd	Community Based Organizations												
Rss - Orange Case Management Service Dollars	Community Based Organizations												
Rss - Orange Children & Youth Recreation	Community Based Organizations												
Rss - Orange Co. Flex Spending	Community Based Organizations												
Rss - Orange Flex Advocacy Services	Community Based Organizations												
Rss - Orange Non Medicaid Care Coordination	Community Based Organizations												
Rss - Orange Omh Non Licensed Supported Housing	Community Based Organizations												
Rss - Orange Vocational	Community Based Organizations												
Rss - Sullivan Adult Home Service Dollars	Community Based Organizations												
Rss - Sullivan C&Y Recreation	Community Based Organizations												
Rss - Sullivan Crisis Respite	Community Based Organizations												
Rss - Sullivan Mica	Community Based Organizations												
Rss - Sullivan Non Licensed Supported Housing	Community Based Organizations												
Rss - Sullivan Non-Medicaid Care Coordination	Community Based Organizations												
Rss - Sullivan Peer Advocacy	Community Based Organizations												
Rss - Transportation	Community Based Organizations												
Ruby Matthew, Np	Community Based Organizations												
Rupco, Inc.	Community Based Organizations												
Saevanee, Pittawat, Hygienist	Community Based Organizations												
Safie, Tracy, Hygienist	Community Based Organizations												
Sakina Khan	Community Based Organizations												
Samaritan Village	Community Based Organizations												
Samuel Lamb	Community Based Organizations												
Saugerties	Community Based Organizations												
Schwartz , Andrew	Community Based Organizations												
Sheela Carey	Community Based Organizations												
Special Education School Program	Community Based Organizations												
St. Dominic'S Home	Community Based Organizations												
St. Patrick'S Home	Community Based Organizations												
Starbbarack Ira	Community Based Organizations												
Stephanie Mchugh	Community Based Organizations												
Stickle , Melissa	Community Based Organizations												



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Student Assistance Services	Community Based Organizations	✔											
Suagerties Ira	Community Based Organizations												
Sue Adams	Community Based Organizations												
Sullivan County Adult Care Center	Community Based Organizations												
Sullivan County Department Of Community Services	Community Based Organizations												
Sullo , Melissa	Community Based Organizations												
Supervised Ira (24)	Community Based Organizations												
Support Services (Transportation & Maintenance)	Community Based Organizations												
Supported Ira (3)	Community Based Organizations												
Supportive Case Management	Community Based Organizations												
Supportive Employment	Community Based Organizations												
Susan Ohanesian	Community Based Organizations												
Sylvester St Supp Apt	Community Based Organizations												
Sylvia Berrios-Spencer	Community Based Organizations												
Taino Towers	Community Based Organizations												
Tarrytown Ymca Housing Lp	Community Based Organizations												
Taylor	Community Based Organizations												
Teevlowitz , Neil	Community Based Organizations												
The Alcohol And Drug Abuse Council Of Delaware Co. Inc.	Community Based Organizations												
The Alcoholism And Drug Abuse Council	Community Based Organizations												
The Association For Mentally Ill Children Of Westchester, Inc.	Community Based Organizations												
The Children'S Village	Community Based Organizations												
The Institute For Family Health Center For Counseling At Aids Service Center	Community Based Organizations												
The Institute For Family Health Center For Counseling At Frisby Avenue	Community Based Organizations												
The Pines At Poughkeepsie,Center For Nursing And Rehabilitation	Community Based Organizations												
The Sullivan County Federation For The Homeless	Community Based Organizations												
Theresa Cramer	Community Based Organizations												
Thomas Richter	Community Based Organizations												
Thompson	Community Based Organizations												
Thrive	Community Based Organizations												
Tracy Roberts	Community Based Organizations												
Trauma Team	Community Based Organizations												
Ulster Apts Ira	Community Based Organizations												



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Ulster County Department Of Social Services	Community Based Organizations												
Ulster County Health Home / Institute For Family Health	Community Based Organizations												
Ulster Prevention Council	Community Based Organizations												
United Cerebral Palsy Assoc. Of Putnam & Southern Dutchess	Community Based Organizations	☑											
United Preschool	Community Based Organizations												
Valdez, Dolca, Hygienist	Community Based Organizations												
Valleau , John	Community Based Organizations												
Vanessa Pizarro	Community Based Organizations												
Veronica Zak	Community Based Organizations												
Village Of Haverstaw Dept. Of Youth And Family Services	Community Based Organizations												
Vocational Case Management	Community Based Organizations												
Vocational Rehabilitation - Access-Vr	Community Based Organizations												
Volunteer Counseling Service Of Rockland County	Community Based Organizations												
Volunteers Of America-Greater New York	Community Based Organizations												
Wales Avenue	Community Based Organizations												
Washington Irving Campus School-Based Health Center	Community Based Organizations												
Welch	Community Based Organizations												
Westchester County Department Of Community Mental Health	Community Based Organizations												
Westchester Independent Living Center, Inc.	Community Based Organizations	☑											
Westhab Inc	Community Based Organizations												
White Plains Youth Bureau	Community Based Organizations												
William Castillo	Community Based Organizations												
Wkc Ira	Community Based Organizations												
Yael Malik	Community Based Organizations												
Yedei Chesed	Community Based Organizations												
Yonkers Resource Center, Family Ties Of Westchester	Community Based Organizations												
Zotica Medina-Weiner	Community Based Organizations												
Rudnick Jonathan A	All Other												
Phoenix Houses Of New York Inc	All Other												
Jindal Meenu	All Other												
Moccio Lisa Stephanie	All Other												
Michelson Dori	All Other												
Tessler Patric	All Other												
Gottlieb Esther	All Other	☑				☑							
Steinberg Gwen Sarah Morgan	All Other												
Beharrie Andrew W	All Other												



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Lisa Nicole Jackson	All Other												
Samuel Tai Tack Wong	All Other												
Gross Kara J Md	All Other												
Taher Farah Deeba	All Other												
Persaud Indrani	All Other												
Wiencek Vandy	All Other												
Crist Rebecca Lynn Cnm	All Other												
Dori Anchin Md	All Other												
Tsoi Kin Ping S	All Other												
Yartey Juliana Ayergo	All Other												
Collins Rebecca	All Other												
Matthew Pinto Md	All Other												
Jamil Rizqalla Do	All Other												
Yeon Howard Bok	All Other												
Raphael Katia	All Other												
Poonthota Anjana	All Other												
Tran Anhtho	All Other												
Rabadi Ammir	All Other												
Vnsny Community Health Services	All Other	☑											
Abdelmassih Shawkat G	All Other												
Ghezel-Ayagh Anousheh	All Other												
Hoffman Michael Ethan	All Other												
Jean-Louis Florence Md	All Other												
Suleiman Mary Karim Rpa	All Other												
Han Liying	All Other												
Panda Tapti	All Other												
Mihaleva Velitchka Vasileva	All Other												
Hamid Mohammed A	All Other												
Tawil Ramzi A Md	All Other												
Goforth Thomas	All Other												
Chirumamilla Amala	All Other												
Dall Amy Joan	All Other												
Osman Sami	All Other												
Moon Caroline M S	All Other												
Lipelis Konstantin Md	All Other												
Biswas Radha	All Other												



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Oppenheimer Orit	All Other												
Nadpara Kajaiber N	All Other												
Sdte The Center F/Discovery Granite	All Other												
Davelman Felix S	All Other												
Siddiqua Latifa Md	All Other												
Meka Rajana Md	All Other												
Fanucchi Michael Md	All Other												
Jacobs Amanda	All Other												
Nosal Sarah Catherine	All Other												
Bekele-Arcuri Zewditu Md	All Other												
Martinez Ofelia Md	All Other												
Baribault Heather	All Other												
Hemmerdinger Steven Arthur Md	All Other												
Hermanto Ulrich Md	All Other												
Giraud Lissette Md	All Other												
Osband Yardaena Md	All Other												
Dr Christopher M Allen Md	All Other												
Laskowski Igor Md	All Other												
Nifenecker Susan	All Other												
Ma Kaiyu Md	All Other												
Fishman Olga Md	All Other												
Pavese Heidi Elizabeth	All Other												
Patuto Jennifer Cnm	All Other												
Iannitti-Hulse Iannitti-H	All Other												
Schwartz Alex	All Other												
Muir Janice Md	All Other												
Hertford Douglas E. Md	All Other												
Rohan Darren I Md	All Other												
Llobet Paul S Md	All Other	✓				✓							
Sethi Gurvinder Md	All Other												
Tomlinson Daniel P Md	All Other												
Mercado Vanessa Maria V Md	All Other												
Singaravelu Nila Md	All Other												
Sardar Henry Do	All Other												
Bains Amarpreet S Md	All Other												
Joy Christina	All Other												



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Dhallu Manjeet	All Other												
Cohen Asaf	All Other												
Toledo Elizabeth Np	All Other												
Sales Francie Fortunio Md	All Other												
Ainsworth Alison M	All Other												
New Alternatives F Children	All Other												
Bosco Vincent J Rpa	All Other												
Phelps Memorial Hospital Associatio	All Other	✓											
Yeddu Mrilini Marthamoses Md	All Other												
Kakkanatt Anand Md	All Other												
Nelson Dina S Md	All Other												
Nysarc Inc-Dutchess County	All Other	✓											
Arc Healthresources Of Rockland	All Other	✓											
St Dominics Home-D Icf	All Other	✓											
St Dominics Home-C Icf	All Other	✓											
St Dominics Home-A Icf	All Other	✓											
Dr Donna Loketch	All Other												
Silber Avi Katnel Md	All Other												
Hujus Amy Rpa	All Other												
Foy Bridget M	All Other												
Khan Mohammad S Md	All Other												
Obi Vivian	All Other												
Martin Christopher A Md	All Other												
Overby Philip Md	All Other												
Krisel Angela Rpa	All Other												
Dwyer James Kieran Md	All Other												
Shah Amar B Md	All Other												
Keegan Kulravee Puttharuksa Do	All Other												
Callanan Emily M Np	All Other												
Ulster-Greene Arc	All Other	✓											
Goumas William Marcus Md	All Other												
Nesheiwat Ogleh Ihsan Md	All Other												
Lantsberg Ilya Y Md	All Other												
Kurtz Seth David Md	All Other												
Spano Laura Ann Md	All Other												
Elmore Dillard	All Other												



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Rowe Steven Jay Md	All Other												
Khalil Richard Md	All Other												
Quilatan Romeo L Jr Md	All Other												
Nasir Syed Usman Asdul Md	All Other												
Pais Shireen Andrade Md	All Other												
Wasserman Adrienne R	All Other												
Pandya Amy Arun Md	All Other												
Sung Jenny Chia Ning	All Other												
Maritato Andrea F Md	All Other												
Figuroa Yvette	All Other												
Ayodeji Adeola	All Other												
Sosanya Oluwakemi	All Other												
Lodhi Sadaf Rashid Md	All Other												
Bowden Nancy	All Other												
Mc Carthy Nora	All Other												
Cigliano Danielle Do	All Other												
Ben-Eli David Md	All Other												
Cuccia Christopher A Md	All Other												
Leake And Watts Svcs Inc Spv	All Other												
Malina Cheryl R	All Other												
Mcguire Evon L Np	All Other												
Kaplan Eric Michael Dpm	All Other												
Hudson Valley Mental Hlth Ln	All Other												
Kingston Hospitalist Services Pc	All Other												
Lucas Tracy	All Other												
Chen Wei	All Other												
Braier Florencia	All Other												
Avella Thomas Md	All Other												
Calligaris Rosemary	All Other												
Eisenberg Amy	All Other												
Mental Hlth Assoc Rocklan Co	All Other	✓											
Lucas Anne Marie Np	All Other												
Melcer Joshua Md	All Other												
Kaznatcheeva Elena Md	All Other												
Hines Scott T Md	All Other												
Siegel Audra Rochelle Dpm	All Other												



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Opengate Inc	All Other												
El-Naghy Dilshad Md	All Other												
Harkisoon Shantie D Md	All Other												
Mehta Hasit Md	All Other												
Pietrow Paul Md	All Other												
Shkolnikov Tatyana Md	All Other												
Catholic Charities Community	All Other	✓											
Berger Sam H Np	All Other												
Lominy Marie-Micheline Md	All Other												
Mutnick Andrew	All Other												
Kleinman George	All Other												
All Metro Home Care Services Of New	All Other	✓											
Sarrai Mona Md	All Other												
Chirumamilla Sree	All Other												
Samberg Deborah Rabitz Md	All Other												
Lopez Nancy Rpa	All Other												
Birnbaum Stuart C Dpm	All Other												
Opengate Inc Day	All Other												
Naqvi Syed Hasan Mahboob Md	All Other												
Mercado Neomi Rpa	All Other												
Byadgi Shalini Md	All Other												
Nysarc Dutchess County Day	All Other												
Abbott House Day	All Other												
Comm Aid F/Retard Chil Day	All Other												
Ulster Greene Arc Day	All Other												
Rehab Programs Day	All Other												
Gateway Community Ind Day	All Other												
Pileta Lourdes X	All Other												
Jellett Carol X	All Other												
Ruffy X	All Other												
Orange Rehab Occup Inc Day	All Other												
Jawonio Inc Day	All Other												
Assoc Ment III Child W Day	All Other												
Sancia Recovery, Inc	All Other												
Mehra Sona Md	All Other												
Maala-Gentolia Clarice Np	All Other												



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Mclaughlin James Daniel Md	All Other												
Millos Rosana Teresita Md	All Other												
Lombardi Maria E Md	All Other												
Sherman Deborah S Np	All Other												
Pillai Nisha U Md	All Other												
Welter John J Md	All Other												
Bonthu Spinivas Md	All Other												
Jessup Todd P	All Other												
Scoyni Robert J Md	All Other												
Issack Joshua	All Other												
Kancharla Madhavi R	All Other												
Bon Secours Community Hospital	All Other												
Ennabi Kathleen Md	All Other												
Danon Martha A Md	All Other												
Stambaugh Kweon I Md	All Other												
Bezdicova Martina Md	All Other												
Castro Jonathan M	All Other												
Jafri Syed Z A Md	All Other												
Hull Kristen Tracey Md	All Other												
Ramzan Muhammad Masood	All Other												
Witkowska Renata A Md	All Other												
Shamah Jennifer	All Other												
Inzerillo V Christopher Md	All Other												
Pumarol Alba	All Other												
Dadarwala Aashish Dhansukhlal	All Other												
Pinto Eduardo Navarro	All Other												
Antar Koshnaf Alan Md	All Other												
Hmidi Ali Md	All Other												
Hodgens Donna A	All Other												
Wihd Inc	All Other	<input checked="" type="checkbox"/>											
Kim David	All Other												
Guo Gary Gang	All Other												
Rahman Naeem U Md	All Other												
Burnham Daniel Christian	All Other												
Weinstein Jeffrey Ross Md	All Other												
Spencer Eric Michael Md	All Other												



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Francois Lissa Nattacha Md	All Other												
Koulova Lidia Borissova	All Other												
Wancier Romina G Md	All Other												
Singh Pushpinder Md	All Other												
Coughlin Margaret Mary Md	All Other												
Zedek Ilan J Md	All Other												
Hadid Ahmad Md	All Other												
Malekan Ramin Md	All Other												
Sacks Sandra Md	All Other												
Tawil Rashmi P Md	All Other												
Accentcare Of New York Inc	All Other												
Rehab Programs Inc Rsp	All Other												
Nelson Julian T Md	All Other												
Robertson Karyn F Rpa	All Other												
Selbo Scot T Md	All Other												
Fekete Zoltan Md	All Other												
Tawil Laurence A Md	All Other												
Kirschner-Lanzkowsky Debra	All Other												
Yahr Laura	All Other												
Groves Jill Elizabeth Md	All Other												
Crystal Run Village Inc Fsr 1	All Other	☑											
Ascencio Janice K Md	All Other												
Crystal Run Village Inc Rsp	All Other	☑											
Jaeger David A Md	All Other												
Du Jinlin Md	All Other												
Bryan Duane Anthony Md	All Other												
Bakey William	All Other												
Chang Benjamin Md	All Other												
Jawonio Inc Rsp	All Other												
Amelemah Edward Nana Md	All Other												
Chorny Shameela Anisa Md	All Other												
Varma Raja G Md	All Other												
Migias Nikolaos A Md	All Other												
Biglane Rayma	All Other												
Lombardi Filomena	All Other												
Teets Raymond	All Other												



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Taylor Gregory Warwick Md	All Other												
Killion Christopher David Md	All Other												
Coulman Angela Anita R Md	All Other												
Newmeyer Michele E	All Other												
Malhotra Sandeep Md	All Other												
Bele Mark Joseph Do	All Other												
St Dominics Home Goshen Icf	All Other	✓											
Trapp Kevin	All Other												
Sodha Samir Md	All Other												
Whyte-Connell Stacey E Md	All Other												
Mcmullan Megan Anne Md	All Other												
Guccione Michael Richard Md	All Other												
Community Based Ser Inc Nd1	All Other												
Ley Robert	All Other												
Dalwadi Sejal Nagin Md	All Other												
Zhao Qing Hua Md	All Other												
Eapen Jeena Viji Md	All Other												
Agarwal Surbhi Md	All Other												
Sdtc The Center For Discovery	All Other												
Costabile David	All Other												
John Stanley Md	All Other												
Sdtc-Ctr F/Discovery Thyme	All Other												
Sdtc-Ctr F/Discovery Sunset#1	All Other												
Sdtc-Ctr F/Discovery Sage Icf	All Other												
Sdtc-Ctr F/Discovery Rosemary	All Other												
Sdtc-Ctr F/Discovery Parsley	All Other												
Leanza Francesco Md	All Other												
Zia Muhammad T Md	All Other												
Ciment Avraham Yitchak Dpm	All Other												
Zachariah Mano	All Other												
Shapiro Carin	All Other												
Childrens Phys Westchester LI	All Other									✓			
Umali Sofia	All Other												
Marecki Marsha A	All Other												
Prero Joshua Dpm	All Other												
Gennarelli Melissa D Md	All Other												



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Kolanuvada Bangaruraju Md	All Other												
Morales Frank	All Other												
Bikur Cholim Inc	All Other	✓											
Crystal Run Village Inc Nd5	All Other	✓											
Leen Jeffrey S Md	All Other												
Levi Yaakov E	All Other												
Balutowski Marek Md	All Other												
Brassel James	All Other												
Puthiyamadam Maryrose	All Other												
Knights Jennifer Rpa	All Other												
Deschamps Patricia	All Other												
Bonanno Joseph Md	All Other												
136700962midelton Gary Todd Md	All Other												
Di Lullo Joseph Matthew Md	All Other												
Bochenek Joanna Barbara Md	All Other												
Weissman Alicia Marlene Md	All Other												
Nicoll Laura Ann Md	All Other												
Scarlett Lissa Annette Md	All Other												
Fitzsimmons Laura A Rpa	All Other												
Yuen Thomas	All Other												
Gilmour Cynthia	All Other												
Kovoor Johnny George Md	All Other												
Hambright Maya Md	All Other												
Bogdanov Assen Petrov Md	All Other												
Amarosa Josephine	All Other												
Micker Deirdre	All Other												
Mance Deborah	All Other												
Braga Eileen	All Other												
Brady Ann Theresa	All Other												
Lettsome Lydell Cecil Md	All Other												
Morse Diana Frances Md	All Other												
Mannion Christina Marie Cnw	All Other												
Chen Yuxi Md	All Other												
Kumar Vanita Md	All Other												
Distefano Pamela A	All Other												
Gallin Jill	All Other												



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Samaniego Robert Md	All Other												
Dinnall Vanessa Nicola Md	All Other												
Murray Karen Md	All Other												
Hurley Avenue Family Med Pllc	All Other												
Shah Binod P Md	All Other												
Deleon Deogenes G Md	All Other												
Weisstuch Zvi Samuel Md	All Other												
Klimenko Elena A Md	All Other												
Mcdonald Gail Ann Md	All Other												
Banquet Agnes Quiman Md	All Other												
Lento Patrick Md	All Other												
Fallon John Md	All Other												
Ancona Keith	All Other												
Spoto Amy E Md	All Other												
Crystal Run Healthcare Llp	All Other	☑							☑				
Butler Renita Danette Md	All Other												
Wells Barbara	All Other												
Todd Jacqueline Yvonne Md	All Other												
Nodiff Debra	All Other												
Gaer Sasha Mihail	All Other												
Sonke Pierre-Yves J	All Other												
Park Maryann M Md	All Other												
Heckman Barbara Jean	All Other												
Colodny Nikki Md	All Other												
Bisnauth Rajes	All Other												
Gerson Debra	All Other												
Solomon Lori Weir	All Other												
Geller Lisa J	All Other												
Solis J Louis Md	All Other												
Regard Monique M Md	All Other												
New Horizon Resources Inc	All Other	☑											
Kanganis Polly	All Other												
Hostin Helen	All Other												
Pilchik Robert	All Other												
Phillips Cara Rpa	All Other												
Ishtiaq Bakhtiar Md	All Other												



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Schiskie Melissa A Md	All Other												
Patel Prakash Nanubhai Md	All Other												
Shapiro Tara E Do	All Other												
Westchester Neurological Cnsl	All Other												
Klyatis Irina Md	All Other												
Woo Mary Md	All Other												
Brown Emily Rivera	All Other												
Miller Hanan G Md	All Other												
Zaslow Jay A Md	All Other												
Levin Marc William Md	All Other												
Riffle Anne Elizabeth	All Other												
Kathryn Spanknebel Md	All Other												
Valiquette Guy Md	All Other												
Henry Lernice L Md	All Other												
Shafran Gail	All Other												
Rosenberg Sharon Marie Md	All Other												
Ryntz Timothy E Md	All Other												
Krawitz Lawrence E Md	All Other												
Alaie Mazda Dpm	All Other												
Guoping Zhou	All Other												
Adams Dumisa Melanie Md	All Other												
Abrahams John M Md	All Other												
Tashman Stuart Matthew Md	All Other												
Empire St Hm Care Ser Lthhcp	All Other												
Weeks Williams David	All Other												
Medwid Steven W Md	All Other												
Cho Michael H Md	All Other												
Asante Baah Md	All Other												
Ucpa Of Putnam & So Dutchess	All Other												
Traeger Nadav Md	All Other												
Littleton Andrea Wileen Md	All Other												
Busby Alan	All Other												
Gonzalez-Klayman Noemi Md	All Other												
Simpson Chantal Md	All Other												
Schwartz Paige M Md	All Other												
Shahzad Abdul Rahim Md	All Other												



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Rydell Timothy P Md	All Other												
Cotto Sylvia	All Other												
Husain Syed S Md	All Other												
Sambataro Simonetta Md	All Other												
Gorlitsky Michele L Md	All Other												
Bekritsky Esther	All Other												
Mcgowan Heather	All Other												
Wu Daren	All Other												
Hulse Geoffrey	All Other												
Nasser Jonathan Md	All Other												
Ginsburg Michael M Dpm	All Other												
Estler Kimberly A Md	All Other												
Barbanel Eric William Md	All Other												
Nysarc Inc Orange Cnty Smp	All Other												
Abbott House Ira Spv	All Other												
Viray Alvin K Md	All Other												
Hodges Jason Leroy Md	All Other												
Nysarc Dutchess Cnty Spv	All Other												
Goth Melanie Michele Md	All Other												
Cole Karen	All Other												
Argenzio Donna J	All Other												
Mcgoldrick Patricia Engel	All Other												
Opengate Inc Spv	All Other												
Occupations Inc Spv	All Other												
Occupations Inc Spt	All Other												
Rehab Programs Inc Spt	All Other												
Multi County Cdc Spt	All Other												
Multi County Cdc Spv	All Other												
Provider Hamaspik Rockld Spv	All Other	☑											
Kipoliongo Lezode Justine Md	All Other												
Jawonio Inc Spt	All Other												
Jawonio Inc Spv	All Other												
Lifespire Inc Spv	All Other												
In Flight Inc Spv	All Other	☑											
Greystone Programs Inc Spv	All Other												
Gateway Community Ind Spt	All Other												



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Participating in Projects													
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Crystal Run Village Inc Spv	All Other	✓											
Assoc Ment III Child West Spv	All Other												
Cardinal Mccloskey School Spv	All Other	✓											
Shinder Neil Md	All Other												
Choung Rosa J Md	All Other												
Jubinsky Paul Thomas	All Other												
Ronen Tal Md	All Other												
Suarez Diane	All Other												
Widas Maribeth Rpa-C	All Other												
Bezdicek Petr Md	All Other												
Krumholtz Jason S Md	All Other												
Oberman Eric	All Other												
Nanjappa Nirmla Md	All Other												
Manning Frank A Md	All Other												
Eisen David Jeffrey	All Other												
Creech Charlotte L	All Other												
Cho Caroline	All Other												
Bondar Ellen Md	All Other												
Basavaraju Nerlige G	All Other												
Walker Kelly Caramore Cnm	All Other												
Sdtc The Center For Discovery	All Other	✓											
Rosenberg Robert	All Other												
Iqbal Amjad Md	All Other												
Mathai Riny Md	All Other												
Tatz Gary Md	All Other												
New Hope Community Inc Icf	All Other					✓							
Eschenberg Nancy Anne	All Other												
New Hope Community Inc Icf	All Other					✓							
Cincu Catalina E Md	All Other												
Mcbride Whitney J Md	All Other												
Saleh Nagwa S Md	All Other												
Shah Anita C Md	All Other												
Sartan Tatyana Md	All Other												
Ko Yongsoon Kim	All Other												
Weinberg Jerry Charles Md	All Other												
Shah Parag J Md	All Other												



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Lutheran Center Poughkeeps Ad	All Other												
St Cabrini Nursing Home Adhc	All Other	☑											
Katz Ira Andrew Md	All Other												
Sdte The Center For Discovery	All Other												
Seecharran Bonnie V	All Other												
Jawonio Inc Smp	All Other												
Solliday Michael P Md	All Other												
Kessler Michael Steven Md	All Other												
Roye Kristin Michaelsen Md	All Other												
Elant At Newburgh Adhc	All Other	☑											
Lavotshkin Boris	All Other												
Lim-Melia Elizabeth R Md	All Other												
Sullivan Arc Smp	All Other												
Goldberg Michael David Md	All Other												
Villegas Miriam Md	All Other												
Brogan Maureen E Md	All Other												
Maisey Susan B Md	All Other												
Amrute Kaytan Vinod Md	All Other												
Carc Inc Smp	All Other												
Gateway Comm Industries Smp	All Other												
Rehab Programs Inc Smp	All Other												
Apenteng Yaw Adu Md	All Other												
Another Step Inc Smp	All Other												
Krishnan Sankaran Sivarama Md	All Other												
Occupations Inc Smp	All Other												
Crystal Run Village Smp	All Other	☑											
Banikazemi Maryam Md	All Other												
Nysarc Inc Dutchess Cnty Smp	All Other												
Delaware Co Chaptr Nysarc Smp	All Other												
Adversario Eden Florendo	All Other												
Timmermans Robert J Md	All Other												
Dave Hirendrakumar J Md	All Other												
Rehmani Muhammad B Md	All Other												
Hordines John Chambers Jr Md	All Other												
Jawonio Inc Altman Icf	All Other	☑											
Finnigan Karen Jean Md	All Other												



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Mantica Robert P Md	All Other												
Harvey Raymond G Md	All Other												
Ediale Kolo N Md	All Other												
Hornig Jack W Md	All Other												
Budrik Nancy Solomon	All Other												
Heublum Rona Rivka Md	All Other												
Jawonio Inc Wesley Icf	All Other	✓											
Karpoff Howard Md	All Other												
Goldberg Randy Md	All Other												
Maria Mazen Md	All Other												
Bethel Nrs & Reh Ctr Adhc	All Other	✓											
Beacon Medical Pc	All Other												
Iwai Sei Md	All Other												
Evers Martin Louis Md	All Other												
Mccullough Gene P	All Other												
Koestler Jennifer Lyn Md	All Other												
Acosta Robert Md	All Other												
Kozicz Izabela Md	All Other												
Kim Robin S Md	All Other												
Bordas Jose Rafael Md	All Other												
Fam Empowerment Council Hcbs5	All Other												
Sessions Jessica	All Other												
Sacajju Galit Meller Md	All Other												
Choi Julie Chee-Un Md	All Other												
Lyo Thomas	All Other												
Rubino Belinda Cnm	All Other												
Blanchette Howard Md	All Other												
Scaglione Tara	All Other												
Silverio Carl Md	All Other												
New Hope Comm Inc Icf 204	All Other					✓							
New Hope Comm Inc Icf 103	All Other					✓							
New Hope Comm Inc Icf 101	All Other					✓							
Hafeez Mohammad Md	All Other												
Back Sara Deborah	All Other												
Valdes Mauricio	All Other												
Torrens Kevin Joseph Rpa	All Other												



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Demboski David P Rpa	All Other												
Caramico Anthony Md	All Other												
Singh Sandeep Md	All Other												
Minei Costley Elizabeth Do	All Other												
Iriza Ecaterina	All Other	✓											
Swaby Stanley Stephen Do	All Other												
Abdullah Medical Pc	All Other												
Ellenville Reg Hsp	All Other	✓	✓							✓	✓	✓	
Cairo Mitchell Stuart Md	All Other												
Danisi Fabio Osvaldo Md	All Other												
Shrestha Binaya Md	All Other												
Mohammadi Shahrzad Md	All Other												
Weissman Evan Laird Do	All Other												
Oltean Ion Md	All Other												
Piet Joseph James Md	All Other												
Starner Julie Kaye	All Other												
Feldman Howard Lee Md	All Other												
Clark Cheryl L Md	All Other												
Cestari Stephen Todd Do	All Other												
Kovar Lance Ira Md	All Other												
Kobeckis Elizabeth Carpio	All Other												
Putnam Family & Comm Ser Mh	All Other	✓											
Harrison David Maxwell Md	All Other												
Northern Westchester Hosp Ctr	All Other	✓											
Giannini Nancy Md	All Other												
Hassan Mostafa S Md	All Other												
Galarneau Gerard Jules Md	All Other												
Chandy Dipak Md	All Other												
A & T Healthcare Llc	All Other	✓											
Juliano John Stephen Md	All Other												
Rajendran Geetha Prabhavathy	All Other												
Raynes Hillary Ruth Md	All Other												
Statile Margaret	All Other												
Sliva Renee	All Other												
Rovito Lucy	All Other												
Plachta Leslie	All Other												



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Meyer Patricia	All Other												
Merguerian Susan	All Other												
Kasinathan Sumathi Md	All Other												
Grundfast Steven Keith Md	All Other												
Calvary Hha & Hospice Care	All Other												
Schiffer Todd Jay Md	All Other												
Rossillo Patrick Pt	All Other												
Posner Jonathan	All Other												
Jawonio Inc Hcbs 5	All Other												
Beebe Bridget Renee Rpa	All Other												
See Mary Celaine Md	All Other												
New Hope Comm Inc Icf 411	All Other					✓							
New Hope Comm Inc Icf 410	All Other					✓							
New Hope Comm Inc Icf 409	All Other					✓							
New Hope Comm Inc Icf 308	All Other					✓							
New Hope Comm Inc Icf 307	All Other					✓							
New Hope Comm Inc Icf 306	All Other					✓							
Liu Delong Md	All Other												
Cable Mary Louise	All Other												
Cook Heather Tiffany Md	All Other												
Miranda Ann Loring Md	All Other												
Palermo-Gomez Dora Maria	All Other												
Orange Rehab Occup Inc Hcbs 2	All Other												
Luchs Scott Glenn Md	All Other												
Yu Shick Hong Md	All Other												
Wilken Philip David	All Other												
Singh Aalok Ramnaresh Md	All Other												
A & T Healthcare Llc Tbi	All Other												
Martini Anthony Joseph Md	All Other												
Hom Christine Md	All Other												
Lowenkron David Drew Md	All Other												
Wold Eric Richard Md	All Other												
Tighe John Francis Jr Md	All Other												
Lam Hao	All Other												
Podeszwa John Robert Md	All Other												
Waxman Dennis Rpa	All Other												



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Doti Sandy	All Other												
Aronow Wilbert Solomon Md	All Other												
Mccarthy Dalton Judith Cnm	All Other												
Mcpadden Marion C Cnm	All Other												
Conde Eileen Cnm	All Other												
Caring Pediatrics White Plain	All Other												
Atlas Gregg Keith Dpm	All Other												
Rothberg Daniel M Md	All Other												
Farragher Patricia B Dpm	All Other												
Guerrieri Claudio Md	All Other												
Greco Robert N Md	All Other												
Callahan Brian D	All Other												
Spielvogel David Md	All Other												
Litt Annebeth Md	All Other												
Kaseta Suzanne Md	All Other												
Schwartz Elizabeth C Cnm	All Other												
Rieder Jessica Md	All Other												
Goldfischer Evan R Md	All Other												
Zuckerman Deschino Diane Md	All Other												
Kahn Scott	All Other												
Akhter Mohammad	All Other												
Pagan Diane Elizabeth	All Other												
O'Connor Peter J Jr Md	All Other												
Sosinsky Jeffrey H Md	All Other												
Jovino Louise M Md	All Other												
Spreng Valerie M Md	All Other												
Sands Brenda M	All Other												
Begley-Pritzker Kathleen	All Other												
Sanyal Rajat S Md	All Other												
Ten Broeck Commons Adhc	All Other	<input checked="" type="checkbox"/>											
Habert Marc Md	All Other												
Raschella Nunziata Md	All Other												
Brett-Mohyla Maureen Joan	All Other												
Chabner Thompson Elizabeth	All Other												
Oiseth Stanley J Md	All Other												
Gayle Eric George Md	All Other												



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Ritchin Andrea Ko Md	All Other												
Neretin Nicole	All Other												
Albulak Mehmet Kerim Md	All Other												
Cole Sonia Lois Md	All Other												
Chandramouly Praveen	All Other												
Klein Michael David Md	All Other												
Boron Michael D Md	All Other												
Zubair Zoha Physician Pllc	All Other												
Sankar Douglas D Md	All Other												
Mateo Romeo B Md	All Other												
Stockheim Janet A Md	All Other												
Lolo Delatre Md	All Other												
Platzman Michael Do	All Other												
Stumacher Richard L Md	All Other												
Schenkman Emmanuel Michael	All Other												
Nelson Shirley W Do	All Other												
Vianna Andrea Luiza	All Other												
Sdtc The Center For Discovery	All Other												
Zaman Moneeka Md	All Other												
Sullivan Maura Md	All Other												
Monteverde Barbara Ann	All Other												
Damore Mary E Md	All Other												
Camargo Mareilla Cnm	All Other												
Banc Tobe E Md	All Other												
Mccormick Michael Stephen Md	All Other												
Leahy Mary Md	All Other												
Brand Renee P	All Other												
Hirschman Alan M	All Other												
Wilson Jeanne Marie	All Other												
Merer Michelle	All Other												
Arbisser-Grohman Debra	All Other												
Catanese James	All Other												
Skelly Michael	All Other												
Schelker Jennifer	All Other												
Ferrara Lisa A	All Other												
Ross Donald Md	All Other												



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Adelfio Mary Ann Md	All Other												
Zhabinskaya Irina Md	All Other												
Forman Leanne Md	All Other												
Atkinson Rosa E Md	All Other												
Tolis Arthur F Md	All Other												
Lee Sophia Sun Y Md	All Other												
Croen Edward C Md	All Other												
Abouezzi Ziad E Md	All Other												
Hajar Marilyn	All Other												
Ability Beyond Disability	All Other												
Gillespie Ginger Md	All Other												
Putnam Arc Hcbs 2	All Other												
Weintraub Elizabeth C Dpm	All Other												
Boselli Lucia Md	All Other												
Degelsmith Laurence Miles	All Other												
Rubin Iris Caridad	All Other												
Shurp Yevgeniya Md	All Other												
Towner Robert A Md	All Other												
Daley Lisa M Md	All Other												
Macaluso Brett M Md	All Other												
Josefski Mark Alan Md	All Other												
Ortiz Sandra Md	All Other												
Wang Zhifu Md	All Other												
Bethel Nursing & Rehab Center	All Other	☑											
Luay S Marji Md Pc	All Other												
Hervada Teresa Md	All Other												
Bonoan Jose Tadeo M Md	All Other												
Amin Abha R Md	All Other												
Catskill Regional Medical Ctr Adhc	All Other												
Masch Rachel J Md	All Other												
Obremski Christine Ann Lanza	All Other												
Pinto Alan Anthony	All Other												
Northern Manor Geri Ctr Adhc	All Other	☑											
Cohen Aaron Howard Md	All Other	☑											
Bancroft Hartley S li Md	All Other												
Jawonio	All Other												



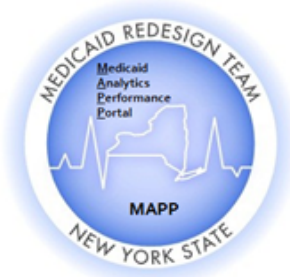
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Provider Name	Provider Category	2.a.i	2.a.iii	2.a.iv	2.b.iv	2.d.i	3.a.i	3.a.ii	3.c.i	3.d.iii	4.b.i	4.b.ii	
Patel Mayank	All Other												
Dorfman Robert P Md	All Other												
Schwartz Clifford Justin Md	All Other												
Samuels Daralyn Md	All Other												
Kurtz Linda Joyce Md	All Other												
Homonoff Mark C Md	All Other												
Gallousis Francene Moschetti	All Other												
Cohen Cynthia Ceresney Md	All Other												
Winchester-Penny Sherma Md	All Other												
Mangan Patricia Ann Md	All Other												
Linneman Nancy I Md	All Other												
Walsh Margaret Mary	All Other												
Prine Linda Whisler	All Other												
Pioneer Homecare Corp	All Other												
Delma Dominique Md	All Other												
Cirillo Vincenzo Antonio Md	All Other												
Gupta Rajesh Md	All Other												
Tinger Alfred Md	All Other												
Scherr Jennifer Ann Md	All Other												
Khan Zubair Mohammed Md	All Other												
Fallick Frederick S Md	All Other												
Josephs Mitchell Aaron Md	All Other												
Elimian Andrew A Md	All Other												
Nysarc Dutchess County Hcbs 2	All Other												
Wingate Of Ulster	All Other												
Shapiro Deborah Ann Md	All Other												
Brown Cynthia Eliza Md	All Other												
Lerche Adam David Md	All Other												
Paracha Fauzia Md	All Other												
Siciliano Donna	All Other												
Cortijo Amarilys R Md	All Other												
Green Herbert	All Other												
Yuen Hak Kin	All Other												
Castano Lourdes Md	All Other												
Nastase Aniela	All Other												
Spencer Deborah Kay Md	All Other												



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Cukaj Lynnette Culanculan Md	All Other												
Sheth Snehal R Md	All Other												
Townsend Sheila	All Other												
Arden Martha R Md	All Other												
Lippman Eric Scott Md	All Other												
Sanchez Julian William	All Other												
Zaidi Najia Akhtar Md	All Other												
Jangda Aslam Sattar Md	All Other												
Carniciu Stere	All Other												
White Lalura Rose Md	All Other												
Cohrssen Andreas Md	All Other												
Mumtaz Arif Md	All Other												
Goyal Arun Md	All Other												
Sherif El-Masry	All Other												
Byfield Floyd Clayton Md	All Other												
Malik Tabbsum Lodhi Md	All Other												
Karcnik Teresa J Md	All Other												
Levin-Waldman Renee Marci Md	All Other												
Kronn David Frederick Md	All Other												
Mahoney Patricia Marie Cnm	All Other												
Decker Laura Md	All Other												
Hadid Ahmad Md	All Other												
Baird Philip Lee Md	All Other												
Sheth Viral Ras Md	All Other												
Maddineni Shekher Md	All Other												
Iannotti Vicki Ann	All Other												
Rockland Independent Liv Ctr	All Other												
Kapklein Matthew Jason Md	All Other												
Felix Robert Livingston Md	All Other												
Reichard Steven Gerard Md	All Other												
Anderson Ralph George Md	All Other												
Ponticiello Joseph Nicholas Md	All Other												
Spencer Gregory Allen Md	All Other												
Gotsis William	All Other												
Diana Mary G Md	All Other												
Parikh Shital Ramesh Md	All Other												



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White Desmond Anthony Md	All Other												
Haram-Mourabet Soheir A Md	All Other												
Mendola Antony J Md	All Other												
Katz Daniel Mark Md	All Other												
Biradavolu Lakshmi Bhaskar Md	All Other												
Carr Samuel Stephen Dpm	All Other												
Nazario-Blas Rudolfo A Md	All Other												
St Christophers Inn Inc	All Other	✓											
Mt Vernon Neighborhood Hc Inc	All Other	✓											
Petersen Pamela H	All Other												
Nweke-Chukumerije Obiageli Md	All Other												
David Maria Carina Md	All Other												
Gjonaj Suzette Theresa Md	All Other												
Rogg Gary Ira Md	All Other												
Westchester Care At Home Inc	All Other												
Arlievsky Nina Md	All Other												
Livanios Noulas Chrisia Md	All Other												
Carosella Christine E Md	All Other												
Kligler Benjamin Eli Md	All Other												
Santiago Yvonne	All Other												
Wu Victor Hsueh-Wen Md	All Other												
Turken Arthur Md	All Other												
Narula Rajiv Md	All Other												
Del Giudice Martha	All Other												
Boniuk Jonathan Daniel Md	All Other												
Schervier Pavilion Snf	All Other	✓											
Ozkaynak Mehmet Fevzi Md	All Other												
Menezes Robert Charles Jr Md	All Other												
Costley Sandra Y Md	All Other												
Root Lee P Md	All Other												
Benoit Marcel M Md	All Other												
Goltzman Carey Steven Md	All Other												
Lurio Joseph Glen Messner Md	All Other												
Ward Katherine Ann Dpm	All Other												
Walker Robert Steven Md	All Other												
Thoracic Vascular Surgeon PII	All Other												



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Kazanjan Hratch Karnik Md	All Other												
Elant At Goshen Inc Adhc	All Other	☑											
Yegudin-Ash Julia Md	All Other												
Fraser Angela Marie Md	All Other												
Peralo Charles Anthony Md	All Other												
Patel Dhiren B Md	All Other												
Katz Dina R Md	All Other												
Grasso Michael Md	All Other												
Finkelstein Michael B Md	All Other												
Atlas Paul	All Other												
Hershkowitz Jon E Md	All Other												
Madhava Valsa S Md	All Other												
Westchester Arc	All Other	☑											
Astor Home For Children Fbt	All Other	☑											
Patel Prem S Md	All Other												
Walker Jenny	All Other												
Shih Andrew Chih Md	All Other												
Sherzoy Ali	All Other												
Lantin Jose Antonio R L Md	All Other												
Gluck-Shats Maya Md	All Other												
J & P Watson Inc	All Other	☑											
Jain Diwaker Md	All Other												
Berkshire Farm Center	All Other	☑											
Sayegh Nadem Jamil Md	All Other												
Wolf Steven Md	All Other												
Avvocato Gloria P Md	All Other												
Chamberlin Joe Md	All Other												
Nastase Liviu Md	All Other												
Asamenew Markos Md	All Other												
Miller Dean A Md	All Other												
Dixit Drishan Kant Md	All Other												
Child & Fam Guid Ctr Adict Sv	All Other												
Subhedar Dilip V Md	All Other												
Wilson Arnold Brett Md	All Other												
Bar Mordechai Fenikel Md	All Other												
Lifespire Inc	All Other	☑											



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* Safety Net Providers in Green

Participating in Projects													
Provider Name	Provider Category	2.a.i	2.a.iii	2.a.iv	2.b.iv	2.d.i	3.a.i	3.a.ii	3.c.i	3.d.iii	4.b.i	4.b.ii	
Perry Manuel C Md	All Other												
Weiss Jonathan R Md	All Other												
Bentsi-Barnes Augustus Md	All Other												
Karsif Karen S Md	All Other												
Lynch Patricia Md	All Other												
Bogursky Eileen Gayle Md	All Other												
Fethke Eric Daniel Md	All Other												
Mallick Imtiaz Ahmad Md	All Other												
Delbello Damon A Md	All Other												
Sacco Joseph P Md	All Other												
Mountainside Residential Cc	All Other	✓		✓		✓							
Lasky Henry Paul Md	All Other												
Silverman Gary Md	All Other												
Schaffer Alan E Md	All Other												
Chao Chun Peng Md	All Other												
Wolf David C Md	All Other												
Sackler Lorna Carro	All Other												
Dave Devang Md	All Other												
Patel Umangi Mukesh Md	All Other												
Kang David S Md	All Other												
Lefkovitz Zvi Md	All Other												
Yee Lily Fong Cho Md	All Other												
Galvin Daniel Md	All Other												
Smith Martha L Md	All Other												
Villi Roger A Md	All Other												
Richard C Ward A T C	All Other												
Diflo Thomas Md	All Other												
Community Med & Dental Care I	All Other	✓											
Eugene P Heslin Md Pc	All Other	✓											
Tun Raymond Aung Md	All Other												
Sandoval Claudio Md	All Other												
Carena Gina Frances Md	All Other												
Mumford James M Md	All Other												
Conifer Park	All Other	✓											
Arms Acres	All Other	✓											
Erb Markus Md	All Other												



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Coster Lisha Jean	All Other												
Shear Mitchell Barry Md	All Other												
Goldstein Lawrence Wayne Md	All Other												
Levine Sally M Md	All Other												
Sullivan Cnty Pub/Hm Adhc	All Other												
Gorelick Risa Schwed Md	All Other												
Chumaceiro Rolando Md	All Other												
Ferguson John Francis Md	All Other												
Haque Masood U Md	All Other												
Family Svc Of Westchester	All Other	☑											
Stringel Gustavo Md	All Other												
Eisner Yvonne	All Other												
Yusuf Yasmin Md	All Other												
Bakas Constantine Md	All Other												
Maw Myo Md	All Other												
Kitson Kwame A Md	All Other												
Abbott House Inc	All Other	☑											
Mallick Abida K Md	All Other												
Gluck Gerson Md	All Other												
Crystal Run Chestnut Ridge	All Other	☑											
Lackey Mary Michele	All Other												
Alam Mehjabeen Md	All Other												
Abate Charles James Md	All Other												
Boyer Joseph Thomas Md	All Other												
Crystal Run Seymour Dr Icf	All Other												
Crystal Run Bayard Lane Icf	All Other												
Samuel Schenker O D P C	All Other												
Kleinbaum Herman Bruce Md	All Other												
Lesnewski Ruth F Md	All Other												
Policastro Anthony J Md	All Other												
Youkeles Lisa Md	All Other												
Community Based Srv Willow Dr	All Other	☑											
Cah Orange Cnty Doh Div Phn	All Other												
Glen Island Ctr Nrs & Rehabe	All Other	☑											
Foto Frank Md	All Other												
Valencia Sharon Hubert Dpm	All Other												



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A&T Health Care	All Other												
Gannon Barbara Luck Md	All Other												
Freyer Cathleen A Rn	All Other												
Ayers Frederick P Md	All Other												
Berkowitz Jessica F Md	All Other												
Seiter Karen P Md	All Other												
Sidorowicz Wladyslaw	All Other												
Hetzler Theresa L Md	All Other												
Hale Theodore Mark Md	All Other												
Back Ephraim Md	All Other												
Romano Alicia A Md	All Other												
Green Roger Daniel Md	All Other												
Schwalb Murray David Md	All Other												
Rasch Stuart G Md	All Other												
Hwang Haeyoung Ko	All Other												
Tarrytown Hall Care Ctr	All Other												
Schwalb David B Md	All Other												
Sayegh Osama Elias Md	All Other												
Magrill Robert A Md	All Other												
Devereux Fnd Richmond Icf	All Other												
Devereux Fnd Wittenberg Icf	All Other												
Vazquez Rafael Md	All Other												
Vogel Gerald Scott Md	All Other												
Costley-Hoke Karen M Md	All Other												
Savino Douglas Brian Md	All Other												
Premier Nursing Services	All Other	☑											
Montecalvo D'Ascanio Marisa A	All Other												
Jenkins Wallace R Md	All Other												
Nowakowski John Md	All Other												
Tash Robert Ryan Md	All Other												
Shapiro Robert S Md	All Other												
White Bernard Paul Md Pc	All Other												
Karmen Carol Lynn Md	All Other												
Dutches Co Dept Mh	All Other												
Fuchs Richard T Md	All Other												
Chu Wico Md	All Other												



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Wartburg Hm Evangelical Churc	All Other												
Coombs Kenneth E Dpm	All Other												
Katz Bernard Joel Md	All Other												
Kozin Arthur M Md	All Other												
Wilkins Robert Md	All Other												
Plummer Robert L Md.,Facs.,Pc	All Other												
Levine Steven Barry Md	All Other												
Schorr-Lesnicks Beth Md	All Other												
Zemel Anna Rynskaya Md	All Other												
Teubl William Philip Md	All Other												
Gardiner James Gerard Dpm	All Other												
Barenfeld Howard L Md	All Other												
Condro Nancy Ann Dpm	All Other												
Hibbert Jean Francois Md	All Other												
Community Based Srv Henry St	All Other	✓											
Fernduff Nursing Hm Non Occ	All Other												
Antoine Michel Md	All Other												
Any-Time Home Care Inc	All Other	✓											
Gergely Peter Ernest Md	All Other	✓											
Sullivan County Cmhc Mh	All Other	✓											
Kumar Smita Rajeev Md	All Other												
Altman Robin Leslie Md	All Other												
Lafaro Rocco James Md	All Other												
Fletcher Douglas Robert Md	All Other												
Shreedhar Rakesh Md	All Other												
Douglas Montgomery Md	All Other												
Hill David Jacob Md	All Other												
Dominican Sisters Family Lthh	All Other	✓											
Gass Alan L	All Other												
Brudnicki Adele Ruth Md	All Other												
Trivedi Darshan Ghanshyam Md	All Other	✓											
Lazar Stephen Dale Md	All Other												
Turer Gary Evan Md	All Other												
Winski Francis V Md	All Other												
Reda Dominick Frank Md	All Other												
Gross Benita L Md	All Other												



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Wurzel Carol Lynn Md	All Other												
Ross Jody A Md	All Other												
Arthur Karen S Md	All Other												
Altura Barry Md	All Other												
Lehrman Stuart Gene Md	All Other												
Davis Glenn Adrian Md	All Other												
Ahmad Farhat Md	All Other												
Delaney Veronica Bridget Md	All Other												
Northern Metro Rhcf Non-Occ	All Other												
Polizzi Gaspare A Md	All Other												
Neuendorf James Lee Md	All Other												
Southren David B Md	All Other												
Weisbard James Joseph	All Other												
Elizabeth Seton Pediatric Center	All Other	☑											
Festa James Keith Md	All Other												
Ramapo Manor Ctr Reh & Nrs	All Other												
Sprague Curtis Davis Md	All Other												
Puccio Carmela A Md	All Other												
Always There Family Home Health Ser	All Other												
Hospice Of Orange/Sullivan Cn	All Other	☑											
Bernstein Scott Alan Md Pc	All Other												
Innerfield Michael Lee Md	All Other												
St Josephs Place	All Other	☑											
Dibona Marcello Md	All Other												
Jalaj Jai Krishna Md	All Other												
Woodley Walter Md	All Other												
Weiss Philip Md	All Other												
Roth Robert M	All Other												
Dematteo Robert Enrico Md	All Other												
Saltzman Beth Rn Midwife Pc	All Other												
Hameed Chaudhry Abdul Md	All Other												
Pessolano Joanna Clair Md	All Other												
Aska Glenroy Anthony Dpm	All Other												
Ashe David Md	All Other												
Purugganan Sylvia M Md	All Other												
Innovative Health Systems Inc	All Other												



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Bowman Ralph Edward	All Other												
Dickoff David J Md	All Other												
Sdte The Center For Discovery	All Other												
Kalatsky Stewart Dpm	All Other												
Ventrudo Steven L Md	All Other												
Ibelli Vincent Marc Md	All Other												
Budnik Theodora S Md	All Other												
Seligman Karen Peyser Md	All Other												
Nackenson Marcia Judith Md	All Other												
Tugal Oya Md	All Other												
Klein Stephen Allen	All Other												
Wartburg Nursing Home	All Other												
Delorme Milton Md	All Other												
Chesir Joshua E Md	All Other												
Facelle Thomas L Md	All Other												
Bostwick Howard E Md	All Other												
Tendler Yacov Md	All Other												
Dee Kenneth R Md	All Other												
Weiss Irene Amy Md	All Other												
Kaul Raman Md	All Other												
Teicher Elyse H Md	All Other												
Housman Arno David	All Other												
Ulster Home Health Service Co	All Other												
Maselli Frank Joseph Md	All Other												
Schiller Robert M Md	All Other												
Adler Stephen Md	All Other												
Cohen Martin B	All Other												
Nadelman Robert B Md	All Other												
Hewitt Ross G Md	All Other												
Li Karl	All Other												
Lebovics Edward Md	All Other												
Clements Jerry Eugene Md	All Other												
Blass Joel Mitchell Md	All Other												
Sullivan Cnty Pub Hlth Ser Lthcp	All Other												
Smith Philip S Md	All Other												
Abramovici Bernard Barbu Md	All Other												



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Hershman Jack I Md	All Other												
Dubey Anjani Kumari Md	All Other												
Sacolick Benzion Md	All Other												
Borker Priti V Md	All Other												
Juster Fern R Md	All Other												
Rozenblit Grigory Md	All Other												
Stavis Judith A S Md	All Other												
Zimmerman Franklin H Md	All Other												
Gerard Perry Scott Md	All Other												
Cardinal Hayes Hm Millbrook	All Other												
Henson Elliot M Md	All Other												
Bethel Nursing Hm Lthhcp	All Other	☑											
Community Resrc Ctr Byron 1	All Other												
Merker Edward Lawrence Md	All Other												
Cieplinski William Md	All Other												
Weingarten Marvin J Md	All Other												
Schechter Andrew Gary Md	All Other												
Model Lawrence Marc Md	All Other												
Giampietro John D Md	All Other												
Meller Bruce L Md	All Other												
Landau Stanislaw T Md	All Other												
Harris Leon S Md	All Other												
Brockunier James Kirk Md	All Other												
Lansman Steven Louis Md	All Other												
Seth Lalit Mohan Md	All Other												
Dutchess Cnty Doh Lthhcp	All Other	☑											
Raspa Ronald W Md	All Other												
Lehrman Gary R Md	All Other												
Karpfen Robin B Md	All Other												
Garrick Renee E Md	All Other												
Katz Henry J Md	All Other												
Escher Jeffrey Ethan Md	All Other												
Institute For Family Hlth	All Other	☑											
Franco Israel Md	All Other												
Safran Michael Lee Md	All Other												
Fenner David L Md	All Other												



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Jaffe Joshua Md	All Other												
Garfield Gary C Md	All Other												
Beyer Barbara Conley Md	All Other												
Dozor Allen J Md	All Other												
Benzakein Ralph Dpm	All Other												
Mora Sol Nathan Md	All Other												
Stern Stuart M Dpm	All Other												
Association/Mentally Ill Child	All Other												
Carleton Jack Hardy	All Other												
Gill Amarjit S Md	All Other	✓											
Ratna A Sabnis Pllc	All Other												
Cabrini Of Westchester	All Other	✓											
Del Rowe John Md	All Other												
Distefano Sarina J Md	All Other												
Zupnick Joseph Od	All Other												
Hirsch Cary Md	All Other												
Cantor Richard S Md	All Other												
Anderson John A Md	All Other												
Ankolekar Anjali Md	All Other												
Curreri Robert L Md	All Other												
Dicostanzo Lynne Md	All Other												
Calamia Vincent Md	All Other												
Tartell Michael G Md	All Other												
Marsh Franklin Jr Md	All Other												
Sawhney Suman Kumar Md	All Other												
Daly Stephen M Md	All Other												
Soltren Rafael Md	All Other												
Rubeo Thomas Joseph Jr Md	All Other												
Horowitz Jeffrey Scot Md	All Other												
Small Catherine Butkus Md	All Other												
Hellerman James Guy Md	All Other												
Becker Richard H Md	All Other												
Berger Barbara J Md	All Other												
Friedman Deborah M Md	All Other												
Friedman Elliott T Md	All Other												
Cohen Randolph Jack Md	All Other												



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Dinsmore Robert E Md	All Other												
Fayemi Ayodeji Bodunrin Md	All Other												
Szpur Walter B Md	All Other												
Pagnani Daniel J Md Jr	All Other												
Kapoor Urmil Md	All Other												
Gulati Rajan Pc Md	All Other												
Morton Titus Aruna Md	All Other												
Lattarulo Frank J Dpm	All Other												
Ahmed Tausee F	All Other												
Devincenzo Salvatore John Md	All Other												
Issenberg Henry Joseph Md	All Other												
Wolfson Mitchell Md	All Other												
Borgueta Custodio R Md	All Other												
Modi Jayesh R Md	All Other												
Mark Madis Md Llc	All Other												
Jewish Board Family Child B	All Other	☑											
Weissbart Clyde H Md	All Other												
Salzberg Paul David Md	All Other												
Glicklich Daniel G Md	All Other												
Bleski John Andrew Md	All Other												
Gewitz Michael H Md	All Other												
Rao Prakashchandra M Md	All Other												
Fass Arthur E	All Other												
Munzer Andrei Bernard Md	All Other												
Rao Geetha P Md	All Other												
Dummett Jocelyn Angela Md	All Other												
Pace Bella Md	All Other												
Letchworth Dc Harriman Icf	All Other												
Singh Baldev K Md	All Other												
Community Based Srv Fairmont	All Other	☑											
Lutwak Seymour H Md	All Other												
Stillman Margaret A Md	All Other												
Community Based Srv Broad St	All Other	☑											
Proner Sanford Clay Dpm	All Other												
Lexington Ctr For Recovery	All Other	☑				☑							
Thornton Yvonne Shirley Md	All Other												



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Troyer Claudette Hope Md	All Other												
Teich Clifford Martin Md	All Other												
Corsones James P Md	All Other												
Strauss Brian Mark Dpm	All Other												
Desai Bharati Chandrakant	All Other												
Gupta Prem Prakesh Md	All Other												
Dworkin Brad Mitchell Md	All Other												
Sdte The Center For Discovery	All Other												
Lessin Herschel R Md	All Other												
Mcclung John A Md	All Other												
Singh Avtar Md	All Other												
Menitove Stephen M Md	All Other												
Belkin Glenn J Do	All Other												
Summit Park Hosp Non Occ	All Other												
Community Based Srv Bryant Ic	All Other	☑											
Fiore John Leonard Md	All Other												
Libre Rosemary M Md	All Other												
Noto Richard A Md	All Other												
Farkouh Nora H Md	All Other												
St Josephs Rehab Center Inc	All Other												
Unlimited Care Inc	All Other												
Recco Home Care Service Inc	All Other	☑											
Babu Sateesh C Md	All Other												
Daytop Village,Inc	All Other												
Novotny Paul L Md	All Other												
Ancona Richard Carmine Md	All Other												
Rosemarin Eve Louise	All Other												
Kramer Mark M Md	All Other												
Wormser Gary P Md	All Other												
Barone Luciano Vito Md	All Other												
Berezin Stuart Howard Md	All Other												
Hackell Jesse Michael Md	All Other												
Shah Dhirajlal M Md	All Other												
Delorenzo Lawrence J Md	All Other												
Robbins Chester Lewis Md	All Other												
Amler Robert William Md	All Other												



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Lal Indu M Md	All Other												
Kapoor Satish Chander Md	All Other												
Community Based Srv Lower Sha	All Other	✓											
Guidance Center,Inc	All Other	✓				✓							
Baker Paul Mark Md	All Other												
Ampil Paulo E Pc Md	All Other												
Sadaghiani Hassan Md	All Other												
Westchester Jewish Comm Svcs	All Other	✓											
Shah Pravin M	All Other												
Orange Cnty Dept Mental Healt	All Other												
Appel Joseph Md	All Other												
Lat Mercedes A Md	All Other												
Walker Richard F Md	All Other												
Osei Clement Md	All Other												
Beeber Stuart E Md	All Other												
Newfield Philip Md	All Other												
Dilorenzo James V Jr Md	All Other												
Zarlengo Marco Dominic Md	All Other												
Mandelbaum Joel Md	All Other												
Greystone House Vankirk Icf	All Other												
Lubell Harry Robert	All Other												
Monteleone Virgilio A Md	All Other												
Landanno Clement R Md	All Other												
Horowitz Mark L Md	All Other												
Gorelick Seymour Pc Md	All Other												
Mendelowitz Lawrence G Md	All Other												
Parrino G Richard	All Other												
Bambino Nicholas G Md	All Other												
Greenberg William Md	All Other												
Shapiro Stephen B Md	All Other												
Rosenblum Donald Z Pc Md	All Other												
Hannes Andrew Paul Md	All Other												
Mid Hudson Med Group Pc	All Other												
Sorgen Carl D Md	All Other												
Palmer Martin S Md	All Other												
Priester William D Md	All Other												



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Neuman George Geza Md	All Other												
Handelsman Dan Gabriel Md	All Other												
Markowitz Robert Jay Md	All Other												
Knipp John E Md	All Other												
Banker Dipak Md	All Other	✓											
Zupnick Gerald Md	All Other												
Bhardwaj Sushil Md	All Other												
Jawonio Inc Fisher Icf	All Other	✓											
St Dominics Home Units 1-4	All Other	✓											
Open Gate Inc Open Gate Icf	All Other												
Greystone House Violet Av Icf	All Other												
Ucp Assn Of The Capital Dist	All Other												
Ulster Cnty Doh Nurs Div	All Other												
Open Door Family Medical Center Inc	All Other	✓	✓			✓	✓			✓	✓	✓	
Ucp Of Ulster County	All Other												
Sullivan Cy Bd Of Supv Cy Phn	All Other												
Greater Hudson Valley Fam Hlt, The	All Other	✓	✓	✓		✓	✓			✓	✓	✓	
Orange County Health Dept	All Other	✓											
Baldinger Harry G Dpm	All Other												
Pomerantz Paul Md	All Other												
Israel James	All Other												
Samuel Valsamma Md	All Other												
Block Michael N Od	All Other												
Pandya Dhimantkumar A Md	All Other												
Devi Sarala A Md	All Other												
Frisenda Robert A Md	All Other												
Landau Arthur Md	All Other												
Maguire George P Md	All Other												
Cohen Daniel Harold Md	All Other												
Nelson John C Md	All Other												
Shaffer Bruce M	All Other												
Baskin Howard F Dpm	All Other												
Firshein Daniel Dpm	All Other												
Leidner Sheldon D Md	All Other												
Jacowitz Lawrence S Dpm	All Other												
Sullivan Cnty Pub Hlth Ser	All Other												



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Yablon Steven B Md	All Other												
Jawonio Inc	All Other	✓											
Gingold Samuel M Md	All Other												
Goldblum Louis M Do	All Other												
Landau Leon C Pc Md	All Other												
Guneratne Franklin P E Md	All Other												
Julia Dyckman Andrus Memorial, Inc	All Other	✓											
Middletown Comm Health Center	All Other	✓	✓			✓	✓			✓	✓	✓	
Cristofaro Robert Pc Md	All Other												
Community Resrc Ctr Michelang	All Other												
Garcia Alfredo Md	All Other												
Lieder Joseph N O D	All Other												
Field Barry E Md	All Other												
Visit Nur Svc Westchest	All Other	✓											
Vna Of Hudson Valley	All Other	✓											
Dominican Sister Family Healt	All Other	✓											
Rockland Doh Nursing Div Co	All Other												
Velez Domenech Gilberto A Md	All Other												
Hui Raymond C Md	All Other												
Schervier Nursing Care Center	All Other	✓											
Summit Park Nursing Care Ctr	All Other												
St Cabrini Nursing Home	All Other	✓											
St Margarets Center	All Other												
Regency Extended Care Center	All Other	✓											
Poughkeepsie Crossings	All Other												
Catskill Crossings	All Other												
United Hebrew Geri Ctr Snf	All Other	✓											
Elant At Brandywine	All Other	✓											
Victoria Home	All Other												
Taylor Care Center At Westche	All Other												
Cedar Manor Nursing & Reh Ctr	All Other	✓											
Bethel Nursing Home Inc Co	All Other	✓											
Sullivan Cnty Adult Cc	All Other												
Dutchess Ctr Rehab Healthcare	All Other												
Somers Manor Nursing Home Inc	All Other	✓											
Elant At Fishkill	All Other	✓											



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Westchester Medical Center (PPS ID:21)

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Participating in Projects													
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Halata Michael S Md	All Other												
Edelson Charles W Md Pc	All Other												
Margaretville Hosp	All Other	✓		✓		✓							
Westchester Med Ctr	All Other												
Phelps Memorial Hsp Assoc	All Other	✓											
Blythedale Childrens Hospital	All Other												
Kingston Hospital	All Other	✓		✓		✓							
Benedictine Hospital	All Other	✓		✓		✓							
Summit Park Hospital Rockland	All Other	✓											
Good Samaritan Hsp Suffern	All Other	✓											
Bon Secours Comm Hosp	All Other	✓											
St Anthony Community Hospital	All Other	✓											
St Lukes Cornwall	All Other												
Calvary Hospital Inc	All Other	✓											
Medical Arts Sanitarium	All Other	✓											
Fish Bernard G Md	All Other												
St Josephs Hosp	All Other												
Orange Regional Medical Ctr	All Other	✓											
Cox George R Pc Md	All Other												
Rivera Jaime H Md	All Other												
Reggev Avner Md	All Other												
Pp Of Mid-Hudson Valley Inc	All Other	✓				✓							
Memorial Hsp Cancer Allied	All Other												
George Joseph A Md	All Other												
Amin Shoeb I Md	All Other	✓											
Quintos Lorceli Alvarez Md	All Other												
Shah Shantilal V Md	All Other												
Gapay Alexander R Md	All Other												
Lichtenstein John Md	All Other												
Boyer Jose N Md	All Other												
Bobroff Lewis M Md	All Other												
Roth Donald S Md	All Other												
Juechter Kenneth B Md	All Other												
Pallant Bennett S J Md	All Other												
Chastanet David A Md	All Other												
Tenner Michael Md	All Other												



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Barandes Martin Md Pc	All Other												
Sperling Walter L Md	All Other												
Boltin Harry N Md	All Other												
Steinfeld Leonard Md	All Other												
Becker Alfred Md	All Other												
Chernaik Richard B Md	All Other												
Schiffer Kenneth A	All Other												
Kamin Henry L Md	All Other												
Woolf George Md	All Other												
Mathew Liby	All Other												
Kathleen Ann Johnson	All Other												
Mohan Avinash Lalith Md	All Other												
Uy Guillermo M Md	All Other												
Napchan Uri	All Other												
Bedi Sudha	All Other												
Rose Melissa J	All Other												
Kim Hanna	All Other												
Mercado Maria	All Other												
Booker Thomas	All Other												
Kempton Patricia B	All Other												
Kyaw Soe Paing Md	All Other												
A And T Healthcare Llc	All Other												
Amy S Ciner Md	All Other												
Shahid Atter Muhammad	All Other												
Prino Maria Paola Md	All Other												
Gorelov Dmitri Do	All Other												
Kar Kausik	All Other												
Singh Chanchal	All Other												
Hameedi Rukhshinda Rahman	All Other												
Hackenburg Emily	All Other												
Francis-Leito Femi	All Other												
Digiorno Michael A Md	All Other												
Tobias Michael Eric	All Other												
Lazaroff Florence Md	All Other												
Gomez Dorian Y	All Other												
George Elizabeth Mary Md	All Other												



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Participating in Projects													
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Malacoff Robert Frederick Md	All Other												
Desai Vikas	All Other												
Cho Ronald	All Other												
Gadol Charles	All Other												
Reich Jennifer	All Other												
Little Virna	All Other												
Jahn Margaret Ann	All Other												
Youssef Hanni	All Other												
Moysak Jane	All Other												
Stanovic Maria	All Other												
Woslau Hans Johann Do	All Other												
Kobak Jeffrey	All Other												
Teixeira Janice	All Other												
Saporito Anna Gabriella Md	All Other												
Sharma Girish C Md	All Other												
Kogan Margarita Md	All Other												
Nandita Singh Do	All Other												
Rosenberg Benjamin	All Other												
Patane Cathleen Ann	All Other												
Reinglass Aimee	All Other												
Gershenthorn Alex J Md	All Other												
Bennett Joanne V	All Other												
Kondagunta Gnanamba	All Other												
Shakil Fouzia	All Other												
Nozad Valerie	All Other												
Cortes-Ladino R	All Other												
Lanza Joseph Jean Md	All Other												
Vardhini Desikan	All Other												
Alice Chu	All Other												
Reyes Ma.	All Other												
Williams Tracy	All Other												
Blair Nicole	All Other												
Lombardo Gary	All Other												
Rahi Arash	All Other												
Izikson Leonid Md	All Other												
Faskowitz Andrew Jay Do	All Other												



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Participating in Projects													
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Vindya Kuzhikatil Achuthan	All Other												
Fiorianti John Anthony Md	All Other												
Amores Edward Daniel Md	All Other												
Remenar Lin-Lin Yu-Lin Md	All Other												
Amchentsev Alexey Md	All Other												
Ahmed Tanveer	All Other												
Ford Miriam	All Other												
Pua Tarah	All Other												
Taconic Ddso 55 Sinpatch lcf	All Other	☑											
Cuomo Linda Janine Md	All Other												
Eugenio Paul L	All Other												
Dutta Tanya Md	All Other												
Leake And Watts Services Inc	All Other	☑											
Schwarcz Monica	All Other												
Ranin-Lay Mari	All Other												
Dunn Patricia	All Other												
Colleen Yvette Ohene-Agyei	All Other												
Mir Khawaja S	All Other												
Pathrose Bindu	All Other												
Samatha Bagam	All Other												
Kaw Pankaj	All Other												
Mcdermott Brian	All Other												
Guchinskiy Aleksandr	All Other												
Nabors Christohpher Cummins	All Other												
Occupations Inc-Respite Rsp	All Other												
Tedjaradi Sean Shaheen Md	All Other												
Giamelli Joseph Lee Md	All Other												
Palmeiro Christopher Robert Do	All Other												
Dmitriy V Karev	All Other												
Emenike Loretta Azuka	All Other												
Ostrowitz Matthew Bennett	All Other												
Hochberg Jessica C	All Other												
Sheila Nolan	All Other												
Rahman Riaz	All Other												
St Lukes Cornwall Hospital	All Other												
Bassora Rocco	All Other												



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Participating in Projects													
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Wendy Gayle Silver	All Other												
Nair Malloy	All Other												
Gohel Jagruti Pankaj Md	All Other												
Kapoor Monica	All Other												
Miller Sarah	All Other												
Masson Ella	All Other												
Siddiqui Ayesha	All Other												
Guindi Nabil Boshra	All Other												
Shtrambrand Dmitry Md	All Other												
Marc K Rybstein Md	All Other												
Caesar Mimieux Vanetta	All Other												
Toni J Kim	All Other												
Allegro-Skinner Lorraine	All Other												
Gottesman Brent Evan Md	All Other												
Fitz Bronwyn	All Other												
Corriel Jared Scott Md	All Other												
Steven Sattler	All Other												
Nelson Peggy	All Other												
Portalatin Helen	All Other												
Patel Ragin C Mbbs	All Other												
Beniyaminov Yanna	All Other												
Hurwitz Seth Eric	All Other												
Gembecki Kim	All Other												
Carrigan Brenna M	All Other												
Leake And Watts Inc Semp	All Other												
Bindi K Patel	All Other												
Singh Paramjeet Md	All Other												
Simi Suri Do	All Other												
Abikoff Cori Michelle Md	All Other												
Cp Of Westchester Lincoln Ave Icf	All Other												
O'Connor Julie Anne	All Other												
Marc Youssef Elkhoury	All Other												
Adam J Ash Do	All Other												
Seale-Simpson Marjorie Elizabeth	All Other												
Nazario Helen	All Other												
Rahman Andreea	All Other												



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Participating in Projects													
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Shaps Berett Paige	All Other												
Westchester Medical Center Advanced	All Other	☑											
Zhuravleva Karina Leonidovna	All Other												
Din Sofia R	All Other												
Noor Afza Begum	All Other												
Avezbakiyev Emanuel	All Other												
Dave Hema A	All Other												
Michael L Wodka D P M P C	All Other												
The Center For Discovery	All Other	☑											
Islam Humayun	All Other												
Smith Aimee	All Other												
Taconic Ddso 50 Cedar Lane Icf	All Other	☑											
The Center For Discovery Briarwood	All Other												
Fattakhov Emma	All Other												
Patel Nirav	All Other												
Neptune Lindsa	All Other												
Factor Avi	All Other												
Williams Christopher	All Other												
Marks Lura Wendy	All Other												
Jackson Nicole	All Other												
Norman Otsuka Md	All Other												
Summer Nixon	All Other												
Middletown Park Rehab & Hlth Cr Ctr	All Other												
Pacenza Gladys	All Other												
Sellers Carol	All Other												
Heinlein Dara Lyn	All Other												
Fogg Jo	All Other												
K Subbiah Rajan Sadagopal	All Other												
Monaco Domenic	All Other												
Morgan Scott	All Other												
Sulangi-Lorenc Sheryl Rivera	All Other												
Meltzer Eileen Np	All Other												
Paul Lisa	All Other												
Doshi Jay Vinay Md	All Other												
Orange County Cerebral Palsy Assoc	All Other	☑											
Cho Michael Nam-Sung	All Other												



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Bodin Roxana Iuliana Md	All Other												
Park Boma Diana	All Other												
Cellin Melissa Maria	All Other												
Tenney Nancy Lee	All Other												
Andrzej R Jedynak Md	All Other												
Hudson Vista Physician Services	All Other												
Mitchell Ronald Alvin	All Other												
Mattingly Christine	All Other												
Shah Manan	All Other												
Cah Childrens Rehabilitation Ctr	All Other												
Cohen Evan Phillip Md	All Other												
Najovits Andrew Joseph	All Other												
Kristina Melchert	All Other												
Plummer Christopher Paul	All Other												
D'Souza Marise Dione	All Other												
De La Riva-Velasco Elizabeth Md	All Other												
Levis Rebekka Jo Do	All Other												
Montgomery Nursing Home	All Other												
Odunuga Olufunmila	All Other												
Simon Li Md	All Other												
Nicholas Belasco	All Other												
Stiefel Michael F	All Other												
Herrington Joh	All Other												
Capparelli Mar	All Other												
Brakman Patricia	All Other												
Tracz Michael	All Other												
Samsonov Dmitry	All Other												
Karimov Catherine	All Other												
Peter M Kaye Md	All Other												
Abankwah Akosua Sarpomaa	All Other												
Nissirios Themistoklis Md	All Other												
Barnett Jeremy	All Other												
Sullivan Rachel	All Other												
Mary Katherine Michalak	All Other												
Troy Lisa S Md	All Other												
Ballard Karen	All Other												



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Hago Weymin	All Other												
Kessler Marion K Md	All Other												
Min Insung	All Other												
Gilles Emmanuelle	All Other												
Rai Samantha Anna	All Other												
Maggie Daley Carpenter	All Other												
Stefan Delia	All Other												
Petrovic Ivana	All Other												
Mc Dermott Annemarie	All Other												
Alvarez Dimitri	All Other												
Khan Najmi Shamim	All Other												
Llobet Holly	All Other												
Bauer Kristy	All Other												
Sloan Charlotte	All Other												
Berg Jonathan	All Other												
Tang Gilbert Hin Lung	All Other												
Kai Masashi	All Other												
Bowman Maureen	All Other												
Mathews Tina	All Other												
Levine Susan	All Other												
Schoolcraft Rachel	All Other												
Taconic Ddso 18 Sinpatch Icf	All Other	☑											
Azor Home Care Services	All Other												
Lehmann Robert Aaron	All Other												
Nicole R Phillips Pac	All Other												
Underwood Patricia Lee Np	All Other												
Petersel Hilary	All Other	☑											
Ronan Sharon	All Other												
Brennan Jennif	All Other												
White Mary	All Other												
Castillo-Rodriguez Raquel	All Other												
Gage Dina	All Other												
Rudy Katie Lynn	All Other												
Kubenik Melissa C	All Other												
Liberty Resources Psychology Physic	All Other												
Heller Sandra Rosenfeld	All Other												



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Mccabe Samuel J	All Other												
Kupershtokh Svetlana	All Other												
Varian David W Jr	All Other												
Jain Supriya	All Other												
A And T Certified Home Care Llc	All Other	✓											
Husain Syed A	All Other												
Dey Rajan	All Other												
Tassiulas Ioannis	All Other												
Lanier Gregg	All Other												
Ahmad Hasan	All Other												
Harburger Joseph	All Other												
Motivala Apurva Amar	All Other												
Restivo Andrew	All Other												
Judd Seth Christian	All Other					✓							
Fallsburg Pediatrics Pc	All Other	✓				✓							
Donna M Collins	All Other												
Ryder Crystal D	All Other												
Hansen Amanda	All Other												
Heinze Jennifer Lynne	All Other												
Meaney Tirzah	All Other												
Frengle-Burke Ingrid	All Other												
Mckenna Linda	All Other												
Kaminsky Lillian	All Other												
Nguyen Pamela H	All Other												
Yao Mike	All Other												
Phelps Medical Associates Pc	All Other												
Samuel Jessica	All Other												
Little Sara Jane	All Other												
Stead Lesley Ann	All Other												
Regina Coeli Hudson	All Other												
Elpenord Claire Jocelene	All Other												
Mcnamara Holly	All Other												
Okoniewski Deborah A	All Other												
Elliott Jillian	All Other												
Hay Elena	All Other												
Paul Leena	All Other												



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Kj Medical Practice Pc	All Other	✓											
Ma Florence Intia Celzo	All Other												
Gateway Community Industries Inc Sp	All Other												
Taconic Ddso 51 Sinpatch Icf	All Other	✓											
Smith-Marrone Stephanie	All Other												
Carr Hemlata	All Other												
Wilson Geniene	All Other												
Bowen Kevin F	All Other												
Lleva Paul	All Other												
Parker Walter	All Other												
Jouve Natalie	All Other												
Mehta Dhruvi	All Other												
Sy Sheldon	All Other												
Sylvester Julie Ann	All Other												
Provider-Hamaspik Of Orange County	All Other												
Paige Melanie K	All Other												
Nici Anthony Joseph Md	All Other												
Ukachukwu Princess	All Other												
Karp Sara	All Other												
Nagarwala Faisal Md	All Other												
Akhter Rubina	All Other												
Klinghoffer Carli Pam	All Other												
Page Dorothy E	All Other												
Pandya Samir Ramesh	All Other												
Semanision Kristen	All Other												
Colon Melanie	All Other												
Lear Loretta A	All Other												
Pinzon Robin Ramos	All Other												
Walsh Jean M	All Other												
Chen Yong	All Other												
Quinlan Christine Sergio	All Other												
Go Ronaldo C Md	All Other												
Suter Maureen Natalie	All Other												
Levine Alanna	All Other												
Cooper Leslie	All Other												
Mcgraw Edward	All Other												



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Johnson Catherine	All Other												
Roth Rachel	All Other												
Kapoor Aromma	All Other												
Gilet Anthony	All Other												
Minano Cecilia Md	All Other												
Fiol Luanna Bel	All Other												
Baldwin Barbara B	All Other												
Dimase Amy Lee	All Other												
George Bindu Ann	All Other												
Xavier Anitha Np	All Other												
Khan Erum	All Other												
Jean-Charles Sashenka	All Other												
Robert Joyce Folashade	All Other												
Bhatti Saeed I	All Other												
Jeanne Marie Lenzer	All Other												
Community Based Services Inc	All Other												
Community Based Services Inc Day/Ch	All Other												
Nicola Refky	All Other												
Porzelt Sarah I	All Other												
Russo Rocco Md	All Other												
Grinion Charlene M	All Other												
Sevcik Renee Marie	All Other												
Gorelova Victoria	All Other												
Abbott House Spt	All Other												
Jones Jillian Lindsey Np	All Other												
Budrock Karin Marie	All Other												
Kheterpal Emil	All Other												
Koelsch Emily M Md	All Other												
Lehn Jacob D	All Other												
Occupations Inc Pfw	All Other												
Parsons Child And Family Ctr	All Other												
Wenger Maria Liza	All Other												
Watkins Isheka S	All Other												
Kaitlin Mccarthy	All Other												
Lessner Seth Joseph	All Other												
Belvedere Health Services Llc	All Other												



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Singh Manoranjan	All Other												
Gupta Parantap	All Other												
Via Chirstine	All Other												
Shiblee Towhid	All Other												
Lucas Tanya	All Other												
Lazrak-Bertini Kenza	All Other												
Thompson Rober	All Other												
Osei Raphael Kwaku	All Other												
Dobuzinsky Olga Md	All Other												
Bamji Natasha D	All Other												
The Devereux Foundation	All Other												
Wong Jennifer	All Other												
Pradhan Tana	All Other												
Avitabile Nicholas	All Other												
Miller Michael	All Other												
Samarneh Majed	All Other												
Fallon Jaclyn Anne	All Other												
Christoforou Dimitrios C	All Other												
Yedei Chesed Inc	All Other												
Loewinger Michael	All Other												
Singh Simarjit	All Other												
Sawhney Manita	All Other												
Rosenblum Jeremy Mark	All Other												
Cohen Randy Edward	All Other												
Polishchuk Daniil L	All Other												
Jodorkovsky Daniela	All Other												
Pidkaminetskiy Vasyl	All Other												
Shah Anuj	All Other												
Kauffman Amy	All Other												
Shah Parth	All Other												
Mera Fanny	All Other												
Popowitz Daniel	All Other												
Zhong Minghou	All Other												
Lecompte Lesli Michelle	All Other												
Hu Yin C	All Other												
Jung Susan	All Other												



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Rainaldi Matthew A	All Other												
Agopian Eliz Hazar	All Other												
Pimentel Martha M	All Other												
Calderon Ruddy Smith	All Other												
Vernatter Joshua N	All Other												
Wu Youmin	All Other												
Codella Luanne	All Other												
Sobolev Maria	All Other												
Fakhoury Wael	All Other												
Podziewski Judy Fnp-C	All Other												
Carolan Shelley Denise	All Other	☑											
Traver Frances Hewlett	All Other												
Williams Marylu	All Other												
Jourdy Deya	All Other												
Blood Viincent Finbar	All Other												
Belfield Uticia	All Other												
Vemulapalli Praneeth	All Other												
Ke Yong	All Other												
Vicens-Villafana Jose	All Other												
Julien-Banica Jehan	All Other												
Chugh Savneek Singh	All Other												
Antoine Michaelle	All Other												
Qaqish Saed	All Other												
Singh Jaspreet	All Other												
Morales Emily Anne	All Other												
Taconic Ddso 22 Sinpatch Icf	All Other	☑											
Santoro Katherine Elizabeth	All Other												
Anikanova Yuliya Sergejevna	All Other												
Lifespire Inc James St Icf	All Other	☑											
Cronin Andrea	All Other												
Teich Alice	All Other												
Rainaldi Patricia	All Other												
Shanmugam Malathi	All Other												
Jaravaza Mukai Heather	All Other												
Dumrese Danielle Lee	All Other												
Bobra Shalabh	All Other												



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Thomas Koreen	All Other												
Bhatti Murtaza	All Other												
Opengate Inc	All Other												
Focseneanu Mariel	All Other												
Thayer Lisa	All Other												
Serrano Miriam	All Other												
Lee Hojin	All Other												
Beruke Hanna	All Other												
Yang Byoung Woo	All Other												
Phillips Gabrielle Krystal	All Other												
Gupta Nitin	All Other												
D'Avanzo Anna-Marie	All Other												
Gabriana Nimfa	All Other												
Samaroo Parbhu Dyal	All Other												
Rivera Veronica	All Other												
Prashad Priya	All Other												
Steven L. Schiz Md	All Other												
Shrimanker Sheetal H	All Other												
Connelly Jane M	All Other												
Musial Carmela	All Other												
Keller Marina	All Other												
Singh Tarunjit	All Other												
Kaul Rachna	All Other												
Guinan-Clark Heather Elizabeth	All Other												
Colaco Antonio A	All Other												
March Anika Jolene	All Other												
Bissonette Maya Sahan	All Other												
Goldstein Lissa Kary	All Other												
Yung Pik Sai	All Other												
Crapella Lise	All Other												
Garcia Quinones Saribel	All Other												
Dave Amie N	All Other												
Ferrick Aileen Mry	All Other												
Morgan Diane M	All Other												
Mathews Premila Maria	All Other												
Weingarten Ros	All Other												



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* Safety Net Providers in Green

Participating in Projects													
Provider Name	Provider Category	2.a.i	2.a.iii	2.a.iv	2.b.iv	2.d.i	3.a.i	3.a.ii	3.c.i	3.d.iii	4.b.i	4.b.ii	
Fusco Erin Patricia	All Other												
Hsiung Ahmed Leslie	All Other												
Mclendon Lucia Cogswell	All Other												
Zheng Yinggang	All Other												
Stern Michael R	All Other												
Flynn Gameng Mary Ann	All Other												
Pan Lawrence	All Other												
Compagnone Agnes Marcia Rpa	All Other												
Salomon Adrienne A	All Other												
Chopra Ashok Chanparkash	All Other												
Devereux Foundation	All Other												
Marrero-Stein Margot	All Other												
Sundaram Vishalakshi	All Other												
John Asha	All Other												
Mercedes Angela	All Other												
Vaidya Noaman N	All Other												
Chetiyar Jyothi B	All Other												
Sta Ana Victor	All Other												
Veillette Gregory Robert	All Other												
Shenko Christina Angela	All Other												
Riaz Aasma	All Other												
Silverman Diana Lee	All Other												
Batson Lisa Ann	All Other												
Mohammad Asad	All Other												
Gallardo Jade Jenny S	All Other												
Rcal Inc Day/Ch	All Other												
Batson Nicholas E	All Other												
Rilc Inc Semp	All Other												
Sorokin Anna	All Other												
Gargani Stephanie	All Other												
Cummings Danielle Barbara	All Other												
Malik Nasir M	All Other												
Nguyen Henry Van	All Other												
Baronian Danielle Marie	All Other												
Anusionwu Reagan	All Other												
El-Mallawany Nader Kim	All Other												



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Matloff Robyn Greenfield	All Other												
Gearing Bobby	All Other												
Winkler Jason Ben	All Other												
Winkler Seth Ross	All Other												
Cinnante Karma Maria	All Other												
Mergi Danny	All Other												
Goel Narender	All Other												
Rider Amanda Marie	All Other												
Morancy Jennifer	All Other												
Roman Lauren S	All Other												
Kim Christy	All Other												
Holland Sally Ann	All Other												
Powell Sovan Latoya	All Other												
Lindenbaum Yocheved	All Other												
Patel Himanshu	All Other												
Lobo Stephen	All Other												
Lisenby Veronica	All Other												
Trejo Dionisio	All Other												
Bell Ryan	All Other												
255 Lafayette Ave	All Other												
Joseph James	All Other												
Gutwein Farrah Elyse	All Other												
Reiber Md Kari B	All Other												
Hue Jennifer E	All Other												
Francis Monica	All Other												
Fox Kelita Louise	All Other												
Rasamny Jk John	All Other												
Laurent Yvenalie	All Other												
Laude Amy Kristin	All Other												
Powell Robert C	All Other												
Zencheck Robin M	All Other												
Patel Payal	All Other												
Wilder Venis Tiarra	All Other												
Natarajan Rupa Narayani	All Other												
Baird Sara	All Other												
Tocco-Stevens Vanessa Lorraine	All Other												



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Better Lisa Stephanie	All Other												
Williams Aria K	All Other												
Celestine Erica	All Other												
Ahmad Sami	All Other												
Mamkin Andrey	All Other												
Rodriguez-Jaquez Carlos R	All Other												
Millard Nathan E	All Other												
Alois Marika	All Other												
Van Kust Bianca	All Other												
Hwang Andrew	All Other												
Lazarin Margaux Helene	All Other												
Hall Tolighta	All Other												
Ijomah Uloma	All Other												
Reyes-Pastorell Evang	All Other												
Roy Shewli	All Other												
Chauhan Punam	All Other												
Zameni Mitra	All Other												
James Kesha Antionette	All Other												
Malkani Brijesh	All Other												
Denis Lunique	All Other												
Kotikela Sumathi	All Other												
Boxer William Paul	All Other												
Lamb Angela	All Other												
Brower Gena R	All Other												
Osczepinski Joan	All Other												
Leasy Menachem Jeremy	All Other												
Pendergast Janeen	All Other												
Ho Wesley Hok Man	All Other												
Chan York Sing	All Other												
Ellsweig Bruce Alan	All Other												
Olmoz Alicia G	All Other												
Chowdhury Imaan	All Other												
Sekhri Nitin Kumar	All Other												
Guo Min	All Other												
Mamdani Sohail	All Other												
Sarwar Uzma	All Other												



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Kilinski Benjamin	All Other												
Yu Man	All Other												
Caamano Leo	All Other												
Arraiano Nicole	All Other												
Uribe Wanda	All Other												
Chartier Brian David	All Other												
Wieder Harriot Estelle	All Other												
Mora Paola	All Other												
Praino Joseph	All Other												
Panza Julio	All Other												
Cooper Howard	All Other												
Butterick Susan	All Other												
Jackson Arnice	All Other												
Mcgeough Christina Ann	All Other												
Anderson Rita	All Other												
Chapple Beverlyn	All Other												
Levin-Canger Olga	All Other												
Carey Erin Emilia	All Other												
David-West Gizelka A	All Other												
Thomas Kerone P	All Other												
Ray-Schoenfeld Naomi	All Other												
Rosenbach Ari	All Other												
Bon Secours Charity Health System I	All Other	☑											
Anderson Ctr Svcs Clinic	All Other	☑											
Rockland Co Nysarc Ics	All Other												
Simpson-Dunne Jacqueline	All Other												
Tewari Deepali	All Other												
Debelenko Larisa	All Other												
Arnold Richard	All Other												
Pierog Anne	All Other												
Schiffer Roberta	All Other												
Ghvhs Medical Group Pc	All Other												
Ghvhs Medical Group Pc	All Other												
Golden Hill Planning Corp	All Other	☑											
Reindl Alisa	All Other												
Swiderski Andrew Christopher	All Other												



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Roman Jasmin	All Other												
Fuisz Anthon Richard	All Other												
Aliaga Leticia	All Other												
Shah Ravi Surendralal	All Other												
Parkview Operating Co Llc	All Other												
Sidorski-Nutt Lori	All Other												
Khandaker Sadia	All Other												
Fogwell Leigh	All Other												
Heemstra Valerie	All Other												
Yoxthimer Amy	All Other												
Devereux Foundation	All Other												
Baker Shane	All Other												
Schoenfeld Melissa Np	All Other												
Wright Megan M	All Other												
Pinnamaneni Susruth	All Other												
Vanhoy Christine	All Other												
Bhana Suleman	All Other												
Chen David	All Other												
Krishna Murali G	All Other												
Jacobson Jason	All Other												
Abulfaraj Moaz	All Other												
Jacob Noble	All Other												
Forsea Monique	All Other												
Shehu Merita	All Other												
Gill Gurpreet	All Other												
Jaiswal Atish	All Other												
Kirchhoff Carl	All Other												
Mcnamee Jr Thomas	All Other												
Gore Stephanie	All Other												
Heins Becky Ann	All Other												
Aggarwal Chhaya	All Other												
Prabhakaran Kartik	All Other												
Coward Christine	All Other												
Sta Maria Jaclyn	All Other												
Da Silva Yong	All Other												
Robinson Kimberly	All Other												



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Pereira Tanya	All Other												
Khanna Ila	All Other												
Giegel Melanie Joy	All Other												
Virani Zahra	All Other												
Martinez Zaneta	All Other												
Adem Patricia	All Other												
Kaplan-Weisman Laura	All Other												
Rodriguez German	All Other												
Arenstein Toni I	All Other												
Ferrara Melissa A	All Other												
Pechter Patricia M	All Other												
Pierce Carolyn Marie	All Other												
Remde Alan Hugh	All Other												
Cardamona Margaret	All Other												
Rosenberg Rachel	All Other												
Kaul Anita	All Other												
Carter Ryalynn	All Other												
Rose Gabriel	All Other												
Saribekyan Arpine	All Other												
Ursitti Kristina	All Other												
Pagliarulo Sarah	All Other												
Stein Allyson B	All Other												
Grijalva Gillian	All Other												
Sanchez Marta Maria	All Other												
Cherubini Blanki	All Other												
Whittick Wendy	All Other												
Dresden Debra	All Other												
Quick Melissa Kaufman	All Other												
Okorofsky Laurel J	All Other												
Luna Jennie	All Other												
Obeng Jacklyn	All Other												
Wenta Samantha	All Other												
Sayegh Danny Joseph	All Other												
North Road Lhcsa Inc	All Other												
Cah Access Supports For Living Inc	All Other												
Access Supports For Living Inc	All Other												



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Access Supports For Living Inc Nhtd	All Other											
Access Supports For Living Inc Tbi	All Other											
Davis Brittany N	All Other											
Corinaldi Chalene A	All Other											
Gajadhar Nicole	All Other											
Duquella Gregory Woodlee	All Other											
Blitz Brian Keith	All Other											
Diaram Deepa N	All Other											
Krumm Claire	All Other											
Worth Sophia	All Other											
West Fay	All Other											
Vazquez-Bryan Jennifer K	All Other											
Shrivastava Sneha	All Other											
Espinoza Andres A	All Other											
Rappaport Marc Gerald	All Other											
Green Jonathan Philip	All Other											
Boss David Michael	All Other											
Villavicencio Rosa	All Other											
Chaudry Samia Riaz	All Other											
Ganeshan Deepa	All Other											
Al Azzi Yorg	All Other											
Gilani Aamir Masood	All Other											
Silvestri Erica	All Other											
Selvaraj Dhana Rekha	All Other											
Finnegan Claudia A	All Other											
Barone Ingrid M	All Other											
Johnson Nathan Carl	All Other											
Lombardo Melissa Leigh	All Other											
Lyon Lora	All Other											
Cassagnol Trucia	All Other											
Kennedy Pavilion Rh I Llc	All Other											
Putnam Nursing & Rehab Ctr	All Other											
Yang Ying	All Other											
Block Kara Michelle	All Other											
Shah Shital P	All Other											
Botti Erin	All Other											



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Balsells Herberth Jonathan	All Other												
Pampana Vijay Shanker	All Other												
Rizzo Renee	All Other												
Fontaine Michelle	All Other												
Fulton Joseph	All Other												
Pointer Alicia	All Other												
Sood Shilpa	All Other												
Lovig Leif	All Other												
Krieg Stephen Judd	All Other												
Lanza Jesus Cristo	All Other												
Colaco Minu Kurian	All Other												
Wood Katherine	All Other												
Manheimer Eric	All Other												
Pak Sang-Woo	All Other												
Peng Xiangmin	All Other												
Khan Sakina	All Other												
Vettichira Jaimie	All Other												
Protopapas George	All Other												
Flood Fatima	All Other												
Kim Katherine Yunsoo	All Other												
Kauffold Megan E	All Other												
Perez Elynor Giannin	All Other												
Diaz Daniela C	All Other												
Muse London M	All Other												
Park Lydia Sujung	All Other												
Ton Quang V	All Other												
Gumaer Robin J	All Other												
Tropin Jaimie M	All Other												
Allen Serena Margaret	All Other												
Adams Trissa Jayne	All Other												
The Grove Valhalla Rehab & Heal Ctr	All Other												
Michael Marchese	All Other												
Caban Rebeca	All Other												
Panini Aruna S	All Other												
Hardcastle John M	All Other												
Tiwari Purushottom	All Other												



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Malik Amer	All Other												
El Zarif Samer	All Other												
Chavez Carey Joseph	All Other												
Badiwala Anesh V	All Other												
Choi Lisa	All Other												
Ervin Brandy Sherray Nicole	All Other												
Kang Grace Youngeun	All Other												
Barasch Samuel Peleg	All Other												
Ludmerer Zohra	All Other												
Sahai Achal	All Other												
Lankford Dawud Omar	All Other												
Paul Sara Marie	All Other												
Oldfield Kate Marie	All Other												
Deible Stephanie Jean	All Other												
Rhamdeow Cherril M	All Other												
Isenstein Batel Heather	All Other												
Espana Jorge M	All Other												
Stepanovska Sandra	All Other												
Hill Joyce	All Other												
Edward Riggins	Uncategorized												
Medicaid Transportation	Uncategorized												
Allan Goodman	Uncategorized												
Nysarcinc Dutchess County Chapter Nd6	Uncategorized												
Nysarcinc Dutchess County Chapter Nd8	Uncategorized												
At Home Res Hab	Uncategorized												
Jane Brotanek	Uncategorized												
Chemlue	Uncategorized												
Michele Carolan	Uncategorized												
Resource Center For Accessible Living	Uncategorized												
Nysarcinc Dutchess County Chapter Nd4	Uncategorized												
Lunique Denis Md	Uncategorized												
Beth Holland	Uncategorized												
Frank Romano	Uncategorized												
Resource Center For Accessible Living	Uncategorized												
Astor Services For Children & Families	Uncategorized												
Kristine Valerio	Uncategorized												



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Harold Hamilton	Uncategorized												
Fitzpatrick Elizabeth	Uncategorized												
Community Based Services, Inc. (Aca Member Agency)	Uncategorized												
Latosha Powell	Uncategorized												
Elizabeth Adolfie	Uncategorized												
Ceyon Chester	Uncategorized												
Linda Lane, Mnhp	Uncategorized												
Tak Man Yan	Uncategorized												
Romilda Canale	Uncategorized												
Lauren Spallina	Uncategorized												
Michelle Popkin	Uncategorized												
Abigail Grossman	Uncategorized												
Stephen Ton	Uncategorized												
Katherine Fitzpatrick	Uncategorized												
Cheryl Rampersad	Uncategorized												
Nancy Bave	Uncategorized												
Linda Pincus	Uncategorized												
Kerry Davis	Uncategorized												
Ashley Storms	Uncategorized												
Kady-Ann Grant	Uncategorized												
Patricia Amy Kiggins	Uncategorized												
Jeremy Thompson	Uncategorized												
Nkrumah Bright Mr.	Uncategorized												
Kevin Cresci	Uncategorized												
Alison Thompson, Ot	Uncategorized												
Mima, Nykia M	Uncategorized												
Beata Paterno, Pt	Uncategorized	✓											
Edny Merveille	Uncategorized												
Rossana Spataro	Uncategorized												
Walkowiak, Helena	Uncategorized												
Yvonne R Spencer	Uncategorized												
Remote Medical Management	Uncategorized												
Robert J Catanzaro	Uncategorized												
Carla Lisio	Uncategorized												
Orsolya Clifford	Uncategorized												
Sancia Recovery Inc. - Oasas	Uncategorized												



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Cheryl Mccants-Daughtrey	Uncategorized												
Johnson, Edward	Uncategorized												
Joseph, Eleanor	Uncategorized												
Janice Heath	Uncategorized												
Dr. Harmeetinder Singh Bassi	Uncategorized												
Dominican Sisters Family Health Services	Uncategorized	✓											
Premier Home Health Care Services, Inc.	Uncategorized												
Kenneth Mann	Uncategorized												
Alma Levy	Uncategorized												
Hausler,Eve	Uncategorized												
Mary Desario	Uncategorized												
Barbara Tabala	Uncategorized												
Casucci, Heather, Lmsw	Uncategorized												
Yeskeila Rivera	Uncategorized												
Katy Cohen	Uncategorized												
Steven Beenstock	Uncategorized												
Hamed Anthony	Uncategorized												
Taconic Ddso Clinic	Uncategorized												
Torch	Uncategorized												
Kristin Fortuna	Uncategorized												
Douglas Sanders	Uncategorized												
Christopher Ross	Uncategorized												
Dr. George Elkomos	Uncategorized												
Taconic Ddso Clinic	Uncategorized												
Stony Ford Foundation, Inc. (Affiliate Of Occupations, Inc.)	Uncategorized												
Cabrini Care At Home	Uncategorized												
Donette Smith	Uncategorized												
Nurmi, Anna	Uncategorized												
Katie Mcfadden-Welch	Uncategorized												
Meghan Molina	Uncategorized												
Sarah Deane	Uncategorized												
Susan Hahn	Uncategorized												
Thompson,Elizabeth	Uncategorized												
Ross, Lois	Uncategorized												
Sarah Bordi-M.A. Psycholoist *	Uncategorized												
Weigel, Amy S.	Uncategorized												



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Desorene Miller	Uncategorized												
Kathleen Gavin	Uncategorized												
Amal Ravanmehr	Uncategorized												
Gwen Gormley	Uncategorized												
Melissa Fendrich	Uncategorized												
Gary Jacobson	Uncategorized												
Daubman, Cynthia	Uncategorized												
Healy, Brian	Uncategorized												
Neika Barsky	Uncategorized												
Lisa N Evans	Uncategorized												
Daniel Strang	Uncategorized												
Elena Lucanie	Uncategorized												
Wintress Hall	Uncategorized												
Heather Luff	Uncategorized												
Machael Ignat	Uncategorized												
Andera Kerr	Uncategorized												
Foster Care Medical	Uncategorized												
Saint Francis Hospital	Uncategorized												
Residential Treatment Center - Edenwald	Uncategorized												
Family Service Society Of Yonkers	Uncategorized	✓											
John Craig [P/T]	Uncategorized												
Mastrogiovanni, Maria	Uncategorized												
Madhuvanti Joshi	Uncategorized												
Jennifer Strohm	Uncategorized												
Mendlovits, Freida	Uncategorized												
Luis Riquelme	Uncategorized												
Raquel Martinez	Uncategorized												
Peggy A Hall	Uncategorized												
Paul Mersfelder	Uncategorized												
Eitan Kilchevsky	Uncategorized												
Bruce Nathanson	Uncategorized												
Suzanne S Button	Uncategorized												
Elizabeth Raun	Uncategorized												
Feins - Travis , Sherri	Uncategorized												
Carolyn Creary	Uncategorized												
Ferdinand Brits	Uncategorized												



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Vogel, Rachel	Uncategorized												
Alison Buchanan	Uncategorized												
Phelps Memorial Hospital (Bh Inpatient Rehabilitation)	Uncategorized												
Kira Alinea, Pt	Uncategorized												
Lyons-King, Courtney	Uncategorized												
Aucoin, Doug	Uncategorized												
Anthony Thomas	Uncategorized												
Dr. Harold Ginsburg, Dentist	Uncategorized												
Ana Cortes	Uncategorized												
Jessica Torres	Uncategorized												
Chemlue	Uncategorized												
Stephania Hasan	Uncategorized												
Samaritan Village	Uncategorized												
Molly Hamilton	Uncategorized												
George St.	Uncategorized												
Paul Malvarosa	Uncategorized												
Goeffrey Stanley	Uncategorized												
Way, Jennifer A.	Uncategorized												
Ann-Marie Ciarcia	Uncategorized												
Lani Desrosiers	Uncategorized												
Phillip Joseph	Uncategorized												
Smallin, Christine	Uncategorized												
Raba Siljkovic	Uncategorized												
Angela Lois	Uncategorized												
Fernandez Fernandez	Uncategorized												
Gonzalez, Gissell	Uncategorized												
Gergely Pediatrics	Uncategorized	✓											
Linda Spano	Uncategorized												
Visiting Nurse Association Of The Hudson Valley	Uncategorized												
Suzanne Wray	Uncategorized												
Diane Louis, Ot	Uncategorized	✓											
Melanie Minica-Vojtek	Uncategorized												
Amanda Lasher	Uncategorized												
Agnes Larbi-Aggrey	Uncategorized												
Krausz, Leah	Uncategorized												
The Institute For Family Health - Family Practice Center Of Port	Uncategorized												



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* Safety Net Providers in Green

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Provider Name	Provider Category	2.a.i	2.a.iii	2.a.iv	2.b.iv	2.d.i	3.a.i	3.a.ii	3.c.i	3.d.iii	4.b.i	4.b.ii	
Ewen													
Jessica Pamela Lesmana	Uncategorized												
David Harshbarger	Uncategorized												
Allan Humphrey	Uncategorized												
Grace Church Community Center Inc	Uncategorized												
Valenti, Michael	Uncategorized												
Holder , Lorraine	Uncategorized												
Green	Uncategorized												
Jennifer Conforto	Uncategorized												
Jewel Khawaja	Uncategorized												
Melanie Desrosier	Uncategorized												
Lilyan Spool Lcsw	Uncategorized												
William Eckert	Uncategorized												
Sirignano, Arnello	Uncategorized												
Akeisha Rivera	Uncategorized												
Robert Broidrick	Uncategorized												
Linda Carusso	Uncategorized												
Lyndsey Dussling	Uncategorized												
Claritza Gracia	Uncategorized												
Mona Saleh	Uncategorized												
Karen Bischoff	Uncategorized												
Susan Petak	Uncategorized												
Abhishek Mattingly	Uncategorized												
Nancy Kim	Uncategorized												
Flora Soto	Uncategorized												
Cicchetti , Gina	Uncategorized												
Resource Medical Services Pc (D.B.A. Arcwell Medical)	Uncategorized												
Whitney Garritt	Uncategorized												
Fink, Rivka (Rebecca) E.	Uncategorized												
Ashley, Traci	Uncategorized												
Janet Murphy	Uncategorized												
Community Home Health Care	Uncategorized												
Michelle St. John	Uncategorized												
Lynn Bogin	Uncategorized												
Maria Bove	Uncategorized												
Monica Carr	Uncategorized												



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Westchester Medical Center (PPS ID:21)

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Newkirk, Carolyn	Uncategorized												
Yvette Smith	Uncategorized												
Castro , Doris	Uncategorized												
Shameka Morris	Uncategorized												
Merr, Steven B.	Uncategorized												
Jeffrey Smith	Uncategorized												
Tiefenbrumm, Miriam	Uncategorized												
Jessica Hagarty	Uncategorized												
Brian Grant	Uncategorized												
Holly Aschoff	Uncategorized												
Nesyah Shaesteh	Uncategorized												
Phelps Memorial Hospital Emergency Department	Uncategorized	✓											
Samuel Schenker	Uncategorized												
Anne Mari Ong	Uncategorized												
Jeff Frails	Uncategorized												
Julie Denny	Uncategorized												
Projects To Empower And Organize The Psychiatrically Labeled, Inc. (People, Inc)	Uncategorized	✓											
Tanisha Kaufman	Uncategorized												
Derek Brown	Uncategorized												
Lewinson, Rochel	Uncategorized												
Karen Siegel	Uncategorized												
Alexandra Franco	Uncategorized												
Frances Welsh	Uncategorized												
Norma Sammis	Uncategorized												
Andrew Lubeskie	Uncategorized												
Cristian Concillion	Uncategorized												
Jeontaik Kwon	Uncategorized												
Greenburg Health Center	Uncategorized												
Family Of New Paltz-Walk In Center	Uncategorized	✓											
Katie L Castell	Uncategorized												
Mengdi Lu	Uncategorized												
Yelizarova	Uncategorized												
James Maldonado	Uncategorized												
Sabrina Salomon	Uncategorized												
Dr. Nida Soriano-Bartolome	Uncategorized												



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Doreen Lockwood	Uncategorized												
Roxanne Eagan	Uncategorized												
Ashley Wright	Uncategorized												
Sharon Whitt	Uncategorized												
Sarah Owens	Uncategorized												
Sarah Vollaro	Uncategorized												
Foster Care Per Diem	Uncategorized	✓											
Denman , Joyce	Uncategorized												
Lazarus, Penina	Uncategorized												
Lauren Levesque	Uncategorized												
Elzomor Walid	Uncategorized												
Tracy James	Uncategorized												
Cheryl Donnelly	Uncategorized												
Nicholas Noble	Uncategorized												
Lorraine Carroll	Uncategorized												
Carino, Elizabeth	Uncategorized												
Rockland Paramedic Services, Inc.	Uncategorized												
Loretta Rotolo Lcat	Uncategorized												
Donna Elkin	Uncategorized												
Renu Taneja	Uncategorized												
Rick Conca-M.A. Psychologist *	Uncategorized												
Meisels, Leah	Uncategorized												
Deb Mullins	Uncategorized												
Ellen Arcamone	Uncategorized												
Hanna David	Uncategorized												
Shellenberger, Jessica Rd	Uncategorized												
Mt. Alverno Center	Uncategorized												
Carolyn Clark	Uncategorized												
Guarino, Lucia	Uncategorized												
Dr. Mary Elizabeth Lell, Md	Uncategorized												
Cathy Piotti	Uncategorized												
Chavie Genack	Uncategorized												
Theresa Parris-Perry	Uncategorized												
Zargar, Karen, Dds	Uncategorized												
Kathy Kane	Uncategorized												
Rifky Berger	Uncategorized												



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Pachtinger, Julie F.	Uncategorized												
Bevacqua, Amanda J	Uncategorized												
Barbara Stern	Uncategorized												
Johanna R Garner	Uncategorized												
Edwige Lherisson	Uncategorized												
Dr. Heidi Mandry	Uncategorized												
Elizabeth Taronji	Uncategorized												
Dr. Jessica Zaks	Uncategorized												
Virginia Connolly	Uncategorized												
Omrdd/Hudson Valley Ddso	Uncategorized												
Anderson, Kathleen	Uncategorized												
Kelli West	Uncategorized												
Susan Sherwood	Uncategorized												
Korotkin, Bernard	Uncategorized												
Sklenar, Anne	Uncategorized												
Rachel Jessup	Uncategorized												
Wright	Uncategorized												
Addicts Rehabilitation Center Fund, Inc	Uncategorized	✓											
Colleen Dunderdale	Uncategorized												
Shyla Primavera	Uncategorized												
Jeanne Eckles	Uncategorized												
Leslie Farnil	Uncategorized												
Saint Francis Hospital	Uncategorized												
Giordano	Uncategorized												
Terri Schoenfeld	Uncategorized												
Linda Filipowicz	Uncategorized												
Yogesh Shingala	Uncategorized												
Charlotte Lambert	Uncategorized												
Svenja Resto	Uncategorized												
Jaclyn Simons	Uncategorized												
Laura Linkoff	Uncategorized												
Mark Tobias	Uncategorized												
Laurel Sharp	Uncategorized												
Lisa Paskoff	Uncategorized												
Shelby, Anastasia D.	Uncategorized												
Shab Benz	Uncategorized												



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Christopher Dennehy	Uncategorized												
Taconic Ddso Clinic - Omrdd Trmt	Uncategorized												
Dr. Evangelia Rizos	Uncategorized												
Evan Schwadron	Uncategorized												
Jaime S Marcellin	Uncategorized												
Mandel, Leah	Uncategorized												
Eileen Vickery	Uncategorized												
Terry Bynes	Uncategorized												
Stephanie Nodzo	Uncategorized												
Dr. Tracy Pantig	Uncategorized												
Mazur-Kazan, Victoria	Uncategorized												
Orange County Department Of Mental Health	Uncategorized	✓											
Lakhtaria Paryush	Uncategorized												
Rosenthal, Jonathan	Uncategorized												
Leticia Jenkins	Uncategorized												
Robert Philpot [Dentserv]	Uncategorized												
Sarah Murphy	Uncategorized												
Padhiar , Angela	Uncategorized												
Independent Home Care, Inc.	Uncategorized												
Michele Kent	Uncategorized												
Angela Turk	Uncategorized												
Maria Manukas	Uncategorized												
Katz, Miriam	Uncategorized												
William Schwalm	Uncategorized												
Julia Dorff	Uncategorized												
Rosann Joselit	Uncategorized												
Chandler	Uncategorized												
Arnon Ben-Yoseph	Uncategorized												
Kristina Bobb	Uncategorized												
Dr. Seth Revels	Uncategorized												
Anna Reddington	Uncategorized												
Early Intervention	Uncategorized												
Herbert Stoddard	Uncategorized												
Julia Garay-Daniel	Uncategorized												
Amy Starner	Uncategorized												
Jason Mayer	Uncategorized												



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Linda Henning	Uncategorized												
Bohdan Darnobid	Uncategorized												
Sharon Walker	Uncategorized												
Michael Pacos	Uncategorized												
Kathryn Brondolo	Uncategorized												
Louise Pittari	Uncategorized												
Yao Zhang	Uncategorized												
Francisco Colon	Uncategorized												
Putnam County Dept Of Health	Uncategorized												
Treinna Griffith-Johnson	Uncategorized												
Lisa Valazquez-Denapoli	Uncategorized												
Ulster-Greene Arc	Uncategorized	✔											
Sabrina Sanchez	Uncategorized												
Adrienne Denson	Uncategorized												
Gwen Daniels	Uncategorized												
Rebecca Yandle	Uncategorized												
Gregory Gallo	Uncategorized												
Dafna Neiger	Uncategorized												
Alyssa Buckley	Uncategorized												
Jose Cohen	Uncategorized												
Dinozzi, Angela	Uncategorized												
Saint Francis Hospital	Uncategorized												
Jessica Vankleek	Uncategorized												
Lynn Guilfoyle	Uncategorized												
Douglas, Elliot T.	Uncategorized												
Panarella, Anne	Uncategorized												
Meg Evangelista, Ot	Uncategorized												
Jennifer Giordano	Uncategorized												
Charles Hadjystilianos	Uncategorized												
Ellen Conway	Uncategorized												
Tapia, Marisol	Uncategorized												
Karleen Whitaker	Uncategorized												
Michelle Dominguez	Uncategorized												
United Hebrew Of New Rochelle Certified Home Health Agency, Inc.	Uncategorized												
Nwh Transitional Care Unit	Uncategorized												



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Julia Krim	Uncategorized												
Jennifer Remling	Uncategorized												
Rynne, Austin Pht	Uncategorized												
Kenneth Lee	Uncategorized												
Rinat Kalman	Uncategorized												
Delczeg, Stephanie L.	Uncategorized												
Sue Wilson	Uncategorized												
Montalto, Katie	Uncategorized												
O'Hare, Robert	Uncategorized												
Ramon Martinez	Uncategorized												
Hirsch, Jody	Uncategorized												
John Hinds	Uncategorized												
Vida Nathanson	Uncategorized												
Alan Schaffner	Uncategorized												
Erica Glazer	Uncategorized												
Hudson Valley Ddso - Letchworth	Uncategorized												
Wendy Rudder	Uncategorized												
Cah Taconic Ddso	Uncategorized												
Walter Gehring	Uncategorized												
Schechter, Isaac	Uncategorized												
James Garchitorena	Uncategorized												
Theresa Rattazzi	Uncategorized												
Maria Charney	Uncategorized												
Marino, Melissa	Uncategorized												
Delores Devonshire	Uncategorized												
Christina Bernhard, Lcsw	Uncategorized												
The Children'S Village	Uncategorized												
Marline Sawhney	Uncategorized												
Kara Neunzig	Uncategorized												
Taft, Juile	Uncategorized												
Dianne Dessanti	Uncategorized												
Esther Moskovitz	Uncategorized												
Daniel Rutes	Uncategorized												
Amorese	Uncategorized												
Yesenia Fuentes	Uncategorized												
Stacey Roberts	Uncategorized												



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Marilyn Bolanos	Uncategorized												
Aileen Moncion, Ot	Uncategorized	☑											
Julianna Green	Uncategorized												
Freirich	Uncategorized												
Deborah Walton	Uncategorized												
Marla Mullen	Uncategorized												
Iva Jenkins	Uncategorized												
Lisa Beam	Uncategorized												
Laiming Chan	Uncategorized												
Thomas Chattathil	Uncategorized												
Navaid Kahn	Uncategorized												
Malka Babani	Uncategorized												
Leah Brennan, Ot	Uncategorized												
Elayne Helfgott	Uncategorized												
Stefanie Blanco	Uncategorized												
Kathleen Moloney	Uncategorized												
Chris Pulakos	Uncategorized												
Laguerre	Uncategorized												
Ronald Baker	Uncategorized												
Cynthia Payne, Rn	Uncategorized	☑											
Dr. Kenny Schwartz	Uncategorized												
Residential Treatment Center - Gateways	Uncategorized												
Jennifer Vidalon	Uncategorized												
Michale O'Brien	Uncategorized												
Susan Cristantiello	Uncategorized												
Kaplan	Uncategorized												
Lyndsay Brischoux	Uncategorized												
North Road Lhcsa Inc.	Uncategorized												
Letisha Lall	Uncategorized												
Mirelva Colon Lmhc	Uncategorized												
Vvinterose Thompson	Uncategorized												
Patrice Martin	Uncategorized												
Farah Ansari	Uncategorized												
Peter Marino	Uncategorized												
Van T Do	Uncategorized												
Rachel Simon	Uncategorized												



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Thomas Federn	Uncategorized												
William Margiotta	Uncategorized												
Alma Derosa	Uncategorized												
Dr. Margharet Zaborskis, Dds	Uncategorized												
Nancy, Elsas L	Uncategorized												
Carol Strauss	Uncategorized												
Phelps Memorial Hospital (Bh Inpatient Psychiatric)	Uncategorized												
Westchester Jewish Community Services Inc	Uncategorized	✓											
Joseline Valverde	Uncategorized												
Early Intervention	Uncategorized												
Mason , Mark	Uncategorized												
Angelika Belcher	Uncategorized												
The Children'S Village	Uncategorized												
The Wartburg Home Of The Evangelical Lutheran Church, Inc.	Uncategorized												
Tsai-Lang Vincente	Uncategorized												
Jesus Cuzo	Uncategorized												
Diana Woodworth, Mhc	Uncategorized												
Inna Colaco	Uncategorized												
Gerald Imperial Rogers	Uncategorized												
April Haight	Uncategorized												
D'Oris Adamson	Uncategorized												
Cole	Uncategorized												
Fetridge, Justin	Uncategorized												
Raice, Hanna S.	Uncategorized												
Silverman , Hope	Uncategorized												
Brian Minasian	Uncategorized												
Cailin Welch	Uncategorized												
Sarah Rosenthal	Uncategorized												
Jessica Robie	Uncategorized												
Melissa Thompson	Uncategorized												
Powers Therese	Uncategorized												
Amy Ghio	Uncategorized												
Huller-Williams, Katrina	Uncategorized												
Eileen Mcnamee	Uncategorized												
Joyce Deghetto	Uncategorized												
Daphne Besten	Uncategorized												



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Grasso	Uncategorized												
O'Brien	Uncategorized												
Roxanne Lang	Uncategorized												
Valdovinos, Monica	Uncategorized												
Shari Rosenthal-Eck	Uncategorized												
Jaqueline Samuels	Uncategorized												
Addie Ketchum	Uncategorized												
Mary MCGovern	Uncategorized												
Matthew Pratap	Uncategorized												
Tara O'Connor	Uncategorized												
Ormc Main Campus	Uncategorized												
A Sydney Madden	Uncategorized												
Carlos Monserrate	Uncategorized												
Biddle, Jennifer	Uncategorized												
Gail Alexander	Uncategorized												
Xu Yuwei	Uncategorized												
Denise Brown	Uncategorized												
Kathleen Voss, Np	Uncategorized												
Maria V Aranibar	Uncategorized												
John P. Brady, Dds	Uncategorized												
Occupations, Inc. /Medicaid Transportation	Uncategorized												
Mary Hess	Uncategorized												
Colleen Bailey	Uncategorized												
Katherine Linnane	Uncategorized												
Claire Gellrich	Uncategorized												
Marlene Bastien	Uncategorized												
Hospitality House	Uncategorized												
Michael Goldblatt	Uncategorized												
Dr. Nora Ruiz	Uncategorized												
Aimee Kang	Uncategorized												
Coons, Amanda	Uncategorized												
Mary Alice Edwards	Uncategorized												
Cindy Scullion	Uncategorized												
Amanda Tumbarello	Uncategorized												
Daniel Siruchek	Uncategorized												
Faith Johnson	Uncategorized												



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Jennifer Radcliffe	Uncategorized												
Lisa Reitbauer	Uncategorized												
Ryan Herp	Uncategorized												
Myriam Lecorps	Uncategorized												
Stephen Ogala	Uncategorized												
Joyce Varkey	Uncategorized												
Sandra Abitbol	Uncategorized												
Janine Arceri	Uncategorized												
United Hebrew Geriatric Center	Uncategorized	✓											
Arti Sharma	Uncategorized												
Zoya Shir	Uncategorized												
Joyce Bellish	Uncategorized												
Pantaleo, Joseph	Uncategorized												
Paula Henriquez	Uncategorized												
Kathy Winston-Reno	Uncategorized												
Kriya Pathrose	Uncategorized												
Stephanie Olear	Uncategorized												
Mark Portnoy	Uncategorized												
Sewon Kim	Uncategorized												
Tiana Osbourne	Uncategorized												
Grossman, William	Uncategorized												
Passaro, Carol	Uncategorized												
Rosenblum, Ruth	Uncategorized												
Marchant, Karen	Uncategorized												
Marika Mills	Uncategorized												
Zarina Nissirios	Uncategorized												
Manning, Kirk	Uncategorized												
David Schools	Uncategorized												
Debra Mckee	Uncategorized												
Erin Modesta	Uncategorized												
Joanne Pierson	Uncategorized												
Andrew Levine	Uncategorized												
Good Samaritan Regional Medical Center - Dialysis	Uncategorized												
Carroll, Alison	Uncategorized												
Rajan Baranwal	Uncategorized												
Christina Izzo	Uncategorized												



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Jennaleigh Fish	Uncategorized												
Lorena Collins-Henriques	Uncategorized												
Lisa Lagattutat Lmhc	Uncategorized												
Spectrum Behavioral Health	Uncategorized												
Taconic Ddso Clinic	Uncategorized												
Laura Specht, Ot	Uncategorized												
Johanna Gersten	Uncategorized												
Lauren Casaletto, Pt	Uncategorized												
Demonterey, Martha	Uncategorized												
Rena Garbow, Ot	Uncategorized												
Elaine Alicea-B.S. Rehab Counselor	Uncategorized												
Satellite Office	Uncategorized	☑											
Dorothy Cox	Uncategorized												
Monica Mchenry	Uncategorized												
Sewell, Regina	Uncategorized												
Marsha Choi	Uncategorized												
Westline Prophete	Uncategorized												
Dutchess County Office On Aging	Uncategorized												
Kristina Hanlon	Uncategorized												
Cortney Hutting	Uncategorized												
Eunice Witkus	Uncategorized												
Jawonio	Uncategorized												
Janice Pfau	Uncategorized												
Emily Davino	Uncategorized												
David Sinyor	Uncategorized												
Christine Lopez-Pergolese	Uncategorized												
Deborah Adams	Uncategorized												
Marsha Hart	Uncategorized												
Leslie Danner	Uncategorized												
Patt Smith	Uncategorized												
Conrad Johnson	Uncategorized												
Lauren Maurer	Uncategorized												
Joseph Rubsam	Uncategorized												
Jamie Jarvis	Uncategorized												
Taconic Ddso (Clinic)	Uncategorized												
Carousel Childrens' Services	Uncategorized												



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Participating in Projects													
Provider Name	Provider Category	2.a.i	2.a.iii	2.a.iv	2.b.iv	2.d.i	3.a.i	3.a.ii	3.c.i	3.d.iii	4.b.i	4.b.ii	
Milagros Torres, Ot	Uncategorized												
Galla Theresa	Uncategorized												
Laurie Kranz, Np	Uncategorized												
Donald Johnson	Uncategorized												
Jenene Knowles	Uncategorized												
Dr. A K Chaudhury	Uncategorized												
Dale Figueroa Lmsw	Uncategorized												
Grayson, Richard	Uncategorized												
Taconic Ddso (Clinic)	Uncategorized												
Wendy Knott	Uncategorized												
Orange Community Services	Uncategorized												
Rhoda Charles	Uncategorized												
Kevin Parrington	Uncategorized												
Patricia Hampel	Uncategorized												
Kiliko Jones, Mhc	Uncategorized												
Arielle Weinberger	Uncategorized												
Kristina Peckins	Uncategorized												
Beauchamp	Uncategorized												
Kailey Horan	Uncategorized												
Charles Taylor	Uncategorized												
Andrew Plisner	Uncategorized												
David Messing	Uncategorized												
Linda Hicks	Uncategorized												
Mary Kelley	Uncategorized												
Patricia Kummel	Uncategorized												
Lynn A Gillard	Uncategorized												
Living Independently For The Elderly, Inc. - Bethel Springvale Inn	Uncategorized												
Merusi Brian	Uncategorized												
Kimberly Andron	Uncategorized												
Susan Rossbach	Uncategorized												
Diana Paz	Uncategorized												
Laura Mitchell	Uncategorized												
Faigy Friedman	Uncategorized												
Moulin, Julie, Lmsw	Uncategorized												
Jahan Ortiz	Uncategorized												
Rod Correra	Uncategorized												



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Participating in Projects													
Provider Name	Provider Category	2.a.i	2.a.iii	2.a.iv	2.b.iv	2.d.i	3.a.i	3.a.ii	3.c.i	3.d.iii	4.b.i	4.b.ii	
Nivea Lucio	Uncategorized												
Lince Varughese	Uncategorized												
Shonny Capodilupo	Uncategorized												
Jean Black School	Uncategorized												
Sara E Weiss	Uncategorized												
Health Services	Uncategorized												
Kimberly Youchah, Lmsw	Uncategorized												
James Pappas	Uncategorized												
Rebecca Herbst	Uncategorized												
Rhonda Maddaloni	Uncategorized												
Victor Barbuto	Uncategorized												
Robin Kaplan	Uncategorized												
Raizy Indig	Uncategorized												
Amanda Krulle	Uncategorized												
Mary Lerouge	Uncategorized												
Maria Ann Lambardi	Uncategorized												
Public Health	Uncategorized												
Fleeta Burgess-Okolie	Uncategorized												
Miller , Judy	Uncategorized												
Tanisha Castellanos	Uncategorized												
Rachel Lewis	Uncategorized												
Pauline Calvert-Anglin	Uncategorized												
Julianne Straface	Uncategorized												
Social Service Provider Rid 16911	Uncategorized												
Teitelbaum, Hal Md	Uncategorized												
Louise Ellis	Uncategorized												
Michael Camargo	Uncategorized												
Wendolyn Selby	Uncategorized												
Richard Brondsky	Uncategorized												
Joshua, Suma	Uncategorized												
Preschool Program	Uncategorized												
Tracie Caccavale	Uncategorized												
Vicki Koenig	Uncategorized												
Gina Matthews	Uncategorized												
Anthony Zuccaro	Uncategorized												
Stefanie Formato	Uncategorized												



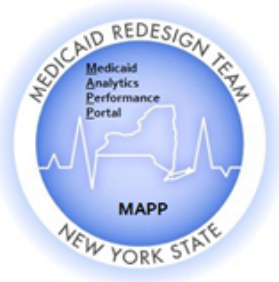
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Provider Name	Provider Category	2.a.i	2.a.iii	2.a.iv	2.b.iv	2.d.i	3.a.i	3.a.ii	3.c.i	3.d.iii	4.b.i	4.b.ii	
City Medical Of Upper East Side,Pllc	Uncategorized												
Erik H Hansen	Uncategorized												
Robin Goldstein	Uncategorized												
Crmc Callicoon Campus	Uncategorized												
Deena Mogel	Uncategorized												
Frances Ferrante	Uncategorized												
Jasmine Velez	Uncategorized												
Angela Blake	Uncategorized												
Joshua Stracuzzi	Uncategorized												
Young, Roger	Uncategorized												
Taconic Ddso-Wassaic	Uncategorized												
Adam Cutchin	Uncategorized												
Colleen Faust	Uncategorized												
Paul Holt	Uncategorized												
Regina Reilly	Uncategorized												
Pierce, Melissa	Uncategorized												
Carey Wardell	Uncategorized												
Michele Bertelle	Uncategorized												
Kathy Rider	Uncategorized												
Jennifer Munz	Uncategorized												
Rudolph Weinstein	Uncategorized												
Sarah Rigolino	Uncategorized												
Bridgeback - For Mvp Only	Uncategorized												
Rashmi George	Uncategorized												
Suzanne D'Aversa	Uncategorized												
Rockland Mobile Care, Inc.	Uncategorized												
Toni Willis	Uncategorized												
Anne Marie Finneran	Uncategorized												
Hawthorne Cedar Knolls Rtc	Uncategorized												
Wilson, Paul, Pa	Uncategorized												
Jacqueline Flaherty-Petty	Uncategorized												
John Duch	Uncategorized												
853 School	Uncategorized												
Liberty Resources, Inc.	Uncategorized												
Esther Gottesman	Uncategorized												
Deena Bloom	Uncategorized												



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Provider Name	Provider Category	2.a.i	2.a.iii	2.a.iv	2.b.iv	2.d.i	3.a.i	3.a.ii	3.c.i	3.d.iii	4.b.i	4.b.ii	
Marla Koroly	Uncategorized												
Audrey Julien	Uncategorized												
Chris Cirrone	Uncategorized												
Robert Brugna	Uncategorized												
Hernandez, Nelly	Uncategorized												
Meghan Brown	Uncategorized												
Anita Bonner	Uncategorized												
Anthony Antunoic	Uncategorized												
Yadira Santillan	Uncategorized												
Abbie Goldberg	Uncategorized												
Jheanelle Johnson	Uncategorized												
Kerry Sullivan	Uncategorized												
James Weatherstone	Uncategorized												
James Bagiackas	Uncategorized												
Sandra Lash, Lcsw-R	Uncategorized												
Ferraiolo, Jessica Pa-C	Uncategorized												
Ulster County Mental Health	Uncategorized												
Dr. Peter Sayegh	Uncategorized												
Michele Kelly	Uncategorized												
Janice Cornfield	Uncategorized												
Noll , Louise	Uncategorized												
Susan Mattern-M.S. Psychotherapist *	Uncategorized												
Percy Huggins	Uncategorized												
Pratik Gandhi	Uncategorized												
Michael Patterson	Uncategorized												
Weisman, Kaitlin , Msw	Uncategorized												
Scott Hooks	Uncategorized												
Lindsay Wienberg	Uncategorized												
Lessie Lacy	Uncategorized												
Joyce Lyons	Uncategorized												
Katarina Feeley	Uncategorized												
Tazleem King	Uncategorized												
Michelle Mooney	Uncategorized												
John Cantiello	Uncategorized												
Danielle Gawronski	Uncategorized												
Blumenthal, Charlotte	Uncategorized												



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Michele Caban	Uncategorized												
Philip C Bonanno	Uncategorized												
Omrdd/Hudson Valley Ddso	Uncategorized												
Public Health	Uncategorized												
Amy Kass	Uncategorized												
Karen Buttacovoli	Uncategorized												
Jennifer Tomlinson	Uncategorized												
Sephora Gilles	Uncategorized												
Amy Robinson	Uncategorized												
Desiree Gravagna	Uncategorized												
Michel Antoine	Uncategorized												
Moran , Dennis	Uncategorized												
Yap Abigail	Uncategorized												
Karen Decher	Uncategorized												
Andrea Sherman	Uncategorized												
Andrew Fruhschein	Uncategorized												
Sejal Gandhi	Uncategorized												
Rosenberg, Rivkah	Uncategorized												
Douglas Williams	Uncategorized												
Diane Stafford	Uncategorized												
Wilbert Powell	Uncategorized												
Carl Frazier	Uncategorized												
Douglas Peck	Uncategorized												
Catharine Tyler	Uncategorized												
Annette Graffeo	Uncategorized												
Michael McDonnell	Uncategorized												
Maria E Jacobson	Uncategorized												
Goel Sweta	Uncategorized												
Dr. Resika Ubayawardena	Uncategorized												
Jordana Koller	Uncategorized												
Maher, Matthew J.	Uncategorized												
Annetta E Scott	Uncategorized												
Susanne Labarbera	Uncategorized												
Brittany Beispiel	Uncategorized												
Sangeeta Ahuja	Uncategorized												
Orlando Hernandez	Uncategorized												



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Miriam Surval	Uncategorized												
Zanfardino, Krista	Uncategorized												
James N Baxter	Uncategorized												
Michael Moscovitz	Uncategorized												
Toni-Ann Mastando, Mhc	Uncategorized												
Melitza Woolner	Uncategorized												
Arash Reed	Uncategorized												
David Blass	Uncategorized												
Lewis, Allison	Uncategorized												
Olufunmi Aiyegbo	Uncategorized												
Lisa Williamson	Uncategorized												
Sarah Weinstock	Uncategorized												
Lisa Beal	Uncategorized												
Julia C De La Garza-Jordan	Uncategorized												
Michelle Luwish	Uncategorized												
James Murphy	Uncategorized												
Birnbaum, Sheryl	Uncategorized												
Cathy Jo Shuman	Uncategorized												
Andrea Hemstreet	Uncategorized												
Bock, Christy	Uncategorized												
Ciavorella, Kathleen	Uncategorized												
Etess , Roseann	Uncategorized												
Sharlon Quarless	Uncategorized												
Occupations - Emergency Group Residence	Uncategorized												
Andrew Blackstein	Uncategorized												
Mahe Rukh Selim-M.S. Psychologist *	Uncategorized												
Krista David	Uncategorized												
Barbara K Ives	Uncategorized												
Teresa Cowell	Uncategorized												
Harvey Rogers	Uncategorized												
Jessica Wolsiefer	Uncategorized												
Iwona Garben	Uncategorized												
Melissa Moreno	Uncategorized												
Brager, Jennifer	Uncategorized												
Erin Grimm	Uncategorized												
Justine Skiba	Uncategorized												



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Molly Kilpatrick	Uncategorized												
Carmen Tamayo	Uncategorized												
Keith Cummings	Uncategorized												
Carol Ingrassia	Uncategorized												
Rodrick Cash	Uncategorized												
Turner	Uncategorized												
Sheila Smith	Uncategorized												
Agatha Nwakeze, Np	Uncategorized												
Rebecca Duncan	Uncategorized												
Sellers-Weir , Rachel	Uncategorized												
Aney Chacko	Uncategorized												
Perel Schwartz	Uncategorized												
Bower	Uncategorized												
Westchester Medical Center	Uncategorized												
Independent Living, Inc.	Uncategorized	✓											
Wayne Leblanc	Uncategorized												
Davis, Ray	Uncategorized												
Evans, Rachel	Uncategorized												
Wendy Fiol	Uncategorized												
Kathleen Vanderploeg	Uncategorized												
Munish Kwak	Uncategorized												
Michelle Mctague	Uncategorized												
Probst, Dawn, Rn,Cde	Uncategorized	✓											
April Ludmerer	Uncategorized												
Premier -Medical House Calls	Uncategorized												
Mitzmann, Laura	Uncategorized												
Matthew Grattan	Uncategorized												
Limone Gjoni	Uncategorized												
Salena Gray	Uncategorized												
Eloise Ward	Uncategorized												
Kim Tessin	Uncategorized												
Lynn Darr	Uncategorized												
Barbara Lessard	Uncategorized												
Theresa A Venticinque	Uncategorized												
Robert F. Bundy	Uncategorized												
Smith, Sarah D Psy	Uncategorized												



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Carmela Senese, Ot	Uncategorized												
Tina Schroff-B.S. Rehab Counselor	Uncategorized												
Gary Kogan	Uncategorized												
Christina Klotz	Uncategorized												
Patrice Toussaint	Uncategorized												
Christopher O'Brien	Uncategorized												
Marilyn Rollins	Uncategorized												
Kathryn Barbehenn	Uncategorized												
Savita R Ramdhanie	Uncategorized												
Jason Bailor	Uncategorized												
Michael Zerbo	Uncategorized												
Fayez Ali	Uncategorized												
Dr. Lawrence Faltz	Uncategorized												
Integra Partners, Llc	Uncategorized												
Seymour, Arlene	Uncategorized												
Kristy Champignon	Uncategorized												
Kristhal Meono	Uncategorized												
Anu Mallapaty	Uncategorized												
Taconic Ddso Clinic - Pougkeepsie	Uncategorized												
Irene Kay & Carol Halpern Dba, Putnam Nursing & Rehab Center	Uncategorized												
Rodney Dimotta	Uncategorized												
Warrren, Deborah	Uncategorized												
Steve C Heffernan	Uncategorized												
James Einstman	Uncategorized												
Maria Rubio-Crawford	Uncategorized												
Seager	Uncategorized												
Episcopal Social Services Of New York Inc.	Uncategorized												
Monica Lu	Uncategorized												
Robert Tuthill	Uncategorized												
Michael Lanjo	Uncategorized												
Marsha Mandel	Uncategorized												
Raya Noreault	Uncategorized												
Yong-Suk Zarski	Uncategorized												
Schwartz, Elizabeth-Rd	Uncategorized												
Kim Kalechstein	Uncategorized												
Jaime Lowe	Uncategorized												



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Kristen Miller	Uncategorized												
Kahli Mercik	Uncategorized												
Caitlin Rowan	Uncategorized												
Priority Home Care, Inc.	Uncategorized												
Madeline Crummer	Uncategorized												
Karen Moss	Uncategorized												
Julia B Rakhovich	Uncategorized												

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User ID	File Type	File Name	File Description	Upload Date
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Narrative Text :